



COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)
COMMUNITY BASED DEVELOPMENT ORGANIZATION (CBDO)

APPLICANT INFORMATION

- Organization/Agency Name: Housing Opportunities, Mortgage Assistance and Effective Neighborhood Solutions D/B/A H.O.M.E.S., Inc.
- CDBG Funding Requested: \$ 175,000
- Number of Clients To Be Served: 16
- HUD National Objective: Low/Mod Income Clientele
- Address Where Activity Will Be Administered: 690 NE 13th Street, Suite 102 Ft. Lauderdale, FL 33304
- Primary Contact Person: Linda Taylor
- Title: Interim CEO
- Agency Street Address: 690 NE 13th Street, Suite 102
- City, State, Zip Code: Ft. Lauderdale, FL 33304
- Area Code & Telephone #: (954) 563-5454 Fax #: (954) 764-5303
- E-mail Address: ltaylor@homesfl.org
- Printed Name of Authorized Official Signing: Linda Taylor
- Title of Authorized Official Signing: Interim CEO
- Employer Identification Number (EIN): 65-0870180
- Dunn & Bradstreet (DUNS) Number*: 054760801

* All recipients who are awarded federal funding must have a DUNS Number. To request a DUNS Number, access: <http://mycredit.dnb.com/establish-your-business/>

- Registered with System for Award Management (SAM)** Yes X No

** All recipients who are awarded federal funding must maintain an "Active" status on the SAM website prior to receiving a grant and payment during the project. Once a DUNS Number has been obtained you can register with SAM at <https://www.sam.gov/portal/public/SAM/#1>

*PLEASE NOTE: CDBG funds cannot be used to purchase equipment, machinery, software or vehicles.



**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)
COMMUNITY BASED DEVELOPMENT ORGANIZATION (CBDO)
ELIGIBILITY DOCUMENTS CHECKLIST**

The information requested throughout this document must accompany the application. For required labeling purposes, please use the checklist item identifier to the left of the page (e.g. A1). The following items must be provided. ***Agencies that do not provide the required documents, appropriately labeled and instructed, will not be considered for funding.***

- A1** – IRS Letter confirming the Organization's tax exempt status (non-profit or for-profit)
- A2** – Verification registered and "Active" with System for Award Management (SAM)
- A3** – Signed W9 form
- A4** – Occupational License (*if required by the City, County, State or Federal Government*)
- A5** – Articles of Incorporation: MUST specify purpose of agency that complies with requirements, along with the specific service area if not specified in By-Laws
- A6** – By-Laws: MUST specify purpose of agency that complies with requirements, along with the specific service area if not specified in Articles of Incorporation
- A7** – Proof of zoning from the municipality (*to ensure your project is zoned for its location*)
- A8** – Board of Director Resolution on agency lettered authorizing the submission of the CDBG application for specific CBDO purpose
- A9** – Proof of address from where agency will administer the program (e.g. deed, lease, etc.)
- A10** – A list of the agency's Board of Directors and residence address of each
- A11** – Organizational Chart
- A12** – Resumes of key staff involved in the administration of the CDBG grant if awarded
- A13** – If first time CBDO, Audited Financial Statements for the past 2 years (*if applicable for your agency*). If not applicable, an explanation is required.
- A14** – Evidence of official funding commitment (funding sources, subsidy layers, etc.) verifying sufficient funds to carry out project (including *current bank / investment statement*)
- A15** – A copy of the most recent agency audit / monitoring report (*if applicable*). If not applicable, an explanation is required.
- A16** – Conflict of Interest Statements: At the beginning before any program activity, please have all management and staff associated with the CDBG program, provide on agency letterhead a signed and dated statement affirming if conflict does or does not exist. At any point during the fiscal year for as many conflicts that arise, we require additional statements will be required. Compliance with HUD's Conflict of Interest Integrity Bulletin CPD is mandatory,



**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)
COMMUNITY BASED DEVELOPMENT ORGANIZATION (CDDO)
QUALIFICATIONS**

Each agency must acknowledge compliance with all the following items from A17 to A24. Item A25 is only required if applicable by signing where indicated below, and provide documentation to substantiate each item. Each must be labeled appropriately according to each checklist item identifier to the left of the page. ***Agencies that do not provide the required documents, as labeled and instructed, will not be considered for funding.***

- A17** – Organization is organized under state or local law to engage in community development activities (*which may include housing and economic development activities*) primarily in a specific geographic area (i.e. the service area) within the jurisdiction of the City of Fort Lauderdale as verified by Florida Division of Corporations.
- A18** – Organization has as its primary purpose the improvement of the physical, social, economic environment of its geographic area of operation (i.e. the service area) by addressing one or more critical problems of the area, with particular attention to the needs of LMI persons as stated in your corporate documents such as the By-Laws or Articles of Incorporation.
- A19** – Organization can be either non-profit or for-profit, provided any monetary profits to its shareholders or members are incidental to its operations as stated in your corporate documents such as the By-Laws or Articles of Incorporation.
- A20** – Organizations must maintain at least 51% of its governing body membership for: low- and moderate-income residents of its geographic area of operation (i.e. the service area) – NOTE: If the income level of any Board Members need to be verify, contact HCD for the HUD forms and requirements; or owners or senior officers of private establishments and other institutions located in and serving its geographic area of operation (i.e. the service area); or representatives of low- and moderate-income neighborhood organizations located in its geographic area of operation (i.e. the service area). Include a chart that identifies each board member's eligibility as stated in your corporate documents such as the By-Laws or Articles of Incorporation.
- A21** – Organization is not an agency or instrumentality of the City of Fort Lauderdale, and does not permit more than one-third of the membership of its governing body to be appointed by, or consist of, elected or other appointed public officials, or employees or officials of an ineligible entity (even though such persons may be otherwise qualified) as stated in your corporate documents such as the By-Laws or Articles of Incorporation.
- A22** – Except as otherwise authorized, the members of the Organization's governing body must be nominated and approved by the general membership of the organization, or by its permanent governing body as stated in your corporate documents such as the By-Laws or Articles of Incorporation.
- A23** – Organization not subject to requirements under which its assets revert to City of Fort Lauderdale upon dissolution as stated in your corporate documents such as the By-Laws or Articles of Incorporation.



- A24** – Organization is free to contract for goods and services from vendors of its own choosing as stated in your corporate documents such as the By-Laws or Articles of Incorporation.

**IF UNABLE TO MEET REQUIREMENTS A17 TO A24 ABOVE, THE FOLLOWING IS
THE REQUIREMENT FOR CONTINGENCY QUALIFICATION**

- A25** – Contingency Qualification. CBDO that does not meet the criteria in the “Qualifications” section may qualify as an eligible entity under this section if it meets one of the following requirements:
- i. Organization is an entity organized pursuant to section 301(d) of the Small Business Investment Act of 1958 (15 U.S.C. 681(d)), including those which are profit making; or
 - ii. Organization is a SBA approved Section 501 State Development Company or Section 502 Local Development Company, or a SBA Certified Section 503 Company under the Small Business Investment Act of 1958, as amended; or
 - iii. Organization is a Community Housing Development Organization (CHDO) under 24 CFR 92.2, designated as a CHDO by the HOME Investment Partnerships program participating jurisdiction, with a geographic area of operation of no more than one neighborhood in the Service Area stated in the By-Laws and/or Articles of Incorporation, and has received HOME funds under 24 CFR 92.300 or is expected to receive HOME funds as described in and documented in accordance with 24 CFR 92.300(e).

Signature: _____



ELIGIBLE CBDO ACTIVITIES:

Applicants are required to select an activity / category below that your project intends to provide. In the space below, provide any information that you believe will promote your project. Your project must satisfy the requirements listed in Section #8 below:

- ☒ A Neighborhood Revitalization Strategy Area (NRSA) program **must** include activities of sufficient size and scope to have an impact on the decline of a geographic location The (Service Area) within the jurisdiction's NRSA.
- ☐ A Community Economic Development project must include activities that increase economic opportunity, principally for persons of low and moderate income, or that stimulate or retain businesses or permanent jobs, including projects that include one or more such activities that are clearly needed to address a lack of affordable housing accessible to existing or planned jobs and those activities specified at 24 CFR 91.1 (a)(1)(iii)
- ☐ An Energy Conservation project must include activities that address energy conservation, principally for the benefit of the residents of the recipient's jurisdiction

This Program provides Supportive Housing and Self Sufficiency services to low-mod income young adults. These services include Employability Skills Training, job placement (temporary and permanent), financial literacy education and emergency assistance for food and transportation. These young adults are referred to HOMES, Inc. by CHILDNET, Case Managers and other social service agencies who are working with them due to their situation. Program participants are between the ages of 18 to 21 years of age and are in a continuum of care to bring them to self-sufficiency. This NRSA activity helps to prevent homelessness and provide stable environments for this population to become self-sustaining members of the community.



FOR THE FOLLOWING SECTIONS, USE AS MANY ADDITIONAL PAGES AS REQUIRED HOWEVER PLEASE BE AS BRIEF, CLEAR AND DESCRIPTIVE AS POSSIBLE. INFORMATION MUST BE OF SUFFICIENT DETAIL TO PROVIDE A SOUND BASIS FOR THE EFFECTIVE MONITORING OF THE PROGRAM AND PERFORMANCE. SUFFICIENCY OF INFORMATION PROVIDED IS SUBJECT TO REVIEW AND APPROVAL BY HUD AND HCD.

Section # 1:

EXECUTIVE SUMMARY

Include a brief, and descriptive overview of your proposed project, the services to be provided and the planned recipients (target population(s)) of the service (i.e. *youth, homeless, disabled, etc.*). Include information on the scope of the revitalization and the partnerships created in developing a viable strategy (including but not limited to: federal and local governments, the private sector, community organizations and neighborhood residents, stakeholders, etc.). Summary must address the information provided in Section #8 below.

***"Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc."*, was founded in 1998, as a non-profit Florida corporation doing business as H.O.M.E.S., Inc., a 501(c)(3) tax-exempt charitable organization with the IRS, and sales tax exempt with the State of Florida. We celebrate 19 years of service to Broward County and City of Fort Lauderdale residents.**

Throughout the United States, high percentages of young people between the ages of 18 and 24 live with their parents. The U.S. Census Bureau reports that more than 50% of young women and almost 60% of young men in America still live at home. For young adults who have been emancipated from foster care and other adults threatened with homelessness, there is usually still no viable "parent" home available to them. When there is, that option is usually not possible, desirable or safe.

HOMES, Inc. has operated its Transitional Independent Living (TIL) Self Sufficiency and Supportive Housing Program for adults for eight (8) years. These adults, deemed homeless, have no place to call home. They are between the ages of 18 to 24 and work with a Case Manager who assists them with non-housing issues.

The purpose of the TIL Program and the over-arching goal of H.O.M.E.S., Inc. is to provide guidance and a stable base from which this extremely at-risk population of adults, aged out of foster or relative care, can live independently, learn to handle adult responsibilities, effectively enter the world of work, attend school, and overcome obstacles that are preventing them from moving toward learning essential life skills. The ultimate goal is to assist these adults become independent contributing members of the community and provide a decent life for themselves and in some instances their children (which helps in breaking the cycle of neglect, abuse and/or abandonment they experienced as children in the system).

Components of our Program include school placement and oversight, job coaching, paid internships; job placement assistance; financial literacy education classes (with an opportunity for matched savings); monthly bus passes for those without a car; group counseling; individual staff mentoring and help with a host of issues. These young people are provided with quality day care referrals at reduced rates and furnished apartments for up to 2 youth and their small children at rental rates well below market value (\$300 for a shared 2 bedroom apartment and \$400 for a one-bedroom apartment). To date, H.O.M.E.S., Inc. has served more than 400 young adults.



This Program is labor intensive because it requires a great deal of staff time spent in direct instruction, oversight and counseling activities for this population.

The gaps that HOMES staff experience usually relate to having adequate staff and resources to accomplish our grant funded Program objectives. Establishing and maintaining sustainability has been the key to continuing the programmatic success that we are currently experiencing since the start of the Program in May 2009. The challenge for nonprofits and other charities alike is not being fully funded to meet the needs of the underserved populations that we work to support.

As H.O.M.E.S., Inc. celebrates eight (8) years of providing supportive housing and self-sufficiency programming for this at-risk population, the support, financial and programmatic, from various partners continues to help make this a successful program.



Section # 2:

STATEMENT OF NEED

Describe the community's need within the Service Area described in your By-Laws / Articles of Incorporation located within the Neighborhood Revitalization Strategy Area (NRSA). Must include official, verifiable sources used to substantiate the stated need. Provide a reasonable estimate regarding the demographics of the population to be served including the number of people experiencing this need and their location.

The NRSA service area where H.O.M.E.S., Inc.'s campus is located is a haven for homeless youth. Close to downtown, the neighborhood is in transition; previously a haven for drugs, prostitution, slum and blight. H.O.M.E.S., Inc. moved into this neighborhood 10 years ago with a goal of making a difference. Economic development projects are actively underway with new business opportunities being offered through:

- The Central City CRA (designated a CRA by the City)
- The Central City Alliance: local businesses, neighborhood associations and residents
- The Broward County/City of Fort Lauderdale Complete Streets roadway improvements project currently underway
- Community Foundation investment in arts projects
- And individual investors in residential properties and commercial businesses.

Newly constructed townhomes with prices up to \$399,000 are popping up daily. Home values are on the increase and for this NRSA service area/community; there is a great need for affordable housing.

But, imagine being 8 to 10 years old and being separated from the familiar environment (no matter how dysfunctional) that you call home. It is not unusual for a child at this age to repeat being relocated up to 20 times in one year. Many of these young adults move to live with strange people in unfamiliar environments week after week, month after month and year after year. Some kids must not only adjust to losing a parent (in rare instances 2 parents), but they also must adjust to being separated from siblings and other extended families. They grow up as a merger of "Charlie Brown characters Linus and Pigpen", dragging the dirty blanket followed by a cloud of doom and dread. Their experience of loss can only be reckoned to a type of death. They lose all of their possessions, friends and experience multiple changes in school. Always being the new kid in class while falling further and further behind academically.

Although these young people are not to blame, their entire lives are now shaped by these events. No child should have to grow up this way. It is not just the moving from place to place, but the lack of familial structure in their lives.

No other group within the City of Fort Lauderdale is more predictably economically disenfranchised than these young adults who have spent their early childhood years in foster and/or relative care. These young people are typically between the ages of 18 – 24 and are considered extremely low-income by HUD income standards. Homelessness is widespread; academic failure is commonplace. Stable, gainful employment is elusive for most of these young adults well into their twenties and untreated physical and mental health issues are widespread.

Some counties in Florida have supportive housing programs for young people aged from foster care. Broward County is one of those areas. These Programs are typically apartments or living arrangements that are governed by independent non-profits that allow youth 18 plus years of age to live in their property.



HOMES, Inc. is one of these non-profit service providers in Broward County. ChildNet, the local DCF provider for youth and foster care services reports that approximately 300 young adults age from foster/relative care each year in Broward County.

As stated in a report from Chapin Hill Center for children at the University of Chicago, there is widespread belief that young people who age out of foster care near the time that they turn 18 are particularly vulnerable to poor economic and social outcomes as they enter adulthood. Significantly more attention is now being paid to young people aging out of foster care over the past few years and more concern expressed for their future prospects. Within the City of Fort Lauderdale and Broward County, many committees established to review the barriers for these youth have come and gone. Several partnerships and services have been created to provide solutions and positively impact the lives of these young adults.

The local CHILDNET, United Way and Community Foundation agencies along with the Children's Services Council of Broward continue to serve as ambassadors for the ever growing needs of this vulnerable population.

H.O.M.E.S., Inc. is the 2nd largest provider of beds in Broward county for this population. As federal funds are decreasing for social service programs/projects, other funding sources are detrimental to helping to meet the needs of this targeted population.

Although there is no uniformity in the delivery of life skills material from program to program, these environments are able to take advantage of real time teaching scenarios so that these residents can learn cooking, cleaning and critical thinking skills in a practice environment where it is safe to learn from their mistakes.

According to a 2014 OPPAGA study, in the 2013-2014 fiscal year, the rate for fees for the Transitional Independent Living (TIL) Model were cheaper than allowing youth to remain in group care or rent on their own. The program fees for this model averaged \$1,100 per month. The rate for the shift-care group home model averaged \$3,720 per month. This represents a major difference in the price to provide housing for this at-risk population (\$24.8 million as opposed to \$81.7 million). The Transitional Independent Living model is more cost effective.

