

City of Fort Lauderdale
















**FY 2018 COMMISSION ANNUAL ACTION PLAN**

Progress Report



## FY 2018 Commission Annual Action Plan

FY18 CAAP

Project	
	<b>Traffic Volume and Flow Improvements and Communication</b> Chantal Botting (Fire Rescue)
	<b>Athletic Fields Development</b> Anthony Fajardo (Sustainable Development)
	<b>Northwest-Progresso-Flagler Heights Community Redevelopment Area (CRA)</b> D'Wayne Spence (NW Community Redevelopment Agency)
	<b>Comprehensive Homeless Strategy and City Action Plan</b> Rick Maglione (Police)
	<b>Stormwater Management and Funding</b> Diana Alarcon (Transportation and Mobility)
	<b>Building Process Review</b> Paul Berg (Public Works)
	<b>Central City Regional Activity Center Rezoning</b> Averill Dorsett (Human Resources)
	<b>South Andrews Avenue Redevelopment</b> Phil Thornburg (Parks and Recreation)
	<b>17th Street Mobility Plan Implementation</b> Diana Alarcon (Transportation and Mobility)
	<b>Unified Land Development Regulations (ULDR) Revisions</b> Anthony Fajardo (Sustainable Development)
	<b>Open Space Policy Development</b> Anthony Fajardo (Sustainable Development)
	<b>Fire Station 8</b> Paul Berg (Public Works)
	<b>Beach Mobility Master Plan</b> Kirk Buffington (Finance)
	<b>Beach Community Redevelopment Area (CRA)</b> Donald Morris (Community Redevelopment Agency)
	<b>Police Station of the 21st Century</b> Mike Maier (Information Technology Services)



## Traffic Volume and Flow Improvements and Communication

FY18 CAAP

### Cylinder of Excellence

Infrastructure

### Owner



Chantal Botting (Fire Rescue)

### Description

The purpose of the Traffic Volume and Flow Improvements and Communication initiative is to identify and implement or advocate for improvements that can be made to improve traffic congestion throughout the City of Fort Lauderdale. Transportation and Mobility will work collaboratively with other City departments and other agencies as necessary to achieve success. The goal is to reduce traffic congestion and improve traffic flow as measured in the annual Neighbor survey.

### Analysis

May-18

To address traffic flow throughout the City, 6 positions for TAM were funded in the FY 2018 operating budget, but frozen pending the results of a special Neighbor survey conducted in October 2017 to analyze causes of dissatisfaction and identify areas of focus for traffic flow, public education, and homelessness. Once the results were presented to the Budget Advisory Board (BAB) in January 2018, three of six frozen positions were unfrozen. TAM is currently working to hire an Inter-Agency Coordinator, Traffic Operations Engineer, and Engineering Technician II.

Throughout discussions of the issue and analysis of the survey, three areas of focus have been identified to potentially improve traffic flow:

- **Traffic Signalization:** TAM will be hiring a consultant to study the current traffic signalization system operated by Broward County, and develop a cost estimate for the City to take over these functions and control traffic signalization throughout the City.
- **Street Lighting:** A consultant is analyzing street lighting in the City to determine the current status and to develop lighting illumination level recommendations. These recommendations will address both pedestrians and vehicles on the top 10 corridors identified and prioritized through Vision Zero.
- **Maintenance of Traffic (MOT) process and enforcement:** A cross-departmental team is being assembled to develop enhancements to the current MOT process and proposed solutions and enforcement mechanisms. It is anticipated that the team's recommendations will be ready in time for consideration for the FY 2019 proposed budget.

### Milestones



Complete Survey

FY18 CAAP



Commission Report

FY18 CAAP



Maintenance of Traffic (MOT) process and enforcement

FY18 CAAP



Street Lighting Evaluation

FY18 CAAP



Traffic Signalization White Paper

FY18 CAAP



Report: Number of Cars - Trends

FY18 CAAP



### Cylinder of Excellence

Public Places

### Owner



Anthony Fajardo (Sustainable Development)

### Description

The Parks and Recreation Department, in partnership with the Public Works Department and Department of Sustainable Development, will be working to increase and enhance field and open space available to the public. Major components of this project include the addition of soccer and lacrosse fields at Mills Pond Park; identification of additional locations for field space through the Parks Master Plan, with the prioritization of park impact fees for funding; continuing discussions with schools and neighboring communities for joint use of fields, conversion of existing fields to turf to extend use and availability, and an update to the City's Comprehensive Plan regarding Open Space Policy going forward. These enhancements will move the City closer toward meeting the growing demands for fields and open space by the community.

