

# City of Fort Lauderdale

*City Hall  
100 North Andrews Avenue  
Fort Lauderdale, FL 33301  
[www.fortlauderdale.gov](http://www.fortlauderdale.gov)*



## Meeting Minutes

**Tuesday, June 20, 2017**

**1:30 PM**

**City Commission Conference Room**

## **City Commission Conference Meeting**

***FORT LAUDERDALE CITY COMMISSION***

***JOHN P. "JACK" SEILER Mayor - Commissioner  
BRUCE G. ROBERTS Vice Mayor - Commissioner - District I  
DEAN J. TRANTALIS Commissioner - District II  
ROBERT L. McKINZIE Commissioner - District III  
ROMNEY ROGERS Commissioner - District IV***

***LEE R. FELDMAN, City Manager  
JOHN HERBST, City Auditor  
JEFFREY A. MODARELLI, City Clerk  
CYNTHIA A. EVERETT, City Attorney***

## ROLL CALL

**Present 5** - Commissioner Robert L. McKinzie, Commissioner Romney Rogers, Vice Mayor Bruce G. Roberts, Commissioner Dean J. Trantalis and Mayor John P. "Jack" Seiler

## QUORUM ESTABLISHED

**Also Present:** City Manager Lee R. Feldman, City Clerk Jeffrey A. Modarelli, City Attorney Cynthia A. Everett, City Auditor John Herbst, and Sergeant at Arms Francisco Vetancourt

**No e-comments were submitted for this meeting.**

## CALL TO ORDER

Mayor Seiler called the Conference Meeting to order at 1:33 p.m.

## CITY COMMISSION REPORTS

***Members of the Commission announced recent and upcoming events and matters of interest.***

Vice Mayor Roberts discussed two recent Commission Joint Workshops:

- The Blue Ribbon Fire Bond Committee, confirming a decision was made regarding Fire Station 8
- The Planning and Zoning Board that focused on the issue of Affordable Housing

Mayor Seiler announced for those viewing the Conference Meeting online that the Internet was currently down. He recommended internet viewers watch the Conference Meeting on Channel 78.

Vice Mayor Roberts discussed the Telephone Town Hall Meeting he hosted on the evening of June 14th, stating it was an excellent opportunity to address neighbor issues and present initiatives to remedy areas of public concern.

Vice Mayor Roberts discussed the State's initiative regarding the Marijuana Statute and his concern about its impact on the City's Ordinance. City Attorney Cynthia Everett said she did not think any

adjustments were necessary to the Ordinance. Mayor Seiler concurred, commenting on conversations he had with members of the State Legislature prior to the vote. He stated assurances were given that it would not preempt the City's Ordinance. City Attorney Everett stated she would look into this matter and will advise as necessary.

Vice Mayor Roberts discussed Sunrise Mayor Michael J. Ryan's request for a Resolution of Support for a County Public Safety Advisory Council to oversee the operations of the County Consolidated 911 Emergency System. Those in support include County Administrator Bertha Henry, Broward Police Chiefs and Fire Chiefs. He passed Mayor Ryan's request to City Manager Feldman to handle. Further comments continued on this topic.

Vice Mayor Roberts discussed the canal-dredging project. Commissioner Rogers commented on the negative feedback received from neighbors, noting the large number opposed. City Manager Feldman explained the genesis of the project. He confirmed, through meetings with neighbors, there is no need to have an ongoing program to dredge canals. As such, there is no need to have a dedicated funding source.

Commissioner Trantalis commented on stakeholder's opposition to paying an additional tax for canal dredging because they currently pay higher taxes for their locations on the water. He confirmed dredging needs remain in certain areas. However, the need for dredging does not exist in all canals. Discussions continued on this topic. There was a consensus to do necessary dredging on an as needed basis.

Commissioner McKinzie discussed his attendance at the Community Redevelopment Agency (CRA) Financial Summit where lenders met to discuss funding sources for the gap between developer contributions and to encourage lender participation. Mayor Seiler commented on lenders who contacted him who said they were not invited, though having CRA requirements. Commissioner McKinzie confirmed the need to cast a wider net to invite additional lenders. Discussions continued on the purpose of the event.

Commissioner McKinzie thanked the Police Department for their drug enforcement efforts in Lincoln Park, noting offenders were removed from the area.

Discussions on drainage issues during heavy rains were discussed. Commissioner McKinzie stated Staff did a good job in addressing these issues in District III, commenting on the opportunity to learn and the need to be more proactive. City Manager Feldman confirmed Staff's

development of a door-hanger to give adequate notice to residents concerning these types of situations. Commissioner Trantalis discussed drainage issues occurring in District II due to heavy rains. City Manager Feldman stated in situations involving condominiums, the condominium association would be notified. Further discussions continued on procedures for these types of situations.

Commissioner Rogers discussed the Stormwater Master Plan Meeting at the Edgewood and River Oaks Homeowners Associations, noting both areas are prone to flooding. Items of concern included the lack of pipes for stormwater drainage. He said work has begun in this area to address this need and the completion date is scheduled for 2029.

Commissioner Rogers also commented on the productive meeting between the Edgewood Homeowners Association and legal counsel for the pawnshop located nearby, stating they are working towards a good neighbor relationship. Changing the color of the pawnshop building was discussed though they have not decided on the color. Commissioner Rogers confirmed the lead person from the Edgewood Homeowners Association and the proper email address for notification.

Commissioner Trantalis asked City Attorney Cynthia Everett about a recent Florida Supreme Court decision regarding municipalities paying property taxes on its public properties used for nonpublic purposes. He cited the Bahia Mar Marina and the Las Olas Marina as examples. He stated this is something the Commission needs to be informed about to be able to respond appropriately. City Attorney Everett commented on the threshold for public purposes, saying she will investigate this issue further based on that recent Florida Supreme Court decision. City Manager Feldman confirmed Bahia Mar currently pays tax based on the leasehold interest as calculated by the property appraiser. Further comments and questions on this topic continued. City Attorney Everett reconfirmed she will address all questions and concerns on this issue.

