

# EXHIBIT 1C

## International Swimming Hall of Fame Development Schedule

Print Date: 24-August 2023

Activity ID	Activity Name	Original Duration	Remaining Duration	Start	Finish	2024				2025				2026				2027			
						Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
<b>ISHOF Development Schedule DRAFT</b>		1140	1030	14-Sep-20 A	27-Oct-27																
<b>Milestones</b>		1025	1020	08-Dec-21 A	27-Oct-27																
TIME0000	Interim Agreement Executed	0	0	08-Dec-21 A	08-Dec-21 A	◆ Comprehensive Agreement Executed															
TIME0010	Comprehensive Agreement Executed	0	0	29-Nov-23	29-Nov-23	◆ Comprehensive Agreement Executed															
TIME0020	Financial Closing (Phase 1)	0	0	21-Feb-24	21-Feb-24	◆ Financial Closing (Phase 1)															
TIME0030	Financial Closing (Phase 2)	0	0	15-May-24	15-May-24	◆ Financial Closing (Phase 2)															
TIME0040	Financial Closing (Phase 3)	0	0	07-Aug-24	07-Aug-24	◆ Financial Closing (Phase 3)															
TIME0050	Financial Closing (Phase 4)	0	0	30-Oct-24	30-Oct-24	◆ Financial Closing (Phase 4)															
TIME0060	Construction Start	0	0	20-Feb-25	20-Feb-25	◆ Construction Start															
TIME0070	Substantial Completion	0	0	04-Aug-27	04-Aug-27	◆ Substantial Completion															
TIME0080	Final Completion	0	0	27-Oct-27	27-Oct-27	◆ Final Completion															
<b>Contract</b>		360	310	14-Sep-20 A	30-Oct-24																
<b>Unsolicited Proposal</b>		0	0	14-Sep-20 A	15-Oct-20 A																
ADMIN0000	Submit Unsolicited Proposal	0	0	14-Sep-20 A	14-Sep-20 A																
ADMIN0010	Submit Unsolicited Proposal Rev. 1	0	0	15-Oct-20 A	15-Oct-20 A																
<b>Interim Agreement</b>		115	0	05-Apr-21 A	08-Dec-21 A																
ADMIN0020	Draft Interim Agreement	30	0	05-Apr-21 A	29-Apr-21 A																
ADMIN0030	Interim Agreement Negotiations	60	0	08-Jun-21 A	30-Sep-21 A																
ADMIN0040	Interim Agreement Approval (Cx Meeting)	5	0	08-Oct-21 A	19-Oct-21 A																
ADMIN0050	Execute Interim Agreement	20	0	20-Oct-21 A	08-Dec-21 A																
<b>Comprehensive Development Agreement</b>		180	70	02-May-22 A	29-Nov-23																
ADMIN0060	Draft Comprehensive Agreement	60	0	02-May-22 A	16-Jun-22 A																
ADMIN0070	Comprehensive Agreement Negotiations	120	8	17-Jun-22 A	04-Sep-23	Comprehensive Agreement Negotiations															
ADMIN0140	Place Comprehensive Agreement on Agenda for Cx Meeting	10	10	05-Sep-23	18-Sep-23	Place Comprehensive Agreement on Agenda for Cx Meeting															
ADMIN0080	Comprehensive Agreement Approval (Cx Meeting 9-19-23)	1	1	19-Sep-23*	19-Sep-23	Comprehensive Agreement Approval (Cx Meeting 9-19-23)															
ADMIN0090	Execute Comprehensive Agreement	30	30	19-Oct-23	29-Nov-23	Execute Comprehensive Agreement															
<b>Financial Closing</b>		240	240	30-Nov-23	30-Oct-24																