### Analysis

May-18

- Construction for the Mills Pond Park project has been completed, and a groundbreaking ceremony took place in December 2017.
- The development of a report of short and long term field space availability is in progress. The report will be sent to Commission upon completion.
- The project of converting Holiday Park's fields to turf has started and is estimated to be completed at the end of 2019.
- The review of Park Impact Fees is pending direction about a potential \$100 million Parks Bond, scheduled to be discussed with the Commission in the summer of 2018. The City is evaluating issuing a Parks Bond to fund recommendations made in the Parks Master Plan.

### Milestones



**Parks Master Plan (Ongoing)**  
FY18 CAAP



**City Commission: plan adoption**  
FY18 CAAP



**Review Park Impact Fee**  
FY18 CAAP



**City Commission Report: Potential for more field options**  
FY18 CAAP



**Field Conversion to Turf (ongoing)**  
FY18 CAAP



**Fields Space Short and Long Term: after school use of fields (Ongoing operation)**  
FY18 CAAP



**Mills Pond Park: Construction**  
FY18 CAAP



**NOVA Sports Facility Lease**  
FY18 CAAP



## Northwest-Progresso-Flagler Heights Community Redevelopment Area (CRA)

FY18 CAAP

### Cylinder of Excellence

Business Development

### Owner



D'Wayne Spence (NW Community Redevelopment Agency)

### Description

The Northwest-Progresso-Flagler Heights (NPF) Community Redevelopment Area (CRA), in partnership with the City of Fort Lauderdale departments of Public Works, Sustainable Development, Transportation and Mobility, and the City Manager's Office, will continue to work to enhance and advance business development offerings, as well as capital improvements projects within the boundaries of the NPF CRA. Major project areas include 7th Avenue development, façade and business development incentives, enhanced marketing of available properties for sale, infill housing, installation of crosswalks along Sistrunk Boulevard, construction of three parking lots, and a lease with the YMCA for use of the Mizell Center. The goals of these projects are in alignment with the overall goals of the NPF CRA, which include expanding economic opportunities and fostering dynamic commercial and residential development, as well as enhancing Neighbor quality of life.

### Analysis

May-18

On Site Signs: On-site signage for available CRA properties is complete and ongoing for new properties, providing the community and developers with a concrete look at properties before they become available for purchase. The CRA is developing the timeline for the Request for Proposal (RFP) and is planning to release 10 properties per quarter.

In-fill Housing: Purchase of 55 properties from the City is complete.

Surface Parking Lots: The CRA Board approved the locations of public off-street parking lots on January 23, 2018. The locations are: 1812 Sistrunk Boulevard (NW 19th Avenue) with 21 parking spaces, 1609 Sistrunk Boulevard (NW 17th Avenue) with 38 parking spaces, and 1136 Sistrunk Boulevard (NW 12th Avenue) with 23 parking spaces. The CRA is collaborating with Transportation and Mobility Department and Procurement to develop and advertise a bid. The timeline for groundbreaking is estimated for August 2018, with completion of all three projects by the end of calendar year 2018.

YMCA Mizell Center Lease: The lease agreement with the YMCA for the Mizell Center has been approved. The CRA estimates that the project is approximately two years out from construction.

Sistrunk Crosswalks: The CRA and Transportation and Mobility are collaborating regarding funding for 6 crosswalks.

## Milestones



Available Properties for Sale: On-site Signs  
FY18 CAAP



CRA Market Incentives (Ongoing)  
FY18 CAAP



CRA Plan: Next Steps  
FY18 CAAP



Focus Vision  
FY18 CAAP



Identify Types of Businesses  
FY18 CAAP



Infill Housing Project: Financial Incentives  
FY18 CAAP



Sistrunk Crosswalks (Ongoing)  
FY18 CAAP



Surface Parking Lots (3)  
FY18 CAAP



YMCA/Mizell Center Lease  
FY18 CAAP



Six13 Project Agreement  
FY18 CAAP



Hotel Project Development  
FY18 CAAP




CRA Spending Plan (8 years) (Ongoing)  
FY18 CAAP



## Cylinder of Excellence

Public Places

## Owner

 Rick Maglione (Police)

## Description

The Neighbor Support Division and the Police Department's Homeless Task Force will continue to develop strategies and action plans to support homeless individuals, educate the community, and enforce existing ordinances to achieve desired outcomes and enhance quality of life. Potential strategies include identifying alternative feeding sites and partnering with shared meals programs, identifying locations for personal storage lockers and a homeless assistance day center, developing a public education campaign, continued enforcement of the panhandling ordinance, and continued participation in the continuum of care rapid rehousing program.