It is also reported that young adults living in these TIL Programs typically appreciate living in a community of peers with shared experiences. It is not uncommon to see camaraderie within these housing programs, adding value to additional peer to peer support young people need to thrive on their own.

It should also be noted that:

- Compared to other youth in the United States, young adults that age from foster care are less prepared to function in the workplace independently.
- Nearly half (47%) of social workers surveyed rated the employment prospect resources in their respective foster systems as fair or poor. Only 11 percent rated them as excellent.

As noted earlier, the Chapin Hill Center for Children at the University of Chicago has done extensive research on the outcomes of this population.

They found that:

- Youth aging out of foster care are underemployed. These youth average less than \$6,000 per year in wages, which is substantially below the 2012 poverty level of \$10,890 for a single individual.
- Youth aging out of foster care progress more slowly in the labor market than other youth. The local overall unemployment rate is just below 5%. There is no data suggesting a rate for this



- population, however it is widely recognized that those persons below the poverty line have greater barriers and less access to employment opportunities.

In 2016, a report by Florida's Independent Living Services Advisory Council, the Agency created by the Department of Children & Families to oversee the provisions of Independent Living Service provided in Florida Statute, section 409.1451(7) reported that:

- In spite of significant challenges, youth in the foster care system demonstrate extraordinary courage, determination and resilience. It is important to provide these youth and the adults who support them, with the resources and assistance needed to achieve stability and independence.
- Early intervention and access to some existing educational programs can help a caregiver; case manager, etc., provide the support needed for foster youth struggling through school.
- The Advisory Council is greatly concerned that extending care for this population without the proper supports in place merely moves the challenges older foster youth face at age 18 to age 21.
- The connection to permanent supportive adults appears to be part of the housing formula for successfully integrating youth from child welfare to adulthood.

For this group of young people, they begin life in our society firmly planted behind the eight ball. Due to circumstances beyond their control and limited resources to support their needs, some would say that they are destined to remain economically disenfranchised. As advocates for this at-risk population will attest, with the proper support in the form of a "helping hand", life changing miracles can occur.

H.O.M.E.S., Inc. is proud to work to help meet the needs (through supportive housing and related services) for this at-risk population.



Section # 3: PROGRAM DESCRIPTION

Before individuals are determined for CDBG, please provide in detail the eligibility requirements of clients to be assisted for your TIL Program for the entire Fiscal Year. Please provide the tangible results of your selected Eligible CBDO Activity that can be reasonably expected and how your strategy's tangible results will address the need stated herein. Please provide anticipated goals, outcomes, benchmarks, timelines, long and short-term results, etc. If there is another agency in the NRSA that is currently providing a service that addresses the same need in your Service Area, explain how your approach or program will be more effective or improve and/or expand the provision of services. Detail specific information as to the goals, objectives, activities, timelines and measurable outcomes for the project.

In March 2017, H.O.M.E.S., Inc. will celebrate 8 years of successful programming for the Transitional Independent Living (TIL) Self Sufficiency and Supportive Housing Program and its Employability Skills Training Program. The first year goal was to generate eight (8) interns to complete Program. We experienced a 62% success rate. In the agency's annual report to the City of Fort Lauderdale, it was recounted that 22 youth completed internships with 5 of those young adults receiving permanent job placements. Four (4) additional young adults completed the Program in March 2012 and we had to establish a waiting list for entry into the Program. Since March 2016, 139 young adults have participated in the Program.

To be eligible to participate with the H.O.M.E.S. TIL Program, the young adult must:

1. Be between the ages of 18 – 21
2. Be referred by a partner agency that provides support services for these young adults
3. Have income that does not exceed 80% of the AMI as determined by HUD Income guidelines.
4. Be willing to go to school and or work
5. Pass drug screening

Benefits of the H.O.M.E.S., Inc. Transitional Independent Living Self Sufficiency and Supportive Housing Program are:

For the Young Adults:

- Career advice and placement in a tumultuous economy
- The opportunity to earn a living wage and contribute to their livelihood thereby moving them toward self-sufficiency and away from dependency on public and/or governmental assistance
- Exposure on how to react with other cultures and age groups



- They learn job responsibility such as customer service skills, appropriate communication skills in the workplace, reporting on time and the components of managing a business.

For the Community:

- Employers get the opportunity to contribute by training and often mentoring a young persons while grooming them for a regular job
- A small minority employer reports that she has used the internship as a match for a tax credit to help her business
- The community recognizes and values the work ethic of these young residents often hiring them or referring them for employment.

Program Improvements & Expansion

The most significant improvement for our Program was the creation of a full time Self Sufficiency and Supportive Housing Manager. This Manager coordinates the full time Program for this TIL population. The position has enabled H.O.M.E.S., Inc. to 1) serve more youth, 2) provide a more efficient and holistic approach to case management, 3) growth of the potential employer base, 4) continued support in the workplace after termination of the internship and 5) the opportunity to create new referral relationships and deepen relationships with schools, guidance counselors, etc.

To our knowledge, no other agency that we are aware of in Broward County, has a job coach on staff specifically for this at-risk population. Some agencies are recipients of a grant that permits them to hire a former foster care youth for an internship. All agencies that serve this population meet monthly as a part of the continuum of care, and refer youth to us who meet the criteria and are residents of the City. It is important to have a staff person who understands the barriers and issues that surround the Transitional Independent Living young adults. Few TIL young adults are considered "job ready". All Program participants require training, case management and support. Some require more intensive case management and support due to the background from which they are coming from.

Local partners who refer young adults to H.O.M.E.S., Inc. describe us as the **"agency of last resort"**. This is because H.O.M.E.S. is the only supportive housing agency in the City that provides a holistic approach to meeting the needs of former foster and relative care young adults. Young adults in this population are often referred to our agency without employment or money. H.O.M.E.S. accepts them from a state of homelessness and provides stable, clean affordable housing, food cards, bus passes and equally important, the opportunity to participate in a subsidized paid internship earning \$10 hourly.

The opportunity for economic empowerment is the equalizer that provides change as well as hope in the lives of these young people.



PROGRAM DESCRIPTION CHART **GOALS & OBJECTIVES**

GOAL	OBJECTIVE	ACTIVITIES	TIMELINE	MEASURABLE OUTCOME
Twenty five (25) Youth will be recruited to participate in the Program Orientation with 16 selected to participate in the program	To select 16 youth who are ready for employment opportunities will be accepted into the Program to train as Interns for the Employability Skills Training Program	Referral from Life Coach or partnering agency; personal interview, Intake Assessment; Program eligibility forms and drug screening	10/1/17 - 9/30/18	16 Youth will complete the orientation and be selected for the program. Four (4) TIL Youth will secure permanent job placement
100% of the 16 Youth will complete the Employability & Career Assessment	To determine their capacity and develop career goals	Assessment tools purchased and administered	10/1/17 - 9/30/18	Each youth will successfully complete the Assessment Tools and is able to be placed in an internship
100% of these 16 youth will complete a Resume and undergo Interview-Prep	Develop a written Resume and prepare youth for successful interviews	Mock interviews	10/15/17 - 9/30/18	Youth can successfully interview each other and the Self Sufficiency Manager
80% of these youth will complete a minimum of three (3) interviews	Access to employers and Assist youth finding part-time employment	Job Search forms & mock interviews with community partners; professional behavior	12/1/17 - 9/30/18	Completed job search forms & interview notes; 13 youth will complete interviews
80% of the 16 Youth will successfully complete an internship earning \$10.00 per hours	Placement with a company or organization through the internship program	Self Sufficiency Manager coordinates job placements	1/4/18 - 9/30/18	Interns submit paystubs to Self Sufficiency Manager
100% of participants will complete a monthly budget	Help youth to determine income versus outgoing expenses	Financial capability	10/1/17 - 9/30/18	16 Youth will complete the monthly budget guide
Three to five local business will be assisted through the on the job training by participating in the internship program	Find local business owners willing to participate in the program and youth will gain hands on work experience	H.O.M.E.S., Inc. & employer executes MOU; Outreach and community building	11/15/17 - 9/30/18	A minimum of 3 and a maximum of 5 business will participate in the program; Employer completes survey
Three to five jobs will be created through the internship program	Permanent employment/job placements for youth through the program	Job placements	10/15/17 - 9/30/18	3 Youth will find permanent placement as a result of the internship program; written confirmation of hiring from employer

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Section # 4: EVALUATION

Please provide how you intend to evaluate your strategy's success against established benchmarks, goals, outcomes, long and short-term results, etc. In your evaluation, provide basis for confidence your program will accomplish revitalization of the identified Service Area in the City's NRSA.

Goal	EVALUATION METHOD	COMPLETION DATE	REPORTING MECHANISM
Twenty five (25) Youth will be recruited to participate in the Program Orientation with 16 selected to participate in the program	Referral from Life Coach or partnering agency, Personal Interview, Intake Assessment, program eligibility forms and drug screening.	10/30/17	Youth file folder with supporting documents
100% of the 16 Youth will complete the Employability & Career Assessment to determine their capacity and developing career goals	Assessment tools to be purchased from Best Practice Models	11/5/17	Completed Assessment Tools
100% of the 16 youth will complete a Resume and Interview Prep	Completed Resume and mock Interviews with community partners	1/31/18	Resume and Interview Notes
80% of these youth will complete a minimum of three (3) interviews	Job search forms	2/1/18 – 3/1/18	Completed forms and interview notes
80% of the 16 Youth will successfully complete an internship earning \$10.00 per hours	Placement with a company or organization through the internship program	4/30/18	Pay stubs
100% of participants will complete a monthly budget	Budget guide form	Ongoing	Completed Budget Guide
Three to five local business will be assisted through the on the job training by participating in the internship program	MOU executed between employer and H.O.M.E.S., Inc. for the internship placement	8/30/18	Completed Survey from the employer
Three to five jobs will be created through the internship program	Letter from employer of job offer after the internship program	8/30/18	Letter of hire or written notice from the employer.

Section # 5: AGENCY INFORMATION AND MANAGEMENT CAPACITY

Describe the history and current status of the applicant agency, specifically providing information which demonstrates the agency's capacity to successfully implement an eligible revitalization strategy, including, if applicable, pertinent data from previous year's funded grant. Include information as to whether your agency operates in other cities, counties and/or states. Using the chart on the next page, *(add additional rows as needed)* identify the key agency personnel; identify their responsibilities in the project and key prior experience administrating similar projects. *(Note: If funding will be used to hire staff, indicate such in the staff column)* **Note – Resumes of the Chief Executive Officer, Self Sufficiency Program Administrator, Chief Financial Officer, Asst. Property Manager and Facilities Director as required are in Attachment A12 on page 2 of this document.**

HOMES Inc. is located on the N.E. 13th Street Corridor of Fort Lauderdale and owns nearly 50 units of affordable housing ranging in size from 1 to 3 bedrooms, all priced at below market rents. The Supportive Housing units are included in this total. Though H.O.M.E.S., Inc. does affordable housing development and economic development activities countywide, this TIL Self Sufficiency & Supportive Housing Program operates within the City of Fort Lauderdale, north NRSA community.

For the Supportive Housing and Self Sufficiency Program for the period from March 2016 to January 2017, we are happy to report the following successes as a result of this grant funding:

Currently there are 17 youth and 5 young children residing at H.O.M.E.S., Inc. The agency has one vacancy that is expected to be filled by the 1st of March.

- 12 of the 17 residents are currently working or have successfully completed a paid internship working for local for profit and non-profit companies
- 16 of 17 youth have maintained employment while residing at H.O.M.E.S., Inc.
- 16 of 17 youth are enrolled and attending school (high school & college)
- 14 youth voluntarily attend monthly employability and job skills training
- 17 youth consistently attended the required monthly Youth meetings
- 15 of 17 youth were able to pay their monthly rent (one youth is in high school and the other has a sick child- emergency assistance was secured for each of these youth)
- 3 of the 2 bedroom units are occupied by mothers caring for young children
- 1 of the 2 bedroom units is occupied by a sibling group as one young adult, age 23, had to take custody of her 15 year old brother and 16 year old cousin because of family issues.

Other evidence of our agency's capacity includes:

1. Affordable housing development: new homes and neighborhood revitalization projects in Unincorporated Washington Park & City of Hollywood. This original collaborative project, involving neighborhood associations, local governments, other non-profits, developed 33 scattered site residential lots; purchasing the land, clearing titles, and constructing homes. "Low" and "very low" income first-time purchasers were provided homebuyer education, financial counseling, and down-payment assistance. New quality homes were built for these buyers, and infrastructure improvements were made by the local governments – to create holistic long-term positive change to specific neighborhoods. (1999 – 2005)
2. Through the "NSP" - NEIGHBORHOOD STABILIZATION HOMEOWNERSHIP PROGRAM (Purchase, Rehab, & Resale of Single Family Homes – County-Wide): H.O.M.E.S. was one of four non-profit development partners in the Broward Alliance for Neighborhood Development's (BAND) NSP Team, selected by local governments to administer approx. \$28M federal funds aimed at preventing neighborhood deterioration. One Hundred and seventy five (175) plus foreclosed houses were purchased, renovated, and resold to qualified low-mod income buyers. This Program included Buyer Recruitment, Homebuyer Education, Financial Counseling, Down-Payment & Closing Cost Assistance; General

Contractor bid process, construction oversight, Buyer Contract & Closing process. (2009 – 2015)

3. Central City Alliance: (formerly the 13th Street Alliance): H.O.M.E.S. was instrumental in forming the collaboration of local businesses, homeowner and neighborhood associations, residents and the City for the revitalization of the corridor. City grant funds were awarded for businesses to improve their facade, landscaping and the installation of art structures along the corridor and other neighborhood improvements. To date, two (2) new businesses have moved to the corridor, Warsaw Coffee Shop and the House of Art shop. A neighborhood Charette, developed by H.O.M.E.S., resulted in the neighborhood's desire to have more of an artsy environment. The first monthly art event sponsored by the House of Art along the corridor was convened for the participants in the H.O.M.E.S., Inc. Artist Collective, another revitalization project created by H.O.M.E.S., Inc. This Artist Collective is located on our campus (The Funky Flamingo 2nds building) and houses four (4) local artists working in various mediums including painting and sculpting.
4. The above Alliance was instrumental in the formation of the Central City CRA which has implemented several new economic revitalization projects along the Corridor including the current Complete Streets project between NE 4th Avenue and NE 15 Avenue.

As noted, H.O.M.E.S. is an active neighborhood partner and continues to seek funds for other community and economic development initiatives within the NRSA.



AGENCY INFORMATION AND MANAGEMENT CAPACITY CHART

AGENCY STAFF	TITLE	PROJECT RESPONSIBILITIES	PRIOR EXPERIENCE
Linda Taylor	Interim CEO	Overall management of HOMES	Chief Operations Officer/Property Mgr
Gabrielle Tunnage	Self Sufficiency Manager	Supervises Self Sufficiency Program	Probation Officer/Youth Program Mgr.
Sonnie Lopez	Chief Financial Office	Financial management for TIL Program	Accountant/Payroll Manager
George Brown	Facilities Manager	Oversight of all property maintenance	Maintenance Worker
William Taylor	Asst Maintenance Worker	Asst. with Property maintenance	Laborer
Michelle Lundgren	Asst. Property Manager	Income Certs; property insp; evictions;	Property Manager
Margarette Hayes	Grants Director	CDBG Grant Compliance	Housing Manager for Fed & state grants

H.O.M.E.S., Inc.

