



OUR PROMISE

Your dedicated partner in response & recovery.
There when you need us.

AshBritt Inc., in Partnership with



Response to the City of Fort Lauderdale



CAM #18-0923

Exhibit 2

Page 1 of 148

■ *The AshBritt Difference*

- ▲ AshBritt has conducted over **330** disaster response missions and **30** special environmental projects, successfully serving more than **600 clients**.
- ▲ AshBritt has been directly involved in the recovery efforts of over 60 federally declared disasters in 19 states.
- ▲ In the last six years, AshBritt removed over 24,000,000 cubic yards of debris, **giving AshBritt more experience than any company in our industry**.
- ▲ AshBritt's bonding capacity is **\$650,000,000**.
- ▲ AshBritt has **\$50 million dollars** of company working capital.
- ▲ AshBritt's Senior Operations team have been working together for a minimum of 14 years.
- ▲ **Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fire (2017/2018):**
 - AshBritt has conducted fire debris removal operations on over 1,900 properties in Northern California.
 - Removed over 770,000 tons of fire debris within the 4 impacted jurisdictions.
 - At our peak, AshBritt had over 115 debris removal crews working, 553 trucks, and moved 25,000 tons of fire debris in one day.
- ▲ **Hurricane Irma & Harvey (2017):**
 - Activated as the prime contractor in more than 85 jurisdictions in Florida, Georgia, South Carolina, and Texas.
 - AshBritt cleared and processed over 12,000,000 cubic yards of debris.
- ▲ **Hurricane Matthew (2016):**
 - 24 separate debris removal missions across 14,015 square miles in Florida, Georgia, and South Carolina
 - Collected over 5,700,000 cubic yards of disaster-generated debris
 - Managed 45 Temporary Debris Management Sites
- ▲ **Hurricane Katrina USACE Mission (2005):**
 - Collected and removed over 9,000,000 cubic yards of debris during the first 60 days
 - Average production rate of approximately 150,000 cubic yards per day
 - Collected and removed 21,500,000 cubic yards of debris
 - Underwrote \$100,000,000
- ▲ AshBritt has an Experience Modification Rating of .70 and an ISNetwork safety "A" ranking.
- ▲ Supporting local and small businesses is a core corporate value. We commit to working with Small, Disadvantaged, Minority-Owned, Women-Owned, and Veteran-Owned business enterprises.
- ▲ AshBritt has been part of the National Response Framework since 1998 as a debris contractor for the United States Army Corps of Engineers (USACE).
 - FEIN: 65-0364711
 - Duns No.: 848970893





June 11, 2018

City of Fort Lauderdale Procurement Services Division,
100 N. Andrews Avenue, Suite 619,
Fort Lauderdale, FL 33301

RE: RFP #12149-885 for Disaster Debris Removal and Management Services

Dear Ms. Platkin,

AshBritt, Inc. (AshBritt) is the national leader in disaster response and recovery operations. AshBritt is pleased to respond to the City of Fort Lauderdale's RFP for Disaster Debris Removal and Management Services.

▲ ***Experience***

AshBritt has managed and performed more than 330 disaster recovery projects and 30 special environmental projects across the United States, including 150 projects in the state of Florida, since our inception in 1992. We have been directly involved in the disaster recovery efforts of over 60 federally declared disasters in 19 states. AshBritt is one of only two firms to be a part of the National Response Framework since 1998 as a debris contractor for the United States Army Corps of Engineers (USACE). Today we hold the USACE pre-positioned debris removal primary contract for the South Atlantic Division (SAD) and for the South Pacific Division (SPD).

▲ ***Recent Experience***

California Fires: AshBritt is currently tasked by the USACE to conduct a Private Property Debris Removal (PPDR) operation for fire damaged homes and structures in Sonoma, Napa, Mendocino, and Lake Counties, California. This work includes removing contaminated soil, ash, metal, concrete, and other related debris streams on over 1,900 properties. AshBritt has removed over 770,000 tons of fire debris within the four counties. We also are performing air monitoring and implementing erosion control methods throughout the entire project. For this operation, we certified over 1,700 hauling units and are utilizing hundreds of pieces of loading equipment. At our peak, AshBritt had over 115 debris removal crews working, 553 trucks, and moved 25,000 tons of fire debris in one day.

Hurricane Irma: AshBritt recently completed over 70 separate disaster debris removal and recovery missions throughout the states of Florida, Georgia, and South Carolina in response to Hurricane Irma. AshBritt removed over 10,700,000 cubic yards of debris for these missions. AshBritt was the debris removal contractor for all of Collier County, Florida. This was the largest debris removal project conducted in response to Hurricane Irma. In addition to removing over 3,600,000 cubic yards of debris, AshBritt removed HHW, white goods, marine debris, hazardous trees, and provided debris management site services, emergency push, vac trucks, meals ready to eat, and port-o-lets.

AshBritt was also the debris removal contractor for Monroe County, Florida. This project was the most difficult debris removal mission in response to Hurricane Irma due to numerous logistical factors requiring specialized equipment to work in and throughout the Florida Keys. AshBritt removed over 400,000 cubic yards of debris for this mission in addition to supplying two base camps capable of housing over 1,000 people. AshBritt also conducted emergency road clearance operations for the USACE following Hurricane Irma's landfall in Florida. AshBritt mobilized crews both locally from within the State of Florida as well as crews from as far away as Jackson, Mississippi to ensure resources were provided to complete this mission.

Hurricane Harvey: AshBritt recently completed 13 separate disaster debris removal missions throughout the state of Texas in response to Hurricane Harvey. AshBritt collected, managed, reduced, and disposed of 1,700,000 cubic yards of debris. In Fort Bend County, Texas, AshBritt removed over 400,000 cubic yards of debris in addition to conducting management/reduction, haul out services, and sand removal and hauling. AshBritt also provided numerous ancillary services including meals ready to eat, shower and bathroom trailers, generator services, and a road clearance mission that required us to remove thousands of cubic yards of corn that had washed into the main roadways due to flooding.

▲ ***Financial Strength***

AshBritt's current bonding capacity is \$650,000,000. AshBritt underwrote \$100,000,000 during our operation for the United States Army Corps of Engineers (USACE) Hurricane Katrina mission and currently has \$50,000,000 of company working capital.

▲ ***Commitment to Safety***

AshBritt maintains an excellent safety record. **AshBritt's Experience Modification Rating is .70.**

▲ ***Industry Expert***

AshBritt collected and removed more than 9,000,000 cubic yards of debris during the first 60 days of our Hurricane Katrina United States Army Corps of Engineers (USACE) mission and we collected over 8,000,000 cubic yards of debris during the first 90 days of our 2017 Hurricane Irma mission. AshBritt works year-round with the federal and state agencies governing disaster recovery, specifically FEMA. We understand the importance to a client of maximizing federal reimbursement and we have proven experience completing missions within the intervals established by the Sandy Recovery Improvement Act.

▲ ***Local Partners***

Working with local and regional partners, and with small and minority owned businesses, is a core corporate value. AshBritt has partnered with D. Stephenson Construction Inc., a local minority owned subcontractor. We look forward to identifying additional local and regional subcontracting partners.

Primary Contact for RFP:

Rob Ray, Sr. Vice President
Office: (954) 725-6992
Fax: (954) 725-6991
Toll-Free: (800) 244-5094
Mobile: (954) 868-9502
Email: rray@ashbritt.com

Corporate Headquarters:

565 East Hillsboro Boulevard
Deerfield Beach, FL 33441
Office: (954) 725-6992
Fax: (954) 725-6991
Toll Free: (800) 244-5094
Web: www.ashbritt.com

Contact with the Ability to Bind AshBritt:

Brittany Perkins, Chief Executive Officer
Office: (954) 725-6992
Fax: (954) 725-6991
Toll Free: (800) 244-5094
Mobile: (954) 683-0247
Email: bperkins@ashbritt.com

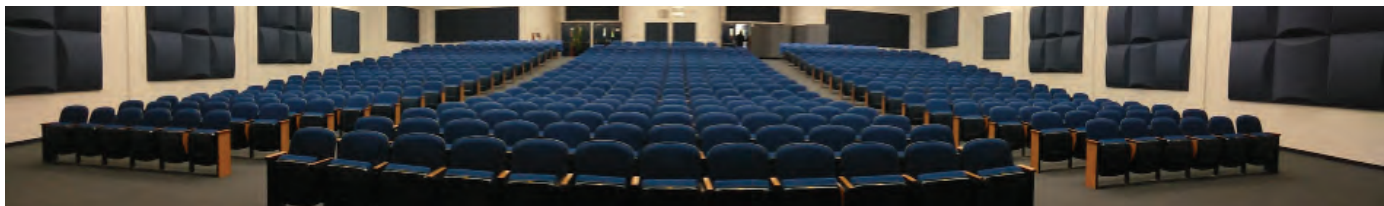
AshBritt explicitly accepts all conditions and requirements contained in this RFP. We appreciate your time and consideration, and we look forward to becoming your disaster recovery partner.

Sincerely,



Brittany Perkins
Chief Executive Officer

Company Profile



D. Stephenson Construction, Inc. is a Florida Corporation established in 1992 by Dwight and Dinah Stephenson, who instilled their own values of honesty and integrity in establishing a company dedicated to building long lasting client relationships by providing unequalled service. Since inception, D. Stephenson Construction, Inc. has provided Construction Management, Program Management, General Contracting and Design-Build services to various clients throughout Broward, Palm Beach and Miami-Dade counties and have earned a reputation for delivering complex projects on time and within budget.

Our team of dedicated professionals, known for being the best in their specialties, was carefully assembled from across the construction and administrative disciplines to provide first class construction services for each client. In our constant pursuit of providing quality service, we offer clients the services of more than 40 employees from our offices in Broward, Miami-Dade and Palm Beach counties. Our valued clients include K-12 Education, Higher Education, Municipal, Aviation, Parks and Recreation and Healthcare agencies as well as non-profit and private entities.

D. Stephenson Construction is Florida's largest African American owned and controlled general contractor and we are committed to helping small, local and minority owned firms. We are also committed to providing job opportunities to local residents living near our projects. Understanding our clients' goals and seamlessly integrating them into operations has been the key to our success. As our company expands, our primary commitment remains unchanged: our clients are our first priority. We are proud that much of our work is a result of repeat clients, confirming that our "client first" philosophy is more than just a phrase – it's our way of doing business.



DSC FIRM DETAILS

FIRM SIZE: 36

BUSINESS STRUCTURE: Corporation

YEARS IN BUSINESS: 26 years

SERVICES:

General Contracting | Construction Management |

Program Management | Design Build

HEADQUARTERS:

6241 North Dixie Highway | Fort Lauderdale, FL 33334

OFFICES:

400 Hibiscus Street, Suite 200, West Palm Beach, FL 33401

7270 NW 12th Street, Suite 345 | Miami, FL 33126

OFFICERS:

Dwight Stephenson | Dinah Stephenson

INSURANCE COVERAGE:

DSC carries liability insurance of \$5 million | Automobile of \$1 million | Umbrella Liability of \$5 million | Workers Compensation of \$500 K and Pollution of \$1 million. DSC is covered by Amerisure Mutual Insurance Co., North River Insurance Company and Indian Harbor Insurance Co.

BONDING CAPACITY: \$20M Single | \$60M Aggregate

WEB ADDRESS: www.dstephenson.com

LICENSE: CGC1521515

■ Minimum Qualification Requirement

	Minimum Requirement Criteria	Location in Proposal
3.3	AshBritt has successfully completed services, as specified in this solicitation and are normally and routinely engaged in performing such services, and are properly and legally licensed to perform such work.	Tab (3) – Section: Experience Overview, & Past Experience Table
3.3	AshBritt has no conflict of interest	N/A
3.3	The selected firm must be experienced and knowledgeable in Federal Emergency Management Administration (FEMA) and Insurance reimbursement rules and procedures and must demonstrate such to the City in its proposal and subsequent selection process presentations. The selected firm must also demonstrate experience and knowledge with state, local and federal environmental regulating and permitting agencies. The selected firm will be responsible for staying current with all FEMA and other agencies guidelines and regulations and will be responsible for advising the City from beginning to end to ensure maximum financial recovery for the City.	Tab (4) – Section: FEMA Understanding and Experience
3.3.1	Proposer is properly and legally licensed to perform Disaster and Debris Management Services	Tab (3) – Section: Licenses
3.3.2	Bidder is currently, and has been conducting business as, a full-service Disaster Debris Management Contractor for the last ten (10) consecutive years.	Tab (3) – Section: Experience Overview, & Past Experience Table
3.3.3	Bidder provides Disaster Debris Management Services as the primary contractor in at least three (3) states.	Tab (3) – Section: Experience Overview, & Past Experience Table
3.3.4	Bidder has experience performing work as a primary contractor on Disaster Debris Management projects exceeding fifty million dollars (\$50,000,000) per event.	Tab (3) – Section: Signature Projects
3.3.5	Bidder currently has a minimum of three (3) full-service Disaster Debris Management contracts in place in which (1) the Bidder is the primary contractor; and (2) the contract is with a government entity with a population of at least 150,000 residents.	Tab (4) – Section: Current Workload & Plan to Manage Multiple Florida-Bases Contracts
3.3.6	Bidder has experience in simultaneously operating a minimum of three (3) Temporary Debris Management Sites (TDMS).	Tab (4) – Section: Current Workload & Plan to Manage Multiple Florida-Bases Contracts
3.3.7	Bidder has direct management and permitting experience in sand screening and beach re-nourishment projects, with at least one (1) project including screening a minimum of twenty thousand (20,000) cubic yards of sand.	Tab (4) – Section 9 Phase Technical Approach, Sub-section: Phase 6.
3.3.8	Bidder will provide experienced staff. Certification or active involvement with disaster preparedness agencies is highly desirable such as: NIMS certification, FEMA Region IV, FEMA National Advisory Council, FEMA National Training Programs (NTP), FEMA Center for Domestic Preparedness (CDP), FEMA Emergency Management Institute (EMI), Florida State Emergency Response Team (SERT), and/or Florida Governor's Hurricane Conference training/instructor.	Tab (2) – Section: Resumes

■ *Table of Abbreviations*

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| <ul style="list-style-type: none">■ ACI - Air Curtain Incinerator■ ACM - Asbestos-Containing Materials■ ADA - American Disability Act■ ADMS - Automated Debris Management System■ AHA - Activity Hazard Analysis■ C&D - Construction & Demolition■ CEMP - Comprehensive Emergency Management Plans■ C.F.R. - Code of Federal Regulations■ CQCM - Contractor Quality Control Management■ DBE - Disadvantaged Business Enterprise■ DEMHS - Division of Emergency Management and Homeland Security■ DFO - Disaster Field Office■ DIMS - Disaster Information Management System■ DSR - Damage Survey Reports■ EHSM - Environmental Health & Safety Manager■ EOC - Emergency Operations Center■ EPA - Environmental Protection Agency■ EPLS - Excluded Party List System■ ER - Emergency Relief■ FAR - Federal Acquisition Regulations■ FCO - Federal Coordinating Officer■ FDEM - Florida Division of Emergency Management■ FEMA - Federal Emergency Management Agency■ FHWA - Federal Highway Administration■ FMAG - Fire Management Assistance Grant■ GATOR - Geospatial Assessment Tool for Operations and Response■ HHW - Household Hazardous Waste■ HMGP - Hazard Mitigation Grant Program■ HUB - Historically Underutilized Businesses■ ICS - Incident Command System■ LSA - Logistical Staging Areas■ MBE - Minority-Owned Business Enterprises■ MEMA - Massachusetts Emergency Management Agency■ MOT - Maintenance of Traffic■ MRE - Meals Ready to Eat■ MUTCD - Manual on Uniform Traffic Control Devices■ NEPA - National Environmental Policy Act■ NESHA - National Emission Standards for Hazardous Air Pollutants | <ul style="list-style-type: none">■ NIMS - National Incident Management System■ NJDEP - New Jersey Department of Environmental Protection■ NRP - National Response Plan■ NTP - Notice-to-Proceed■ OCC - Office of Chief Counsel■ OSHA - Occupational Safety and Health Administration■ PAPPG - Public Assistance Program and Policy Guide■ PDAT - Procurement Disaster Assistance Team■ POD - Points of Distribution■ PPDR - Private Property Debris Removal■ PPE - Personal Protective Equipment■ PSA - Public Service Announcements■ PW - Project Worksheet■ QC - Quality Control■ QCM - Quality Control Manager■ QCR - Quality Control Representative■ RACM - Regulated Asbestos-Containing Material■ ROE - Right-of-Entry■ ROV - Remotely Operated Vessel■ ROW - Right-of-Way■ RSM - Recovered Screened Material■ SAD - South Atlantic Division■ SAM - System for Award Management■ SBE - Small Business Enterprises■ SERT - State Emergency Response Team■ SHPO - State Historic Preservation Officer■ SOP - Standard Operating Procedures■ SPD - South Pacific Division■ SRIA - Sandy Recovery Improvement Act■ THPO - Tribal Historic Preservation Officer■ USACE - United States Army Corps of Engineers■ VBE - Veteran-Owned Business Enterprises■ WBE - Women-Owned Business Enterprises |
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TAB 2. Executive Summary

AshBritt Background & Key Elements

AshBritt is a national leader in disaster response and recovery services in terms of experience, capacity, quality of service, operational innovation, and financial strength. AshBritt is exclusively a disaster response and recovery contractor; and we bring the best recovery solutions to the City of Fort Lauderdale.

Since our inception in 1992, we have conducted over 330 disaster projects and 30 special environmental projects of various sizes, successfully serving more than 600 clients. We have been directly involved in the recovery efforts of over 60 federally declared disasters in 19 states, beginning with Hurricane Andrew in South Florida and most recently with Hurricane Irma.

Our Past Experience Table, provided later in Tab (3), illustrates our broad and extensive performance record. AshBritt has successfully responded to: hurricanes, tornadoes, tropical storms, floods, snowstorms, ice storms, earthquakes, wildfires, and invasive species infestation. AshBritt has responded to 150 missions throughout Florida dating back to Hurricane Andrew in 1992.

AshBritt has collected over 58,500,000 cubic yards of disaster-generated debris and handled more than 138,500,000 cubic yards of disaster-generated debris.

In the last seven years, AshBritt completed disaster recovery projects and managed over 24,000,000 cubic yards of debris in the states of FL, GA, SC, CT, MA, NJ, NY, VA, TX, CA, and MD.

- 2017 Tubbs, Nuns, Pocket, Sulphur, Redwood Valley, and Atlas Fire (DR-4344)
- 2017 Hurricane Irma (DR-4337)
- 2017 Hurricane Harvey (DR-4332)
- 2016 Hurricane Matthew (DR-4283,4284,4286)
- 2016 California Blue Cut Fire (FM-5147)
- 2016 California Soberanes Fire
- 2016 Texas Severe Storms and Flooding (DR-4269)
- 2016 Collier County Severe Storm
- 2016 Winter Storm Jonas
- 2015 South Carolina Severe Storms and Flooding (DR-4241)
- 2015 California Valley Fire (DR-4240)
- 2015 Texas Severe Storms (DR-4223)
- 2014 Georgia Severe Winter Storm (DR-4165)
- 2014 South Carolina Severe Winter Storm (EM-3369)
- 2012 Hurricane Sandy (DR-4087)
- 2011 Connecticut Severe Storms (DR-4046)
- 2011 Massachusetts Severe Storm and Snowstorm (DR-4051)

**The disaster experience
AshBritt has gained in the last
7 years is unmatched by any
other firm in the industry.**

Note: We've included the FEMA declaration (DR) number after projects that were federally declared disaster events.

AshBritt has been part of the National Response Framework since 1998 as a debris contractor for the United States Army Corps of Engineers (USACE). We were awarded the primary contract for the South Pacific Division (SPD) and South Atlantic Division (SAD) for USACE pre-positioned Advanced Contracting Initiative (ACI) debris removal contracts. The USACE SAD region includes Florida, Georgia, Alabama, North Carolina, and South Carolina. The USACE SPD region includes California, New Mexico, Nevada, Arizona, and Utah. The USACE adheres to the most stringent federal guidelines when selecting pre-positioned disaster debris removal contractors. This award represents the most elite contract in the disaster recovery industry.

Why is this important to the City of Fort Lauderdale? Should the City request and be granted direct federal assistance from FEMA for debris removal in response to an incident of national significance which incapacitated the City, that mission would be assigned to the USACE SAD, and AshBritt will be the primary disaster debris removal and disposal contractor for the entire state of Florida.

AshBritt maintains the highest levels of safety, quality, and integrity in conducting our services and operations while adhering to all guidance set forth by *OSHA*, *USACE*, *EPA*, and *FEMA*. In support of past events, we have always met or exceeded small business requirements. AshBritt was once a small business and we recognize utilizing disadvantaged businesses including but not limited to: Small Business Enterprises (SBE), Historically Underutilized Businesses (HUB), Disadvantaged Business Enterprises (DBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), Veteran-Owned Business Enterprise (VBE) to the fullest extent possible in accordance with 2 C.F.R. 200.

In terms of safety, AshBritt has an ISNetworld “A” ranking, an Experience Modification Rating of .78.

Corporate Headquarters to Service Contract: 565 E. Hillsboro Blvd. Deerfield Beach, FL 33441

■ **Officers/Principals**

Brittany Perkins	John Noble	Randal Perkins	Terrance Jackson
Chief Executive Officer	Chief Operations Officer	Chairman of the Board	Chief Marketing Officer

■ **Key Team Overview**

Our senior operational and field personnel are experts on the federal emergency management standard Incident Command System (ICS) program, a key component of the National Incident Management System (NIMS). AshBritt has integrated the foundations of the ICS into our own organizational structure and planning standards for response, logistics, and recovery. Our team is also familiar with the base tenets of NIMS and the National Response Plan (NRP) through completion of the FEMA Emergency Management Institute training IS-00700, NIMS, An Introduction, and IS-00800.A, NRP, An Introduction.

Our team is certified through the USACE program Construction Quality Management for Contractors, which is the stringent standard for safety and quality control followed by the USACE during disaster recovery missions.

We have proven through our capabilities and wherewithal to be a professional, reliable, and competent contracting partner. We have witnessed first-hand the economic strain and demands that communities face in the aftermath of major disasters. Although state and federal funding to support immediate local recovery efforts may lag significantly, proper documentation will aid in the speed of reimbursement from federal and state agencies. To ensure response and recovery progresses and reimbursement is obligated rapidly, we use our records and reporting system identified as Disaster Information Management System (DIMS). This record and reporting system allows AshBritt to give access to the City to monitor applicable projects. In addition, this makes it possible to keep tabs on all work being done from the ROW to TDMS management ensuring a smoother reimbursement process.

*** Regulations & Agencies of the Disaster Industry ***

- Federal Emergency Management Agency (FEMA) – Public Assistance Program
- Environmental Protection Agency (EPA)
- Occupational Safety and Health Administration (OSHA)
- Federal Highway Administration (FHWA)
- Moving Ahead for Progress in the 21st Century (MAP 21)
- Robert T. Stafford Act
- Sandy Recovery Improvement Act
- Homeland Security Act
- Post-Katrina Emergency Management Reform Act
- 2 C.F.R. – 200.317-337

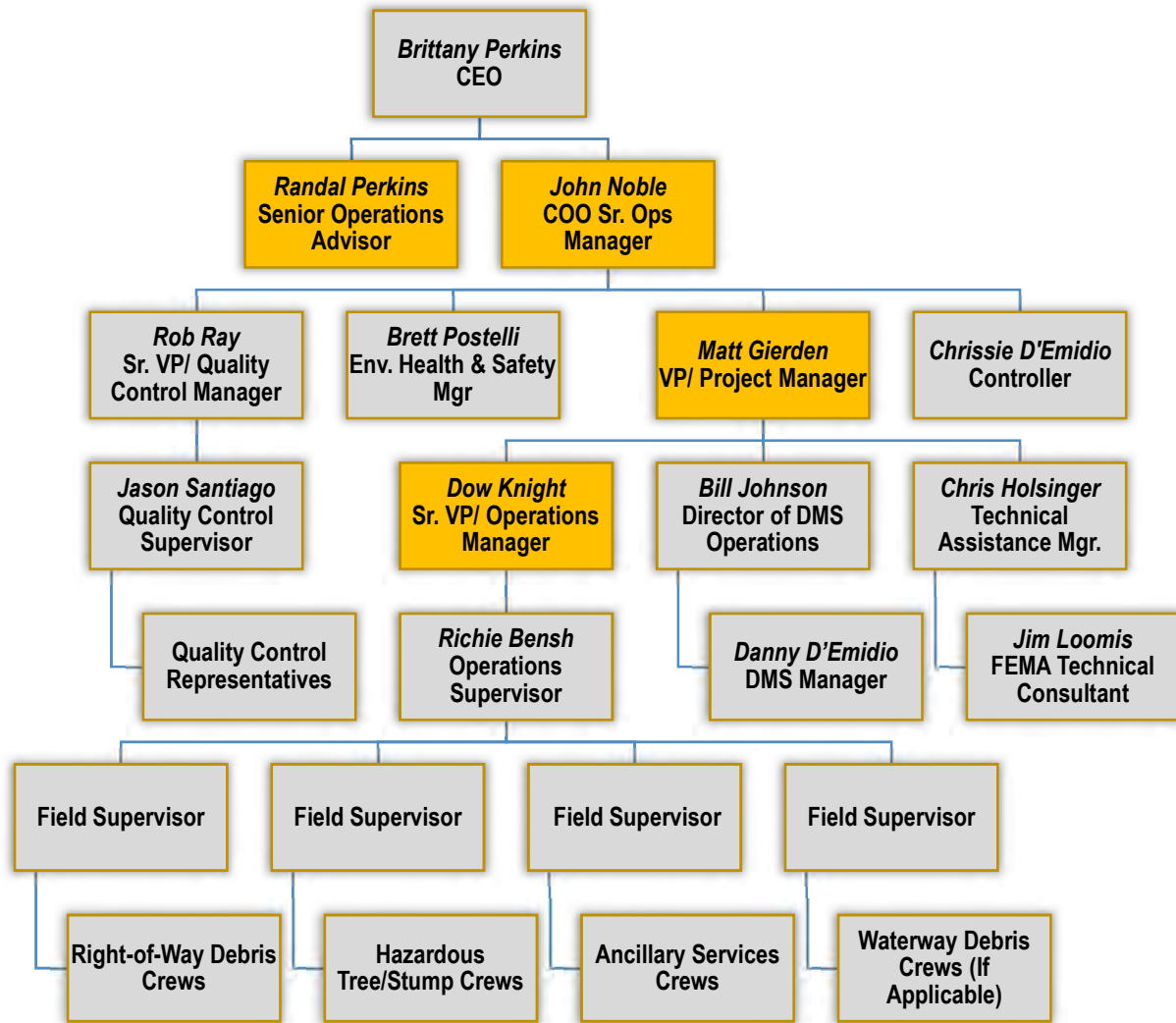
• **Key Team Members Directly Involved with Contract**

AshBritt's core team members have worked together for over 13 years. The following chart indicates the years each individual has worked in the Disaster Debris Management Industry. *The project lead is denoted by a (*) by their name. Key support personnel are denoted by a (**) by their name.* Key Team Members are all located at our Corporate Headquarters in Deerfield Beach, FL. **Those with over 10 years of AshBritt experience are highlighted in yellow:**

Key Personnel	Position	General Work Experience	Disaster Debris Management Experience
Brittany Perkins	CEO	11	7
Randal Perkins	Senior Operations Advisor	32	25
John Noble	COO	30	23
Terrance Jackson	CMO	40	20
Matt Gierden*	Project Manager	17	17
Dow Knight**	Operations Manager	25	14
Rob Ray**	Quality Control Manager	26	14
Jim Loomis**	FEMA/Technical Assistance	37	25
Christopher Holsinger**	Technical Assistance Manager	6	6
Bill Johnson**	Director of TDMS Operations	45	18
Brett Postelli**	Environ. Health & Safety Mgr.	15	15
Kelly Beckmann**	Data Manager	22	7
Christine D'Emidio**	Controller	14	14
Danny D'Emidio**	TDMS Manager	26	23
Richie Bensch**	Operations Supervisor	24	24
Additional Personnel to be Utilized if Scope of Work Expands			
David Poe	Environmental Compliance Manager	29	27
Tom Credle	FEMA/Government Liaison	45	36
Michael Wyrick	Operations Supervisor	20	7
Jeff Spoerl	Environ. Health & Safety Mgr.	22	18
Barry Scanlon	FEMA Technical Consultant	32	26
Mark Merritt	FEMA Technical Consultant	29	25
Jason Santiago	QC Supervisor	13	16
Phil Foreman	Operations Supervisor	35	35
Fred Neris	Operations Supervisor	18	15
James Sellers	Operations Supervisor	17	4
James Buddy Lofton	Operations Supervisor	42	42
John Noble Sr.	Operations Supervisor	32	13
James Rolette	Operations Supervisor	32	5
Mike Noble	Operations Supervisor	19	11
Bob Hewitt	Operations Supervisor	17	12
James Robbins	Operations Supervisor	17	10
Andy Rudd, Jr.	Operations Supervisor	7	7
Wayne Smith	Operations Supervisor	13	13
Jason Haynie	Operations Supervisor	19	11

• **Key Team Members Organizational Structure/Chart**

Our Project Management model and staffing organization is designed to fit the unique situational and operational requirements that each debris client/project presents. While we will continually adjust the scale and structure of our team to match daily project requirements, the City of Fort Lauderdale specific organizational chart is located below. AshBritt has identified Matt Gierden as the Project Manager should AshBritt be activated by the City of Fort Lauderdale.



- **Resumes**

AshBritt has presented Resumes for all of our key team members assigned to the City of Fort Lauderdale. As identified in our *Years of Experience Chart* above, AshBritt has additional personnel that are available to be mobilized if the disaster warrants a more expansive disaster recovery team. For project details and information on each disaster event our team members worked on, see our *Past Experience Table* in Tab (3). Any changes to personnel listed in this proposal will be communicated and approved by the City.



Brittany Perkins
Chief Executive Officer

Overview:

Brittany Perkins is the Chief Executive Officer at AshBritt Environmental and has been a member of the company's Board of Directors since 2014. Brittany oversees corporate direction, strategy and client relations and manages business partnerships. After being named Chief Executive Officer in 2016, Brittany led AshBritt's operations in response to the numerous disaster events. Most recently, Brittany led AshBritt's USACE California fire mission, Hurricane Irma, Hurricane Harvey, and Hurricane Matthew operations which included over 100 jobs across 5 states and the collection of over 18 million cubic yards of storm-generated debris.

Prior to joining AshBritt, Brittany managed a law practice in Austin, Texas, held positions as a prosecutor in Texas and Florida, and was a program manager for projects in Washington, D.C. and Doha, Qatar. Brittany holds a Juris Doctor from The University of Texas at Austin and Bachelor State Bar Arts in Public Policy from Vanderbilt University. She is bilingual English-Spanish and is a member of the State Bar of Texas. Brittany is Chair of the AshBritt Foundation, serves on the Board of the 4Girls Foundation, and maintains an active pro bono legal practice working with survivors of domestic violence and individuals and families impacted by disasters.

Disaster Recovery Experience

- 11 Years

Areas of Expertise

- Executive Management
- Program Management and Logistics
- Litigation
- Government and Community Affairs

Training & Memberships

- G-202 Debris Management
- Member, State Bar of Texas

Education

- Juris Doctor, The University of Texas School of Law
- Bachelor of Arts, Vanderbilt University

Select AshBritt Experience

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**
Provided mobile showers, toilets, and other ancillary services
- **Soberanes Fire, August 2016 – Monterey County, CA**
ROW debris removal for hazardous fire damaged trees.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NY & NJ**
Vessel removal and management, ROW, and DMS Management.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 - MS & LA**
Debris removal and multiple ancillary services to remove of 21.5 million cubic yards of disaster debris.
- **Hurricane Wilma (DR-1609), Oct. 2005 - FL**
ROW debris removal, DMS site management, debris recycling, and disposal.
- **AshBritt Board of Directors, Member, 2014-present**



Randal Perkins
Senior Operations Advisor/
Chairman of Board

Overview:

Randal “Randy” Perkins founded AshBritt in 1992 and led the company as President and CEO until 2016. Randy currently serves as Senior Advisor to AshBritt, Chairman of AshBritt’s Board of Directors, and is active in the AshBritt Foundation. Randy also maintains an active leadership role during operations. Randy is highly qualified and experienced in all phases of disaster response and recovery operations from his 25 years of hands-on experience in this industry. He has in-depth knowledge of all response measures, including damage assessment, debris collection, removal, reduction, recycling, and disposal activities. Moreover, Randy is a skilled communicator who supports high-level stakeholders with the public information demands following major disaster events. Randy holds seats on the Board of Directors of several national charitable organizations and is very active in state and local charitable endeavors.

Disaster Recovery Experience

- 25 Years

Areas of Expertise

- Executive Management
- Operations

Training & Certifications

- FEMA IS 100 & 700
- USACE Contractor Quality Control Management (CQCM) for Contractors

Education

- Business Administration – University of Central Florida
- Global Business Concepts – University of Miami

Select AshBritt Experience: Since 1992

Mr. Perkins served as the CEO and President of AshBritt, overseeing all operations.

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**
ROW collection and disposal, HHW, MRE’s, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Severe Storm, Jan 2016 – Collier County & Naples, FL**
ROW debris collection, reduction, and disposal.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD & VA**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean-up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean-up of fire damage and destroyed trees.
- **South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC**
ROW debris collection for vegetative and C&D debris streams.
- **Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX**
Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4086-7), Oct. 2012 - CT & NJ**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT & MA**
ROW, DMS Management, and multiple other debris services.
- **BP Deep Water Horizon Oil Spill, 2010 – MS & FL**
Oil spill recovery and skimmer vessels utilizing local personnel and resources.
- **Hurricane Ike & Dolly (DR-1791/1780), Sept. 2008 - Southeast TX**
Debris removal, building restoration, water relocation, and ancillary services.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 - MS & LA**
Debris removal and multiple ancillary services to remove of 21 million cy of debris
- **Hurricane Wilma (DR-1609), Oct. 2005 - FL**
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Ivan (DR-1551), Sept. 2004 - Escambia County, FL**
ROW Debris removal of vegetation and C&D in addition to waterways.
- **Hurricane Charley (DR-1539), Aug. 2004 - Central Florida**
ROW collection, transportation, and disposal of vegetative and C&D debris.
- **Hurricane Andrew (DR-955), Aug. 1992 - South Florida**
Incorporated AshBritt following the devastating impact of Hurricane Andrew.



John Noble
Chief Operating Officer/ Sr. Ops. Mgr.

Overview:

John Noble is an environmental engineer who earned his Master's degree in Solid and Hazardous Waste Management from the University of Florida. He also is a graduate of the United States Military Academy at West Point, where he earned a Bachelor's Degree in Civil Engineering-Engineering Management. Over his career, John has managed a long line of environmental construction and mitigation projects. Since joining the AshBritt team in 1994, he has successfully overseen the operations of over 100 mid-to-large-scale disaster response and recovery projects, and he has provided operational oversight for all of AshBritt's recovery deployments. John is currently a State of Florida Board of Professional Engineers – Engineer Intern (# 1096ET126) and a licensed Certified Pollutant Storage System Contractor (No. PC C056744). He is certified in OSHA's 40 Hour Hazardous Waste Operations and Emergency Response training, the 8-Hour Annual Refresher course, and the USACE Contractor Quality Control Management (CQCM) for Contractors. Mr. Noble is responsible for leading and managing the organization's operations. Duties include but are not limited to bid research, debris estimating, subcontractor coordination, equipment selection and acquisition, project management, and reporting.

Disaster Experience

- 23 Years

Areas of Expertise

- Executive Management
- Operations

Training & Certifications

- FEMA IS 100 & 700
- Cert. Pollutant Storage System Contractor
- State of FL Board of Professional Engineers Intern
- 40 Hour HAZWOPER
- HAZWOPER Supervisor
- U.S. Army Ranger
- U.S. Army Sapper Leadership Course
- U.S. Army Airborne/Air Assault School
- USACE CQCM for Contractors
- Member of USACE Safety Pays Committee

Education

- University of Florida – Masters of Engineering, Solid and Hazardous Waste Management
- United States Military Academy (West Point) – Bachelor of Science, Engineering Management – Civil Engineering

Select AshBritt Experience: Since 1994

Mr. Noble served as the Senior Operations Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**
ROW collection and disposal, Beach Cleanup, and Hazardous Tree Removal.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**
Provided showers, toilets, and other services for 3500 person County Shelter.
- **Soberanes Fire, August 2016 – Monterey County, CA**
ROW debris removal for hazardous fire damaged trees.
- **Severe Storm, Jan 2016 – Collier County & Naples, FL**
ROW debris collection, reduction, and disposal.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD & VA**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC**
ROW debris collection for vegetative and C&D debris streams.
- **Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX**
Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NY & NJ**
Vessel removal and management, ROW, and DMS Management.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT & MA**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Hurricane Ike & Dolly (DR-1791/1780), Sept. 2008 - Southeast TX**
Debris removal, building restoration, water relocation, and ancillary services.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 - MS & LA**
Debris removal and multiple ancillary services to remove 21.5 million CY of debris.
- **Hurricane Wilma (DR-1609), Oct. 2005 - Collier County**
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Ivan (DR-1551), Sept. 2004 - Escambia County, FL**
ROW Debris removal of vegetation and C&D in addition to waterways.
- **Hurricane Frances (DR-1545) & Jeanne (DR-1561), Sept. 2004 – Central FL**
ROW debris removal, DMS site management, hazardous tree mitigation.



Matt Gierden
VP/Project Manager

Overview:

Matt offers more than 15 years of experience in disaster recovery projects, special environmental operations, client development, customer service, and public relations. He is a strategic contributor for numerous efforts that have driven the successful completion of major and high-priority disaster response and recovery initiatives that have substantially impacted the company's growth. Over the years, Matt has established a reputation as a decisive leader who expertly enhances the capabilities of the organization. He handles new challenges with his intrinsic capability for innovation and problem-solving. Equipped with an enthusiastic attitude and exceptional people skills, he successfully maintains a myriad of client relationships throughout the southeast US. Matt initially served as an entry-level field supervisor in 2002 and was immediately promoted to project manager to regional manager and later to vice president. Matt's ambitious and visionary style has significantly enhanced the company's ability to thrive in a variety of demanding disaster recovery environments. His ever-expanding portfolio of successful projects includes more than 40 Federal Emergency Management Agency (FEMA) disaster recovery projects. His most recent contribution was providing strategic direction for our Hurricane Irma disaster debris removal mission for Collier County, FL

Disaster Recovery Experience

- 17 Years

Areas of Expertise

- Subcontractor Management
- Operations
- FEMA Technical Assistance
- Quality Control

Training & Certifications

- FEMA IS 100, 200, 230, 632, 700, and 800.
- Anti-Terrorism Certification – Level 1
- 40 Hr. HAZWOPER
- FL-603 Public Assistance Grant Program
- USACE CQCM for Contractors

Education

- Mishawaka High School, Mishawaka, IN

Select AshBritt Experience: Since 2001

Mr. Gierden served as the Project Manager, Operations Manager, Quality Control Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Collier County, FL**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Fort Bend County, TX**
ROW collection and disposal, HHW, sand removal.
- **Hurricane Matthew (DR-4286), 2016 – Charleston & Colleton County, SC**
ROW collection and disposal and Hazardous Tree Removal.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**
Provided showers, toilets, and other services for 3500 person County Shelter.
- **Severe Storm, Jan 2016 – Collier County & Naples, FL**
ROW debris collection, reduction, and disposal.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in VA**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC**
ROW debris collection for vegetative and C&D debris streams.
- **Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX**
Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - SC**
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct 2012 - NJ**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct 2011 - MA**
ROW, DMS Management, and multiple other debris services.
- **Hurricane Irene (DR-4024-28-34), 2011 – VA, CT, MA**
DMS management, collection, and disposal.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Gulf County, FL**
Mobilization, staging, and deployment of 11,000 linear ft. of deflection boom.
- **Hurricane Ike (DR-1791), Sept 2008 – Hardin County, TX**
Debris removal, collection, and disposal.
- **Hurricane Katrina (DR-1604), July 2006 – LA**
Debris collection, disposal, PPDR, and Demolition, base camp services.
- **Hurricane Frances (DR-1545), Jeanne (DR-1561), Charley (DR-1539), 2004 - FI**
ROW debris removal, DMS site management, and hazardous tree mitigation.



Dow Knight
Sr. VP/Operations Manager

Overview:

Dow Knight is a graduate of the United States Merchant Marine Academy in Kings Point, New York. His maritime and inter-modal experience, both ashore and at sea, provides AshBritt with the logistics and transportation experience necessary to conduct large-scale operations for both domestic and international response requirements. For over a decade, AshBritt has applied his expertise toward the management of timely and efficient resource allocations for disaster projects. We have also relied on his management expertise and organizational skills in navigating the complexities of planning and executing large-scale, multifaceted response and recovery projects. Holding a degree in Marine Transportation, Dow also provides operational oversight for all marine services projects, whether disaster-related or through general opportunities. Additionally, he is a Commander in the Navy Reserve assigned to US Southern Command, and in 2010 deployed overseas in support of Operation Enduring Freedom. Dow was recently providing strategic direction for our disaster debris removal mission in Chatham County, GA in response to Hurricane Matthew. In this capacity, he provided project leadership on all project activities from project personnel and subcontractor management and assignments scheduling, documentation and reporting as well as a host of other duties.

Disaster Recovery Experience

- 15 Years

Areas of Expertise

- Transportation/Logistics
- Marine and Vessel Management
- Operations
- FEMA Technical Assistance
- Subcontractor Management

Training & Certifications

- FEMA IS 100 & 700
- G202 – Debris Management
- 40 Hour HAZWOPER
- NTSS: Fall Prevention, Ladder Safety, and Scaffolding Certificate of Completion
- USACE CQCM for Contractors
- Joint Interagency Training Center – West: Consequence Management Disasters Course
- U.S. Navy – Enterprise Safety Applications Management System for CNRF: Job Hazard Analysis Training
- USAID: Joint Humanitarian Operations Course

Education

- United States Merchant Marine Academy, BS, Marine Transportation with a Minor in Marine Engineering

Select AshBritt Experience: Since 2003

Mr. Knight served as the Project Manager, Operations Manager, Quality Control Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Matthew (DR-4284), Oct. 2016 – Chatham County & Pooler, GA**
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD & VA**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NJ**
Vessel removal and management, ROW, and DMS Management.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Bay County & Gulf County, FL**
Mobilization, staging, and deployment of 100,000 linear ft. of deflection boom.
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.
- **Hurricane Ike & Dolly (DR-1791/1780), Sept. 2008 - Southeast TX**
Debris removal, building restoration, water relocation, and ancillary services.
- **Severe Ice Storm (EM-3268), 2006 – Alden & Erie County, NY**
Debris collection and disposal.
- **Hurricane Wilma (DR-1609), 2006 – Weston, FL**
Canal marine debris removal mission.
- **Hurricane Katrina (DR-1603) & (DR-1604), 2005 – Hope, Hancock County, and Pass Christian, MS & LA & Broward County, FL**
Debris removal, PPDR, Demolition, HHW, and Putrescent debris collection.
- **Southern California Edison Bark Beetle Tree Removal Program - 2004**
- **Hurricane Dennis (DR-1609) – Escambia County, FL**
- **Citrus Canker Eradication Program, FL Department of Agricultural - 2005**
- **Hurricane Charley, Sept. 2004 - Charlotte County, FL**
- **Hurricane Isabel, 2004 - Hampton, VA**
- **Hurricane Ivan (DR-1551), Sept. 2004 - Escambia County, FL**



Rob Ray
Sr. VP/Quality Control Manager

Overview:

Rob Ray has 24 years of Business Development and Customer Service management experience, with specific experience in disaster response/recovery, environmental contracting, foreign relations contracting and safety training management. He currently serves as a Sr. Vice President, managing Client Relations throughout multiple states. Rob first collaborated with AshBritt, as part of a joint venture in 2003, as an Operations Manager for several large-scale hazardous fire fuels reduction projects that included high volume Hazardous Tree Removal in San Diego County, San Bernardino County, and Riverside County, California. In 2005, Rob served as both a Senior Project Manager and as the Operations Manager for the USACE Hurricane Katrina State of Mississippi recovery operations, coordinating and assisting in organizing over 1,000 subcontractors for disaster recovery operations in 16 counties. Rob has managed more than 60 disaster recovery projects and continues to surpass client expectations and project goals through his effective management and operational expertise. Rob most recently served as the Operations Manager for Hurricane Harvey in 13 jurisdictions throughout Texas. He also served as operations manager for 15 jurisdictions in Florida in response to Hurricane Irma.

Disaster Recovery Experience

- 14 Years

Areas of Expertise

- Operations
- Quality Control
- Safety
- FEMA Technical Assistance

Training & Certifications

- FEMA IS 100 and 700
- Building Resilience by Reducing Infrastructure Vulnerability (H-2016) Training
- USACE CQCM for Contractors
- Anti-Terrorism Certification – Level 1
- NTSS: Fall Prevention and Ladder Safety Certificate of Completion

Education

- Culpeper County High School, Culpeper, VA

Select AshBritt Experience: Since 2004

Mr. Ray served as the Project Manager, Operations Manager, Quality Control Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – West Coast of Florida**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew (DR-4286), 2016 – SCDOT**
ROW collection and disposal and Hazardous Tree Removal.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**
Provided showers, toilets, and other services for 3500 person County Shelter.
- **Soberanes Fire, August 2016 – Monterey County, CA**
ROW debris removal for hazardous fire damaged trees.
- **Severe Storms and Flooding, May 2016 – Jersey Village, TX**
ROW debris removal, management, and disposal.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA & PG&E**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX**
Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Augusta, GA**
ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4086-91-92), Oct. 2012 – VA, MD, NJ**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - MA**
ROW, DMS Management, and multiple other debris services.
- **Hurricane Irene (DR-4034), 2011 – MA**
Emergency road clearance and road repair.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Bay County & Gulf County, FL**
Mobilization, staging, and deployment of 100,000 linear ft. of deflection boom.
- **Blizzard, Jan 2010 – VA & MD - Snow removal operations.**
- **Hurricane Ike & Dolly (DR-1791/1780), Sept. 2008 - Southeast TX**
Debris removal, building restoration, water relocation, and ancillary services.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 – MS & FL**
Debris removal and multiple ancillary services to for 21 million cubic yards.



Brett Postelli
Environmental Health and Safety Manager

Overview:

Responsible for establishing and communicating mission safety rules, ensuring vehicle, vessel, and equipment safety inspections are to specifications, preparing weekly safety meeting agendas, investigating accidents, implementing and reviewing DMS Site-specific Safety and Health Plans and updating as appropriate, performing structural safety inspections, including the DMS inspection towers. He serves as a liaison with client safety representative(s).

Disaster Recovery Experience

- 15 Years

Areas of Expertise

- Safety
- Waterway Management
- Trainings
- Hazardous Waste

Training & Certifications

- USACE: UXO/EOD #2657
- Over 20 Medical First Responder Certifications
- Multiple Hazardous Material Handling Certifications
- Certified as Instructor for Hazardous Materials, First Responder Courses, Rescue SCUBA, and Anti-Terrorism Courses.
- Highly Specialized in Unexploded Ordnance Trainings
- 40 Hr. & 8 Hr. HAZWOPER
- USACE CQCM for Contractors

Education

- TA&M – Unexploded Ordnance Tech (UXO), College Station, TX - 2010
- International School for Security & Explosives (EOD 1)– College Station, TX - 2010
- Kalamazoo Valley College, Fire Science/ Police Academy, Kalamazoo, MI - 1994

Select AshBritt Experience: Since 2010

Mr. Postelli has served as the Environmental Health and Safety Manager, Quality Control Manager, Operations Manager, or held another key role for all of the disaster recovery and debris removal projects listed below:

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE**
– CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NJ**
Vessel removal and management, ROW, and DMS Management.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Bay County & Gulf County, FL**
Mobilization, staging, and deployment of 100,000 linear ft. of deflection boom.

Nationwide Training & Safety Services, MI: Since 2003

■ **Training & Safety Officer**

Provide specialized training for Emergency Medical Response, 40 Hr. HAZWOPER, Confined Space, Level I-IV Confined Space Rescue, Anti-terrorism, Maritime Safety & Security, Industrial Fire Brigade, Maritime Firefighting, Physical & Technical Security. Acts as Safety Officer and Project Manager for clients.

GEO Group, TX: 2012

■ **Fire & Safety Manager**

Responsible for all fire, safety, security matters in a federal corrections setting. Perform scheduled and unscheduled emergency drills to evaluate departments' strengths and weaknesses in response procedures.

Veolia ES, CA: 2009 – 2011

■ **Emergency Response & EHS Manager**

Responded to national hazmat and explosive incidents (Industrial fires, BP oil spill, pipeline ruptures, lab explosions, meth labs, rail car leaks, interstate spills/releases, etc.) Conducted regulatory training and occupational safety training. (i.e., 40hr HAZWOPER, Confined Space Entry/Rescue, Technical Rescue, First Aid/CPR, etc.). Assist the USACE, DOD, and EMR Environmental in the remediation process of Unexploded Ordnance in the Great Lakes.

Underwater Construction Corporation, MI: 2007-2009

■ **Safety & Electronics Specialist**

Communication specialist and underwater surveillance system tech for the nuclear diving company. Provided site safety and safety training to all personnel.

Atlantic Group, VA: 2006-2007

■ **NRC Nuclear Radiation Worker**

Provide supplemental support as an NRC certified Radiation Worker to Nuclear Power Stations throughout the United States, providing special services in technical and industrial skills.



Christina D'Emidio
Controller

Overview:

Accounting administrator for all AshBritt projects since 2005. Mrs. D'Emidio manages all payables, reconciles operational reporting to subcontractor invoices, processes subcontractor invoices for payment, and is the lead data entry and invoicing contact. As Controller, she handled all invoicing and subcontractor files for over 300 subcontractors in the Hancock and Pass Christian projects in Mississippi following Hurricane Katrina (2005-2007). She assists the project managers in all administrative duties. This includes but is not limited to invoices and billing for all clients and subcontractors.

Disaster Recovery Experience

- 14 Years

Areas of Expertise

- Data Management
- Subcontractor Management
- FEMA Documentation

Training & Certifications

- FEMA IS 100 & 200
- Florida Notary
- USACE CQCM for Contractors

Education

- Pensacola Christian College, BS in Music Education (piano proficiency)
- Pensacola Christian College, MS in Music Education (piano proficiency)

Select AshBritt Experience: Since 2004

Mrs. D'Emidio served as the Controller, Data Manager, and contact for audit inquiries for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Blue Cut Fire, August 2016 – San Bernardino County, CA**
Provided showers, toilets, and other services for 3500 personnel in County Shelter.
- **Soberanes Fire, August 2016 – Monterey County, CA**
ROW debris removal for hazardous fire damaged trees.
- **Severe Storms and Flooding, May 2016 – Jersey Village, TX**
ROW debris removal, management, and disposal.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD & VA**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC**
ROW debris collection for vegetative and C&D debris streams.
- **Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX**
Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NY & NJ**
Vessel removal and management, ROW, and DMS Management.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT & MA**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 - Massachusetts**
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Hurricane Ike (DR-1791), Sept. 2008 - Southeast TX**
Debris removal, building restoration, and ancillary services.
- **Hurricane Dolly (DR-1780), July 2008 - TX**
Debris removal and supplied water relocation equipment.
- **Hurricane Katrina (DR-1603) & (DR-1604), Aug. 2005 - MS & LA**
Debris removal and multiple ancillary services to remove of 21.5 million cy.
- **Hurricane Wilma (DR-1609), Oct. 2005 – South Florida**
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Dennis (DR-1609), 2005 – Escambia County, FL**
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Ivan (DR-1551), Sept. 2004 - Escambia County, FL**
ROW Debris removal of vegetation and C&D in addition to waterways.



Kelly Beckmann
Data Manager/Alt. Controller

Overview:

Mrs. Beckmann is responsible for quality control checking data and documentation related to disaster recovery operations. She is also responsible for management of all required field operations documents. She takes the source documents that are scanned and entered into the database for report compilation, subcontractor invoice payment, and client invoice data. Ms. Beckmann also functions as the companies GIS Technician. She creates maps in order to assist in debris planning and area management. This helps AshBritt in managing, tracking, and updating the Right-Of-Way (ROW) debris collection, removal, and disposal phases.

Disaster Recovery Experience

- 7 Years

Areas of Expertise

- Data Management
- Subcontractor Management
- FEMA Documentation
- Quality Control
- GIS Mapping

Training & Certifications

- USACE CQCM for Contractors

Education

- Andrew Jackson University,
Bachelor's Business
Administration - 2010

Select AshBritt Experience: Since 2011

Mrs. Beckmann served as the Controller or Data Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Texas**
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, Oct. 2016 – Florida, Georgia, and South Carolina**
ROW collection and disposal, Sand Screening, and Hazardous Tree Removal.
- **Winter Storm Jonas, Jan 2016 – Multiple Jurisdictions in MD & VA**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC**
ROW debris collection for vegetative and C&D debris streams.
- **Texas Flooding Event (DR-4223), June 2015 - Hidalgo County, TX**
Utilized 20 Super Tanker Vac Trucks to relocate 13,500,000 gallons of water.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 - GA & SC**
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 - NY & NJ**
Vessel removal and management, ROW, and DMS Management.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 - CT & MA**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – MA & CT**
Debris, DMS management, disposal, and hazardous tree mitigation.

GIS Dolph Map, Inc., FL: 2002-2009

■ **Research Manager**

Ms. Beckmann supervised and trained all researchers, provided GIS research coordination for all map projects, and was responsible for all quality control of all information on map projects. She edited all map projects during annual updates. As Purchasing Coordinator, she created and tracked all purchase orders, performed quality control, managed freight logistics, provided production tracking for all projects, coordinated inventory controls and managed efficient inventory levels, and maintained vendor relationships through direct negotiations.