ADMIN0100	Phase 1 Financial Closing	60	60	30-Nov-23	21-Feb-24	Phase 1 Financial Closing															
ADMIN0110	Phase 2 Financial Closing	60	60	22-Feb-24	15-May-24	Phase 2 Financial Closing															
ADMIN0120	Phase 3 Financial Closing	60	60	16-May-24	07-Aug-24	Phase 3 Financial Closing															
ADMIN0130	Phase 4 Financial Closing	60	60	08-Aug-24	30-Oct-24	Phase 4 Financial Closing															
<b>Design &amp; Permitting</b>		370	320	26-Oct-21 A	13-Nov-24																
<b>Design Development</b>		240	190	26-Oct-21 A	15-May-24																
DESIGN0000	Conceptual Design	40	0	26-Oct-21 A	31-Dec-21 A																
DESIGN0010	Schematic Design	40	0	03-Jan-22 A	28-Feb-22 A																
DESIGN0020	30% Design Documents	80	0	01-Mar-22 A	31-Jan-23 A																
DESIGN0030	60% Design Documents (Partial)	40	0	01-Feb-23 A	15-Mar-23 A																
DESIGN0070	Design Hold Upon Finalization of Comprehensive Agreement	40	40	16-Mar-23 A	18-Oct-23	Design Hold Upon Finalization of Comprehensive Agreement															
DESIGN0080	Resume / Finalize 60% Design Documents	30	30	19-Oct-23	29-Nov-23	Resume / Finalize 60% Design Documents															
DESIGN0040	75% Construction Documents	60	60	30-Nov-23	21-Feb-24	75% Construction Documents															
DESIGN0050	90% Construction Documents	40	40	22-Feb-24	17-Apr-24	90% Construction Documents															
DESIGN0060	100% Construction Documents	20	20	18-Apr-24	15-May-24	100% Construction Documents															
<b>Permitting</b>		370	250	03-Jan-22 A	13-Nov-24																
<b>DRC Permitting</b>		320	240	03-Jan-22 A	30-Oct-24																
PERMIT0000	Initial DRC Package Assembly	40	0	03-Jan-22 A	17-Feb-22 A																
PERMIT0010	Submit Initial DRC Package	1	0	18-Feb-22 A	18-Feb-22 A																
PERMIT0020	DRC Package Rejected (Need Comprehensive Agreement)	15	0	21-Feb-22 A	22-Feb-22 A																
PERMIT0030	Updated DRC Package Assembly	40	40	30-Nov-23	24-Jan-24	Updated DRC Package Assembly															
PERMIT0040	DRC Review #1	45	45	25-Jan-24	27-Mar-24	DRC Review #1															
PERMIT0050	Review & Correct DRC Comments #1	15	15	28-Mar-24	17-Apr-24	Review & Correct DRC Comments #1															
PERMIT0060	DRC Review #2	45	45	18-Apr-24	19-Jun-24	DRC Review #2															
PERMIT0070	Review & Correct DRC Comments #2	15	15	20-Jun-24	10-Jul-24	Review & Correct DRC Comments #2															
PERMIT0080	DRC Review #3	45	45	11-Jul-24	11-Sep-24	DRC Review #3															
PERMIT0090	Place on Cx Agenda for Site Plan Approval	10	10	12-Sep-24	25-Sep-24	Place on Cx Agenda for Site Plan Approval															
PERMIT0100	Site Plan Approval (Cx Meeting)	5	5	26-Sep-24	02-Oct-24	Site Plan Approval (Cx Meeting)															
PERMIT0110	DRC Permit Approval Issuance	20	20	03-Oct-24	30-Oct-24	DRC Permit Approval Issuance															
<b>General Permits</b>		370	250	19-Jul-22 A	13-Nov-24																