Commissioner Trantalis raised the topic of the American Civil Liberties Union (ACLU) and the recent incident at Stranahan Park. Further discussions on this topic continued including the actions taken and programs that could be initiated to address the needs of the homeless.

Mayor Seiler discussed the possibility of an ordinance relating to belongings. Assistant City Attorney Alain Boileau confirmed a proposal is feasible under the Fourth and Fourteenth Amendments, stating a sign would need to be posted to provide sufficient notice. Further discussions ensued on this topic. Commissioner McKinzie

discussed the need to enforce existing Ordinances.

[17-0763](#)

Communications to the City Commission

***Innovative Development District Advisory  
Committee  
Friday, May 26, 2017***

*Committee is requesting a six-month extension to January 2018 in order to conduct a public outreach meeting in October 2017. The Committee is requesting the additional time to adequately prepare for the additional time to meet and assess the results in order to develop recommendations to the ID ordinance.*

*Motion was made by Chair Maus to request an extension from the City Commission, seconded by Mr. Crush. In a voice the motion passed unanimously.*

There was a consensus that the Commission had no objection to an extension. City Manager Feldman recommended sun-setting the Innovative Development District Advisory Committee sixty days following the submission of their report to the Commission. City Attorney Everett recommended reexamining that issue, stating she would research the proper procedure and present a resolution to the Commission at the July 11, 2017 Regular Commission Meeting.

## **CONFERENCE REPORTS**

**CF-1**    [17-0729](#)

Emergency Purchases - Pump Station C-26 Wet Well Repair - Luna Development Corporation - \$311,847

There were no questions or comments on this item.

**CF-2**    [17-0746](#)

South Side School Update

Vice Mayor Roberts discussed planned programming, asking if there had been outreach to area art galleries, Funding for the Arts in Broward County and other agencies to maximize the programming. Further discussions continued on emailing contacts for organizations such as the Arts Council, Art Serve, the Museum of Art and other art-related entities. Commissioner Rogers commented there should be a good choice of programs. City Manager Feldman confirmed Staff would report back on proposed programming. He confirmed the management of the downstairs of South Side School will be in cooperation with Friends of South Side, confirming the City will staff the facility.

## OLD/NEW BUSINESS

### BUS-1 [17-0620](#)

#### Operation Lift HOPE Crisis Bridge Housing Pilot Program Presentation

City Manager Feldman confirmed this presentation was requested by Andrew (Andy) Mitchell, suggesting Mr. Mitchell present to the Commission first.

Mayor Seiler recognized Mr. Mitchell, Vice Chair of the Fairwinds Group and Chairman and Founder of Operation Life Hope, a 501(c)3 non-profit formed to address homeless issues in the City. Mr. Mitchell presented the program entitled Operation Life Hope (OLH). He gave a brief background of OLH's efforts to date, stating the organization is not a service provider but a facilitator of groups to address homelessness. It works towards influencing the goal of creative thinking to address homeless issues. They offer Challenge Grants to meet collective goals. Their objective is to take all of the homeless programs in Broward County and work to engage, empower, educate, and employ the homeless, including veterans. Mr. Mitchell explained and elaborated on those involved attaining goals by thinking "outside the square." Mr. Mitchell recognized those in attendance in support of these efforts.

Sandi Downs-Keesling, Fort Lauderdale Police Department Officer, addressed the Commission explaining the steps law enforcement take to engage and talk with the homeless. Their information is inputted into the Homeless Management Incident System (HMIS) to determine the assistance for which they qualify. Officer Downs-Keesling explained the data inputted into HMIS system includes confidential health information and other information such as dates and history of interaction and program participation.

Ed Rafailovic, Broward Sheriff's Office (BSO) Sergeant, confirmed the BSO commitment to supporting Operation Lift Hope, commenting on its success working with providers in the County. The BSO Deputies involved are skilled in homeless outreach efforts and crisis intervention with mental health issues, working closing with County resources. Sergeant Rafailovic expounded on each of these areas of outreach and the goal of keeping individuals focused through consistent case management. Mr. Mitchell followed up by giving an example of the steps involved in assisting the homeless.

Kevin Axe, Senior Director Field Sales, Extended Stay America South Florida, addressed the Commission, providing a brief overview of the

history and explained the details of their involvement and role in Operation Lift Hope to assist the homeless. Mr. Mitchell expounded further on the details of participation of Extended Stay America.

Ted Gear, CEO, Hope South Florida (HSF), addressed the Commission explaining their role to get people into housing as soon as possible and participates with Continuum of Care through the rapid rehousing process. HSF's role is to provide triage, case management, address health assessments, drug issues, and meals. Their response would engage the client the day following housing at Extended Stay America. Mr. Gear discussed and expounded on the 72 churches that partner with HSF to assist the homeless in many ways.

Fred Scarbrough, Board Chair of Hope South Florida, addressed the Commission explaining the rapid re-housing at independent hotels outside the City, relieving the City of the social service demands of the homeless.

Mr. Mitchell confirmed all those placed in housing are linked to one of the partner churches. He discussed the empowerment aspect of the program, getting people into their own homes and the sources of funding as noted in the presentation. Mr. Mitchell asked the Commission to endorse Operation Lift Hope.

Dan Lindblade, CEO Greater Fort Lauderdale Chamber of Commerce (Chamber), addressed the Commission stating the Chamber will do all it can to support Operation Lift Hope, stating they are about solutions.

Ed Smoker, 912 E. Broward Boulevard, addressed the Commission thanking all involved and confirming his support of Operation Lift Hope. He confirmed Operation Lift Hope is a great thing, especially for homeless veterans. Mr. Smoker asked the Commission to support this pilot program.