Christopher Holsinger
Technical Assistance Manager

Overview:

Christopher is a FEMA Debris/Public Assistance specialist who earned his Masters of Public Administration with a specialization in Emergency Management from Florida State University. He is a licensed EMT, Private Pilot, and earned a Bachelor's Degree in Political Science, and minors in Emergency Management and Urban Regional Planning at Florida State University. Christopher has tenure working for the Florida Division of Emergency Management (FDEM) Mitigation Bureau, where he assisted in the formulation of mitigation plans as well as doing research for the Governors' South Atlantic Alliance on Private Public Partnerships for short-term economic recovery. After some time in the Mitigation Bureau, he entered into the Recovery Bureau assisting Florida subgrantees with the FEMA Public Assistance program. Christopher was an instructor for the FEMA G202 Debris Management course, assisted in formulating debris related appeals for FDEM subgrantees, reviewed and submitted Debris Management Plans for the PA Alternative Procedures Pilot Program under the Sandy Recovery Improvement Act, was a Public Assistance Coordinator under FDEM for the FEMA Fire Management Assistance Grant Program (FMAG), as well as reviewed Florida county, city, municipality, and special jurisdictions contracts and RFP's for FEMA and C.F.R. compliance. Since joining AshBritt, he has assisted communities in maximizing their federal cost share during declared disasters as well as reinforcing FEMA policies to ensure they retain maximum federal dollars.

Disaster Recovery Experience

- 6 Years

Areas of Expertise

- FEMA Technical Assistance

Training & Certifications

- FEMA IS 100, 120a, 139, 200b, 200HCA, 208a, 230b, 235b, 240a, 241a, 242a, 244a, 632a, 634, 660, 703a, 704, 775, 800b, FL-601 and 603, G-202 (Instructor), G-272, G-278, G-300, G-393, G-400, L-948
- FL-606 Env. & Historic Preservation Compliance
- OSHA First Responder Ops
- 40 Hour HAZWOPER
- HAZWOPER Supervisor
- FEMA Procurement Disaster Assistance Team Training
- Pilot License & EMT License (FL) (2012 - Present)
- USACE CQCM for Contractors

Education

- Florida State University – Bachelors of Political Science, Minor: Emergency Management & Urban Regional Planning
- Florida State University – Masters of Public Administration, Specialization: EM

Select AshBritt Experience: Since 2014

Mr. Holsinger served as the Technical Assistance Manager, FEMA Public Assistance Liaison, Project Manager, or Operations Manager for all of the disaster recovery and debris removal projects listed below:

- **Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – Oct. 2017 - USACE** – CA Private property debris removal, erosion control, air monitoring, & disposal.
- **Hurricane Irma, Sept. 2017 – Martin & St. Lucie County, FL** ROW collection and disposal, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX** Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Martin County, FL** ROW collection and disposal and Hazardous Tree Removal.
- **Winter Storm Jonas, Jan 2016 – Baltimore County & City, MD** Snow removal operations utilizing heavy equipment.
- **Red Tide Dead Fish Collection and Disposal, 2015 - Longboat Key, FL** Collection, removal, and disposal of over 10,000 lbs. of dead fish in waterways/

Florida Division of Emergency Management (FDEM), FL: 2012-2014

- **Public Assistance Coordinator – Fire Management Assistance Grant Program (FMAG)**
Collected all pay policies, timesheets, work logs, vehicle logs, statewide mutual aid agreements, and all other necessary documentation for the obligation of federal reimbursement for 12 subgrantees for (DR-2902) FEMA FMAG program.
- **Debris Specialist**
DR 4138 Florida Severe Storms and Flooding
Debris Specialist – Provided Technical Assistance for affected jurisdictions in the Panhandle of Florida in order to coordinate proper debris removal and contracting techniques set forth by FEMA.
- **Debris Technical Assistance**
Throughout Mr. Holsinger's tenure at FDEM Bureau of Recovery, he assisted Florida counties and many jurisdictions with procurement and FEMA Public Assistance guidance. From Debris Removal/Monitoring Contract review, Debris Management Plan review, to Comprehensive Emergency Management Plan re-approval, to assisting with technical questions and teaching.
- **Hazard Mitigation Grant Program (HMGP)**
Mr. Holsinger assisted the Mitigation Bureau in various projects that were being completed under the FEMA (HMGP) program. In addition, he was a part of the five-year update to the State of Florida Hazard Mitigation Plan.



Bill Johnson
TDMS Director

Overview:

Mr. Johnson's has over 40 years of disaster recovery experience. His primary responsibility includes the operational implementation of DMS plans, he supervises site management, debris separation, and reduction crews, ensures proper containment and categorization of hazardous waste found in the debris stream. He arranges for recycling of appropriate debris materials as per the mission or task specific plans in the planning and operational phases. He ensures adherence to work rules, safety and environmental monitoring guidelines, supervises the loading of reduced debris for transportation to final disposal, ensures debris haul trucks are loaded within state DOT weight limits, and conducts site closures.

Disaster Recovery Experience

- 18 Years

Areas of Expertise

- DMS Management
- Recycling
- Disposal
- Operations
- Project Management

Training & Certifications

- FEMA IS 100 & 700
- 40 Hr. HAZWOPER
- USACE CQCM for Contractors

Education

- Miami Springs High School, Miami Springs, FL

Select AshBritt Experience: Since 2000

Mr. Johnson served as the TDMS Director or Operations Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Florida, Georgia, South Carolina**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**
Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Harvey, Aug. 2017 – Victoria, TX**
ROW collection and disposal, HHW, MRE's, generator services, shelter services.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Brevard County, FL**
ROW collection and disposal and Hazardous Tree Removal.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Red Tide Dead Fish Collection and Disposal, 2015 - Longboat Key, FL**
Collection, removal, and disposal of over 10,000 lbs. of dead fish in waterways.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **South Carolina Flooding (DR-4241), Oct 2015 - Charleston, SC**
ROW debris collection for vegetative and C&D debris streams.
- **Winter Storm Pax (DR-4165), Feb. 2014 – Georgetown County, SC**
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – Ocean County, NJ**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Springfield, MA**
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Atlantic Snow Storm, 2010 – Alexandria, VA**
Snow removal operations.
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.
- **Hurricane Katrina (DR-1603) Aug. 2005 – Jackson County, MS**
Debris removal, PPDR, Demolition, HHW, and Putrescent debris collection
- **Over 10 Other significant disaster response and recovery projects**

Waste Management, Inc., FL: 1997-1999

Divisional Vice President

Responsible for leading and managing the organization's Refuse Collection Division and recycling plant in Broward County, Florida.

Browning Ferris, Inc., FL: 1979-1997

Vice President

Responsible for the operations of over 250 employees and 125 route trucks in the West Palm Beach area.

United States Army, Fort Leonard Wood, MO

Specialist 5: Heavy Equipment Operator

Served 18 months in Vietnam



Danny D'Emidio
TDMS Manager

Overview:

Mr. D'Emidio is a key member of a rapid-response team with over 20 years of experience. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate and communicates progress reports, assists client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety. During the operations, he reports to the Senior Project Manager/Operations Manager.

Disaster Recovery Experience

- 23 Years

Areas of Expertise

- DMS Management
- Recycling
- Disposal
- Operations
- Project Management

Training & Certifications

- FEMA IS 100
- 40 Hour HAZWOPER
- USACE CQCM for Contractors
- Class A Commercial Driver's License
- DOT Traffic Safety Course Certification

Education

- Miramar High School, FL

Select AshBritt Experience: Since 1992

Mr. D'Emidio served as the TDMS Director, TDMS Manager, Quality Control Manager, or Project Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Brevard County, FL**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**
Emergency Push, ROW collection and disposal, generator service.
- **Hurricane Harvey, Aug. 2017 – Victoria County, TX**
Emergency Push, ROW collection and disposal, MRE's, generator services.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – Brevard County, FL**
ROW collection and disposal and Hazardous Tree Removal.
- **Soberanes Fire, August 2016 – Monterey County, CA**
ROW debris removal for hazardous fire damaged trees
- **Winter Storm Jonas, Jan 2016 – Rockville, MD**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – NJ**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct. 2011 – Chicopee, MA**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Monson, MA**
Debris, DMS Management, disposal, and hazardous tree mitigation.
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.
- **Deepwater Horizon Oil Spill, FDEP, 2010 – Gulf County, FL**
Mobilization, staging, and deployment of 100,000 linear ft. of deflection boom.
- **Hurricane Ike (DR-1791), Sept. 2008 – Brazoria and Liverpool, TX**
Debris collection, removal, and disposal.
- **Hurricane Dolly (DR-1780), July 2008 - Hidalgo County, TX**
Debris removal and supplied water relocation equipment.
- **Hurricane Katrina (DR-1603) Aug. 2005 – MS**
Debris removal, PPDR, Demolition, HHW, and Putrescent debris collection
- **Hurricane Dennis (DR-1609), 2005 – Escambia County, FL**
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Frances, Sept 2004 - Port St. Lucie, FL**
ROW debris removal, DMS site management, hazardous tree mitigation.
- **Over 10 other significant disaster response and recovery projects**



Richard Bensch
Operations Supervisor

Overview:

Mr. Bensch is a key member of a rapid-response team with over 20 years of experience. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate and communicate progress reports, assist client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety. During the operations, he reports to the Senior Project Manager/Operations Manager.

Disaster Recovery Experience

- 24 Years

Areas of Expertise

- DMS Management
- Recycling
- Disposal
- Operations
- Project Management

Training & Certifications

- FEMA IS 100
- 40 Hr. HAZWOPER
- USACE CQCM for Contractors
- Class B Commercial Driver's License
- DOT Traffic Safety Course Certification

Education

- Miramar High School, FL

Select AshBritt Experience: Since 1994

Mr. Bensch served as the DMS Manager, Quality Control Manager, Project Manager, or Operations Manager for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Florida**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Refugio County, TX**
ROW collection and disposal.
- **Hurricane Matthew, (DR-4283) Oct. 2016 – St. John County, FL**
ROW collection and disposal, Beach Clean up, and Hazardous Tree Removal.
- **Winter Storm Jonas, Jan 2016 – Baltimore, MD**
Snow removal operations utilizing heavy equipment.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Winter Storm Pax (EM-3369), Feb. 2014 – Sumter, SC**
ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct. 2012 – NJ**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Monson, MA**
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Hurricane Irene (DR-4024), 2011 – Emporia, VA**
Debris collection, removal, and disposal
- **Haiti Earthquake Response, 2010 - Port Au Prince, Haiti**
Ocean shipment of over 300 pieces of heavy equipment, a base camp, and conducted debris collection and disposal operations.
- **Hurricane Ike (DR-1791), Sept. 2008 – Orange County, TX**
Mold and Asbestos removal in government buildings.
- **Hurricane Katrina (DR-1603) Aug. 2005 – MS**
Debris removal, PPDR, Demolition, HHW, and Putrescent debris collection
- **Hurricane Katrina (DR-1602), Oct 2005 – Coral Gables, FL**
Vegetative and C&D debris collection, processing, DMS man., and disposal.
- **Hurricane Wilma (DR-1609), Oct. 2005 – South Florida**
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Dennis (DR-1609), 2005 – Escambia County, FL**
ROW debris removal, DMS site management, debris recycling, and disposal.
- **Hurricane Frances, Sept 2004 – Boca Raton, FL**
ROW debris removal, DMS site management, and hazardous tree mitigation.
- **Ice Storm. 2004 – Sumter, SC**
Debris removal, collection, and disposal.
- **Hurricane Isabel, Sept 2003 – Hampton, VA**
Debris removal, collection, and disposal.
- **F5 Tornado, May 1999, Oklahoma City, OK**
Debris removal, collection, and disposal.



Jason Santiago
QC Supervisor

Overview:

Mr. Santiago is a key member of a rapid-response team with over 15 years of experience. He deploys to manage disaster recovery operations for assigned project client area. Mr. Santiago is the primary liaison with the client and conducts debris field surveys, facilitates and communicates progress reports, assists client with media briefings and manages disaster recovery operations. He directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. Mr. Santiago may also assume responsibility of the operational implementation of DMS plans, supervise site management, debris separation, and reduction crews, ensures proper containment and categorization of hazardous waste found in the debris stream. He arranges for recycling of appropriate debris materials as per the mission or task specific plans in the planning and operational phases. He ensures adherence to work rules, safety and environmental monitoring guidelines, supervises the loading of reduced debris for transportation to final disposal, ensures debris haul trucks are loaded within state DOT weight limits, and conducts site closures.

Disaster Recovery Experience

- 15 Years

Areas of Expertise

- DMS Operations
- Project Management
- Recycling
- Quality Control

Training & Certifications

- FEMA IS 10, 15b, 100, and 700.
- Flagger/Worker zone Safety Certification
- USACE CQCM

Education

- Flanagan Highschool, FL

Select AshBritt Experience: Since 2001

Mr. Santiago served as the Project Manager, Operations Manager, Quality Control Manager, DMS Manager, or held other key personnel roles for all of the disaster recovery and debris removal projects listed below:

- **Hurricane Irma, Sept. 2017 – Collier County, FL**
ROW collection and disposal, Beach Clean-up, and Hazardous Tree Removal.
- **Hurricane Harvey, Aug. 2017 – Victoria County & City, TX**
ROW collection and disposal, generator services, shelter services.
- **Hurricane Matthew, (DR-4284) Oct. 2016 – Chatham County, GA**
ROW collection and disposal and Hazardous Tree Removal.
- **Severe Storm, Jan 2016 – Collier County & Naples, FL**
ROW debris collection, reduction, and disposal.
- **Valley Fire (DR-4240), Dec 2015 - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Valley Fire (DR-4240), Oct 2015, Pacific Gas & Electric - Lake County, CA**
Hazardous tree felling and clean up of fire damage and destroyed trees.
- **Winter Storm Pax (DR-4165) & (EM-3369), Feb. 2014 – Augusta, GA**
Park and ROW debris removal, management, and disposal.
- **Hurricane Sandy (DR-4085-6), Oct 2012 - NJ**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm (DR-4046) & (DR-4051), Oct 2011 - MA**
ROW, DMS Management, and multiple other debris services.
- **Severe Storm and Tornadoes (DR-1994), May 2011 – Springfield, MA**
Debris, DMS management, disposal, and hazardous tree mitigation.
- **Hurricane Irene (DR-4024-28-34), 2011 – VA, CT, MA**
DMS management, collection, and disposal.
- **Atlantic Snow Storm, 2010 – Montgomery County, MD**
Snow removal operations.
- **Hurricane Ike (DR-1791), Sept 2008 – Hardin County, TX**
Debris removal, collection, and disposal.
- **Hurricane Katrina (DR-1604), Aug 2005 – MS**
ROW debris removal, DMS site management, and hazardous tree removal.
- **Hurricane Katrina (DR-1604), July 2006 – Plantation, FL**
Debris collection, DMS site management, and disposal.
- **Hurricane Charley (DR-1539), 2004 – Charlotte County, FL**
ROW debris removal, DMS site management, and hazardous tree mitigation.

TAB 3. Experience and Qualifications

As mentioned previously, since our inception in 1992, we have conducted over 330 disaster projects and 30 special environmental projects of various sizes, successfully serving more than 600 clients. We have been directly involved in the recovery efforts of over 60 federally declared disasters in 19 states, beginning with Hurricane Andrew in South Florida and most recently with Hurricane Irma. Although AshBritt's employee size varies dependent on the magnitude of the storm season, AshBritt averaged 70 employees in 2017.

AshBritt Inc. is a Sub-Chapter S Corporation located at 565 E. Hillsboro Blvd. Deerfield Beach, FL 33441.

Phone: (954) 725-6992

Fax: (954) 725-6991

Email: Response@ashbritt.com

Website: www.AshBritt.com

Contact Person: Matt Gierden, (239) 229-5829, matt@ashbritt.com

AshBritt's Technical Assistance Team has worked as Administrators for bureau's in FEMA and the Florida Division of Emergency Management. They will be able to utilize their knowledge and experience from their previous employers to assist in FEMA Technical issues or questions that may arise. Our Team consists of:

- **Mark Merritt** – Former Deputy Chief of Staff for FEMA
- **Barry Scanlon** – Former Director of Corporate Affairs for FEMA
- **Jim Loomis** – Former Recovery Bureau Chief of Florida Division of Emergency Management (FDEM)
- **Christopher Holsinger** – Former FDEM Debris Specialist and Public Assistance Coordinator

Note: AshBritt's management personnel can be found in Tab (2) Section: Key Team Members Directly Involved with Contract.

■ Sustainable Practices

AshBritt, Inc. is vigorously committed to contributing and fostering environmental conservation and sustainability through both our corporate and operational practices. Internally, we promote and maintain a robust recycling program in which employees reduce the waste of office paper, supplies, computers, electronics, mercury-containing light bulbs and other applicable products. Recycling containers for paper goods, plastic bottles, and cans are made readily accessible to employees at both our corporate and our satellite offices. Furthermore, we use recycled paper and office products to the greatest practical extent. As such, we wish to express that:

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Licenses



**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

CONSTRUCTION INDUSTRY LICENSING BOARD
2601 BLAIR STONE ROAD
TALLAHASSEE FL 32399-0783

(850) 487-1395

BATISTA, GREGORIO
ASHBRITT INC
10400 GRIFFIN ROAD STE 201
COOPER CITY FL 33328

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation. Our professionals and businesses range from architects to yacht brokers, from boxers to barbeque restaurants, and they keep Florida's economy strong.

Every day we work to improve the way we do business in order to serve you better. For information about our services, please log onto www.myfloridalicense.com. There you can find more information about our divisions and the regulations that impact you, subscribe to department newsletters and learn more about the Department's initiatives.

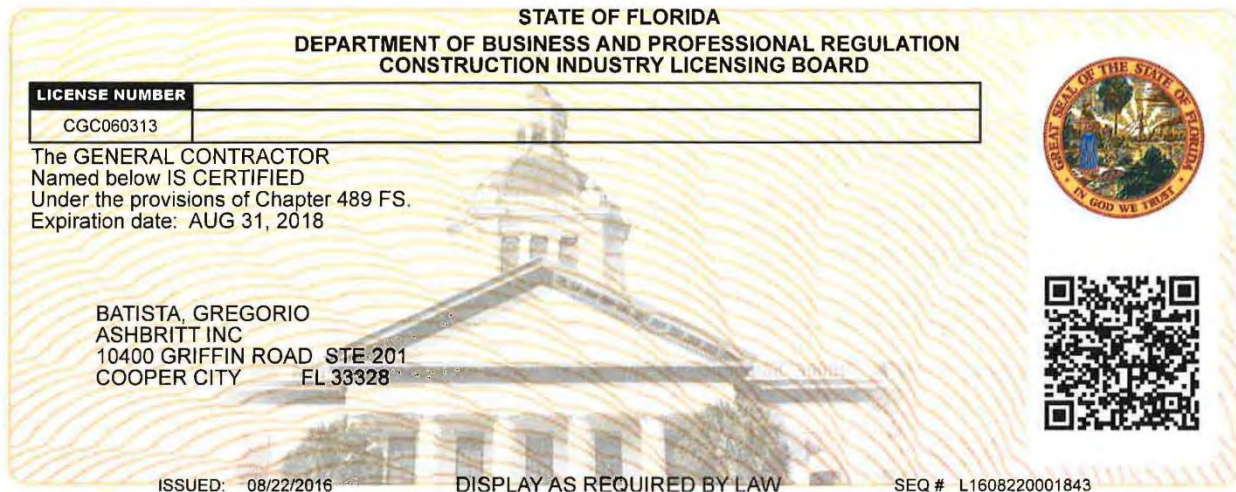
Our mission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers. Thank you for doing business in Florida, and congratulations on your new license!



DETACH HERE

RICK SCOTT, GOVERNOR

KEN LAWSON, SECRETARY





**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

CONSTRUCTION INDUSTRY LICENSING BOARD
2601 BLAIR STONE ROAD
TALLAHASSEE FL 32399-0783

(850) 487-1395

NOBLE, JOHN WILLIAM JR
ASHBRITT INC
565 E HILLSBORO BLVD
DEERFIELD BEACH FL 33441

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation. Our professionals and businesses range from architects to yacht brokers, from boxers to barbeque restaurants, and they keep Florida's economy strong.

Every day we work to improve the way we do business in order to serve you better. For information about our services, please log onto www.myfloridalicense.com. There you can find more information about our divisions and the regulations that impact you, subscribe to department newsletters and learn more about the Department's initiatives.



Our mission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers. Thank you for doing business in Florida, and congratulations on your new license!



DETACH HERE

RICK SCOTT, GOVERNOR

KEN LAWSON, SECRETARY

STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION CONSTRUCTION INDUSTRY LICENSING BOARD	
LICENSE NUMBER	
PCC056744	
The POLLUTANT STORAGE SYSTEMS CONTRACTOR Named below IS CERTIFIED Under the provisions of Chapter 489 FS. Expiration date: AUG 31, 2018	
NOBLE, JOHN WILLIAM JR ASHBRITT INC 565 E HILLSBORO BLVD DEERFIELD BEACH FL 33441	
	
	
ISSUED: 08/14/2016	SEQ # L1608140004482

DISPLAY AS REQUIRED BY LAW

State of Florida

Department of State

I certify from the records of this office that ASHBTRIT, INC. is a corporation organized under the laws of the State of Florida, filed on October 28, 1992.

The document number of this corporation is P92000000600.

I further certify that said corporation has paid all fees due this office through December 31, 2018, that its most recent annual report/uniform business report was filed on April 3, 2018, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Third day of April, 2018*



Ken Detjen
Secretary of State

Tracking Number: CC3483090704

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■ Experience Overview

The Experience AshBritt has gained in the last 13 years is unmatched by any other firm in the industry. Please see the following pages for our experience overview.

- **USACE - Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur (2017):** AshBritt was tasked by the USACE to conduct a Private Property Debris Removal (PPDR) operation for fire damaged homes and structures in Sonoma, Napa, Mendocino, and Lake County, CA. This work included removing contaminated soil, ash, metal, concrete, and other related debris streams on over 1,900 properties. AshBritt removed over 770,000 tons of fire debris within the four counties. We also performed air monitoring and implemented erosion control methods throughout the entire project. For this operation, we certified over 1,700 hauling units and utilized over 200 pieces of loading equipment. At our peak, AshBritt had over 115 debris removal crews working, 553 trucks, and moved 25,000 tons of fire debris in one day. AshBritt conducted and attended numerous planning and coordination meetings with federal, state, and local agencies including but not limited to the EPA, CalEPA, CalOES, tribal agencies, USACE, CalOSHA to ensure all compliance across all stakeholders and agencies.



- Hurricane Irma:** AshBritt recently completed over 70 separate disaster debris removal and recovery missions throughout the states of Florida, Georgia, and South Carolina in response to Hurricane Irma. AshBritt removed over 10,700,000 cubic yards of debris for these missions. AshBritt was the debris removal contractor for all of Collier County, Florida. This was the largest debris removal project conducted in response to Hurricane Irma. In addition to removing over 3,600,000 cubic yards of debris, AshBritt removed HHW, white goods, marine debris, hazardous trees, and provided debris management site services, emergency push, vac trucks, meals ready to eat, and port-o-lets. AshBritt is currently conducting a marine debris removal mission from over 40 canals throughout Collier County, FL in response to Hurricane Irma. To date, AshBritt collected 13,000 cubic yards of marine debris. AshBritt is utilizing various types of boats with grapples attached to them to remove the debris from the waterway and then unload the debris from boat into a collection truck. AshBritt was also the debris removal contractor for Monroe County, Florida. This project was the most difficult debris removal mission in response to Hurricane Irma due to numerous logistical factors requiring specialized equipment to work in and throughout the Florida Keys. AshBritt removed over 400,000 cubic yards of debris for this mission in addition to supplying two base camps capable of housing over 1,000 people. AshBritt also conducted emergency road clearance operations for the USACE following Hurricane Irma's landfall in Florida. AshBritt mobilized crews both locally from within the State of Florida as well as crews from as far away as Jackson, Mississippi to ensure resources were provided to complete this mission.
- **Hurricane Harvey:** AshBritt recently completed 13 separate disaster debris removal missions throughout the state of Texas in response to Hurricane Harvey. AshBritt collected, managed, reduced, and disposed of 1,700,000 cubic yards of debris. In Fort Bend County, Texas, AshBritt removed over 400,000 cubic yards of debris in addition to conducting management/reduction, haul out services, and sand removal and hauling. AshBritt also provided numerous ancillary services including meals ready to eat, shower and bathroom trailers, generator services, and a road clearance mission that required us to remove thousands of cubic yards of corn that had washed into the main roadways due to flooding.

- **Hurricane Matthew (2016):** AshBritt recently completed 24 separate debris removal and disaster recovery missions covering a contracted geographic response area of 14,015 square miles in Florida, Georgia, and South Carolina in response to Hurricane Matthew. These services included emergency road clearance, Right-of-Way (ROW) collection, management, hauling, and disposal of vegetative and C&D debris, hazardous tree and limb work, and beach debris removal. In total, AshBritt has collected over 5,700,000 cubic yards of disaster-generated debris and managed 45 Debris Management Sites in response to Hurricane Matthew.



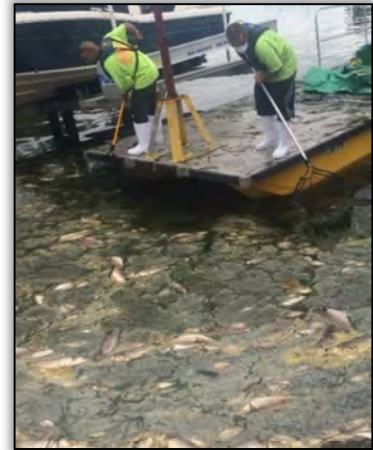
- **California Blue Cut Fire (2016):** In response to the Blue Cut Fire in 2016, AshBritt provided the County of San Bernardino a shelter at the San Bernardino County Fair Grounds in Victorville. AshBritt provided 40 portable toilets, 15 were ADA compliant, 40 portable showers, 10% of which were American Disability Act (ADA) compliant. In addition to providing these critical shelter services, we set up staffing donation stations, freezer and refrigerator trailers, laundry units, fuel trucks, among other similar services for a 3500 person County managed shelter.



AshBritt provided portable toilets and additional ancillary services for the 2016 Blue Cut Fire in San Bernardino, California

- **California Soberanes Fire (2016):** Conducted ROW debris clearing of hazardous fire damaged trees that were cut down by CalFIRE in response to the 2016 Soberanes Fire in Monterey County, CA. AshBritt also conducted cutting and removing hazardous fire damaged trees that were still standing in the County's ROW.
- **Texas Severe Storms and Floods (2016):** Completed a C&D debris removal project in response to the 2016 City of Jersey Village, TX Severe Storms and Flooding (DR-4269).
- **California Valley Fire (2015):** AshBritt completed a hazardous tree removal project for Lake County, CA. Operations were focused on felling, trimming, and chipping of fire damaged and destroyed trees in the ROW and on private property. Throughout this project, we were abiding by all FEMA Fire Management Assistance Grant Program (FMAG) guidelines for Lake County, CA to maximize their federal reimbursement for the Valley Fire (DR-4240). AshBritt processed 193,216 cubic yards of fire damaged and destroyed trees for this project. Simultaneously, AshBritt was conducting a separate hazardous tree removal project in Lake County, CA for Pacific Gas & Electric Company from October 2015 through December 2015. Operations were focused on felling, trimming, and chipping of fire damaged and destroyed trees posing a threat to power distribution lines. Project-wide, over 28,000 trees were felled on this project.
- **South Carolina Flooding (2015):** AshBritt completed a Right-Of-Way (ROW) vegetative, C&D, and E-waste collection mission for the City of Sumter, SC in response to the October 2015 flooding event.

- **Florida Severe Storm (2015)**: AshBritt completed a Right-Of-Way (ROW) vegetative debris mission following a Severe Storm that impacted Collier County and the City of Naples, FL. We collected and disposed of over 40,000 cubic yards of debris.
- **Virginia and Maryland Winter Storm Jonas (2015)**: AshBritt conducted snow removal services for seven days while utilizing over 350 pieces of heavy equipment for nine jurisdictions in Virginia and Maryland.
- **Florida Red Tide Fish Kill (2015)**: AshBritt completed a Red Tide Dead Fish collection and disposal project for the City of Longboat Key, FL. This included the collection disposal of 10,000 pounds of dead fish.
- **South Carolina Severe Storm and Flooding (2015)**: AshBritt completed a ROW debris collection and disposal operation in Charleston, SC for vegetative and C&D debris streams in response to the October 2015 South Carolina Severe Storms and Flooding (DR-4241). We collected 31,464 cubic yards of debris for the City.
- **Texas Flooding Event (2015)**: During July of 2015, AshBritt conducted water relocation services by providing over 20 Vac trucks in Hidalgo County, TX in response to flooding events.
- **Winter Storm Pax (2014)**: In February 2014, AshBritt was activated in eight municipalities after Winter Storm Pax impacted Georgia and South Carolina. In South Carolina, AshBritt removed, managed, and disposed of more than 350,000 cubic yards of vegetative debris and mitigated more than 50,000 hazardous trees and limbs from public property. Operations included the deployment of more than 40 crews and the management of five TDMS throughout the six projects (Hampton County, Georgetown County, Sumter County, Sumter, Colleton County, and Marion County). ***AshBritt was able to recycle and put to beneficial reuse 100% of the 350,000 cubic yards of debris collected in South Carolina.*** In addition to these South Carolina projects, AshBritt simultaneously removed 750,000 cubic yards of debris, 26,000 hangers, and operated six TDMS sites in Augusta, GA.
- **Hurricane Sandy (2012)**: AshBritt was activated by 54 separate jurisdictions to assist with the disaster recovery and debris removal operations after Hurricane Sandy made landfall in October of 2012. AshBritt managed the removal and disposal of approximately **3,500,000 cubic yards** of storm-related debris. Please see our *Signature Projects* section in Tab (3) for further information on the mission.
- **CT & MA Winter Storms (2011)**: AshBritt's state contracts for Connecticut and Massachusetts were activated in response to the Halloween Snowstorm event. We assisted 43 jurisdictions with removing, managing, and disposing of almost **4,000,000 cubic yards** of vegetative debris. AshBritt removed 188,000 hazardous hanging limbs for these two projects. Please see our *Signature Projects* section in Tab (3) for further information on the mission.
- **Eastern U.S. Tornadoes and Hurricane Irene (2011)**: Additionally, in 2011, we were activated in Georgia, North Carolina, Virginia, Delaware, Connecticut, and Massachusetts assisting multiple clients following Hurricane Irene and the Eastern U.S. tornado outbreaks.
- **Mid-Atlantic Snowstorm (Snowmageddon) (2011)**: AshBritt provided snow clearing and removal services, as well as salt delivery hauling. AshBritt utilized loaders and dump trucks for these services in six jurisdictions in Maryland and Virginia. We mobilized 360 of pieces of heavy equipment, had over 3,000 man-hours, and approximately 25,000 equipment/truck hours.
- **Deepwater Horizon Oil Spill (2010)**: In response to the 2010 Oil Spill, AshBritt responded and provided on-site pre-planning support with local officials and subcontractors for over two weeks before receiving



AshBritt Red Tide Fish Kill Cleanup –
Long Boat Key, FL - 2015

a task order from FDEP. In total, AshBritt deployed 11,000 linear feet of oil deflection boom utilizing over 75% local businesses and personnel in Gulf County, FL and 95,000 linear feet of oil deflection boom for Bay County, FL.

AshBritt built a boom gate in a channel in Bay County, FL in order to minimize the oil entering the intercostal waterway. The boom system was comprised of 18 42-inch free-standing steel pilings and eight pile "dolphins" (each consisting of three pilings attached together with a cap on them). The total of 54 pilings vary in length depending on the depth of the water, and extend at least 10 feet above the mean high tide level and about half their entire length is buried below the bay's floor.

The boom is made of 30-inch diameter, two-inch thick HDPE pipe and will have a 48-inch long HDPE fabric weighted skirt hanging below the pipe. Some 2,400 feet of boom, along with the 400-foot-wide gates were fused together, for a total of 2,800 feet of boom.

In the middle of the channel, a 400-foot hinged boom gate will allow for opening or closing the pass and diverting the oil products to the sides, where skimming vessels will be used on either side of the project to collect oil.

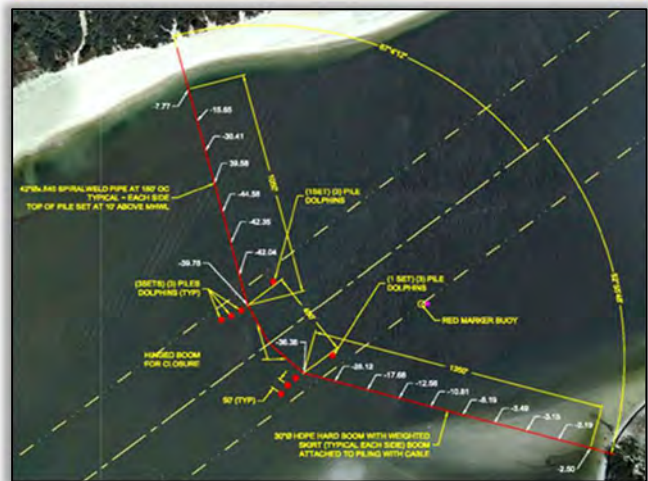
The hinged boom in the center of the pass allowed boat traffic to come and go with the outgoing tide and closed to traffic with the incoming tide when oil was actively being removed from the area. The gates stay open if oil is not a threat to the bay.

- **Hurricane Ike & Dolly (2008):** AshBritt's response to Hurricane Ike included removal, management, and disposal of 1,500,000 cubic yards of debris for 15 jurisdictions throughout the state of Texas. AshBritt supplied emergency power generation, fuel, pumping services, as well as mobile sleeper units, showers, emergency meals, lodging & hygiene, MREs, water, Gatorade, temporary housing, temp offices, refrigerators, dry containers, grocery deliveries, a mobile command center, and an aviation trailer directly following the hurricane.

AshBritt relocated 350 million gallons of flood water for Hidalgo County, Texas. We were also tasked by Orange County, TX with providing building restoration services for 17 government buildings. This included water/debris extraction, decontamination and disinfecting, drying-in, climate control, and document recovery. Between our Orange County and Galveston project, we handled 19,000 White Goods, of which 7,500 required Freon Extraction, and 8,700 required decontamination owing to putrescent food. AshBritt disposed of 2,200 E-waste units and 195,000 pounds of household hazardous waste.



AshBritt chartered an Antenov (AN 124) from France to deliver skimmer boats for FDEP Deepwater Horizon Oil cleanup mission.



AshBritt conducting water relocation services in Hidalgo County, TX - 2008

- **Citrus Canker, and Hazardous Tree Fuels Reduction (2005):** In addition to our disaster response and recovery work, AshBritt has performed significant environmental and hazard mitigation projects. These projects included the 2005 Citrus Canker Eradication Project for the Florida Department of Agriculture, which consisted of the removal, processing, and disposal of over 200,000 infected citrus trees. AshBritt also conducted several projects in 2005 for the removal of dead, dying or diseased hazardous trees for the purpose of fire safety, fuels reduction, and hazard mitigation for the Counties of San Diego, Riverside, and San Bernardino, California .
- **Hurricane Katrina and Wilma (2005):** AshBritt was the *Prime Contractor* for the U.S. Army Corps of Engineers (USACE) recovery mission in response to Hurricane Katrina. ***The Hurricane Katrina recovery project in Mississippi was the largest disaster management mission completed by a single company in U.S. history.*** In 2005, AshBritt was the initial response contractor for the USACE in both Louisiana and Mississippi following Hurricane Katrina. Ultimately, we were the USACE's prime contractor for debris removal and management in the state of Mississippi. For this unique mission, we collected and disposed of **21,500,000 cubic yards** of debris and wreckage. Please see our *Signature Projects* Section in Tab (3) for further information on this project. While responding to 27 jurisdictions in Louisiana and Mississippi, AshBritt removed 350,000 cubic yards of debris for 11 jurisdictions in South Florida following Hurricane Katrina. AshBritt removed, managed, and disposed of over 4,500,000 cubic yards for 22 jurisdictions in South Florida following Hurricane Wilma.

No other company in this industry has proven their capacity to handle simultaneous cleanups in multiple states like AshBritt.

■ **Past Experience Table**

Please see the following pages for our Past Experience Table, which describes our qualifications and experience to perform the work described in this solicitation. AshBritt welcomes the City to utilize the Points of Contact identified in our Experience Table as additional references if they wish to inquire about further details of one of our projects. In this table, AshBritt's response time and project timeline for each project will speak to our ability to meet budget and time requirements. AshBritt will not exceed purchase order amounts in order to ensure we meet budget requirements. For further information on our team's ability to assist in the FEMA reimbursement process please see Tab (4).

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
Broward County	FL	Hurricane Irma	Provided Debris Management Site management and haul out services.	<24 hours	11/11/2017	Pending	Pending	Pending	Richard Meyers	(954) 474-1848	rmeyers@broward.org
Collier County	FL	Hurricane Irma	AshBritt provided generators, toilets and shower facilities, vacuum trucks, traffic signal inspections, food and water for over 1,600 people, temporary fencing, and other ancillary services.	<4 hours	9/20/2017	Pending	\$49,245,000	3,130,499 cubic yards, hourly and	Dan Rodriguez	(239) 252-2504	DanRodriguez@colliergov.net
Marco Island	FL	Hurricane Irma	Conducted emergency road clearance. Right of Way vegetative debris collection. Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Additionally, AshBritt conducted roadway collection services and provided ancillary services including vacuum and fuel trucks.	<4 hours	9/20/2017	Pending	\$3,270,000	269,517 cubic yards	Dan Rodriguez	(239) 252-2504	DanRodriguez@colliergov.net
Naples	FL	Hurricane Irma	Conducted emergency road clearance. Right of Way vegetative debris collection. Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Additionally, AshBritt provided roadway collection services and performed a leaner, hanger, and hazardous stump mission.	<4 hours	9/20/2017	Pending	\$2,915,000	197,928 cubic yards	Dan Rodriguez	(239) 252-2504	DanRodriguez@colliergov.net
Orange County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree removal.	<24 hours	9/15/2017	Pending	\$4,530,000	184,344 cubic yards	Ralphetta Aker	(407) 836-8011	ralphetta.aker@ocfl.net
St. John's County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/14/2017	Pending	\$8,500,000	674,324 cubic yards	Greg Caldwell	(904) 209-0132	gcaldwell@co.st-johns.fl.us
Orange County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/13/2017	Pending	Pending	367,118 cubic yards	Ralph Valenciano	(409) 745-9717	rvalenciano@co.orange.tx.us
Lauderhill	FL	Hurricane Irma	Conducted emergency road clearance and Right of Way vegetative debris collection.	<24 hours	9/11/2017	Pending	\$24,200 hourly	10,062 cubic yards	Chuck Feranda	(954) 730-3000	citymanager@auderhill-fl.com
Miami Gardens	FL	Hurricane Irma	Emergency Road Clearance	<12 hours	9/8/2017	Pending	\$74,200	Hourly Services	Tom Ruiz	(786) 279-1260	truiz@miamigardens-fl.gov
Lumberton	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/14/2017	12/11/2018	\$246,000	15,972 cubic ayrd/s	Steve Clark	(409) 755-0031	sclark@gbzclass.com
Refugio County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/20/2017	2/9/2018	Pending	145,530 cubic yards	Stan Upton	(361) 526-2820	refugiobtmc@yahoo.com
Gainesville	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/13/2017	1/17/2018	\$854,600	92,283 cubic yards	Steve Joplin	(352) 334-2330	joplinsh@cityofgainesville.org
Hendry County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<48 <24 hours hours	9/22/2017	1/16/2018	\$2,849,000	276,181 cubic yards	Brian K. Newhouse	(863) 674-5400	brian.newhouse@hendryfla.net
Pinellas County	FL	Hurricane Irma	Conducted emergency road clearance. Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. AshBritt also conducted a leaner/hanger mission and removed over 10,000 hangers and 60 leaners.	<24 hours	9/12/2017	1/16/2018	\$3,800,000	221,484 cubic yards	Sean Tipton	(727) 464-8809	stipton@co.pinellas.fl.us
Key West	FL	Hurricane Irma	AshBritt performed ROW debris collection of vegetative debris, C&D, white goods, and HHW, sand and seagrass removal. Debris Management Site management, reduction of debris via grinding and compaction, and haul out services, including white goods haul out and the collection and haul out of 23,940 pounds of putrescent debris.	<24 hours	9/16/2017	1/11/2018	\$2,173,900	146,687 cubic yards	Alan Averette	(305) 809-3933	aaverette@keywestcity.com
Orlando	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of debris through grinding and compaction, haul out services, and removal of over 5,200 hazardous trees.	<24 hours	9/15/2017	1/5/2018	\$1,320,000	59,794 cubic yards	Michael Carroll	(407) 246-3050	michael.carroll@cityoforlando.net
Hardin County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris, C&D and white goods collection. Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/12/2017	1/4/2018	\$2,128,000	116,975 cubic yards	Chris Kirkendall	(409) 617-1513	chris.kirkendall@co.hardin.tx.us
CAM Charleston County	SC	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection. Debris Management Site management, reduction of vegetative debris through grinding, reduction of C&D through compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/28/2017	1/2/2018	Pending	41,282 cubic yards	James Neal	(843) 202-7600	jneal@charlestoncounty.org

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
Miami Lakes	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of vegetative debris through grinding, haul out services, and removal of over 8,800 hazardous limbs	Before start time	9/8/2017	1/2/2018	\$2,201,700	61,922 cubic yards	Carlos Acosta	(305) 364-6100 x1129	acostac@miamilakes-fl.gov
Coral Gables	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/16/2017	12/30/2017	\$7,839,000	319,416 cubic yards	Brook Dannemiller	(305) 460-5130	bdannemiller@coralgables.com
Dunedin	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. In addition, AshBritt performed a leaner/hanger program and a hazardous stump mission.	<24 hours	9/16/2017	12/30/2017	\$721,000	32,556 cubic yards	Bill Pickrum	(727) 298-3215 x1322	WPickrum@DunedinFL_Net
Monroe County	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Additionally, AshBritt provided base camps, hauled 128,100 pounds of purified food waste, removed 671 hazardous stumps, and collected, removed freon, and hauled out over 5,300 units of white goods.	Before Start Time	9/18/2017	12/22/2017	\$15,085,900	420,773 cubic yards	Judith S. Clarke	(305) 295-4329	Clarke.judith@monroecounty-fl.gov
Manatee County	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Additionally, AshBritt conducted a leaner/hanger program and collected over 17,000 hangers and 200 leaners.	<24 hours	9/15/2017	12/20/2017	\$8,200,000	478,484 cubic yards	Jeanne Detweiler	(941) 798-6760	jeanne.detweiler@mymanatee.org
Islamorada	FL	Hurricane Irma	AshBritt performed push operations, ROW debris collection of vegetative debris, C&D, white goods, and concrete, sand removal, Debris Management Site management, reduction of debris via grinding and compaction, and haul out services, including white goods haul out. Hazardous tree, limb, and stump removal.	Before start time	9/8/2017	12/20/2017	\$4,866,100	214,146 cubic yards	Ana Hernandez	(305) 664-6453	ana.hernandez@islamorada.fl.us
Rose Hill Acres	TX	Hurricane Harvey	Conducted Right of Way vegetative debris, C&D and white goods collection. Debris Management Site management, reduction of debris through grinding and compaction, and Emergency push operations, ROW vegetative debris and C&D collection. Debris Management Site management, reduction of debris via grinding and compaction, and haul out services.	<48 hours	9/12/2017	12/19/2017	\$143,000	10,247 cubic yards	Rich Thomisee	(409) 751-0075	rlthomisee@gmail.com
Hillsborough County	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of vegetative debris through grinding, reduction of C&D through compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/8/2017	12/19/2017	\$4,666,000	246,369 cubic yards	Kimberly Byer	(813) 272-5680	kbyer@HCF.LGov.net
Victoria County	TX	Hurricane Harvey	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of vegetative debris through grinding, reduction of C&D through compaction, and haul out services.	<48 hours	8/28/2017	12/12/2017	\$1,859,200	155,887 cubic yards	Rick McBrayer	(361) 485-3362	rmcbrayer@victoriatx.org
Victoria	TX	Hurricane Harvey	Conducted emergency road clearance, Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of vegetative debris through grinding, reduction of C&D through compaction, and haul out services. Hazardous tree and limb removal.	<48 hours	8/26/2017	12/12/2017	\$5,743,700	398,844 cubic yards	Darryl Lesak	(361) 485-3230	desak@victoriatx.org
Delray Beach	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding, and haul out services.	<12 hours	9/12/2017	12/8/2017	\$2,145,000	147,379 cubic yards	Joe Frantz	(561) 445-8430	frantzj@mydelraybeach.com
Deerfield Beach	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	Before start time	9/8/2017	12/8/2017	\$1,257,400	70,792 cubic yards	Chad Gresek	(954) 480-4382	CGressek@deerfield-beach.com
Sarasota County	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	10/20/2017	12/7/2017	\$260,000	35,000 cubic yards	Lois Rose	(941) 861-1589	lerose@sar.gov.net
Port Orange	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding, and haul out services.	<24 hours	9/26/2017	12/6/2017	\$1,940,000	98,608 cubic yards	Alex Torrent	(386) 506-5573	atorrent@port-orange.org
St. Lucie County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/18/2017	12/6/2017	\$1,155,000	84,362 cubic yards	Ron Roberts	(772) 462-1631	Robertson@stlucieco.org
Hallandale Beach	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/16/2017	12/6/2017	\$556,200	33,516 cubic yards	Steve Parkinson	(954) 459-1526	sparkinson@hallandalebeachfl.gov
Sour Lake	TX	Hurricane Harvey	Conducted Right of Way C&D and white goods collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/13/2017	12/2/2017	\$49,000	3,250 cubic yards	Larry Saurage	(409) 287-3574	lsaurage@cmaacaccess.com
Belleair Beach	FL	Hurricane Irma	Conducted emergency road clearance, Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 hours	9/27/2017	11/30/2017	\$60,000	3,931 cubic yards	Lynn Rives	(727) 595-4646	lynn.rives@cityofbelleairbeach.com
Belleair Bluffs	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/26/2017	11/29/2017	\$101,000	7,643 cubic yards	Robert David	(727) 584-2151	@cityofbelleairbeach.com.
Indian Shores	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection and haul out	<24 hours	9/25/2017	11/29/2017	\$5,200	542 cubic yards	Michael Scrogham	(727) 474-7716	mscrogham@myindianshores.com

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Redington Shores	FL	Hurricane Irma	Right of Way vegetative debris collection	<24 hours	9/25/2017	11/28/2017	\$23,000	2,312 cubic yards	Mary Palmer	(727) 397-5538	townclerk@townofredingtonshores.com
Madeira Beach	FL	Hurricane Irma	Emergency push operations, ROW vegetative debris and C&D collection, Debris Management Site management, reduction of debris via grinding and compaction, and haul out services.	<24 hours	9/14/2017	11/28/2017	\$75,270	4,135 cubic yards	Anie Servedio	(727) 391-9951	aservedio@maderabeachfl.gov
Palm Beach SWA	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/14/2017	11/28/2017	\$12,950,000	898,634 cubic yards	John Archambo	(561) 315-2010	jarchambo@swa.org
Clearwater	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 hours	9/23/2017	11/21/2017	\$586,000	30,655 cubic yards	Earl Gloster	(727) 562-4990	earl.gloster@myclearwater.com
New Smyrna	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree removal.	<24 hours	9/28/2017	11/19/2017	\$586,000	47,080 cubic yards	Faith Miller	(386) 424-2202	fmiller@cityofnsb.com
Bradenton	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, and reduction of vegetative debris through grinding. Hazardous tree and limb removal.	<24 hours	9/25/2017	11/18/2017	\$1,240,000	82,853 cubic yards	Jim McLellan	(941) 708-6300	jim.mclellan@cityofbradenton.com
Cooper City	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/16/2017	11/18/2017	\$2,816,000	150,112 cubic yards	Denise Yoezle	(954) 434-2300	dyoezle@coopercityfl.org
Doral	FL	Hurricane Irma	Emergency push operations, ROW vegetative debris collection, Debris Management Site management, and reduction of debris via grinding.	<24 hours	9/11/2017	11/18/2017	\$230,000	3,461 cubic yards	Carlos Arroyo	(305) 593-6740	carlos.arroyo@cityofdoral.com
Leon County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/20/2017	11/17/2017	\$417,000	27,282 cubic yards	Tony Park	(850) 606-1542	ParkT@leoncountycler.gov
Martin County	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/16/2017	11/17/2017	\$2,141,000	174,000 cubic yards	Jim Gorton	(772) 219-4905	jgorton@martin.fl.us
Key Biscayne	FL	Hurricane Irma	Emergency push operations, ROW vegetative debris and C&D collection, Debris Management Site management, reduction of debris via grinding and compaction, and haul out services. Hazardous tree, limb, and stump removal.	Before start time	9/8/2017	11/15/2017	\$844,200	40,342 cubic yards	Eric Lang	(305) 365-9989	elang@keybiscayne.fl.gov
Pompano Beach	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<12 hours	9/14/2017	11/10/2017	\$2,612,000	196,6262 cubic yards	Russ Ketchum	(954) 545-7011	russell.ketchum@copbfl.com
Fort Bend County	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. AshBritt also provided ancillary services including MREs and shower and restroom trailers.	<48 hours	8/28/2017	11/9/2017	\$7,146,000	499,700 cubic yards	Debbie Kaminski	(281) 341-8643	debbie.kaminski@fortbendcountytexas.gov
Tamarac	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/12/2017	11/5/2017	\$1,118,800	66,245 cubic yards	John Doherty	(954) 597-3706	johnd@tamarac.org
Kountze	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<48 hours	9/20/2017	11/4/2017	\$16,330	1,235 cubic yards	Jeff Lacombe	(409) 246-3463	jlkch@stoglobal.net
Lake Worth	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection.	<24 hours	9/15/2017	11/2/2017	\$223,000	23,500 cubic yards	Felipe Lofaso	(561) 586-1720	flfaso@lakeworth.org
Weston	FL	Hurricane Irma	ROW vegetative debris and C&D collection	<24 hours	9/16/2017	10/29/2017	\$790,400	54,522 cubic yards	Karl Thompson	(954) 385-2600	kthompson@weston.org
Parkland	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<20 hours	9/10/2017	10/26/2017	\$1,038,900	93,801 cubic yards	Bill Evans	(954) 346-2160	bevans@cityofparkland.org
South Daytona	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/23/2017	10/25/2017	\$380,000	27,908 cubic yards	Les Gillis	(386) 322-3080	lgillis@southdaytona.org
Longboat Key	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, and reduction of debris through grinding.	Before start time	9/8/2017	10/24/2017	\$104,300	7,639 cubic yards	Mark Richardson	(941) 316-1958	mrichardson@longboatkey.org
Holly Hill	FL	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services. Hazardous tree and limb removal.	<24 hours	9/24/2017	10/20/2017	\$606,000	45,807 cubic yards	Mark Juliano	(386) 248-9463	mjuliano@hollyhillfl.org
Orlando	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection	<24 hours	9/20/2017	10/13/2017	\$80,000	8,200 cubic yards	Terrence Bailey	(561) 845-4060	TBailey@Rivierabch.com
Orlando	FL	Hurricane Irma	Conducted emergency road clearance and Right of Way vegetative debris and C&D collection.	Before start time	9/8/2017	10/10/2017	\$390,000	45,198 cubic yards	Eric Carpenter	(305) 335-1269	ericcarpenter@miamibeachfl.gov