## Analysis

May-18

### Rapid Rehousing:

99 Clients have been housed to date. The program ends in June 2018 due to a discontinuation of funding.

### Public Education:

Informational materials are available for individuals who want or need services related to housing, healthcare, food, etc. These are distributed by community partners and staff as requested or as the need arises.

### Community Court Pilot Program:

The City has been working with the Chief Judge of Broward County Courts to discuss the creation of a Community Court in Fort Lauderdale. Judge Tuter has been supportive of the idea, and is working with the City to develop a pilot program. If there is a violation of a quality of life or municipal ordinance by a homeless individual, the Fort Lauderdale Police Homeless Outreach Officers will issue a Notice to Appear in Court instead of taking the individual to jail. The individual will appear in the Community Court, where there will be a problem-solving and community-focused approach to balance penalties with community assistance. It requires offenders to pay back the community by participating in restorative community service projects, while participating in individualized social service programs—such as drug or alcohol treatment or mental health counseling. The primary benefit of a Community Court, as opposed to the traditional court system approach, is the linking of offenders to services to help them establish structure in their lives by offering a support system. This will be the first such program in Florida, and in the southeast region of the United States. Similar programs have been successfully developed in other parts of the country.

## Milestones



Downtown Park/Open Clean Up  
FY18 CAAP



Bus Stops as Shelters (Ongoing)  
FY18 CAAP



Advocate to Open the Stockade (Broward County)  
FY18 CAAP



Alternative Feeding Site (Hold on Enforcement)  
FY18 CAAP



Homeless Assistance Day Center  
FY18 CAAP



Public Education Campaign for the Community  
FY18 CAAP



Personal Storage Locker Area  
FY18 CAAP



Rapid Re-Housing Program (Ending in June 2018)  
FY18 CAAP



Evaluate Homeless Community Court (Evaluation Report)  
FY18 CAAP



Homeless Court: Discussion with Judges (Ongoing)  
FY18 CAAP





### Cylinder of Excellence

Infrastructure

### Owner

**DA** Diana Alarcon (Transportation and Mobility)

### Description

The Public Works Department, in partnership with the Finance Department and the Budget Division, will continue to work toward constructing stormwater management solutions and identifying funding for future stormwater investments. This includes completion of Phase I projects, the continuation of Phase II neighborhood projects (including modeling, community engagement, and design), the completion of a rate study, and the consideration of a bond package to fund Phase III projects. This initiative will be a comprehensive approach to provide and construct solutions for stormwater challenges.

### Analysis

May-18

Phase I of the Stormwater Program consists of 37 Community Investment Plan (CIP) projects throughout the City, designed to address chronic flooding issues in different neighborhoods caused by tidal and/or rainfall events. Of the 37 projects, 26 have been completed, two (2) are currently in construction, five (5) are in design, and four (4) are scheduled for construction during the 2018-2020 fiscal years.

Phase II of the Stormwater Masterplan consists of Citywide data collection, hydraulic/hydrologic modeling, and developing complete engineering design plans and cost estimates for seven neighborhoods: Edgewood, River Oaks, Dorsey Riverbend, Durrs Area, Progresso, Victoria Park, and SE Isles. The third and final round of outreach meetings within the seven (7) neighborhoods was successfully completed on March 15, 2018. All plans, details, and specifications are complete and have been submitted for permitting to Broward County. Permitting the seven (7) neighborhoods is expected to take two (2) to three (3) months. Once complete, funding for construction and implementation of the improvements must be obtained. Pending funding, construction of the improvements is expected to begin in 2019 and extend into 2024.

With regard to funding, the City has presented Stormwater rate methodologies to the Infrastructure Task Force and the Budget Advisory Board. The City Commission gave further direction. Additional discussions with the Infrastructure Task Force and the Budget Advisory Board are planned for June and July 2018, with a recommendation going to the City Commission as part of the FY 2019 Budget preparation. The decisions related to the Stormwater rate methodology will drive further discussion regarding the potential issuance of Stormwater bonds for future construction.