2015 -2016

Outcomes & Performance Measures

H.O.M.E.S., Inc.
2015 – 2016
TIL Supportive Housing & Self Sufficiency Program
Outcomes & Performance Measures

Goals	Measurements	Performance Measures/Actual Number Served
30 young adults will participate in Supportive Housing Program	Leases, Program Agreements, Internship Agreements	42
Young adults will obtain or maintain stable and secure housing	21 young adults will live in the HOMES TIL apt during grant period	22
Four (4) Young adults will graduate high school or receive their GED	Young adult will present evidence of diploma or copy of GED Certificate	2
11 young adults will enter or continue in post-secondary education or industry recognized training	Young adult will provide evidence in enrollment	20
14 young adults will secure and or retain employment	H.O.M.E.S., Inc. will execute Memorandum of Understanding with employers	20



Section #6: FINANCIAL INFORMATION

- A. Does your agency have the financial capacity to submit an invoice and wait to receive a reimbursement within one of the following timeframes (*check the appropriate box*):

☐ 60 days

☐ 45 days

☒ 30 days

If neither, please explain why and what efforts your organization is putting forth to resolve its financial capacity issue(s) in finding other funds? Please explain the outcomes of each effort? NOTE: Agencies are required to have sufficient funds to ensure the project satisfies its stated reason for requesting these CDBG funds throughout the fiscal year.

- B. Describe the current financial stability of your agency and the systems, which are currently in place or will be put in place to monitor the use of grant funds.

Response: As evidenced by our most recent audit, H.O.M.E.S., Inc. is financially stable. Written financial policies and procedures have been developed by staff and approved by the H.O.M.E.S., Inc. Board of Directors and our CPA. These policies and procedures are currently in place to insure that we are in compliance with the use of grant funds and that our use of federal funds is in conformance with generally accepted accounting principles.

The Audit is attached as required.

- C. Identify previous funding sources (*including CDBG*) if this is a continuation grant, and anticipated additional and/or matching fund sources needed to implement the project. Please provide all funding sources, subsidy layers, etc. If you are a past CDBG recipient, please include the outcomes from the last two (2) years you received CDBG funding, including the outcomes of the performance indicators.

Response: Previous funding for this Program include the 1) City of Fort Lauderdale CDBG funds for CBDO within the designated NRSA, 2) The United Way, 3) The Moran Foundation, 4) The Salah Foundation, 5) Bank United, 6) The Watts Foundation and 7) private donations as a result of fundraising projects.

Outcomes from the past two years and performance indicators are attached.

- D. How much additional funding (outside of COFL) is your agency leveraging against this funding request (*please attach all funding commitments under tab A14 on page 2 of this document*)?

Response: H.O.M.E.S., Inc. is projecting that we will receive \$254,330 in outside funding to be leveraged against this funding request.

- E. How much of that additional funding is being dedicated to this project? Please identify to what purpose and Budget Line item/s.

Response: H.O.M.E.S., Inc. will dedicate \$254,330 to this project from other sources.



- F. Do you have any open findings with the City or any other funding agency? If so, please provide a copy of the findings and your management response? Please attach information under tab A15.

Response: H.O.M.E.S., Inc. does not have any open findings with the City of Fort Lauderdale or any other funding agency.

- G. Describe how this project can be sustained in this and subsequent years if CDBG funds are not allocated. If you are not funded this year or perhaps for an amount less than your request, would the project still proceed? Where will you get the funds? Will the project be modified in any way, and if so, how?

Response: If CDBG funds are not awarded by the City for this Program, H.O.M.E.S., Inc. will continue to solicit other private and public grant funds to support the TIL Self Sufficiency and Supportive Housing Services Program.

- H. Describe briefly how grant funds will be allocated to support the goals identified in the grant application. If grant funding will be used to support the organization's infrastructure, explain how existing organizational funds will be reallocated for the project.

Response: H.O.M.E.S., Inc. staff that daily oversees the Program intimately touches each youth. These grant funds will be allocated to support the actual delivery of services to this targeted population. The TIL Self Sufficiency Manager works individually and collectively with them to provide hands on assessment, job coaching, recruitment for community partners and the creation of internship opportunities. She conducts employability skills training, liaisons with case managers, conducts job searches and assigns job placements. The TIL Self Sufficiency Manager also works directly with Program participants to provide financial literacy education, housing assistance and coordination with partners agencies on placements in the H.O.M.E.S. Program. The CEO works individually with Program participants and potential funders to support the internships. The CEO serves as Program Manager in the absence of the Self Sufficiency Manager. The Chief Financial Officer manages all of the finances of the TIL Program. The Assistant Property Manager oversees the daily issues of the properties where this population lives, collects rents, performs property inspections and processes income certifications for eligibility into the Program. The Facilities Director is responsible for maintenance and upkeep of the TIL properties and collection of furnishings for these young adults. The Grants Director is responsible for all Program Compliance. No funds will be expended on the Agency's infrastructure.

- I. Identify specific budget items to support the project, including those using current organizational funds. Include all personnel (Salary and Benefits) and major capital expenses.

Response: See Attached Program Budget

- J. What amount and percentage of the total funds (*CDBG funds plus other funds*) allocated toward this project will go toward the following:

- | | | |
|--|----------------------|-------------|
| • Program Administration (i.e. staff costs): | <u>\$ 175,000.00</u> | <u>23</u> % |
| • Program Beneficiaries: | <u>\$ 571,446.45</u> | <u>77</u> % |



Section #7: AUDITS

The Participant shall arrange for an annual audit of its operations and financial management systems, in accordance with 2 CFR 200, 24 CFR Part 84.26 and HCD Participation Agreement requirement. The Participant shall pay for this audit at its own expense. The audit shall specifically indicate compliance and/or non-compliance with HUD regulations. This audit shall be initiated within forty-five (45) days of the end of Participant's fiscal year in which fiscal year Participant received funds pursuant to this Agreement. The Participant shall provide a copy of the final audit report to the City within thirty (30) days of receipt, but not later than six (6) months after the end of the audit period.

The Participant shall comply with the requirements and standards of 2 CFR 200, OMB Circular Nos. A-110, "Uniform Administrative Requirements for Grants and Agreements With Institutions of Higher Education, Hospitals, and Other non-Profit Organizations"; and A-122, "Cost Principles for Non-Profit Organizations"; and A-133 "Audits of States, Local Governments and Non-Profit organizations" that applies to agencies expending \$500,000 or more in federal funds in the last fiscal year and requires that such agencies have a single audit. A "single audit" refers to an agency-wide audit, as opposed to a program specific audit. The Participant shall arrange for an annual audit of its operations and financial management systems, in accordance with 24 CFR Part 84.26.

The City shall review the Participant's audit report and will require the Participant to implement corrective action noted in the audit. The City shall have the right to review any and all of the Participant's records regarding use of the funds disbursed hereunder.

A copy of the most recent H.O.M.E.S., Inc, Audit is attached.



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Section #8 REQUIREMENT ITEMS:

BASIC REQUIREMENT ITEMS FROM HUD's NRSA STRATEGY PROGRAM DESCRIPTION

Please provide the items listed below (#8 A through #8 K)

#8 A: Provide an eligible, viable NRSA Strategy that addresses the requirements detailed in HUD's NRSA Strategy Program Description Requirements. Include activities of sufficient size and scope as to have an impact on the distinctive geographic area within a reasonable period of time.

RESPONSE: The current H.O.M.E.S., Inc. NRSA Strategy is attached as **Exhibit 1**

#8 B: Verify for HCD how you plan to meet HUD's request for a coordinated marshaling of resources to facilitate your ability to engage in comprehensive place-based initiatives.

RESPONSE: H.O.M.E.S. works collaboratively with several partners to achieve its community revitalization strategies. Those partners are:

1. City of Fort Lauderdale: residential and commercial rehabilitations for affordable rental and homeownership housing, small business opportunities and job creations
2. Broward County and the City of Fort Lauderdale for a Complete Streets Project that is currently underway for traffic calming, street and curb way improvements in an effort to attract more businesses to the corridor
3. Central City Alliance: the Agency created for the 13th Street Corridor business alliance, homeowner associations and community residents
4. Central City CRA partner for the redevelopment along the ME 13th Street corridor

H.O.M.E.S. will continue this collaboration because it has proven to provide the maximum use of resources that has enabled H.O.M.E.S. to engage in and implement our comprehensive place-based initiatives.

#8 C: Provide your comprehensive community revitalization strategies that seek to create partnerships among federal and local governments, the private sector, community organizations, and neighborhood residents. (Please refer to the examples provided on page 16).

RESPONSE: H.O.M.E.S. Comprehensive Community Revitalization strategies are:

1. Neighborhood Revitalization of the Central City, Ft. Lauderdale Area: to implement economic development initiatives to attract businesses to the corridor thus creating jobs and subsequently affordable housing for those jobs that are being created. This Strategy requires that we work cooperatively with local businesses, neighborhood and homeowner associations and local governments to accomplish these initiatives.
2. Supportive Housing & Self Sufficiency Program for young adults through the provision of stable housing and an holistic array of services designed to move this at-risk population to self-sufficiency by the age of 24. This Strategy requires that we work collaboratively with the Children's Services Council and ChildNet and other providers to provide this service.
3. Rental Housing for Low-Income Residents: Through federal, state and local banks funding, acquire, rehab and preserve affordable rental housing for low-income residents.
4. Homeownership for Low-Income Residents: Work in collaboration with other non-profits partners, local governments and local lenders for the development of affordable homeownership



development projects for low-income families.

5. Future Job Creation Program: H.O.M.E.S., Inc. has begun concept and business planning work around creating a new venture which will train and hire highly at-risk community residents who usually do not get hired by large companies and who have educational barrier but re willing and able to work. Examples of such a venture would be a lawn maintenance and service or exterior home maintenance and repair. The plan is to seek a combination of grants and loan investments from funders similar to the "Shark Tank" approach. This vision was born out of our desire to see the many lower-income residents, especially black males with any kind of criminal background issues, not having decent employment with decent wages.

These Strategies are discussed in more detail in our NRSA Strategy on file with the City and also attached to this Application for funding. Our Mission aligns with the City's NRSA Plan to bring neighborhood revitalization to the areas included in the district and surrounding area and includes all of the above listed strategies.

#8 D: Identify your project's defined Service Area (as stated in your agency's By-laws and/or Articles of Incorporation). Service Area must be in compliance with program requirements. Must include documentation verifying the Service Area is primarily residential and that it meets the percentage of compliant income level residents. See Project Service Area Map **Exhibit 2**

RESPONSE: H.O.M.E.S., Inc, Project Service Area for this Program is the designated NRSA as described on the attached map. The boundaries of the Service area are 90% residential.

#8 E: Describe how the strategy is in compliance with the program requirements and how it was developed in continuous consultation with stakeholders.

RESPONSE: These Strategies are in compliance as they require H.O.M.E.S., Inc. to be an active partner (by attending monthly meetings of the Central City Alliance) in the revitalization and community and economic development activities within the NRSA. A community/neighborhood Charette was convened to gain input from the local stakeholders and through the Central City Alliance, all affected partners and the community are kept abreast of ongoing revitalization/economic development activities. There is an upcoming "Light Up 13th Street" that is planned for Friday, February 17 as evidence of continuous consultation/involvement with our stakeholders.

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#8 F: Provide an assessment of housing market and economic conditions of the area, an examination of the opportunities for housing and economic improvements, and the problems likely to be encountered in pursuit of such goals (please refer to examples provided on page 17).

RESPONSE: H.O.M.E.S., Inc. just completed rehabilitation of an existing single family residence on NE 1st Avenue. That unit is currently for sale at \$205,000 and we have two offers on that property. According to the Broward County MLS, this property is the only one in our service area for sale under \$250,000. Across the street from this property, a home just sold for \$189,00 and does not have the additional rental nit that our property has on the premises. Next door and on the adjoining streets in the neighborhood, new construction townhomes are being sold for \$399,000. As the real estate market continues to improve, the population that we serve could possibly be priced out of the market if it were not for H.O.M.E.S. and other nonprofits in our area working provide affordable housing.



H.O.M.E.S. will be an applicant for City CRA lots that will be available within the next few months for the development of affordable homeownership. We are currently a participant with Broward County's Housing and Community Development Divisions' Broward Municipal Services District (BMSD) single family lot infill housing development Project.

H.O.M.E.S. is continuing its economic development initiatives by applying for CRA economic development funds for the rehabilitation of one of existing properties to convert to a restaurant relocation along the 13th Street corridor. This initiative will create at least two new jobs for low-income NRSA residents. Without public private partnerships, affordable housing and economic opportunity would be a "pipe dream" for many low-moderate income persons and families.

#8 G: Detail how strategy will be measurable and specific. Identify the results expected to be achieved (e.g., physical improvements, social initiatives, increased affordable housing opportunities and/or economic progress), expressing them in terms of measurable outputs and outcomes of the HCD performance measurement framework. Detail how performance and its measures will be tied to the neighborhood's identified needs and the recipient's proposed housing and economic opportunities.

RESPONSE: These strategies will be measured by 1) the actual number of rental housing units created for low-income families; 2) the actual number of homeownership housing opportunities provided to first time homebuyers in our NRSA; 3) the actual of jobs created for young adults through our Self Sufficiency & Supportive Housing Program; 4). The actual number of new businesses created and the jobs created through the opening of the restaurant and other new businesses attracted to the corridor after the Complete Streets Grant Project has been completed. Funding has also been obtained through our office for an Artist Project that will be a part of the Complete Streets Grant Project. The development of and carrying out of all of these strategies and the resulting measurements form an holistic approach to totally developing the NRSA and CRA district in which H.O.M.E.S. resides and growing and meeting the needs of the neighborhood.

#8 H: In your strategy, outline the recipient's proposed leverage sources for the NRSA. Provide official documentation of all sources of leverage. Leverage may be made in the form of cash or in-kind resources. **NOTE:** You will be required to report on leveraged resources received and used to support the NRSA. Failure to document leverage could result in non-compliance and possible repayment of CDBG funds.

RESPONSE: H.O.M.E.S., Inc. proposes to leverage resources for the NRSA through:

1. Bank Line of Credit (see attached letter of commitment) **Exhibit 3**
2. Fundraising and private donations (upcoming Spring Luncheon at the Lauderdale Yacht Club; Golf Tournament at Jacaranda Country Club in September) (See attached contract) **Exhibit 4**
3. Revenue from rental income as projected from 2017-2018 Budget **Exhibit 5**

#8 I: Identify your goals and objectives. Must show expected outputs and positive steps toward the desired ultimate outcomes of increased housing and economic opportunities for local residents.

RESPONSE: Please see attached H.O.M.E.S., Inc. NRSA Plan. **Exhibit 6**

#8 J: Identify in your strategy achievable outcomes for the NRSA, particularly with respect to housing and economic opportunities, that can be measured and used to determine progress made. (Please refer to examples of Outcomes provided on page 18)

RESPONSE: Please see attached H.O.M.E.S., Inc. NRSA Plan **Exhibit 7**



#8 K: Identify in each selected outcome, the recipient is to identify expected outputs from the CPD performance measurement framework. (please refer to examples of Outputs provided on page 18)

RESPONSE: Please see attached H.O.M.E.S., Inc. NRSA Plan. **Exhibit 7**

Exhibit 1

H.O.M.E.S., Inc.

Neighborhood Revitalization

Strategy



H.O.M.E.S.

A Charitable Organization

Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc.

690 Northeast 13th Street, Suite # 102 • Fort Lauderdale, Florida 33304

www.HOMESFL.org • Telephone (954) 563-5454 • kbarry@homesfl.org

December 16, 2015

Jonathan Brown, Director
Housing & Community Development
City of Fort Lauderdale

Fort Lauderdale, Florida 33311

*Re: H.O.M.E.S.' Mission & Programs vis-à-vis City's Neighborhood Revitalization Strategy
for the Central City CRA and surrounding neighborhood.*

Dear Jonathan –

Earlier this month David Harvey of your office sent an email requesting extremely detailed information about our non-profit agency's Community Revitalization Strategic Business Plan, and stating he needed a complete report by year-end. Our Grants Director, Margarette Hayes, informed him after discussing it with me, that this would be impossible in such a short time-frame. Some of the "requirements" were beyond our current organizational capacity to do at all, and others would take months of strategic planning meetings with our staff, Board and City staff.

Margarette then looked through the HUD regs to see where this requirement for us is written. We could not find that, but did find requirements for the local participating jurisdictions to have such plans. In our understanding, these already exist in the form of the CRA (Community Redevelopment Agency) Plans for the NW Progresso Flagler Village area, and a separate Plan for the Central City area where our offices are located.

From our conversation, I understood that you agreed that these are the operative pertinent plans – and you asked me to explain how H.O.M.E.S.' Mission and current Programs fit into the Central City CRA Plan.