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Pasadena	TX	Hurricane Harvey	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding, compaction, and haul out services.	<48 hours	9/6/2017	10/10/2017	\$358,700	30,111 cubic yards	Robin Green	(713) 475-7835	rgreen@ci.pasadena.tx.us
Seminole	FL	Hurricane Irma	ROW Debris Collection/Disposal	<24 hours	9/22/2017	10/7/2017	Pending	21,968 cubic yards	Jeremy Hockenbury	(727) 397-6383	jockenbury@myseminole.com
Austin County	TX	Hurricane Harvey	ROW Debris Collection	<48 hours	9/26/2017	10/6/2017	\$36,000	1,891 cubic yards	Tim Lapham	(979) 865-5911	qludge1@austincounty.com
Lauderdale Lakes	FL	Hurricane Irma	ROW vegetative debris and C&D collection	<24 hours	9/23/2017	10/4/2017	\$452,600	45,364 cubic yards	Ronald Desbrunes	(954) 535-2778	RonaldR@lauderdaleslakes.org
Bradenton Beach	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection and haul out services.	<24 hours	9/21/2017	10/2/2017	\$12,000	1,047 yards	Tom Woodard	(941) 778-5975	twoodard@cityofbradentonbeach.com
USACE	FL	Hurricane Irma	Emergency push operations	<8 hours	9/12/2017	9/16/2017	\$359,800	Hourly Services	Matt Tate	(251) 690-2241	jacob.m.tate@usace.army.mil
Atlanta	GA	Hurricane Irma	Conducted over 600 hours of ROW collection	<24 hours	9/10/2017	9/16/2017	\$112,000	Hourly Services	Barrington Brown	(470) 728-5251	BGBrown@AtlantaGa.Gov
South Miami	FL	Hurricane Irma	Emergency Road Clearance	Before start time	9/8/2017	9/14/2017	\$16,570	Hourly Services	Aurelio Carmenaes	(305) 403-2072	acarmenates@southmiamifl.gov
Margate	FL	Hurricane Irma	Emergency Road Clearance	Before start time	9/8/2017	9/13/2017	\$130,000	Hourly Services	Sam May	(954) 972-8126	smay@margatefl.com
Brazoria	TX	Hurricane Harvey	Emergency Water supplies	<24 hours	8/25/2017	8/25/2017	\$8,400	Hourly Services	Lesa Girouard	(979) 864-1804	lesag@brazoria-county.com
Beaufort County	SC	Hurricane Matthew	AshBritt conducted 108,920 acres of visual assessment, 25,400 acres of aerial assessment in eligible waterways, side scan sonar services, removal, management and disposal of	<24 Hours	3/8/2017	6/3/2017	\$6,292,422	17,412 cubic yards	Jim Minor	(843) 255-2735	jminor@bcgov.net
Chatham County	GA	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. In addition, services included a leaner/hanger program and a hazardous stump mission. AshBritt removed 1,175 leaners, 21,795 hangers, 113 stumps.	Before Start Time	10/18/2016	2/23/2017	\$23,023,910	1,620,000 cubic yards	Robert Drewry	(912) 652-6842	RWDrewry@chathamcounty.org
Charleston County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/12/2016	2/13/2017	\$8,349,237	405,000 cubic yards	Jim Neal	(843) 906-6190	jnee@charlestoncounty.org
SCDOT - Dillon County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/25/2016	2/9/2017	\$1,101,614	56,000 cubic yards	David Cook	(803) 737-1290	cookdb@scdot.org
SCDOT - Dorchester County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/15/2016	2/6/2017	\$1,614,317	101,090 cubic yards	David Cook	(803) 737-1290	cookdb@scdot.org
Port Orange	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/12/2016	1/31/2017	\$6,055,939	427,870 cubic yards	Michael Silvey	(386) 506-5595	msilvey@port-orange.org
Volusia County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/14/2016	1/19/2017	\$12,898,185	1,058,256 cubic yards	John Angiulli	(386) 736-5965	jangiulli@volusia.org
Brevard County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/11/2016	1/19/2017	\$8,094,000	586,576 CY	Euri Rodriguez	(321) 633-2042	eurirodriguez@brevardcounty.us
Alachua County	FL	Hurricane Irma	AshBritt conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. In addition, services included a leaner/hanger program and a hazardous stump mission. AshBritt removed 655 leaners, 31,324 hangers, and 107 stumps.	<24 hours	9/8/2017	1/18/2017	\$2,400,000	152,766 cubic yards	Sam Sullivan	(352) 334-0172	rss@alachuacounty.us
Pooler	GA	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/31/2016	1/15/2017	\$198,080	13,573 cubic yards	Matthew Saxon	(912) 748-4800	rburd@pooler-ga.gov
St. John County	FL	Hurricane Matthew	Conducted Right of Way vegetative and C&D debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Services also included a comprehensive beach debris removal mission.	Before Start Time	10/8/2016	1/15/2017	\$10,477,990	710,000 cubic yards	Greg Caldwell	(904) 209-0132	gcaldwell@sjcl.us
Brevard County	FL	Hurricane Irma	Right of Way vegetative debris and C&D collection and haul out services.	<24 hours	9/17/2017	1/12/2017	\$6,677,000	483,467 cubic yards	Euripides Rodriguez	(321) 633-2042	euripides.rodriguez@brevardcounty.us
Chatham County	GA	Hurricane Irma	Conducted Right of Way vegetative debris and C&D collection, Debris Management Site management, reduction of debris through grinding and compaction, and haul out services.	<24 hours	9/29/2017	1/11/2017	Pending	13,731 cubic yards	Robert Drewry	(912) 652-6842	rwedrewy@chathamcounty.org

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Colleton County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/12/2016	1/10/2017	\$335,307	21,486 cubic yards	Suzanne Gant	(843) 549-5632	sgant@colletoncounty.org
Atlanta	GA	Winter Storm Helena	Deployed salt and sand spreader trucks to Atlanta, GA to conduct Rights-of-Way (ROW).	< 24 Hours	1/6/2017	1/7/2017	\$44,172	Hourly Services	Rita Braswell	(404) 330-6002	rbraswell@atlantaga.gov
Boca Raton	FL	Hurricane Irma	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	<24 hours	9/14/2017	1/5/2017	\$2,210,000	151,892 cubic yards	Judi Ahern	(561) 239-0378	jaahern@ci.boca-raton.fl.us
Martin County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/13/2016	1/5/2017	\$2,039,406	155,000 cubic yards	Jim Gorton	(772) 219-4905	igorton@martin.fl.us
Oak Hill	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	Before Start Time	11/9/2016	12/22/2016	\$306,733	21,874 cubic yards	Kohn Evans	(386) 345-3522	evansk@oakhill.com
New Smyrna Beach	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	Before Start Time	10/13/2016	12/22/2016	\$2,642,946	195,045 cubic yards	Faith Miller	(386) 424-2202	fmiller@cityofnsb.com
Holly Hill	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	Before Start Time	1/13/2016	12/19/2016	\$2,061,431	137,095 cubic yards	Mark Juliano	(386) 248-9463	mjuliano@hollyhill.org
SCDOT - Marlboro County	SC	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/25/2016	12/18/2016	\$286,522	16,580 cubic yards	David Cook	(803) 737-1290	cookdb@scdot.org
Lake Helen	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through incineration, and haul out services. Hazardous tree and limb removal.	Before Start Time	10/16/2016	12/12/2016	\$219,608	14,363 cubic yards	Jason Yarborough	(386) 228-2121	jyarborough@lakehelen.com
Nassau County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Services also included a comprehensive beach debris removal mission.	Before Start Time	10/8/2016	12/9/2016	\$1,218,610	65,863 cubic yards	Scott Herring	(904) 530-6225	sherring@nassaucountyfl.com
South Daytona	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services. Hazardous tree and limb removal.	Before Start Time	10/16/2016	11/15/2016	\$1,194,723	93,022 cubic yards	Les Gills	(386) 322-3080	lgills@southdaytona.org
Ponce Inlet	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through incineration, and haul out services.	Before Start Time	10/17/2016	11/11/2016	\$151,599	12,211 cubic yards	Keith Gunter	(386) 322-6729	kgunter@ponce-inlet.org
Palm Beach County	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	<24 Hours	10/13/2016	11/2/2016	\$132,894	14,000 cubic yards	John Archambo	(561) 640-4000	jarchambo@swa.org
Sewalls Point	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	Before Start Time	10/17/2016	10/22/2016	\$45,696	6,000 cubic yards	Pam Walker	(239) 246-5939	pwalker@sewallspoint.org
Orlando	FL	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	At Start Time	10/10/2016	10/21/2016	\$176,360	Hourly Services	Michael Carroll	(407) 246-3050	michael.carroll@cityoforlando.net
San Bernardino County	CA	Blue Out Fire	Due to the mass evacuations for the Blue Out Fire, AshBritt provided 40 Port-a-potties which included 15 ADA compliant units for the residents of the County. AshBritt also delivered 40 portable showers which included 4 ADA compliant units. AshBritt had units on site within 14 hours of request.	14 Hours	8/18/2016	9/2/2016	\$455,858	Hourly Services	Michael Antonucci	(909) 356-3998	michael.antonucci@oess.sbcounty.gov
Monterey County	CA	Soberanes Fire	AshBritt was activated for the 2016 Soberanes Fire clean-up mission in Monterey County, CA. We conducted ROW debris clearing of hazardous fire damaged trees that were cut down by CalFIRE. We also cut and removed hazardous fire damaged trees that are still standing in the County's ROW.	24 Hours	8/8/2016	8/24/2016	\$293,836	Hourly Services	Michael Derr	(831) 755-4992	derm@co.monterey.ca.us
Lake County	CA	Valley Fire	Operations are focused on felling, trimming, and chipping of fire damaged and destroyed trees in the Right-Of-Way (ROW) and private property. Throughout this project, we were abiding by all FEMA Fire Management Assistance Grant Program (FMAAG) guidelines for Lake County, CA to maximize their federal reimbursement for the 2015 California Valley Fire and Butte Fire (DR-4240).	Before Start Time	12/12/2015	5/31/2016	\$5,493,412	193,216 cubic yards	Lars Ewing	(707) 263-2341	lars.ewing@lakecountyca.gov
Cape May Village	TX	2016 Severe Storms and Flooding	Conducting Right of Way collection for vegetative debris, C&D, and white goods (and freon removal) debris streams due to flooding.	<24 Hours	5/2/2016	5/24/2016	\$127,032	Hourly Services	Kevin Hagerich	(713) 466-2107	khagerich@ci.jersey-village.tx.us

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City of Sumter	SC	2015 South Carolina Severe Storms and Floods	Conducted ROW debris collection for C&D, vegetative debris, and E-Waste.	Before Start Time	3/9/2016	3/23/2016	\$32,893	4,540 cubic yards	Ray Goodman	(803) 436-2558	rgoodman@sumter-sc.com
Collier County	FL	Severe Storm	Conducted ROW debris collection for vegetative debris.	<12 Hours	1/29/2016	3/19/2016	\$465,000	44,000 cubic yards	Daniel Rodriguez	(238) 732-2508	danrodriguez@colliergov.net
City of Naples	FL	Severe Storm	Conducted ROW debris collection for vegetative debris.	<12 Hours	2/5/2016	2/12/2016	\$48,000	Over 5,000 cubic yards	Ben Copland	(238) 213-4705	booplant@naplesgov.com
Maryland Department of Labor, Licensing, and Regulation	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	2/9/2016	2/9/2016	\$5,136	Hourly Services	Leroy Cox	(410) 292-4648	leroy.cox@maryland.gov
Baltimore	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/24/2016	1/31/2016	\$1,565,001	Hourly Services	Stuart Feldman	(410) 396-5732	stuart.feldman@baltimorecity.gov
Baltimore County	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/24/2016	1/30/2016	\$2,214,934	Hourly Services	Jim Lathe	(410) 887-3560	highways@baltimorecountymd.gov
Maryland State Highway Administration	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/23/2016	1/30/2016	\$1,111,595	Hourly Services	Colleen Robinson	(410) 582-5576	crobinson@asha.state.md.us
Alexandria	VA	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/22/2016	1/29/2016	\$961,797	Hourly Services	Jeffrey Duval	(703) 746-4103	jeffery.duval@alexandriava.gov
Rockville	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/22/2016	1/29/2016	\$404,981	Hourly Services	Craig Simoneau	(240) 314-8500	csimoneau@rockvillemd.gov
Prince William County	VA	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/23/2016	1/28/2016	\$116,435	Hourly Services	Thomas Smith	(703) 792-6252	tsmith@pwccgov.org
Fairfax County	VA	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/22/2016	1/27/2016	\$368,600	Hourly Services	Chad Crawford	(703) 877-2864	chad.crawford@fairfaxcounty.gov
Maryland State Police	MD	Winter Storm Jonas	Provided snow clearing and removal using loaders and dump trucks.	<24 Hours	1/22/2016	1/24/2016	\$14,503	Hourly Services	Thomas LeQuire	(410) 653-4439	thomas.lequire@maryland.gov
Pacific Gas & Electric Company	CA	Valley Fire	Hazardous tree removal project in Lake County, CA for Pacific Gas & Electric Company. Operations were focused on felling, trimming, and chipping of fire damaged and destroyed trees in proximity and posing a threat to power distribution lines. In total, AshBriitt felled over 5,000 fire damaged and destroyed trees.	Before Start Time	10/5/2015	12/22/2015	\$15,144,223	Hourly Services	Tyler Garland	(707) 291-4877	tylergarland@pge.com
Longboat Key	FL	2015 Red Tide Fish Kill	Dead Fish collection and disposal mission for the City of Longboat Key, FL. This included the utilization of a 33' Tri-toon boat to collect, transport, and dispose of dead fish due to a Red Tide Algae Bloom.	Before Start Time	11/20/2015	12/11/2015	\$33,570	Hourly Services for over 10,000 lbs of Fish	Mark Richardson	(941) 361-6411	mrichardson@longboatkey.org
Charleston	SC	2015 South Carolina Severe Storms and Floods	Conducted ROW debris collection for vegetative and C&D debris streams.	Before Start Time	10/12/2015	11/5/2015	\$211,322	31,464 cubic yards	Jim Neal	(843) 906-6190	jneal@charlestoncounty.org
Hidalgo County	TX	June of 2015 Flooding Event	Conducted Flood Water relocation for the purposes of flood mitigation from residential areas to storm drainage canals by means of Super Vac Trucks.	<6 Hours	6/25/2015	7/2/2015	\$553,799	Hourly Services	Ricardo Saldana	(956) 318-2615	Ricardo.saldana@co.hidalgo.tx.us
Hidalgo County	TX	June of 2015 Flooding Event	Conducted Flood Water relocation from residential areas to storm drainage canals by means of Super Vac Trucks.	<6 Hours	6/17/2015	6/4/2015	\$102,281	Hourly Services	Ricardo Saldana	(956) 318-2615	Ricardo.saldana@co.hidalgo.tx.us
City of Atlanta	GA	Winter Storm Remus	Deployed salt and sand spreader trucks to Atlanta, GA to conduct Rights-of-Way (ROW)	Before Start Time	2/25/2015	2/28/2015	\$70,874	Hourly Services	Rita Braswell	(404) 330-6002	rbraswel@atlantaga.gov
City of Atlanta	GA	Winter Storm Oclavia	Deployed salt and sand spreader trucks to Atlanta, GA to conduct Rights-of-Way (ROW)	Before Start Time	2/18/2015	2/17/2015	\$37,341	Hourly Services	Rita Braswell	(404) 330-6002	rbraswel@atlantaga.gov
Fairfax County	VA	2014 Severe Rainstorms	Deployed equipment and manpower to Virginia following severe rainstorms that produced high winds and knocked over trees. Through activation of our county contract, we were specifically tasked to assist with debris clearing, and removal from the public ROW.	<12 Hours	6/23/2014	6/28/2014	\$22,890	Hourly Services	Robert Scott	(703) 550-3486	robert.scott@fairfaxcounty.gov
Marion County	SC	Winter Storm Pax	ROW debris removal, management, and disposal. Hazardous tree removal from ROW & county parks.	<1 Hours	2/12/2014	5/7/2014	\$2,184,363	82,481 cubic yards	Tim Harper	(843) 431-5059	tharper@marionsc.org
Augusta	GA	Winter Storm Pax	ROW debris removal, management, and disposal. Hazardous tree removal from ROW, city parks, municipal golf course and city owned cemeteries. DWS operations in 6 locations including haul out operations from all locations.	<1 Hour	2/26/2014	5/2/2014	\$12,490,148	645,869 cubic yards	Steve Cassel	(706) 447-7608	scassel@columbiacountyga.gov
Richmond County	SC	Winter Storm Pax	ROW debris removal, management, and disposal. Hazardous tree removal from ROW.	<1 Hour	2/12/2014	4/12/2014	\$1,864,402	61,882 cubic yards	Suzanne Cant	(843) 549-5632	sgant@colletoncounty.org
Charleston	SC	Winter Storm Pax	ROW debris removal, management, and disposal. Hazardous tree removal from ROW & city parks.	<1 Hour	2/12/2014	4/11/2014	\$517,816	35,457 cubic yards	Al Harris	(803) 436-2558	aharris@sumter-sc.com

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Hampton County	SC	Winter Storm Pax	ROW debris removal, management, and disposal.	<1 Hour	2/12/2014	4/11/2014	\$186,646	15,566 cubic yards	Susanne Peoples	(803) 914-2150	speeples@hamptoncountysc.org
Sumter County	SC	Winter Storm Pax	ROW debris removal, management, and disposal. Hazardous tree removal from ROW & county parks.	<1 Hour	2/12/2014	4/11/2014	\$2,325,671	105,241 cubic yards	Eddie Newman or Karen Hyatt	(803) 436-2242	enewman@sumtercountysc.org
Georgetown County	SC	Winter Storm Pax	ROW debris removal, management, and disposal. Hazardous tree removal from ROW & county parks.	<1 Hour	2/12/2014	3/12/2014	\$3,616,263	117,857 cubic yards	Ray Funnye	(843) 546-3325	rfunnye@gtcounty.org
Metropolitan Atlanta Rapid Transit Authority	GA	Winter Storm Pax	Deployed salt and sand spreader trucks to MARTA to conduct Rights-of-Way (ROW)	Before Start Time	2/26/2014	2/26/2014	\$10,386	Hourly Services	Mary Eady	(404) 848-5580	custserv@smarta.com
City of Atlanta	GA	Winter Storm Pax	Deployed salt and sand spreader trucks to Atlanta, GA to conduct Rights-of-Way (ROW)	Before Start Time	2/10/2014	2/14/2014	\$148,737	Hourly Services	Rita Braswell	(404) 330-6002	rbraswel@atlantaga.gov
City of Atlanta	GA	Winter Storm Leon	Operated sand and salt spreaders on roadways throughout the City following this historic event. Sand spreading equipment and personnel arrived on site within three hours of receipt of notice-to-proceed.	Before Start Time	1/28/2014	1/31/2014	\$72,053	Hourly Services	Rita Braswell	(404) 330-6002	rbraswel@atlantaga.gov
State of New Jersey Dept. of Environmental Protection	NJ	Hurricane Sandy	Wet debris mission in southern New Jersey in the counties of Ocean, Burlington, Atlantic, Cumberland and Salem. Survey (side scan sonar and bathymetric), debris removal and disposal, dredging, sunken vehicle and vessel removal, vehicle and vessel aggregation area operation.	<24 Hours	3/4/2013	12/31/2013	\$12,915,214	Wet Debris Removal	Suzanne U. Dietrick	(609) 292-8838	Suzanne.dietrick@dep.state.nj.us
Toms River	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, white goods (including Freon extraction). Hazardous tree removal. DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/20/2012	4/28/2013	\$14,604,581	458,246 cubic yards	Lou Amoroso	(732) 341-1000 ext 8211	lanoruso@tomsriver township.com
Scotch Plains	NJ	Hurricane Sandy	Cutting and removal of 91 hazardous slumps including backfill of voids.	<1 Hour	3/20/2013	4/15/2013	\$5,556	Hazardous Slumps	Ray Pecora	(908) 413-1983	rpecora@scotchplainsnj.com
Brick	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, E-wastes and HHW. Hazardous tree removal. DMS management, debris reduction, haul off and disposal. Sand screening and stump removal was performed. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/10/2012	4/11/2013	\$13,046,887	293,808 cubic yards	Glenn Campbell	(732) 451-4060	gcampbell@twp.brick.nj.us
Lavallette	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, E-wastes and HHW. DMS management, debris reduction, haul off and disposal. Sand screening. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/17/2012	3/23/2013	\$8,641,131	167,318 cubic yards	Chris Parlow	(732) 232-2094	cparlow@lavalletteboro.com
Roselle Park	NJ	Hurricane Sandy	Hazardous tree removal, DMS management, debris reduction, haul out and disposal.	<1 Hour	1/28/2013	3/12/2013	\$91,611	2650 cubic yards	Vincent Cahill	(908) 245-7676	vcahill@rosellepark.net
Tinton Falls	NJ	Hurricane Sandy	Vegetative debris reduction, haul out and disposal	<1 Hour	12/7/2012	3/4/2013	\$238,975	Debris Management	Gary Geble	(732) 542-3400	ggebelle@tintonfalls.com
Bay Head	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, eWaste and white goods. Freon removal from white goods. DMS management, debris reduction, haul off and disposal.	<1 Hour	11/1/2012	3/1/2013	\$3,533,548	84,844 cubic yards	Brian Magory	(732) 600-1225	bmagory@aol.com
New York	NY	Hurricane Sandy	Provided equipment rental of vehicles, light towers, boilers, and generators. Removal of 74 sunken vessels including operation of the vessel aggregation area. Wrecker, inventory and storage services provided for 3,503 stray and abandoned vehicles.	<12 Hours	11/1/2012	3/1/2013	\$4,000,000	Hourly Services & Vehicle and Vessel Management	John Kaisorhis	(646) 769-2037	jkaisorhis@dcas.nyc.gov
Ocean County	NJ	Hurricane Sandy	ROW debris removal, management, and disposal. Hazardous tree removal and storm drain clearing. DMS operations in multiple locations.	<1 Hour	11/1/2012	3/1/2013	\$87,000,000	1,325,876 cubic yards	Ernest Kuhlwein	(732) 506-5047	ekuhlwein@co.ocean.nj.us
Newark	NJ	Hurricane Sandy	Hazardous tree removal, debris reduction, haul out and disposal.	<1 Hour	1/4/2013	2/28/2013	\$322,763	9736 cubic yards	Adam Cruz	(973) 733-5319	cruzad@ci.newark.nj.us
Bernardsville	NJ	Hurricane Sandy	Debris collection, hazardous tree removal, and disposal	<1 Hour	1/1/2013	2/28/2013	\$1,902,741	57,828 cubic yards	John MacDowall	(908) 766-3850 ext 147	jmacdowall@bernardsvilleboro.org
Lakewood	NJ	Hurricane Sandy	Debris collection, hazardous tree and stump removal, DMS management, debris reduction, haul off and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	12/18/2012	2/28/2013	\$4,182,679	84,799 cubic yards	Michael Muscollo	(732) 364-2500	mmuscillo@lakewoodnj.gov
Hopewell	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	12/13/2012	2/28/2013	\$2,193,306	71,202 cubic yards	Paul Pogorzelski	(609) 737-0605	paulpogo@hopewelltp.org
Mantoloking	NJ	Hurricane Sandy	Debris collection including C&D, vegetation, white goods and HHW. DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/23/2012	2/28/2013	\$3,864,120	100,261 cubic yards	Stacy Ferris	(732) 631-1581	mantolokingoem1@inbox.com
Paterson	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, and HHW. Hazardous tree removal. DMS management, debris reduction, haul off and disposal. Sand screening.	<1 Hour	1/1/20/2012	2/28/2013	\$2,299,002	55,776 cubic yards	Steven Seiler	(732) 349-4616	ppwrm@twp.berkeley.nj.us
County of Bergen	CT	Winter Storm Nemo	Emergency roadway clearance of snow.	Before Start Time	2/11/2013	2/18/2013	\$140,352	Hourly Services	Bart Sweeney	(860) 258-4531	Bartholomew.Sweeney@ct.gov

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Massachusetts Emergency Mgmt. Agency	MA	Winter Storm Nemo	Emergency roadway clearance of snow.	Before Start Time	2/11/2013	2/18/2013	\$42,139	Hourly Services	David Mahr	(508) 820-2017	david.mahr@state.ma.us
Fairfield	CT	Winter Storm Nemo	Emergency roadway clearance of snow.	Before Start Time	2/11/2013	2/15/2013	\$37,959	Hourly Services	Scott Bartlett	(203) 256-3176	sbartlett@town.fairfield.ct.us
Berlin	CT	Winter Storm Nemo	Emergency roadway clearance of snow.	Before Start Time	2/10/2013	2/14/2013	\$29,562	Hourly Services	Art Simonian	(860) 828-7014	asimonian@town.berlin.ct.us
Califon	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, hazardous tree removal.	<1 Hour	1/3/2013	2/12/2013	\$47,216	1675 cubic yards	Laura Eidsvaag	(908) 832-7850	leidsvaag@califonboro.net
Belmar	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, eWaste and white goods. Significant sand screening mission, as well.	<1 Hour	1/11/2012	2/5/2013	\$4,407,519	87,058 cubic yards	Colleen Connolly	(732) 681-3700	cconnolly@boro.belmar.nj.us
Flemington	NJ	Hurricane Sandy	Debris collection, hazardous tree removal, and disposal.	<1 Hour	1/31/2013	1/31/2013	\$8,895	134 cubic yards	Michael Campion	(908) 782-8840	mcampion@hisbridglenington.com
State of New Jersey Dept. of Environmental Protection	NJ	Hurricane Sandy	Sunken and submerged vessel recovery/removal, vessel aggregation site operations.	<24 Hours	1/12/2013	1/31/2013	\$338,072	Vessel Mission	Suzanne U. Dietrick	(609) 292-8838	Suzanne.dietrick@dep.state.nj.us
Manchester	NJ	Hurricane Sandy	Debris collection, hazardous tree removal, DMS management, debris reduction, haul off and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	12/10/2012	1/31/2013	\$2,092,511	23,855 cubic yards	Arthur Abline	(732) 657-2009 ext 4604	AAbline@manchestertwp.com
Ocean TWP	NJ	Hurricane Sandy	Debris collection, including HHW, DMS management, debris reduction, haul off and disposal. Project completed via shared services agreement with Ocean County, NJ.	<1 Hour	12/6/2012	1/31/2013	\$454,385	Debris Management	Diane Ambrosio	(609) 693-3302	clerk@townshipocean.org
Seaside Park	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/29/2012	1/31/2013	\$1,048,126	36,220 cubic yards	Robert Mathies	(732) 793-3700	mayor@mathies@seasideparknj.org
Stafford	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, and eWaste. DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/25/2012	1/31/2013	\$4,428,388	156,142 cubic yards	James Moran	(609) 597-1000 ext 8559	jmoran@twp.stafford.nj.us
Jackson	NJ	Hurricane Sandy	Debris collection, hazardous tree removal, DMS management, debris reduction, haul off and disposal.	<1 Hour	1/23/2012	1/31/2013	\$5,542,648	102,393 cubic yards	Fred Rasiewicz	(732) 928-1200 ext 246	FRasiewicz@jacksontwpnj.net
Seaside Heights	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal. Sand screening. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/21/2012	1/31/2013	\$847,604	25,233 cubic yards	John A. Camera	(732) 798-9100	johncamera@hotmail.com
Bayonne	NJ	Hurricane Sandy	Debris collection, haul off and disposal.	<1 Hour	11/20/2012	1/31/2013	\$135,409	1137 cubic yards	Gary S. Chmielewski	(201) 858-6066	PublicWorks@baynj.org
Ship Bottom	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/20/2012	1/31/2013	\$1,112,692	40,831 cubic yards	Richard Bethea	(609) 494-2171	SBadmin@comcast.net
Long Beach	NJ	Hurricane Sandy	Debris collection including HHW. Operated DMS and performed haul out and disposal. Project completed via shared services agreement with Ocean County, NJ	<1 Hour	11/20/2012	1/30/2013	\$5,665,066	147,730 cubic yards	Joe Mancini	(609) 361-1000 ext 6689	wells@longbeachtownship.com
Keansburg	NJ	Hurricane Sandy	Collected vegetative and C&D debris from the right of way and transported to debris management site or final disposal site.	<1 Hour	11/30/2012	1/28/2013	\$533,012	25,038 cubic yards	Dennis O'Keefe	(732) 904-7445	
Tewksbury	NJ	Hurricane Sandy	Collected vegetative debris and removed hazardous trees from the ROW. Reduced debris at DMS, hauled it off and disposed of it.	<1 Hour	12/10/2012	1/24/2013	\$2,307,849	43,318 cubic yards	Hayden Hull	(908) 439-0022	hahull@lewksburytwp.net
Point Pleasant Beach	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, eWaste and white goods. Sand screening mission with 21,601 cubic yards transported and screened.	<1 Hour	11/18/2012	1/18/2013	\$1,922,264	85,541 cubic yards	Christine Riehl	(732) 892-1118	criehl@pointbeach.org
Loch Arbour	NJ	Hurricane Sandy	Collected debris from the right of way and transported to DMS. Collected sand, screened it and transported screened sand back to the beach.	<1 Hour	12/14/2012	1/17/2013	\$766,080	20,973 cubic yards	Paul Pennindola	(732) 531-4740	pvr@ferricidlaw.com
Sayreville	NJ	Hurricane Sandy	Debris collection, white good collection, DMS management, and debris reduction.	<1 Hour	11/30/2012	1/11/2013	\$700,753	27,768 cubic yards	Dan Frankel	(732) 390-7071	dfranke@sayreville.com
Sea Bright	NJ	Hurricane Sandy	Collected vegetative and C&D debris from the right of way. Relocated sand. Collected eWaste.	<1 Hour	11/16/2012	1/10/2013	\$2,065,754	42,379 cubic yards	Mark Philpot	(732) 842-0099	mphilpot36@yahoo.com
Deal	NJ	Hurricane Sandy	Site management, reduction and haul out of disaster debris.	<1 Hour	12/12/2012	1/4/2013	\$95,418	Site Management	James Rogers	(732) 531-1454	administrator@dealborough.com
Middletown	NJ	Hurricane Sandy	Collected debris from the right-of-way including vegetation and C&D. Managed two DMS sites.	<1 Hour	11/15/2012	1/4/2013	\$9,490,950	346,904 cubic yards	Ted Maloney	(732) 615-2110	tmaloney@middletownnj.org
Barneget	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	11/12/2012	1/12/2013	\$288,116	10,374 cubic yards	David Breeden	(609) 698-0080	dbreeden@barneget.net
Beach Haven	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	11/12/2012	1/1/2013	\$1,202,500	43,778 cubic yards	Robert Keeler	(609) 492-0111 ext 17	councilman@beachhaven-nj.gov
Ocean TWP	NJ	Hurricane Sandy	Collected debris, removed hazardous trees and hauled off material. Monmouth County	<1 Hour	12/21/2012	12/30/2012	\$283,260	1,324 cubic yards	William McMahon	(732) 531-5198	wmcmahon@oceantwp.org
Shore of 148	NJ	Hurricane Sandy	Collected disaster generated debris from the ROW and operated a debris management site.	<1 Hour	11/15/2012	12/30/2012	\$1,767,013	54,897 cubic yards	Wayne Rode	(732) 775-8797	wrode@reputetownship.org

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Readington	NJ	Hurricane Sandy	Collected vegetative material on the ROW, Managed DMS, hauled out and disposed of debris.	<1 Hour	12/2/2012	12/20/2012	\$2,959,138	95,471 cubic yards	Scott Jessenan	(908) 534-4051	Dpw_sj@readingtonnj.org
Milford	CT	Hurricane Sandy	Reduction and haul out of vegetative material.	<1 Hour	12/18/2012	12/19/2012	\$34,250	Debris Management	Bruce Kowitz	(203) 783-3269	bkwicz@ci.milford.ct.us
Cranbury	NJ	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	11/27/2012	12/18/2012	\$198,704	6,329 cubic yards	Denise Marabello	(609) 395-0900	dmarabello@cranbury-nj.com
Old Bridge	NJ	Hurricane Sandy	Debris collection including vegetation, C&D and HHW. Managed DMS and provided haul out and disposal.	<1 Hour	11/23/2012	12/18/2012	\$147,268	3,143 cubic yards	Beth Cunningham	(732) 721-5600	bounningham@oldbridge.com
Holmdel	NJ	Hurricane Sandy	Collected vegetative debris and transported it to DMS	<1 Hour	11/28/2012	12/17/2012	\$1,458,538	68,654 cubic yards	Denise Fritz	(732) 946-2820	dfritz@holmdelborough-nj.com
Princeton	NJ	Hurricane Sandy	Collected vegetative debris from the right-of-way.	<1 Hour	11/20/2012	12/14/2012	\$300,955	18,885 cubic yards	Thomas Crochet	(609) 688-2566	trochet@princetonnj.gov
Fairfield	CT	Hurricane Sandy	Collected debris from the ROW including vegetative, C&D, eWaste, HHW and white goods. Managed DMS site.	<1 Hour	11/5/2012	12/14/2012	\$488,781	16,815 cubic yards	Scott Barlett	(203) 256-3176	sbarlett@town.fairfield.ct.us
Jersey City Housing Authority	NJ	Hurricane Sandy	Debris collection, HHW collection and disposal.	<1 Hour	12/12/2012	12/13/2012	\$21,540	115 cubic yards	Richard Baker	(201) 547-6600	rbaker@jcha.us
Manasquan	NJ	Hurricane Sandy	Debris collection including eWaste, white goods, C&D and vegetation. Operated DMS and performed haul out and disposal.	<1 Hour	11/11/2012	12/13/2012	\$3,864,120	100,261 cubic yards	Joseph Delorio	(732) 223-9530	jdelorio@manasquan-nj.com
Sea Girt	NJ	Hurricane Sandy	Removed vegetative debris and hazardous stumps from the right of way and processed the material at a DMS.	<1 Hour	11/17/2012	12/12/2012	\$192,027	4,575 cubic yards	Jared McKittrick	(732) 449-9433	jmcckittrick@seagirtboro.com
Roselle	NJ	Hurricane Sandy	Collected vegetative debris from the ROW, operated a DMS, removed hazardous trees and stumps.	<1 Hour	11/25/2012	12/7/2012	\$287,183	5,835 cubic yards	Magrela Morgan	(908) 245-5600	Mmorgan@boroughofroselle.com
Hillside	NJ	Hurricane Sandy	Debris collection, hazardous tree removal	<1 Hour	11/18/2012	12/7/2012	\$193,260	7,850 cubic yards	Scott Anderson	(973) 926-1110	pubworks@bwnshophillside.org
Greenwich	CT	Hurricane Sandy	Collected vegetative debris from the ROW and transported it to the DMS.	<1 Hour	11/13/2012	12/4/2012	\$145,959	6,871 cubic yards	James Michel	(203) 622-7813	james.michel@greenwichct.org
Woodbridge	CT	Hurricane Sandy	Reduced vegetative debris at DMS and hauled out to FDS.	<1 Hour	11/28/2012	12/3/2012	\$120,114	2,278 cubic yards	Warren Connors	(203) 389-3421	wconnors@ci.woodbridge.ct.us
State of Connecticut	CT	Hurricane Sandy	Provided emergency roadway clearance and support to state and CTDOT. Assisted state museum with debris clearance and hazardous tree removal.	<1 Hour	10/30/2012	12/3/2012	\$344,942	Hourly work and other support	Judy Pahl	(860) 256-0877	judy.pahl@ct.gov
Bethany Little Silver	CT	Hurricane Sandy	Removed vegetative debris from the ROW and reduced it at a DMS.	<1 Hour	11/9/2012	12/1/2012	\$80,587	2,913 cubic yards	Rod White	(203) 509-3883	firemarshal@bethany-ct.com
Weston	CT	Hurricane Sandy	Collected, reduced, hauled off and disposed of debris.	<1 Hour	11/8/2012	12/1/2012	\$1,808,040	52,563 cubic yards	Robert Neff	(973) 735-5778	robert.neff@wisnaiser.com
Weymouth	NJ	Hurricane Sandy	Collected vegetative debris on the ROW and hauled directly to the final disposal site.	<1 Hour	11/6/2012	12/1/2012	\$129,998	4,605 cubic yards	Sergeant Ferullo	(203) 222-2672	mferullo@westonpolice.com
Ventnor	NJ	Hurricane Sandy	Debris collection	<1 Hour	11/20/2012	11/30/2012	\$1,407	13 tons	Ron Carroll	(609) 476-2102	widwp@verizon.net
Ocean Gate	NJ	Hurricane Sandy	Debris collection including vegetation, C&D, HHW, and eWaste and disposal.	<1 Hour	11/7/2012	11/30/2012	\$672,620	3,045 tons	David Smith	(609) 823-7935	dsmith@ventnorcity.org
Red Bank Runson	NJ	Hurricane Sandy	Emergency road clearance. Debris collection, DMS management, debris reduction, haul off and disposal.	<1 Hour	11/6/2012	11/30/2012	\$394,335	10,484 cubic yards	Paul Kennedy	(732) 678-7432	ognayor@verizon.net
Branford	CT	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal.	<1 Hour	11/18/2012	11/27/2012	\$186,720	6,333 cubic yards	Stanley Sickels	(732) 530-2773	ssickels@redbanknj.org
New London	CT	Hurricane Sandy	Debris collection, DMS management, debris reduction, haul out and disposal.	<1 Hour	11/9/2012	11/26/2012	\$1,785,952	64,724 cubic yards	Thomas Rogers	(732) 842-3300	trogers@runsonnj.gov
Fairfax County	VA	Hurricane Sandy	Collected vegetative debris from the right-of-way and transported to DMS.	<1 Hour	11/9/2012	11/16/2012	\$102,862	4,840 cubic yards	Art Baker	(203) 488-4156	abaker@traanford-ct.gov
City of Alexandria	VA	Hurricane Sandy	Debris collection and direct haul to final disposal site. Collected and transported sand.	<1 Hour	11/9/2012	11/14/2012	\$61,558	1,756 cubic yards	Tim Hanser	(860) 447-5250	thanser@ci.new-london.ct.us
City of Baltimore	MD	Hurricane Sandy	Provided Emergency Road Clearance Operations	<24 Hours	11/2/2012	11/5/2012	\$29,325	Emergency Push	Dennis Batts	(703) 324-5057	demis.batts@fairfaxcounty.gov
Live Oak	FL	Tropical Storm Debby	Provided Emergency Road Clearance Operations	<24 Hours	10/30/2012	11/2/2012	\$11,812	Emergency Push	Yon Lambert	(703) 706-3940	Yon.lambert@alexandria.gov
			Collection and transport of construction and demolition material generated as a result of flooding of residential homes from storm from the ROW to the final disposal location.	<24 Hours	10/30/2012	11/2/2012	\$72,700	Emergency Push	Eric Dille	(410) 396-6110	erik.dille@ballimoretcity.gov
				<1 Hour	7/24/2012	9/7/2012	\$41,148	4,975 cubic yards	Robert Farley	(386) 362-2276	farley@cityoffiveoak.org

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State of Massachusetts			On October 29, 2011 most of the state was blanketed by as much as 27 inches of wet snow from the Massachusetts Severe Storm and Snowstorm. This event generated massive amounts of hurricane like vegetative debris. AshBritt received separate task orders from the State for emergency road clearance operations in various municipalities. Additionally, the state offered the contract to all municipalities and public agencies for large volume debris removal, management and disposal operations. Twenty separate municipalities as well as the City of Springfield's Parks Department and publicly owned Springfield College chose to utilize this contract. AshBritt removed hazardous hanging limbs (hangers) from 101,835 trees and 5,143 hazardous leaning trees (leaners). AshBritt loaded, hauled and reduced through grinding 1,774,452 cubic yards of vegetative material. All vegetative material was disposed of through beneficial re-use. AshBritt utilized company owned equipment as well as 101 subcontractors deploying 894 pieces of rubber-tired equipment. AshBritt had more than 75 personnel including corporate principals, senior project managers, project managers, quality control representatives and administrative staff working daily out of a local field office building in West Springfield, MA.	<6 Hours	10/29/2011	8/25/2012	\$79,489,033	1,774,452 cubic yards	David B. Mahr	(508) 820-2017	david.mahr@state.ma.us
	VA	Severe rainstorm	Following a severe rainstorm (derecho), collected and disposed of debris by the hour.	<24 Hours	7/27/2012	8/8/2012	\$143,891	Hourly Services	Dennis Batts	(703) 324-5057	Dennis.batts@fairfaxcounty.gov
	MA	MA Severe Storm & Snow Storm	ROW debris removal, management, and disposal for Parks Department. Hazardous tree removal and DMS operations. Debris existed long after the event occurred and AshBritt was brought in to do final cleanup and debris removal.	<6 Hours	7/3/2012	7/31/2012	\$784,236	Debris Management	Pat Sullivan	(413) 787-6444	psullivan@cityofspringfield.com
	VA	Severe rainstorm	Following a severe rainstorm (derecho), collected and disposed of debris by the hour.	<24 hours	7/1/2012	7/6/2012	\$37,532	Hourly Services	Ken Rudnicki	(703) 385-4846	krudnick@fairfaxva.gov
Springfield College	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations. Debris existed long after the event occurred and AshBritt was brought in to do final cleanup and debris removal.	<12 Hours	3/28/2012	5/7/2012	\$942,605	7,822 cubic yards	John Mailhot	(413) 748-3145	jmailhot@spfldcol.edu
Margate	FL	Hurricane Wilma	Waterway debris removal, transportation and disposal.	<24 Hours	3/1/2012	4/1/2012	\$254,763	NRCS Waterway Mission	Sam May	(954) 972-6454	smay@margatefl.com
Springfield	MA	MA Severe Storm & Snowstorm	Emergency Road Clearance, ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<6 Hours	11/2/2011	3/15/2012	\$25,671,027	522,664 cubic yards	Chris Cignoli	(413) 750-2808	ccignoli@springfieldcityhall.com
Windsor Locks	CT	CT Severe Storm	Vegetative debris collection, DMS management, haul out and disposal.	<12 Hours	11/28/2011	3/13/2012	\$1,152,524	58,129 cubic yards	Scott Lappen	(860) 558-7476	slappen@wlocks.com
State of Connecticut	CT	CT Severe Storm	On October 29, 2011 much of the State of Connecticut was blanketed by as much as 27 inches of wet snow due to an early season snowstorm resulting in extensive vegetative damage. Approximately 800,000 residents were without power. AshBritt's contract was activated by the State initially for emergency road clearance operations. AshBritt subsequently received 17 disaster debris management task orders for municipalities and three for state agencies including the Connecticut Department of Transportation. Statewide operations included the removal of hazardous hanging limbs from 86,210 trees, the removal of 11,185 hazardous trees and the bading, hauling, reduction through grinding and disposal, through beneficial re-use, of 1,835,101 cubic yards of vegetative material. AshBritt utilized company owned equipment as well as the support of 141 subcontractors utilizing over 1,293 pieces of rubber-tired equipment to assist in this large storm-generated debris management project. AshBritt had more than 55 personnel including corporate principals, senior project managers, safety officers, project managers, quality control representatives and administrative staff.	<1 Hour	10/29/2011	3/12/2012	\$73,538,607	1,835,101 cubic yards	Judy Pahl	(860) 685-8543	judy.pahl@ct.gov
Berlin	CT	CT Severe Storm	Hazardous tree removal and ROW debris collection.	<12 Hours	12/11/2011	1/28/2012	\$573,408	12,083 cubic yards	Art Simonian	(860) 828-5143	asimonian@town.berlin.ct.us
Agawam	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/18/2011	1/19/2012	\$5,494,927	160,175 cubic yards	Chris Golba	(413) 786-0404	cgolba@agawam.ma.us
East Granby	CT	CT Severe Storm	Debris collection and transportation. DMS management and debris reduction.	<18 Hours	12/5/2011	1/11/2012	\$421,112	16,019 cubic yards	Jim Hayden	(860) 653-2576	jimh@egtownhall.com
Hardford	CT	CT Severe Storm	Debris collection, hazardous tree removal, DMS management, debris reduction, haul out and disposal.	<18 Hours	11/3/2011	1/11/2012	\$5,057,914	99,314 cubic yards	Jack Hale	(860) 757-4979	Halej002@hartford.gov
Longmeadow	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/2/2011	1/9/2012	\$11,124,023	279,136 cubic yards	Chad Thompson	(413) 565-4136	cthompson@longmeadow.org

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Warren	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	12/5/2011	12/26/2011	\$409,923	2,908 cubic yards	Bob Souza	(774) 200-1678	
South Windsor	CT	CT Severe Storm	Vegetative debris collection, debris reduction via grinding, haul off and disposal.	<12 Hours	11/11/2011	12/23/2011	\$7,352,033	234,795 cubic yards	Jeff Doolittle	(860) 644-2511	Jeffrey.doolittle@southwindsor.org
Manchester	CT	CT Severe Storm	Vegetative debris collection from ROW, site management debris reduction, haul off and disposal.	<18 Hours	11/8/2011	12/21/2011	\$4,718,661	167,984 cubic yards	Ken Longo	(860) 930-3963	klongo@manchestertd.gov
Enfield	CT	CT Severe Storm	Debris collection from right of way, DMS management and debris reduction.	<12 Hours	11/18/2011	12/17/2011	\$5,151,237	189,079 cubic yards	Dave Tuttle	(860) 763-7524	dtuttle@enfield.org
Danbury	CT	CT Severe Storm	Hazardous tree and hanger removal, Debris collection, DMS management, debris reduction, haul off and disposal.	<12 Hours	11/14/2011	12/17/2011	\$3,538,302	102,659 cubic yards	Paul Estefan	(203) 948-3769	p.estefan@danbury-ct.gov
Bristol	CT	CT Severe Storm	Right of way vegetation collection, DMS management, debris reduction, haul out and disposal.	<12 Hours	11/5/2011	12/16/2011	\$2,877,610	70,379 cubic yards	Sheree Comeault	(860) 584-6102	shereegcomeault@ci.bristol.ct.us
Lunenburg	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	12/2/2011	12/15/2011	\$627,553	19,318 cubic yards	Jack Rodriguez	(508) 331-5155	jrodriguez@lunenburgonline.com
Lancaster	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	12/1/2011	12/15/2011	\$773,029	17,000 cubic yards	Orlando Pacheco	(978) 365-3326	opacheco@lancasterma.net
Holland	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/14/2011	12/14/2011	\$1,110,286	15,147 cubic yards	Jim Weitlauffer	(413) 427-3417	selectmen@townofholland-nexcommail.com
Palmer	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/14/2011	12/12/2011	\$2,317,021	55,201 cubic yards	Charles Blanchard	(413) 283-2603	townmgr@townofpalmer.com
Ludlow	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/7/2011	12/12/2011	\$3,239,752	85,130 cubic yards	Paul Dzubek	(413) 583-5625	pzdubek@ludlow.ma.us
Plymouth	CT	CT Severe Storm	Vegetative debris collection from right of way.	<18 Hours	11/22/2011	12/11/2011	\$200,835	9,453 cubic yards	Tony Lorenzetti	(860) 585-4029	alorenzetti@plymouthct.us
Ware	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/21/2011	12/9/2011	\$866,437	27,942 cubic yards	Thom Martens	(413) 967-9620	tmartens@townofware.com
Monson	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/18/2011	12/9/2011	\$2,704,413	34,393 cubic yards	John Morrell	(413) 267-4135	highways@ballinorecountymd.gov
Wilbraham	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/9/2011	12/9/2011	\$4,635,738	108,993 cubic yards	Ed Miga	(413) 544-1075	emiga@wilbraham-ma.gov
Holyoke	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/8/2011	12/9/2011	\$3,872,491	87,377 cubic yards	William Fuqua	(413) 322-5645	fuquaw@c.holyoke.ma.us
New Milford	CT	CT Severe Storm	Debris collection, DMS management, debris reduction, haul off and disposal.	<12 Hours	11/12/2011	12/8/2011	\$875,576	32,930 cubic yards	Mike Zarba	(860) 355-6040	mzarba@newmilford.org
West Springfield	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/5/2011	12/8/2011	\$4,930,034	123,762 cubic yards	Mike Pattavina	(413) 263-3234	mpattavina@west-springfield.ma.us
West Hartford	CT	CT Severe Storm	Hazardous tree and hanger removal, Vegetative debris collection, Managed two DMS sites, reduced debris via grinding, hauled off debris and disposed of reduced material.	<6 Hours	11/3/2011	12/9/2011	\$10,564,936	338,489 cubic yards	John Phillips	(860) 748-0280	johnp@westhartford.org
Northborough	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/30/2011	12/7/2011	\$260,087	2,497 cubic yards	Kimberly Hood	(508) 393-5041	khoo@town.northborough.ma.us
Chicopee	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/7/2011	12/6/2011	\$5,283,912	160,832 cubic yards	Stan Kulig	(413) 575-9695	skulig@chicopeema.gov
Southwick	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<12 Hours	11/16/2011	12/5/2011	\$1,826,726	45,355 cubic yards	Karl Stinehart	(413) 569-5995	ksinehart@southwickma.net
Weymouth	MA	MA Severe Storm & Snowstorm	MA Severe Storm & ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/28/2011	12/3/2011	\$261,961	3,003 cubic yards	Jeff Vannais	(413) 245-7571	select@townofwmales.net

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Vernon	CT	CT Severe Storm	Debris collection, site management, debris reduction, haul off and disposal.	<18 Hours	11/9/2011	12/3/2011	\$2,618,960	80,211 cubic yards	Robert Kleinhans	(860) 870-3500	rkleinhans@vernon-ct.gov
Surfield	CT	CT Severe Storm	Vegetative debris collection, debris reduction and DMS management.	<12 Hours	11/16/2011	11/28/2011	\$1,059,859	32,561 cubic yards	John Cbonan	(860) 668-3890	jcbonan@suffieldtownhall.com
Ellington	CT	CT Severe Storm	Vegetative debris collection, transportation and reduction.	<18 Hours	11/22/2011	11/26/2011	\$166,096	6,401 cubic yards	Tim Webb	(860) 870-3140	twebb@ellington-ct.gov
Brookfield	CT	Hurricane Irene	Right of way collection and direct haul to final disposal site.	<12 Hours	10/26/2011	11/26/2011	\$45,655	1,273 cubic yards	Ralph Tedesco	(203) 775-7318	rtedesco@brookfieldct.gov
Newington	CT	CT Severe Storm	Vegetative debris removal, debris reduction, haul off and disposal.	<12 Hours	11/8/2011	11/22/2011	\$1,256,907	41,834 cubic yards	Tom Molloy	(860) 883-3367	tmolloy@newingtonct.gov
Sturbridge	MA	MA Severe Storm & Snowstorm	ROW debris removal, management, and disposal. Hazardous tree removal and DMS operations.	<24 Hours	11/5/2011	11/21/2011	\$1,405,221	18,629 cubic yards	Shaun Suhoski	(508) 347-2500	ssuhoski@town.sturbridge.ma.us
Woodbury	CT	Hurricane Irene	Debris removal from Pomperaug River, transport and disposal. NRCS project.	<12 Hours	10/26/2011	10/31/2011	\$29,965	NRCS Waterway Mission	Gerald Stomski	(201) 263-2141	wdbyse1@woodburyct.org
Chesapeake	VA	Hurricane Irene	Debris collection and hazardous tree and limb removal.	<24 Hours	8/29/2011	9/30/2011	\$53,272	47,475 cubic yards	Jeffrey Paul Morse	(757) 382-6272	jnmorse@cityofchesapeake.net
State of Connecticut	CT	Hurricane Irene	Roadway clearance, hazardous tree removal, debris collection and disposal.	<3 Hours	8/28/2011	9/22/2011	\$377,848	2,603 cubic yards	Judy Pahl	(860) 256-0877	judy.pahl@ct.gov
Emporia	VA	Hurricane Irene	Debris collection and disposal.	<24 Hours	9/6/2011	9/21/2011	\$111,037	15,316 cubic yards	Ken Ryals	(434) 634-5788	k.ryals@ci.emporia.va.us
Fairfield	CT	Hurricane Irene	Right-of-way debris collection and direct haul to FDS.	<12 Hours	9/8/2011	9/9/2011	\$16,399	771 cubic yards	Scott Bartlett	(203) 256-3176	Workssbartlett@town.fairfield.ct.us
State of Massachusetts	MA	Hurricane Irene	Emergency Road Repairs and Debris Clearance from roadways throughout State.	<24 Hours	8/28/2011	9/5/2011	\$701,608	Hourly Services	David Mahr	(508) 820-2017	david.mahr@state.ma.us
Springfield	MA	EF3 Tornado	ROW debris collection, DMS management, debris reduction, haul off and disposal. Multiple NRCS projects. ROE program managed.	<1 Hour	6/8/2011	9/1/2011	\$7,398,536	163,000 cubic yards	Al Chwalek	(413) 787-6224	achwalek@springfieldcityhall.com
Fayetteville	NC	EF3 Tornado	City clean-up following a devastating tornado. Established a local DMS, utilizing staff, subcontractors, and local personnel	<3 Hours	4/16/2011	8/18/2011	\$2,500,000	142,230 cubic yards	Benny Nichols	(910) 433-1726	bnichols@co.fay.nc.us
Don #8	MA	EF3 Tornado	ROW debris collection, DMS management, debris reduction, haul off and disposal. Multiple NRCS projects. ROE program managed.	<1 Hour	6/7/2011	7/28/2011	\$4,854,020	112,308 cubic yards	John Morrell	(413) 267-4135	