## Milestones



Phase I Project Construction  
FY18 CAAP



Phase II Projects - Stormwater Master Plan for priority neighborhoods  
FY18 CAAP



Complete Modeling, Data Collection, and Conceptual Design  
FY18 CAAP



Public Outreach to Neighborhoods (Ongoing)  
FY18 CAAP



Prepare final design  
FY18 CAAP



Obtain funding  
FY18 CAAP



Project Construction  
FY18 CAAP



Stormwater Funding Methodology and Rates  
FY18 CAAP



Methodology Report  
FY18 CAAP



Budget Advisory Board: Review and Direction  
FY18 CAAP



City Commission: Review and Direction  
FY18 CAAP



City Commission Decision on Methodology for Rates  
FY18 CAAP



Stormwater Bond Package  
FY18 CAAP



Report with options/special election dates  
FY18 CAAP




City Commission Decision: Bond Financing - \$150 million  
FY18 CAAP

## Cylinder of Excellence

Business Development

## Owner

 Paul Berg (Public Works)

## Description

The Building Process Review initiative encompasses the implementation of Accela throughout the entire City, including the overall permitting, code compliance and land development data tables with licensing to the Fire-Rescue, Police, and Parks and Recreation Departments. The system will replace the outdated Community Plus—including the tracking of data from these departments. Fire Rescue will have the ability to access plan reviews, and Police will have the ability to interface with the system for issues relating to Code Compliance. The overall system implementation comes with the responsibility of modifying existing physical workflows to match the software design. The project will enable online digital review of plans simultaneously across technical domains such as plumbing, electrical, structural and fire reviewers, and will result in a more efficient service offering to the Neighbors in the City of Fort Lauderdale. The goal is to reduce the time for permitting and plan review and increase the overall efficiency measures related to the process.

## Analysis

May-18

The Department of Sustainable Development (DSD) has staffing resources dedicated to filling vacant positions associated with the Building process. Vacant positions funded by the Building fund are less common and generally filled quickly.

The Accela Civic Platform is scheduled to go live in October/November 2018, and will shrink building permit turnaround times, move funds quicker, and empower citizens to track updates online. In collaboration with Accela's implementation, EPermit Hub will allow construction teams to share and collaborate to fulfill the permit requirements for a project while managing schedules and seamlessly interacting with jurisdictions. The Private Provider/Permit by Affidavit programs allow for a private entity to perform the plan reviews and inspections associated with the Building, Mechanical, Electrical and Plumbing trades or to perform only the inspections of those trades after the plan review.

DSD has undertaken a fee structure study to determine if the existing rate structure is still relevant and applicable. A more streamlined and less time consuming approach to calculating permit fees is being considered and is tentatively scheduled for implementation when Accela goes live, consisting of permit fees based on the contract cost.

## Milestones



**Accela Implementation: Installation/Training**  
FY18 CAAP



**Fee Structure Study**  
FY18 CAAP



**Commission Decision: Building Fee Structure Ordinance**  
FY18 CAAP



**Fill Vacant Positions (10)**  
FY18 CAAP



**Dedicated HR Staffing for Sustainable Development**  
FY18 CAAP



**County Representative at DSD (No representative)**  
FY18 CAAP



**Evaluate Ambassador (Ombudsman) On Board**  
FY18 CAAP



## Central City Regional Activity Center Rezoning

FY18 CAAP

### Cylinder of Excellence

Neighborhood Enhancement

### Owner

AD Averill Dorsett (Human Resources)

### Description

The Central City Community Redevelopment Area (CRA), in partnership with the Department of Sustainable Development and Transportation and Mobility, will be examining the CRA area and proposed amendments to the Comprehensive Plan and Unified Land Development Regulations (ULDR) to achieve a mixed-use environment. The City Commission's goal is to see the Central City CRA transformed into a more vibrant, mixed-use community.

### Analysis

May-18

The goal for the Central City Regional Activity Center Rezoning is to improve the quality of life in the area, increase property values and redevelop and revitalize properties. The Central City CRA lies within Commission Districts 2 and 3 and has a mixture of industrial, commercial, and residential zoning areas. To redevelop the area will require a change in zoning. To move forward, the CRA drafted a Request for Proposals (RFP) for professional services to examine the area for mixed-use development and determine if rezoning could be done through City ordinances or if a land use amendment is required. On June 14, 2017 three vendors responded to the RFP and the bid was awarded to lowest responsible bidder, Mellgren Planning Group, for an estimated project cost of \$96,890, price includes Land Use Amendment (if required). Mellgren Planning Group met with CRA staff on January 8, 2018 to give an orientation on the scope of the work, and the project kicked off officially in February 2018. Dates are being established for three Community workshops and a presentation to the new City Commission. The duration of this study is estimated to 18 months.