Sean McCaffrey, Chief of Staff, Florida Panthers, confirmed their financial support of Operation Lift Hope and its efforts to assist veterans and other homeless individuals in the community. Mr. McCaffrey commented that he is looking forward to seeing the impact of this program.

Ken Meares, Great Health Works, commented on his previous experience in dealing with homeless issues in Santa Monica, California. He discussed Santa Monica's ordinances he submitted that deals with homeless issues. He encouraged the Commission to enforce the types of laws that worked in Santa Monica, expounding on the specific measures used.

Doug Coolman, on behalf of the Broward Workshop as Co-Chair of the Urban Core, encouraged the Commission to participate and match the grant, stating this is a great place to begin.

Vice Mayor Roberts thanked Mr. Mitchell for stepping up and addressing this important issue. Mayor Seiler commented on his support of Operation Lift Hope, stating it is one of the best proposals seen in years to address this issue.

Mayor Seiler voiced concern and clarification about the protocols for data management when gathering client information. Officer Downs-Keesling confirmed intake information would be used to ensure they meet the criteria and would not be shared with Extended Stay America. Scott Russell, Captain, Broward County Sheriff's Office, stated there is no reason to be concerned about this issue, confirming law enforcement can input information, it is self-reported, and confirmed the levels of access for licensed clinicians to retrieve this information. This ensures no violation of HIPPA laws regarding the release of personal information.

Commissioner Trantalis applauded this effort for all the work and involvement by stakeholders, confirming his desire to enhance the program as it moves forward. In response to Commissioner Trantalis's question, Mr. Mitchell stated the initial outreach would be towards homeless veterans, families with children, and episodic individuals. Officer Sandi Downs-Keesling confirmed no one would be left on the street and all homeless would be offered the opportunity for shelter and provided transportation to an assessment point. However, if they do not wish to participate, they cannot be forced. Contact will be made on a daily basis until they change their mind. Mr. Mitchell confirmed the procedure of the outreach team to assist individuals with completing paperwork. Emergency services will be provided by a triage center located at Holy Cross Hospital. Food services will be provided at various churches and transportation will be provided.

In response to Commissioner Trantalis's questions about any damages to the Extended Stay America rooms, Jeri Pryor, Division of Neighbor Support, confirmed details of the state grant for hotel stays, housing stays and rapid rehousing. Damage to hotels will be paid out of the City's state grant as part of the partnership with Operation Lift Hope. City Manager Feldman noted the need for a detailed agreement among all funding sources and Extended Stay America regarding payments for any damages. This would come before the Commission. Further discussions continued on liability and other insurance matters.



Ms. Pryor explained funding would come through the Division of Neighbor Support and would be managed by the City. This is in addition to managing all aspects of the programs steps and the transition to the appropriate housing solution, stabilizing a crisis family or individual. Ms. Pryor confirmed the County would be addressing chronic homeless individuals. Commissioner Trantalis noted his concern about the administrative management of County and City funding. Mr. Gear confirmed an upcoming meeting with the CEO of the United Way to discuss their contribution to the program. Commissioner Trantalis noted the availability of funds from the United Way for veteran outreach.

In response to Commissioner Trantalis's question, Mr. Mitchell explained the Challenge Grant's purpose is to leverage funds and community involvement.

Commissioner Rogers acknowledged the genesis of the project and efforts to bring the additional community together for involvement through the efforts of Mr. Mitchell, thanking and commending him for his work and involvement. Mayor Seiler thanked all involved for their hard work and persistence in achieving a great project to address this important issue. Mayor Seiler requested City Manager to make funds available for participation in Operation Lift Hope's Challenge Grants.

***A copy of Mr. Mitchell's presentation is attached to these minutes.***

**BUS-2** [17-0543](#)

**Stormwater Rate Study Presentation**

City Manager Feldman gave a brief overview, putting the discussion and presentation into context. Previously, the two alternatives for Commission consideration included:

1. Put a surcharge on coastal areas to address the issue of sea level rise and the needed drainage
2. Changing the structure of the current rate system from a pervious/impervious based rate structure to a rate structure based on trips.

As requested by the Commission at their Goal Setting Session, this presentation is an in-depth review of future funding for storm water management based upon a trip rate structure.

Michael Burton, Stantec (formerly Burton and Associates), presented

the Commission with the requested trip report update.

***A copy of the Stantec presentation is attached to these minutes.***

In response to Commissioner Trantalis's question, Mr. Burton confirmed multi-family units of 10 or more would see a substantial increase in storm water rate charges due to trip calculations based upon multiple dwelling units, as opposed to current storm water rate charges based upon on the multifamily building footprint.

The methodologies for calculating trips were clarified as a trip that begins or ends at a property. The connection between trips and storm water was explained. City Manager Feldman explained the primary objective regarding storm water is to keep the roadways clear of storm water runoff. This per trip analysis is the basis for calculating charges for storm water utility fees and are tied to the sources of those road trips, i.e., shopping centers, multi-family dwelling units, single family homes, etc., (illustrated on slide 8). It apportions the costs based on the number of trips generated. City Manager Feldman stated that following the completion of the Storm Water Master Plan in December 2017, he anticipates having a capital program to fund between \$140,000,000 - \$240,000,000 that a rate structure will need to support, perhaps utilizing a 30-year bond.

Discussion continued on rates over the past several years and the need for an extensive capital program to address storm water needs as a result of sea level rise. City Manager Feldman confirmed that the Return on Investment (ROI) is no longer part of the equation. Vice Mayor Roberts noted his concerns using the trip based calculations to fund the storm water utility, recommending the data be turned over to the Infrastructure Task Force and the Budget Advisory Board to receive their input and recommendations on the methodology. A brief discussion ensued on issues concerning the Galt Ocean Mile.