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Wilbraham	MA	EF3 Tornado	ROW collection, DMS management, debris reduction, haul off and disposal. NRCS mission	<1 Hour	6/6/2011	7/18/2011	\$3,865,029	98,573 cubic yards	Ed Miga	(413) 544-1075	emiga@wilbraham-ma.gov
Chesapeake	VA	Tornado	Debris collection and disposal	<24 Hours	6/10/2011	6/24/2011	\$53,272	8,396 cubic yards	David Thompson	(757) 382-3439	dthompson@cityofchesapeake.net
VDOT Bristol District	VA	Tornado	Collected and disposed of debris from a tornado outbreak in Washington County.	<24 Hours	5/9/2011	6/22/2011	\$135,591	80,160 cubic yards	John Watson	(276) 971-3576	j.watson@vdot.virginia.gov
Floyd County	GA	EF2 Tornado	Debris collection, site management, haul off and disposal.	<3 Hours	5/5/2011	6/6/2011	\$255,232	22,555 cubic yards	Michael Skeen	(706) 236-2476	skeem@floydcountygga.org
VDOT Bristol District	VA	Ice Storm	Collected and disposed of debris from ice storm in Dickinson County	<24 Hours	2/14/2011	4/28/2011	\$135,591	20,682 cubic yards	Walter Lawson	(276) 645-1672	Walter.lawson@vdot.virginia.gov
Windsor Locks School District	CT	CT Severe Storm	Right-of-way debris collection and hazardous tree removal.	<6 Hours	3/2/2011	3/8/2011	\$34,922	467 cubic yards	Steve Mills	(860) 292-5711	smills@wlps.org
Alexandria	VA	Straight-line Windstorms	Debris clearing, collection and disposal.	<24 Hours	8/6/2010	9/13/2010	\$614,400	Hourly Services	Mark Penn	(703) 706-3940	Mark.penn@alexandria.gov
FL Dept of Env. Protection (Bay County)	FL	BP Oil Spill	Staging, deployment, maintenance, repair and removal of approximately 95,000 linear feet of oil deflection boom.	<24 Hours	6/10/2010	7/24/2010	\$10,081,385	Ancillary Services	David Phillips	(850) 245-8952	dave.m.phillips@dep.state.fl.us
FL Dept of Env. Protection (Gulf County)	FL	BP Oil Spill	Staging, deployment, maintenance, repair and removal of approximately 11,000 linear feet of oil deflection boom.	<24 Hours	6/10/2010	7/24/2010	\$1,261,392	Ancillary Services	David Phillips	(850) 245-8952	dave.m.phillips@dep.state.fl.us
Hidalgo County	TX	2010 Flooding of the Rio Grande River	Relocation of flood waters from multiple low-lying communities throughout the County. Utilization of Super Vac Trucks and Pumps.	<24 Hours	7/1/2010	7/9/2010	\$614,400	Hourly Services	Rolando Benavides	(956) 318-2615	Rolando.benavides@co.hidalgo.tx.us
Montgomery County	MD	Snow and Ice Storm	Provided snow clearing and removal using loaders and dump trucks. We used a total of 252 pieces of equipment and worked about 1,777 man-hours for a total of approximately 11,579 equipment/truck hours. Able to respond with 13 Mgmt personnel over the course of 8 days, with all equipment onsite within 3 days.	<24 Hours	2/11/2010	2/19/2010	\$2,645,617	Hourly Services	Craig Lease	(240) 773-3412	craig.lease@montgomerycountymd.gov
Baltimore	MD	Snow and Ice Storm	Provided snow clearing and removal using loaders and dump trucks. We used a total of 56 pieces of equipment and worked about 685 man-hours for a total of approximately 5,659 equipment/truck hours. We were able to respond with three management personnel within one day, having all equipment onsite within two days.	<24 Hours	2/9/2010	2/18/2010	\$1,031,314	Hourly Services	Scott Brillman	(410) 396-9273	scott.brillman@baltimorecity.gov
Rockville	MD	Snow and Ice Storm	Provided snow clearing and removal, as well as salt delivery hauling, using loaders and dump trucks. Used a total of 40 pieces of equipment and worked about 259 man-hours for a total of approximately 1,500 equipment/truck hours. We were able to respond with four management personnel within one day, having all equipment onsite over the course of 1-2 1/2 days.	<24 Hours	2/9/2010	2/17/2010	\$354,984	Hourly Services	Craig Simoneau	(240) 314-8500	csimoneau@rockvillemd.gov
Alexandria	VA	Mid-Atlantic snowstorm	Provided snow clearing and removal using loaders and dump trucks. Used a total of 66 pieces of equipment and worked about 866 man-hours. We were able to respond with management personnel within one day, having all equipment onsite within two days.	<24 Hours	2/6/2010	2/16/2010	\$1,271,276	Hourly Services	Mark Penn	(703) 706-3940	Mark.penn@alexandriava.gov
Baltimore County	MD	Snow and Ice Storm	Provided snow clearing and removal using loaders and dump trucks. Used a total of 10 pieces of equipment and worked about 40 man-hours for a total of approximately 1,890 equipment/truck hours. We were able to respond with two management personnel within one day, having all equipment onsite within two days.	<24 Hours	2/11/2010	2/15/2010	\$416,441	Hourly Services	Jim Lathe	(410) 491-8965	highways@baltimorecountymd.gov
Carroll County	MD	Mid-Atlantic snowstorm	Provided snow clearing and removal using loaders and dump trucks. We used a total of 10 pieces of equipment and worked about 40 man-hours for a total of approximately 156 equipment/truck hours. We were able to respond with management personnel within one day, having all equipment onsite within two days.	<24 Hours	2/11/2010	2/13/2010	\$35,996	Hourly Services	Christopher Letnauchyn	(410) 386-2416	cletnauchyn@cog.carr.org
Orange County	TX	Hurricane Ike	AshBritt collected, processed and disposed of approximately 620,000 cy of disaster debris, utilizing multiple local subcontractors. Debris collected within the county was temporarily stored and processed at multiple AshBritt established local TDSR sites, which also processed debris brought in by outside contractors. Provided restoration services to 17 government buildings.	N/A	9/14/2008	2/10/2009	\$16,400,000	620,000 cubic yards	Jeff Kelly	(830) 221-1108	jeffkelly@live.com
Hidalgo County	TX	Hurricane Dolly	AshBritt collected, processed and disposed of approximately 650,000 cy of disaster debris, utilizing multiple local subcontractors for Hidalgo County, TX due to Hurricane Dolly. Debris collected within the county was temporarily stored and processed at multiple AshBritt established local DMS sites, which also processed debris brought in by outside contractors. Relocated approximately 350 million gallons of flood water utilizing vac trucks and hydraulic pumps.	N/A	7/25/2008	11/24/2008	\$11,600,000	645,000 cubic yards	Raul Lozano	(956) 975-8044	raul.lozano@hidalgocountyjudge.com

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Hardin County	TX	Hurricane Ike	AshBritt supplied emergency power generation immediately following the hurricane. Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approximately 6,400 loads of debris utilizing over 130 hauling vehicles.	N/A	9/16/2008	11/8/2008	\$4,500,000	337,000 cubic yards	Ken Pelt	(409) 287-3300	peltfam@outdrs.net
Galveston	TX	Hurricane Ike	AshBritt supplied eligible debris collection, removal, temporary storage, management, reduction and lawful disposal. Work consisted of handling over 11,000 White Goods, of which 4,300 required Freon Extraction and 4,800 required decontamination owing to putrescent food and other substances. Also collected and processed over 2,200 E-waste units and over 195,000 pounds of household hazardous waste. Extra diligence had to be performed during recovery operations owing to the high number of historic structures severely damaged in the City. Overall, we collected approximately 7,500 loads of debris utilizing 140 hauling vehicles.	N/A	10/1/2008	10/26/2008	\$12,136,631	330,000 cubic yards	Charlie Kelly	(409) 765-3725	kellycha@cityofgalveston.org
Pasadena	TX	Hurricane Ike	AshBritt collected, processed and disposed of approximately 428,000 cy of disaster debris, utilizing multiple local subcontractors for Pasadena, TX. Debris collected within the City was temporarily stored and processed at multiple AshBritt established local DMS sites.	N/A	9/15/2008	10/26/2008	\$4,500,000	428,000 cubic yards	Robin Greene	(713) 475-7835	rgreen@ci.pasadena.tx.us
Collier County	FL	Tropical Storm Fay	Pickup of Disaster Debris from Public Property/ROW and Hauling and Disposal to approved Final Destination Site	N/A	10/8/2008	10/23/2008	\$218,634	15,077 cubic yards	Daniel Rodriguez	(239) 732-2508	danrodriguez@colliergov.net
Sour Lake	TX	Hurricane Ike	Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approximately 450 loads of debris utilizing 22 hauling vehicles.	N/A	9/17/2008	10/19/2008	\$290,000	27,200 cubic yards	Larry Saurage	(409) 287-3573	lsaurage@cmataaccess.com
Kountze	TX	Hurricane Ike	Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approximately 215 loads of debris utilizing 10 hauling vehicles.	N/A	9/16/2008	10/16/2008	\$137,000	10,100 cubic yards	Kimberly Haines	(409) 246-3463	
Rose Hill Acres	TX	Hurricane Ike	Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approx. 157 loads of debris utilizing 9 hauling vehicles.	N/A	9/16/2008	10/16/2008	\$131,000	7,900 cubic yards	Nannette Knight	(409) 755-7160	mystormyknigh@yahoo.com
Brazoria	TX	Hurricane Ike	Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and lawful disposal. Overall, we collected approximately 300 loads of debris utilizing 15 hauling vehicles.	N/A	9/16/2008	10/15/2008	\$245,000	15,500 cubic yards	Teresa Borders	(409) 656-8591	citymanager@cityofbrazoria.org
Lumberton	TX	Hurricane Ike	AshBritt supplied emergency power generation. Provided emergency debris clearance. Provided eligible debris collection, removal, temporary storage, management, reduction by grinding and burning and lawful disposal. Overall, we collected approximately 1,610 loads of debris utilizing 35 hauling vehicles.	N/A	9/14/2008	10/15/2008	\$725,000	65,100 cubic yards	Steve Clark	(409) 755-3700	steve@cityoflumberton.com
Brevard County	FL	Tropical Storm Fay	Pickup of Disaster Debris from Public Property/ROW and Hauling and Disposal to approved Final Destination Site	N/A	10/1/2008	10/14/2008	\$1,033,612	60,800 cubic yards	Merritt Cogswell	(321) 633-2042	sw.webmis@brevardcounty.us
Vidor	TX	Hurricane Ike	Supplied emergency power generation and mobile shower units immediately following hurricane.	N/A	9/14/2008	10/5/2008	\$171,000	Ancillary Services	Ray Mosely	97979891351	rmoseley@vidorisd.org
Jersey Village	TX	Hurricane Ike	AshBritt collected, processed and disposed of approximately 38,000 cy of disaster debris, utilizing multiple local subcontractors for Jersey Village, TX. Debris collected within the Village was temporarily stored and processed at an AshBritt established local DMS site.	N/A	9/16/2008	10/1/2008	\$500,000	38,000 cubic yards	Michael Brown	(713) 466-2107	mbrown@co.jersey-village.tx.us
Beaumont	TX	Hurricane Ike	Supplied 7 emergency power generators immediately following hurricane.	N/A	9/12/2008	10/1/2008	\$260,000	Ancillary Services	Tim Oorsachek	(409) 466-5117	tcnaschek@ci.beaumont.tx.us
Bridge City	TX	Hurricane Ike	Supplied emergency power generation, fuel and pumping services, as well as mobile sleeper units, showers, a mobile command center and an aviation trailer immediately following hurricane.	N/A	9/14/2008	9/30/2008	\$573,000	Ancillary Services	Jerry Jones	4096261723;	jones@bridgecitytx.com
Nome	TX	Hurricane Ike	Supplied emergency power generation immediately following landfall of hurricane Ike.	N/A	9/14/2008	9/28/2008	\$48,000	Ancillary Services	David Studdert	(409) 656-0946	davidstuddert@hotmail.com
Victoria	TX	Hurricane Ike	Supplied 5 emergency power generators and 200 cots directly following hurricane.	N/A	9/10/2008	9/24/2008	\$235,000	Ancillary Services	David Martyn	(361) 575-0651	dmartyn@victoriakx.org
Wharton County	TX	Hurricane Ike	Supplied emergency power generation immediately following hurricane.	N/A	9/10/2008	9/24/2008	\$25,000	Ancillary Services	Andy Kirkland	(979) 532-2541	andy.kirkland@co.wharton.tx.us

Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
US Army Corps of Engineers	Multi	Hurricane Katrina	AshBritt was the Initial Response contractor for both Louisiana (LA) and Mississippi (MS). Within the first 30 days following contract activation, AshBritt initiated debris removal operations in 11 LA jurisdictions assigned by task order from the USACE and was tasked to service 16 separate jurisdictions in MS, covering over 8,400 square miles and over 175 miles inland. AshBritt identified and designated collection zones in each jurisdiction. We sourced, retained and assigned subcontractors for all collection zones. Of vital importance to the mission, AshBritt provided emergency quarters and hygiene facilities for more than 300 government personnel, as well as established a commissary that served more than 10,000 meals. In LA, we provided over 50,000 gallons of emergency diesel fuel for initial operations, avoiding any equipment downtime. We also developed and staffed 26 TDSR sites throughout the affected areas and had collected and hauled over 1,000,000 cy of debris in less than 5 weeks. Additionally, we removed 19 bins of putrefied food from commercial cold storage facilities in Orleans Parish. In MS, we collected, hauled and processed approximately 21 million cubic yards of vegetative debris and wreckage, staffing, managing and operating 52 temporary debris processing sites. Specifically, we hauled over 700,000 loads of debris, using approximately 12,400 certified vehicles.	N/A	9/1/2005	8/28/2006	\$650,000,000	21,500,000 cubic yards	Joan Arnold	(337) 281-5092	missy.karnold@mw02.usace.army.mil
		Hurricane Wilma	Waterway debris removal including vegetation, C & D and vessels following Hurricane Wilma via mechanical dredging.	N/A	6/27/2006	7/27/2006	\$331,271	Waterway Debris Mission	Fred Beckman	(305) 673-7080	fbeckman@miamibeachfl.gov
		Hurricane Wilma	Waterway debris removal from two waterways following Hurricane Wilma.	N/A	6/27/2006	7/27/2006	\$115,000	Waterway Debris Mission	Dave Womax	(954) 561-3280	dave@oaklandparkfl.org
		Hurricane Wilma	Waterway debris removal from waterways after Hurricane Wilma.	N/A	6/27/2006	7/27/2006	\$100,000	Waterway Debris Mission	Brad Kaane	(954) 410-7269	blaine@westonfl.org
		Hurricane Wilma	AshBritt collected and processed 199,548 cy of disaster debris, utilizing 163 trucks. Overall, 5,609 loads were managed for both debris collection and disposal. Debris was disposed of at 3 final disposal sites.	N/A	10/29/2005	4/20/2006	\$2,900,000	199,548 cubic yards	Richard Salamon	(954) 801-1313	rsalamon@cityofsunnisee.org
Weston	FL	Hurricane Wilma	AshBritt collected, processed and disposed of approximately 244,396 cy of disaster debris, utilizing 166 collection trucks for the City of Weston. Debris collected within the City was temporarily stored and processed at AshBritt's Broward County DMS site.	N/A	11/2/2005	3/2/2006	\$3,500,000	244,396 cubic yards	Brad Kaane	9544107269	blaine@westonfl.org
Parkland	FL	Hurricane Wilma	AshBritt collected and processed 244,911 cy of disaster debris, while disposing of over 62,000 cy of reduced vegetative waste and C&D. AshBritt managed one DMS site. Debris was reduced by grinding. Over 7,240 loads were managed for both debris collection and disposal, utilizing 88 collection trucks and 68 disposal trucks. Debris was disposed of at two final disposal sites.	N/A	10/29/2005	3/2/2006	\$6,000,000	244,911 cubic yards	Jim Berkman	(954) 757-4121	jberkman@cityofparkland.org
Broward County	FL	Hurricane Wilma	AshBritt collected/hauled a combined 228,000 cy of debris for Broward County, Broward Facilities, and Broward Highways and Bridges, using 187 trucks. We also managed 2 County TDSR sites, each of which accepted debris from municipalities within the County, including debris collected from other contractors. AshBritt was responsible for processing, reducing and disposing a total of 2,393,299 cy of debris, utilizing over 450 trucks.	N/A	10/28/2005	2/25/2006	\$28,005,753	204,105 cubic yards	Rahm Tewari	(954) 577-2394	RTEWARI@broward.org
Davie	FL	Hurricane Wilma	AshBritt collected 593,789 cy of disaster debris, utilizing 180 trucks. Overall, 16,617 loads were managed for debris collection. Debris was stored and processed at AshBritt's Broward County DMS site.	N/A	10/23/2005	2/18/2006	\$8,436,000	593,789 cubic yards	Bruce Bernard	(954) 797-1245	Bruce_Bernard@davie-fl.gov
Collier County	FL	Hurricane Wilma	AshBritt collected and processed 1,278,000 cy of disaster debris from the right of way in Collier County, Marco Island and The City of Naples while disposing of 344,000 cy of reduced vegetative waste and C&D. AshBritt managed 6 DMS sites. Debris was reduced by grinding and compaction. Overall, more than 34,000 loads were managed for both debris collection and disposal, utilizing 614 collection trucks and 216 disposal trucks. Debris was disposed of at 11 final disposal sites, many of which were for beneficial use application of reduced vegetative debris (agricultural and power cogeneration). AshBritt also supplied emergency power, emergency containment for petroleum releases, and vacuum truck service to the County.	N/A	10/23/2005	2/16/2006	\$24,300,000	1,278,000 cubic yards	Daniel Rodriguez	(239) 732-2508	danrodriguez@colliergov.net
CAM #48-0923 Exhibit 2 Page 51 of 148	FL	Hurricane Wilma	AshBritt collected and processed over 640,000 cy of disaster debris, while disposing of over 215,616 cy of reduced vegetative waste and C&D. AshBritt managed 1 DMS site. Debris was reduced by grinding. Over 18,250 loads were managed for both debris collection and disposal, utilizing 172 collection trucks and 128 disposal trucks. Debris was disposed of at 2 final disposal sites.	N/A	10/29/2005	2/12/2006	\$16,900,000	642,274 cubic yards	Judy Athern	(561) 416-3384	jathern@ci.boca-raton.fl.us

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Plantation	FL	Hurricane Wilma	Cut and toss, removal and disposal, and mechanical dredging of hazardous trees and other debris in designated areas in and adjacent to canals, and other items as specified. Repair and restoration of affected areas.	N/A	10/28/2005	2/12/2006	\$7,274,000	Waterway Debris Mission	Frank DeCelles	(954) 452-2536	FDeCelles@plantation.org
Broward County Facilities Dept.	FL	Hurricane Wilma	Removed vegetative debris from Broward County facilities and transported to Broward County based DMS.	N/A	11/1/2005	2/1/2006	\$599,007	6,594 cubic yards	Sherrie Dunleavy	(954) 357-5612	sdunleavy@broward.org
Plantation	FL	Hurricane Wilma	AshBritt collected, processed and disposed of 366,551 cy of disaster debris, utilizing 160 collection trucks for the City of Plantation. 12,681 loads of debris were collected and hauled. Debris collected within the City was temporarily stored and processed at AshBritts Broward County DMS site.	N/A	10/28/2005	2/1/2006	\$7,274,000	366,551 cubic yards	Frank DeCelles	(954) 452-2536	fdecelles@plantation.org
Cooper City	FL	Hurricane Wilma	Collected debris from the right of way and transported to Broward County DMS. Removed hazardous leaners and hangers.	N/A	10/1/2005	2/1/2006	\$3,659,105	217,464 cubic yards	Carl Miller	(954) 434-2300	cmiller@coopercityfl.org
Dania Beach	FL	Hurricane Wilma	Collected debris from the right of way and transported to Broward County DMS.	N/A	10/1/2005	2/1/2006	\$1,488,572	98,144 cubic yards	Leo Williams	(954) 651-5031	
Miami Beach	FL	Hurricane Wilma	ROW debris collection including vegetative and C&D material. Operated a DMS, hauled out reduced material and disposed of it.	N/A	10/1/2005	2/1/2006	\$331,271	135,825 cubic yards	Fred Beckman	(305) 673-7080	fbeckmann@miamibeachfl.gov
Oakland Park	FL	Hurricane Wilma	Right of way debris collection, debris reduction, haul out and disposal.	N/A	10/1/2005	2/1/2006	\$4,026,352	151,906 cubic yards	Dave Womax	(954) 561-3280	davew@oaklandparkfl.org
Coral Gables	FL	Hurricane Wilma	AshBritt collected and processed 213,948 cy of disaster debris, while disposing of over 56,400 cy of reduced vegetative waste and C&D. AshBritt managed 2 DMS sites. Debris was reduced by grinding. 4,950 loads were managed for both debris collection and disposal, utilizing 55 collection trucks and 51 disposal trucks. Debris was disposed of at 2 final disposal sites.	N/A	10/29/2005	1/29/2006	\$6,057,000	213,948 cubic yards	Dan Keys	(305) 460-5130	dkeys@coralgables.com
St. Lucie County	FL	Hurricane Wilma	Collected debris from the right of way and transported to a DMS. Due to citrus canker being present in the area, vehicles were sprayed upon arrival to the DMS.	N/A	10/31/2005	1/11/2006	\$2,684,092	100,481 cubic yards	John Frank	(772) 462-2097	Frank.L@stlucieco.gov
Port St. Lucie	FL	Hurricane Wilma	Collected debris from the right of way and transported to a DMS. Due to citrus canker being present in the area, vehicles were sprayed upon arrival to the DMS.	N/A	10/31/2005	12/20/2005	\$2,501,663	104,633 cubic yards	Larry Nadeau	(772) 871-5104	L.Nadeau@cityofpsl.com
Miramar	FL	Hurricane Wilma	Collected debris from the right of way.	N/A	11/1/2005	12/15/2005	\$125,800	9,866 cubic yards	Ralph Trapani	(954) 883-6832	rtrapani@ci.miramar.fl.us
Gulfstream	FL	Hurricane Wilma	Collected debris from the right of way.	N/A	10/1/2005	12/1/2005	\$180,459	10,670 cubic yards	Bill Thrasher	(561) 276-5116	bthrasher@gulfstream.org
Homestead	FL	Hurricane Wilma	Collected debris from the ROW, managed a DMS and reduced debris.	N/A	10/1/2005	12/1/2005	\$1,786,697	78,836 cubic yards	Julio Brea	(305) 224-4772	jbrea@cityofhomestead.com
Broward County Highways and Bridges Dept.	FL	Hurricane Wilma	Collected debris from the right of way and transported to Broward County DMS.	N/A	10/1/2005	11/1/2005	\$481,148	26,704 cubic yards	lellott@broward.org	(954) 974-4100	
Escambia County	FL	Hurricane Dennis	AshBritt collected and processed 699,936 cy of disaster debris, while disposing of over 299,000 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding and burning. Overall, 20,665 loads were managed for both debris collection and disposal, utilizing 161 collection trucks and 73 disposal trucks. Debris was disposed of at 9 final disposal sites. A significant portion of reduced vegetative debris was diverted for beneficial use.	N/A	7/13/2005	10/19/2005	\$10,400,000	699,936 cubic yards	Bob McLaughlin	(850) 595-4946	bob_mclaughlin@co.escambia.fl.us
Cooper City	FL	Hurricane Katrina	Collected debris on the ROW and transported to Broward County DMS for processing and disposal.	N/A	8/29/2005	10/10/2005	\$286,204	13,315 cubic yards	Carl Miller	(954) 434-2300	cmiller@coopercityfl.org
Coral Gables	FL	Hurricane Katrina	AshBritt collected and processed 152,680 cy of disaster debris, while disposing of over 55,000 cy of reduced vegetative waste and C&D. AshBritt managed 1 TDSR site. Debris was reduced by grinding. Overall, over 4,002 loads were managed for both debris collection and disposal, utilizing 51 collection trucks and 29 disposal trucks. Debris was disposed of at 2 final disposal sites.	N/A	8/26/2005	10/7/2005	\$4,450,000	152,680 cubic yards	Dan Keys	(305) 460-5130	dkeys@coralgables.com
Dania Beach	FL	Hurricane Katrina	Collected debris from the right of way and transported to Broward County DMS for reduction and disposal.	N/A	8/29/2005	10/3/2005	\$395,460	25,235 cubic yards	Leo Williams	(954) 651-5031	lwilliams@ci.dania-beach.fl.us
Weston	FL	Hurricane Katrina	Collected debris from the right of way and transported to debris management site.	N/A	8/30/2005	9/23/2005	\$12,602	1,980 cubic yards	Brad Kaine	(954) 410-7269	bkaine@westonfl.org
Broward County	FL	Hurricane Katrina	Collected debris from the right of way in unincorporated Broward County. Operated central DMS for Broward County.	N/A	8/30/2005	9/21/2005	\$3,083,848	24,020 cubic yards	Peter Foye	(954) 765-4202	pfoye@broward.org
Plantation	FL	Hurricane Katrina	Collected debris from the right of way and transported to Broward County DMS where material was reduced and disposed of.	N/A	8/29/2005	9/21/2005	\$843,676	59,084 cubic yards	Frank DeCelles	(954) 452-2536	fdecelles@plantation.org
Miami Beach	FL	Hurricane Katrina	Collected debris from the ROW and transported to DMS. Reduced debris at DMS and hauled off resulting material for disposal.	N/A	8/28/2005	9/20/2005	\$1,274,258	42,392 cubic yards	Fred Beckman	(305) 673-7080	fbeckmann@miamibeachfl.gov
Homestead	FL	Hurricane Katrina	Collected debris from the right of way and transported to DMS. Operated DMS to reduce and haul off the material.	N/A	9/6/2005	9/16/2005	\$273,766	12,834 cubic yards	Julio Brea	(305) 224-4772	jbrea@cityofhomestead.com
Florida Dept of Transportation	FL	Hurricane Katrina	Collected debris from the right of way and transported to Broward County DMS for reduction and disposal.	N/A	9/1/2005	9/15/2005	\$549,321	43,280 cubic yards	Bruce Bernard	(954) 797-1245	Bruce_bernard@davie-fl.gov

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Oakland Park	FL	Hurricane Katrina	Collected debris from the right of way and transported to DMS where material was reduced and disposed of.	N/A	8/29/2005	9/10/2005	\$139,386	9,859 cubic yards	Dave Womax	(954) 561-3280	davew@oaklandparkfl.org
Miami Lakes	FL	Hurricane Katrina	Collected debris from the right of way and transported directly to the final disposal site.	N/A	8/30/2005	9/3/2005	\$105,006	9,097 cubic yards	Alex Rey	(305) 364-6100	
Escambia County	FL	Hurricane Ivan	Hazardous Tree Removal/Waterway Clearing. Hazardous tree mitigation removal, loading, burning and disposal. Vegetative debris removal via mechanical, hydraulic dredging. Repair and restoration of effected areas.	N/A	8/1/2005	9/1/2005	\$3,500,000	Debris Management & Waterway Debris Mission	Bob McLaughlin	(850) 595-4946	bob_mclaughlin@co.escambia.fl.us
Jefferson Parrish	LA	Hurricane Cindy	Initially provided hourly debris clearance services following landfall of Hurricane Cindy. Shifted to DMS management and debris reduction shortly thereafter.	N/A	7/5/2005	7/31/2005	\$694,555	73,225 cubic yards	Dino Bonano	736-6615	DBonano@JeffParish.net
San Diego County	CA	Fire Safety and Fuels Reduction/Hazard Mitigation	Removal, processing and lawful disposal of approximately 110,000 dead, dying and/or infested trees (Bark Beetle) over a 1,500 acre area. Work conducted using experienced manpower and heavy equipment and cranes via felling, climbing, chipping, and hauling to an approved final disposal sites.	N/A	6/1/2005	7/30/2005	\$2,500,000	Mitigation Services	Tamara Ford	868 6942646	
Escambia County	FL	Hurricane Ivan	Hazardous Tree Removal/Waterway Clearing. Cleared vegetative debris generated from Hurricane Ivan from Three Old Fannie Road Bridge, Pine Barren Creek, and Thompson Bayou via mechanical, hydraulic dredging.	N/A	6/27/2005	7/27/2005	\$220,612	Debris Management & Waterway Debris Mission	Bob McLaughlin	(850) 595-4947	bob_mclaughlin@co.escambia.fl.us
Charlotte County	FL	Hurricane Charley	AshBritt collected and processed 1,865,459 cy of disaster debris, while disposing of over 300,000 cy of reduced vegetative waste and C&D. AshBritt managed 4 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 77,623 loads were managed for both debris collection and disposal, utilizing over 600 collection trucks and 200 disposal trucks. Debris was disposed of at 3 final disposal sites. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source. Additionally, AshBritt provided emergency dry-in services and roof tarping support for several County properties.	N/A	8/15/2004	6/25/2005	\$57,000,000	1,865,459 cubic yards	Alan Holbach	(941) 575-3624	alan.holbach@charlottefl.com
Escambia County	FL	Hurricane Ivan	AshBritt collected and processed 2,356,984 cy of disaster debris, while disposing of over 1,053,000 cy of reduced vegetative waste and C&D. AshBritt managed 4 TDSR sites and 3 citizen drop-off sites. Debris was reduced by grinding, compaction and burning. Overall, 95,631 loads were managed for both debris collection and disposal, utilizing over 700 collection trucks and 350 disposal trucks. Debris was disposed of at 16 final disposal sites. A significant portion of reduced vegetative debris was diverted for beneficial use.	N/A	9/22/2004	5/31/2005	\$44,000,000	2,356,984 cubic yards	Bob McLaughlin	(850) 595-4947	bob_mclaughlin@co.escambia.fl.us
Port St. Lucie	FL	Hurricane Frances	AshBritt collected and processed 533,407 cy of disaster debris, while disposing of over 150,000 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 18,100 loads were managed for both debris collection and disposal, utilizing over 200 collection trucks and 150 disposal trucks. Debris was disposed of at 5 final disposal sites. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source.	N/A	9/6/2004	4/20/2005	\$14,400,000	533,407 cubic yards	Larry Nadeau	772 8715100	lnadeau@cityofpsl.com
Orange County	FL	Hurricane Charley	AshBritt collected and processed 1,004,512 cy of disaster debris, while disposing of approximately 132,400 cy of reduced vegetative waste and C&D. AshBritt managed 7 TDSR sites. Debris was reduced by grinding and compaction. Overall, 41,683 loads were managed for both debris collection and disposal, utilizing over 500 collection trucks and 200 disposal trucks. Debris was disposed of at 5 final disposal sites. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source. In addition, AshBritt conducted emergency pumping operations and Vac truck catch basin and sewer clearing.	N/A	8/16/2004	3/31/2005	\$25,300,000	1,004,512 cubic yards	Mark Massaro	(407) 836-7900	mark.massaro@ocfl.net
Orlando	FL	Hurricane Charley	AshBritt collected and processed 404,215 cy of disaster debris, while disposing of approximately 112,000 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 16,764 loads were managed for both debris collection and disposal, utilizing over 350 collection trucks and 150 disposal trucks. Debris was disposed of at 3 final disposal sites. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source.	N/A	8/16/2004	2/26/2005	\$8,800,000	404,215 cubic yards	Mike Carroll	(407) 246-2314	mike.carroll@ci.orlando.fl.us
Lee County	FL	Hurricane Frances	AshBritt collected 307,987 cy of disaster debris, utilizing 200 trucks. Overall, 9,239 loads were collected and hauled to 4 final destination sites.	N/A	9/6/2004	1/16/2005	\$8,800,000	307,987 cubic yards	Don West	(772) 462-2728 Ext 1707	buchanan@studiesco.org

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Fort Pierce	FL	Hurricane Frances	AshBritt collected and processed 253,688 cy of disaster debris, while disposing of approximately 219,609 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding and compaction. Overall, 9,027 loads were managed for both debris collection and disposal, utilizing 191 collection trucks and 120 disposal trucks. Debris was disposed of at 3 final disposal sites.	N/A	9/18/2004	1/5/2005	\$6,300,000	253,688 cubic yards	Bob Hood	772 4602200	bhood@city-fpierce.com
Brevard County	FL	Hurricane Frances	AshBritt collected 377,560 cy of disaster debris, utilizing 215 trucks. Overall, 12,687 loads were collected and hauled to 6 final destination sites.	N/A	9/22/2004	11/30/2004	\$8,250,000	377,560 cubic yards	Euri Rodriguez	321 6332042	euri@brevardcounty.us
Boca Raton	FL	Hurricane Frances	AshBritt collected 151,338 cy of disaster debris, utilizing 71 trucks. 1,239 loads were collected and hauled to 2 TDSR sites. Over 5,150 cy of debris was disposed of using 26 trucks.	N/A	9/7/2004	11/11/2004	\$4,200,000	151,339 cubic yards	Judy Ahern	561 4163384	jahern@ci.boca-raton.fl.us
Hampton	VA	Imminent Danger Tree Program	Project Description: Mitigation, removal and disposal of hazardous hanging limbs, leaning trees, tree felling, stump excavation, tree and root grubbing, and site restoration.	N/A	9/1/2003	3/1/2004	\$1,500,000	Debris Management	Ted Henfin	(757) 727-6346	thentfin@hnsd.com
Hampton	VA	Hurricane Isabel	AshBritt collected and processed approximately 2,200,000 cy of disaster debris, while disposing of over 750,000 cy of reduced vegetative waste and C&D. AshBritt managed 1 massive TDSR site in excess of 100 acres. Debris was reduced by grinding, compaction and burning. Overall, 6875 loads were managed for both debris collection and disposal, utilizing over 190 collection trucks and 85 disposal trucks. In addition, AshBritt removed over 1,400 hazardous trees under the imminent danger tree program, removed debris from sewers and catch basins throughout the City, provided emergency power to municipal buildings and lift stations, provided propane delivery as generator fuel the City EOC, provided technical assistance to the City as it relates to the Public Assistance program categories A-G.	N/A	9/1/2003	3/1/2004	\$23,809,544	552,484 cubic yards	Ted Henfin	(757) 727-6020	thentfin@hnsd.com
Chowan County	NC	Hurricane Isabel	AshBritt conducted emergency response road clearance and debris collection for the County during the 70 hour emergency period. AshBritt collected 28,000 cy of debris, while disposing of 9,500 cy of reduced vegetative waste and C&D. Overall, 945 loads were managed for both debris collection and disposal, utilizing over 59 collection trucks.	N/A	9/1/2003	9/10/2003	\$313,281	28,000 cubic yards	Patricia Madry	(252) 482-4365	patty.madry@ncmail.net
Edenton	NC	Hurricane Isabel	AshBritt conducted emergency response road clearance and debris collection for the City during the 70 hour emergency period. AshBritt collected 25,000 cy of debris, while disposing of 8,500 cy of reduced vegetative waste and C&D. Overall, 840 loads were managed for both debris collection and disposal, utilizing over 52 collection trucks.	N/A	9/1/2003	9/10/2003	\$269,509	25,000 cubic yards	Ann Marie Knighton	(704) 866-6775	anne-marie.knighton@ncmail.net
Sumter	SC	Ice Storm	AshBritt collected and processed approximately 76,000 cy of disaster debris, while disposing of over 25,000 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 2,500 loads were managed for both debris collection and disposal, utilizing over 45 collection trucks. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source. Provided technical assistance to the City as it relates to the Public Assistance program categories A-G.	N/A	1/1/2003	3/1/2003	\$837,035	76,000 cubic yards	Bobby Galloway	(803) 436-2329	
Sumter County	SC	Ice Storm	AshBritt collected and processed approximately 32,000 cy of disaster debris, while disposing of over 10,700 cy of reduced vegetative waste and C&D. AshBritt managed 3 TDSR sites. Debris was reduced by grinding, compaction and burning. Overall, 1,100 loads were managed for both debris collection and disposal, utilizing over 27 collection trucks. Portions of reduced vegetative debris were diverted for beneficial agricultural use and fuel source. Provided technical assistance to the County as it relates to the Public Assistance program categories A-G.	N/A	1/1/2003	3/1/2003	\$355,270	32,000 cubic yards	Bobby Galloway	(803) 436-2329	
Cornelius	NC	Ice Storm	AshBritt collected approximately 14,000 cy of disaster debris, utilizing 26 trucks. 481 loads were collected and hauled to 1 TDSR sites. Over 541 cy of debris was disposed in a FDS.	N/A	12/1/2002	2/1/2003	\$155,749	14,000 cubic yards	Matthew Bulick	(704) 895-5212	
Gastonia	NC	Ice Storm	AshBritt collected approximately 59,000 cy of disaster debris, utilizing 74 trucks. 1,239 loads were collected and hauled to 2 TDSR sites. Over 5,150 cy of debris were disposed of using 22 trucks.	N/A	12/1/2002	2/1/2003	\$651,257	59,000 cubic yards	David Mitchell	(704) 866-6775	
Sumter #8-0923	NC	Ice Storm	AshBritt collected approximately 14,000 cy of disaster debris, utilizing 21 trucks. 466 loads were collected and hauled to 2 TDSR sites. Over 529 cy of debris were disposed of in an Final Disposal Site (FDS).	N/A	12/1/2002	2/1/2003	\$158,796	14,000 cubic yards	Mark Settemeyer	(704) 875-6541	

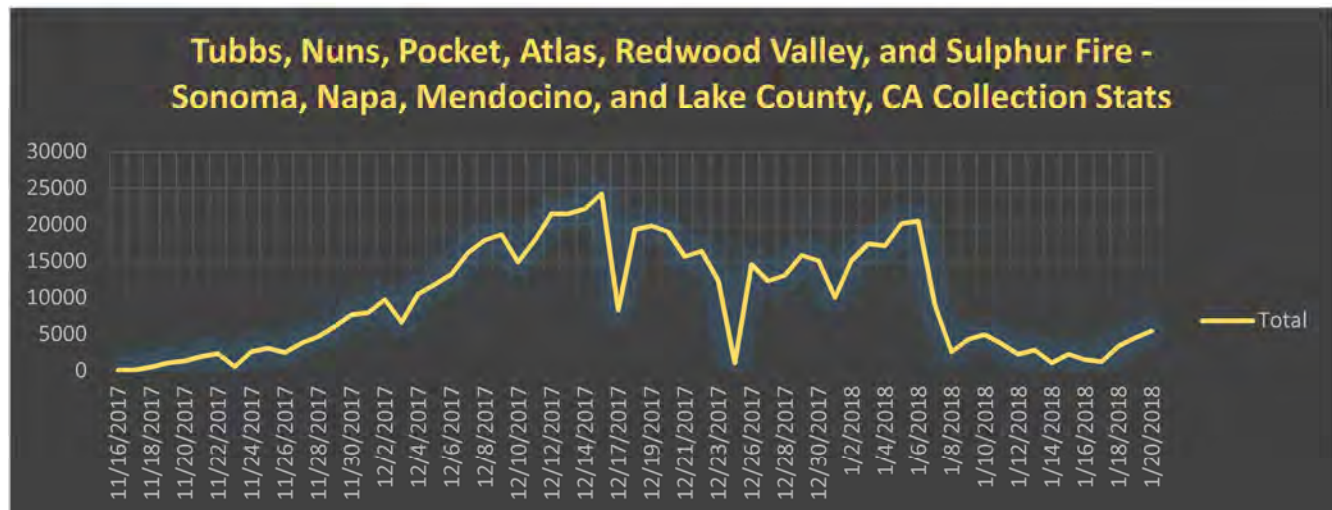
Client	ST.	Event	Description of Services Provided	Response Time	Start Date	End Date	Final Project Cost	Contract Details	Point of Contact	Phone Number	Email
Southern Pines	NC	Ice Storm	AshBritt collected approximately 13,000 cy of disaster debris, utilizing 22 trucks. 406 loads were collected and hauled to 1 FDS site.	N/A	12/1/2002	12/30/2002	\$147,865	13,000 cubic yards	Tim Allen	(910) 692-1983	allen@southernpines.net
Acadia Parish	LA	Hurricane Lili	AshBritt collected approximately 113,000 cy of disaster debris, consisting of vegetative and mixed debris. We assisted the Parish with emergency push operations and conducted hazardous slump and tree removal.	N/A	9/1/2002	11/1/2002	\$1,244,284	113,000 cubic yards	John Quebodeaux	(337) 783-4357	wlangina@southernparishgovernment.com
Iberia Parish	LA	Hurricane Lili	AshBritt collected over 300,000 cubic yards of disaster debris including C&D and vegetation. Performed over 400 right-of-entries.	N/A	9/1/2002	11/1/2002	\$3,464,926	315,000 cubic yards	Will Langinais	(337) 365-8246	hmyers@xspedius.net
Scott	LA	Hurricane Lili	Managed recovery operations for City of Scott, LA including emergency road clearance and ROW debris collection.	N/A	9/1/2002	10/1/2002	\$216,055	20,000 cubic yards	Hazel Myers	(337) 233-4130	stepless@charlestown.org
Charles County	MD	EF5 Tornado	AshBritt removed more than 90,000 cy of disaster debris and in excess of 2,000 stumps.	N/A	5/1/2002	8/1/2002	\$1,052,598	96,000 cubic yards	Stephen Staples	(301) 932-3450	
LaPlata	MD	EF5 Tornado	Removed approximately 35,000 cy of disaster debris and 2,000 stumps.	N/A	5/1/2002	8/1/2002	\$382,297	35,000 cubic yards	Robert Miller	(410) 974-7254	
Blackwell	OK	Ice Storm	ROW Debris Collection/Disposal	N/A	2/1/2002	6/1/2002	\$460,012	42,000 cubic yards	Terry Bonewell	(580) 363-7250	
Kay County	OK	Ice Storm	AshBritt removed in excess of 150,000 cy of disaster debris. Debris was only vegetation. Significant hazardous tree work.	N/A	2/1/2002	6/1/2002	\$1,734,987	158,000 cubic yards	Dee Scheiber	(580) 765-3237	
Newkirk	OK	Ice Storm	AshBritt removed in excess of 45,000 cy of disaster debris. Debris was mostly vegetative. Hazardous tree work performed.	N/A	2/1/2002	3/1/2002	\$508,635	46,000 cubic yards	Harold Harris	(580) 362-2117	blackwell-eco@agrc.com
Ponca	OK	Ice Storm	AshBritt removed in excess of 215,000 cy of disaster debris. Debris was mostly vegetative. Significant hazardous tree work performed.	N/A	2/1/2002	3/1/2002	\$2,413,651	219,000 cubic yards	Gary Martin	(580) 767-0339	citymanager@poncacity.net
Bowie County	TX	Ice Storm	ROW Debris Collection/Disposal	N/A	12/1/2000	5/1/2001	\$4,045,500	368,000 cubic yards	Judge J. Carlow	(903) 628-6718	
New Boston	TX	Ice Storm	ROW Debris Collection/Disposal	N/A	12/1/2000	5/1/2001	\$511,826	47,000 cubic yards	Mayor J. Branson	(903) 628-5569	
Wake Village	TX	Ice Storm	ROW Debris Collection/Disposal	N/A	12/1/2000	5/1/2001	\$363,969	33,000 cubic yards	Bob Long	(903) 838-0515	
Southern Pines	NC	Ice Storm	ROW Debris Collection/Disposal	N/A	2/1/2000	4/1/2000	\$497,035	45,000 cubic yards	Tim Allen	(910) 692-1983	
Brevard County	FL	Hurricane Irene	ROW Debris Collection/Disposal	N/A	11/1/1999	12/16/1999	\$558,00	51,000 cubic yards	Peter Jurgel	(407) 984-8170	
Palm Beach County	FL	Hurricane Irene	ROW Debris Collection/Disposal	N/A	11/1/1999	12/16/1999	\$1,280,740	116,000 cubic yards	John Archambo	(561) 640-4000	jarchambo@swa.org
Boca Raton	FL	Hurricane Irene	ROW Debris Collection/Disposal	N/A	11/1/1999	12/1/1999	\$174,551	16,000 cubic yards	Dan Moretti	(561) 393-7700	
Jupiter	FL	Hurricane Irene	ROW Debris Collection/Disposal	N/A	11/1/1999	12/1/1999	\$246,000	22,000 cubic yards	Jeff Sabin	(561) 545-1327	
Brevard County	FL	Hurricane Floyd	ROW Debris Collection/Disposal	N/A	9/1/1999	10/16/1999	\$634,000	58,000 cubic yards	Peter Jurgel	(407) 984-8170	
Bladenboro	NC	Hurricane Floyd	ROW Debris Collection/Disposal	N/A	9/1/1999	10/1/1999	\$68,000	6,000 cubic yards	Delane Jackson	(910) 863-3655	
Enfield	NC	Hurricane Floyd	ROW Debris Collection/Disposal	N/A	9/1/1999	10/1/1999	\$315,000	29,000 cubic yards	Kim Harrison	(252) 445-3146	
Scotlandneck	NC	Hurricane Floyd	ROW Debris Collection/Disposal	N/A	9/1/1999	10/1/1999	\$25,000	2,000 cubic yards	Russell Tudor	(252) 826-3152	
Midwest City	OK	EF5 Tornado	ROW Debris Collection/Disposal	N/A	5/1/1999	7/1/1999	\$2,730,998	248,000 cubic yards	Tom Canfield	(405) 739-1207	
Newcastle	OK	EF5 Tornado	ROW Debris Collection/Disposal	N/A	5/1/1999	7/1/1999	\$2,154,900	196,000 cubic yards	Liz Cooley	(405) 478-8833	
Monroe County	FL	Tropical Storm Mitch	ROW Debris Collection/Disposal	N/A	11/1/1998	5/1/1999	\$2,500,000	227,000 cubic yards	Clark Lake	(305) 292-4432	
Monroe County	FL	Hurricane Georges	ROW Debris Collection/Disposal	N/A	9/1/1998	3/1/1999	\$15,300,000	1,391,000 cubic yards	Clark Lake	(305) 292-4432	
Norfolk	VA	Hurricane Bonnie	ROW Debris Collection/Disposal	N/A	8/1/1998	10/1/1998	\$1,100,000	100,000 cubic yards	Victor Sibal	(757) 664-4699	
DeKalb and Gwinnett Counties	GA	EF3 Tornado	ROW Debris Collection/Disposal	N/A	4/1/1998	9/1/1998	\$3,500,000	318,000 cubic yards	Tom Black	(404) 371-4778	
Kissimmee	FL	EF2 Tornado	ROW Debris Collection/Disposal	N/A	1/1/1998	2/1/1998	\$650,000	59,000 cubic yards	Chuck O'Hara	(407) 240-0044	
Raleigh	NC	Hurricane Fran	ROW Debris Collection/Disposal	N/A	9/1/1996	3/1/1997	\$8,500,000	773,000 cubic yards	Director	(423) 688-8342	
Pensacola	FL	Hurricane Opal	ROW Debris Collection/Disposal	N/A	10/1/1995	4/1/1996	\$1,700,000	155,000 cubic yards	Bragg Farmer	(850) 301-2801	
Pensacola	FL	Hurricane Erin	ROW Debris Collection/Disposal	N/A	8/1/1995	2/1/1996	\$1,350,000	123,000 cubic yards	Bragg Farmer	(850) 301-2801	
Memphis	TN	Ice Storm	ROW Debris Collection/Disposal	N/A	10/1/1993	3/1/1994	\$950,000	86,000 cubic yards		(901) 576-6851	
Paducah	FL	Hurricane Andrew	ROW Debris Collection/Disposal	N/A	8/1/1992	7/30/1993	\$2,920,000	265,000 cubic yards	Joe Williams	(713) 676-7821	

Signature Projects

AshBritt has presented detailed information of our signature projects to demonstrate our capacity, qualifications, experience, and competency in responding to projects comparable to those identified in this solicitation.

USACE – Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fires, 2017-2018

<u>Project Period</u>	<u>Event Details</u>
11/13/17 – Present	Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fire \$100,000,000 - Still Pending
<u>Point of Contact</u>	<u>Scopes of Work</u>
Ms. Leah Caldwell Contracting Officer Section Chief, Construction Branch Contracting Division US Army Corps of Engineers Phone: (916) 557-7467 Email: leah.caldwell@usace.army.mil	<ul style="list-style-type: none"> 770,000 tons of private property fire debris removal Ash/Soil Metal Concrete Asbestos Containing Material Air Monitoring Erosion Control



USACE - Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fires (2017): AshBritt was tasked by the USACE to conduct a Private Property Debris Removal (PPDR) operation for fire damaged homes and structures in Sonoma, Napa, Mendocino, and Lake County, CA. This work included removing contaminated soil, ash, metal, concrete, and other related debris streams on over 1,900 properties. AshBritt removed over 770,000 tons of fire debris within the four counties. We also performed air monitoring and implemented erosion control methods throughout the entire project. For this operation, we certified over 1,700 hauling units and utilized over 200 pieces of loading equipment. At our peak, AshBritt had over 115 debris removal crews working, 553 trucks, and moved 25,000 tons of fire debris in one day. AshBritt conducted and attended numerous planning and coordination meetings with federal, state, and local agencies including but not limited to the EPA, CalEPA, CalOES, tribal agencies, USACE, CalOSHA to ensure all compliance across all stakeholders and agencies.

• **Collier County, FL – Hurricane Irma, 2017-2018**

<u>Project Period</u> 9/22/17 – Present	<u>Event Details</u> Hurricane Irma \$60,000,000 - Still Pending
<u>Point of Contact</u> Dan Rodriguez – Solid Waste Management Department Phone: 239-732-2508 Fax: N/A Email: Dan.Rodriguez@colliercountyfl.gov	<u>Scopes of Work</u> <ul style="list-style-type: none"> ■ 3,600,000 cubic yards ■ HHW ■ Emergency Push Operations ■ Vegetation ■ C&D ■ White Goods ■ Raw Sewage ■ Hazardous Trees ■ Vac Trucks ■ Meals Ready to Eat ■ Generators ■ Port O Lets

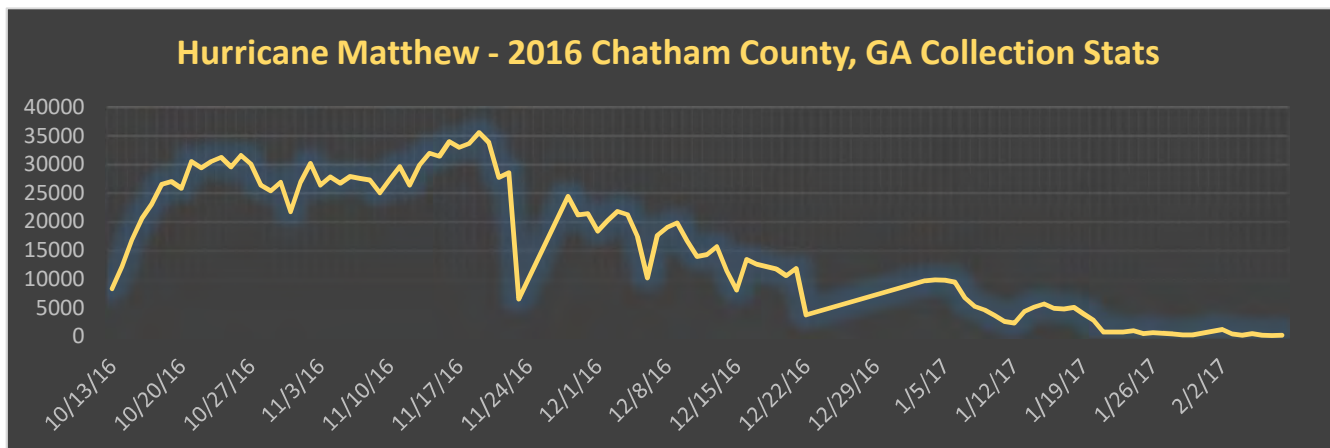


3,500,000 cubic yards of debris was collected in 78 days.

Under AshBritt’s contract with Collier County Florida, AshBritt received three activations in response to Hurricane Irma: Collier County, the City of Naples and Marco Island. For the emergency push period, AshBritt mobilized and deployed 40 Wheel Loaders, 16 Skid Steers, 100 Chainsaw Men, 70 Vacuum Trucks, 300 Port-o-lets, 125 Generators, 2 Special Waste Crews and built 11,000 ft. of roads to open 6 Temporary Debris Management Site locations that we developed, staffed and operated throughout the affected areas. For debris removal operations, AshBritt identified and designated collection zones in each municipal jurisdiction. We employed and managed over 100 subcontractors, 235 debris hauling vehicles and 50 tree crews which removed 1,000 hazardous trees and 25,000 dangerous hanging limbs. In addition, AshBritt handled numerous special debris waste streams on this project. AshBritt is currently conducting a marine debris removal mission from over 40 canals throughout Collier County, FL in response to Hurricane Irma. To date, AshBritt collected 13,000 cubic yards of marine debris. AshBritt is utilizing various types of boats with grapples attached to them to remove the debris from the waterway and then unload the debris from boat into a collection truck.

• *Chatham County, GA – Hurricane Matthew, 2016-2017*

<u>Project Period</u> 10/18/2016 – 02/23/2017	<u>Event Details</u> Hurricane Matthew
<u>Key Personnel Roles</u> Dow Knight: Project Manager Jason Santiago: Operations Manager	<u>Total Contract Amount</u> \$23,023,910
<u>Point of Contact</u> Marc Ginsberg - Debris Operations Project Manager Phone: (912) 652-6867 Fax: (912) 652-6845 Email: MBGinsbe@chathamcounty.org	<u>Debris Handled</u> <ul style="list-style-type: none"> ■ 1,620,000 CY of Vegetative Debris ■ 900 CY of C&D Debris ■ 1,175 Hazardous Trees ■ 21,795 Hazardous Limbs ■ 113 Hazardous Stumps



■ **Project Overview**

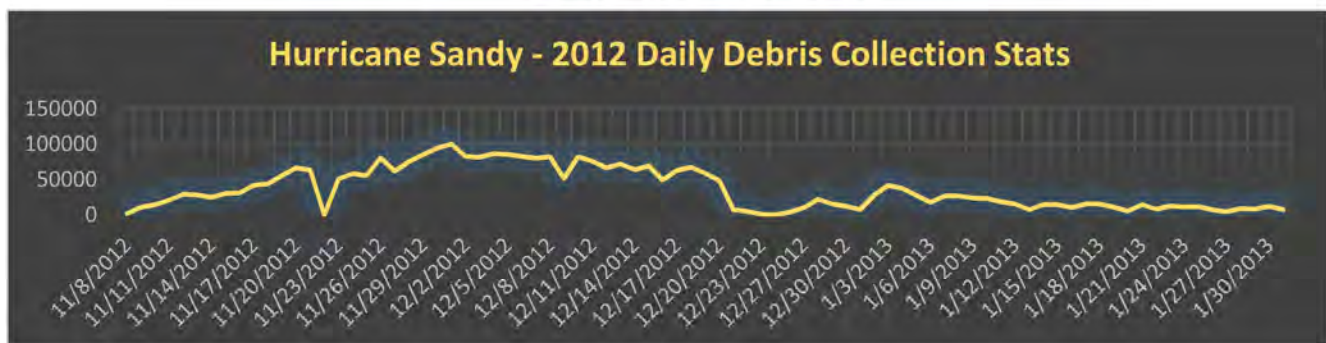
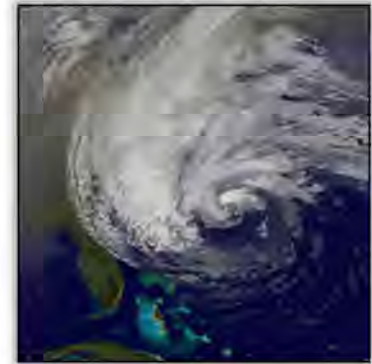


Hazardous Tree work in Chatham County

The response area for AshBritt's contract with Chatham County, GA, covers 462 square miles of contracted geographic area. AshBritt identified and designated collection zones in each jurisdiction. We sourced, retained and assigned subcontractors for all collection zones. We developed, staffed and operated 3 temporary debris staging and reduction sites throughout the affected areas. AshBritt conducted right of way vegetative debris collection, operated and Temporary Debris Management Site, reduction of vegetative debris through grinding, and haul out services. In addition, services included a leaner/hanger program and a hazardous stump mission in which AshBritt removed 1,175 leaning trees, 21,795 hanging limbs, 113 stumps.