H.O.M.E.S. MISSION & VISION

Our Mission is to provide quality community and economic development projects & programs that assist at-risk lower-income disadvantaged Broward County residents and neighborhoods. Our Vision is that at-risk individuals and families will move toward self-sufficiency, and that at-risk neighborhoods will move toward sustainability.

H.O.M.E.S. PROGRAMS & STRATEGIES:

PROGRAM #1: NEIGHBORHOOD REVITALIZATION OF THE CENTRAL CITY, FT. LAUDERDALE AREA: Since 2007, H.O.M.E.S. has concentrated its neighborhood revitalization efforts on the Central City/13th St. neighborhood where we purchased our main 2.3 acre campus of property in 2006.

> STRATEGIES UTILIZED:

- 1) Holding neighborhood charrette with all community stakeholders (including City officials) in 2008; helping create 13th St. Business Alliance (now known as the Central City Alliance) and serving as its initial Board Chair & meeting host for the first several years;
- 2) Working with the neighborhood through the Alliance and existing neighborhood Associations (Lakeridge, Poinsettia Heights, Middle River Terrace, South Middle River) on a host of activities to improve the neighborhood (such as crime watch, clean-ups, business landscape pilot program, business exterior paint parties, numerous art projects in public spaces, street festivals, advocacy for public resources, grant submittals for private resources, Funky Fun Run 5-K & Finish Line Festival, moving the historic Annie Beck House to Middle River Terrace Park & maintaining it, annual holiday gift-giving party for poor children in our neighborhood's schools who make good grades, and more);
- 3) Creating the CityFarm Community Garden in 2009 from vacant property at our Campus, where diverse neighborhood residents come and grow fruits, vegetables & flowers on plots, have pot-luck suppers, a drumming circle, trade recipes and gardening techniques, and mentor new gardeners.
- 4) Advocating with City and County officials for a Slum & Blight Study and the creation of the Central City CRA area here in our neighborhood, and after its creation, serving on the CRA Advisory Board.
- 5) Creating a new business (gently used furniture thrift store) in a commercial building on our Campus – the first new business along 13th St. in some years, hiring local unemployed people to run it & serve as interns, and renovating a formerly severely dilapidated building into the store. Other new businesses in our area have since been opened & more buildings renovated by others.
- 6) Re-making the 2.3 acres of property H.O.M.E.S. purchased in 2006 in the heart of the Central City area (at 13th St. & Dixie Hwy.) as our new "home" Campus (which was so blighted when we bought it that our mortgage lender did not count any of the hodge-podge of buildings on it as having any value at all) into a well-maintained collection of commercial and residential structures and gardens.

- 7) Creating the Central City Art Collective of artists living and/or working on our Campus – this is a recent initiative, which will develop art outreach programming in 2016 for area residents.
- 8) Outdoor Kitchen/Nutritional Learning Center planned & funded for 2016 – plans are ready to submit for permitting at City – which will provide small groups of at-risk residents with introductions to a variety of fresh foods, tasty low-cost recipes, cooking techniques, and nutrition information in a fun interactive way, in the beautiful & unusual setting of our Campus gardens.

PROGRAM #2: SUPPORTIVE HOUSING & SELF-SUFFICIENCY PROGRAM for youth 18 – 24 years old who have aged out of foster or relative care (and who would otherwise be homeless).

➤ STRATEGIES UTILIZED:

- 1) Stable housing in furnished apartments at affordable rents (\$300 for half of two-bedroom unit; \$400 for one-bedroom unit);
- 2) Job Coaching, Paid Internships, and Job Search Assistance;
- 3) Life-Coaches (social workers);
- 4) Financial Literacy training;
- 5) Emergency assistance with a variety of issues;
- 6) Requiring school enrollment & attendance, starting wherever they left off with their education.)

PROGRAM #3: RENTAL HOUSING for low-income residents.

- STRATEGY: With the assistance of the City of Ft. Lauderdale and Broward County SHIP, HOME, and CHDO grants & loans (as well as local community lenders), H.O.M.E.S. has been able to acquire and rehab – and thus preserve - 45 units of rental property. Each acquisition was in a dilapidated state and has been renovated & maintained to a quality standard, and rented to residents who are income qualified in accord with the applicable government standard required.

PROGRAM #4: HOMEOWNERSHIP for lower-income residents.

➤ STRATEGIES:

- 1) For the past 17 years, H.O.M.E.S. has participated in County-wide homeownership development projects – usually with other non-profit partners, local government & local lenders, for lower-income local residents. We have helped provide intake workshops, financial counseling, homebuyer education classes, open houses of completed homes, contract documents, closing coordination, rehab oversight;

*HOMES * JOBS * COMMUNITY*

contractor bid RFP's, and all of the other tasks associated with property acquisition, home development, and sales to new qualifying families. At this point, H.O.M.E.S. has actively participated in the development of over 200 single family homes.

- 2) Now that the federal NSP Program is over, we are beginning to work with the City on how we might create a new partnership of local government, local lenders, and local non-profits for the purpose of creating continued homeownership opportunities which are affordable to the lower & moderate income workforce that lives in our community, within the current CRA areas.

FUTURE PROGRAMS: JOB CREATION for highly at-risk able-bodied individuals. H.O.M.E.S. has begun concept and business planning work around creating a new venture, which will train and hire highly at-risk community residents who usually do not get hired by large companies, and who have low-educational completion levels – but are willing and able to work. The idea is that the company will do lawn maintenance and service, and minor exterior home maintenance & repair, and be at least county-wide. Our plan is to seek a combination of grant & loan investments from a range of funders. For example, H.O.M.E.S. will be seeking investment in this new venture at a FLACDC (Florida Alliance of Community Development Corporations) "Shark Tank" style event to be held during the first quarter of 2017. This is a long-term plan idea, and is expected to take several years to bring to fruition; however, it is something that has been under consideration for several years, as our agency has seen the difficulties that many lower-income and especially black males with any criminal background and low-education completion levels have in obtaining decent employment with decent wages.

ALIGNMENT WITH CITY CRA PLANS

H.O.M.E.S. Mission and all of its Programs are in alignment with the City's CRA Plans to bring neighborhood revitalization to the areas included in the CRA districts and surrounding areas. This includes affordable and quality rental and homeownership housing, commercial redevelopment, quality of life improvement, elimination of food deserts & more adequate nutrition, job creation and training, creating pride of place and improved communications among diverse populations, and improvement in the overall quality of life for local residents.

H.O.M.E.S. is proud of its partnership with the City of Ft. Lauderdale, to help address the very real problems faced by our disadvantaged neighborhoods and residents, and looks forward to continuing our work as a Community Based Development Organization in collaboration with the City – along with our many other local partners, including the neighborhood we are a part of in the Central City CRA area.

Yours in Community Partnership,


Katharine S. Barry
President & CEO

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H.O.M.E.S., Inc.

Evidence of Agency Capacity & Experience



H.O.M.E.S.

A Charitable Organization

About the Organization – H.O.M.E.S., Inc.

Organization: *"Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc."*, founded in 1998, is a non-profit Florida corporation doing business as H.O.M.E.S., Inc., a 501(c)(3) tax-exempt charitable organization with the IRS, and sales tax exempt with the State of Florida.

Mission: *Providing Quality Community & Economic Development benefiting at-risk/disadvantaged lower income Broward County Residents and Neighborhoods.*

Board: Local volunteer Board of Directors who live and/or work in Broward County.

History: **NEW HOMES + NEIGHBORHOOD REVITALIZATION** (Unincorp. Washington Park & Hollywood)
Original collaborative projects - involving neighborhood associations, local governments, other non-profits, etc... 33 scattered residential lots were purchased, titles cleared, "Low" and "very low" income first-time purchasers were provided homebuyer education, financial counseling, and down-payment assistance. New quality homes were built for these buyers, and infrastructure improvements were made by the local governments – to create holistic long-term positive change to specific neighborhoods. (1999 – 2005)

"NSP" - NEIGHBORHOOD STABILIZATION HOMEOWNERSHIP PROGRAM (Purchase, Rehab, & Resale of Single Family Homes – County-Wide)

One of four non-profit development partners in Broward Alliance for Neighborhood Development's NSP Team, selected by local governments to administer approx. \$28M federal funds aimed at preventing neighborhood deterioration. 175+ foreclosed houses purchased, renovated, and resold to new qualified low-mod income buyers. Program included Buyer Recruitment, Homebuyer Education, Financial Counseling, Down-Payment & Closing Cost Assistance, G.C. bid process, construction oversight, Buyer Contract & Closing process. (2009 – 2015)

On-Going Work: **YOUTH SUPPORTIVE HOUSING & SELF-SUFFICIENCY PROGRAM** (Serving all of Broward since 2009)
Provides quality apartments, job coaching, paid internships, financial capability classes, life coaching, and emergency help for young adults (and their children) after state foster and relative care end. This project – operating since mid-2009 - has prevented homelessness for 150+ at-risk youth and children, and provided a stable community setting from which they can work, attend school, learn essential life skills, and become independent contributing members of our Broward community.

RENTAL HOUSING for LOWER-INCOME & SPECIAL NEEDS RESIDENTS (Ft. Lauderdale, since 2006)
45 scattered rental units are utilized for target populations, at affordable rental rates. Properties have been renovated and are maintained at a quality standard, to reduce neighborhood slum & blight, and to provide decent housing. Emergency help and Financial Literacy/Education Classes are provided for Tenants.

COMMERCIAL REVITALIZATION (13th St. Corridor/ Central City CRA in Ft. Lauderdale, since 2007)

- Helped create, chaired, housed the 13th St. *Business Alliance in 2008, now the Central City Alliance*, with mission to improve & transform our business district (still on Board);
- Helped create *Central City CRA (Community Redevelopment Area)* in 2011 to eradicate slum & blight in our neighborhood; helped create Redevelopment Plan; serve on Central City CRA Advisory Board;
- Helped lead numerous neighborhood improvement initiatives, including: festivals, fun runs, Business Property Landscape Pilot Program, a series of public art projects, clean-ups & painting, etc..
- Renovated buildings, landscaped, created gardens on 2.3 acre Campus in Central City CRA area, purchased in 2006, as leadership example of the community revitalization we espouse;
- Rent commercial space on our Campus, at affordable rates, to small businesses & non-profits;
- Created *CityFarm Community Garden* on our non-profit Campus (2009 – date);
- Created an *Artists Collective* on our Campus, utilizing commercial & residential space.

Coming Soon: **NUTRITIONAL LEARNING CENTER** (Outdoor Kitchen)

This innovative facility will be located on our Campus, and serve as a center for teaching our youth tenants and other at-risk local groups – in a fun and interactive way - how to incorporate fresh fruits & veggies into their diet, how to prepare low-cost, delicious and healthy meals for themselves and their children, and helpful nutritional and health tips they can incorporate into their everyday lives.

NEW SINGLE FAMILY HOMEOWNERSHIP PROJECT (details to be announced in early 2017)

Office Contact: Katharine S. Barry, President • 690 NE 13th St., Suite #102, Ft. Lauderdale 33304
Kbarry@homesfl.org • Phone 954-563-5454 • www.homesfl.org

CAM 17-0600

Exhibit 3

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Exhibit 2

H.O.M.E.S., Inc.

NRSA Project Service Area

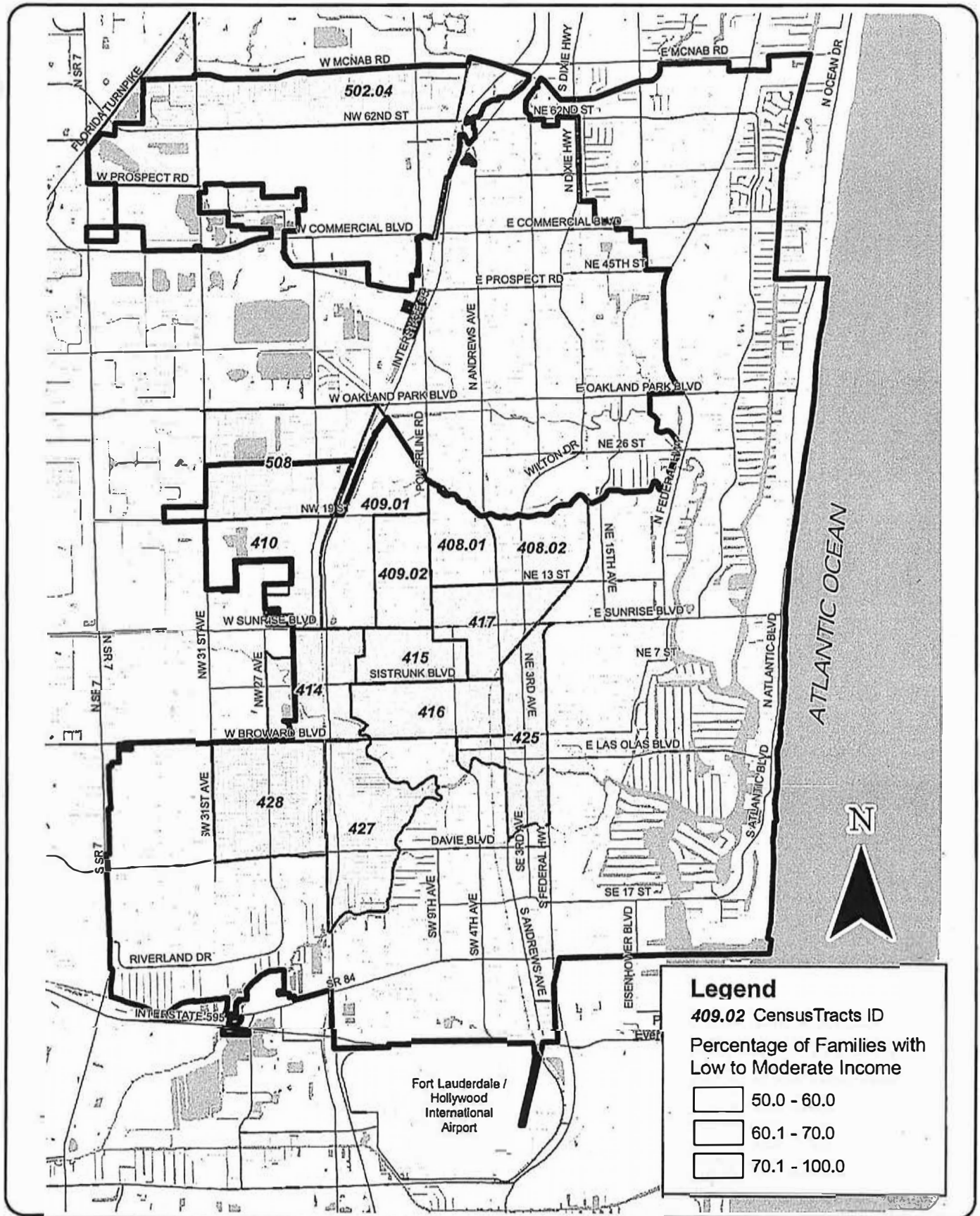


EXHIBIT G

Tracts - 2010 Census

Plot Date 9/28/2012 3:00:06 PM

December 21, 2016

Ms. Katherine S. Barry
CEO
H.O.M.E.S., Inc.
690 NE 13th Street
Fort Lauderdale, FL 33304

Re: Commitment for a \$250,000 Revolving Line of Credit to Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc. (HOMES, Inc.) by the Florida Community Loan Fund, Inc.

Dear Ms. Barry:

This letter (the "Commitment") constitutes the Commitment of the Florida Community Loan Fund, Inc. (the "Loan Fund") to provide the entity described below as the borrower (the "Borrower") with a revolving line of credit (the "Line" or "Loan"). The terms and conditions of the Commitment are as follows:

1. **BORROWER:** Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc., a Florida not-for-profit 501c(3) corporation.
2. **MAXIMUM LOAN AMOUNT:** \$250,000.00.
3. **INTEREST RATE:** A fixed rate of five percent (5.00%).
4. **MATURITY DATE:** The Line shall mature on the date two (2) years from the date of Line closing. In addition, no individual Property (as defined below) being constructed shall remain as collateral on the Line for more than twelve (12) months from the date it is added to the Line.
5. **REPAYMENT TERMS:** Commencing on the last day of the month following the closing date of each Property, monthly payments of interest only are due and payable on the last day of each month, with the principal balance of each Property added to the Line, if not sooner paid, together with any unpaid interest and fees, due and payable twelve (12) months from the date added to the Line.
6. **LOAN COMMITMENT FEE:** One percent (1.0% or \$2,500.00) which shall be due and payable at the acceptance of this Loan Commitment.
7. **COMMITMENT EXPIRATION:** This Commitment expires, at the Loan Fund's option, in ninety (90) days from the date of this Commitment.
8. **SECURITY PROPERTY:** First mortgages on residential parcels (the "Land") and the improvements located or to-be-constructed thereon (the "Improvements") on scattered sites in Broward County, Florida, or other such real estate collateral that the Loan Fund

may accept in its absolute and sole discretion. The Land and Improvements are individually and collectively herein called the "Collateral", "Home", or "Property".