Commissioner Trantalis commented on funding for infrastructure through increased storm water rates requires the assurance that the revenue would go into a separate fund, not the General Fund. He stated his preferred way of funding is through a bond issue. Discussions continued on ways of supporting a general obligation bond and fairly allocating infrastructure costs. Vice Mayor Roberts and Commissioner Trantalis agreed any storm water funding should not be used for any other purpose, only storm water infrastructure.

Discussions continued on the possible methods and aspects of funding revenue requirements. Mr. Burton stated a combination of rate structures could be used. City Manager Feldman stated for the

record that slide eight of the presentation should list the current rate charge for Single Family Dwellings as \$8.00 rather than \$6.00.

There was consensus to send this to the Budget Advisory Board for analysis.

Craig Fisher, 725 Poinciana Drive, commented on this topic, discussing storm water runoff at his place of business and payments made to Broward County for storm water that is calculated by the square footage of his property. Mr. Fisher commented that neighbors are not getting what they pay for, noting the need to do the right thing.

City Manager Feldman confirmed the Budget Advisory Board had seen this rate proposal. This rate plan will also be presented to the Infrastructure Task Force.

## **BOARDS AND COMMITTEES**

### **BD-1**    [17-0762](#)

#### **Board and Committee Vacancies**

Commissioner Trantalis discussed his consensus appointments as noted below:

#### **CENTRAL CITY REDEVELOPMENT ADVISORY BOARD:**

Michael Vonder Meulen, Mark Antonelli, Andrew Segaloff and Jeff Sullivan (all are reappointments)

#### **ECONOMIC DEVELOPMENT ADVISORY BOARD:**

Lonnie Maier

City Clerk Modarelli confirmed the above appointees would be in the July 11, 2017, Resolution for Board and Committee member appointments.

City Clerk Modarelli read the names of the Board and Committee appointments for tonight's resolution R-1, item 17-0761 as noted in the back-up to these minutes.

## **CITY MANAGER REPORTS**

None.

## ADJOURNMENT

There being no additional business before the City Commission at this Commission Conference Meeting, Mayor Seiler adjourned the meeting at 4:10 p.m.



OPERATION LIFT  
**HOPE**

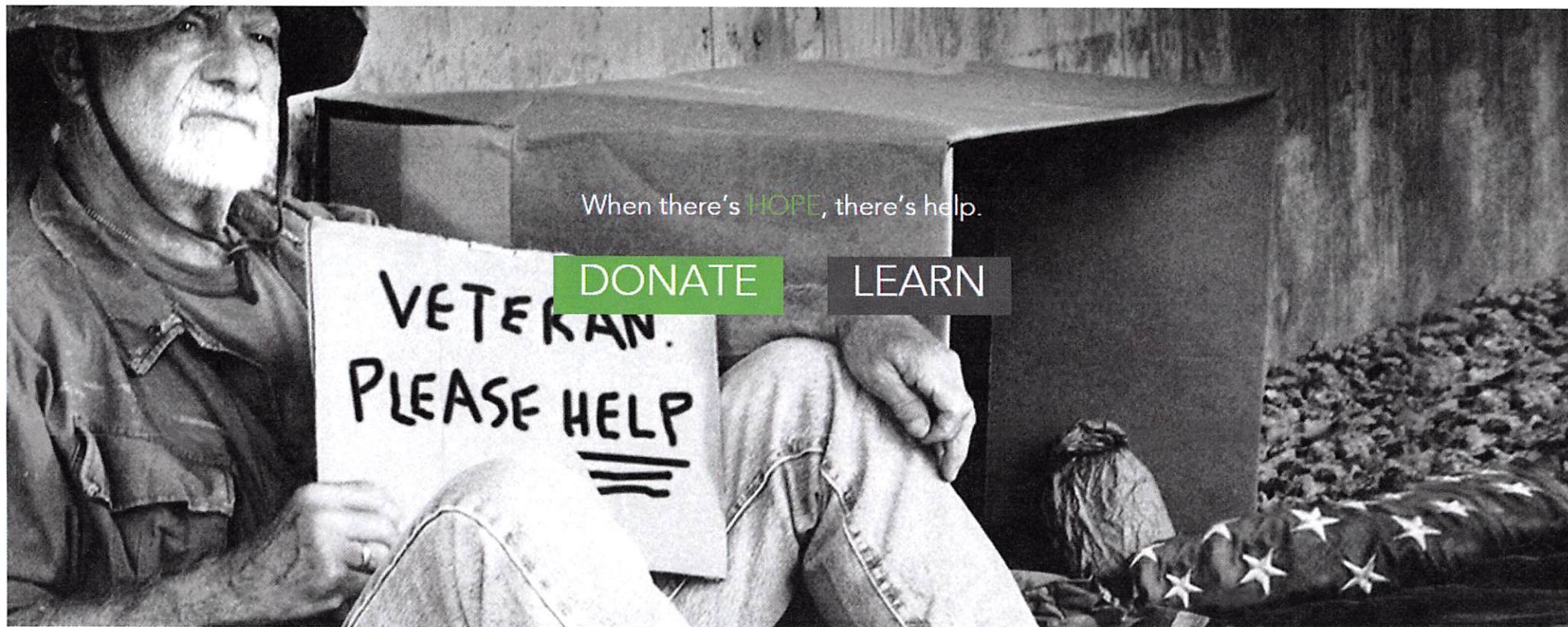
FORT LAUDERDALE

"LEAVE NO ONE BEHIND"

City Commission Presentation  
June 20<sup>th</sup>, 2017

A Community Wide Response to Homelessness





When there's **HOPE**, there's help.