• *State of New Jersey – Hurricane Sandy, 2012-2013*

<u>Project Period</u>	<u>Event Details</u>
11/01/2012 – 03/30/2013	Hurricane Sandy
<u>Key Personnel Roles</u>	<u>Total Contract Amount</u>
Dow Knight: Project Manager Ralph Dahlgren: Operations Manager Rob Ray: Operations Manager	\$136,463,050
<u>Point of Contact</u>	<u>Debris Handled</u>
Ernest Kuhlwein - Solid Waste Director Phone: (732) 506-5047 Fax: (609) 777-0769 Email: ekuhlwein@co.ocean.nj.us	<ul style="list-style-type: none"> ■ 3,171,531 CY of Vegetative Debris ■ 5,000 Hazardous Trees ■ 45,000 Hazardous Limbs ■ Waterway Assessment/Dredging ■ 3,503 vehicles collected



■ **Project Overview**



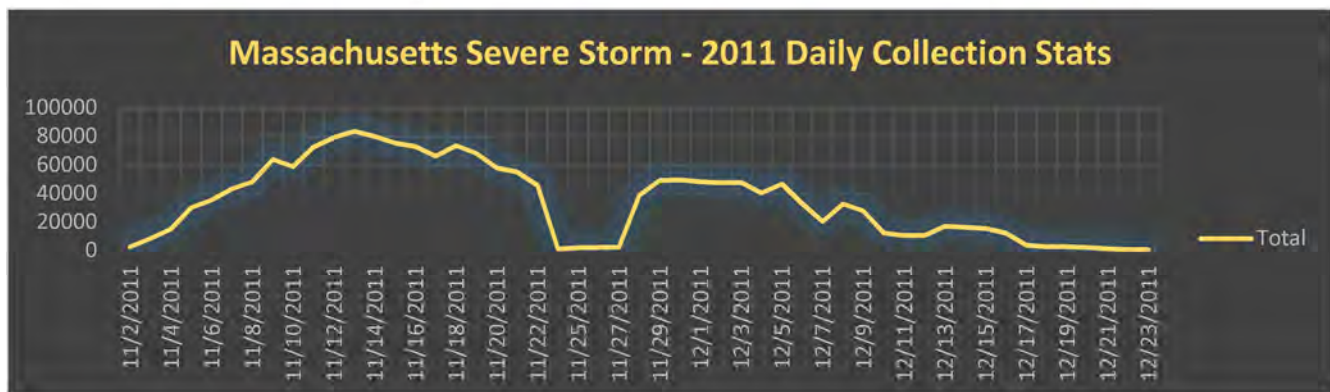
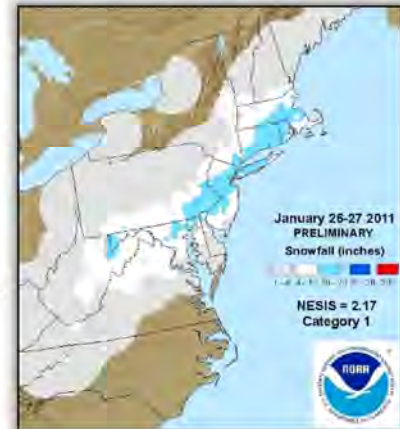
Waterway Debris Removal

For our contract with the state of New Jersey, we were activated by the state and 53 municipalities covering 1,800 square miles of contracted geographic area. AshBritt identified and designated collection zones in each jurisdiction. We sourced, retained and assigned subcontractors for all collection zones. We developed, staffed and operated 42 Temporary Debris Management Sites throughout the affected areas. We employed and managed 94 subcontractors, 70 of which were located in NJ. We hauled over 3,000,000 cubic yards of debris, 64,891 loads of debris, using 1,755 certified operational vehicles.

AshBritt deployed 36 tree crews and had numerous special debris waste streams encountered on this project. Utilizing our household hazardous waste (HHW) crews, we removed and disposed of 2,900 drums (55gal) of HHW. AshBritt removed, managed, and disposed of 60 tons of e-waste, 20,000 white goods – 5,000 contained Freon. All hazardous debris was delivered to local recycling centers. AshBritt utilized multiple sand screening machines to process 200,000 cubic yards of sand that washed from the beaches into the public streets. AshBritt conducted a waterway debris mission in southern New Jersey for the counties of Ocean, Burlington, Atlantic, Cumberland and Salem. AshBritt surveyed the waterways utilizing side scan sonar and bathymetric machines. This mission also included debris removal and disposal, dredging, sunken vehicle and vessel removal, and vehicle and vessel aggregation area operation. AshBritt located, established and operated a vessel aggregation area for 42 sunken or submerged vessels in New Jersey, while simultaneously towing 3,503 vehicles out of the City of New York and processing them in vehicle aggregation sites.

• **State of Massachusetts – Massachusetts Severe Storm and Snowstorm, 2011-2012**

Project Period 10/29/2011 – 08/25/2012	Event Details Massachusetts Severe Storm and Snowstorm
Key Personnel Roles Rob Ray: Project Manager Matt Gierden: Operations Manager	Total Contract Amount \$79,489,033
Point of Contact David Mahr - MEMA Contracting Officer Phone: (508) 820-2017 Fax: (508) 820-1404 Email: david.mahr@state.ma.us	Debris Handled <ul style="list-style-type: none"> ■ 1,774,452 CY of Vegetative Debris ■ 101, 835 Hazardous limbs ■ 5,143 Hazardous Trees



■ **Project Overview**



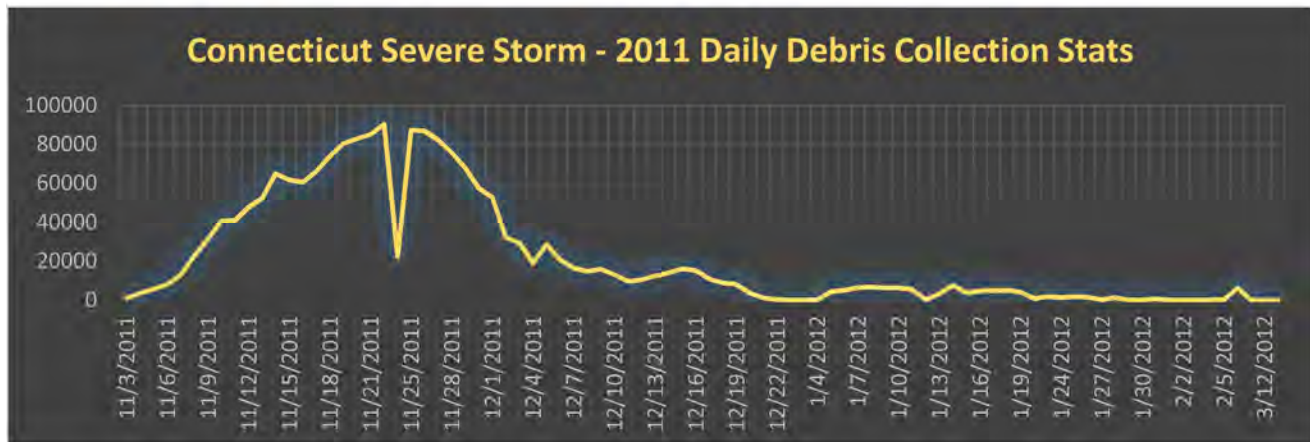
Massachusetts Operations

AshBritt is the state of Massachusetts' sole contractor for emergency debris clearing, removal, management, and disposal operations. On October 29, 2011, most of the state was blanketed by as much as 27 inches of wet snow from the Massachusetts Severe Storm and Snowstorm. ***This event generated massive amounts of hurricane like vegetative debris.*** AshBritt received separate Notice to Proceeds from the state for emergency road clearance operations in **32 jurisdictions**. Additionally, the state offered the contract to all municipalities and public agencies for large volume debris removal, management, and disposal operations.

Twenty separate municipalities, as well as the City of Springfield's Parks Department and publicly owned Springfield College, chose to utilize this contract. AshBritt removed hazardous hanging limbs (hangers) from 101,835 trees and 5,143 hazardous leaning trees (leaners). AshBritt loaded, hauled and reduced through grinding 1,774,452 cubic yards of vegetative material. All vegetative material was disposed of through beneficial reuse. AshBritt utilized company-owned equipment as well as 101 subcontractors deploying 694 pieces of rubber-tired equipment. AshBritt had more than 75 personnel including corporate principals, senior project managers, project managers, quality control representatives and administrative staff working out of a local field office building in West Springfield, MA.

• **State of Connecticut – Connecticut Severe Storm and Snowstorm, 2011-2012**

Project Period 10/29/2011 – 03/12/2012	Event Details Connecticut Severe Storm and Snowstorm	
Key Personnel Roles Ralph Dahlgren: Project Manager Matt Gierden: Operations Manager	Total Contract Amount \$73,538,607	
Point of Contact Judy Pahl - Emergency Management Program Specialist Phone: (860) 256-0877 Fax: (860) 256-0821 Email: judy.pahl@ct.gov	Debris Handled <ul style="list-style-type: none"> ■ 1,835,101 CY of Vegetative Debris ■ 86,210 Hazardous Limbs ■ 11,185 Hazardous Trees 	



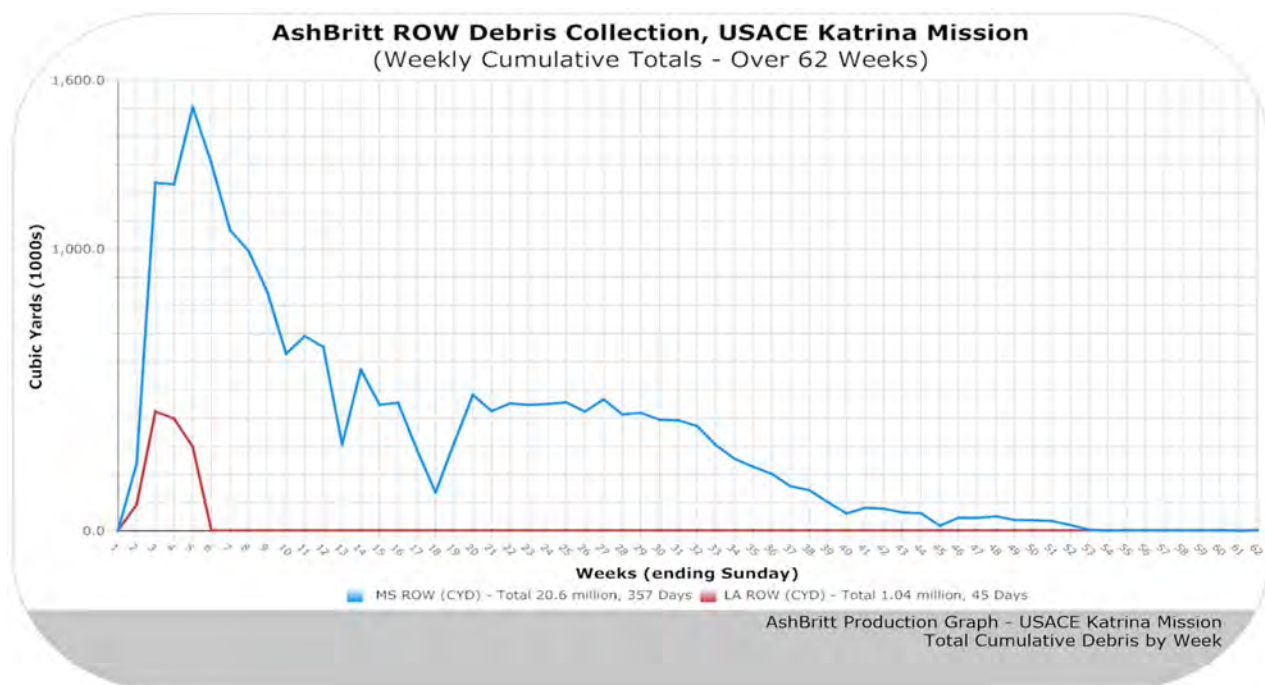
■ **Project Overview**

AshBritt is the state of Connecticut's primary contractor for disaster debris management services. On October 29, 2011, much of the state of Connecticut was blanketed by as much as 27 inches of wet snow due to an early season snowstorm resulting in extensive vegetative damage. Approximately 800,000 residents were without power. AshBritt's contract was activated by the state initially for emergency road clearance operations. AshBritt received 17 disaster debris management Notice To Proceeds for municipalities and three for state agencies including the Connecticut Department of Transportation.

Statewide operations included the removal of 86,210 hazardous hanging limbs, 11,185 hazardous trees, and the removal, management, and disposal of 1,835,101 cubic yards of vegetative material through beneficial reuse. AshBritt utilized company owned equipment as well as the support of 141 subcontractors and 1,293 pieces of rubber-tired equipment to assist with this project. AshBritt utilized more than 55 personnel including corporate principals, senior project managers, safety officers, project managers, quality control representatives and administrative staff.

• **USACE – Hurricane Katrina, 2005-2006**

<u>Project Period</u> 09/1/2005 – 08/29/2006	<u>Event Details</u> Hurricane Katrina
<u>Key Personnel Roles</u> John Noble: Project Manager Ralph Dahlgren: Operations Manager Dow Knight: Operations Manager Rob Ray: Operations Manager	<u>Total Contract Amount</u> \$733,700,702
<u>Point of Contact</u> Joan Arnold, Contracting Officer Phone: (337) 281-5092 Fax Number: (504) 863 2889 Email: missy.k.arnold@mvk02.usace.army.mil	<u>Debris Handled</u> <ul style="list-style-type: none"> ■ 21,589,265 CY of Debris ■ 184,408 Hazardous Trees ■ 340,062 Hazardous Limbs ■ 25,007 White Goods ■ 10,000 meals provided ■ 300 Person Sleeping Quarters ■ 50,000 gallons of fuel ■ Backfill of 1,814 pools ■ 19 Tons of Putrefied Food



■ **Project Overview**

AshBritt was the initial response contractor for the USACE in both Louisiana (LA) and Mississippi (MS). Within the first 30 days following contract activation, AshBritt initiated debris removal operations in 11 LA jurisdictions. USACE assigned AshBritt 16 separate jurisdictions in MS covering 8,400 square miles to provide debris removal operations from the coast to over 175 miles inland. AshBritt identified and designated collection zones in each jurisdiction. We sourced, retained and assigned subcontractors for all collection zones. Of vital importance to the mission, AshBritt provided emergency quarters and hygiene facilities for more than 300 government personnel, as well as established a commissary that served more than 10,000 meals during the course of the event.

In LA, we provided over 50,000 gallons of emergency diesel fuel for initial operations, avoiding any equipment downtime. We also developed and staffed 26 TDMS in LA throughout the affected areas and collected and hauled more than 1,000,000 cubic yards of debris in less than five weeks. Additionally, we removed 19 tons of putrefied food from commercial cold storage facilities in Orleans Parish.

In MS, we collected, hauled and processed 20.5 million cubic yards of vegetative debris and wreckage while staffing, managing and operating 52 TDMS. Specifically, we hauled over 700,000 loads of debris, using 12,380 certified operational vehicles. We employed and managed 1,230 subcontractors and over 1,000 local personnel. AshBritt received special recognition from the USACE for the services performed during the largest debris mission ever awarded to a single contractor. Other services included: decontamination and recycling of 25,007 refrigerators and other white goods, removal of 340,062 hazardous hanging limbs, 183,408 hazardous leaning trees, and backfilling of 1,814 private pools.

During the Hurricane Katrina USACE mission, **AshBritt collected and removed over nine million cubic yards of debris during the first 60 days of the recovery.** This is an average production rate of approximately 150,000 cubic yards per day. At our peak, we removed over 300,000 cubic yards in a single day. Between Mississippi and Louisiana, AshBritt collected and removed 21,500,000 cubic yards of debris.

■ **Financial Capability**

Financial liquidity and an abundance of assets are critical to recovery success; access to immediate operational funds, and in many cases longer-term credit, is one of the most critical factors in the response and recovery efforts that allows all activities to move forward toward getting the job done.

- **Bonding: Liberty Mutual - \$650 Million**
- **\$50 Million Company Working Capital Available**
- **\$25 Million Working Capital Line of Credit**
- **Underwrote \$100 Million for USACE Katrina Mission**

AshBritt, as the following financial overview illustrates, is financially sound and has the capital strength to accommodate the increased cash flow demands throughout any disaster recovery mission. We possess the financial capacity and ability to assume extensive and substantial expenditures for

prolonged periods (historically exceeding 150 days in some instances) before receiving any funds for our response and recovery services. Following any large-scale, widespread disaster event, the City's resources, infrastructure, and processes may become overwhelmed. Reliable financial support and sound management at this time are vital to this effort.

AshBritt is a proven nationwide disaster response and recovery firm with substantial financial resources, capabilities, and experience. Our historical record and our supporting financial documentation clearly validate these strengths. In the letter from our bonding company, they state:

"It is the privilege of Liberty Mutual Insurance Company to provide surety support for AshBritt, Inc. In the past, AshBritt, Inc. has successfully completed single projects in the \$500,000,000.00 range with an overall program of \$650,000,000.00 US Dollars."

AshBritt possesses one of the most reputable records for ensuring that all of our employees, subcontractors, consultants, and independent contractors are paid expeditiously and in full.

Our billing terms are typically net 30, yet, we have and can "underwrite" funds as necessary to keep any project progressing, and on track to serve the best interest of our clients. With our own capital reserves and our significant line of credit, as well as the ability to draw on resources from some of our long standing business partners, we can maintain and finance multiple, large, and extended projects. Our ability to ramp-up and maintain a strong workforce during the Hurricane Sandy (2012) mission in New Jersey and Hurricane Katrina (2005) recovery mission in Louisiana and Mississippi is a solid testament to our financial capabilities. During these events, AshBritt was able to sustain operations that rapidly increased into the hundreds of millions of dollars without receiving any payment from our clients.



Liberty Mutual Surety

Marc Davis
Field Product Line SR UW

805 S. Wheatley Street, Ste 310
Ridgeland, MS 39157
Phone # 1-800-597-6227
Fax # 1-866-548-7538

June 14, 2018

City of Ft. Lauderdale
100 N. Andrews Ave.
Fort Lauderdale, FL 33301

Re: AshBritt, Inc.

Dear Sir/Madam:

It is the privilege of Liberty Mutual Insurance Company to provide surety support for AshBritt, Inc. for the past 10+ years. In the past, AshBritt, Inc. has successfully completed single projects in the \$500,000,000. range with an overall program of \$650,000,000 US Dollars.

Please accept this as our Letter of Commitment. Should any projects be awarded to and accepted by AshBritt, Inc. we are prepared to provide the required bonds on their behalf. Our support is conditioned upon completion of the underwriting process, including satisfactory review of contract documents, confirmation of financing and our ongoing review of the operational and financial capacity of AshBritt, Inc.

We are pleased to share with you our favorable experience and high regard for AshBritt, Inc. This letter is not an assumption of liability and is issued only as a prequalification reference request from our client. It should be understood that any arrangement for bonds is strictly a matter between AshBritt, Inc. and Liberty Mutual Insurance Company.

Liberty Mutual Insurance Company is listed on the U.S. Treasury Department's Listing of Approved Sureties (2005 Department Circular 570). Liberty Mutual Insurance Company is rate A (Excellent) Financial Size Category XV (\$2 Billion or greater) by A.M. Best Company.

Sincerely,

LIBERTY MUTUAL INSURANCE COMPANY

Marc Davis
Field Product Line SR UW

June 11, 2018

To: City of Ft. Lauderdale
100 N Andrews Ave
Fort Lauderdale, FL 33301

Re: Ashbritt, Inc.
565 E. Hillsboro Blvd.
Deerfield Beach, FL 33441

I, Kimberly Bryson, a Senior Vice President of Bank of America, N.A. ("Bank of America"), confirm that AshBritt Inc. maintains average balances with Bank of America in the eight figures. Ashbritt Inc. has a Low to Mid Eight Figure Line of Credit with Bank of America that has been handled as agreed.

This information is being delivered to you at the request of AshBritt. Please note that the information set forth in this letter is subject to change without notice, and is provided in strictest confidence to you for this limited purpose and your own use only, without any responsibility, guarantee, commitment or liability on the part of Bank of America, its affiliates or any of its or its affiliates' directors, officers or employees. Bank of America cannot provide any credit ratings or opinions of the creditworthiness of AshBritt, and the above information does not constitute an opinion of Bank of America of the ability of AshBritt to successfully perform any obligations under any agreement it may enter into with you, Bank of America or any other entity. Finally, Bank of America undertakes no responsibility to update the information set forth in this letter.

If you have any additional questions, please do not hesitate to contact me.

Regards,



Kimberly Bryson
Senior Vice President
954-765-2144

TAB 4. Approach to Scope of Work

■ Project Management Approach

AshBritt will deploy a Project Management Team(s) (PMT) to the City that is commensurate with the severity of the disaster event. Disaster debris stream quantities, makeup, and overall post-disaster conditions will *always* vary. AshBritt will respond individually and proportionately to any recovery with the appropriate personnel, organizational structure, equipment assets, communications, resources, and systematic plans for execution.

For a large-scale recovery operation, we will deploy a larger more specialized PMT to handle the complexity of an expanded recovery mission. For smaller events, when the recovery response is limited to the collection of vegetative debris, we will deploy a smaller PMT. During a minor recovery event, the Operations Manager will assume a greater share of the Project Manager responsibilities. Any deployed PMT will likely expand and contract over the course of the recovery, smoothly transitioning to achieve the optimal level of personnel. AshBritt explicitly assures the City that the management deployed for any recovery in the City will be dedicated and sufficient to design and execute the best Management and Operations Plan to meet the City's needs. As the City's future contractor, the following standards, at a minimum, will be upheld by any recovery efforts in which we may be called upon to assist the City:

- **Rapid Deployment & Accessibility.** The quantity and quality of resources deployed to the City, as well as the speed of deployment of these, will meet or exceed AshBritt's commitment to the City. We will make a full and concerted effort to conduct an expeditious, safe and cost-effective recovery. Our senior management will be available 24/7 throughout the course of the project via various communication channels.
- **Common Framework.** As part of a larger effort and mutual aid response, best practices of cooperation, clear communication, collaboration, accountability and efficient use of shared and owned resources will be followed. Flexibility, visibility, and accessibility will be maintained throughout the project.
- **Project Responsibility.** AshBritt senior management will have full responsibility and the authority to direct all subcontractors and teaming partners who are involved in the recovery efforts. Management will be solely responsible for all aspects of the operations and other project procedures.
- **Regulatory Compliance.** All activities related to every aspect of the recovery operation will be conducted according to Federal (FEMA), Florida Statutes, the City of Fort Lauderdale laws, regulations, and guidelines. Any deviation from the guidelines, will be addressed and adjudicated immediately and decisively, as well as reported completely and promptly.
- **Self-Sufficiency.** AshBritt staff and subcontractors will maintain self-sufficiency with regards to housing, sanitation, food, and lodging. The staff will also maintain self-sufficiency with equipment safety, maintenance, repair and fuel by means that are consistent with local requirements to minimize adverse effects and further disruption in the City of Fort Lauderdale.
- **Timely and Accurate Reporting.** Daily, weekly or other cumulative reporting, accounting and reconciliation will satisfy the City's standards. The best available support technology and systems will be used. All data, documentation, and invoices will be timely, accurate, and audit quality. Transparency of the documentation and reporting process will be accomplished through our Disaster Information Management System (DIMS).
- **Financial Control & Integrity.** Through the employment of our Standard Operating Procedures and plans, and the administration and enforcement by our PMT, this will ensure the most cost-effective means of recovery. With our sound financial standing, lines of credit, and streamlined DIMS tracking system, we will be able to rapidly and accurately compensate our subcontractors during the outset of any disaster event. Moreover, DIMS seamlessly segregates debris quantities from multiple contracts, including Federal Highway Administration (FHWA) debris quantities where applicable.

- **Qualified Technical Assistance.** Guidance offered by our *Technical Assistance Team* will be timely, consistent, thorough, and accurate, resulting in the full realization and reimbursement of all eligible claims. Members of our team have worked for State Divisions of Emergency Management and administered programs for FEMA. This knowledge will further assist the needs of our clients. The *Team* will participate to the greatest extent allowable by the local, state, and federal authorities to offer support and assistance throughout the funding process while at the same time maintaining the highest level of neutrality and integrity.
- **Safety & Health.** AshBritt abides by all OSHA regulations and other federal and state agency guidelines when conducting an operation. Operational safety, health, and accident prevention measures will be in effect and reinforced daily by all active personnel. These measures and procedures will be reiterated weekly during planning meetings, or as needed. All PMT members and all AshBritt personnel, not just our Environmental Health and Safety Manager, will be empowered to address any potentially unsafe conditions or actions. Immediate and swift action will be taken to correct any safety deficiency while maintaining the utmost respect for all members of our workforce. All actions will be documented and the safety of citizens will be considered paramount.
- **Deficiency Response.** Project deficiencies (public or private collateral damage) will be posted, tracked, and reported promptly to the City. Reports will describe the deficiency, supply evidence of a response to the conflict resolution, and explain the corrective action taken to prevent future occurrences. All repairs and documents of any monetary settlement will be provided to the City in a timely fashion.
- **Project Organization.** The recovery will proceed in accordance with an objective plan of action that can be easily adjusted or scaled to accommodate an ever-changing recovery environment and mission. Operations will be efficient, unified, and cost-effective, meeting the full and utter approval of the City. Any deviations from the City's expectations or standards will be corrected in the shortest time possible.

■ **Quality Control Plan**

• **Site Quality Control & Assurance Overview**

AshBritt employs a team of Quality Assurance/Quality Control Representatives (QCR) to monitor the overall safety and quality of the operations in the affected work area (debris collection zones, Temporary Debris Management Site, and other public or private property, as applicable). The QCR will coordinate managing sub-consultants, and enforce FEMA guidelines for debris eligibility, safety, project work rules, compliance with applicable laws, and timely follow-up to homeowner complaints and concerns. Our subcontractors are held accountable for repairing all collateral damages (both public and private) as a result of their negligence or accidents while carrying out the recovery project.

We encourage subcontractors to take due care when conducting cleanup operations; still some damage is unavoidable. We urge them to complete repairs within their capabilities immediately after they occur. If that is not possible, our QCRs will respond and develop a plan to alleviate the situation. As a rule, QCRs will contact the person(s) making claims regarding damages after receiving said claim. Our Quality Control Manager tracks all damage claims (deficiencies) utilizing our advanced recovery tracking program (DIMS) and ensures that proper follow-through is conducted with incidents that warrant prolonged attention. After investigation, our QCRs, Operational Supervisors (OS) and claimants discuss information such as the method of repair and timeline for completion.

We are committed to repairing all damages expeditiously. Our QCRs obtain signed unconditional releases upon the resolution of each property damage claim. These indemnify the City and AshBritt from future actions associated with the claim. A *Deficiency Tracking Report* and copies of any executed releases will be provided to the City on a weekly basis and at the end of the project for appropriate close-out.

*** Quality Control Representative Duties***

Oversee

- Staging Areas • Crew Certification • Crew Coordination
- Collection Zones • Crew Navigation • All Damage Reports and Settlements.

Enforce

- Our “clean as you go” Policy • Traffic Control and Debris Security Policies • Safety and Environmental Plans • Work Hours • Zone Collection Boundaries with Corrective Action for Violation.

Execute

- Random Equipment and Vehicle Inspections • Tool-box Safety Meetings in the Field.

Coordinate

- Field Operations with Other Contractors • Monitoring
- Compiling Spot Check Field Documentation/Reporting.

Essential Function

- Field Liaisons for our Senior Management • Monitor and Report any Threats to Public Health and Safety • Track the overall Progress of the Cleanup • Ensure our Collection Passes are carried out efficiently and safely.

AshBritt will ensure that all surface damage, such as rutting and pavement damage attributed to our subcontractors will be filled to grade with like material and repaired to pre-damage conditions. We will diligently investigate and repair all damage caused by our equipment to existing grade, road shoulders, sidewalks, drainage, structures, trees, shrubs, grassed areas, landscaped and other improved property, et cetera.

Our crews and field personnel are mandated to preserve and protect, to the best of their abilities, all infrastructure and vegetation on or adjacent to the area of work (curbside or otherwise). We will repair or replace with like materials all damaged mailboxes. QCRs will ensure that all staff and subcontractors providing service to the City will adhere to AshBritt’s high standards of operations.

• Safety, Quality & Environmental Control Overview

It is paramount to AshBritt to conduct our work with the highest levels of safety, quality, and environmental stewardship. We hold all our employees and subcontracting partners responsible for meeting these standards. We enforce comprehensive Health & Safety, Quality Control,

and Environmental Control Plans on all of our personnel. AshBritt will supervise and direct the work, using skilled labor and proper equipment for all tasks. AshBritt considers safety and environmental concerns seriously in any disaster recovery operation, and we have an impeccable record to show for it.

During our management of Hurricane Katrina under the USACE, we maintained a less than 0.01 percent of lost-time injuries to total man-hours worked.

We pride ourselves on continually training our personnel, as well as extending that knowledge to our subcontractors through written plans, on-the-job training, and outside education. All of our management staff is NIMS and ICS certified, and some of our field personnel are HAZWOPER and OSHA 40 certified. Some team members hold more specialized distinctions such as Certified Arborists. More important than any written plan or certificates of training, however, is their application. It is the diligence that our safety managers, supervisors, quality control personnel, and all other staff and partners exhibit in the field that leads to our unparalleled achievements.

We encourage and foster an environment of the best safety practices and individual responsibility, with a swift and appropriate system for rewards and penalties commensurate with all work actions. Our plans collectively encompass some of these key aspects:

- Safe work practices
- Accident prevention education
- Safe certification of all operating equipment and follow-up inspections
- Debris transportation supervision by our QCRs to prevent overloading and falling
- Site security
- Fire protection and air monitoring
- Hazard identification and mitigation
- Activity hazard analysis for operational tasks
- Respiratory protection procedures
- Accident investigation and reporting

- debris
- Traffic control to include flag-persons and traffic maintenance devices to protect vehicular and pedestrian traffic
- Noise mitigation
- Emergency response actions

What is more, our plans address vital environmental and infrastructure protection measures and pollution controls, such as:

- Procurement of all environmental materials handling and land-use permits, licenses, and dissemination of regulatory updates.
- Protection and preservation of the surrounding ecosystem and natural habitats, to include surface and ground water considerations, air quality and soil control, sampling and testing, fish, wildlife and wilderness areas. This includes trees, botanical habitat, and ground cover concerns, historical designated areas identification and preservation, as well as noise and odor pollution and aesthetic concerns.
- Environmental impacts of collection activities are considered for prevention of further damage to infrastructure including the handling and containment of hazardous materials and vegetative debris containment.

Impacts of site selection, construction, and reduction methods are considered, including:

- Proximity to occupied dwellings and safety buffer zone availability
- Location and distance from water bodies, such as rivers, lakes, streams or wetlands
- Accessibility and closeness of obstructions and power lines
- Presence of on-site underground utilities or storage tanks
- Stability of soil strata and erosion and sedimentation control

Local effects of various methods of debris processing and handling are evaluated, such as:

- Air curtain incineration and open burning impacts (with attendant testing and disposition of ash)
- Grinding impacts (with attendant considerations of noise, dust, particulate matter, disposition and beneficial reuse)
- Storage, decontamination and recovery of white goods (i.e., refrigerant-containing appliances that require special handling) and recycling of such
- Household hazardous waste storage, containment, and approved disposal
- Hazardous materials containment, storage, remediation, and approved disposal

Site restoration, closure, and all attendant soil and ash testing are undertaken under federal and state environmental guidelines to ensure no environmental contamination is left on-site. Any remediation and monitoring will be coordinated with state and federal environmental protection agencies. AshBritt management and staff, through constant communication and training stay apprised of current Environmental Protection Agency (EPA) specific guidelines, rules and laws as they relate to disaster recovery and debris management. We also stay informed through our work on other special environmental projects, which often correlate with disaster recovery work, and through our association, affiliation and contacts with the American Public Works Association (APWA)—various Chapters.

During all phases of work, with our resources or subcontractor's resources, we enforce our clean-as-you-go policy. The concept of Clean-As-You-Go is a component of our Quality Control Plan. C-A-Y-G epitomizes the value of "do it right the first time." AshBritt field personnel and forces will be directed to complete assignments and cleanup activities as thoroughly as practicable at each stage of work so as to avoid do-over's, inefficiencies, and delays. C-A-Y-G does not interfere with the concept of multiple debris passes, but emphasizes the objective of removing all accessible and eligible debris during each respective pass, sometimes employing basic hand laborers and tools. Maintaining C-A-Y-G objectives is especially important for debris work on emergencies and major disasters where restoration of critical public functions is the highest priority. AshBritt personnel and subcontracted partners will be expected to abide by this policy. If after orientation and performing under the C-A-Y-G concept work site conditions do not reflect the objectives of this policy, AshBritt personnel and subcontractors will be subject to corrective action which may include dismissal from the project.

■ 9 Phase Technical Approach

AshBritt's entire disaster recovery, debris removal, and disposal process can be described in the following subsections which illustrate the general sequence of disaster recovery and debris removal operations for known and predictable events, such as hurricanes, tornadoes, flooding, or similar events. This approach outlines the methods of operation, operational structure, and services to be provided for the City. Additional detailed information regarding the sequence of debris removal operations and the means and methods of such is included in our General Event Sequence Diagram below. This diagram is an organizational chart outlining the methods of operations.



AshBritt's General Event Sequence Diagram of Debris Management Services

AshBritt follows a prescribed sequence of phases for storm clearing operations that are based on 24 years of experience in a variety of jurisdictions and supporting a variety of recovery operations.

▪ Phase 1 – Planning and Preparation

AshBritt will coordinate annually with the City of Fort Lauderdale to review logistical, operational, and administrative aspects of the possible response and recovery plans and projects. Some of the key issues and elements that will be addressed in this annual training will include organization and communication structures to the community and public warning systems. AshBritt will verify contact information and the City's expectations and special circumstances to review and critique the City of Fort Lauderdale emergency response plans.

AshBritt will review the nearby recycling facilities and their classification, critical facilities and priority route clearance maps, geographic sectoring, and infrastructure (GIS review). It is crucial to have up to date Logistical Staging Areas (LSA's) and Points of Distribution (POD) areas. AshBritt will assist in identifying and/or updating these areas within the City.

Our local knowledge and recent experience will help AshBritt understand and prepare for the type, source, and location of debris if a disaster-generating event occurs in the City.



○ *Subcontractor Management*

During our Annual Planning and Training with the City, AshBritt will identify, screen, and engage disadvantaged local subcontractors at our sponsored workshops/job fairs. AshBritt has over 1,850 subcontractors registered in the state of Florida. Having our Headquarters in Florida allows AshBritt to establish and strengthen relationships with various local subcontractors that can be utilized at a moment's notice. Given our location, experience, and extensive history providing these services in the state of Florida and the U.S., AshBritt feels as though we are uniquely positioned to respond to the City. AshBritt has always exceeded our contractually obligated goal of local disadvantaged business including but not limited to: Small Business Enterprises (SBE), Disadvantaged Business Enterprises (DBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), Veteran-Owned Business Enterprise (VOSB) participation and will maintain this practice if we are awarded the debris removal contract for the City.

During this phase, AshBritt will work as a partner to the City of Fort Lauderdale's National Incident Management System (NIMS)/Incident Command System (ICS) structure. We will also assist in the review of:

- Staging areas and base camps for personnel
- Equipment and resource marshaling areas
- Clear-zone staging and rally points
- Final disposal sites
- Coordinate with monitoring firm representatives
- Take into account safety and environmental concerns
- Work with the City on any necessary assistance in regards to the Public Assistance Program, 2 C.F.R. 200, FEMA regulations, and Stafford Act provisions, as applicable.

○ *Technical Assistance Planning*

AshBritt's Technical Assistance Team has worked as Administrators for bureau's in FEMA and the Florida Division of Emergency Management. They will be able to utilize their knowledge and experience from their previous employers to assist in FEMA Technical issues or questions that may arise. Our Team consists of:

- **Mark Merritt** – Former Deputy Chief of Staff for FEMA
- **Barry Scanlon** – Former Director of Corporate Affairs for FEMA
- **Jim Loomis** – Former Recovery Bureau Chief of Florida Division of Emergency Management (FDEM)
- **Christopher Holsinger** – Former FDEM Debris Specialist and Public Assistance Coordinator

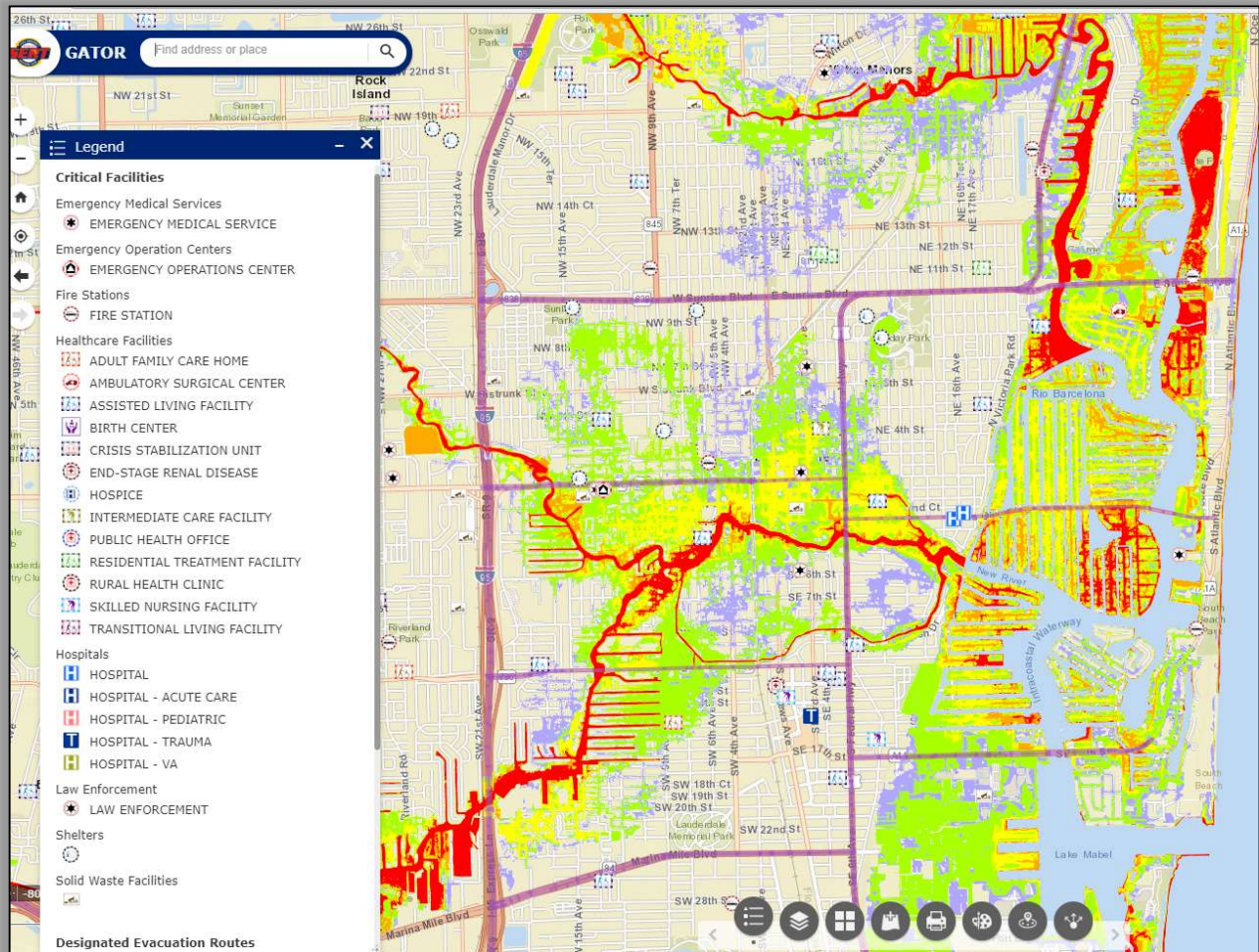
AshBritt has experience with the maintenance process of various emergency management plans at the state level. We will dedicate our specialized personnel to attend planning and training sessions with City staff. AshBritt believes that proper mitigation and preparedness measures save more tax dollars for jurisdictions than any other task in the four phases of Emergency Management.

In 2005, a study by the National Institute of Building Sciences reported to Congress that, on average, every dollar spent on mitigation yields \$4 in future benefits.

○ *Florida State Emergency Response Team GATOR Analysis*

AshBritt utilized the state of Florida GATOR system to generate an up to date critical facility map for the City of Fort Lauderdale to facilitate planning and response efforts. AshBritt can analyze current weather outlooks, flood zones, evacuation zones, storm surge areas, and other critical information in real time during a disaster event. This system is effective for identification of hazardous material spills and areas that it will effect based on current and forecasted weather conditions. The map below denotes critical facilities, storm surge depths, and other critical information.

<https://maps.floridadisaster.org/gator/map.html>



Note: This is just one of the many tools AshBritt uses for planning, response, and recovery efforts for our missions throughout the state of Florida.

▪ *Phase 2 – Ready and Watch*

As hurricane season approaches, AshBritt enters a ready and watch stage. During this time, we conduct internal reviews of our systems and procedures and inventory and perform maintenance on our equipment and relevant assets. We stock up on all necessary supplies and consumables, canvass our teaming partners, subcontractors, suppliers, and reserve personnel, and continue to touch base with the City. We increase the frequency of our planning and operations meetings to ensure that all key management and support personnel are operationally synchronized for the upcoming season. Several operation management personnel are designated to track regularly and notify our management team of any imminent threats, though all staff tracks storm activity. We meet with our first-responder subcontractors and debrief them on any relevant modifications to our response plans for the upcoming season.



AshBritt Tracks all NOAA Advisories

▪ *Phase 3 – Monitor, Alert, and Notification*

If a storm path is aimed at the vicinity of the City, AshBritt will begin closely monitoring the track and conditions of the storm. AshBritt's Project Manager – **Matt Gierden** will contact the City as a precursor to your official alert stage. We believe it is important to engage communication lines as soon as possible and notify our clients that we are monitoring the status of all impending events.



Public Service Announcement Examples

systems and other computer and communications equipment for deployment.

AshBritt will work in unison with the City to utilize AshBritt's or the City's Public Service Announcements (PSA's) for urgent notifications. An example of these PSA's can be seen on this page.

During this phase, we will put our management, supervisory, support, and reserve personnel, as well as our first response subcontractors and suppliers on a preliminary alert status. Our operations staff will review and satisfy our task preparation lists to ensure all necessary supplies, equipment, and assets are ready to go. We may secure and prepare our mobile command buses, satellite communications

Upon official alert and notification by the City of an imminent threat (and likely strike), we will amplify our monitoring and readiness actions. Our operations staff will review the contractual scope of work and any established planning elements that had been derived during the pre-planning and preparation stage. We will put our management team, support personnel, reserve staff and primary and specialty subcontractors on standby status. Select management personnel and our first-responder subcontractors will be deployed to the pre-designated rally points.

AshBritt's Project Manager or other key team members will be physically present as requested by the City. AshBritt duties will include but are not limited to

- Assisting and coordinating with the impact assessment and required resources
- Assessing damage
- Coordinating the helicopter and drone survey
- Preparing for first push
- Ordering and staging equipment and supplies
- Coordinating the opening of the TDMS
- Coordinating the action plan to be operational

▪ *Phase 4 – Strike, Mobilization, Assessment, and Clearance*

Following the impact of a debris-generating disaster, AshBritt will immediately deploy the management team to engage with the City. Preliminary courses of action and coordination will be addressed at this time if they have not been completed already. This will act as the cue to proceed with our pre-established response and mobilization plan. Many of the critical actions here will proceed concurrently. We will implement our communications plan as appropriate. If required, we will deploy aircraft and vehicles to assist the City with their initial damage assessment. We will also assist the City with vital public information.

As part of this assessment, we will review the pre-designated staging areas and TDMS for continued viability. As staging areas and debris sites are assessed, we will instruct our local subcontractors to ramp-up preparation.



AshBritt Hurricane Matthew DMS in Charleston, SC - 2016

We will notify our primary first-responder subcontractors to deploy to the areas for certification from pre-positioned locations. This will be done by the City's personnel or monitoring firm. Additional support and reserve staff will be ordered to begin deployment, as needed. Subcontractors and personnel will be checked-in and put through an orientation. The AshBritt Operations Manager will coordinate with the City regarding emergency routes, federal-aid roads, and the existing debris management zones, as well as other special logistical aspects.

In regards to the federal-aid roads, AshBritt incorporates the regulations stemming from Moving Ahead for Progress in the 21st Century, which resulted in the publication of the *Fact Sheet 9580.214 Debris Removal on Federal-Aid Highways*. The summary below identifies the applicable changes in regards to funding sources for the Emergency Relief program.

○ *MAP 21 - Emergency Relief [1107]*

"The Emergency Relief (ER) program assists federal, State, tribal and local governments with the expense of repairing serious damage to federal-aid, tribal, and federal lands highways resulting from natural disasters or catastrophic failures." MAP-21 continues the ER program, with some applicable changes:

- *For emergency repairs, a 100 percent Federal share is allowed during the first 180 days following a disaster. MAP-21 allows the Secretary to extend the period if access to damaged areas is limited.*
- *Debris removal for major disasters declared under the Stafford Act will be funded by FEMA.*

- *Emergency Road Clearance*

Upon request, AshBritt will begin mobilizing all the necessary resources to assist with emergency road clearance. AshBritt will assist the City in identifying key facilities based on the following priorities and field assessments:

- Support for Search and Rescue and other life-saving resources.
- Critical life-sustaining facilities (e.g., hospitals, nursing homes, other).
- Additional life-sustaining facilities (e.g., emergency feeding and sheltering sites, Local Distribution Points, other).
- Critical community support facilities (e.g., police, fire, EMS, and emergency management sites, other).
- Critical infrastructure facilities (e.g., Electrical Utilities, Telecommunication Utilities, other).
- Long-term sustaining facilities (e.g., water treatment facilities, wastewater treatment facilities, water pumping stations, other).

During our continued assessment, AshBritt project managers and ground crews will conduct a survey of the affected areas to ensure safe passage during the emergency road clearance phase and upcoming ROW mission. Emphasis on safety during this phase is critical, as there may be downed electrical lines and other hazardous materials released.

Due to the fact that there will be many stakeholders involved during this response phase, AshBritt will maintain a strong commitment to coordination. Our personnel and forces will not interfere with the vital rescue and recovery efforts of other organizations and agencies within the City of Fort Lauderdale. Quality Control will be extremely pertinent throughout this phase and all phases. In assisting with emergency road clearance, as coordinated with the City, our ground crews will systematically cut, toss, and clear debris from vital travel lanes and critical facilities. Requisite traffic safety control methods and devices will be employed throughout this phase. All pertinent safety equipment will be supplied and required for ground crews and field personnel. We will work closely with the City to facilitate documentation of all activities for FEMA cost reimbursement during this phase and all applicable phases. AshBritt maintains the highest levels of safety, quality, and integrity in conducting our services and operations while adhering to all guidance set forth by *OSHA*.

AshBritt's TDMS managers and supervisory personnel will ensure that the debris sites are prepared according to contractual requirements and FEMA guidance as established within the FEMA P-325 Debris Management Guide Ch. 8 Debris Management Sites and FDEP guidance for Establishment, Operation, and Closure of Disaster Debris Management Sites (10/4/2016)."

All construction, environmental, safety and logistical factors will be addressed. As these sites become operational, initial loads of debris may be delivered. Although debris is not generally collected during the emergency road clearance phase of the response; sometimes it is necessary to collect and haul debris to preclude an encumbrance to the clearance mission.

- *Phase 5 – Equipment Certification, TDMS Setup, Right-of-Way Collection (ROW)*

Throughout the initial mobilization, damage assessment and emergency road clearance phase, continued efforts are made to coordinate our subcontracting and operations plans. Out-of-area and local subcontractors with whom we have established commitments are contacted and instructed to deploy to our established staging areas within the impacted area.

Equipment certification areas will be established at select staging areas to examine the operability and safety of hauling vehicles and to measure and assign a load carrying capacity to them. This certification becomes the official tracking identification for all loads that a particular vehicle hauls. The measured capacity of all hauling vehicles is identified on the truck certification form and a placard affixed to each vehicle. All truck certifications are manually logged, scanned, and entered into our proprietary Disaster Information Management System (DIMS).



Equipment Certification Process



Typical Vegetative Curbside Debris Pile

The tracking of certifications is customarily duplicated by the client or their monitoring firm. (Note: AshBritt maintains a very diligent protocol for field data collection, processing, and reporting. This is crucial to successful accounting, invoicing and maximizing reimbursements.) Once haul vehicles are measured in, they are assigned a zone per the pre-established geographic area management plan (or any modifications made due to the initial damage assessment). As the emergency road clearance wraps up, we will accelerate the mobilization and certification of equipment.

○ Temporary Debris Management Site Procedures

Temporary Debris Management Site (TDMS) will be fully manned with supervisory, monitoring and safety personnel, traffic control, security personnel, and all operators and spotters. After the TDMS baseline study is initiated and site plans are completed, the ROW mission can be fully accelerated. AshBritt will provide as many Monitoring Towers as designated by the City at each debris site. The collection of debris from the ROW and other public property is organized by conducting multiple scheduled collection and removal passes. Passes are conducted in each established zone and area simultaneously. For the most part, this allows for an efficient and consistent recovery. Organized multiple passes give residents and others affected ample time to remove debris from their private property to the ROW. Areas with the greatest damage and corresponding debris are assigned the greatest number of equipment resources (as the area allows).

○ TDMS Operations

Effective TDMS operations have a significant impact on managing disaster-generated debris. Proper management and reduction of the debris will avoid significant accumulation of material at the TDMS. This is accomplished by ensuring unprocessed debris is continually reduced and processed debris is hauled to the final disposal location.

The site layout is set up in such a way to lessen the effects of operations that might irritate occupants of neighboring areas. Buffer zones are established in accordance with the City and local regulations to abate concerns over smoke, dust, noise, and traffic. Planning on-site traffic patterns and location of separation areas for incoming materials is based on anticipated volume reduction methods.



Debris management areas are established for ash, HHW, e-waste, white goods, fuels, and other materials that may contaminate soils and groundwater. Plastic liners are placed under stationary equipment such as generators and mobile lighting plants. These actions are included as a requirement in the contract scope of work. If the site is also an equipment storage area, fueling, and equipment repair area, these areas need to be monitored to prevent spills and contain the appropriate spill kits to mitigate spills of petroleum products and hydraulic fluids. Care is taken

to avoid operations that significantly modify the landscape, such as soil compaction and over excavation of soils when loading debris for final disposal, as they will adversely affect landscape restoration.

The volume of the debris stream factors into determining the hours of operation for the sites. Site operations will be managed to coincide with hauling operations during daylight hours.

Under the most aggressive scenario, AshBritt can operate multiple TDMS locations 24 hours per day, 7 days per week including execution of burning operations, unless otherwise directed by the City.

AshBritt staffs each site with management personnel that are responsible for day and night shifts and overall management of the TDMS operations. In large sites with unimproved roads, motor graders are utilized to maintain the roadways. Water trucks are deployed to control dust emissions. The City representatives and FEMA personnel may inspect the TDMS at any time, day or night, provided they comply with site safety requirements.

Each TDMS will have a day foreman who will be responsible for all operations of the site to include traffic control, dumping operations, separation of debris into burnable, mixed, and metals materials, burning and chipping, and safety. The TDMS day foreman monitor and document equipment and labor time and provide the daily operations report to the City, including the cubic yards reduced per day and the cubic yards removed from the site. Where applicable, each TDMS will have a night foreman responsible for managing all night operations.

AshBritt will construct all necessary and appropriate sites, managing the operation of the sites, performing debris reduction by burning, air curtain incineration and/or reduction by mechanical means using chippers, grinders, shredders as specified in the task order, separation of debris, and final disposal. We will perform environmental baseline testing. Debris trucks entering the TDMS must stop at the vehicle inspection tower where the debris load is quantified and recorded by a City inspector or Monitoring Firm representative. Upon leaving the vehicle inspection tower, the truck is directed by traffic control personnel to the appropriate offload area based on debris classification. Once offloaded the truck exits the site passing the vehicle inspection tower, where it is verified empty.

○ *Site Identification and Setup*

AshBritt will provide all the labor, equipment, and materials to operate and maintain TDMS as necessary for the efficient execution of the recovery operations. AshBritt will perform all required baseline environmental testing. Potential sites should be identified prior to a storm event and could include parks, recreational areas, and other parcels.

Upon TDMS selection, AshBritt and the City representative will:

- Catalog any known hazardous material or conditions existing on-site
- Identify ingress and egress routes
- Define site preparation requirements
- Establishment or modification of road system
- Determine traffic flow, control, and safety
- Identify the location of debris separation activities and separation of non-vegetative debris
- Identify the location of all reduction operations
- Identify the location of hazardous material, e-waste, and white goods containment area
- Identify the location of above ground fuel tank containment area
- Identify the location of vehicle inspection tower
- Determine the TDMS activation date/time
- Determine the TDMS daily hours of operation

The following actions are considered best practices to record the baseline data on all selected sites:

- **Video and/or Photograph the Site.** AshBritt will thoroughly videotape and photograph (ground and aerial) each TDMS before commencing activities. Under the direction of the TDMS Manager, we will

periodically update video and photographic documentation to track site evolution.