### Milestones



Establish Rezoning Evaluation Committee  
FY18 CAAP



Publish RFP  
FY18 CAAP



Review & Award RFP  
FY18 CAAP



Conduct Community Outreach/Workshops  
FY18 CAAP



Prepare Draft Report (may include land use changes)  
FY18 CAAP



Presentation to Central City Advisory Board  
FY18 CAAP



Planning and Zoning Review  
FY18 CAAP



Commission Presentation  
FY18 CAAP



### Cylinder of Excellence

Business Development

### Owner



Phil Thornburg (Parks and Recreation)

### Description

The Department of Sustainable Development, in partnership with the Transportation and Mobility Department, will work to update the existing master plan for the South Andrews Avenue area, develop incentives for workforce housing and commercial development, and evaluate multi-modal transportation amenities, such as "Park and Ride" options and a parking garage. The intent of these projects is to stimulate and enhance business development along the corridor; allowing it to experience similar growth and development to that which is currently taking place along North Andrews Avenue.

### Analysis

May-18

The City adopted a zoning amendment to allow flex units from Flex Zone 56 to be available for the South Regional Activity Center (SRAC). This action provides a small buffer in terms of the number of available developable units today (approximately 967 units). In the meantime, staff is working towards a unified flex policy which will open up a pool of 5,000 units that can be utilized in the Regional Activity Centers, including the SRAC. This has been approved by the City, and is with Broward County.

To address potential changes to the broader SRAC zoning area and supporting the intent of the underlying Regional Activity Center land use designation, staff is also coordinating with the Transportation and Mobility Department on the Transit Oriented Development (TOD) grant. Since there are no form-based standards today outside of the immediate blocks along the South Andrews Corridor Master Plan, these could potentially be analyzed as part of the TOD study. The intent is to develop incentives for housing options and mixed-use development, as well as evaluating multi-modal transportation amenities through the concurrent TOD study in order to help stimulate and enhance business development and growth, and support a mix of uses including housing, employment and services, in order to promote a live-work-play environment along the corridor and throughout the SRAC.

### Milestones



**Business Outreach (Ongoing)**  
FY18 CAAP



**Increase allocation of residential units (Commission Decision: Long and Short Term Units)**  
FY18 CAAP



**Rezoning**  
FY18 CAAP



**Economic Gap Analysis**  
FY18 CAAP



**Grant: TOD Completion**  
FY18 CAAP



**TOD Grant: Consultant Hired**  
FY18 CAAP



**Commission Decision: Whole Foods - Site Plan (17th and Federal)**  
FY18 CAAP




**South Andrews Master Plan**  
FY18 CAAP



## Cylinder of Excellence

Infrastructure

## Owner

 Diana Alarcon (Transportation and Mobility)

## Description

The City adopted the 17th Street Mobility Plan in June of 2017. This plan included an approach to improving the mobility of vehicles, pedestrians and transit along the corridor and a number of projects in furtherance of that concept. A working group inclusive of staff from the City of Fort Lauderdale, Broward County, Florida Department of Transportation (FDOT), Broward Metropolitan Planning Organization (MPO), and other partner agencies, and Neighborhood Association leadership, has been formed to prioritize, advocate for and shepherd the recommendations through implementation.

## Analysis

May-18

The 17th Street Mobility Working Group has ranked mobility recommendations included in the 17th Street Mobility Plan. The group has also guided a number of partnerships and accomplishments to date. These include:

- Advocating for and successful implementation of education and signage regarding drawbridge timing on every half an hour to improve the flow of traffic around the bridge with consistent openings.
- Advocating for and successful study of traffic signalization timing along the corridor, leading to changes in timing and an improvement in traffic flow.
- Nearing completion of an Origin and Destination (O&D) Study to determine where vehicles are coming from and going to, which will further inform enhancements.
- Working with Port Everglades to allow enforcement of truck routing to the Port using Eller Drive.
- Working with FDOT and Broward County to institute special event signal timing plans for events at the Convention Center and high cruise days at Port Everglades.
- Working with area partners to evaluate the establishment of a southern parallel street. However, security concerns may prohibit the future success of this initiative.
- Florida Department of Transportation is working to add an additional lane onto the I-595 on-ramp. A resolution is set for Commission consideration in June 2018.
- TAM will also be evaluating the conceptual designs for Broward County's proposed bypass road for feasibility, once available.