**DONATE**

**LEARN**



**engage**

Serve the homeless  
in their time of need



**empower**

Stabilize housing & provide  
supportive services



**educate**

Develop skills necessary  
for living & succeeding



**employ**

Improve income  
opportunities & facilitate  
career advancement

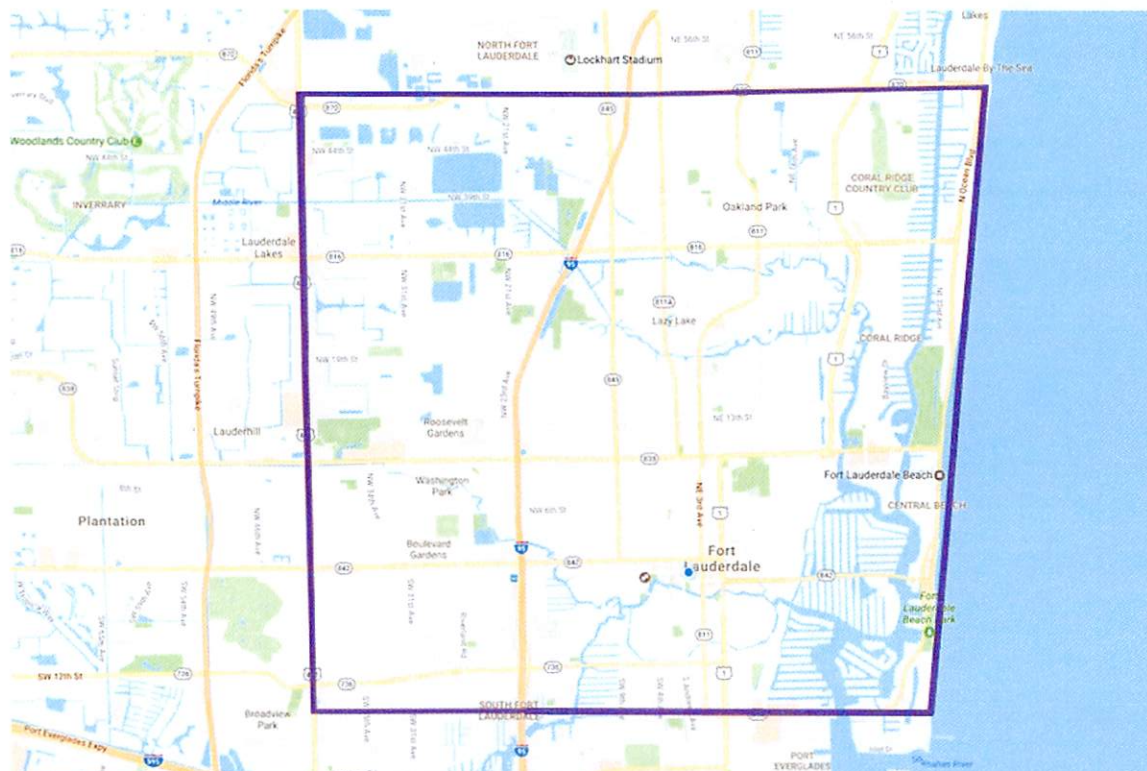
# Crisis Bridge Housing Pilot Program

Veterans

Families with young children

Episodic Individuals





## Fort Lauderdale Corridor





## Step 1 - Engage

- Families and Veterans identified by BSO/FLPD in designated zone.
- FLPD will take the lead and have designated officers during test period.
- FLPD & BSO have designated officers to authorize ESA placement within guidelines and zone.
- FLPD/BSO outreach will assess and place clients into Extended Stay Facility.
- FLPD will advise Jeri Pryor's office at the end of their shift the clients and location.

## Step 2 – Bridge Housing – Extended Stay America Hotels

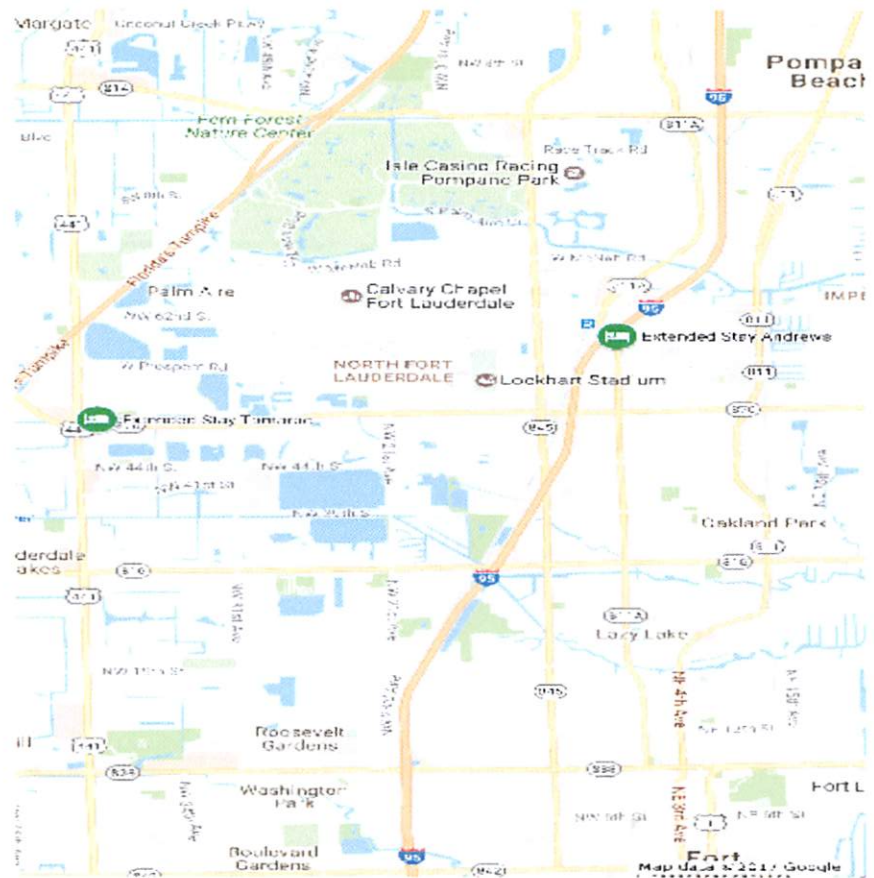
- FLPD checks client into ESA locations.
- Client signs City of Fort Lauderdale Contract to be part of CBHTP.
- ESA checks client into special rooms assigned for this test
- ESA agreement with the city includes any damage occurring during clients stay.
- ESA agreement has set rooms at a fix price
- ESA locations have direct contact relationship with FLPD or BSO for hotels in the test program.