- **Document Physical Features.** AshBritt will note and document, via photographs, sketches, and narrative, existing structures, fences, culverts, irrigation systems and landscaping to help evaluate potential damage claims made later.
- **Historical or Archaeological Investigation.** AshBritt will research property past use and ownership to note any issues regarding historical or archaeological significance. Our subject matter experts will contact the Florida Department of Environmental Protection (FDEP) and the State Historic Preservation Officer (SHPO) for assistance and notification of intent prior to assuming ownership through a lease agreement.
- **Baseline Soil Samples.** Where applicable, advanced planning with the City and environmental agencies will establish requirements, a chain of custody, acceptable collection methods, certified laboratories and testing parameters. For samples, AshBritt will contract in advance with an environmental consulting firm who can respond rapidly to the City following an event. The firm will collect random soil samples, surface and sub-surface that may be impacted by debris management and volume reduction activities.

○ *Permits*

AshBritt will acquire all permits necessary to complete the recovery in the City in full compliance with all local, state and federal guidelines. We will be responsible for determining what permits are necessary to perform specific work under the contract. Permits that may be expected include:

- | | |
|---|---|
| ■ Temporary land-use permits | ■ Fire department permits (hydrant use) |
| ■ Land-use variances | ■ Traffic permits |
| ■ Grading permits | ■ Hazardous waste permits |
| ■ Building permits (for temporary structures) | ■ Coastal commission land-use permits |
| ■ Electrical permits | ■ FDEP |
| ■ Waste processing permits | ■ National Environmental Policy Act (NEPA) compliance permits |
| ■ Recycling operations permits | ■ EPA, USACE, UFWS and NMFS permissions |
| ■ Water and air quality permits. | |

Waivers may be granted by governing bodies for certain permits and regulations directly related to recovery operations. The AshBritt team will coordinate with the City and state representatives to identify any official waivers that may affect the recovery. AshBritt often employs the services of environmental consulting firms with extensive experience in preparing and obtaining regulatory permits in the state of Florida. We have teaming partners on standby for this critical task. These firms are experts in the interpretation of federal Clean Water Act Sections 401 and 404 regulations, National Environmental Policy Act, National Historic Preservation Act, Endangered Species Act, and Department of Fish and Game Code, and all state and local statutes and regulations. These firms have strong working relationships with federal and state regulatory agency staff.

Copies of all permits will be submitted to the City prior to the commencement of work under the applicable task order. AshBritt will promptly correct any citations, notices or violations, inadvertent or otherwise, regarding issues with permits or licenses when received during the performance of the contract. As operations proceed throughout the debris removal and reduction process, AshBritt's project and Site Foreman will direct additional data to be collected throughout the project for close-out and quality assurance reasons. These data can be compared to previously established baseline information to determine remediation that may be necessary.

- **Sketch Site Operation Layout.** TDMS operations may grow, shrink, or shift on the site. It will be important to track reduction, hazardous waste collection, fuel, and equipment storage in order to sample soil and water for contaminants. AshBritt Quality Control (QC) personnel will periodically map or sketch activity locations so areas of concern can be pinpointed later for additional sampling and testing.
- **Document Quality Assurance Issues.** QC personnel will document operation activities that will have a bearing on site close-out. This may include items such as petroleum spills at fueling sites and hydraulic fluid spills at equipment breakdowns. In addition, installation of water wells for stockpile cooling or dust

control, discovery of HHW and commercial, agricultural or industrial hazardous and toxic waste storage and disposal will be documented.

- **Plan Environmental Remediation.** The final site restoration will be conducted by AshBritt personnel and equipment. The site will be put back into the same or better condition when it was turned over to AshBritt. Final seeding/grassing is difficult to discuss prior to DMS selection, therefore it will be addressed with the job close out.

- *ROW Collection Overview*

The City will define the boundaries of the geographic working area. This will be outlined in the Task Order by identifying the municipality, region or agency and the respective area of jurisdiction. If changes in the operational boundaries are required, the City will provide those. AshBritt's approach to management within the defined working area will remain consistent regardless of the response area. The general process of separating a task order area of operation into smaller divisions for the purposes of managing recovery operations defines geographic area management.

Three complete debris passes are usually sufficient to complete the cleanup, although extra passes may be necessary for more densely populated areas, and areas with the greatest damage or special logistical circumstances. Typically, the first pass of debris collection is completed within the first two to three weeks. The lion's share of debris is collected during this pass. The amount of debris collected diminishes with each subsequent pass. Our Quality Control field personnel consistently survey and report results in order to maintain an efficient allocation of resources. As subcontractors complete zones, the areas are jointly surveyed with the City or its designated monitoring firm and closed out. Subcontractors are either shifted to areas needing attention or officially released from the job. Throughout this phase, AshBritt will maintain extensive reporting of all debris loads and will provide the City with daily, weekly, and monthly status reports to illustrate production rates and progress. All damage claims and deficiencies reported during our debris passes are addressed by our Quality Control (QC) Manager and managed by our claims representative. All claims are managed through our Disaster Information Management System (DIMS).

- *Phase 6 – Hazardous Stump and Tree Work, Special Services, and Private Property Work*



Hazardous Stump Removal

Usually, during the second and third passes of debris collection, specialized equipment and crews are deployed to remove hazardous stumps and dangerous leaning trees and hanging limbs. This work often requires special documentation, monitoring, and reporting. During the first, second and third passes of ROW debris collection, other specialized debris collection, and clearance missions may be initiated. These include the removal of debris from drainage systems, sewers, culverts, catch basins, canals, streams or other designated waterways. Also, tasks may be issued for the removal of hazardous trees and debris from other public facilities, such as parks, trails or utility infrastructure (e.g., water plants). The debris created from this work typically becomes part of the general ROW debris stream. At

the TDMS, programs may be implemented and underway to reduce and recycle white goods and other metals and reusable materials that may have been collected in the debris stream. These are typically segregated during the ROW mission on-site or at the debris site.

- *C&D Debris Management*

AshBritt will provide all labor, materials, equipment, tools, traffic control, signage and any other incidental items; to collect and remove eligible disaster debris from the City's ROW and transport eligible disaster-related C&D debris to a City approved Temporary Debris Management Site or to a City designated final disposal site, in accordance with all federal, state, and local rules and regulations.

- AshBritt will only remove eligible C&D debris which is placed within the City's ROW.
- All eligible C&D debris will be removed from each loading site before proceeding to the next loading site.
- AshBritt will to the extent possible, keep separate C&D materials from other debris, so that loads are primarily of similar materials.
- All eligible C&D debris loads will be transported to the City's TDMS or approved final disposal facility.

○ *Private Property Debris Removal (PPDR)*

Private Property Debris Removal work may be authorized and tasked to AshBritt. This may include just debris removal and hazardous tree removal from private property to demolition and the removal of debris from the property—sometimes with the need to handle asbestos-containing materials and other hazardous materials. This is highly specialized work that requires experienced and certified crews. As this work requires much investigation, assessment, documentation, and monitoring, it is usually conducted during the third pass (or more) of the mission. AshBritt recognizes per FEMA P-325 Debris Management Guide Ch. 4, the need for:

- Right-of-Entry (ROE) forms
- PPDR assessments
- Environmental and Historical Review
- Photos in order to conduct ROE/PPDR

AshBritt will assist the jurisdiction and relevant agencies in obtaining ROE forms for the project to move forward.

Note: The Federal Coordinating Officer (FCO) may be contacted during these situations to verify all work will be eligible for maximum federal reimbursement.

○ *Management of Hazardous and Special Wastes*

According to the **2016 FEMA Public Assistance Program and Policy Guide FP 104-009-2**, removal and disposal of pollutants and hazardous substances are eligible. Eligible activities include:

- Separation of hazardous materials from other debris
- Specialized procedures for handling and disposing of hazardous materials
- Control or stabilization of the hazardous material
- Pumping and treating water contaminated with the hazardous material
- Clean up and disposal of the hazardous material

AshBritt will construct a containment area at the reduction site to store Hazardous Waste materials. This containment area will consist of an earthen berm with a non-permeable soil liner. The containment area will be covered at all times with a non-permeable cover. All materials that are classified as Hazardous Waste will be reported immediately to the City. This material will be segregated from the remaining debris using a method that will allow the remaining non-hazardous waste debris to be processed. All hazardous debris will be moved and placed in the designated containment area.

Hazardous Waste and Waste Spills Reporting

Upon the occurrence and when applicable, AshBritt will report to the City all identified hazardous materials or any hazardous waste spills. We will remediate and clean all hazardous waste spills that occur during our operations at no additional cost to the City. We will take immediate containment actions to minimize the effects of any spills or leaks. These activities will be in full accordance with applicable federal, state, and local laws and regulations. AshBritt will report any and all spills to the City and the Florida Department of Environmental Protection (FDEP) immediately following discovery. We will then submit a written follow-up report to the City no later than seven days after the initial report. The written report, at a minimum, will include the following:

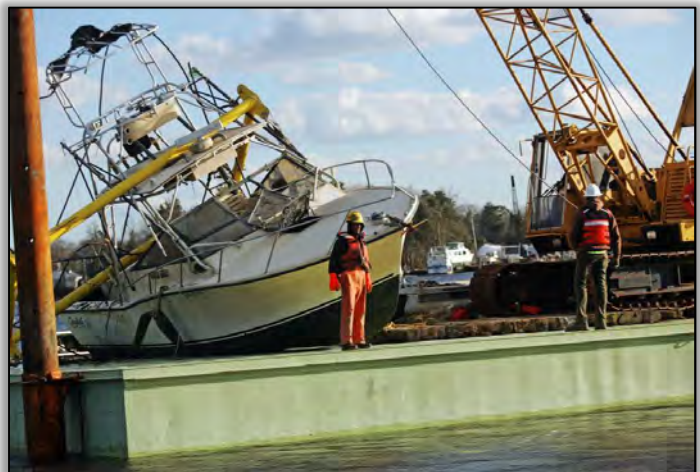


- Description of the material spilled (including the identity, quantity, manifest number, etc.)
- The determination as to whether or not the amount spilled is EPA/FDEP reportable, and when and to whom it was reported
- The exact time and location of the spill, including a description of the area involved
- Receiving stream or waters
- The cause of incident and equipment and personnel are involved
- Injuries or property damage
- Duration of discharge and containment procedures initiated
- Summary of all communications AshBritt has had with press, agencies, or government officials other than City
- Description of cleanup procedures employed or to be employed at the site, including disposal location of spill residue

○ Marine Debris Removal

AshBritt has extensive experience identifying and removing eligible debris from waterways. The City will prescribe the specific schedule to be used for waterway debris removal. Floating and debris along the shoreline can be removed with the shallow draft workboats and barges. This equipment typically has a grappler hooks (or other similar securing mechanism) to recover float and beached debris. The debris can be staged on a barge or on an additional shallow draft barge to be used as a transport vessel to the offloading station.

Vessels used to recover the debris may consist of shallow draft barges with lightweight hoists and loaders, work boats with grapplers, landing craft or other work type vessels. In areas where it is required, hand crews will work which will reduce any environmental impacts. Wet debris located in deeper water or floating can be removed by spud or jack-up barges equipped with cranes or other lifting mechanisms. These vessels can remove large amounts of material at a time. These barges may also be used in the recovery of vehicles, vessels or other large items. Commercial divers may be utilized to go into the water to attach lifting cables, slings or air barges to aid in the recovery of large debris targets.



AshBritt conducting waterway debris removal
NJ, Hurricane Sandy 2012

Depending on water depth, shallow draft flat barges, scow barges, landing craft and other work vessels will be utilized to transport the material to the marine offloading staging site. As directed by City personnel, AshBritt will remove all eligible debris from waterways. The City will make every effort to identify and provide access to offloading sites where debris removed from waterways can be safely removed and loaded into haul trucks for transport to a final disposal site. Should the City be unable to secure such access on public property, AshBritt will pursue leasing options with owners of private property to obtain use as an offloading site. Any lease entered into by AshBritt will contain a “hold harmless” clause in favor of the state and federal government and jurisdiction. AshBritt will operate offloading sites and only AshBritt vehicles and others specifically authorized by the City will be allowed to use the sites. Designated drop-off sites may also be established. AshBritt will remove all debris from those sites daily.

○ *Sand/Soil Screening*

AshBritt is accustomed to screening various materials in order to reduce the mixing of debris streams. AshBritt is able to remove sand, silt, and other earthen materials from streets, roads, bridges, and other ROW. Assigned crews and equipment configurations suitable to the task will screen sand, separate and haul-off resultant debris and contaminants, and return clean sand to beaches, sand dunes, berms or other designated places.

In 2012, during our response to Hurricane Sandy, AshBritt screened over 200,000 cubic yards of sand. We are well versed in soil screening and can provide this service for the City.

Beach Restoration and Nourishment

AshBritt is able to perform the specialized service of restoring eroded beaches and destroyed sand dunes in the aftermath of a major hurricane. Beach sand, natural and man-made sand dunes, seaweed, and other marine materials are blown away or washed up and scattered throughout the affected area. This sand and other material become strewn about and commingled with other storm debris, such as wood, glass, concrete, asphalt, stone, clay, metals, and other building and vegetative materials. It is operationally challenging to quickly, efficiently and economically sort through and segregate this material to recover as much sand as possible to restore and rebuild the eroded coast.



Sand Screening – Hurricane Sandy

This task is completed by establishing a separate recovery site to which collected sand and debris is trucked. The debris is then processed using a heavy-duty sand screening plant, which is able to process materials from fine sands to varied C&D materials. The debris is screened and stacked according to size, usually via triple splitting. Sand is then hauled and restored back to the beach while other materials are recycled or disposed of as appropriate.

AshBritt conducted multiple beach debris removal missions in response to Hurricane Sandy throughout the state of New Jersey. We conducted sand screening and other methods to remove, load, and transport the debris on the beaches to a debris management site where it was processed and sent to a permitted final disposal site. Those jurisdictions in which we conducted these services are listed below:

- Seaside Heights, NJ
- Berkeley, NJ
- Point Pleasant Beach, NJ
- Lavallette, NJ
- Brick, NJ
- Belmar, NJ

More recently, in response to the 2016 Hurricane Matthew, AshBritt conducted extensive beach debris removal missions in St. John County and Nassau County, FL. AshBritt utilized wheel loaders, skid steers, and laborers to

pick up debris from the beach. The debris stream included docks, boardwalks, driftwood, trees, trunks, and other various debris streams consistent with a hurricane.

AshBritt was responsible for the removal of thousands of yards of marsh grass that washed up on the beaches throughout St. John County, FL.

▪ **Phase 7 – Final Disposal, ROW Demobilization, and Hot Spot Punch List**

As the debris is hauled to the designated TDMS, it is continually managed and processed. Debris is segregated by class. The types of debris are typically reduced by a variety of means, such as grinding, chipping, incinerating, open burning, compacting, mauling, crushing, and baling. AshBritt will abide by all the City of Fort Lauderdale ordinances that apply to open and controlled burning should that be the preferred method. AshBritt will also utilize the local Fire Marshall or any other authority that may be involved with issuing burn permits. Certain debris types may be segregated or contained; this debris includes household hazardous waste, gas containers, rubber tires, scrap metal, and other beyond-scope materials. The disposal of reduced debris is coordinated and scheduled from the onset of the mission.



Mulch Haul Out for Beneficial Re-use
Augusta, GA - 2014

As the ROW mission winds down, resources are scaled back, and AshBritt management begins releasing and demobilizing equipment and personnel. We typically maintain Hot Spot Crews to respond to special client requests and to complete generated punch lists. The balance of the debris is reduced, and final disposal activities continue. During this phase, AshBritt attempts to route and dispose of debris to its most beneficial reuse. We employ a variety of means to lessen the burden on local landfills and to encourage recycling and reuse of debris. As with all elements of the project, all debris hauled to final destination sites is carefully tracked and documented to substantiate full and accurate reimbursements.

▪ **Phase 8 – TDMS Restoration and Close-out**

During the debris removal process and after the material has been removed from each of the TDMS sites, environmental monitoring may be needed to close each of the sites. This is to ensure that no long-term environmental contamination is left on the site.

- **Ash.** The monitoring of the ash should consist of chemical testing to determine the suitability of the material for either agricultural use or as a landfill cover material.
- **Soil.** Monitoring of the soils should be by portable inspection methods to determine if any of the soil is contaminated by volatile hydrocarbons. This phase of the monitoring should be done after the stockpiles are removed from the site.



Completed Site Restoration
Riverwood Park, Toms River, NJ - 2012

After the removal of all debris at the TDMS, the site will be restored to pre-use condition (or better). All equipment and site resources, such as the inspection tower and any fencing or erosion control devices, will be removed. AshBritt will finish the environmental baseline data checklist to verify the work did not alter the soil or air in any adverse manner. AshBritt's TDMS Manager & Operations Manager will conduct a final close-out inspection with a representative of the City and execute a final release upon a determination that the site meets the approval criteria.

▪ *Phase 9 – Final Reconciliation and Audit*

For the final phase of the mission, AshBritt’s experienced accounting team will conduct a final audit/reconciliation with City representatives and/or the monitoring firm. All truck certifications, load tickets, work logs, time sheets, invoices, and so forth will be reconciled to ensure all eligible work has been accurately accounted for and invoiced. At a minimum, AshBritt will retain all records for a minimum of seven years from receipt of final payment for the services provided.

AshBritt will assist the City with audits and documentation requests for years after the project is completed. AshBritt follows standard protocols identified in the list below to prevent de-obligation and issues during audits.

○ *First Level of support: Avoid Conflicts!*

- Know the rules & comply with them
- Follow Federal Procurement guidelines
- Document: Get it all in writing
- Be thorough: No incomplete paperwork
- Track all project costs
- Tie back all costs to specific PWs
- Quality control & reconcile on an “as-go” basis

○ *The Audit Process: Interfacing*

- Validate project data continually throughout recovery process
- Multi-part forms as “checks-and-balances.”
- Scan & record all project paperwork for efficient filing & reference
- Data swapping & cross-checking exercises
- Pre-Invoice reconciliations to ensure accurate billing and supporting backup data
- Common data formats and flow processes

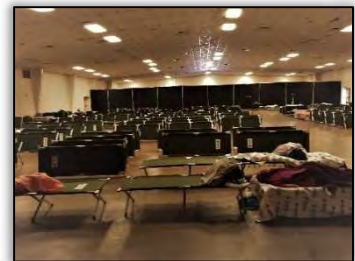
■ Ancillary Services

Major disasters can be utterly devastating to communities, warranting the need for more extensive support services beyond debris removal. In many cases, these services are necessary precursors to ensure the debris mission advances effectively, safely and efficiently.

AshBritt is a full-service contractor able to coordinate and deliver turnkey emergency response, environmental remediation, recovery, and restoration services. We can minimize the worry and confusion surrounding a client's recovery, restoration, and build-back needs following a major event. Through our resources and teaming partners, we will ensure that these vital services are delivered expeditiously and professionally. The following is a list of additional support services that AshBritt has provided in previous projects and can offer for the City of Fort Lauderdale:

• Emergency Services



- **Emergency Water/Ice** – Supplies of water in a gallon, 2-ltr bottles, or bulk potable water tankers; supplies of bagged ice (50-100lb), reefers/fridges, as needed, delivered to central distribution points. Logistical managers and Point of Distribution (POD) supervisors to oversee the orderly distribution and tracking of provisions. *AshBritt delivered emergency water and ice to numerous jurisdictions in Texas in response to Hurricane Harvey in 2017.*
- **Emergency Housing** – Secured temporary housing and turnkey base camps to support local relief representatives, workers, volunteers, and residents. Basecamps will be scaled and equipped to meet event scenarios. Hard-sided and soft-sided tents, CONEX systems, or other modular structures can be supplied and fully managed. *Most recently, AshBritt delivered base camps to Monroe County, FL in response to Hurricane Irma in 2017.*
- **Mobile Kitchen and Shower Units**
 - As an extension to camps, these units may serve local relief representatives, workers, volunteers, and residents. They can be delivered, set up, and powered by generators. Multiple configurations and outputs are available. Full oversight and maintenance of facilities are included. *During the 2016 Blue Cut Fire, AshBritt provided 40 portable toilets, 40 portable showers, 25% of which were American Disability Act (ADA) compliant for the County of San Bernardino, CA. AshBritt also set up staffing donation stations, freezer and refrigerator trailers, laundry units, among other similar services. (See picture to the right).*
- **Canteen, Commissary and Meals Ready to Eat (MRE)** – Full canteen and commissary services that serve hot breakfast, lunch, and dinner, as well as mid-rations, can be established, and expanded to support local relief representatives, workers, volunteers, and residents. MREs and heater meals can also be distributed systematically. *AshBritt delivered numerous orders of emergency MRE's throughout Texas in response to Hurricane Harvey in 2017.*



- **Emergency Power Generation** – Temporary power generation for critical facilities can be delivered, set up, and maintained if the regular power supply is disrupted. Emergency light towers can be provided and distributed throughout the affected area and work sites. *In response to Hurricane Irma (2017) and Hurricane Harvey (2017), AshBritt delivered an array of generators to clients in Florida and Texas to maintain essential services throughout numerous jurisdictions.*
- **Light Sources** – Light and power sources are available. Capable of supplying these items to multiple locations simultaneously without interruption.
- **Satellite Service/Communication Infrastructure** – Satellite telecommunication services can be provided, based on the magnitude of the event and scope of the damage. Services will support telephone and online internet access. Various equipment/configurations are available depending on the scenario.
- **Emergency Fuel Supply** – Through strategic coordination and partnerships with wholesale fuel distributors, fuel can be provided immediately and as necessary to maintain continuity of vital services. *AshBritt provided fuel trucks to the County of San Bernardino, CA in response to the 2016 Blue Cut Fire.*
- **Temporary Offices, Warehousing, and Container Storage** – Mobile command centers, temporary offices, critical document and asset warehousing, and storage containers (CONEX or other) can be supplied in any configuration to meet local needs. Temporary prison facilities can also be delivered and maintained.
- **POD Manpower & Equipment** – All necessary manpower, management, equipment and supplies (i.e., forklifts, pallet jacks, lighting, hygiene stations, traffic devices, trash collections, etc.) can be supplied. Community relations and security personnel, and other provisions to safely and efficiently deliver water, ice, meals, tarps, food supplies or any other commodity or supplies may be distributed.
- **Emergency Barge Transport** – When major bridges and access routes to areas surrounded by water are damaged, and transportation is impeded due to storm damage, vital equipment and supplies may require transport by barge.
- **Emergency Roof Tarping and Repair** – Coordination of temporarily patching roofs when permanent repairs cannot be made immediately, mitigating further damage. Multiple experienced crews can be deployed. Also, distributing tarps to residents from PODs is available.
- **Fire Suppression Support** – Provision of water trucks and personnel as necessary to augment local water supply systems. Trucks with minimum capacities of 2000 gallons, which are filled and outfitted with valves compatible with fire hose connections meeting NFPA standards.



- **Marine & Remediation Services**

- **Sewer/Catch Basin Clearing** – Removal of storm-generated sediment/debris from storm water sewer systems aids the prevention of secondary flooding. Clearing is typically accomplished using industrial Vac Trucks. *AshBritt conducted Vac Truck missions in response to Flooding events in South Carolina and Texas in 2015, 2016, and 2017.*
- **Oil Spill Recovery** – AshBritt has the ability to deploy boom and utilize other methods to mitigate an oil spill spreading. AshBritt performed the staging, deployment, maintenance, repair and removal of 106,000 linear feet of oil deflection boom for the Florida Department of Environmental Protection in Bay and Gulf County, FL.
- **Marine Recovery** – Can conduct underwater search and rescue, vessel recovery, underwater welding and salvage, debris removal from canals and waterways. Also able to deploy divers, remotely operated vessel (ROV), barge and landing craft as work platforms for equipment and supply transport. *AshBritt conducted waterway debris removal in multiple areas throughout Collier County, FL in response to Hurricane Irma in 2017. In 2012, AshBritt was tasked by the State of New Jersey and New York City to remove vessels from the bay following Hurricane Sandy.*
- **Dredging** – Mechanical and hydraulic dredging of canals, marinas, and navigable waterways. *Following Hurricane Sandy, AshBritt was tasked with a wet debris removal and dredging mission by the State of New Jersey Department of Environmental Protection.*
- **Mass Decontamination** – Decontamination of buildings and facilities after detection of bio/chem toxic, harmful agents.
- **Drying-in Services** – Emergency dry-in of public facilities to include removal and disposal of affected building materials, securing structural openings, dehumidification, and moisture abatement. *In 2008 following Hurricane Ike, AshBritt was tasked by Orange County, TX with providing building restorations services for 17 government buildings. (See picture to the right).*
- **Mold Remediation** – Identification and remediation of mold in buildings and facilities.

- **Other Restoration Services**

- **Derelict Vehicle, Boat & Vessel Containment & Disposal** – Removal, transport, and disposal of abandoned vehicles, boats, and other vessels to include aggregation staging, inventorying and indexing for easy location and retrieval. Information dissemination, owner contact, and supplemental investigations for proper disposition will be conducted, as well as decontamination and recycling of vehicles and vessels. AshBritt has a significant amount of experience removing abandoned vehicles. *In 2012, AshBritt was tasked by New York City for a vehicle removal mission and transported 3,503 vehicles.*
- **Dead Animal, Livestock, Fish Collection** – Collect and lawfully dispose of animal, bird and fish carcasses from public property and ROW. Specialized crews are dispatched to specific locations where remains have been identified to collect, haul and dispose of all carcasses as directed by the jurisdiction. Collection, removal, and disposal of dead fish and sea life due to red tide algae blooms. *In November 2015, AshBritt was tasked with the collection, removal, and disposal of 10,000 lbs. of dead fish due to a red tide for Longboat Key, FL.*

■ *Methods for Mobilization*

AshBritt has made all arrangements necessary to mobilize and demobilize our labor force and equipment needed to perform the Scope of Services contained herein. AshBritt has developed a tiered activation approach for responding to all types of disaster events.

Our approach encompasses two types of potential occurrences: predictable threats with advanced warnings and the ability to monitor and track the situation of unpredictable events, which can have sudden, catastrophic impact.

Predictable events include:

- Hurricanes
- Tropical storms
- Floods
- Ice storms/ snow storms
- Wildfires

Unforeseen events include:

- Tornadoes
- Earthquakes
- Tsunamis
- Flash floods
- Terrorist attacks
- Infrastructure failure
- Disease outbreak response



Our response, mobilization, and approach to all disasters pre-event and post-event are uniform and consistent, as we follow established base guidelines and Standard Operating Procedures (SOP).

For predictable events, we will pre-plan and prepare for a rapid, coordinated, and efficient mobilization. We will commence mobilization, alert, activate and prepare our management team, staff, reserve staff, consultants, subcontractors, vendors, and suppliers for deployment. This will allow us to respond almost simultaneously with the passing of any event.

For an unpredictable event, we employ the same tiered approach, yet all actions are compressed and sufficiently expedited to ensure the most rapid response in line with post, real-time assessments. We will have the maximum number of resources available and be ready to deploy in the shortest timeframe.

AshBritt has a proven ability to have all critical personnel, pre-identified first-responder subcontractors, critical supplies, and materials, ready to move. AshBritt's operational prepositioning allows us to mobilize immediately upon issuance of a task order and notice-to-proceed for debris removal, emergency debris clearance, TDMS management, or other tasks. We will provide crews to commence debris removal operations and to begin debris reduction/disposal operations at each site immediately after the issuance of a task order/notice-to-proceed. The performance will be done in accordance with the task order in all designated work areas established therein. We present below, the core steps of our tiered approach and activation. We will always be ready to deploy contractually mandated personnel and equipment to an affected locale. Using a tiered approach allows us to receive vital information ensuring our resource deployment is commensurate with the damage and debris quantities.

Our extensive positive experience across the nation in response to many diverse disaster events is a true testament to the efficiency of our response and mobilization efforts. We are modeled as a mobile workforce with the ability to respond to any disaster, anywhere. Our operational plans revolve around expediting all response actions to minimize further risk and prevent recovery delays in the affected region. We can coordinate and ramp-up our response and recovery plans directly from the affected area as rapidly as the prevailing conditions allow.

- ***Tiered Approach Response Actions***

Tier One activation is a response to an anticipated event, such as an approaching hurricane that is over 1,000 nautical miles, or approximately 72 hours from landfall with a projected path that could impact the City of Fort Lauderdale. At Tier One activation the following actions are taken:

- The AshBritt Project Manager will contact the City to discuss current emergency planning, potential evacuations, special needs, and to confirm emergency phone contacts.
- Initiate Tier One telephone contact and email cascade down the chain of command, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical compliance personnel, subcontractor partners, and resource and supply chain vendors.
- Confirmation for critical personnel of impending deployment orders; consideration and devising of most efficient and safe travel methods to ensure key personnel are at or near potential strike area pre-event.
- All team members will check their fly away gear and ensure it is thoroughly prepped and ready.
- AshBritt Pre-Planning Team is placed on standby for deployment.
- The initial response resource plan is devised based on currently known factors of the imminent event and its prevailing state, for instance: storm wind speeds, projected tides, expected path, or any other forecasted predictions regarding meteorological events. Forecasting models generated by the USACE are also reviewed for resource planning.
- Stock levels of necessary disaster operation supplies are verified by our Quality Control Manager and other support personnel; applicable resource vendors are notified of looming event and of a possible consignment of vital supplies and materials.
- Equipment inventories, internal and external, are reviewed and verified by location, particularly those of regional first responders. Update preliminary subcontractor crew and equipment deployment databases and ad hoc report list.
- Run preliminary AshBritt model for debris stream projections and production crew matrix to gauge needed resources.

Tier Two activation is the response to a predictable disaster event such as a hurricane, approximately 36 hours, from landfall. At Tier Two activation the following actions are taken:

- AshBritt Project Manager will contact the City to discuss current emergency plans for conducting an initial damage assessment, special needs, and the potential location of the planning meeting.
- Initiate Tier Two telephone contact and email cascade down the chain of command to all AshBritt Disaster Response Team(s) members, personnel reservists, technical assistance personnel, subcontractors, and resource and supply chain vendors. All are directed to prepare for a post-event response. All AshBritt aircraft and flight crews placed on standby status. Crews commence flight planning operations into the potential impact area or vicinity.
- Critical personnel travel arrangements are formulated and prioritized (air and ground travel arrangements are solidified, and assignments and preliminary rendezvous points are established).
- Contingency routes and travel means are considered while closer identification of critical regional access routes occurs.
- Local temporary lodging contracts are activated. Regional and local temporary lodging contingency plans (i.e., man camps or established shelters) are considered.
- Regional and local first-responder subcontractors are activated. Out-of-area first-responders are alerted for potential response based on initial needs. Preliminary regional staging areas are identified and established outside of potential strike area.
- Equipment transportation permits ordered. Current rules and regulations disseminated to all deployed AshBritt crews.
- Equipment staging areas in safe zones with close proximity to the disaster area are confirmed. Subcontractors are instructed to converge at the pre-identified locations to allow for immediate and systematic post-event response.
- Surety is notified of potential activation and to ensure bond documents are prepared. The insurance company is notified of potential activation and to provide necessary coverage of equipment and personnel

in the affected area.

Tier Three activation is in response to an unknown disaster event or a request for immediate assistance. AshBritt has been issued a task order by the City to mobilize and is thereby at full operational status. At Tier Three activation the following actions are taken:

- Initiate Tier Three telephone contact and email cascade down the chain of command, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical compliance personnel, subcontractors, and resource and supply chain vendors.
- All Tier One and Two activities not referenced below, as applicable, are compressed and accelerated to affect the most rapid and effective response.
 1. Monitor the following for mobilization plans
 2. Local law enforcement (affected area) for route information and road closures
- Pre-Planning Team deploys to meet with the City's response team at the designated location.
- Expedited travel (corporate and chartered aircraft, mobile command centers and ground transportation) is activated. AshBritt Disaster Response Team(s) deploy to the scene by whatever reasonable and safe means of transportation are currently available.
- Prepare, present, and recommend as requested for development of the Debris Recovery Resource Plan.
- National and regional subcontractors, crews, equipment, supplies, materials, and personnel dispatched as indicated by the approved Debris Recovery Resource Plan. Staging areas and rally points established with instructions disseminated to all deployed parties on where to report and to whom to report to.
- Local temporary lodging contracts activated if possible and where applicable. Local temporary lodging contingency plans (i.e., man camps or established shelters) are activated as necessary. The supply chain for all emergency response goods and services is activated and administered.
- Local subcontractor first-responder partners activated; promotional and public information campaign for the recruitment of subcontractors and recovery assistance personnel commenced.
- AshBritt prepositions emergency road clearance crews for potential tasking. The objective of the clearance operations is to remove debris and obstructions from primary roadways so as to allow for emergency vehicular traffic. Debris is cut to a manageable size and stacked on the rights-of-way for subsequent collection.

• ***Response Plan Timeline***

The Exhibit below functions as a template/example for response planning. This template highlights all the pertinent data required for initial debris management service mobilization and complies with the requirements of the solicitation.

Pre/Post-Event Countdown		Example Timeline	Responsible Party
Days	Hours		
-5	0	Within 24 hours of the City being placed in the National Oceanic Atmospheric Administration five (5) -day hurricane forecast, AshBritt will contact the City regarding potential contract activation. Discuss preliminary plan overview; identify and confirm contact information for City Contract Manager and response and recovery management team personnel; establish reporting schedule.	AshBritt Principal, Project Manager (PM) Operations Manager (OM)
-3	0	Notify potential regional and national First Responders (i.e., local standby subcontractors) to begin preparation for activation and deployment (Tier One Activation).	PM, OM
-2	0	Continue contact with City Contract Manager. Discuss response plan details and confirm initial expectations and responsibilities. Confirm regional and local "rally points" for inbound crews, vehicles, and equipment.	PM, OM, City Contract Manager (CCM)
-2	0	Organize regional and national first-responder teams. Instruct teams to prepare for immediate deployment (Tier Two Activation).	PM, OM

Pre/Post-Event Countdown		Example Timeline	Responsible Party
Days	Hours		
-2	0	Establish "hold points" 100 to 150 miles from the project target point, out of the storm path, where personnel and equipment can be staged. Follow established plans or improvise via ad hoc plans depending on projections.	PM
-2	0	Inventory and distribute as needed communication resources: Sat phones, PDAs, cell phones, laptops, GPS units, cameras, safety supplies, badges, ADMS modules, and other individual support equipment. Final check and ready response trailers, supplies and materials. Inform first responders of initial resource expectations.	PM, OM, Quality Control Manager (QCM), Env. Health & Safety Manager (SM)
-2	0	Inspect and prepare internal equipment, materials, and supplies for transport. Ready pre-fabricated debris management site inspection towers for transport. Ready all other anticipated support resources.	CCM, QCM, PM, Support Staff (SS)
-1	0	Deploy regional and national first-responder crews, personnel and equipment to the pre-identified "hold point(s)."	PM, OM,
-1	0	Arrange for local post-event crew lodging or activate temporary man camp/housing provider. Activate local service and supply accounts.	OM, SS
-1	0	Place "on hold" orders for office trailers, generators, scissor lifts, scaffolding, light towers, tents, and other projected support equipment/material needs.	PM, OM, SM
-0	18	Initiate 18-hour update for the City of Hollywood City Manager, EOC, First Responders, vendors and activated Staff.	PM, OM
-0	12	Initiate 12-hour update for the City of Hollywood City Manager, EOC, First Responders, vendors and activated Staff.	PM, OM
-0	6	Initiate 6-hour update for the City of Hollywood City Manager, EOC, First Responders, vendors and activated Staff.	PM, OM
0	0	Maintain contact with the City of Hollywood City Manager and EOC. Receive available updates. Discuss preliminary damage reports, impending NTP. (OM, PM and others may be on-site at strike.)	PM, OM
+0	6	Upon NTP from City, AshBritt will mobilize to report to the City's Emergency Operations Center (EOC) or other designated City facility.	PM, OM, SM
+0	12	Deploy crews, personnel and equipment from "hold point(s)" to pre-determined "rally point(s)" within the affected region/area. Efficiently certify and ramp-up maximum crews within first 24 hours under authorized safe operational conditions.	PM, OM
+0	12	Following NTP and Task Order(s), review with the City as necessarily applicable contract provisions and expectations.	PM, OM, CCM
+0	12	Receive from the City a list of immediate emergency response and life support needs (tasks) to be supplied (ice, water, power generation, other), as applicable.	CPM, PM, OM
+0	12	Assist local forces with preliminary damage assessment to determine quantity and composition of recovery resources needed (windshield and flyover, as necessary)	PM, OM, CCM
+1	0	Deploy emergency road clearance crews as directed and tasked by the City. Continuation of certifying recovery crews and sector deployment planning.	PM, OM, City Planning Team

Pre/Post-Event Countdown		Example Timeline	Responsible Party
Days	Hours		
+1	0	Begin equipment certification at the rally point(s) to include load volume certification, safety inspection and compliance, truck numbering, insurance certification, and digital photos of all trucks and equipment.	OM, SM, QCM
+1	6	AshBritt to begin operations	OM
+1	12	Assess damage to pre-identified TDMS. Confirm TDMS selection and post-storm viability.	OM, SM
+1	12	Submit/Approve site plans for development of TDMS sites. Submit Quality Control (QC) plans, and Management/Ops plans. Daily QC reporting commences.	OM, CCM
+1	12	Begin baseline testing and development of TDMS sites. Open for debris delivery as soon as possible.	SM
+1	12	Start to establish a local geographical area management plan, including primary routes, collection zones for crew assignment, TDMS locations, dissemination of maps and/or GPS equipment to ensure maximum productivity and safety.	PM, OM, SM
+2	6	Collection crew meeting. Set debris collection parameters for project, truck routes, TDMS status, reporting structure, quality control standards, safety concerns, and chain of command.	PM, SM, QCM
+2	12	Assign collection crews to areas/zones; ready QC field monitors. Coordination with City personnel. Begin wide-scale debris collection. Have all "documentation systems" primed and in place	PM, OM, SM, QCM, et al.
+2	12	Deployment of wide-scale (debris field monitors), and the QA tower monitors (as additional sites are opened).	CCM
+2	12	Deploy Quality Control personnel. Commence quality assurance and compliance program to identify, track and correct deficiencies. Interface with City Quality Assurance Monitors. Commence and ramp-up wide-scale QC and Safety reporting and distribution.	QCM, CCM
+3	0	Push continued; ROW collection ramp-up with emphasis on assessment priorities; TDMS operations fine-tuned.	OM, TDSRS Manager
+4	0	Priority emergency road clearance completed; Full mobilization of resources; Continue ROW collection efforts; Begin Hazardous Tree and Stump assessment/removal.	PM, OM, CCM
+5	0	Continue assessment, planning, and progress; add additional resources as necessary.	OM, PM, CCM
Daily Basis		Continue assessment, planning, and progress; add additional resources as necessary.	OM, PM, CCM
+30	0	Ensure FDEP TDMS Permit dates are still valid. Submit for extension if necessary. Ensure that quality control checks are continuing to happen to ensure operations are within the scope of work.	OM, PM
+35	0	As 1 st pass comes to an end, start to survey areas to identify proper resources for the 2 nd pass.	OM, PM
+45	0	Assess need for addition Hazardous Tree and Sump removal crews and staff as necessary.	OM, PM
+60-180	0	Assess demobilization plan, continue to meet with City to ensure continuity of operations.	OM, PM
+60-180	0	Ensure proper procedures are followed for closeout of TDMS and collection. Make sure final FDEP letter is received before closeout. Ensure all damage claims have been resolved.	OM, PM

■ ***Current Workload & Plan to Manage Multiple Florida-Based Contracts***

AshBritt currently has over 30 full-service Disaster Debris Management contracts in place in which AshBritt is the primary contractor; and the contract is with a government entity with a population of at least 150,000 residents.

In response to Hurricane Irma, Hurricane Harvey, and the California Fires, AshBritt has a select few clients of the over 80 projects we completed that are finishing project closeout. The only remaining project currently on going is the debris removal mission for the City of Houston and Collier County, FL. These projects will not interfere with any activation from the City of Ft. Lauderdale. AshBritt has experience in successfully completing multiple mission activations throughout the U.S. across multiple states since our inception. Below is a clear representation of our proven capability and experience.

- 4 Jurisdictions in response to USACE Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fire in 2017 (1,250,000 cubic yards/700,000 Tons)
- 70 Jurisdictions in response to Hurricane Irma in 2017 (10,700,000) – Over 100 TDMS Sites Managed
- 14 Jurisdictions in response to Hurricane Harvey in 2017 (1,700,000) – Over 30 TDMS Sites Managed
- 24 Jurisdictions in response to Hurricane Matthew in 2016 (5,700,000 cubic yards) – Over 40 TDMS Sites Managed
- 60 Jurisdictions in response to Hurricane Sandy in 2012 (3,500,000 cubic yards) – Over 40 TDMS Sites Managed
- 32 Jurisdictions in response to the MA Severe Storm and Snow Storm in 2011 (1,700,000 cubic yards) – Over 30 TDMS Sites Managed
- 17 Jurisdictions in response to CT Severe Storm and Snow Storm in 2011 (1,800,000 cubic yards) – Over 17 TDMS Sites Managed
- 24 Jurisdictions in response to Hurricane Wilma in 2005 – (4,800,000 cubic yards) – Over 30 TDMS Sites Managed
- 27 Jurisdictions in response to Hurricane Katrina in 2005 – 2006 (21,500,000 cubic yards) – Over 52 TDMS Sites Managed
- 8 Jurisdictions in response to Hurricane Charley, Frances, Jeanne – 2004 (4,800,000 cubic yards) – Over 10 TDMS Sites Managed

AshBritt's capacity to manage multiple contractual obligations in the event of a regional or statewide disaster for debris removal, management, and disposal services is evidenced above. Through our strict reporting and documentation guidelines and experience of conducting regional and statewide operations, AshBritt has gained the necessary capabilities and experience to handle multiple activations.

Our team is prepared to manage multiple contractual obligations simultaneously and at dispersed locations. Our many years of experience and successful performance in emergency response activities demonstrate AshBritt's effective integration and application of actual cost, schedule, and performance control standards. We understand it is imperative to oversee and integrate schedule and cost factors in the completion of all tasks. The procedures we have successfully utilized in the past will be applied to this effort.

We understand that overseeing a geographically dispersed portfolio of sites can create some unusual challenges. These challenges include communications, maintaining accurate information about facility requirements across the portfolio, and promoting consistent standards for evaluating needs. Keeping accurate, up-to-date information about the conditions of all sites is critical. We collect and archive all necessary information in a central database. For each location, we further breakout the level of data gathered according to its mission importance and condition. At the most fundamental level, we capture information such as location, use, facilities, and site size. At the sites, data analysis will improve the operational and financial management of the overall program. AshBritt will review existing alternate sites for debris management use during this contract. Use of best professional judgment will be necessary to determine the ultimate disposition of collected material. We consider the number, type of sites, and transportation access that may be required. If more than one entity plans to use the site, *the wastes cannot be commingled and has to be delineated and separate from each other.* We suggest that each responsible party has a debris plan outlining how the debris should be handled and if it should be segregated curbside or at the TDMS.

As shown above, AshBritt has the unique and rare knowledge and experience of managing multiple contracts and projects in various jurisdictions across the United States. These statistics show that AshBritt is able to meet and exceed the production rates identified in this solicitation.

From logistical management to subcontractor management, and all other facets of debris management, AshBritt has proven that it is the leader in managing multiple large events throughout various regions of the United States.

■ **Equipment Resources**

Equipment Description	Contracted to AshBritt	AshBritt Leased	Total Available
Truck, Pickup	75	25	100
Dump Trucks (10-50 yd ³)	175	0	175
Tractor/Trailer, Dump (20-70 yd ³)	100	0	100
Loader, Knuckleboom (Barko 160A)	45	0	45
Self-Loading Grapple Truck (30-60 yd ³)	225	0	225
Loader, Front End (7-12 yd ³)	40	5	45
Loader, Mini (Bobcat, Cat, Various)	30	4	34
Truck, Chipper (30 yd ³)	9	0	9
Chipper (18" Rotary Disc)	12	0	12
Excavators (Cat 320, 325, 330)	28	5	33
Loaders, Rubber Tire (Multi-terrain)	25	2	27
Loader, Tracked (3-6yd ³)	12	2	14
Grader, Motor (12-14' base width)	2	0	2
Truck, Water	11	4	15
Dozer (6-31 yd ³ blade capacity)	7	5	12
Air Curtain Burner (McPherson)	8	0	8
Tub Grinder (Morbark/Diamond Z)	12	0	12
Tractor/Trailer (Live Floor, 90-130 yd ³)	150	0	150

Note: The above chart indicates the equipment immediately available to AshBritt either through direct ownership-lease, or through the resources of subcontractors that are contractually committed to AshBritt. AshBritt does not anticipate a shortage of certified safe, appropriate loading and hauling equipment, as well as other support equipment and assets for any response needed.

■ **Source of Available Personnel**

The chart reflects the management and supervisory positions anticipated for a disaster recovery event. The size of the management team and number of support personnel hinges on the event magnitude and the scope of the cleanup. AshBritt has presented a chart that sources where additional personnel will be brought in from to ensure sufficient personnel are present to respond to the City of Fort Lauderdale.

Personnel Description	AshBritt/Reserve	Contract	Subcontractor	Total
Project Manager	4	0	0	4
Operations Manager	7	0	11	19
Quality Control Manager	10	0	10	20
Operations Supervisor	10	4	10	24
Logistics Managers	7	2	8	17
Sector Managers	8	10	10	28
Quality Control (QC) Manager	5	5	10	20
Field QC Supervisor	5	10	25	40

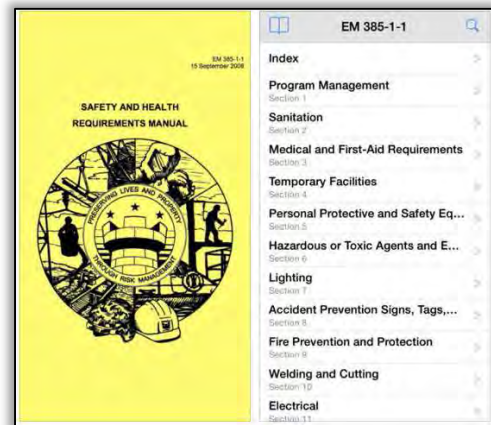
Personnel Description	AshBritt/Reserve	Contract	Subcontractor	Total
Field/Site QC Personnel	4	10	50	64
Environmental Health & Safety Manager	3	2	10	15
Health & Safety Monitor	0	10	20	30
Safety Training Personnel	0	5	10	15
Environmental Compliance Manager	1	5	10	16
Hazardous Materials Field Personnel	0	10	25	35
TDMS Director	1	4	10	15
TDMS Manager	4	12	25	41
TDMS Foremen	2	25	40	67
Technical Assistance Manager	3	5	15	23
Data/Administrative Personnel	10	35	60	105

■ **Project Management Systems and Technological Advantages**

AshBritt has identified unique arrangements that few other entities have that are advantageous for effective implementation of the activities included in this RFP.

- ### ***USACE Safety App EM 385-1-1***

AshBritt may utilize the USACE Safety App during operations and project management. The provisions of EM 385-1-1 implement and supplement the safety and health standards and requirements contained in 29 CFR 1910, 29 CFR 1926, 29 CFR 1960, 30 CFR 56, EO 12196, DODI 6055.1, DODI 6055.3, AR 40-5, AR 385-10, AR 385-11, AR 385-40 and FAR Clause 52.236-13. AshBritt considers this app as a grave advantage and encourages all personnel working at the TDSRS or on a task order related to disaster recovery and debris removal work to download the app for quick reference out in the field.



- ### ***Safety Pays in 2018***

Our innovative **Safety Pays Program** rewards proper safety behavior by distributing gift cards and recognizing outstanding safety acts on each job.

As an example of our commitment to safety, below is an image from one of our Safety Pays Program meetings for our USACE California Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fire for a Disaster Debris Removal project in Mendocino County, CA.

Based on their exceptional teamwork and situational awareness, Drew Durant, a supervisor was issued a Safety Pays award as Safety/Quality Control Pays Recipients for the week of 1/6/2018.



- *Caspio*

AshBritt utilizes the Caspio system as a global cloud platform for creating custom business applications.

MANAGE SUBCONTRACTORS ADMIN CONSOLE

Company: Any ▼ State: Any ▼

First Name: Any ▼ Last Name: Any ▼ Email: Any ▼

Emergency Road Clearance <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Debris Collection <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Site Management <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any
Debris Reduction <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Tree Trimming and Removal <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Hauling <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any
Disposal <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Stumps <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Snow Removal <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any
Recycling <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Large Business (LB) <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Small Business (SB) <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any
Small Disadvantaged Business (SDB) <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	HUBZone Small Business <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Woman-Owned Small Business (WOSB) <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any
Veteran-Owned Small Business (VOSB) <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	Service-Disabled Veteran-Owned Small Business (SDVOSB) <input type="radio"/> Yes <input type="radio"/> No <input checked="" type="radio"/> Any	

SEARCH

- *Time Station*

Time Station is a time and attendance system that runs on smartphones and tablets. AshBritt utilized this new technology in our 2015 fire mission in California. Overall, we tracked more than \$15 million of hourly work for both personnel and equipment. This involved hundreds of personnel and equipment across a large geographic area.

TimeStation

Home How It Works Pricing Signup Download Support

Turn any smartphone or tablet into a cloud-based time & attendance system

Signup for FREE Now on Android!

What's TimeStation?

TimeStation is a quick-to-setup, easy-to-use time and attendance system that runs on smartphones and tablets.

Using our Fast-Scan technology, employees can punch in & Out in less than a second, and because TimeStation runs in the cloud, there's no software or servers to maintain. Managers can see who's in and run time and attendance reports anytime, anywhere.

TimeStation is the perfect solution for small and medium businesses looking to track time and attendance without the usual costs and overhead of traditional systems.

The TimeStation mobile App works with smartphones and tablets running Google Android or Apple iOS including iPhone, iPad and iPod Touch.

The versatility of TimeStation allows for a wide variety of applications:

- Track employee time and attendance for your business
- Track student attendance for your school
- Track member attendance for your club or group
- Track time spent across multiple projects or clients

Get up and running in minutes
Our easy sign-up process combined with the ability to print your own employee cards, means that you can be up and running in as little as 5 Minutes!

Fast-Scan Technology
With our Fast-Scan technology, Employees can Punch In & Out in less than a second. Employees also have the option to Punch by PIN if their card is not available.

Cloud-Based
Because TimeStation is cloud-based, there's no software or hardware to maintain. Managers can access their time and attendance data anywhere they have access to the internet.

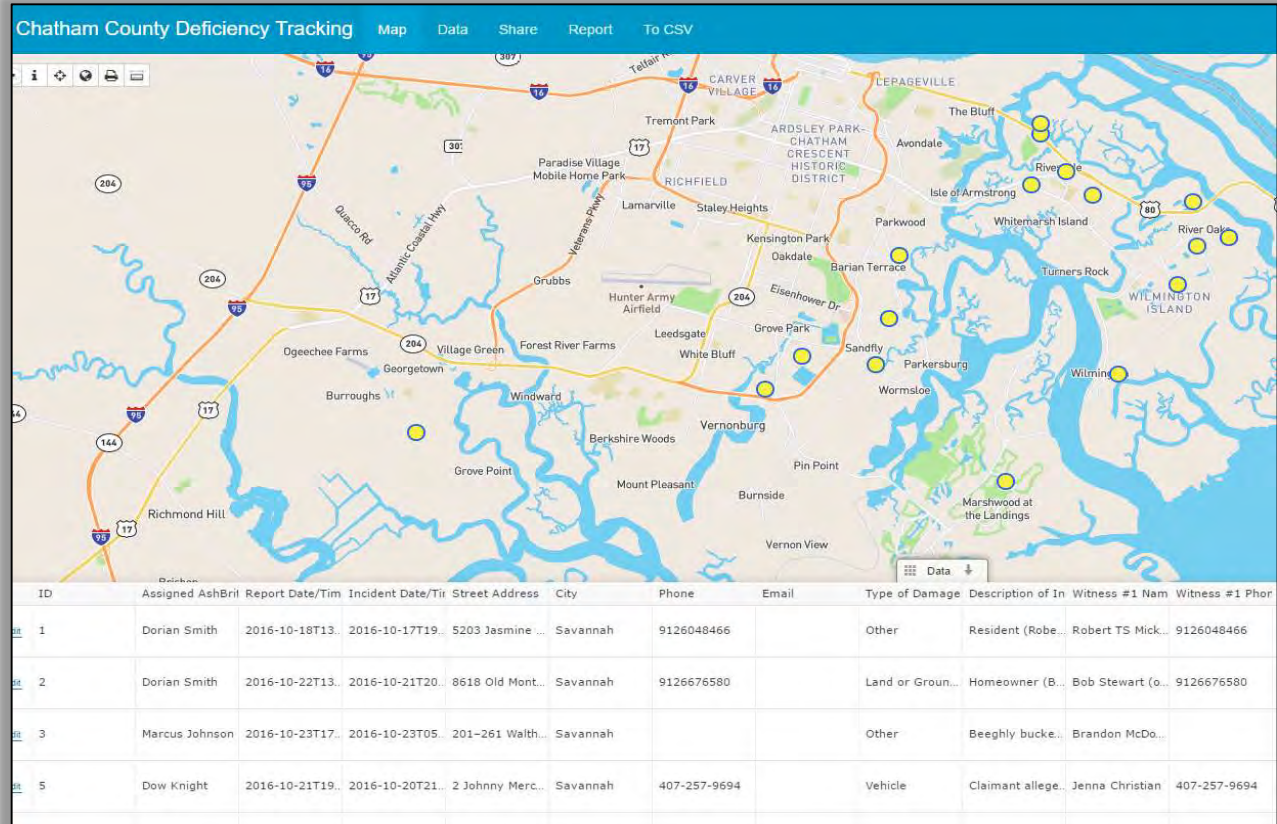
Advanced Reporting
Managers have access to multiple online reports to track attendance and calculate pay. Reports can be exported to different formats allowing for easy integration with Payroll systems.