9. LOAN PURPOSE: To assist with the purchase and renovation or new construction of single family properties for sale to low and moderate income families.

10. SPEC LIMIT: Defined as a Home without a pre-qualified buyer and executed sales contract ("Spec"). Spec Homes may be permitted under the Line in the sole discretion of Loan Fund and under the following condition: No more than four (4) single-family Spec properties may be placed under the Line at any one time. Loan Fund reserves the right to review and approve any proposed Property to be added to the Line.

11. MAXIMUM LOAN TO VALUE: The Loan-to-Value of the Loan may not exceed Eighty Percent (80%) of the as-is appraised value for acquisition and as-renovated or as-completed appraised value of all properties under the Loan (see also Term 12.7).

12. LOAN DOCUMENTS AND ITEMS REQUIRED FOR LOAN CLOSING: At Loan closing, and for each Home that will be Collateral for the Line in the future, Borrower shall execute the following Loan documents and submit the following items to Loan Fund pursuant to this Commitment and normal loan closing requirements. All documents and items shall be satisfactory in form and substance to the Loan Fund. Documents 12.2 and 12.5 below shall only be required to be executed with the first Property closing.

- 12.1 Promissory Note: including provisions for the collection of late payment charges of five percent (5%) of the amount of any late payment, no prepayment penalty and a default rate of thirteen percent (13.00%).
- 12.2 Loan Agreement: including (a) provisions for the disbursement of Loan funds after the initial Loan closing set forth in Term 13; (b) provisions for the general loan conditions set forth in Term 14; (c) provisions for Spec Homes as set forth in Term 10, and (d) provision for each Note to mature one year from its effective date.
- 12.3 Mortgage and Security Agreement: providing the Loan Fund with a first lien on the Collateral and a security interest in all fixtures and tangible and intangible personal property necessary for the operation of the Property listed above in Term 8.
- 12.4 Title Insurance: a standard, ALTA mortgagee title policy, providing coverage for the full principal amount of the Loan amount allocated for each specific Property added to the Line now or in the future, listing only those title exceptions acceptable to the Loan Fund.
- 12.5 Corporate Borrowing Authority Documents: corporate documents which evidence the authorization for the actions to be taken by Borrower in connection with this Commitment and the Line, including articles of incorporation, 501 (c)(3) letter from the Internal Revenue Service, by-laws, corporate borrowing resolutions and current certificates of "good standing" from the Florida Division of Corporations.
- 12.6 Purchase and Sale Contracts: a copy of the Purchase and Sale Contract executed between the seller of the Property and the Borrower, for each Property acquired for funding with the Line, if applicable.
- 12.7 Appraisals: current (within sixty (60) days of each Property closing) appraisal of the Property, reflecting the market value of the Property as-is and as-renovated,



conducted by state certified appraisers satisfactory to the Loan Fund. The Loan-to-Value on the Property shall not be greater than 80% of the as-is appraised value for acquisition and 80% of the as-renovated or as-completed appraised value for acquisition and renovation or acquisition and construction, as appropriate.

- 12.8 Loan-to-Value Requirement: Borrower acknowledges that Loan Fund was induced to make the Loan based upon a specific loan-to-value ratio (the "Original Loan-to-Value Ratio") and that has been made known that Loan Fund will conduct periodic reviews of Collateral value. Loan documents will provide that, if any updated appraisal received by Loan Fund reflects that the appraised value of the Property has decreased from the original appraised value, and if such decrease results in a loan-to-value ratio which is higher than the Original Loan-to-Value Ratio, Borrower shall, within thirty (30) days of Loan Fund's written request, either: (a) make a principal payment (the "Prepayment") under the Note in an amount sufficient to maintain the Original Loan-to-Value Ratio; or (b) pledge such additional collateral for the Loan that is acceptable to Loan Fund in its sole discretion. Any Prepayment shall not entitle Borrower to a release of any of the Property.
- 12.9 Survey: recent survey of the Property by a registered surveyor, acceptable to the Loan Fund, certified, at a minimum, to the Loan Fund, the title insurance company and Borrower.
- 12.10 Public/Private Assistance Agreement: a copy of the fully executed agreements between Borrower and any sources of additional capital to the Property.
- 12.11 Flood Hazards: evidence as to whether or not the Land is located within an area identified as having special flood hazards pursuant to the Flood Disaster Protection Act of 1973. If the Land is located in a special flood hazard area, flood insurance naming the Loan Fund as mortgagee will be required.
- 12.12 Insurance: a) comprehensive general liability coverage for Borrower provided on an ACORD 25 form with the Loan Fund named as additional insured; b) builder's risk or an "all risk" non-reporting, completed value property insurance policy, as applicable, designating the Loan Fund as mortgagee and loss payee, granting the Loan Fund at least 30 days' notice of intended cancellation and provided on an ACORD 27 or 28 form, as applicable.
- 12.13 Compliance with Laws: satisfactory evidence that construction of the improvements and intended uses of the Property are in compliance with all applicable laws, regulations and ordinances, including local zoning laws.
- 12.14 Environmental Site Assessments and Environmental Compliance and Indemnity Agreement: A current (within past 6 months) Phase I Environmental Site Assessment of the Property performed in accordance with ASTM 1527-13. The ESA must be prepared by a firm reasonably acceptable to the Loan Fund, signed and sealed by a Florida licensed professional geologist or engineer (as well as have the EP Certification required under ASTM 1527-13), and must be satisfactory in all respects to Loan Fund in its sole discretion. Additional asbestos, lead based paint and radon reports may also be required in Loan Fund's sole discretion. This Commitment will be null and void if Loan Fund's review of the ESA or additional reports indicates any continuing environmental risk or concerns as determined by Loan Fund. In addition, the Borrower will be required to sign an agreement indemnifying the Loan Fund from any environmental hazards that may be present:

- 12.15 Sources and Uses of Funds/Cost Breakdown: sources and uses of funds for the Property, including a detailed breakdown of the cost of constructing or renovating the Improvements and an itemization of non-construction costs.
- 12.16 For Presold Properties: a) an executed purchase contract with a purchaser; b) evidence of valid and satisfactory pre-qualification by a mortgage lender for an amount sufficient to purchase the property; c) Evidence of any subsidies necessary for the buyer to purchase the property; and c) an acceptable and fully completed affordability study and/or income certification sufficient to verify qualification as a low to moderate income individual or family.
- 12.17 Miscellaneous: any other Loan documents or items that are customarily provided in loan transactions of this type.

13. CONDITIONS FOR DISBURSEMENT OF LOAN FUNDS AFTER THE INITIAL LOAN CLOSING: In addition to the relevant items in Term 12 above for each Home for which financing is requested, the following documents and items shall be provided and satisfactory in form and substance to the Loan Fund:

- 13.1 Construction Documents: a) sources and uses of funds for the Property, including a detailed cost breakdown of construction or renovation of the Property by construction trade and non-construction costs; b) construction/completion timeline; c) plans and specifications; d) contract between Borrower and architect providing supervisory services; e) fixed price contract between Borrower and general contractor, if applicable f) completed value builder's risk insurance evidence naming the Loan Fund as mortgagee and loss payee, and granting the Loan Fund at least 30 days notice of intended cancellation; g) the notice of commencement and required building permits for each Home with a statement that they have been, or will be, posted on the Property site prior to the commencement of construction.
- 13.2 Request for Payment: signed by Borrower, setting forth a detailed breakdown of the Loan disbursement requested, including all supporting documentation and a signed requisition of the general contractor and approved by Borrower's supervising architect, if required, all applicable inspections, and, at Loan Fund's option, Loan Fund's 3rd party construction consultant, where applicable and as provided in Term 13.5.
- 13.3 Sales Contract / Permanent Financing Commitment / Sources and Uses of Funds: upon sale of a Home, the sales contract between Borrower and the home buyer, evidence of pre-qualification for financing from a financial institution, and evidence of home buyer's household income to verify qualification as a low or moderate income individual or family.
- 13.4 Owner's Affidavit and Lien Waivers: notarized partial lien waivers executed by the general contractor, specifying the amount paid in consideration of such partial release and certification by Borrower that funds disbursed to date by the Loan Fund have been paid to the appropriate parties.
- 13.5 Construction Consultant's Approval: The Loan Fund reserves the right to designate a construction consultant to inspect construction work for conformity with the plans and specifications and approval of Borrower's request for Loan disbursements. A written report of the results of the consultant's inspection of construction work may be required for a disbursement of Loan funds.

- 13.6 Final Construction Disbursement: Prior to the final Loan disbursement for each home, the following documents shall be submitted to the Loan Fund, if applicable: (a) as-built survey; (b) certificate of occupancy; (c) contractor's final waiver of lien and certification of completion; (d) final lien waiver from any subcontractor or supplier having filed a Notice to Owner; and (d) construction consultant's final approval, if required.

14. GENERAL CONDITIONS:

- 14.1 Assignments: Neither this Commitment nor any interest in it may be assigned by Borrower without the Loan Fund's prior written approval.
- 14.2 Financial Statements: Borrower shall submit annual and, if requested, interim financial statements. Annual statements shall be audited and include a Statement of Activities (revenue and expenses) and a Statement of Financial Position (balance sheet) prepared by a certified public accountant, and submitted within one hundred twenty (120) days of Borrower's fiscal year-end.
- 14.3 Additional Debt: During the term of this Line, Borrower will not incur any additional debt without the written permission of the Loan Fund.
- 14.4 Social Impact Reporting: Borrower agrees that regular reporting of community and social impact criteria will be required as a condition of Loan Fund's financing. This reporting will be made no less than annually and may include, but not be limited to such items as: number of temporary and permanent jobs created and other job creation details; specific education or social services to clients; environmentally sustainable outcomes in the project; the pro-active involvement of the surrounding community in the project; or any other such information as the Loan Fund deems necessary.
- 14.5 Publicity: The Loan Fund shall have the right to secure printed publicity through newspapers and other media concerning the project and its financing. Borrower shall provide the Loan Fund with photographs of the Project and demographic information regarding the clients who receive housing and other services from Borrower.
- 14.6 Loan Application: The issuance of this Commitment is based upon the accuracy of Borrower's representations and statements, any loan application and all additional information, representations, exhibits and other matters submitted to the Loan Fund for consideration. The Loan Fund shall have the option to declare this Commitment to be breached, and therefore, void, if there shall have been any material misrepresentation or misstatement or any material error in anything submitted to the Loan Fund.
- 14.7 Expenses: All costs and expenses in connection with the Line, including, but not limited to, the costs of attorneys, documentary stamp and intangible taxes, the construction consultant and recording fees, shall be paid by Borrower.

15. RELEASE OF SECURITY PROPERTY: Until the Loan has been paid in full, each Property shall be released from the Loan Fund upon request and payment to the Loan Fund of a minimum release amount of the total amount advanced directly for acquisition and the hard and soft costs of renovation or construction of the Property, plus accrued interest, to be determined in the sole discretion of the Loan Fund.

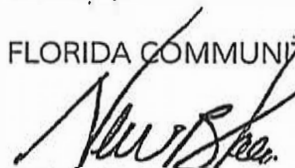
16. ENTIRE AGREEMENT: This Commitment, when accepted, shall constitute the entire agreement between Loan Fund and Borrower, and it may not be altered or amended unless agreed to in writing by the Loan Fund and Borrower.

17. ACCEPTANCE: Indicate your acceptance of Loan Fund's offer by signing below and returning the original of the Commitment Letter to us by January 6, 2017, or this Commitment Letter will automatically terminate without further action by any party. The Loan Fund may, prior to closing, make additional requirements in order to comply with federal or state regulations, governmental agencies, and as the Loan Fund's legal counsel may deem necessary regarding legal matters, but not business matters. It is further understood and agreed that the terms and conditions of this Commitment Letter will survive the closing of the Loan hereby contemplated.

Return a check for the Loan Origination Fee (see Term 6) and one original Commitment letter to the main office of the Loan Fund (at 501 North Magnolia Avenue, Suite 100, Orlando, Florida 32801) no later than January 6, 2017.

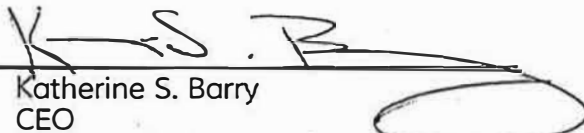
Sincerely,

FLORIDA COMMUNITY LOAN FUND, INC.


Nelson W. Black III
Chief Lending Officer

The undersigned accepts the foregoing commitment on behalf of Borrower.

Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc.

By: 
Katherine S. Barry
CEO

Date: 1/3/17

Exhibit 4

H.O.M.E.S., Inc.

2017 Private Fundraisers

JACARANDA GOLF CLUB

Tournament Contract

Account # _____

Contract Date: Thursday, February 09, 2017

Tournament Day/Date: Friday, September 15, 2017

Participant:

H.O.M.E.S.

Mary Jane Turner

690 NE 13th Street., Suite 101

Ft. Lauderdale, Fl. 33304

Phone: 954-563-5454 Cell: 205-792-7922

Particulars:

100 players

Scramble Format

8:00 Shotgun/Scamble

Course: East Course

Email: mjtturner@homesfl.org

DEPOSIT: A deposit of \$500.00 MUST be paid to insure Date, Time and Price. Deposit will be for Golf Only and is non-refundable.

PAYMENT: The balance of the golf fees must be paid in full before tee-off on the day of the tournament with a Certified or Cashier's Check unless arrangements for direct billing have been made with Jacaranda Golf Club at least ten days in advance. Valid Florida tax-exempt certificate must be provided for tax exemption.

GUARANTEE: A Guaranteed attendance for the tournament MUST be received at least eight (8) calendar days prior to tournament date. If Jacaranda Golf Club does not receive a timely guaranteed attendance, the undersigned must pay for the expected numbers of golfers originally quoted in this contract.

INDEMNIFICATION: The sponsoring organization agrees to defend, indemnify and save harmless Jacaranda Golf Club, Scratch Golf, LLC, United Golf, Inc., The United Company, and their respective affiliates, officers, directors, employees, and/or agents from and against any/all expenses, damages, claims, suites, actions, judgments and costs whatsoever, including, but not limited to, attorney's fees, arising out of, or in any way connected with the conduct, action, or inaction of the sponsoring organization, and/or its respective affiliates, officers, directors, partners, employees, and/or agents, and/or tournament attendees in connection with the tournament. Jacaranda Golf Club reserves the right to require the sponsoring organization to obtain, prior to the commencement of the tournament and at its own expense, insurance of the types and amounts specified by Jacaranda Golf Club under such terms and conditions as Jacaranda Golf Club may specify.

SECURITY: Jacaranda Golf Club will not provide security for the tournament and will not be responsible for any damage to or loss of any items brought to Jacaranda Golf Club by the sponsoring organization, its agents, and/or tournament attendees. If the sponsoring organization deems it necessary or appropriate to have security at the tournament, it shall provide it at its own expense.

RULES COMPLIANCE: All tournament attendees must wear appropriate golf attire and comply with any and all Jacaranda Golf Club rules and regulations. In the event that players in the tournament are unable to keep with Pace of Play Guidelines, ALL Tournament Participants will be required to STOP Play and return to the Clubhouse after 5 Hours on the golf course. Tournament timing on the Golf Course begins with the Shotgun Start of the event.

INCLEMENT WEATHER: In the event that weather conditions prohibit beginning the tournament, a make-up date will be arranged. If a make-up date is not feasible or available, all payments and the deposit for golf will be refunded. Completion of nine (9) holes or Two Hours on the golf course constitutes a completed tournament. In the event of an incomplete tournament, Rain checks will be issued on an individual basis. Food and Beverage arrangements will proceed as scheduled.