## Crisis Bridge Housing

### Hotels

- Extended Stay Tamarac
- Extended Stay Andrews



## Step 3 – Service Providers and Support Services

- J Pryor reviews the previous nights activity.
- J Pryor sends service request to appropriate service provider
  - Hope South Florida – Families and Veterans
- HSF sends shuttle within 24 hours to pick up the client for assessment and triage.
- Services begin as needed
- End of day- Client is shuttled back to the ESA facility
- Process continues each day until client is placed in Rapid Rehousing program. ( Avg 21 days)



## Step 4 - Empowerment

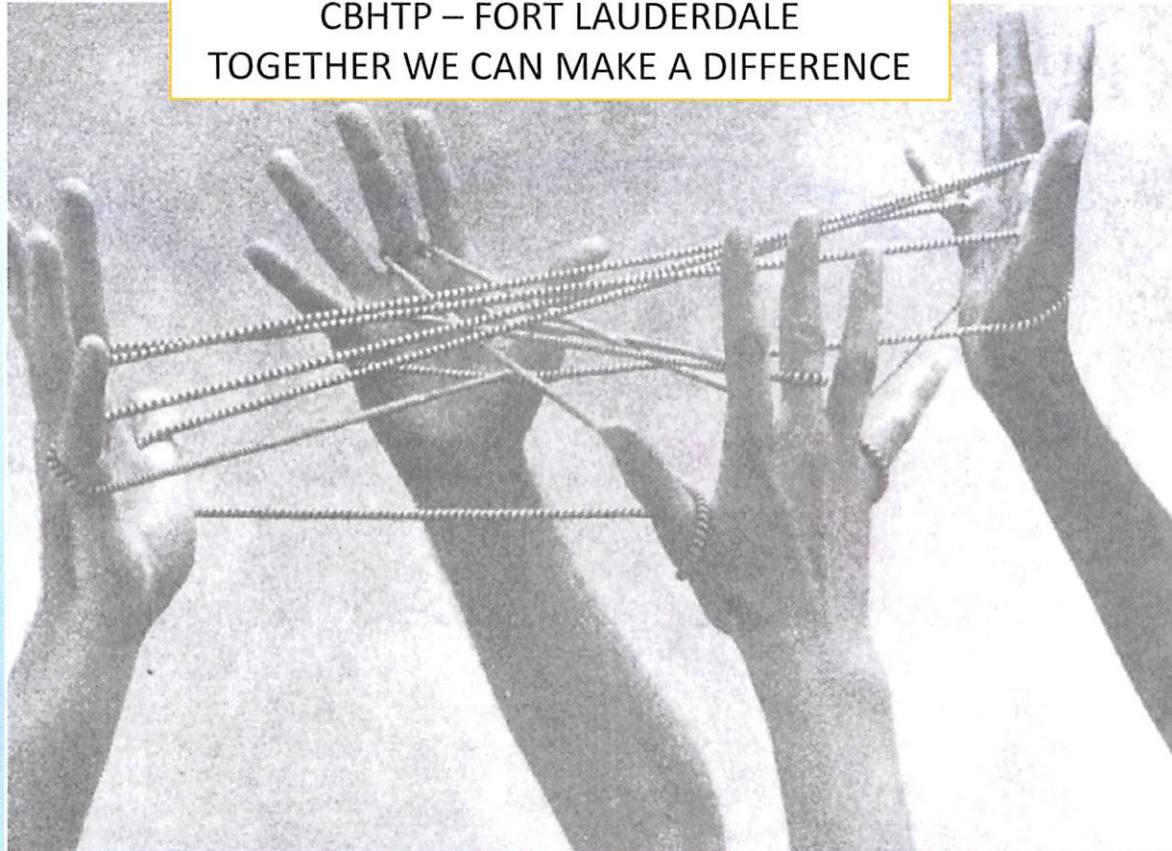
- Rapid Rehousing funded from the City RFP (State Grant) program covering apartment and case management support
- Rapid Rehousing program funded by City, County, State, VA and Hud.
- HSF will have church assignment to each willing client to provide loving community.

# CBHTP- Summary

- CBHTP Period – July 1- September 30, 2017
- Geographic Area - 441 to the beach, 17<sup>th</sup> causeway to Commercial Blvd
- Operation Lift Hope Challenge Grant
  - OLH \$20,000
  - Broward County \$20,000
  - City of Fort Lauderdale \$20,000
  - Total Phase 1 \$60,000
- Extended Stay American – 1,000 room nights
- Performance recap to City/County/OLH Board in November
- Begin Phase 2.- Fall 2017
  - Continued support of Veterans, families with young children and episodic individuals
- Begin Phase 3 – Spring 2018
  - Inclusion of a program for chronic individuals requiring funding for administration, case management, hotel/motel affiliation through the BPHI organization



CBHTP – FORT LAUDERDALE  
TOGETHER WE CAN MAKE A DIFFERENCE



*BOS-1 As PROVIDED  
By Andy  
Mitchell*

## **“Operation Lift Hope” Synergistic Report**

### **October – December 2014 Workshops**

#### **Goal:**

Creating a shared vision for the next steps in the City of Fort Lauderdale’s journey to provide services and a better quality of life to the homeless, with a focus on Veterans and families, with the specific intent to re-engage the business, civic, and faith communities.

#### **Process:**

Define the critical components to strengthening the Broward Continuum of Care efforts surrounding the homeless in the downtown Fort Lauderdale corridor\* with special emphasis on the Veteran and family populations.