## Milestones



Bridge Timing  
FY18 CAAP



Traffic Signal Timing  
FY18 CAAP



Origin & Destination Study: Completed  
FY18 CAAP



Enforce Truck Routing to the Port (Using Eller Drive)  
FY18 CAAP



Institute Special Event Signal Timing Plans  
FY18 CAAP



Port Freight Vehicle Access/Traffic Flow (avoidance of US 1) (Ongoing)  
FY18 CAAP



Explore Installing a Shared-Use Path  
FY18 CAAP



Add Additional Lane onto I-595 On-Ramp  
FY18 CAAP



Port By-Pass Feasibility Study/Design/Costs (Broward County Project)  
FY18 CAAP



Install Wayfinding Signage  
FY18 CAAP



Redesign Intersection at Eisenhower Blvd. and Grande Dr.  
FY18 CAAP



Change Development Review and Mitigation Process  
FY18 CAAP



## Unified Land Development Regulations (ULDR) Revisions

FY18 CAAP

### Cylinder of Excellence

Neighborhood Enhancement

### Owner



Anthony Fajardo (Sustainable Development)

### Description

The purpose of the Unified Land Development Regulations (ULDR) revisions initiative is to examine land-use patterns and neighborhood development trends to recommend changes to the ULDR for optimal neighborhood growth, including parking, landscaping, setbacks, change of use and reuse, etc. Revisions are also required to align with legislative decisions such as state or federal decisions regarding land development.

### Analysis

May-18

Staff continues to incrementally work on amendments to the Code of Ordinances of the City of Fort Lauderdale (City Code).

- A moratorium on the processing, approval, and issuance of any licenses, development orders or permits regarding the location and permitting for medical marijuana treatment center dispensing facilities is in effect for a period of 180 days and will expire on May 6, 2018. Once the State makes a final determination relative to facilities, then staff will seek to amend the adopted ordinance (ordinance No. C-17-09) to be consistent with the state determination.
- FXE has hired a consultant to comply with Florida Statute Chapter 333. The recent amendments require airport sponsors to update their airport zoning regulations pertaining to airspace protection and compatibility.
- The text amendment for the Sign Code to address content neutrality per Supreme Court Ruling was approved on March 6, 2018 and has been in full force and effect as of March 16, 2018.
- Text amendments to clarify residential uses through revisions and additions to existing definition throughout the Unified Land Development Regulations (ULDR) was adopted on January 3, 2018.

### Milestones



Commission Decision: Compatibility Zones to Meet Florida State Chapter 333

FY18 CAAP



Commission Decision: NWRAC Convenient Store Uses and Auto Service Station Distance Separation Amendment

FY18 CAAP



Commission Decision: Additional Definitions of Family Use Types for Residential Districts

FY18 CAAP



Commission Decision: Banner Signs

FY18 CAAP



Commission Decision: RAC/TOD Parking Standards

FY18 CAAP



Commission Decision: Sign Code Update

FY18 CAAP



Commission Decision: Medical Cannabis

FY18 CAAP





### Cylinder of Excellence

Public Places

### Owner



Anthony Fajardo (Sustainable Development)

### Description

The Department of Sustainable Development, in partnership with the Parks and Recreation Department, will be working to increase and enhance field and open space available to the public. Major components of this project include the addition of additional locations for open space and fields through the Parks Master Plan, continuing discussions with schools and neighboring communities for joint use of fields, and an update to the City's Comprehensive Plan and Open Space Policy. These initiatives will move the City closer toward meeting the growing demands for fields and open space by the community. The updated Comprehensive Plan will be a land use plan that will reflect the values of the City of Fort Lauderdale and implement the intents of both the Fast Forward and Press Play plans.

### Analysis

May-18

- An update to the City's Comprehensive Plan is in progress. The Comprehensive Plan contains the City's plan for orderly and sustainable land development for the future, and it reflects the City's vision and how it will meet the needs of residents, visitors, and businesses. Phase I of the update is completed which included the preparation of the Evaluation and Appraisal Report (EAR) of the City's 2008 Comprehensive Plan. Phase II includes updates to Volume I of the Plan, which includes goals, objectives, and policies (Open Space Policy Development).
- The City completed the acquisition of Riverland Road property, which is an essential part of the open space availability for the future.
- The City is evaluating issuing a Parks Bond to fund recommendations made in the Parks Master Plan. City staff will seek Commission direction regarding a potential \$100 million Parks Bond package in the summer of 2018.