Employee Self-Service Portal
Using the employee self-service portal, employees can review their activity, Punch In & Out, run reports and create or edit time entries. Managers have full control over which functionality each employee has access to.

GPS Location Tagging
Map the geographical location where employees punch in and out from.

- Deficiency Tracking Application – GIS Cloud**

AshBritt also utilizes a deficiency tracking application utilizing GIS platform to reduce time spent transferring data. This system allows AshBritt to make deficiency reports in the field and upload it to the GIS cloud so that all reports are stored for easy reference in case action is needed by a Quality Control Manager/Representative.

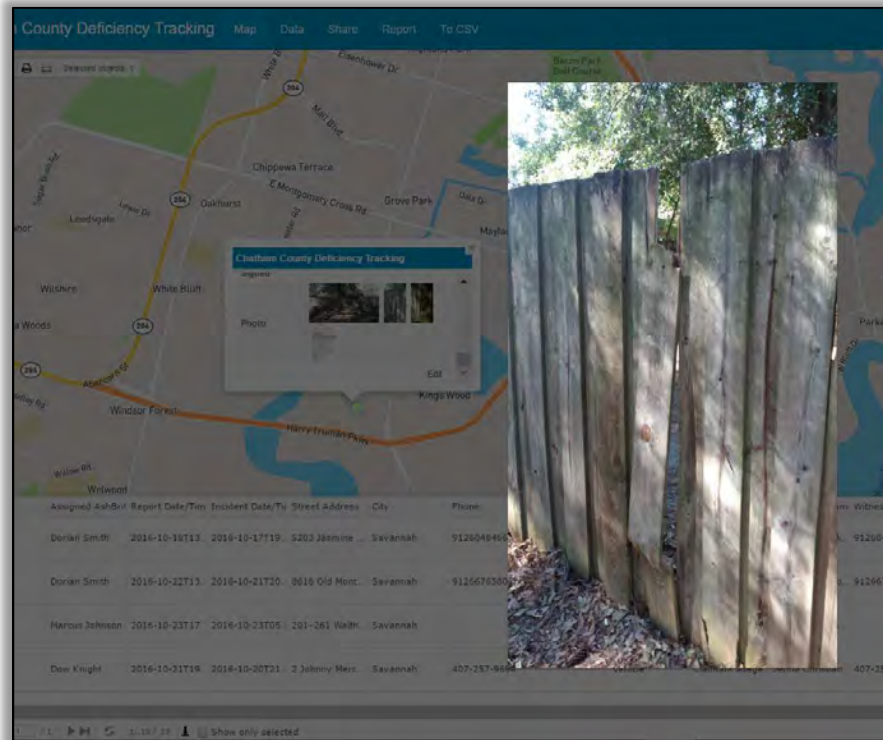


Overview Map (above) and list (below) of Deficiency Reports

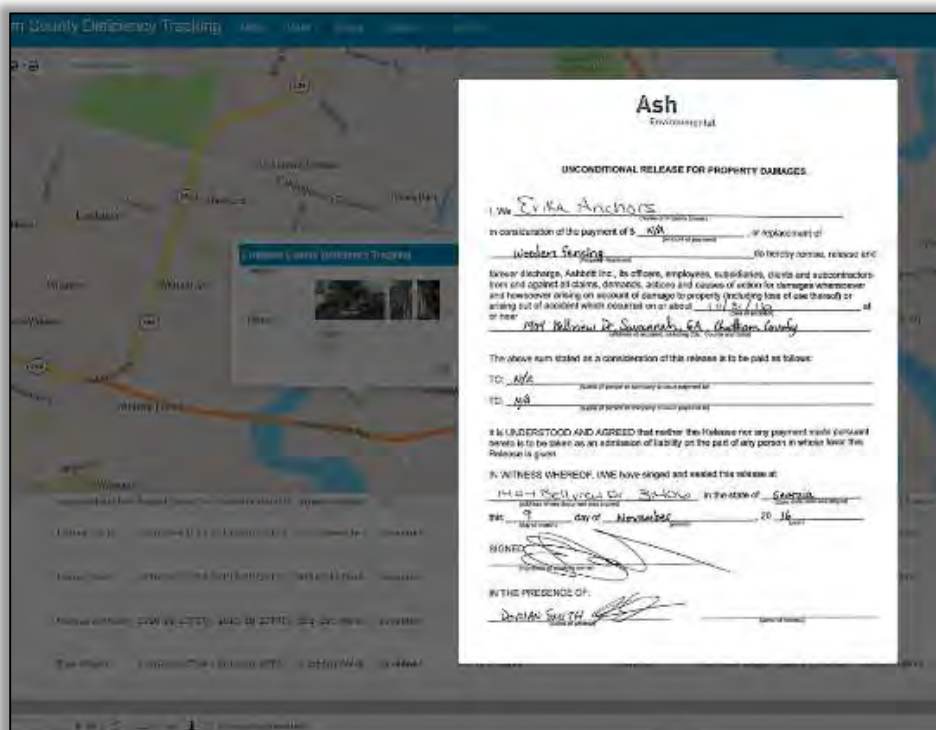
Chatham County Deficiency Tracking 1/20/2017

#	ID	Report Date/Time	Incident Date/Time	Street Address	City	Phone	Email	Type of Damage	Description of Incident	Assigned AshBritt Representative	Subcontractor Responsible	Subcontractor Equipment #	Description of Damage	Repair Cost Estimate	Repair Completed	Release Signed
9		2016-11-28T17:15:00.000Z	2016-11-22T19:30:00.000Z	7410 Skidaway Rd	Savannah	(208) 819-7822		Building or Structure	Cutting leaning tree that was over ROW of Skidaway Rd. All necessary precautions were taken, however while limbs of tree were cut away they fell on to these structures.	Dorian Smith	Beeghly Trees	500117	Damage to in-ground light fixture. Requires reconnecting electric wiring and possible replacement of fixture. Significant damage to marquee signage. Signage made of styrofoam.	Med (\$200-\$1000)		
13		2016-12-16T21:15:00.000Z	2016-11-15T22:18:00.000Z	115 Riverview Rd	Savannah	+1 (912) 396-6111		Other	When the truck was performing a U turn, it backed into the mailbox.	Marcus Johnson	County Waste		Mailbox broken	Low (<\$200)		
14		2017-01-03T18:41:00.000Z	2017-01-03T21:39:00.000Z	102 half moon river ct	Savannah			Land or Grounds	According to homeowner a fallen tree landed on storm drainage cover.	Marcus Johnson	None		According to homeowner a fallen tree landed on storm drainage cover.			

Below is a picture of a damage claim for our Chatham County, GA project.



Below is a picture of a release for one of our Chatham County, GA damage claims.



■ **FEMA Understanding and Experience**

AshBritt's team has developed a working knowledge of the current regulations and language pertaining to the FEMA Public Assistance Program, Hazard Mitigation Grant Program, Fire Management Assistance Grant Program, the Sandy Recovery Improvement Act, and many other relevant federal programs. More importantly, we have personnel that have administered many of these recovery programs for the Florida Division of Emergency Management and FEMA. In addition, we continually work with our clients to maximize their federal reimbursement by assisting them with a variety of necessary quality control checks including but not limited to:

- Review FEMA Project Worksheet (PW) for an accurate Scope of Work and unit costs.
- Create a plan to process all daily logs, tickets from the field/contractor, and perform documentation (data entry) of the recovery process.
- Perform daily, weekly ticket reconciliation, and final reconciliation of the debris removal ticket ledgers and disposal ledgers (TDMS to final disposal), per FEMA requirements.
- Provide FEMA Category A Submittals including final inspection reports.
- Review project documentation for consistency, compliance, and completeness.
- Assist with submission of Requests for Payment, if necessary.
- Make recommendations to the City representatives for reimbursement tasks.
- Assist the City with negotiations with federal and state agencies, and verify completion of work task items for FEMA Category A-B for contract close-out.
- Provide pre-event training and recovery overview to the management staff, applicable the City of Fort Lauderdale staff, and elected officials as needed.
- Brief the City Contract Manager on the recovery process, critical meetings, required procedures and the current disaster recovery environment to maximize reimbursements through federal programs.
- Recommend and assist in the organization of a community disaster recovery program and team.
- Prepare and brief the local disaster recovery team for key FEMA recovery meetings, the Applicant's Briefing and the Kick-off Meeting.
- Assist City staff with preliminary documentation for the project worksheets, a critical undertaking to ensure full reimbursement.
- Assist and support the local recovery team throughout the recovery for as long as needed.
- Provide guidance of alternate grants (NRCS, FHWA, State DOT, et al.) and/or mitigation opportunities such as the Hazard Mitigation Grant Program (HMGP) resulting from the disaster event.
- Conduct an exit interview with community managers and/or local recovery team members.
- Prepare a disaster event after action report for community management.
- Remain available for additional special assistance and guidance such as an audit.

● **Staying up to Date**

AshBritt is always staying abreast of the most up to date FEMA and State of Florida guidance. On 04/2017, FEMA published the 2.0 version of the FP 104-009-2 Public Assistance Program and Policy Guide (PAPPG), which is a comprehensive, consolidated program and policy document for Public Assistance program grants. The PAPPG will supersede all previous policies and publications for disasters declared on or after January 1, 2016. AshBritt has thoroughly reviewed this document and all the changes it has on previous FEMA 9500 policies, guidebooks, and regulations. In addition, AshBritt attended the FEMA class: "Procurements Under FEMA Awards". This new guidance *Checklist for Reviewing Procurements by Federal Grant Grantees and Subgrantees* published by FEMA (09/15), and the applicable *Field Manual – Public Assistance Grantee and Subgrantee Procurement Requirements Under 44 C.F.R. PT.13 & 2 C.F.R. PT.215*, which updates some of the regulations and standards our industry has abided by for many years. AshBritt has read and fully understands the guidelines; their importance cannot be overstated:

"The Uniform Rules, where applicable, supersede the procurement standards formerly found at 44 C.F.R. § 13.36 (applicable to states, local, and Indian tribal governments) and 2 C.F.R. pt. 215 (applicable to institutions of higher education, hospitals, and private non-profit organizations)" – FEMA Procurement Disaster Assistance Team (PDAT) Training

- ***Experience Administering Federal Programs***

Jim. Loomis – Mr. Loomis has relevant disaster management capabilities developed during his 12-year career at the State of Florida Department of Community Affairs within the Florida Division of Emergency Management (FDEM)/***State Emergency Response Team (SERT)***. Mr. Loomis worked extensively on all types of federal assistance projects and handled many programs. He has supervisory and hands-on experience with more than one hundred federal disaster declarations in the areas of government-to-government assistance for wildfire management and infrastructure support; government-to-individual assistance to meet uninsured family needs, and government-to-business assistance for uninsured business recovery needs.

Mr. Loomis was the primary liaison and coordinator for the emergency management community in the public-private partnership that became the Partners in Recovery Program with the Florida Insurance Industry. This partnership between the Florida Insurance Council, the Insurance Department, and Emergency Management is a national model for coordination of disaster recovery activities. The system of sharing information amongst recovery partners has benefited citizens by expediting assistance from all sources during difficult circumstances.

While with SERT, Mr. Loomis worked in the hurricane shelter survey program, in the Community Right to Know program, in the Emergency Management GIS Unit and then served as the ***Bureau Chief/Administrator of the Disaster Recovery Programs***. In this capacity, he was responsible for planning, coordination, oversight, and development of emergency recovery activities and worked with stakeholders for four years on the legislation that became the Disaster Mitigation Act of 2000.

Barry Scanlon - Barry W. Scanlon is co-founder at DCMC Partners, a strategic management consulting firm that provides consulting and partnership development services to the private sector, governments, and non-profit clients. Prior to DCMC, Mr. Scanlon was co-founder and partner at Witt O'Brien's, where he served as Senior Vice President of Business Development and Government Relations. He held a critical role in numerous avenues related to their disaster consulting. Mr. Scanlon had an intricate role with disaster consulting and monitoring contracts with the State of Louisiana in the aftermath Hurricane Katrina, the New York/New Jersey Port Authority after 9/11, the City of Joplin following the devastating 2011 tornado, and the State of Indiana after the 2011 State Fair stage collapse.

Prior to his role of Sr. VP at Witt O'Brien's, Scanlon led the government relations consulting practice as President of Witt Associates. His experience building an industry-leading crisis management company has given him personal understanding of how to manage and assist jurisdictions with the technical assistance guidance needed after major disasters. Prior to his leadership at Witt Associates, ***Mr. Scanlon was appointed as Director of Corporate Affairs for the Federal Emergency Management Agency*** by President William J. Clinton. At FEMA, he created, developed, and implemented Project Impact, a \$100 million joint public-private sector initiative focused on building resilient communities.

Mark Merritt - Mark C. Merritt is co-founder at DCMC Partners, a strategic management consulting firm that provides consulting and partnership development services to the private sector, governments, and non-profit clients. Prior to DCMC, Mark C. Merritt was co-founder and partner at Witt O'Brien's, where he served as Senior Vice President of the firm's Recovery Division. Mr. Merritt and his team of technical experts managed large-scale disaster debris cleanup operations; worked with clients to navigate the challenging regulatory areas of insurance and government reimbursement; and supported clients in evaluating, financing, and executing opportunities to rebuild after disasters. He co-founded Witt Associates in 2001 and his team managed and implemented more than \$20 billion in federal reimbursement, including \$17 billion in FEMA Public Assistance and \$3.5 billion in FEMA Hazard Mitigation Grant Program funding.

Merritt and his team have worked every major disaster in the U.S. and its territories over the past 13 years. Merritt managed large-scale disaster recovery efforts for the State of Louisiana (after Hurricane Katrina and subsequent storms) and for the State of New Jersey (following Superstorm Sandy). Other clients have included the states of Indiana and Iowa (after the devastating 2008 floods), the State of Florida (following the 2004 hurricanes), and the University of Texas System (in the aftermath of hurricanes). Mr. Merritt graduated from West Point Military Academy. He served six years of active duty in positions ranging from an intelligence officer to an executive

officer and aid to three different Army Generals. Following his military service, Merritt started at FEMA as a Program Assistant to the Director in the agency's recovery division. There he learned the intricacies of recovery programs and served as recovery representative to the White House. ***He was promoted to FEMA Deputy Chief of Staff*** and spearheaded the agency's first-ever team to review, reconcile, and close-out past disaster recovery programs. In its first year the team returned more than \$2 billion in federal assistance to the U.S. Treasury.

Christopher Holsinger – During Mr. Holsinger's time at FDEM/SERT, he acquired an abundance of knowledge related to Hazard Mitigation and Debris Management. Mr. Holsinger was a Hazard Mitigation Grant Program (HMGP) Intern and then worked full time as the Debris Specialist in the Recovery Bureau of the Florida Division of Emergency Management. He developed a working knowledge of and referenced FEMA P-325 Debris Management Guide daily to assist Florida subgrantees with related technical assistance. He taught the FEMA G202 Debris Management Training Course throughout the state of Florida during his tenure. Mr. Holsinger regularly reviewed Debris Management Plans to comply with the Sandy Recovery Improvement Act Debris Management Plan Pilot Program. He acted as the state contact for review and submission of plans to FEMA for the additional 2% cost share for FEMA accepted plans. Mr. Holsinger was able to vet and receive 24 FEMA accepted plans for Florida jurisdictions. He also reviewed Comprehensive Emergency Management Plans (CEMP) for the subgrantees to check for Debris Management compliance during Florida's 5-year recertification for various jurisdictions. Mr. Holsinger was also tasked to assume the role of Public Assistance Coordinator for the FEMA Fire Management Assistance Grant Program (FMAG) in 2013. At that time, Mr. Holsinger processed Project Worksheets and documentation through www.FloridaPA.org for 12 subgrantees in Florida. During this time, he co-authored the Debris Management Field Guide, which was published for a quick reference guide after a disaster. The primary focus of this guide was to identify eligible work and proper procedures for documenting, collecting, and disposing of different types of debris per FEMA and other guidance.

- ***FEMA Organization***

To fully understand how the Public Assistance Program works, it is important first to understand the organizational structure as it relates to FEMA. Following a disaster declaration by the President of the United States, FEMA will enter into a contract with the state (or Non-Federal Entity) that will define the responsibilities and accountabilities of the federal and state governments. Once the state has requested federal assistance for the recovery through the application by the Governor, becomes the "Applicant." Local jurisdictions (or Non-Federal Entities) seeking federal assistance through the state are "Sub-applicants" with no direct contractual relationship to FEMA. The best situation for the City is to have a strong State Emergency Management Department that is willing and able to support their constituent communities when the inevitable conflicts arise during the recovery mission. Without consistent and firm support from the state; disputes related to eligibility, contract implementation, and reimbursement will invariably be determined solely by FEMA in favor of their position regardless of the impact to the local community(s). Fortunately, AshBritt and our employees have assisted multiple clients with the formulation of appeals for current clients and during our employees tenure at previous emergency management agencies.

- ***The Process for Payment***

The Project Worksheet (PW) is the FEMA document used to request funding for specific recovery projects. A properly formatted PW will fully detail the necessity of a project, the scope of the project and will accurately forecast the costs associated with the project. Small projects are written by local governments and large projects are written by FEMA. Debris removal projects, which make up most all Public Assistance grants, are almost exclusively large projects. The FEMA PA Project Specialist (formerly known as the Project Officer) assigned to the local government will begin the process of gathering data and writing the debris removal PW within days or weeks after the event. Several sets of critical data are necessary to complete the PW.

- Accurate estimates of the total amount of debris to be collected.
- Accurate estimates of the total cost of the debris removal project.
- Accurate database tracking of work completed to date.
- Invoices submitted by and payments to the contractor.

Upon completion of the PW, it is sent to the Disaster Field Office (DFO) and reviewed by the PA Group Supervisor (formerly known as the Public Assistance Officer) and staff. If approved, the PW is then sent to the Federal Coordinating Officer (FCO) for additional review and endorsement. Approved PW claims exceeding \$1,000,000 in value may also be sent to FEMA Headquarters for its consideration and approval. At any time in this process, the PW may be returned to the original FEMA PA Group Specialist for additional information or may be returned to the local government as a denied PW. A denied PW can be appealed to the FCO and then to FEMA Headquarters. Strong state support of the local government request is necessary for a successful appeal. Once approved, the PW is scheduled for payment by FEMA to the state, and by the state to the local government. If the process works as designed the first PW should be completed in 3 to 4 weeks; the FEMA and state processing 3 to 4 weeks; payment transfers, federal to state and state to local, 2 to 3 weeks. Additional PW or supplements to the original PW should take about half the time as the original. Most of these processes take longer due to unforeseen delays. As can be identified in the previous section, AshBritt has an experienced team that has successfully assisted in the recovery of funds from any issues that may have come up in regards to our projects.

- ***What can delay payment?***

- Lack of documentation or low-quality contractor invoice support
- Poorly estimated debris quantities or project costs
- Inadequate monitoring by the local government
- An extreme number of local claims
- Lack of immediate FEMA funds
- FEMA cost containment initiatives

- ***FEMA Public Assistance Program: An Overview***

- The PA Program assists in the restoration of community infrastructure
- Supplemental cost reimbursement program
- Specific eligibility requirements
- FEMA share of eligible costs awarded to State for disbursement to subgrantee
- Emergency and permanent work for small, large and approved alternate projects are available
- Special considerations for Hazard Mitigation, Environmental Requirements, Historic Preservation & Cultural Resources, Special Flood Hazard Areas and Insurance Requirements.
- Key support: Public Assistance Coordinator (PAC)
- Urgent Resources: Immediate Needs Funding

- ***Sandy Recovery Improvement Act***

On January 29, 2013, President Obama signed into law the Sandy Recovery Improvement Act of 2013. This law amends Title IV of the Robert T. Stafford Disaster Relief and Emergency Act (Stafford Act). Specifically, the law adds Section 428, which authorizes alternative procedures for the Public Assistance Program under section 403(a)(3)(A), 406, 407 and 502(a)(5) of the Stafford Act. It also authorizes FEMA to implement the alternative procedures through a pilot program. AshBritt has experience with these alternative procedures established by the Sandy Recovery Improvement Act (SRIA). Multiple AshBritt clients utilized this program in response to the 2016 Hurricane Matthew and in Georgia and South Carolina for the 2014 Winter Storm Pax event.

- ***Maximizing Reimbursements under the SRIA***

As previously mentioned, AshBritt has operated under the Sandy Recovery Improvement Act (SRIA) program on recent missions and we have personnel that have administered these pilot programs at the Florida Division of Emergency Management. There are four programs that will assist in maximizing funds for the City of Fort Lauderdale that have stemmed from the SRIA. The method by which AshBritt will assist in utilizing them for the City is identified below:

▪ *Accelerated Debris Removal –Increased Federal Cost Share (Sliding Scale)*

This pilot program authorizes an increased federal cost share for the collection, hauling, processing and disposal of debris when subgrantees perform removal operations within the specified timetable in the figure on this page. During our Hurricane Irma and Harvey response in 2017, Hurricane Matthew response in 2016, and our Winter Storm Pax response in 2014, numerous jurisdictions implemented the Accelerated Debris Removal (Sliding Scale). AshBritt assisted the jurisdictions with the process for notifying FEMA of the intent to use the programs and maintained communication with them on the status of the programs throughout the process.

Debris Removal Work (Days from Start of Incident Period)	Federal Cost Share
0-30	85%
31-90	80%
91-180	75%
Federal dollars will NOT be provided for debris removal after 180 days (unless an extension is granted by FEMA)	

▪ *Recycling Revenues*

With sufficient pre-planning, more options, and greater opportunities are made available to recycle or to find beneficial uses for a higher percentage of the disaster debris stream. This includes the alternative procedures under the Sandy Recovery Improvement Act (SRIA) use of program income from recycled debris without offset to the grant amount. Though a challenging goal, maximizing diversion will minimize landfill space utilization, recover usable resources, conserve natural resources and potentially reduce costs of the overall recovery.

Upon contract award, AshBritt will further refine its recycling plan in addition to utilizing local recycling firms. We will reach out to non-profits to find available markets for potentially recyclable materials in addition to our pre-established recycling companies. AshBritt is dedicated to assisting the City as a function of our Pre-Planning commitment of the contract with the development or review of a strategic area-wide recycling plan. Our goal will be to devise a reasonable, area-specific plan that can be readily implemented and realized.

▪ *Straight Time Force Account Labor*

When jurisdictions utilize their own labor forces to perform all or part of debris removal operations, FEMA will reimburse, at the appropriate cost share level, the base and overtime wages for existing employees and hiring of additional staff. This program not only increases the knowledge and experience of the City's staff, but it will also increase the rapport between AshBritt and the City. AshBritt and the City will have more of a hands-on role and relationship at which time they will further refine their respective roles in the mission. It is important to note that the new 2016 Public Assistance Program and Policy Guide elaborates further on these labor rules and regulations (Pg. 23-24).

▪ *Debris Management Plans*

This program can provide the City with a one-time incentive of a 2% (1% State/1% City) increase in the cost share adjustment applied to debris removal work completed within 90 days. These plans must be submitted to the Florida Division of Emergency Management Recovery Bureau to review and eventually submit to FEMA for acceptance into the program. ***The City must notify FEMA of its intent to participate in the pilot program by signing and submitting the Public Assistance Alternative Procedures Pilot Program for Debris Removal Acknowledgement before obligation of its first debris removal project or within 60 days of its Kickoff Meeting, whichever is sooner.***
– Public Assistance Program and Policy Guide

AshBritt believes that this program benefits the City in more ways than just receiving the upfront increase in the cost share. Proper Mitigation and Planning can provide tremendous savings. AshBritt prides itself on maintaining the most diverse and experienced core team in the industry. All senior management and specialists are proficient in all phases of emergency management from pre-planning through recovery. We will be more than happy to review and be a part of the annual update of the City's Disaster Debris Management Plan. This can only improve the coordination between AshBritt and the City, and increases the understandings of each stakeholder's expectations.

The content of a DMP will vary depending on State, Territorial, Tribal, and local vulnerabilities, ordinances, zoning, critical infrastructure locations, disposal locations, and other localized factors. The following 10 elements are the basic components of a comprehensive DMP and will allow AshBritt and the City to have comprehensive discussions on the following items:

- Debris management overview
- Incidents and assumptions
- Debris collection and removal plan
- Debris removal from private property
- Public information
- Health and safety requirements
- Environmental considerations and other regulatory requirements
- Temporary Debris Management Site and disposal locations
- Force account or contract resources and procurement
- Monitoring of debris operations

TAB 5. References

AshBritt maintains a professional, positive relationship with all our clients. Below is a list of references for similar projects that can attest to our knowledge, quality of work, timeliness, diligence, and flexibility for disaster recovery and debris management services. Further, please feel free to contact any of our current or past clients as listed in our Experience Table for a reference and a more detailed account of our specific performance.

Collier County, FL – Dan Rodriguez, Director of Public Utilities

Phone: (239) 252-2504

Fax: (239) 252-3991

Email: Dan.Rodriguez@colliercountyfl.gov

Address: 3339 Tamiami Trail East, Suite 302, Naples, FL 34112

Project Term: SEPT 20, 2017 - Pending

Project Details: Hurricane Irma – 3,600,000 CY

Project Cost: \$55,000,000

Reimbursed Amount: Project Worksheet still pending

Contract Dates: 01/12/2016 – 01/12/2021

State of Connecticut - Judy Pahl, Public Assistance Deputy Director

Phone: (860) 685-8543

Fax: (850) 256-0877

Email: judy.pahl@ct.gov

Address: DEMHS at DESPP - 111 Country Club Road Fl 3C Middletown, CT 06457

Project Term: October 29, 2011 – March 12, 2012

Project Details: Connecticut Severe Storm 2011 - 1,835,101 CY

Project Cost: \$73,538,607

Reimbursed Amount: 100%

Contract Dates: 07/02/2014 - -2/02/2019

Refugio County, TX – Stan Upton, EM Director

Phone: (361) 526-2820

Fax: 361-526-1325

Email: refugiotxemc@yahoo.com

Address: 808 Commerce, Room 104 Refugio, TX 78377

Project Term: SEP 20, 2017 – FEB 11, 2018

Project Details: Hurricane Harvey – 149,200 CY

Project Cost: Pending

Reimbursed Amount: Project Worksheet still pending

Contract Dates: 10/10/2017 – 10/10/2019

Victoria, TX – Darryl, Lesak, Director of Environmental Services

Phone: (361) 485-3230

Fax: (361) 485-3534

Email: dlesak@victoriatx.org

Address: 700 Main Center, Victoria, TX 77901

Project Term: AUG 26, 2017 – DEC 12, 2017

Project Details: Hurricane Harvey - 393,000 CY

Project Cost: \$5,743,700

Reimbursed Amount: Project Worksheet still pending

Contract Dates: 06/22/2015 – 06/22/2018

Victoria County, TX – Rick McBrayer, EM Director

Phone: (361) 485-3362

Fax: (361) 580-5779

Email: rmcbrayer@victoriatx.org

Address: County of Victoria Texas, 205 N. Bridge St., Victoria, Texas 77901

Project Term: AUG 28, 2017 – DEC 12, 2017

Project Details: Hurricane Harvey – 153,000 CY

Project Cost: \$1,859,000

Reimbursed Amount: Project Worksheet still pending

Contract Dates: 06/22/2015 – 06/22/2018

Chatham County, GA – Marc Ginsberg, Debris Operations Project Manager

Phone: (912) 652-6867

Fax: (912) 652-6845

Email: MBGinsbe@chathamcounty.org

Address: 7226 Varnedoe Dr. P.O. Box 8161 Savannah, GA 31412

Project Term: OCT 18, 2016 – FEB 23, 2017

Project Details: Hurricane Matthew – 1,620,000 CY

Project Cost: \$23,023,000

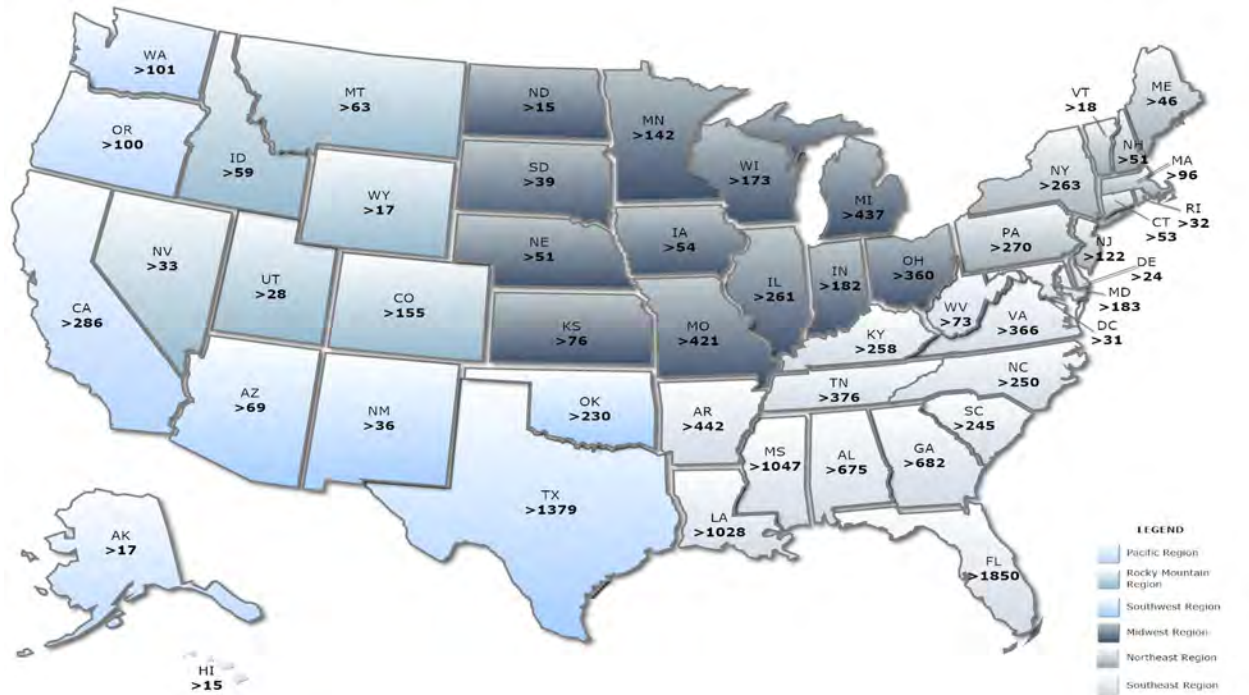
Reimbursed Amount: Project Worksheet still pending

Contract Dates: 10/11/2016 - 10/11/2018

TAB 6. Minority/Women (M/WBE) Participation

Subcontractor Plan

AshBritt has over 13,000 registered recovery-related subcontractors and vendors nationwide, with over 1,850 in the State of Florida.



Subcontractor participation in disaster recovery missions is instrumental to the success of any project. It is important that all stakeholders fully appreciate and comprehend the subcontracting plan and compliance controls exercised by the prime contractor. AshBritt takes affirmative steps to assure that Small Business Enterprises (SBE), Disadvantaged Business Enterprises (DBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), Veteran-Owned Business Enterprise (VBE) are used whenever possible in accordance with the FEMA *Checklist for Reviewing Procurements by Federal Grant Grantees and Subgrantees* (#6) and 2 C.F.R. 215.44b. AshBritt also adheres to the Executive Order 11246 of September 24, 1965, entitled “Equal Employment Opportunity,” as amended by Executive Order 11375 of October 13, 1967, and as supplemented by Department of Labor regulations.

These next sections elaborate upon how we will comply with these laws and regulations. AshBritt has always maintained a solid commitment and plan for the inclusion of local, small, minority, and disadvantaged businesses. More importantly, we have the historical data to substantiate this as identified below in our Small Business Goal Achievement section. Owing to our long history, we have experience in managing partnerships, and joint ventures with both small and large companies throughout complex disaster recovery projects. We pride ourselves on understanding our role as a professional stakeholder within these relationships, and we stay committed to team building and developing quality relationships.

AshBritt makes ongoing efforts to create new subcontractor relationships. We welcome any referrals by local representatives to meet and confer with local subcontractors. It benefits all parties involved to establish relationships and commitments prior to any storm event. AshBritt believes that the best solution is pre-disaster planning for identification and eventual inclusion of local businesses in the post-event recovery projects. The pre-event planning and relationship building must take place on an annual basis, and any subcontractor lists or relationships will be consistently updated.

- ***Commitment***

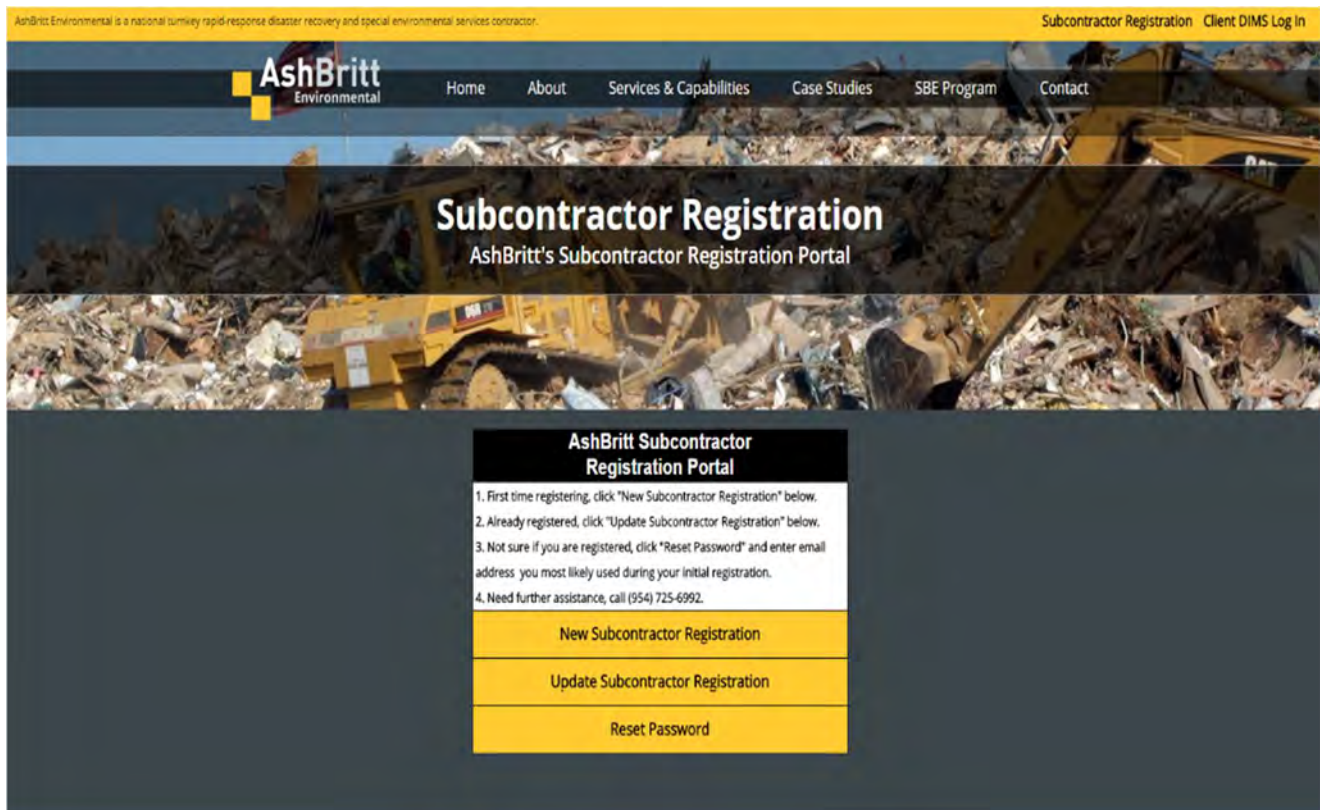
Our industry is largely based on subcontractor resources, both firms, and personnel. AshBritt has worked with thousands of subcontractors and individuals over our history. We maintain records and databases of all past subcontractors and employees, and we always encourage new firms and qualified individuals to register and submit resumes through our redesigned website (www.AshBritt.com). We maintain a core group of standby subcontractors who are exclusively available for deployment on AshBritt projects. We engage local, minority, women business enterprises, and other disadvantaged businesses whenever possible.


Local contractors and individuals are extremely beneficial, as they are quick to mobilize, highly motivated to assist their community and knowledgeable about local customs, politics, demographics, geography and area suppliers.

We are committed to giving local firms and individuals the first opportunity for work when it is available. We have accumulated a robust pool of qualified staff reservists across the country by following this practice. All available local resources are beneficial to the rapid, efficient, and successful completion of any recovery project. AshBritt will perform at least 30% of the work with our own forces and give priority to utilizing resources located within the disaster area.

- ***AshBritt's Website Registration***

AshBritt has provided images of the subcontractor registration page of our redesigned website below.





SUBCONTRACTOR REGISTRATION FORM

GENERAL COMPANY INFORMATION

**Required Field*

Company * <input style="width: 90%;" type="text"/>	Federal Identification Number ? <input style="width: 90%;" type="text"/>		
First Name * <input style="width: 90%;" type="text"/>	Last Name * <input style="width: 90%;" type="text"/>		
Address * <input style="width: 90%;" type="text"/>	Address Line 2 <input style="width: 90%;" type="text"/>		
ZIP Code * <input style="width: 150px;" type="text"/>	City * <input style="width: 150px;" type="text"/>	State * <input style="width: 150px;" type="text"/>	County * <input style="width: 150px;" type="text"/>
Business Phone * <input style="width: 150px;" type="text"/>	Business Fax <input style="width: 150px;" type="text"/>	Cell Phone * <input style="width: 150px;" type="text"/>	

Availability
☐ Check this box if your resources are currently available

AshBritt Experience
☐ Check this box if you have previously worked with AshBritt

AshBritt Previous Experience ?

BUSINESS SIZE AND CLASSIFICATION CHECK ALL THAT APPLY

For assistance in determining your business size and classification, please [CLICK HERE](#).

<p>Large Business (LB) <input type="checkbox"/></p> <p>Small Business (SB) <input type="checkbox"/></p> <p>Small Disadvantaged Business (SDB) <input type="checkbox"/></p> <p>HUBZone Small Business <input type="checkbox"/></p>	<p>Woman-Owned Small Business (WOSB) <input type="checkbox"/></p> <p>Veteran-Owned Small Business (VOSB) <input type="checkbox"/></p> <p>Service-Disabled Veteran-Owned Small Business (SDVOSB) <input type="checkbox"/></p> <p>Are you Registered with the System for Award Management? ? <input type="checkbox"/></p>
---	---

Other Small Business Certifications ?

Our selection process is broken down into three generic steps: 1) Identification, 2) Qualification, and 3) Deployment. They are as follows:

- **Identification:** Identification of subcontractors is ideally conducted as part of the pre-planning process prior to the event response. Given the unpredictability of disasters, identification of subcontractors, especially those within the City and surrounding affected areas, occurs just after events and often throughout the recovery. In addition to utilizing the pre-identified subcontractors, we use various public and private sources that can garner additional useful and qualified subcontractors. We work toward cataloging all identified firms into our subcontractor database. Our Subcontractor Management System is

a customized web-based computer application that allows for efficient information storage, retrieval, and subsequent ongoing identification of subcontractors from the affected region. A robust and sophisticated set of filtering parameters allows for the efficient culling of relevant data, making our selection process one of the most thorough and rapid screening processes in the industry.

- **Qualification:** Qualification and vetting of viable subcontractors are accomplished through an operational, financial, and administrative review, which includes, but is not limited to, the following:
 1. An initial interview—via phone or in person.
 2. A review of equipment and resource list, work history, special qualifications, and capabilities.
 3. A review of applicable Dunn and Bradstreet Reports.
 4. An on-site inspection of facilities and equipment, as applicable.
 5. An insurance review to ensure current or future contract compliance.
 6. A review of the Excluded Party List System (EPLS) now identified as System for Award Management (SAM): www.sam.gov as directed by FEMA Recovery Policy (RP) P9580.212 Public Assistance Grant Contracting FAQ.

The screenshot displays the SAM (System for Award Management) Entity Dashboard for AshBritt, Inc. The top navigation bar includes links for HOME, SEARCH RECORDS, DATA ACCESS, CHECK STATUS, ABOUT, and HELP. The main content area is divided into two columns. The left column contains a sidebar with links for Entity Overview, Entity Registration, Core Data, Assertions, Reps & Certs, POCs, Exclusions, Active Exclusions, Inactive Exclusions, and Excluded Family Members. The right column displays the entity's information, including the name, DUNS number (848970893), CAGE Code (00Z46), status (Active), expiration date (04/03/2018), and purpose of registration (All Awards). Below this, there is a section for Entity Registration Summary, which provides details about the entity's registration, including the name, doing business as, business type, last updated by, registration status, activation date, and expiration date. At the bottom, there is an Exclusion Summary section showing the number of active exclusion records (No).

- **Deployment:** Deployment of subcontractors on an AshBritt mission will take place only after careful consideration, evaluation, and selection by an AshBritt authorized representative. Ultimately, the selection process culminates with the execution of a Subcontract Agreement, either pre-event or post-event. This vetting process is based on the information obtained during the second phase of the hiring process. AshBritt will review in detail the scope of work each local contractor may be asked to perform within the terms of their contract. They will be briefed on all aspects of the operation, including safety rules and regulations, and required toolbox discussions. They will be in attendance at weekly safety meetings, learn to use the tracking system, invoicing procedures and all facets of AshBritt's response procedures. They will be provided the opportunity to review and ask questions about their Subcontract Agreement (Contract).

- ***Subcontracting Plans & Agreements***

When utilizing subcontractor resources, it is critical to establish stringent standards and guidelines to protect AshBritt and the City's interests. AshBritt's Base Subcontracting Plan sets performance criteria for all prospective subcontractors. It also works to develop a professional and capable workforce and to promote workforce diversity and the inclusion of small and disadvantaged firms. Most importantly, it ensures real participation of qualified disaster-affected local firms. All potential subcontractors, to perform under an AshBritt contract, must be pre-approved from our resource database, have a favorable evaluation from either a prior AshBritt project or at least three non-AshBritt projects, or the favorable endorsement of the client. All equipment to be deployed is thoroughly inspected and certified as operationally safe. Workforce Safety training is administered when necessary, and a compliance agreement with all safety policies as mandated by all governing authorities must be acknowledged.

Subcontractors must execute a Subcontractor Agreement, which defines the scope of work, responsibilities, accountabilities, and binds the subcontractor to comply with Federal Acquisition Regulations (FAR) and FEMA regulations, as well as all contract requirements.

Subcontractors must execute a hold harmless agreement indemnifying the City as well as relevant stakeholders. Based on the estimated cost of the project, comprehensive insurance coverage, including worker's compensation is mandated to cover the estimated amount. A certificate of liability insurance with established limits as mandated by the contract must be submitted before work can commence. Moreover, compliance with all applicable federal, state, and local tax, unemployment compensation, and worker compensation laws is required.

- ***"Small" Business Goal Achievement***

Hurricane Sandy Recovery Mission: AshBritt subcontracted over 65% of the subcontracted work to small businesses in the New Jersey Hurricane Sandy effort. The goal set by AshBritt in our proposal was 40%.

For our Hurricane Katrina recovery mission, AshBritt's contractually obligated goal for hiring small business concerns, which included HUB Zone SB, SDB, MBE, WOSB, HBCU/MI, and VOSB (including Service-Disabled VOSB) was 60 percent. AshBritt surpassed that goal of 60 percent small business subcontractor utilization mark. Throughout our history, AshBritt has had great success in employing HUB/SBE/MBE/WBE and DBE businesses on our past disaster debris management contracts, often exceeding 50 to 60 percent local participation. We have always strived to meet and exceed any expectations for our past clients, and we have typically exceeded our goals.

- ***Subcontractor Monitoring***

It is important to state that all subcontracted assets, information, and all related operational information is archived through our Disaster Information Management System (DIMS). All critical information regarding coordination of subcontractor management is documented through DIMS.

DIMS and AshBritt's Subcontractor Audit System is utilized to track all engaged assets, work site locations, work performance and production, project deficiencies and resolutions, project billing and discrepancy resolution. These data sets are available on demand and can be customized through various reports over established project timelines (i.e., daily production and weekly progress). All archived documents are available for batch download. Mostly, these systems reflect the direction and activities of subcontractor performance in the field, as managed by AshBritt's command chain.

TAB 7. Subcontractors

Florida Subcontractors

See the following list of potential subcontractors AshBritt may utilize if activated. The following list is not exhaustive; additional or substitute subcontractor resources would likely be used if the event warranted the participation. **AshBritt has partnered with D. Stephenson Construction Inc., a local minority owned company.** Preference is offered to "qualified" local subcontractors, including local SDB/SDVB/M/W/DBE, who have the appropriate equipment and experience and meet the applicable project criteria.

Company	FL County	SBE, SDBE, WBE, DSVOB
4 Jays Land Services, Inc.	Volusia	Yes
A & A Perez Trucking Inc	Palm Beach	
A And J Transport, Inc	Miami Dade	Yes
A Native Tree Service, Inc	Miami Dade	Yes
A W Debris Removal, LLC	Escambia	Yes
AAA SERVICE COMPANY	Pinellas	Yes
Above & Beyond Landscaping, LLC	Martin	Yes
Abraham Blich	Gilchrist	Yes
ABS Environmental	Seminole	Yes
Acg Transport LLC	Collier	Yes
Action Hauling Inc.	Palm Beach	Yes
Advance tree pros	Orange	Yes
Affordable Tree Service	Volusia	Yes
Airborne Response LLC	Miami Dade	Yes
AirQuest Environmental, Inc.	Broward	Yes
Alan Burris Inc	Broward	Yes
Albert Moore LLC	Orange	Yes
All Out On A Limb, LLC	Hillsborough	Yes
All Refuse Management	Brevard	Yes
Allied Environmental, LLC	Lee	Yes
Alpha USA	Seminole	Yes
American Demolition & Environmental Services, Inc	Seminole	Yes
American Environmental Consulting, Inc.	Orange	Yes
Ameri-Force Industrial Services, Inc.	Duval	Yes
Anthony Bertram Hauling LLC	Okeechobee	Yes
Atkins Paving and Trucking	Broward	
Atlantic Coast Transport, LLC	Saint Lucie	Yes
Atlas Recycling LLC	Miami Dade	
Axis Management Inc	Nassau	Yes
B&B Outdoor Services, LLC	Volusia	Yes
B&M Equipment, LLC.	Brevard	Yes
Banner Disaster Restoration LLC	Broward	Yes
BCR/NuTerra Management	Indian River	
Bermuda Landscape & Design, Inc.	Palm Beach	
Big Sky Resources, LLC	Lee	Yes
Blue Ridge Storm Recovery	Osceola	Yes
Blue Skies Enterprises of Central FL Inc	Lake	Yes
Bobcat Disposal of South West Florida	Sarasota	Yes
Brake Development Incorporated	Gulf	Yes
Brownie Companies LLC	Martin	Yes

Company	FL County	SBE, SDBE, WBE, DSOB
Bull Lathrom & Sons Trucking, Inc.	Volusia	Yes
C Miller Construction, Inc.	Pinellas	
Carter Grove Care Inc	Polk	Yes
Central Hauling & excavating	Orange	Yes
Clean Earth Systems, Inc.	Hillsborough	Yes
County Waste Inc	Lee	Yes
CPK1 Inc.	Palm Beach	Yes
Craig D Edwards DBS O Edwards and Sons	Martin	Yes
Crest enterprises and land development, Inc	Gulf	
David Mancini and Sons Inc.	Broward	Yes
Debris Removal and Equipment LLC	Columbia	Yes
Diversified Underground Services, Inc.	Seminole	Yes
Down and Out Tree Service	Saint Johns	Yes
DS Transportation, Inc.	Seminole	Yes
ED Ackell Trucking Inc.	Martin	Yes
Ecosystem Technologies, Inc	Lee	
Express emergency services Inc.	Palm Beach	Yes
F&S Land service	Nassau	Yes
Flotech Environmental LLC	Miami Dade	Yes
Flyway Access dBA Conrad Tree Service	Marion	Yes
Forrest Stump Tree Service	Osceola	Yes
Galt Group Inc	Palm Beach	Yes
Gaston Tree Service LLC	Alachua	Yes
Gautier, Jefferson/Plantation Tree & Landscape	Monroe	Yes
Geddes Life Health Annuities Insurance Company Inc	Brevard	Yes
Geiger Logging Inc	Nassau	Yes
Gordon	Saint Lucie	Yes
GT Supplies, Inc.	Palm Beach	Yes
H&H Trucking and Tree Service, LLC.	Gulf	
Hitson Land & Timber Management Inc.	Volusia	Yes
Hormac Civil Engineering Services, Inc.	Hillsborough	Yes
HT Lawn and Landscape	Monroe	Yes
Infinity Site Management, LLC	Leon	Yes
International Subsea Consulting Llc	Pinellas	Yes
IPG NETWORK CORP.	Miami Dade	Yes
Island Recovery Services Inc	Broward	Yes
J&J Recycling & Demo LLC	Volusia	Yes
James Kelly Construction/The Harrell Group	Saint Lucie	Yes
JB Property Maintenance, LLC	Pinellas	Yes
JR Trash Removal and Services Inc.	Palm Beach	Yes
Justin Industries Inc./R3 Recycling	Martin	Yes
K & G Trucking of Central Florida, Inc.	Orange	Yes
K&G Transport Inc	Volusia	Yes
Keen Builders	Volusia	Yes
Landscapes of Distinction, Inc	Palm Beach	Yes
Latasha Collins lawn care	Orange	Yes
LC3 SOLUTIONS	Osceola	Yes
Let's Move It LLC	Palm Beach	Yes
LMS Tractor Services., LLC	Volusia	Yes

**AshBritt Inc. Response to the City of Fort Lauderdale, FL
RFP # 12149-885 for Disaster Debris Removal and Management Services**

Company	FL County	SBE, SDBE, WBE, DSOB
M & M Development Consultants, LLC.	Palm Beach	
M Y Contractors Inc.	Duval	Yes
Maguire's Hauling	Okeechobee	
Man-Con Incorporated	Broward	
Maynard Enterprises	Broward	Yes
NDM Group Inc	Hillsborough	Yes
NSB Outdoors	Volusia	Yes
Optimal Recovery, LLC	Pasco	Yes
Payless Response Team, LLC	Broward	Yes
Peach Contracting Services, Inc.	Polk	Yes
Phoenix Contracting, LLC.	Lee	
Photo Ready Lawn Care	Lake	Yes
PJ lawn excavating resource recovery group	Palm Beach	Yes
PPD Construction Services, Inc.	Orange	Yes
Professional Outdoor Tree & Bobcat & Renovations Services, Inc.	Volusia	Yes
R M Trucking Service Inc.	Broward	Yes
R&D Paving LLC	Palm Beach	Yes
Raynor Shine Services, LLC	Orange	
Rhyan Plummer	Volusia	Yes
Rio Indio CO	Saint Lucie	Yes
RM Trucking Service Inc	Broward	Yes
ROARING FEATHER FARM INC	Volusia	Yes
Rosso Site Development	Palm Beach	Yes
RTD Construction and Services	Broward	Yes
S.T.D Enterprises d/b/a Soil Tech Distributors	Hillsborough	
Scott Commercial Contracting LLC	Glades	Yes
Semi & Auto Medic	Volusia	Yes
Servpro of South Miami & Cutler Bay	Miami Dade	
SETANTA MACHINERY OF FLORIDA	Orange	Yes
SFM Landscape Services, LLC	Miami Dade	Yes
Signorello Outdoor Lighting	Duval	Yes
Siles and Sons Inc.	Orange	Yes
SOUTH FLORIDA GRADING, CORP.	Saint Lucie	
Southeast Power	Brevard	
Southern Arbor Services Inc.	Broward	Yes
Starflower Holdings	Saint Lucie	Yes
Stonewalker Inc.	Orange	Yes
Tim Prep Inc	Duval	Yes
Timber Tree Co., Inc.	Martin	Yes
TNT Environmental LLC	Pasco	Yes
Tony Denton Resolutions Inc	Volusia	Yes
Total Urban Forestry	Marion	Yes
TRI-County ENTERPRISES, LLC.	Saint Lucie	Yes
Tropical Touch Gardens Center, Inc	Broward	
Underwood Disaster Recovery, LLC	Hernando	Yes
Warren Environmental D.B.A Dawna Warren Environmental	Dixie	Yes
WCC Services Inc	Orange	Yes
Xtreme land development	Broward	Yes
ZZ Truck, Inc	Lee	Yes



June 14, 2018

AshBritt, Inc.
565 E. Hillsboro Blvd
Deerfield Beach, FL 33441

Subject: RFP 12149-885 for Disaster Debris Removal and Management Services

Dear Mr. Holsinger,

This letter serves as notification of our interest to assist the City of Ft. Lauderdale, FL & AshBritt, Inc., by offering to make our services available in the event they are awarded the contract, and are activated for Disaster Debris Removal and Management Services during the contract's term.

- **Company Information:** President, Joseph Sanches (Name), incorporated on June 14, 2018 (Date).
- We qualify as the following business types (check all that apply and **attach the certification**)
 - ☐ Small Business
 - ☐ Small Disadvantaged Business
 - ☐ Woman-Owned Small Business
 - ☐ HUBZone Business
 - ☐ Veteran-Owned Small Business
 - ☐ Service-Disabled Veteran-Owned Small Business
- **Federal ID # 65-0313701**
- **Current/Active licenses held: CGC1521515**
- **Number of Equipment/Personnel Available: 36 employees**

If additional is needed feel free to reach me at (954) 326-5698.