\* The Fort Lauderdale corridor is defined as I-95 east to the Beach; 17th Street Causeway north to Commercial Blvd



### **Funding:**

The Operation Lift Hope Fund has been established in partnership with the National Christian Foundation of South Florida (NCF) to provide a platform for investment into the strategies developed by the Synergistic Team. The initial investment into this fund will come from the proceeds of the Operation Lift Hope event scheduled for Fall 2015. All funds will be allocated based upon the following report, in a grant making process, managed and overseen by a committee in partnership with NCF.

"The year 2012 was a turning point in addressing homelessness. That year, the United States Department of Housing and Urban Development redefined the business model for providing homeless assistance. Homeless assistance went from a four-step Continuum of Care to a two-step model aimed at moving individuals into housing as soon as possible. Individuals who were homeless were no longer seen as a blight on the City, but rather, as equal members of our community who were struggling and in need of assistance to get back on their feet. As developments throughout the City began to accommodate senior, retired, disabled, and single-parent residents of all income levels, thousands of individuals who were once homeless, became able to find a quality place to live in Fort Lauderdale."

Fast Forward Fort Lauderdale: Our City, Our Vision 2035: We are Community section, pg. 33.

*Synergistic Team Report*  
*Teresa S. Justice Consulting – [tsjustice@gmail.com](mailto:tsjustice@gmail.com)*

The “Operation Lift Hope” Synergistic Team workshops consisted of three half-day sessions, one each in October, November and December 2014. This document contains first a synopsis of all sessions, followed by notes from each of the individual sessions. Synopsis of all Sessions

The goal of the workshop was to “Create a shared vision for the next steps in the City of Fort Lauderdale’s journey to provide services and a better quality of life to the homeless, with a focus on Veterans and families.” Collectively, this is an effort to re-engage the business/civic/faith community leaders towards understanding the current needs and strategic plans that are in place to address the homeless situation in our community and to help implement those plans.

To do this, agencies from the Social Sector, Local Government and the Private Sector were all brought together to jointly examine past successes and dream of what could be possible in the future. To make those dreams come true, private sector organizations are dedicated to raising funding which will be made available through a grant process to the agencies involved in this study, as well as provide any other type of support necessary for the project.

The initial focus of the synergistic team was to review and discuss components of the A Way Home: Broward County, Florida’s Ten Year Plan to End Homelessness findings. Business leaders involved with Operation Lift Hope requested that the gathered team of community providers and experts would prepare an understandable guide to the homeless issue for the business community, including recommendations for strategic advancement towards solving the issue.

It was clearly apparent that the business community and surrounding neighborhoods needed an understandable methodology that was consistent with the A Way Home report on the Homeless Continuum of Care, but simplified. A thorough discussion on the Continuum of Care system resulted in an easier to understand methodology to describe the complex homeless system: Engage- Empower-Educate-Employ

**Fort Lauderdale: At-A-Glance**

*(Source: FortLauderdale.gov)*

Fort Lauderdale encompasses more than 33 square miles with a population of 170,000 and is the largest of Broward County's 31 municipalities and the eighth largest city in all of Florida. While known for its tourism-based economy, Fort Lauderdale has evolved into a city that now supports a wide range of diverse industries. The city now boasts of both an attractive business environment and a high quality of life.

Despite the many opportunities for personal growth and fulfillment, Fort Lauderdale also has the highest population of homeless men, women and children within the Broward County area. On any given day there are over 600 men, women, and children that call the streets of Fort Lauderdale home.

#### **Homelessness in Broward: At-A-Glance**

*(Sources: 2014 Point-in-Time Count Report, Broward County & Broward Regional Health Planning Council and National Alliance to End Homelessness)*

- On any given night there are almost 3,000 homeless men, women, and children in Broward County, FL as reported by the 2014 homeless survey. An increasing number, 880 men, women and children, are on the street.
- Close to 15 families are consistently on the waitlist for shelter, sleeping in their car/street, and calling the 211 Crisis/Homeless Helpline for assistance.
- Approximately 60% of homeless persons are male and 40% are female.
- Fifty four percent (54%) of unsheltered homeless persons reported that City of Ft. Lauderdale was the jurisdiction they slept in the previous night.

#### **Broward County Continuum of Care: At-A-Glance**

*(Sources: A Way Home, Broward County's Ten Year Plan to End Homelessness 2.0 )*

The formal Broward County Continuum of Care system includes the following Phases of services:

- **Prevention** - programs and services meant to prevent homelessness
- **Outreach** - programs to locate, engage, assess and place homeless into available housing programs
- **Emergency Shelter** - shelters that provide emergency housing for homeless individuals and families, typically 60 day limits
- **Transitional Housing** - housing that includes supportive services to address underlying issues of homelessness, typically 24 month limits
- **Permanent and Supportive Housing** (including Rapid re-Housing) - independent living with minimal support, not time limited
- **Support Services** - services provided directly to the homeless to assist in attaining residential, financial, and personal stability
- **Aftercare** - supportive services, tracking and monitoring of clients who have attained permanent housing and self sufficiency

The preceding components of the Continuum of Care were simplified to provide a clear message directed to the business and neighborhood community:

### **Engage - Empower - Educate - Employ**

**Engage** - All Prevention, Outreach, Support Services provided at the risk/onset of homelessness.

**Empower** - All Emergency, Transitional, Permanent/Rapid re-Housing and Supportive Housing provided to end homelessness

**Educate** - All Support Services and Aftercare to provide formal/informal educational development and improvement

**Employ** - All Support Services and Aftercare to improve job readiness/placement and career/economic advancement

Therefore, Engage - Empower - Educate - Employ can be defined as:

**Engage** - Quickly and efficiently serving the homeless in their time of need

**Empower** - Stabilizing in housing and providing supportive services

**Educate** - Developing skills necessary for living and succeeding

**Employ** - Improving income and career advancement

#### **Workshop**

Building upon the A Way Home plan and the recent Consultant Report issued to Broward County by the National Alliance to End Homelessness, the team worked to identify the primary needs within the system that would bring about the most impact in addressing the homeless issue. The focus was on the following areas presented in the A Way Home plan: Crisis Response systems and Affordable, Permanent and Rapid re-Housing.