### Milestones



**Riverland Road (Black Property) Acquisition**  
FY18 CAAP



**Inventory of Projects for Parks Bond (ongoing)**  
FY18 CAAP



**Commission Direction/Decision, Parks Bond Package**  
FY18 CAAP




**Comprehensive Plan Update - Parks/Open Space Element**  
FY18 CAAP

### Cylinder of Excellence

Public Safety

### Owner

 Paul Berg (Public Works)

### Description

The Public Works Department is working with the Fire-Rescue Department to design and construct a new 10,000 sq. ft. facility, Fire Station 8, at 1717 SW 1st Avenue pursuant to the 2004 Fire Rescue Facilities Bond. The new facility will add capacity to serve annexation areas and improve response times. The land for this project was acquired through a land-swap agreement between the City and Brightline and the project will include the demolition and environmental remediation of the existing site.

### Analysis

May-18

The Public Works Department (PWD) is managing the bidding and construction phases of this project. CPZ Architects, Inc. has completed the design of the new fire station and coordinated with PWD and Information Technology Department staff to confirm specifications and revisions. A consultant bid package has been provided to Procurement and was released for advertisement in May 2018. A construction contract is anticipated to be awarded by Commission in August 2018.

### Milestones



**Bid Construction: In Progress**  
FY18 CAAP



**Commission Decision: Award Construction Contract**  
FY18 CAAP



**Groundbreaking**  
FY18 CAAP



**Substantial Completion of Station Construction**  
FY18 CAAP



**Fire Station 8: Functional**  
FY18 CAAP



### Cylinder of Excellence

Infrastructure

### Owner

 Kirk Buffington (Finance)

### Description

The Transportation and Mobility Department will work to provide a comprehensive evaluation of traffic and mobility conditions on the barrier island, allowing for the identification of issues, solutions, and potential funding. Benefits to the community include enhancing quality of life, facilitating multi-modal transportation implementation and utilization, and promoting economic development opportunities. The goal of this project is to change the way people travel to, from, and within the coastal areas of the City in order to support and sustain a thriving tourist and local resource.

### Analysis

May-18

Tindale Oliver has been hired to conduct a Beach Mobility traffic study with a notice to proceed issued in September 2017.

The Beach Mobility Study is currently in Phase I of II. Completed efforts up to this point include the placement of radar speed signs, field observations, and meetings with neighborhood and business focus groups. The Transportation and Mobility Department and Tindale Oliver have worked to administer surveys targeted at residents, business owners, and visitors; and to conduct visitor interviews. The responses from these surveys and interviews will inform a needs assessment and the development of preliminary strategies.

### Milestones



Hold outreach meetings with local residents and business owners  
FY18 CAAP



Meet with Beach CRA to gather information on planned developments  
FY18 CAAP



Develop RFP  
FY18 CAAP



Phase 1: Data Collection  
FY18 CAAP



Commission Report: Phase 1  
FY18 CAAP



Commission Conference: Beach Mobility Master Plan with Recommendations  
FY18 CAAP



Phase 2: Beach Mobility Master Plan with Recommendations Completion  
FY18 CAAP



### Cylinder of Excellence

Business Development

### Owner



Donald Morris (Community Redevelopment Agency)

### Description

The Beach Community Redevelopment Agency, in partnership with the City of Fort Lauderdale departments of Parks and Recreation, Public Works, Sustainable Development, and Transportation and Mobility, will continue to work toward the completion of significant capital improvement projects within the boundaries of the Central Beach Community Redevelopment Area (CRA). These initiatives include the Las Olas Corridor and Beach Streetscape Improvement project (including the parking garage), Las Olas Marina Expansion, Aquatic Center, DC Alexander Park, and Sebastian Street. The successful completion of these projects will fulfill the Beach CRA's goal to enhance access to the beach and Intracoastal Waterway, as well as strengthen the visual and physical image of the Central Beach, while providing for an active and safe pedestrian, bicyclist, and vehicular environment.

### Analysis

May-18

**Aquatics Center Renovation Project** The City received two Requests for Proposal (RFP) responses for the renovation of the Aquatics Center. The RFP requested a Guaranteed Maximum Price (GMP) to design and renovate the Aquatics Center. The evaluation committee has ranked the two bidders and is negotiating the GMP with the top ranked bidder. It is anticipated the award will be brought to Commission this summer.

**Las Olas Boulevard Corridor Improvement Project** The Beach Community Redevelopment Agency (CRA) has begun construction of the Las Olas Boulevard Corridor Improvement Project. The construction duration is estimated to be 24 months and the project will be constructed in phases. Phase I includes the parking garage, and Phase II includes the parks and marina promenade. The parking garage construction is ongoing. A topping off ceremony was held May 19, 2018. Work on the sidewalk on the north side of Las Olas Boulevard has begun, and is expected to be complete this summer.