DATE DEPOSIT PAID _____

AMOUNT PAID _____

- Tournament Features -

Your Jacaranda Tournament includes Green Fees, Cart Fees, Personalized Cart Signs, Registration Table, Scorecards, Rules Sheets, Locker Room Facilities, Gratuities and the following individual items:

- TOURNAMENT PLAYER COSTS AND ADDITIONAL EVENT OPTIONS -

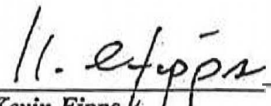
* NUMBER OF PLAYERS:	100	COST PER PLAYER:	\$64.99 (Plus Tax)
* STAFF SCORING:	<input checked="" type="checkbox"/>	SCORING COST:	\$100
* DRIVING RANGE:	<input checked="" type="checkbox"/>	COST PER PLAYER:	Included
* SPONSOR SIGNAGE:	<input checked="" type="checkbox"/>	PLACEMENT COST:	Included
* NUMBER OF RENTAL SETS:	Players Responsibility	COST PER PLAYER:	\$59.00 + tax
PROXIMITY CONTESTS (At no additional cost)			
* CLOSEST TO THE PIN:	<input checked="" type="checkbox"/>	HOLE NUMBER(S):	TBD
* LONGEST DRIVE:	<input checked="" type="checkbox"/>	HOLE NUMBER(S):	TBD
* STRAIGHTEST DRIVE:	<input type="checkbox"/>	HOLE NUMBER(S):	

- Food and Beverage -

* FOOD AND BEVERAGE DETAILS: All F&B Must be arranged through Jacaranda Catering @ (954)474-8998!

TOTAL PER PLAYER COST WILL BE \$68.89(Tax Included)

(plus additional items listed above)


Kevin Fipps
General Manager
Jacaranda Golf Club



Mary Jane Turner
Tournament Contact
H.O.M.E.S.

SAVE THE DATE

Let's Play Golf



Friday, September 15, 2017 at Jacaranda Golf Club

Registration & Breakfast: 7 am

Shotgun Starts: 8 am

Cocktails, Lunch and Program to follow



H.O.M.E.S.

A Charitable Organization

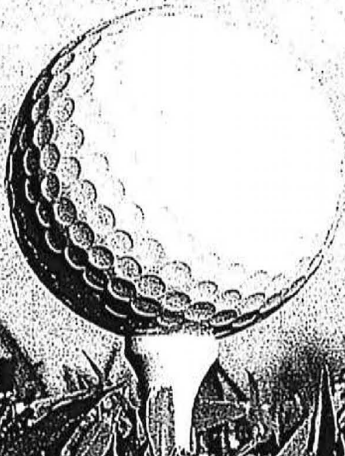
Celebrating 18 Years of Creating Home & Community for At-Risk Broward County Residents and Neighborhoods

FOR MORE INFORMATION:

Call: (954) 563-563-5455

Email: info@homesfl.org

www.homesfl.org





*Save the date to wear
your Ruby Slippers*

THERE'S NO PLACE LIKE



H.O.M.E.S.

A Charitable Organization

SPRING LUNCHEON & FASHION SHOW

APRIL 27, 2017

11:30 am at Lauderdale Yacht Club

For more information email: info@homesfl.org
or call: 954-563-5454

Exhibit 5
H.O.M.E.S., Inc.
NRSA Budget

H. O. M. E. S., Inc. - BUDGET (Fiscal Years Ending 9/30/16 & 9/30/17)

INCOME:	PRIOR PROJECTION 10/1/15-9/30/16	ACTUAL	PROJECTED 10/1/16-9/30/17
PROGRAM INCOME:			
TIL PROGRAMS:			
Til Rents from Youth	\$ 78,000.00	\$ 73,810.00	\$ 78,000.00
TIL YOUTH RENT SUBSIDY Jim Moran	\$ -	\$ -	\$ 90,000.00
TIL RENT SUBSIDY & INS - SALAH FOUNDATION	\$ 90,000.00	\$ 100,000.00	\$ -
TIL INTERNSHIPS - Jim Moran Foundation	\$ -	\$ -	\$ -
TIL INTERNSHIPS - United Way	\$ 40,000.00	\$ 29,021.63	\$ -
TIL INTERNSHIPS - CSC	\$ 28,000.00	\$ 5,126.06	\$ 53,000.00
TIL OTHER (Moran: Emergency, Bus Passes, Utilities)	\$ 25,000.00	\$ 25,000.00	\$ 38,650.00
PROGRAM STAFF SALARIES (COFL)	\$ 141,000.00	\$ 133,802.79	\$ 160,000.00
PROGRAM STAFF SALARIES (CSC for Gabe)	\$ 47,000.00	\$ 38,038.55	\$ 47,000.00
PROGRAM STAFF SALARIES (UWBC for Sonny)	\$ 10,000.00	\$ 10,000.00	\$ -
PROGRAM STAFF SALARIES (Jim Moran for CFO & Asst.)	\$ -	\$ -	\$ 26,585.00
TIL ALTERNATE EDUCATION - (McBride Foundation)	\$ -	\$ 50,000.00	\$ 25,000.00
PROGRAM STAFF SALARIES (Watts MSB Salary)	\$ 12,500.00	\$ 12,500.00	\$ 15,000.00
SUB-TOTAL	\$ 471,500.00	\$ 477,299.03	\$ 533,235.00
OTHER HOUSING PROGRAM FEES:			
BAND - NSP Development Fees	\$ 15,000.00	\$ 38,015.88	\$ 7,500.00
NEW SINGLE FAMILY PROJECT	\$ 39,000.00	\$ -	\$ 10,000.00
NON TIL RENTAL OPERATION - Rents & Laundry Machines	\$ 255,000.00	\$ 294,971.34	\$ 275,000.00
City of Fort Lauderdale/Broward County - Dev. Fees	\$ 12,000.00	\$ -	\$ -
City of Fort Lauderdale COBG (Rent 690/101)	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
SUB-TOTAL	\$ 333,000.00	\$ 344,987.22	\$ 304,500.00
PROPERTY SALE/PURCHASE/REHAB:			
1701 PROPERTY SALE	\$ -	\$ 182,123.07	\$ -
1122 PROPERTY SALE	\$ -	\$ -	\$ 200,000.00
SUB-TOTAL	\$ -	\$ 182,123.07	\$ 200,000.00
CITY FARM, KITCHEN, GARDEN & MARKET PROJECT:			
OUTDOOR KITCHEN (Minam Foundation)	\$ -	\$ -	\$ 10,000.00
OUTDOOR KITCHEN (Community Foundation)	\$ -	\$ -	\$ 10,000.00
OUTDOOR KITCHEN (McBride Foundation)	\$ 45,000.00	\$ -	\$ 25,000.00
SUB-TOTAL	\$ 45,000.00	\$ -	\$ 45,000.00
FUNDRAISING INCOME			
GOLF TOURNAMENT	\$ 75,000.00	\$ 66,036.00	\$ 70,000.00
SPRING LUNCHEON	\$ -	\$ -	\$ 25,000.00
FUNKY FUN RUN	\$ 35,000.00	\$ 25,953.57	\$ -
SUB-TOTAL	\$ 110,000.00	\$ 91,989.57	\$ 95,000.00
OTHER INCOME:			
CITY OF FT. LAUDERDALE (COBG - Audit)	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
BOARD PLEDGES	\$ 10,000.00	\$ 14,635.00	\$ 15,000.00
IN KIND INCOME (CEO SALARY)	\$ 75,000.00	\$ 75,000.00	\$ 50,000.00
SMITH FOUNDATION GRANT	\$ -	\$ -	\$ 100,000.00
McBRIDE FOUNDATION GRANT	\$ -	\$ -	\$ 50,000.00
* MISC. GRANTS & GIFTS	\$ 50,000.00	\$ 95,675.32	\$ 50,000.00
SUB-TOTAL	\$ 138,000.00	\$ 188,310.32	\$ 268,000.00
TOTAL INCOME:	\$ 1,097,500.00	\$ 1,284,709.21	\$ 1,445,735.00
EXPENSES:	PRIOR PROJECTION 10/1/15-9/30/16	ACTUAL	PROJECTED 10/1/16-9/30/17
TIL PROGRAM EXPENSES:			
TIL RENTAL OPERATION (Maintenance, Repairs & Utilities)	\$ (27,000.00)	\$ (41,646.96)	\$ (40,000.00)
TIL INTERNSHIPS - Salaries	\$ (64,000.00)	\$ (36,561.06)	\$ (53,000.00)
TIL BUS PASSES	\$ (7,500.00)	\$ (3,750.00)	\$ (7,500.00)
TIL YOUTH SPECIAL EVENTS & EMERGENCIES	\$ (11,500.00)	\$ (10,493.56)	\$ (10,000.00)
TIL ALT. EDUCATION PROGRAM	\$ (10,000.00)	\$ (13,009.65)	\$ (25,000.00)
TIL FURNISHING APARTMENTS	\$ (7,500.00)	\$ -	\$ (7,500.00)
SUB-TOTAL	\$ (131,500.00)	\$ (105,461.23)	\$ (143,000.00)
OTHER PROGRAMS EXPENSES:			
NON-TIL RENTAL OPERATION	\$ (52,000.00)	\$ (85,804.80)	\$ (85,000.00)
NEW PROJECTS (Single Family)	\$ (20,000.00)	\$ -	\$ (20,000.00)
KITCHEN, ART PROJECT, GARDEN, ETC., PROJECT EXPENSES	\$ (45,000.00)	\$ (17,844.71)	\$ (45,000.00)
ADULT SELF SUFFICIENCY (Smith Foundation)	\$ -	\$ -	\$ (10,000.00)
ADULT ALT. EDUCATION (McBride Foundation)	\$ -	\$ -	\$ (25,000.00)
SUB-TOTAL	\$ (117,000.00)	\$ (103,649.51)	\$ (185,000.00)
PERSONNEL EXPENSE:			
EMPLOYEE SALARIES (Salary & Payroll Taxes)	\$ (320,000.00)	\$ (404,421.19)	\$ (422,489.00)
EMPLOYEE BENEFITS (Payroll Tax, Health & Life Ins)	\$ (90,000.00)	\$ (79,873.00)	\$ (88,000.00)
IN KIND CEO SALARY	\$ (75,000.00)	\$ (75,000.00)	\$ (50,000.00)
PROFESSIONALS - on 1099 Basis	\$ -	\$ (81,000.00)	\$ -
SUB-TOTAL	\$ (485,000.00)	\$ (558,794.19)	\$ (560,489.00)
MORTGAGE, TAXES & INSURANCE EXPENSES:			
INSURANCE	\$ (55,000.00)	\$ (66,529.39)	\$ (60,000.00)
1st MTG. INTEREST (BANK UNITED)	\$ (93,797.64)	\$ (81,702.56)	\$ (84,000.00)
1st MORTGAGE PRINCIPAL (BANK UNITED)	\$ (37,254.00)	\$ (45,364.23)	\$ (45,000.00)
MORTGAGE NEW SXPLEX (GIBRALTAR BANK)	\$ (30,840.00)	\$ (34,245.00)	\$ (35,000.00)
PROPERTY TAXES (Fire Rescue Fee)	\$ (7,548.00)	\$ (8,933.00)	\$ (10,980.00)
SUB-TOTAL	\$ (224,439.64)	\$ (236,794.18)	\$ (234,980.00)
PROPERTY SALE/PURCHASE/REHAB:			
SINGLE FAMILY PROJECT	\$ -	\$ -	\$ -
SALE OF 1122 EXPENSES	\$ -	\$ (59,519.39)	\$ (185,000.00)
SUB-TOTAL	\$ -	\$ (59,519.39)	\$ (185,000.00)
FUNDRAISING EXPENSES:			
COCKTAIL PARTIES/SMALL EVENTS	\$ (2,500.00)	\$ -	\$ (2,500.00)
GOLF TOURNAMENT	\$ (20,000.00)	\$ (19,404.16)	\$ (20,000.00)
FUNKY FUN RUN	\$ (16,000.00)	\$ (14,275.48)	\$ -
SPRING LUNCHEON	\$ -	\$ -	\$ (5,000.00)
SUB-TOTAL	\$ (38,500.00)	\$ (33,679.64)	\$ (27,500.00)
ADMINISTRATIVE EXPENSES (non-personnel):			
AUDIT & 990 TAX RETURN	\$ (10,000.00)	\$ (8,750.00)	\$ (10,000.00)
COMPUTERS & COPIER	\$ (4,500.00)	\$ (3,460.00)	\$ (4,800.00)
OFFICE SUPPLIES & FURNISHINGS	\$ (12,200.00)	\$ (10,625.00)	\$ (12,000.00)
D & O INS. & Corporate General Liability	\$ (2,300.00)	\$ (2,994.00)	\$ (2,415.00)
LICENSES, PERMITS, CERTIFICATIONS	\$ (1,500.00)	\$ (912.00)	\$ (1,575.00)
POSTAGE, DELIVERY, PRINTING	\$ (1,700.00)	\$ (4,367.70)	\$ (4,500.00)
TELEPHONE & INTERNET	\$ (8,350.00)	\$ (7,915.84)	\$ (8,000.00)
TRAINING, SEMINARS & MEETINGS	\$ (4,000.00)	\$ (5,297.00)	\$ (5,000.00)
WEBSITE, MKTG., PUBLICITY	\$ -	\$ (6,890.00)	\$ (5,000.00)
IT MAINTENANCE	\$ (4,000.00)	\$ (1,465.00)	\$ (4,200.00)
FINANCE CHARGES	\$ (3,500.00)	\$ (2,333.68)	\$ (3,675.00)
SUB-TOTAL	\$ (59,050.00)	\$ (55,010.26)	\$ (61,165.00)
TOTAL EXPENSES:	\$ (1,046,489.64)	\$ (1,152,908.40)	\$ (1,397,134.00)
CASH FLOW:	\$ 51,010.36	\$ 131,800.81	\$ 48,601.00

Exhibit 6

H.O.M.E.S., Inc.

NRSA Goals & Objectives



A Charitable Organization

Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc.

690 Northeast 13th Street, Suite # 102 • Fort Lauderdale, Florida 33304

www.HOMESFL.org • Telephone (954) 563-5454 • kbarry@homesfl.org

December 16, 2015

Jonathan Brown, Director
Housing & Community Development
City of Fort Lauderdale

Fort Lauderdale, Florida 33311

*Re: H.O.M.E.S.' Mission & Programs vis-à-vis City's Neighborhood Revitalization Strategy
for the Central City CRA and surrounding neighborhood.*

Dear Jonathan –

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From our conversation, I understood that you agreed that these are the operative pertinent plans – and you asked me to explain how H.O.M.E.S.' Mission and current Programs fit into the Central City CRA Plan.

H.O.M.E.S. MISSION & VISION

Our Mission is to provide quality community and economic development projects & programs that assist at-risk lower-income disadvantaged Broward County residents and neighborhoods. Our Vision is that at-risk individuals and families will move toward self-sufficiency, and that at-risk neighborhoods will move toward sustainability.

H.O.M.E.S. PROGRAMS & STRATEGIES:

PROGRAM #1: NEIGHBORHOOD REVITALIZATION OF THE CENTRAL CITY, FT. LAUDERDALE AREA: Since 2007, H.O.M.E.S. has concentrated its neighborhood revitalization efforts on the Central City/13th St. neighborhood where we purchased our main 2.3 acre campus of property in 2006.

➤ STRATEGIES UTILIZED:

- 1) Holding neighborhood charrette with all community stakeholders (including City officials) in 2008; helping create 13th St. Business Alliance (now known as the Central City Alliance) and serving as its initial Board Chair & meeting host for the first several years;
- 2) Working with the neighborhood through the Alliance and existing neighborhood Associations (Lakeridge, Poinsettia Heights, Middle River Terrace, South Middle River) on a host of activities to improve the neighborhood (such as crime watch, clean-ups, business landscape pilot program, business exterior paint parties, numerous art projects in public spaces, street festivals, advocacy for public resources, grant submittals for private resources, Funky Fun Run 5-K & Finish Line Festival, moving the historic Annie Beck House to Middle River Terrace Park & maintaining it, annual holiday gift-giving party for poor children in our neighborhood's schools who make good grades, and more);
- 3) Creating the CityFarm Community Garden in 2009 from vacant property at our Campus, where diverse neighborhood residents come and grow fruits, vegetables & flowers on plots, have pot-luck suppers, a drumming circle, trade recipes and gardening techniques, and mentor new gardeners.
- 4) Advocating with City and County officials for a Slum & Blight Study and the creation of the Central City CRA area here in our neighborhood, and after its creation, serving on the CRA Advisory Board.
- 5) Creating a new business (gently used furniture thrift store) in a commercial building on our Campus – the first new business along 13th St. in some years, hiring local unemployed people to run it & serve as interns, and renovating a formerly severely dilapidated building into the store. Other new businesses in our area have since been opened & more buildings renovated by others.
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➤ STRATEGIES UTILIZED:

- 1) Stable housing in furnished apartments at affordable rents (\$300 for half of two-bedroom unit; \$400 for one-bedroom unit);
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PROGRAM #3: RENTAL HOUSING for low-income residents.