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PERMIT0160	West Building Demo Permit	45	0	19-Jul-22A	01-Dec-22 A																				
PERMIT0180	Seawall Permit	250	250	30-Nov-23	13-Nov-24																				
PERMIT0170	East Building Demo Permit	45	45	22-Feb-24	24-Apr-24																				
PERMIT0120	Early Site Permit	60	60	08-Aug-24	30-Oct-24																				
PERMIT0140	Master Building Permit	60	60	08-Aug-24	30-Oct-24																				
PERMIT0150	FDEP / SWM / State Permitting	60	60	08-Aug-24	30-Oct-24																				
PERMIT0130	Early Foundations Permit	45	45	29-Aug-24	30-Oct-24																				
<b>Construction</b>		<b>1140</b>	<b>915</b>	<b>18-Jul-22A</b>	<b>27-Oct-27</b>																				
<b>Phase 1 - Enabling, Utilities, Ocean Rescue</b>		<b>675</b>	<b>450</b>	<b>18-Jul-22A</b>	<b>14-Jan-26</b>																				
PHASE10000	West Building Abatement	25	0	18-Jul-22A	19-Aug-22 A																				
PHASE10010	West Building Demolition	30	0	27-Dec-22 A	14-Feb-23 A																				
PHASE10020	East Building Demolition	40	40	25-Apr-24	19-Jun-24																				
PHASE10030	Other Site / Pool Deck Demolition	30	30	16-May-24	26-Jun-24																				
PHASE10110	U/G Utility Rough-In	100	100	27-Jun-24	13-Nov-24																				
PHASE10040	Ocean Rescue Foundations	40	40	31-Oct-24	25-Dec-24																				
PHASE10120	Seawall Improvements	240	240	14-Nov-24	15-Oct-25																				
PHASE10050	Ocean Rescue Structure	85	85	26-Dec-24	23-Apr-25																				
PHASE10060	Ocean Rescue MEPFP Rough-In	60	60	24-Apr-25	16-Jul-25																				
PHASE10070	Ocean Rescue Exterior Skin	80	80	24-Apr-25	13-Aug-25																				
PHASE10080	Ocean Rescue Interior Buildout	80	80	14-Aug-25	03-Dec-25																				
PHASE10090	Ocean Rescue Punchlist	30	30	04-Dec-25	14-Jan-26																				
PHASE10100	Ocean Rescue Test & Balance & Commissioning	20	20	04-Dec-25	31-Dec-25																				
<b>Phase 2 - West Building</b>		<b>760</b>	<b>760</b>	<b>31-Oct-24</b>	<b>29-Sep-27</b>																				
PHASE20000	West Building Foundations	80	80	31-Oct-24	19-Feb-25																				
PHASE20010	West Building Structure	200	200	20-Feb-25	26-Nov-25																				
PHASE20030	West Building Exterior Skin	160	160	12-Jun-25	21-Jan-26																				
PHASE20020	West Building MEPFP Rough-In	180	180	10-Jul-25	18-Mar-26																				
PHASE20040	West Building Interior Buildout	250	250	22-Jan-26	06-Jan-27																				
PHASE20060	West Building Punchlist	80	80	10-Jun-27	29-Sep-27																				
PHASE20070	West Building Test & Balance & Commissioning	60	60	10-Jun-27	01-Sep-27																				
<b>Phase 3 - East Building</b>		<b>520</b>	<b>520</b>	<b>20-Feb-25</b>	<b>17-Feb-27</b>																				
PHASE30000	East Building Foundations	60	60	20-Feb-25	14-May-25																				
PHASE30010	East Building Structure	130	130	15-May-25	12-Nov-25																				
PHASE30020	East Building MEPFP Rough-In	100	100	04-Sep-25	21-Jan-26																				
PHASE30030	East Building Exterior Skin	100	100	13-Nov-25	01-Apr-26																				
PHASE30040	East Building Interior Buildout	100	100	02-Apr-26	19-Aug-26																				
PHASE30060	East Building Punchlist	70	70	12-Nov-26	17-Feb-27																				
PHASE30070	East Building Test & Balance & Commissioning	60	60	12-Nov-26	03-Feb-27																				
<b>Phase 4 - Hardscape &amp; Landscaping</b>		<b>410</b>	<b>410</b>	<b>02-Apr-26</b>	<b>27-Oct-27</b>																				
PHASE40040	Public Intercoastal Waterway Dock	120	120	02-Apr-26	16-Sep-26																				
PHASE40050	East Building Tenant Improvement Buildout	100	100	25-Jun-26	11-Nov-26																				
PHASE40060	West Building Tenant Improvement Buildout	235	235	16-Jul-26	09-Jun-27																				
PHASE40010	North Road Repaving	70	70	07-Jan-27	14-Apr-27																				
PHASE40000	South Road Repaving	60	60	15-Apr-27	07-Jul-27																				
PHASE40020	Landscaping	80	80	15-Apr-27	14-Aug-27																				
PHASE40030	Site Punchlist	60	60	05-Aug-27	27-Oct-27																				

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