**Las Olas Marina Expansion Project** The City Commission approved the final lease agreement with Suntex Marina Investors LLC on July 11, 2017. Suntex has started permit submittals for the dredged portion of the project and finalized the site plan for the upland improvements. At a Design and Review Committee (DRC) meeting in April 2018, several concerns were raised from the public regarding the proposed site plan, so further public outreach must take place before it can move forward.

**DC Alexander Park Project** In February 2018, the City Commission approved a consulting agreement with Keith and Associates Inc., for the design of DC Alexander Park. A Notice to Proceed has been issued to the consultant with 15% conceptual drawings and cost estimates to be completed in four months. The consultant will coordinate a public workshop and presentations and will meet with the Beach Redevelopment Advisory Board (BRB), and Parks and Recreation Advisory Board.

**State Road A1A Beach Streetscape Improvement Project** Staff and the design team met with the Beach Redevelopment Advisory Board (BRB) in April 2018 to discuss hardscape options and cost estimates for State Road A1A. The CRA Board approved the design of the project at their May 15, 2018 meeting.

## Milestones



Aquatic Center (P10648)  
FY18 CAAP



Present draft DCP to Beach Redevelopment Advisory Board and Parks Advisory Board  
FY18 CAAP



Advertise and Award contract for design-build team  
FY18 CAAP



Complete Design and Construction  
FY18 CAAP



Las Olas Corridor Improvement Project (P11900)  
FY18 CAAP



Construction of Parking Garage and Las Olas Circle Improvements  
FY18 CAAP



Construction of Parks, Las Olas Boulevard, and Marina Promenda Improvements  
FY18 CAAP



DC Alexander Park  
FY18 CAAP



RFQ Award  
FY18 CAAP



Design  
FY18 CAAP



Construction  
FY18 CAAP



A1A Beach Streetscape (P11681)  
FY18 CAAP



Concept Direction from Commission  
FY18 CAAP



Invitation to Bid for Construction  
FY18 CAAP



Award Contract and Issue Notice to Proceed  
FY18 CAAP




Complete Construction  
FY18 CAAP

### Cylinder of Excellence

Internal Support

### Owner

 Mike Maier (Information Technology Services)

### Description

The Fort Lauderdale Police Department, in partnership with the departments of Finance, Information Technology Services, Parks and Recreation, and Public Works, will identify funding and finalize design plans for a modern police station to benefit our Neighbors and the community-at-large. The design of the new Police station may also impact the location of the City's fleet services and facilities maintenance operations.

### Analysis

May-18

The Police Station Strategic Initiative Team (SIT) has taken actionable steps to move the project forward, following voter rejection of the Infrastructure Sales Tax, including a tour of the Police station to understand the needs and challenges of the current facility, and review of a 2012 study by HDR architects with an updated 2016 project cost estimate. Staff has requested an updated, all-inclusive cost estimate. The potential of a Public Private Partnership (P3) was explored, with presentations from a company interested in submitting an unsolicited proposal and the Council on P3's, providing further insight as to how P3's work successfully and what to expect with such a facility. The City has not yet received any P3 proposals.

### Milestones



**P3 workshop**  
FY18 CAAP



**Architect Update Report from HDR**  
FY18 CAAP



**Commission Decision: Bond Package (\$100 million)**  
FY18 CAAP



**Investigate Bond Rates and Funding**  
FY18 CAAP

## GLOSSARY OF KEY TERMS

**FL<sup>2</sup>STAT:** A systematic and innovative program that ties together *Fast Forward Fort Lauderdale 2035* (the community's long-term Vision plan), *Press Play Fort Lauderdale 2018* (the organization's five-year strategic plan), the Commission Annual Action Plan, the Operating Budget and Community Investment Plan, and budgeting for results. It is a combination of strategic planning, performance management, and process improvement. This interdisciplinary strategic performance management program utilizes a PerformanceSTAT and Balanced Scorecard approach.

**Owner:** Strategic Initiative Team (SIT) leader; a Department Director or CRA Manager assigned by the City Manager to lead the project. The Department Director is not the Director of the Department responsible for implementing the project.

### Status Indicators:



**Completed** – The initiative or milestone has been completed.



**At or Above Plan** – Progress is on track to meet the target end date.



**Caution** – Progress is being made, but the initiative or milestone is behind original target end date estimates.



**Below Plan** – Several challenges or significant problems are being experienced and the initiative or milestone will not meet its target end date.



**No Information** – Work on the initiative or milestone has not yet started.



**No Update** – Work on this initiative or milestone has started but is pending direction or is on hold.