- STRATEGY: With the assistance of the City of Ft. Lauderdale and Broward County SHIP, HOME, and CHDO grants & loans (as well as local community lenders), H.O.M.E.S. has been able to acquire and rehab – and thus preserve - 45 units of rental property. Each acquisition was in a dilapidated state and has been renovated & maintained to a quality standard, and rented to residents who are income qualified in accord with the applicable government standard required.

PROGRAM #4: HOMEOWNERSHIP for lower-income residents.

➤ STRATEGIES:

- 1) For the past 17 years, H.O.M.E.S. has participated in County-wide homeownership development projects – usually with other non-profit partners, local government & local lenders, for lower-income local residents. We have helped provide intake workshops, financial counseling, homebuyer education classes, open houses of completed homes, contract documents, closing coordination, rehab oversight;

contractor bid RFP's, and all of the other tasks associated with property acquisition, home development, and sales to new qualifying families. At this point, H.O.M.E.S. has actively participated in the development of over 200 single family homes.

- 2) Now that the federal NSP Program is over, we are beginning to work with the City on how we might create a new partnership of local government, local lenders, and local non-profits for the purpose of creating continued homeownership opportunities which are affordable to the lower & moderate income workforce that lives in our community, within the current CRA areas.

FUTURE PROGRAMS: JOB CREATION for highly at-risk able-bodied individuals. H.O.M.E.S. has begun concept and business planning work around creating a new venture, which will train and hire highly at-risk community residents who usually do not get hired by large companies, and who have low-educational completion levels – but are willing and able to work. The idea is that the company will do lawn maintenance and service, and minor exterior home maintenance & repair, and be at least county-wide. Our plan is to seek a combination of grant & loan investments from a range of funders. For example, H.O.M.E.S. will be seeking investment in this new venture at a FLACDC (Florida Alliance of Community Development Corporations) "Shark Tank" style event to be held during the first quarter of 2017. This is a long-term plan idea, and is expected to take several years to bring to fruition; however, it is something that has been under consideration for several years, as our agency has seen the difficulties that many lower-income and especially black males with any criminal background and low-education completion levels have in obtaining decent employment with decent wages.

ALIGNMENT WITH CITY CRA PLANS

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Yours in Community Partnership,


Katharine S. Barry
President & CEO

*HOMES * JOBS * COMMUNITY*

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NRSA
Achievable Outcomes



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President & CEO

*HOMES * JOBS * COMMUNITY*

Exhibit 7
H.O.M.E.S., Inc.
NRSA
Selected Outputs/Measurements

H.O.M.E.S., Inc.
NRSA Expected Outputs

Goals	Performance Measures
Increase employment rates among this population	Access to jobs in the community through the creation or retention of jobs in the NRSA
Increase in educational attainment for this population	Provide stable housing for completion of high school or GED
Reduce vacancy rates in the neighborhood	Provide affordable housing rental opportunities
Increase Homeownership rates	Create new or rehab existing affordable housing for low income workers
Increase redevelopment opportunities in the NRSA	Incentives for new businesses and neighborhood associations by continuing stakeholders/community involvement



Section #8: HUD's NRSA STRATEGY PROGRAM DESCRIPTION

HUD requires that recipients of CDBG funds for the purpose of an NRSA, in order to enjoy the benefits of the program, must provide an eligible NRSA Strategy that addresses the requirements detailed in this section. The agency must be familiar and comply with CFR Subpart C 570.204 Special Activities by Community-Based Development Organizations (CBDO's) and HUD CPD Notice 16-16, the basics of both are stated in this Section. Strategies presented must be viable and are subject to approval by HCD.

HCD is seeking a coordinated marshaling of resources to facilitate a recipient's ability to engage in comprehensive place-based initiatives. Comprehensive community revitalization strategies seek to create partnerships among federal and local governments, the private sector, community organizations, and neighborhood residents. HCD desires to create opportunity in distressed neighborhoods by stimulating the investment of human and economic capital and by economically empowering low-income residents. HCD recognizes the fundamental necessity of partnering to achieve greater success in urban revitalization efforts and believes no effort will succeed without the support of all of the community actors. Successful strategies bring together a variety of stakeholders in cross-sector partnerships that:

- lay the groundwork for community growth;
- make neighborhoods attractive for investment;
- ensure that the benefits of economic activity remain in neighborhoods for long-term development;
- support the use of neighborhood intermediary institutions (e.g., Community Development Corporations [CDCs] and Community Development Financial Institutions [CDFIs]) to bridge gaps between local government agencies, the business community, community groups, and residents; and
- foster the growth of resident-based initiatives to identify and address their housing, economic and human service needs.

The NRSA design should provide viable solutions that address affordable housing (subject to approval by HCD Manager) and economic opportunity needs, as well as other long-term community improvements. Solutions identified should be accomplished within a reasonable period of time. Improvements should be apparent to the intended beneficiaries, which are principally the low- and moderate-income residents of the specific neighborhood in the Service Area described in the agency's By-Laws and/or Articles of Incorporation.

Boundaries: A recipient's strategy must define a geographical area that comprises a neighborhood and its distinguishing characteristics (the Service Area stated in your agency's By-laws and/or Articles of Incorporation). NRSA projects are to include activities of sufficient size and scope as to have an impact on the distinctive geographic area within a reasonable period of time.

Demographic Criteria: The designated Service Area must be documented as primarily residential and contain a percentage of low- and moderate-income residents that is equal to a community's "highest quartile percentage" (as computed by HUD pursuant to 24 CFR 570.208(a)(1)(ii)) or 70 percent, whichever is less, but, in any event, not less than 51 percent.

Consultation: The recipient must describe how the strategy was developed in consultation with stakeholders. This involvement should be continuous from the beginning of the planning process through implementation and management of the designation (of the NRSA) period, which may not exceed five years. Stakeholders include affected residents of the proposed strategy area, including those that reside in public and assisted housing, owners/operators of businesses and financial institutions, CBDOS, nonprofit organizations, and community groups that are in or serve the neighborhood. Recipients should identify specific key stakeholders and explain how they will be engaged throughout the NRSA designation period.



Recipients are encouraged to discuss each of the following issues during a public meeting: the NRSA planning and implementation process; the proposed physical plan, including the extent of proposed demolition or rehabilitation of existing structures, and if applicable, proposed site design; planned public service activities; neighborhood improvement projects; economic opportunities for low and very low income persons and businesses that provide economic opportunities to low and very low-income persons in the NRSA area.

Assessment: The recipient's strategy must include an assessment of housing market and economic conditions of the area, an examination of the opportunities for housing and economic improvements, and the problems likely to be encountered in pursuit of such goals.

The recipient should provide:

- o a narrative description of the neighborhood, including the history, location, ethnic and racial changes, economics, community assets, transit, educational opportunities, employment centers, organizations, etc.;
- o a description of the neighborhood's current status in comparison to the rest of the recipient's jurisdiction with regard to patterns of disinvestment, existing neighborhood assets, patterns of racial and ethnic concentration and patterns of poverty concentration;
- o a description of ongoing or recent revitalization activities and new investment that may be taking place in the neighborhood or on its periphery;
- o a description of challenges residents have in accessing job opportunities;
- o a description of critical housing challenges facing the neighborhood

Housing and Economic Opportunities: The recipient must develop its strategy and implementation plans to promote the area's economic progress. Such progress will focus on activities that benefit low- and moderate-income persons by increasing affordable housing opportunities and expanding economic opportunities through activities that promote the substantial revitalization of the neighborhood.

* Housing (Subject to approval by HCD Manager): Recipients for this category are to develop housing available to households with a broad range of incomes. This includes housing that is available to households with moderate to middle income as is needed to improve the housing market dynamic in the neighborhood. Recipients should provide a description of the housing component of the plan and include a description of the housing that the recipient plans to demolish, develop, rehabilitate, construct or acquire, including the number of each type of units, such as public housing, Low Income Housing Tax Credits (LIHTC), market rate, and/or homeownership;

* Economic Opportunities: Recipients are encouraged to create or retain jobs that result in households that are economically stable and self-sufficient. Recipients are to provide a description of the economic development component of the plan and include a description of the type of jobs they plan to create and/or retain, as well as any targeted population for employment. The recipient is to discuss any supportive services, such as job training, that may be provided as a part of this strategy.

Performance Measurements: The recipient's strategy must identify the results expected to be achieved (e.g., physical improvements, social initiatives, increased affordable housing opportunities and/or economic progress), expressing them in terms of measurable outputs and outcomes of the HCD performance measurement framework. Performance and its measures are to be tied to the neighborhood's identified needs and the recipient's proposed housing and economic opportunities.

Leverage: Leverage is a critical element of neighborhood revitalization and a goal of the NRSA is to attract additional investment to the designated community. Leverage may be made in the form of cash or in-kind resources and the strategy should outline the recipient's proposed leverage sources for the NRSA. The recipient will be required to report on leveraged resources received and used to support the NRSA. A failure to document leverage could result in non-compliance and possible repayment of CDBG funds.



PERFORMANCE MEASUREMENTS

A recipient's NRSA goals and objectives should be measurable and specific. Enough to show expected outputs and positive steps toward the desired ultimate outcomes of increased housing and economic opportunities for local residents. Within the submitted strategy, the recipient is to identify achievable outcomes for the NRSA, particularly with respect to housing and economic opportunities, that can be measured and used to determine progress made. Outcomes may include:

- o increase in homeownership rates;
- o reduction in vacancy rates;
- o increase in housing values;
- o increase in educational attainment ;
- o increase in employment rates;
- o increase in median household income.

Within each selected outcome, the recipient is to identify expected outputs from the CPD performance measurement framework. Outputs may include:

- o new businesses assisted;
- o existing businesses assisted;
- o jobs created or retained in area;
- o funds leveraged;
- o LMI persons direct benefit activities;
- o LMI households assisted;
- o acres of brownfields remediated;
- o new access to public facilities;
- o business facades/buildings rehabilitated;
- o number of blighted buildings demolished.

HCD requires recipients develop revitalization strategies that meet these guidelines. HCD's review of a strategy shall place particular importance on the recipient's capacity, the extent to which the strategy is meaningful and reflects coordination with other public and private resources, and the likelihood that the planned actions will increase affordable housing and/or economic opportunities for local residents. HCD encourages innovative and creative strategies that promote active and meaningful participation of stakeholders throughout the development and implementation of the plan. HCD is seeking strategies that will successfully use a range of resources to revitalize neighborhoods and provide viable and sustainable housing and/or economic opportunities to local residents.

HCD expects to approve strategies with measurable goals that set in motion activities that will result in positive changes for neighborhoods as a result of coordinated efforts. These positive changes should be apparent to the residents and clearly show results, such as an increase in the affordability and quality of housing and/or increased economic opportunities for local residents.

PERFORMANCE REVIEW

HCD will review a recipient's progress during and at the end of each program year based upon information in the recipient's performance reports and information from on-site monitoring. The recipient must report on actual outputs and outcomes and provide for a narrative update on the NRSA's progress regarding:

- o Continuing stakeholder involvement
- o Activities addressing identified housing and economic opportunities
- o Progress on achieving identified outcomes through reported accomplishments
- o Documentation that leveraged resources were actually received and used for their intended purposes



HCD's review of a recipient's performance will include an assessment of the recipient's ability to make progress towards achieving the expected improvements; the recipient's ability to account for funds and document activities appropriately; the timely use of funds received from the Department, meeting performance measures; and the receipt of matching or leveraged funds.

In order to be considered a CBDO, applicants must provide a detailed and satisfactory response as to how their program will provide a service complying with each program tenet below. Special attention will be paid to your response to the Key Concerns and Key Strategies:

1. Demonstration of capacity to undertake this effort
2. Plan demonstrates likelihood it will achieve its revitalization goals.
3. Demonstration of the extent to which it effectively coordinates public and private resources
4. Creation of meaningful economic opportunities
5. Demonstration of significant measureable results
6. Completion of an economic assessment of the area.
7. Examination of opportunities for improvement within the area via an economic development assessment.
8. Examination of problems that are likely to be encountered via the economic development assessment.
9. Promotion of the area's economic progress with a focus on activities that will create meaningful jobs for the unemployed and low and moderate income residents of the area via an implementation plan.
10. Promotion via a plan, activities for the substantial revitalization of the neighborhood.
11. Identification of results (e.g., physical improvements, social initiatives and economic empowerment) achieved in terms that are readily measurable or "benchmarks" via an approved strategy
12. Detailing of how the plan will actually promote revitalization of the neighborhood. In other words, what your NRSA project will actually do to help turn the neighborhood around and promote economic opportunity for residents.
13. Establishing of Performance Measures including Goals and anticipated results for the implementation of the plan. These measures must be described in measurable terms. HUD Examples:
 - Achieve 5% increase in employment
 - Open 2 new job training centers
 - Reduce families on public assistance/welfare by 5%
 - Attract new community lending institutions to the neighborhood
 - Formation of a Community Business Association
 - Offer 10 training seminars to teach residents about small business start-ups

The HUD notice states, "Successful neighborhood revitalization strategies are those that bring together the neighborhoods' and the larger community's stakeholders to forge partnerships that:

- Obtain commitments to neighborhood building;
- Make neighborhoods attractive for investments, thereby creating a market for profit;
- Generate neighborhood participation to ensure that the benefits of economic activity are reinvested in the neighborhood for long-term community development;
- Support the use of neighborhood intermediary institutions to bridge the gaps between local government agencies, the business community, community groups, and residents; and
- Foster the growth of resident-based initiatives to identify and address their housing, economic, and human services needs."



Key concerns for neighborhood revitalization include: Underdevelopment of the designated area, lack of quality office space, lack of employment opportunities, high poverty rates, lack of education, high unemployment rates, low homeownership rates, lack of transportation and pedestrian infrastructure, and aging housing stock, etc.

The NRSA, is to develop projects with community partners with exceptional resources that are well positioned to assist low income and unemployed persons gain access to new jobs and/or housing. Examples of needs that have to be identified are: for GED classes and testing, English as a Second Language classes, Occupational Skills Training, Employment Skills Training, and Job Search Assistance along with securing partner agencies that will provide these services for the residents of the NRSA.

Organizations are to be engaged that will bring additional educational services closer to the areas of need. The increased economic development activities conducted within the area and carried out by the NRSA will improve access to employers/employment centers within walking distance to housing.

NRSA can also bring about the development of new affordable owner-occupied housing units, combined with homeownership assistance, thus enabling many low to moderate income families to purchase a home.

To address aging housing stock in the NRSA, funding can be used for housing rehabilitation Grants targeted to assist NRSA residents. Grants may be used for emergency repairs, architectural barrier removal, and complete rehabilitation of older homes in the NRSA.

Mixed-use facilities, which include a combination of housing, office space, and retail in conjunction with pedestrian infrastructure, will create sustainable neighborhoods whereby residents are less dependent on automobiles. Options will become available to work, live, and play in the same neighborhood.

Resources are to be enlisted and marketed to help low income residents increase their income and buying power through access to financial literacy, credit repair, earned income tax credit, individual development accounts, homeownership counseling, and case management.