Sincerely,
D. STEPHENSON CONSTRUCTION, INC.


Joseph Sanches
President

7270 NW 12th Street, Suite 345
Miami, FL 33126
Phone: 305-370-3028
Fax: 305-602-8480

6241 North Dixie Highway
Fort Lauderdale, FL 33334
Phone: 954-315-7020
Fax: 954-315-7030

400 Hibiscus Street, Suite 200
West Palm Beach, FL 33401
Phone: 561-910-9956
Fax: 561-245-9591

■ Other Major Subcontractors

Below is a list of key/major subcontractors that have successfully performed work on contracts of a similar size and scope to the work that the subcontractor is designated to perform. AshBritt assures that all of our major subcontractors are well versed in all aspects of FEMA documentation, reimbursement, project management, as well as demolition and debris removal work. In order to fully understand each of our major subcontractor's capabilities, we have provided a link to their website to elaborate upon their individual project management experience, contact information, and other pertinent facts.

Subcontractor	Services Performing
County Waste Inc.	Right of Way Debris Collection, TDSRS Management and Reduction, Haul-Out Services
Riccelli Trucking Inc.	Right of Way Debris Collection, Haul-Out Services
Dorado Services Inc.	Right of Way Debris Collection, TDSRS Management and Reduction, Haul-Out Services
Jet Hauling	Right of Way Debris Collection
Northern Tree Service Inc.	Right of Way Debris Collection, TDSRS Management and Reduction, Haul-Out Services
Stanley Tree Inc.	Right of Way Debris Collection, TDSRS Management and Reduction
Beeghly Tree Service Inc.	Right of Way Debris Collection, TDSRS Management and Reduction, Haul-Out Services
Paul Bunyan Inc.	Right of Way Debris Collection, TDSRS Management and Reduction
Dick Jordan	Right of Way Debris Collection
PARS Environmental Services	Environmental Consulting

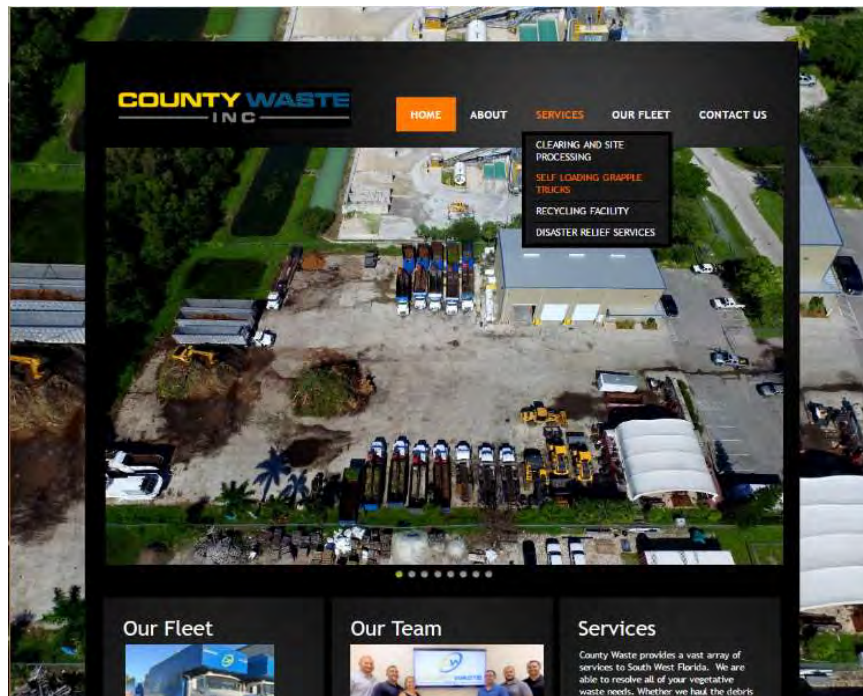


County Waste Inc. has been an industry leader for over 15 years in the vegetative management and processing field. They have utilized our experiences from large-scale natural disasters and implemented them into local debris hauling. Their logistical expertise allows them the opportunity to haul any amount of debris from various locations while keeping the overall costs to the customer down. County Waste has worked with AshBritt in multiple jurisdictions in response to the 2016 Hurricane Matthew, 2015 California Valley Fire, 2012 Hurricane Sandy, 2011 CT & MA Severe Storms, 2008 Hurricane Ike, 2005 Hurricane Katrina, 2005 Hurricane Wilma, and an array of other projects.

County Waste has worked with AshBritt in multiple jurisdictions in response to the 2016 Hurricane Matthew, 2015 California Valley Fire, 2012 Hurricane Sandy, 2011 CT & MA Severe Storms, 2008 Hurricane Ike, 2005 Hurricane Katrina, 2005 Hurricane Wilma, and an array of other projects.

Address: 8060 Mainline Parkway Fort Myers, FL 33912

Services to Perform: Right of Way Debris Collection, TDSRS Management, Haul-Out Services





Riccelli Trucking, Inc. was certified as a Woman-Owned Business Enterprise by the New York State Department of Economic Development since the day it was founded in 1995. From crushed stone and bulk commodities, to solid waste and contaminated soil, Riccelli knows exactly how to get it done. General contractors as well as many industrial, commercial and municipal customers have come to rely on them for a variety of transportation and environmental services. Riccelli owns and carefully maintains every vehicle. The most up-to-date GPS technology is standard equipment in all of them, illustrating our commitment to dependable scheduling and prompt customer service.

Address: 6201 East Taft Rd. North Syracuse, NY 13212

Services to Perform: Right of Way Debris Collection, Haul-Out Services

[Home](#) [About Us](#) [Our Fleet](#) [LEED](#)

[Driver Application](#) [Job Quote](#) [Contact Us](#)

Red is the New Color of Transportation

Anyone can put a few trucks on the road. But it takes experience, knowledge and an extensive fleet to truly be prepared for every customer requirement. Riccelli Trucking, Inc. has it all, and we've proven our ability to serve you well, time after time.

We first took to the highways in 1995 with a single roll-off truck. Through years of outstanding customer service, Riccelli has expanded to become one of the largest transportation service firms in upstate New York. Today, our 21 vehicle fleet gives us the flexibility to respond quickly - wherever and wherever you need us - for a wide variety of jobs.

No matter what you need hauled, Riccelli has probably already hauled it by the ton. From crushed stone and bulk commodities, to solid waste and contaminated soil, we know exactly how to get it done. General contractors as well as many industrial, commercial and municipal customers have come to rely on us for a variety of transportation and environmental services.

Riccelli owns and carefully maintains every vehicle. The most up-to-date GPS technology is standard equipment in every one, illustrating our commitment to dependable scheduling and prompt

President Lucille Richardson oversees all operations. In 2008, Riccelli Trucking, Inc. was certified as a Woman-Owned Business Enterprise by the New York State Department of Economic Development (NYS WBE). In fact, the company has been woman-owned since the day it was founded in 1995.

Contact Us

Riccelli Trucking, Inc.
6201 East Taft Rd.
North Syracuse, NY 13212

Fax #: 315-458-9590
NYS WBE Certified #11894

Email Us

315-701-0002



Dorado Services, Inc. is a Sanford, Florida-based, HUB Zone small business with many years of experience and is a current holder of USACE MATOC contracts for debris removal. Dorado can self-perform and mentor others in all phases of disaster recovery.

Address: 195 W Seminole Blvd, Sanford, FL 32771

Services to Perform: Right of Way Debris Collection, TDSRS Management, Haul-Out Services, Project Supervision

A screenshot of the Dorado Services website. The header features the Dorado Services logo and the text "A HUBZone Certified Company". The main navigation bar includes links for HOME, WASTE SERVICES, FACILITIES MAINTENANCE, ENVIRONMENTAL SERVICES, DISASTER RECOVERY, DEMOLITION SERVICES, AIRFIELDS, and CONTACT US. The "DISASTER RECOVERY" section is highlighted, featuring a large image of a damaged house and a boat. The text in this section describes the company's capabilities in handling various hazards and lists several services: Emergency Road Clearance, Debris Removal, Reduction, Processing & Recycling, Temporary Debris Storage & Reduction Site (TDSRS) Construction & Management, Marine Removal, Recovery and Salvage, Emergency Supplemental Collection of Residential & Commercial Solid Waste, Hazardous Waste Collection, Transport, Staging and Permanent Disposal Demolition of Unsafe Structures, Decontamination & Cleanup, Beach Restoration, and Fire Suppression Support. The footer includes the copyright notice "All Rights Reserved ©2004 Dorado Services Inc." and the design credit "Designed by MILORIAN".



Jet Hauling, located in West Palm Beach, Florida, is a premier small business partner with over 30 years' experience in the horticulture & vegetative Debris Removal Industry. Their long standing and successful history in hauling and emergency cleanup makes them an ideal partner for immediate response needs.

Address: 7368 Westport Pl, West Palm Beach, FL 33413

Services to Perform: Right of Way Debris Collection

A screenshot of the Jet Hauling Inc. website. The header features the company logo and a navigation menu with links: Home, Shop, Equipment, Experience, Hurricane Season, Pricing, and Contact Us. A search bar is also present. The main content area is titled "Experience" and includes three paragraphs of text. The first paragraph states that Jet Hauling is contracted to move debris during the most trying of times. The second paragraph mentions current contracts for residential bulk & vegetation removal in numerous cities around the South Florida Tri County area, with 16 self-loading grapple trucks running 6 days a week. The third paragraph highlights an excellent reputation with the Solid Waste Authority of Palm Beach County, Waste Management of south Florida in three different counties, and several city municipalities. A central image shows two white grapple trucks with orange hydraulic arms, one of which is lifting a large black debris container. To the right of the image is a "Speedi MultiClean" logo with the tagline "Our preferred industrial Multi-Cleaner degreaser". Below this is a "HURRICANE/GULF WEATHER NEWS" section featuring a "Atlantic Tropical Weather Outlook" for August 5, 2015, with a link to the full report. At the bottom of the website screenshot, a copyright notice reads: "Copyright 2011-2013. Jet Hauling Inc. | All Rights Reserved. | Site Map | Website by Outfinite Designs".

References:





Northern Tree Service, Inc. is a small business based in Palmer, Massachusetts. The company was founded in 1932 and has grown to become the most diversified tree care company in the industry. Servicing all of New England and surrounding states, Northern provides the most skilled personnel operating the latest equipment in order to address any measure of work and has experience and expertise with all types of heavy equipment.

Northern Tree performs waste collection and is a large and important industry participant in all aspects of managing trees and forests. Northern Tree is a small business in NAICS 562119 but has a demonstrated performance history in quick strike disaster recovery mobilizations.

Address: 1290 Park St, Palmer, MA 01069

Services to Perform: Right of Way Debris Collection, TDSRS Management, Haul-Out Services

Since 1932 our commercial clients trust us to deliver proven solutions

The Northern Team has earned a reputation for being a leader of quality tree care services that tailor to many enterprise commercial projects, including municipal institutions, utility R.O.W.'s, golf courses, sensitive environmental habitats, historic properties, prestigious colleges throughout New England, and specialized services such as line clearing for AMTRAK trust Northern.



Sensitive Habitats

Northern offers practical options for wetland access, sensitive habitat management, erosion control, sedimentation traps, riparian area restoration, wetland mitigation and more.



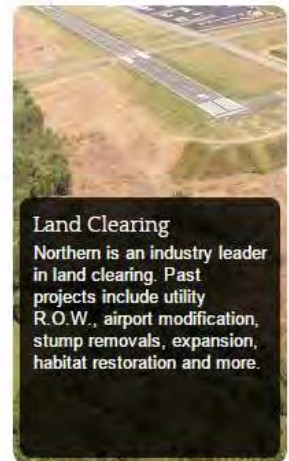
Golf Course Care

We understand the importance of esthetics in the golfing industry and how well-managed tree features affect nuanced hole play.



Institutional Services

Northern Tree Service offers full spectrum plant care; providing campuses with all their landscaping and arboricultural needs.



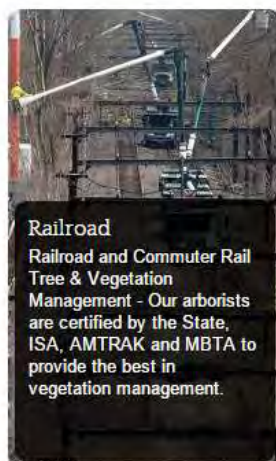
Land Clearing

Northern is an industry leader in land clearing. Past projects include utility R.O.W., airport modification, stump removals, expansion, habitat restoration and more.



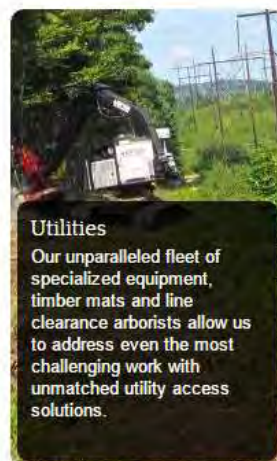
Municipal

Northern's fleet of 50+ tree trucks are well prepared to provide municipalities with all their tree needs including 24-hour emergency storm response teams.



Railroad

Railroad and Commuter Rail Tree & Vegetation Management - Our arborists are certified by the State, ISA, AMTRAK and MBTA to provide the best in vegetation management.



Utilities

Our unparalleled fleet of specialized equipment, timber mats and line clearance arborists allow us to address even the most challenging work with unmatched utility access solutions.

Northern Tree Service - Commercial Tree Care Services
Servicing Massachusetts, New Hampshire, Connecticut, Vermont, New York, Rhode Island, Maine



Stanley Tree Service, Inc. is a small business based in North Smithfield, Rhode Island that has worked with AshBritt performing load and haul services and specialty hazardous tree work in Massachusetts (Springfield Tornado) and in Rhode Island (statewide MPA with Tier III Emergency storm response).

Address: 662 Great Rd., North Smithfield, RI 02896

Services to Perform: Right of Way Debris Collection, TDSRS Management



Founded in 1986, Stanley Zuba started Stanley Tree Service company out of the back of the trunk of his car with a single chainsaw and a climbing strap. From that point forward, Stanley Tree Service has set its roots in Blackstone Valley's community while never forgetting everyone else. A staple in North Smithfield area, Stanley Tree Service's fleet of red bucket trucks is regularly seen by the local communities

branching out all over Rhode Island (RI) and southern Massachusetts (MA).

Stanley Tree Service takes pride in providing quality, prompt service to the needs of the community at an affordable cost to the consumer. We know that a company's reputation evolves everyday and can quickly be chopped down. There is no better advertisement than good old fashioned word-of-mouth and we take that philosophy to heart.

In addition to providing residential service, Stanley Tree operates a 100 foot crane for any heavy lifting need. Not limited to trees, we have aided builders in hoisting building materials and new business erecting signs for their location. We have helped property managers and commercial clients since our inception.

Utility service is also provided. Our employees are trained to operate around electrical cables and that training is always on-going. Stanley Tree Service has been a partner with National Grid, Verizon, and Cox Communications to be pro-active in keeping service active to your home or business. Keeping trees and limbs away from utility lines prevent outages from falling debris. Our Hazard Tree Mitigation Program has prevented countless outages and prevented needless inconvenience for utility customers.

Stanley Tree Service has grown beyond fifty devoted and well-trained employees that care about your property and your job as if it was their own. Our licensed arborists will evaluate your job and provide the quickest, most efficient solution to minimize your inconvenience. Located in North Smithfield, RI, we provide all facets of tree care needs including 24 hour emergency service. From the simplest job to the most complex, let Stanley Tree Service be your full service tree company.

Our Services

- Tree Trimming
- Tree & Shrub Removals & Stump Grinding
- Tree Pruning & Plant Healthcare
- Licensed Arborists & Pesticide Applicators
- Crane & Bucket Truck Service

Stanley Tree Service, Inc.
662 Great Rd
North Smithfield, RI 02896-6864

Office Hours
Monday thru Friday
8:00 am. - 4:00 pm.

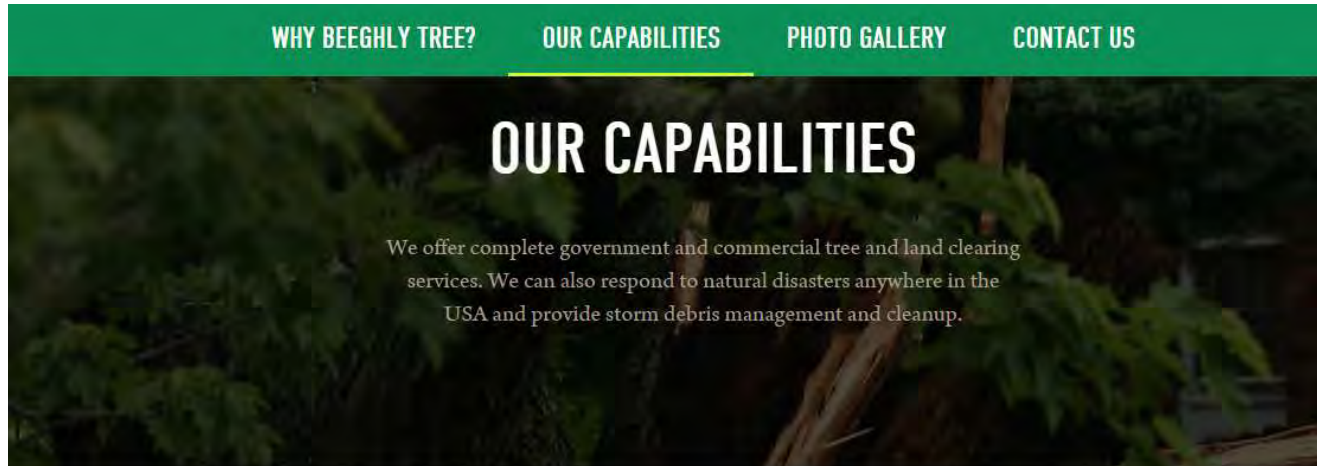
[Stanley Tree Email](#)



Beeghly Tree Service, LLC is based in Somerset, Pennsylvania. Beeghly Tree has worked with AshBritt for eight years performing load and haul services and specialty hazardous tree work. Beeghly Tree Service, LLC is a small business with large capabilities and experienced managers. Principals and senior managers are certified in USACE-Construction Quality Management for Contractors.

Address: 219 Hillvale Rd., Somerset, PA 15501

Services to Perform: Right of Way Debris Collection, TDSRS Management, Haul-Out Services



GOVERNMENT & COMMERCIAL TREE WORK

- Right of way and roadside tree trimming and vegetative maintenance
- Tree Pruning and trimming in accordance with ISA standards and practices
- Selective tree removal
- Hazardous tree removal
- Tree hazard assessment, disease diagnosis and treatment
- Tree cabling and bracing
- Stump grinding and excavation
- Debris hauling and demolition

LAND CLEARING

- Pipe Line ROW work
- Select cut and clear cut timber operations
- Highway clearing and grubbing

DISASTER RESPONSE

- Response for tornadoes, hurricanes and ice storms
- Certified in both debris management operations and quality control management
- Hazardous tree removal and trimming
- Debris hauling
- Turn-key rapid disaster response team



Paul Bunyan, Inc. is a small, Somerset, Pennsylvania-based disaster recovery firm specializing in emergency work and debris removal, and has worked with AshBritt performing load and haul services and specialty hazardous tree removal on all major projects since 2001. Paul Bunyan, Inc. is our go to subcontractor and can be relied upon to bring nearly unlimited resources when the event demands unrelenting high performance. **Paul Bunyan has worked in the City of Boca Raton as a prime subcontractor for AshBritt on two different occasions.** They have a complete understanding of the City and the staff's expectations.

Address: 494 Harvest Dr., Rockwood, PA 15557

Services to Perform: Right of Way Debris Collection, TDSRS Management



Tree Removal Specialist

814-443-2991

Rockwood, Pennsylvania



Dick Jordan, Inc. is a veteran-owned small business based in Solomons, Maryland, performing load and haul services and specialty hazardous tree removal. Dick Jordan, Inc. has worked with AshBritt in New Jersey (Hurricane Sandy); Massachusetts and Connecticut (Severe Storm and Snowstorm); Collier County, Florida (Hurricane Wilma); Mississippi (Hurricane Katrina). *Note: Dick Jordan, Inc. does not have a website as they are a veteran-owned small business. As identified above, AshBritt has worked with them on many occasions and certifies they are knowledgeable and able to perform the work identified in this RFP.*

Address: 20 Creston Ln., Solomons, MD 20688

Services to Perform: Right of Way Debris Collection



PARS Environmental Inc. is a Woman-Owned Small Business Enterprise (WBE/SBE), a Minority-Owned Business Enterprise (MBE), a Disadvantaged Business Enterprise (DBE), and an 8(a) certified company. PARS is based in Robbinsville, New Jersey and has extensive industrial hygiene, health and safety, and environmental experience, a profound understanding of federal and state regulations, and commands remedial technologies and data management systems that demonstrate a commitment to sustainable and innovative management approaches.

Address: 500 Horizon Dr #540, Hamilton Township, NJ 08691

Services to Perform: Environmental Consulting

PARS ENVIRONMENTAL INC.

HOME ABOUT US TECHNOLOGIES SERVICES CAREERS LINKS CONTACT US

About Us

PARS Environmental, Inc. (PARS) is a full service environmental consulting firm that offers creative solutions to a broad range of engineering, health & safety, and environmental issues. PARS capabilities include remedial investigations, risk assessments, industrial hygiene, and treatment system design, construction and maintenance. We combine broad technical capabilities with a pragmatic approach to deliver services that save clients time and money.

The capabilities of our staff include the following disciplines:

- Asbestos Management
- Civil Engineering
- Geotechnical Engineering
- Environmental Engineering
- Environmental Compliance
- ISO 14001/OSHA 18001
- Wetlands Delineation
- Chemical Waste Management
- Geology
- Hydrogeology
- Ecology
- Archeology
- Cultural Resources
- Historic Preservation
- Biology
- Radiological Health & Safety
- Air Monitoring
- Remediation
- Mold Investigation and Remediation
- Radon Testing
- Operations Management
- Inventory Management
- Hardware/Software
- Project Management
- Chemistry
- Nanotechnology
- Environmental Science
- Industrial Hygiene & Safety
- Toxicology

PARS delivers unmatched value. You get the professional expertise found in large firms, the personal attention of a well organized, client-focused company, and competitive fees that always make you feel that you got your money's worth.

Fast turn-around, cost control and surpassing your expectations within the framework of current laws and regulations are all critical goals at PARS. We are accessible and responsive....try us and find out for yourself.

PARS Videos

The U.S. Fish and Wildlife Service awarded PARS a contract to provide clean-up inspection services associated with the removal of Hurricane Sandy debris at the E.B. Forsythe National Wildlife Reserve in Oceanville, NJ. Here is a video from CBS News:

EXCLUSIVE: Superstorm Sandy Debris Removal Begins At National Wildlife...

Recent Contract Awards

July 2015. The U.S. Army Corps of Engineers, New England District awarded PARS and its Joint Venture partner, CEI, a contract to provide services for Hazardous Toxic and Radiologic Waste (HTRW) products at various locations in the Corps' North Atlantic region.

July 2015, The U.S. Army Corps of Engineers, Louisville District awarded PARS a contract to perform a Remedial Investigation and Feasibility Study at Youngstown Munic Airport in Ohio.

July 2015. Brookdale Community College awarded PARS an on-call contract to provide environmental consulting and other professional services at its Lincroft, NJ, campus and its various satellite campuses.

July 2015, The Department of the Interior awarded the PARS-Southwest Groundwater Consultants team a contract to perform a groundwater model development study at the West Salt River Valley Basin in Pheonix, AZ.

June 2015. The Naval Research Lab awarded PARS a contract to perform an audit of its Environmental Management System (EMS). The

THE POLOTE CORPORATION

The Polote Corporation Specializes in providing Disaster Management, Emergency Supplies, Commercial Construction, Development, Project Management, & Program Management to the USA and abroad. The Polote Corporation is a certified small

business with big business experience and knowledge. They possess the resources and relationships to provide a full-service emergency management effort. They understand the challenges faced when cities are left without running water and electricity, the importance of state and city management getting back to full operational capacities in order to provide the citizens of those areas with the relief necessary for them to start on the path back to normalcy. Roads must be cleared for access to families, utilities restored for homes and businesses, and hazardous waste removed for a healthy quality of life. Their Disaster Management Professionals have chosen their paths out of a desire to help those in need.

Address: 2 East Bryan Street Suite 400 Savannah, GA 31401


Services to Perform: Right of Way Debris Collection, TDSRS Management

THE POLOTE CORPORATION

[Home](#) [About us](#) [Services](#) [Contact Us](#) [Open Bids](#)


Emergency Management

The Polote Corporation demonstrates years of experience in the emergency management industry. We have been providing services to disaster areas since the 90's. Our first big relief effort was after Hurricane Andrew which left our neighbors to the south (FL) devastated after the category 5 storm created billions in damage to the state of Florida. Andrew left cities and businesses destroyed and our fellow Americans in need of help. The Polote Corporation was one of the first responders answering the call to assist the Corps of Engineers "Big Six" and others in the efforts to relieve the state from the damage Andrew caused.



Disaster Management

The Polote Corporation possesses the resources and relationships to provide a full service emergency management effort. We understand the challenges faced when cities are left without running water and electricity, the importance of state and city management getting back to full operational capacities in order to provide the citizens of those areas with the relief necessary for them to start on the path back to normalcy. Roads must be cleared for access to families, utilities restored for homes and businesses, and hazardous waste removed for a healthy quality of life. Our Disaster Management Professionals have chosen their paths out of a desire to help those in need.



Emergency Supplies

Through our alliances and partnerships The Polote Corporation can provide emergency supplies and materials to most anywhere in the country and including overseas within hours of an event.

- Water
- Temporary Power
- Temporary Housing
- Supplies
- Construction Supplies & Materials
- Construction Equipment
- More....

TAB 8. Required Forms

■ A. Proposal Certification

**** Please see the following Pages for AshBritt's Applicable Documentation ****

BID/PROPOSAL CERTIFICATION

Please Note: If responding to this solicitation through BidSync, the electronic version of the bid response will prevail, unless a paper version is clearly marked by the bidder in some manner to indicate that it will supplant the electronic version. All fields below must be completed. If the field does not apply to you, please note N/A in that field.

If you are a foreign corporation, you may be required to obtain a certificate of authority from the department of state, in accordance with Florida Statute §607.1501 (visit <http://www.dos.state.fl.us/>).

Company: (Legal Registration) AshBritt, Inc. EIN (Optional): 65-0364711

Address: 565 E Hillsboro Blvd

City: Deerfield Beach State: FL Zip: 33441

Telephone No. 954-725-6992 FAX No. 954-725-6991 Email: response@ashbritt.com

Delivery: Calendar days after receipt of Purchase Order (section 1.02 of General Conditions): _____

Total Bid Discount (section 1.05 of General Conditions): _____

Does your firm qualify for MBE or WBE status (section 1.09 of General Conditions): MBE _____ WBE _____

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

Addendum No.	Date Issued	Addendum No.	Date Issued	Addendum No.	Date Issued
<u>1</u>	<u>5/31/18</u>	<u>2</u>	<u>6/7/18</u>	<u>3</u>	<u>6/4/18</u>
<u>4</u>	<u>6/7/18</u>	<u>5</u>	<u>6/12/18</u>	_____	_____

VARIANCES: If you take exception or have variances to any term, condition, specification, scope of service, or requirement in this competitive solicitation you must specify such exception or variance in the space provided below or reference in the space provided below all variances contained on other pages within your response. Additional pages may be attached if necessary. No exceptions or variances will be deemed to be part of the response submitted unless such is listed and contained in the space provided below. The City does not, by virtue of submitting a variance, necessarily accept any variances. If no statement is contained in the below space, it is hereby implied that your response is in full compliance with this competitive solicitation. If you do not have variances, simply mark N/A. **If submitting your response electronically through BIDS SYNC you must also click the "Take Exception" button.**

AshBritt, Inc. takes no exceptions.

The below signatory hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid/proposal. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal I will accept a contract if approved by the City and such acceptance covers all terms, conditions, and specifications of this bid/proposal. The below signatory also hereby agrees, by virtue of submitting or attempting to submit a response, that in no event shall the City's liability for respondent's direct, indirect, incidental, consequential, special or exemplary damages, expenses, or lost profits arising out of this competitive solicitation process, including but not limited to public advertisement, bid conferences, site visits, evaluations, oral presentations, or award proceedings exceed the amount of Five Hundred Dollars (\$500.00). This limitation shall not apply to claims arising under any provision of indemnification or the City's protest ordinance contained in this competitive solicitation.

Submitted by:

Brittany Perkins

Name (printed)

Date:

6/15/2018

BKPL
Signature

C.E.O.

Title

■ B. Cost Proposal

**** Please see the following Pages for AshBritt's Applicable Documentation ****

SECTION VI - COST PROPOSAL PAGES

Proposer Name: AshBritt, Inc.

Proposer agrees to supply the products and services at the following prices bid in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

See preceding sheets and fill in pricing accordingly.

List **Section A Total** from Line Item Pricing Pages here:

\$ 25,159.200.00

List **Section B Total** from Line Item Pricing Pages here:

\$ 728.00

List **Section C Total** from Line Item Pricing Pages here:

\$ 2,017.00

List any variances in the below section or on an additional sheet:

Submitted by:

Brittany Perkins

Name (printed)

6/15/2018

Date

B. Perkins

Signature

C.E.O.

Title

12149-885 - Disaster Debris Removal and Management Services - Line Item Pricing

ITEM #	SECTION A - DESCRIPTION	QUANTITY	UNIT PRICE	UNIT	TOTAL PRICE
1	Vegetative Debris Removal	500,000	\$ 11.45	Cubic Yard	\$ 5,725,000.00
2	Mixed Debris Removal	200,000	\$ 11.95	Cubic Yard	\$ 2,390,000.00
3	C & D Debris Removal to DMS	75,000	\$ 12.95	Cubic Yard	\$ 971,250.00
4	C & D Debris Removal from ROW direct to Final Disposal	75,000	\$ 16.00	Cubic Yard	\$ 1,200,000.00
5	Debris Removal from Drop-off Sites	20,000	\$ 9.50	Cubic Yard	\$ 190,000.00
6	Vegetative Debris Grinding	500,000	\$ 2.25	Cubic Yard	\$ 1,125,000.00
7	Mixed Debris Processing	200,000	\$ 2.25	Cubic Yard	\$ 450,000.00
8	C & D Debris Processing (Compaction/Separation)	60,000	\$ 2.25	Cubic Yard	\$ 135,000.00
9	Haul-out of Reduced Vegetative debris	125,000	\$ 9.50	Cubic Yard	\$ 1,187,500.00
10	Haul-out of Separated C&D Debris	200,000	\$ 10.50	Cubic Yard	\$ 2,100,000.00
11	Haul-out of White Goods				
	A) White Goods - Freon Containing	500	\$ 90.00	Each	\$ 45,000.00
	B) White Goods - Non-Freon Containing	500	\$ 65.00	Each	\$ 32,500.00
12	Haul-out of E-Waste	2,000	\$ 6.00	Pound	\$ 12,000.00
13	Management and Haul-Out of Household Hazardous Waste	10,000	\$ 20.00	Pound	\$ 200,000.00
14	Dead Animal Removal < 30 Pounds	20	\$ 110.00	Each	\$ 2,200.00
15	Dead Animal Removal > 30 Pounds	10	\$ 130.00	Each	\$ 1,300.00
16	Sand Screening	75,000	\$ 16.00	Cubic Yard	\$ 1,200,000.00
17	Sand Replacement on Beach to Pre-Storm grade	75,000	\$ 12.00	Cubic Yard	\$ 900,000.00
18	Removal and Transportation of Eligible Vegetative Debris from Waterways to DMS or other approved site	20,000	\$ 175.00	Cubic Yard	\$ 3,500,000.00
19	Removal and Transportation of Eligible C & D Debris from Waterways to DMS or other approved site	10,000	\$ 195.00	Cubic Yard	\$ 1,950,000.00
20	Removal of Abandoned Vessels/Boats	500	\$ 125.00	Linear Foot	\$ 62,500.00
21	Removal of Abandoned Vehicles- Passenger and Light-Duty	250	\$ 225.00	Each	\$ 56,250.00
22	Removal of Abandoned Vehicles- Heavy-Duty, RV and Larger	250	\$ 350.00	Linear Foot	\$ 87,500.00
23	Removal of Partially Uprooted or Split Trees with No Exposed Root Ball (Leaners) 24.99 Inches Diameter	1,120	\$ 150.00	Each	\$ 168,000.00
24	Removal of Partially Uprooted or Split Trees with No Exposed Root Ball (Leaners) 25-36.99 Inches Diameter	100	\$ 245.00	Each	\$ 24,500.00
25	Removal of Partially Uprooted or Split Trees with No Exposed Root Ball (Leaners) >36.99 Inches Diameter	100	\$ 495.00	Each	\$ 49,500.00
26	Removal of Partially Uprooted or Split Trees -Backfill Delivered and Placed	100	\$ 15.00	Cubic Yard	\$ 1,500.00
27	Removal of Partially Uprooted or Split Trees (Leaners) >72 Inches Diameter (Requiring Crane)	5	\$ 895.00	Each	\$ 4,475.00
28	Removal of Partially Uprooted or Split Trees (Leaners) >72 Inches Diameter (No Crane Required)	5	\$ 595.00	Each	\$ 2,975.00

12149-885 - Disaster Debris Removal and Management Services - Line Item Pricing

ITEM #	SECTION A - DESCRIPTION	QUANTITY	UNIT PRICE	UNIT	TOTAL PRICE
29	Removal of Dangerous Hanging Limbs, 2 Inches or More in Diameter, All Limbs	10,000	\$ 135.00	Each	\$ 1,350,000.00
30	Hazardous Stump Removal 25-36 Inches Diameter	30	\$ 275.00	Each	\$ 8,250.00
31	Hazardous Stump removal 37- 48 Inches Diameter	40	\$ 375.00	Each	\$ 15,000.00
32	Hazardous Stump Removal More Than 48 Inches Diameter	20	\$ 525.00	Each	\$ 10,500.00
35	Hazardous Stump Backfill Delivered and Placed	100	\$ 15.00	Cubic Yard	\$ 1,500.00
SECTION A - TOTAL					\$25,159,200.00

ITEM	SECTION B - LABOR CATEGORY	UNIT	LABOR RATE
36	Project Manager	Hourly	\$ 105.00
37	Operations Manager	Hourly	\$ 95.00
38	Crew Foreman	Hourly	\$ 90.00
39	Laborer with Small Hand Tools	Hourly	\$ 55.00
40	Sawman with Saw	Hourly	\$ 70.00
41	Flagger	Hourly	\$ 43.00
42	Climber with Gear	Hourly	\$ 110.00
43	Laborer with Mechanized Broom	Hourly	\$ 75.00
44	Mechanic	Hourly	\$ 85.00
SECTION B - TOTAL			\$728.00

*** Proposer shall provide hourly rates for equipment that are inclusive of the equipment operator.**

ITEM	SECTION C - EQUIPMENT TYPE	UNIT	EQUIPMENT RATE
45	Wheeled Loader (JD 544 or equivalent)	Hourly	\$ 175.00
46	Wheeled Loader (JD 644 or equivalent)	Hourly	\$ 195.00
47	Bobcat Skid Steer Loader	Hourly	\$ 107.00
48	Knuckleboom Loader with Debris Grapple	Hourly	\$ 165.00
49	30 Ton Crane	Hourly	\$ 195.00
50	50 Ton Crane	Hourly	\$ 275.00
51	40-60 foot Bucket Truck	Hourly	\$ 195.00
52	Self Loading Dump Truck	Hourly	\$ 225.00
53	Dump Truck 16-20 Cubic Yard Certified Capacity	Hourly	\$ 110.00
54	Dump Truck 21-30 Cubic Yard Certified Capacity	Hourly	\$ 120.00
55	Dump Truck 31-50 Cubic Yard Certified Capacity	Hourly	\$ 150.00
56	Operator and Street Sweeper- Mechanized	Hourly	\$ 105.00
SECTION C - TOTAL			\$2,017.00

■ C. Non-Collusion Statement

**** Please see the following Pages for AshBritt's Applicable Documentation ****

NON-COLLUSION STATEMENT:

By signing this offer, the vendor/contractor certifies that this offer is made independently and *free* from collusion. Vendor shall disclose below any City of Fort Lauderdale, FL officer or employee, or any relative of any such officer or employee who is an officer or director of, or has a material interest in, the vendor's business, who is in a position to influence this procurement.

Any City of Fort Lauderdale, FL officer or employee who has any input into the writing of specifications or requirements, solicitation of offers, decision to award, evaluation of offers, or any other activity pertinent to this procurement is presumed, for purposes hereof, to be in a position to influence this procurement.

For purposes hereof, a person has a material interest if they directly or indirectly own more than 5 percent of the total assets or capital stock of any business entity, or if they otherwise stand to personally gain if the contract is awarded to this vendor.

In accordance with City of Fort Lauderdale, FL Policy and Standards Manual, 6.10.8.3,

3.3. City employees may not contract with the City through any corporation or business entity in which they or their immediate family members hold a controlling financial interest (e.g. ownership of five (5) percent or more).

3.4. Immediate family members (spouse, parents and children) are also prohibited from contracting with the City subject to the same general rules.

Failure of a vendor to disclose any relationship described herein shall be reason for debarment in accordance with the provisions of the City Procurement Code.

<u>NAME</u>	<u>RELATIONSHIPS</u>
N/A	

In the event the vendor does not indicate any names, the City shall interpret this to mean that the vendor has indicated that no such relationships exist.

■ D. Non-Discrimination Certification Form

**** Please see the following Pages for AshBritt's Applicable Documentation ****

**CONTRACTOR'S CERTIFICATE OF COMPLIANCE WITH
NON-DISCRIMINATION PROVISIONS OF THE CONTRACT**

The completed and signed form should be returned with the Contractor's submittal. If not provided with submittal, the Contractor must submit within three business days of City's request. Contractor may be deemed non-responsive for failure to fully comply within stated timeframes.

Pursuant to City Ordinance Sec. 2-17(a)(i)(ii), bidders must certify compliance with the Non-Discrimination provision of the ordinance.

- (a) Contractors doing business with the City shall not discriminate against their employees based on the employee's race, color, religion, gender (including identity or expression), marital status, sexual orientation, national origin, age, disability or any other protected classification as defined by applicable law.

Contracts. Every Contract exceeding \$100,000, or otherwise exempt from this section shall contain language that obligates the Contractor to comply with the applicable provisions of this section.

The Contract shall include provisions for the following:

- (i) The Contractor certifies and represents that it will comply with this section during the entire term of the contract.
- (ii) The failure of the Contractor to comply with this section shall be deemed to be a material breach of the contract, entitling the City to pursue any remedy stated below or any remedy provided under applicable law.

BK Perkins
Authorized Signature

Brittany Perkins, C.E.O.
Print Name and Title

6/15/2018
Date

E. Contact Payment Method

**** Please see the following Pages for AshBritt's Applicable Documentation ****

Removed per change dated June 12, 2018

CONTRACT PAYMENT METHOD BY P-CARD

THIS FORM MUST BY SUBMITTED WITH YOUR RESPONSE

The City of Fort Lauderdale has implemented a Procurement Card (P-Card) program which changes how payments are remitted to its vendors. The City has transitioned from traditional paper checks to payment by credit card via MasterCard or Visa. This allows you as a vendor of the City of Fort Lauderdale to receive your payment fast and safely. No more waiting for checks to be printed and mailed.

Payments will be made utilizing the City's P-Card (MasterCard or Visa). Accordingly, firms must presently have the ability to accept credit card payment or take whatever steps necessary to implement acceptance of a credit card before the commencement of a contract.

Please indicate which credit card payment you prefer:

_____ Master Card

_____ Visa Card

Company Name: _____

Name (Printed)

Signature

Date

Title

■ *F. Sample Insurance Certificate*

**** Please see the following Pages for AshBritt's Applicable Documentation ****



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

6/13/2018

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER USI Insurance Services, LLC 500 Columbia Drive, Ste 102 West Palm Beach FL 33409-2718	CONTACT NAME:	FAX (A/C, No):
	PHONE (A/C, No, Ext): 561-693-0500	
INSURED AshBritt, Inc 565 East Hillsboro Blvd Deerfield Beach FL 33441	E-MAIL ADDRESS:	
	INSURER(S) AFFORDING COVERAGE	
	INSURER A: Starr Surplus Lines Insurance Company	NAIC # 13604
	INSURER B: Starr Indemnity & Liability Company	38318
	INSURER C: Federal Insurance Company	20281
	INSURER D:	
	INSURER E:	
	INSURER F:	

COVERAGES**CERTIFICATE NUMBER:** 1940275368**REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	GENERAL LIABILITY <input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input checked="" type="checkbox"/> LOC	Y	Y	100065645181	5/22/2018	5/22/2019	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$
B	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS	Y	Y	SISIPCA08263218	5/22/2018	5/22/2019	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
A	UMBRELLA LIAB <input checked="" type="checkbox"/> EXCESS LIAB DED <input type="checkbox"/> RETENTION \$	Y	Y	1000336529181	5/22/2018	5/22/2019	EACH OCCURRENCE \$ 10,000,000 AGGREGATE \$ 10,000,000 \$
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N <input type="checkbox"/>	Y N/A	10000027880	5/22/2018	5/22/2019	<input checked="" type="checkbox"/> WC STATU-TORY LIMITS <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
A C	Pollution Professional Equipment	Y Y	Y Y	100065645181 06639855	5/22/2018 5/22/2018	5/22/2019 5/22/2019	\$1,000,000 Per Loc \$1,000,000 Per Claim \$31,616 Leased/Borrow Equipment

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

10 Days Notice for Non Payment, 30 Days Notice All Other, General Liability, Professional and Pollution includes Primary & Non Contributory, Additional Insured and Waiver of Subrogation. Auto policy includes Pollution, Broadened Coverage and Waiver of Right of Recovery against us. Workers Compensation includes Waiver of our Right to Recover. Equipment Coverage leased/borrowed or rented \$500,000 limit including wind.

CERTIFICATE HOLDER**CANCELLATION**

City of Ft. Lauderdale
100 N. Andrews Avenue, Suite 619
Ft. Lauderdale FL 33301

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

CAM #18-0923

■ Additional Required Forms

**** Please see the following Pages for AshBritt's Applicable Documentation ****

BID BOND

KNOW ALL BY THESE PRESENTS, That we, AshBritt, Inc.

565 East Hillsboro Blvd.

Deerfield Beach, FL 33441

as Principal, hereinafter called the Principal,

and the Liberty Mutual Insurance Company

of 175 Berkeley Street, Boston, MA 02116

, a corporation duly organized under

the laws of the State of MA

, as Surety, hereinafter called the Surety, are held and firmly bound unto

City of Fort Lauderdale, FL

as Obligee, hereinafter called the Obligee,

in the sum of Five Percent of Amount Bid

Dollars (\$ 5%), for the payment of which sum well and truly to be made, the said Principal and the said Surety, bind ourselves, our heirs, executors, administrators, successors and assigns, jointly and severally, firmly by these presents.

WHEREAS, the Principal has submitted a bid for RFP #12149-885, Disaster Debris Removal and Management Services

NOW, THEREFORE, if the Obligee shall accept the bid of the Principal and the Principal shall enter into a Contract with the Obligee in accordance with the terms of such bid, and give such bond or bonds as may be specified in the bidding or Contract Documents with good and sufficient surety for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof, or in the event of the failure of the Principal to enter such Contract and give such bond or bonds, if the Principal shall pay to the Obligee the difference not to exceed the penalty hereof between the amount specified in said bid and such larger amount for which the Obligee may in good faith contract with another party to perform the Work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect.

Provided, however, that this Bid Bond and any required performance and payment bonds are for the first year of the contract only, and may be extended by the Surety by Continuation Certificate. Provided, further that the surety reserves the right not to renew or extend the bond for additional years at its sole discretion. Such action not to renew or extend will not be deemed a default under the bond and obligee waives any claim or right of action against this bond with respect to replacement security to be posted by the Principal to the Obligee or for any liability under the contract for future periods of time.

Signed and sealed this 14th day of June, 2018.

Kelley Beckmann

AshBritt, Inc. (Seal)

{ BKPL Principal
Title



Peggy Jackson

Witness

Liberty Mutual Insurance Company

{ By Amanda Jean Chaffauros
Amanda Jean Chaffauros Attorney-in-Fact

Countersigned By: Robert Corley McLendon

CAM #18-0923

Exhibit 2

Robert Corley McLendon, Resident Florida Agent

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This Power of Attorney limits the acts of those named herein, and they have no authority to bind the Company except in the manner and to the extent herein stated. Not valid for mortgage, note, loan, letter of credit, bank deposit, currency rate, interest rate or residual value guarantees. To confirm the validity of this Power of Attorney call 610-832-8240 between 9:00 am and 4:30 pm EST on any business day.

Liberty Mutual Insurance Company
The Ohio Casualty Insurance Company
West American Insurance Company

POWER OF ATTORNEY

KNOWN ALL PERSONS BY THESE PRESENTS: That The Ohio Casualty Insurance Company is a corporation duly organized under the laws of the State of New Hampshire, that Liberty Mutual Insurance Company is a corporation duly organized under the laws of the State of Massachusetts, and West American Insurance Company is a corporation duly organized under the laws of the State of Indiana (herein collectively called the "Companies"), pursuant to and by authority herein set forth, does hereby name, constitute and appoint, Amanda Joan Charfauros of the city of Jackson, state of MS its true and lawful attorney-in-fact, with full power and authority hereby conferred to sign, execute and acknowledge the following surety bond:

Principal Name: AshBritt, Inc.

Obligee Name: City of Fort Lauderdale, FL

Surety Bond Number: Bid Bond

Bond Amount: See Bond Form

IN WITNESS WHEREOF, this Power of Attorney has been subscribed by an authorized officer or official of the Companies and the corporate seals of the Companies have been affixed thereto this 6th day of March, 2017.



The Ohio Casualty Insurance Company
Liberty Mutual Insurance Company
West American Insurance Company

By: David M. Carey
David M. Carey, Assistant Secretary

STATE OF PENNSYLVANIA
COUNTY OF MONTGOMERY

ss

On this 6th day of March, 2017, before me personally appeared David M. Carey, who acknowledged himself to be the Assistant Secretary of Liberty Mutual Insurance Company, The Ohio Casualty Company, and West American Insurance Company, and that he, as such, being authorized so to do, execute the foregoing instrument for the purposes therein contained by signing on behalf of the corporations by himself as a duly authorized officer.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed my notarial seal at King of Prussia, Pennsylvania, on the day and year first above written.



COMMONWEALTH OF PENNSYLVANIA
Notarial Seal
Teresa Pastella, Notary Public
Upper Merion Twp., Montgomery County
My Commission Expires March 28, 2021
Member, Pennsylvania Association of Notaries

By: Teresa Pastella
Teresa Pastella, Notary Public

This Power of Attorney is made and executed pursuant to and by authority of the following By-laws and Authorizations of The Ohio Casualty Insurance Company, Liberty Mutual Insurance Company, and West American Insurance Company which resolutions are now in full force and effect reading as follows:

ARTICLE IV – OFFICERS – Section 12. Power of Attorney. Any officer or other official of the Corporation authorized for that purpose in writing by the Chairman or the President, and subject to such limitation as the Chairman or the President may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Corporation to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact, subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Corporation by their signature and execution of any such instruments and to attach thereto the seal of the Corporation. When so executed, such instruments shall be as binding as if signed by the President and attested to by the Secretary. Any power or authority granted to any representative or attorney-in-fact under the provisions of this article may be revoked at any time by the Board, the Chairman, the President or by the officer or officers granting such power or authority.

ARTICLE XIII – Execution of Contracts – SECTION 5. Surety Bonds and Undertakings. Any officer of the Company authorized for that purpose in writing by the chairman or the president, and subject to such limitations as the chairman or the president may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Company by their signature and execution of any such instruments and to attach thereto the seal of the Company. When so executed such instruments shall be as binding as if signed by the president and attested by the secretary.

Certificate of Designation – The President of the Company, acting pursuant to the Bylaws of the Company, authorizes David M. Carey, Assistant Secretary to appoint such attorneys-in-fact as may be necessary to act on behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations.

Authorization – By unanimous consent of the Company's Board of Directors, the Company consents that facsimile or mechanically reproduced signature of any assistant secretary of the Company, wherever appearing upon a certified copy of any power of attorney issued by the Company in connection with surety bonds, shall be valid and binding upon the Company with the same force and effect as though manually affixed.

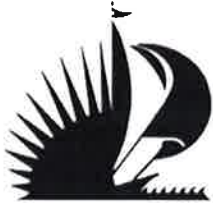
I, Renee C. Llewellyn, the undersigned, Assistant Secretary, The Ohio Casualty Insurance Company, Liberty Mutual Insurance Company, and West American Insurance Company do hereby certify that the original power of attorney of which the foregoing is a full, true and correct copy of the Power of Attorney executed by said Companies, is in full force and effect and has not been revoked.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the seals of said Companies this 14th day of June, 2018.



By: Renee C. Llewellyn
Renee C. Llewellyn, Assistant Secretary

CAM #18-0923
Exhibit 2
Page 142 of 148



City of Fort Lauderdale • Procurement Services Division
100 N. Andrews Avenue, 619 • Fort Lauderdale, Florida 33301
954-828-5933 Fax 954-828-5576
purchase@fortlauderdale.gov

ADDENDUM NO. 1

RFP No. 12149-885
Disaster Debris Removal and Management Services

ISSUED: May 29, 2018

This addendum is being issued to make the following change(s):

1. Update of Evaluation Criteria in solicitation packet
2. Update of Cost Proposal Page
3. Update of Line Item Pricing Pages

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
Procurement Specialist II

Company Name: ASHBRETT, INC.
(please print)

Bidder's Signature: BKPL

Date: 6/15/2018



City of Fort Lauderdale • Procurement Services Division
100 N. Andrews Avenue, 619 • Fort Lauderdale, Florida 33301
954-828-5933 Fax 954-828-5576
purchase@fortlauderdale.gov

ADDENDUM NO. 2

RFP No. 12149-885
Disaster Debris Removal and Management Services

ISSUED: May 31, 2018

This addendum is being issued to make the following change(s):

1. Posting of Pre-Bid Sign-in Sheet

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
Procurement Specialist II

Company Name: ASHBETT, INC.
(please print)

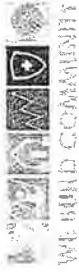
Bidder's Signature: BIC [Signature]

Date: 6/15/2018



FINANCE DEPARTMENT

RFP PRE-PROPOSAL MEETING SIGN-IN SHEET



DATE: 05/31/2018

TIME: 09:00

☒ AM ☐ PM

OPENING DATE: _____

PROCUREMENT CONTACT: Laurie Platkin

RFP#: 12149-885

RFP TITLE: Disaster Debris Removal and Management Services

NAME	COMPANY	PHONE	EMAIL
Laurie Platkin	City of Fort Lauderdale	954-828-5138	lplatkin@fortlauderdale.gov
MaryAnne Crowder	800 992-6207		araman@crowdergulf.com
Wilson	Gulf		
Mike Beavers	Sea/Lanti	903-310-6535	Mike@beaconcorp.com
Bryan Fire	CERES ENVIRONMENTAL	239-319-7800	bryan.fire@ceresenv.com
MELISSA DAVIS	CITY OF FORT LAUDERDALE	954-828-6111	mdavis@fortlauderdale.gov
Jared Moskowitz	AshBritt	954-545-3535	response@ashbritt.com
Cheryl Devenaux	Dev-Land Devolotion & Site Inc	(561) 585-6370	devland6370@gmail.com



City of Fort Lauderdale • Procurement Services Division
100 N. Andrews Avenue, 619 • Fort Lauderdale, Florida 33301
954-828-5933 Fax 954-828-5576
purchase@fortlauderdale.gov

ADDENDUM NO. 3

RFP No. 12149-885
Disaster Debris Removal and Management Services

ISSUED: June 4, 2018

This addendum is being issued to make the following change(s):

1. In response to question 5, providing updated line item #11 on pricing sheets to include both White Goods – Freon Containing as well as White Goods – Non-Freon Containing.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
Procurement Specialist II

Company Name: ASHBRIFF, INC.
(please print)

Bidder's Signature: B. Platt

Date: 6/15/2018



City of Fort Lauderdale • Procurement Services Division
100 N. Andrews Avenue, 619 • Fort Lauderdale, Florida 33301
954-828-5933 Fax 954-828-5576
purchase@fortlauderdale.gov

ADDENDUM NO. 4

RFP No. 12149-885
Disaster Debris Removal and Management Services

ISSUED: June 7, 2018

This addendum is being issued to make the following change(s):

1. Added Contract Payment Method Form

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
Procurement Specialist II

Company Name: ARHBEIT, INC.
(please print)

Bidder's Signature: BK P

Date: 6/15/2018



City of Fort Lauderdale • Procurement Services Division
100 N. Andrews Avenue, 619 • Fort Lauderdale, Florida 33301
954-828-5933 Fax 954-828-5576
purchase@fortlauderdale.gov

ADDENDUM NO. 5

RFP No. 12149-885
Disaster Debris Removal and Management Services

ISSUED: June 12, 2018

This addendum is being issued to make the following change(s):

1. Updated Section 4.2.8 Required Forms – Removed Contract Payment Method clause.
2. Removed Contract Payment Method Form submitted in Addendum 4.
3. Extended Bid End Date from 6/12/18 at 2 pm to 6/18/18 at 2 pm.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
Procurement Specialist II

Company Name: ASH BRITT, INC.
(please print)

Bidder's Signature: BK R...

Date: 6/15/2018