KEY STRATEGIES:

Economic Opportunity

1. Seek out and establish unique partnerships between agencies such as Workforce Development Centers, institutes of higher education, and existing/new businesses in the NRSA. As new businesses are attracted to the area, incentives can be created for partnering with the Workforce Development Centers and institutes of higher learning to offer first opportunity at jobs.
2. Increase access to training, such as job skills training, English as a Second Language, GED, basic skills training, and short-term pre-vocational training.
3. Capture an increased share of retail/commercial business activity through the recruiting of those businesses and accompanying job creation. By creating a unique sense of place, commercial and retail facilities will be drawn to the area, increasing job opportunities for individuals with a range of skills and abilities.
4. Leverage private investment in the neighborhood through wise use of CDBG and HOME funds and coordination with alternative funding sources.
5. Strive to keep consumer and housing dollars in the NRSA Affordable Housing
6. Increase home ownership in order to stabilize the neighborhood. Home ownership is seen as a basic tool to invest residents in their community and its future. The intent is to increase this option to households across the income spectrum.

Develop new quality affordable housing in the NRSA neighborhood. Housing in the NRSA is older housing stock. The area is in need of greater housing options for mixed income working families.



8. Develop mixed-use urban centers. These centers should contain ground floor retail, business, and office space with upper floors containing housing units. Mixed use development will provide opportunities for both employment and quality affordable housing.
9. Encourage energy and resource conservation whenever feasible and strive for sustainable development.
10. Explore increased resources for housing rehabilitation to prevent the decline of aging housing stock in the NRSA.
11. Support CDC/CBDO/CHDOs as neighborhood intermediary institutions to serve as a catalyst for change.

Section #9

H.O.M.E.S., Inc.

2017 -2018

CDBG CBDO Project Budget



Section #9: BUDGET SHEETS

FY 2017/2018

BUDGET ITEMIZATION SUMMARY DETAIL

DETAILED COST LINE ITEM	DIRECT DETAILS (Please provide a detailed description of each reasonable, eligible and allocable Line Item cost associated with this program to be submitted to HCD for reimbursement)	CDBG COST	ALL OTHER COSTS	TOTAL BUDGET COST of LINE ITEM	CDBG % OF COST
Salaries	100% of listed Staff member salaries, including benefits	\$ 160,000.00	\$ 240,232.45	\$400,232.45	40%
Program Space	50% Suite 102/102, Rental Units Mortgage (50% of Office Space)	\$ 12,000.00	\$ 113,100.00	\$ 125,100.00	10%
Audit Program	Youth Self Sufficiency Program Portion	\$ 3,000.00	\$ 7,000.00	\$ 10,000.00	30%
Internship	Youth Self Sufficiency Internships (Children's Service Council 19 Interns for 14 weeks)	\$0.00	\$ 53,000.00	\$ 53,000.00	0%
Rent Subsidies	Youth Self Sufficiency Program Rent Subsidies	\$ 0.00	\$ 90,000.00	\$ 90,000.00	0%
Insurance	General Liability, Workers Comp & Wind Coverage for TIL Bldgs)	\$ 0.00	\$ 14,100.00	\$ 14,100.00	0%
Youth Apartment Furnishing	Furnishing Expenses	\$ 0.00	\$ 7,500.00	\$ 7,500.00	0%
Youth Emergency Funds	Emergency Funds	\$ 0.00	\$ 10,000.00	\$ 10,000.00	0%
Youth Special Occasions	Thanksgiving Dinner, Christmas Party, Family Fish Fry, Birthday Cakes	\$ 0.00	\$ 1,500.00	\$ 1,500.00	0%
Youth Bus Passes	Broward County Monthly Bus Passes	\$ 0.00	\$ 7,500.00	\$ 7,500.00	0%
Staff Training & Travel	Staff Training & Travel	\$ 0.00	\$ 2,500.00	\$ 2,500.00	0%
Copier	Copier & Copies for Youth Program	\$ 0.00	\$ 4,014.00	\$ 4,041.00	0%
Telephone	Telephone, Fax, Internet for Youth Program	\$ 0.00	\$ 4,500.00	\$ 4,500.00	0%
Supplies	Program Supplies	\$ 0.00	\$ 3,500.00	\$ 3,500.00	0%



Admin	Expenses for Youth Program	\$ 0.00	\$ 13,000.00	\$ 13,000.00	0%
TOTAL		\$ 175,000.00	\$ 571,446.45	\$ 746,446.46	

Section #10

H.O.M.E.S., Inc.

2017 -2018

CDBG CBDO Project Budget Itemization



Section #10: BUDGET ITEMIZATION SHEET

ORGANIZATION H.O M.E.S., Inc.

Funding Year 2017 – 2018

Date Submitted: _____

PLEASE DETAIL ALL COSTS FROM ALL SOURCES NECESSARY TO SUCCESSFULLY FUND THIS PROGRAM FOR FISCAL YEAR 2017 / 2018:

DETAILED DIRECT COST LINE ITEM	OTHER COST & FUNDING SOURCE HOMES OPERATING	OTHER COST & FUNDING SOURCE CHILDRENS SERVICE COUNCIL	OTHER COST & FUNDING SOURCE JIM MORAN	OTHER COST & FUNDING SOURCE WATTS FOUNDATION	OTHER COST & FUNDING SOURCE
Salaries:	\$ 166,402.45	\$47,000.00	\$26,830.00		
Program Space (Rental Income)	\$ 113.100.00				
Audit	\$ 7,000.00				
Youth Internships		\$ 53,000.00			
Rental Unit Subsidy			\$ 90,000.00		
Insurance	\$14,100.00				
Apt Furnishing Expenses				\$ 7,500.00	
Youth Emergency Fund			\$ 10,000.00		
Special Occasion				\$ 1,500.00	
Bus Passes			\$ 7,500.00		
Staff Training & Travel			\$ 2,500.00		
Copier & Copies	\$ 4,014.00				
Telephone, Fax, Internet	\$ 4,500.00				
Program Supplies				\$3,500.00	
Admin Expenses	\$ 8,000.00		\$ 5,000.00		
TOTALS	\$317,116.45	\$100,000.00	\$141,830.00	\$ 12,500.00	

***PLEASE NOTE: CDBG funds cannot be used to purchase equipment, machinery, software or vehicles.**



By signing below I hereby attest that the information provided above is true and accurate and represents all amounts and sources of funding associated with this program utilizing Federal funds.


Signature of Individual Responsible for Budget

Sonnie Lopez, CFO
Name and Title – Printed or Typed
2/17/2017
Date


Signature of President / CEO

Linda Taylor, Interim CEO
Name of President / CEO – Printed or Typed
2/17/17
Date

Section #11

H.O.M.E.S., Inc.

2017 -2018

CDBG CBDO Project Implementation Schedule



Section #11: PROGRAM IMPLEMENTATION SCHEDULE

ORGANIZATION: H.O.M.E. S., Inc.

PROJECT NAME: Self-Sufficiency & Supportive Housing Program

IMPLEMENTATION STEPS	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
	Oct 2017	Nov 2017	Dec 2017	Jan 2018	Feb 2018	Mar 2018	Apr 2018	May 2018	June 2018	Jul 2018	Aug 2018	Sept. 2018
Outreach	X	X	X	X	X	X	X	X	X	X	X	X
Intake Process	X	X	X	X	X	X	X	X	X	X	X	X
Program Participation	X	X	X	X	X	X	X	X	X	X	X	X

Section #12

H.O.M.E.S., Inc.

2017 -2018

CBDO Roster of Governing Body Members



Section #12: CBDO ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Rick Asper
2. Member of Governing Body's Verified Residency Address: 1485 NE 57th Court, Fort Lauderdale, FL 33334
3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): NO
4. Member of Governing Body's Income Level: N/A
5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: ☒ Yes ☐ No
 - a. If Yes, please identify name and address of Establishment or Institution:
Aviation Professionals Group, 3000 NE 30th Way, # 107, Fort Lauderdale, FL, 33306
6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: ☐ Yes ☒ No
 - a. If Yes, please identify name and address of Low Income Neighborhood Organization: _____
7. Who was Member of Governing Body Appointed By: Volunteer
8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: ☐ Yes ☒ No
 - a. If Yes, please identify position held and ineligible entity (if applicable): _____



Section #12: CBDO ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Katherine Barry

2. Member of Governing Body's Verified Residency Address: 2665 NE 26TH Terrace

3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): No

4. Member of Governing Body's Income Level: N/A

5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: ☒ **Yes** ☐ **No**

a. If Yes, please identify name and address of Establishment or Institution: President, H.O.M.E.S., Inc.
690 NE 13TH Street, Fort Lauderdale, FL 33304

6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: ☒ **Yes** ☐ **No**

a. If Yes, please identify name and address of Low Income Neighborhood Organization: Residents of H.O.M.E.S., Inc.; Central City CRA: Central City Alliance, 690 NE 13TH Street, Fort Lauderdale, FL 33304

7. Who was Member of Governing Body Appointed By: Volunteer

8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: ☐ **Yes** ☒ **No**

a. If Yes, please identify position held and ineligible entity (if applicable): _____



Section #12: CBDO ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Brad Brewster

2. Member of Governing Body's Verified Residency Address: 4908 NW 101ST Avenue, Coral Springs, FL 33076

3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): No

4. Member of Governing Body's Income Level: N/A

5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: ☒ Yes ☐ No

a. If Yes, please identify name and address of Establishment or Institution:

Princeton Kitchen & Bath, 4908 NW 101ST Avenue, Coral Springs, FL 33076

6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: ☐ Yes ☒ No

a. If Yes, please identify name and address of Low Income Neighborhood Organization: _____

7. Who was Member of Governing Body Appointed By: Volunteer

8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: : ☐ Yes ☒ No

a. If Yes, please identify position held and ineligible entity (if applicable): _____



Section #12: CBDO ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Patricia Bessemer

2. Member of Governing Body's Verified Residency Address: 520 E. Tropical Way, Plantation, FL 33317

3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): No

4. Member of Governing Body's Income Level: N/A

5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: X Yes No

a. If Yes, please identify name and address of Establishment or Institution:

Banking Credit Offices, 7765 NW 148TH Street, Miami, Lakes, FL

6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: Yes X No

a. If Yes, please identify name and address of Low Income Neighborhood Organization:

7. Who was Member of Governing Body Appointed By: Volunteer

8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: : Yes X No

a. If Yes, please identify position held and ineligible entity (if applicable):



Section #12: CBDO ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Marie McGinley

2. Member of Governing Body's Verified Residency Address: 1517 N. Andrews Avenue, Fort Lauderdale, FL 33311

3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): YES

4. Member of Governing Body's Income Level: N/A

5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: X Yes No

a. If Yes, please identify name and address of Establishment or Institution:

6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: X Yes No

a. If Yes, please identify name and address of Low Income Neighborhood Organization:

Central City Alliance, 690 NE 13TH Street, Fort Lauderdale, FL 33304

7. Who was Member of Governing Body Appointed By: Volunteer

8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: : Yes X No

a. If Yes, please identify position held and ineligible entity (if applicable):



Section #12: CBDO ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Barbara Murtaugh-Nash

2. Member of Governing Body's Verified Residency Address: 13798 NW 4TH Street, Sunrise, FL 33325

3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): No

4. Member of Governing Body's Income Level: N/A

5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: X Yes No

a. If Yes, please identify name and address of Establishment or Institution:

Princeton Kitchen & Bath, 4908 NW 101ST Avenue, Coral Springs, FL 33076

6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: Yes X No

a. If Yes, please identify name and address of Low Income Neighborhood Organization:

7. Who was Member of Governing Body Appointed By: Volunteer

8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: : Yes X No

a. If Yes, please identify position held and ineligible entity (if applicable):



Section #12: CBDO ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Juan Rojas

2. Member of Governing Body's Verified Residency Address: 2801 NE 10th Terrace, Wilton Manors, FL

3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): No

4. Member of Governing Body's Income Level: N/A

5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: Yes X No

a. If Yes, please identify name and address of Establishment or Institution:

6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: Yes X No

a. If Yes, please identify name and address of Low Income Neighborhood Organization:

7. Who was Member of Governing Body Appointed By: Volunteer

8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: : Yes X No

a. If Yes, please identify position held and ineligible entity (if applicable):



Section #12: CBDO ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Eric Servaites

2. Member of Governing Body's Verified Residency Address: 5940 NW 99TH Way, Parkland, FL 33076

3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): No

4. Member of Governing Body's Income Level: N/A

5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: ☒ Yes ☐ No

a. If Yes, please identify name and address of Establishment or Institution:

StoneGate Bank 1430 N. Federal Highway, Fort Lauderdale, FL 33304

6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: ☐ Yes ☒ No

a. If Yes, please identify name and address of Low Income Neighborhood Organization: _____

7. Who was Member of Governing Body Appointed By: Volunteer

8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: : ☐ Yes ☒ No

a. If Yes, please identify position held and ineligible entity (if applicable): _____

AFFIDAVIT FOR
LOW INCOME HOUSING: INCOME VERIFICATION
AD VALOREM TAX EXEMPTION

This form must be filled out by each tenant in order to qualify for exemption under Section 196.1978, Florida Statutes.

PART I. TENANT INFORMATION

Name(s) Todd Schwing
Address: 600 NE 13th St. Fort. Lauderdale FL 33304

Date of occupancy (moved in) at this residence? February 23rd 2015

Number of occupant(s) at this residence? 2

PART II. TENANT INCOME STATEMENT

Gross Income: (fill in those fields that apply to you)

Earned Income: \$ 20 K Income from Investments: \$

Gains Derived From Disposition of Appreciated Property: \$

Interest: \$ Rent: \$

Royalties: \$ Dividends: \$

Annuities: \$ Social Security Benefits: \$

Income from Retirement Plans: \$

Pensions: \$ Trusts: \$

Estates: \$ Inheritances: \$

Direct & Indirect Gains: \$

Other (Specify): \$

Total Income: \$ 20 K

PART III. TENANT STATEMENT

I, (we) the undersigned hereby swear that the above is true and correct.

Name(s) Todd Schwing

Date 2/17/15

STATE OF FLORIDA, COUNTY OF BROWARD

The following statement was sworn and subscribed before me this date, 2/17/15
Raymond Todd Schwing who is personally known to
me or who has produced FLN. S520-738-67-377 as type of identification.



(Notary Seal)

Gabrielle Y. Turnage
(Notary Signature)



Section #12: CBDQ ROSTER OF GOVERNING BODY MEMBERS (Complete one for each Board Member)

1. Member of Governing Body's Full Name: Emilie Tracy
2. Member of Governing Body's Verified Residency Address: 445 NE 10th Avenue, Fort Lauderdale, FL 33301
3. Is Member of Governing Body's Address in Your Agency's Service Area: (Y or N): Yes
4. Member of Governing Body's Income Level: N/A
5. Is Member of Governing Body's an Owner or Officer of a Private Establishment or Institution: X Yes No
a. If Yes, please identify name and address of Establishment or Institution:

6. Is Member of Governing Body's a Representative of a Low Income Neighborhood Organization: Yes X No
a. If Yes, please identify name and address of Low Income Neighborhood Organization: _____
7. Who was Member of Governing Body Appointed By: Volunteer
8. Is Appointing Person an elected or other public official, or an employee or official of an ineligible entity: Yes X No
a. If Yes, please identify position held and ineligible entity (if applicable): _____

Section #13: CBDO APPLICATION CERTIFICATION

his application is approved for funding, the organization agrees to comply with all required federal laws and regulations and HCD program requirements. The organization confirms that it has the required capacity to fulfill the obligations as stated in this proposal and in any attachments or documents organization included with this application.

By applying for this CDBG grant, applicant affirms it currently, or will by the time of award, possess sufficient knowledge and understanding of the following:

1. Proficient administration of the program in full compliance with all applicable Federal, State and local regulations and guidelines.
2. CDBG National Objectives and Eligible Activities, NRSA's and CBDO's.
3. Playing by the Rules: A Handbook for CDBG Subrecipients – We encourage you to download a copy from the HUD website at:

<http://www.hud.gov/offices/cpd/communitydevelopment/library/subrecipient/playing/total.pdf>

As a duly authorized representative of this organization, I submit this application to the City of Fort Lauderdale's Housing and Community Development Division and verify that the information herein is true, accurate and complete.

PENALTY FOR FALSE OR FRADULENT STATEMENT: U.S. Code Title 18. Section 1001, provides that a fine up to \$10,000 or imprisonment for a period not to exceed 5 years, or both, shall be the penalty for willful misrepresentation and the making of false statement, knowing same to be false.

Name of Organization: H.O.M.E.S., Inc.

Signature: 

Title: Interim CEO

Date: February 17, 2017