As the sessions progressed, it became obvious that some areas of the Continuum of Care were significantly under resourced compared with others, resulting in those homeless "left behind." The group felt that specific action initiatives were needed to strengthen these deficiencies and bolster the complete continuum of care. The group affirmed that a comprehensive number of services are available to the homeless population.

#### **Two major concerns were consistent among all participants:**

1. The best way to address the number of families and individuals seeking shelter, but still on the streets due to housing capacity issues.
2. The need for a robust rapid re-housing system in our community

Note: A third concern was implementing strategies that would divert homeless from incarceration. However, overwhelming consensus was that the first two concerns would decrease this issue significantly.

Therefore, the challenge became to identify what was needed to continue and possibly expand those critical services already in place, as well as plan for the current paradigm shift in housing programs, and especially, to monetize those needs.

There was also a clear call for a strong alignment of efforts and a better working relationship (concerning the issue of homelessness) between the county and local cities. The sentiment was strong that this is a community issue and one that needs all parties to work together to accomplish the goal of ending homelessness, first with Veterans as a part of the Zero 2016 initiative and then with families.

Universal to all four of the identified areas (Engage, Empower, Educate, Employ) is the need for a comprehensive marketing plan which is targeted to local government, businesses and the general population to not only bring a face to the issue, but to also inform those populations on the available services and the need to expand those services. The plan needs to inform business and individuals as to how they could help and become part of the solution. Many may not be joining the cause simply because they have never been asked.

#### **Action Items for the two major concerns: #1**

1. **The best way to address the number of families and individuals seeking shelter, but still on the streets due to housing capacity issues.**

#### **Engage - Crisis Response System**

##### **A. Increase overall Homeless Outreach to 7 days a week/24 hours, with resources**

**The goal:** With increases in housing, strengthening the current homeless outreach to provide teams (Social worker/Police) for outreach services, linkage and transportation 7 days a week to the community campuses, crisis housing and emergency shelters. Including, enough trained and dedicated officers to provide outreach 24 hours a day as crisis situations emerge.

**The problem:** The last few years have seen an increase in street homelessness, including families, and the outreach teams, comprised of local law enforcement and staff from Taskforce Fore Ending Homelessness (TFEH), work to identify, access, and place the homeless into available community housing beds. At this point, the crisis and emergency housing resources in the community are being used to their utmost and the outreach teams are forced to turn the vast majority of clients away who seek housing. With any increase in housing, proposed below, the outreach teams will have to be expanded.

Currently, homeless outreach is done by TFEH 7 days a week from 10am to 6:30pm, and the central Fort Lauderdale screening site is outside located near the bus terminal 6 of the 7 days. The outreach can be described as 35% at pick-up points, 65% street outreach with clients scattered throughout Broward County.

Solutions:

- Identify location(s), particularly within the Fort Lauderdale area, for the primary screening, pick-up of homeless individuals. This could involve having outreach teams at each of the growing shared meals locations throughout the city. This will primarily serve as the site(s) for coordination services to the Individual Community Campus (proposed below) and emergency shelters.
- Increase local law enforcement officers trained and available for outreach, to increase coverage to 24 hr/7days a week. Including that all contacts with the homeless are entered into the HMIS system
- Begin fund for family placement into hotels as outreach teams identify families on the streets after business hours.
- Funds for reunification for homeless back to their home origin/family in other states/communities. These programs have been very successful in the past.

**B. Improve all food sharing within the City of Fort Lauderdale:**

The goal: Improve coordination of all meal sharing efforts within the city of Fort Lauderdale to ensure that we have indoor food options that fit the requirements of the city every day of the week and decrease the impact to local area parks and beaches.

The problem: Recently the most visible concern has been the need to provide appropriate and safe locations to provide food for the homeless. Participants stated that food and volunteers are available. However, additional locations with proper facilities need to be identified and funding provided to cover facility costs. The recommendation was made to contact additional religious organizations in order to educate them on the need as well as the support that can be provided.

Currently, meals are provided on a daily basis throughout the city in an uncoordinated manner and not all within church/fixed sites. LifeNet4Families provides breakfast/lunch 7 days a week, HOPE South Florida provides dinners 5 nights a week at various churches, the Salvation Army provides dinners, and various groups of people provide food at parks and the beach.

Solutions:

- Work with organizations that are currently working to provide indoor meal sharing options, including HOPE South Florida, Lifenet4Families, The Salvation Army, and identify additional church partners willing/able to provide indoor service.

- Identify funding sources to streamline and improve all current indoor meal sharing options, as well as increase service to 7 day coverage.
- Work with all parties that are providing food outdoors to coordinate and assist them to provide similar services, but in an indoor setting that best benefits the homeless.
- Work to increase services provided at the shared meals to ensure that the meal sites become a location to connect the homeless with resources to end their homelessness.

#### C. Community Centers that provide access to Services and Crisis Housing

The goal: Identify and develop community centers that can serve as 24 hour one-stop locations to provide access to crisis housing and linkage to coordinated entry into housing options, including support services, to immediately address the need to take people that are currently on the streets to appropriate housing options.

The problem: Homeless Veterans and families (and individuals) have to consistently be turned away from emergency facilities on a regular basis due to a lack of bed space. An estimate is that crisis/emergency bed space could possibly need to be doubled. Additional funding is not the only issues. Space for expansion is also needed.

#### Solutions:

- There was a consensus that there is a need for the creation of two “one-stop” centers. There, individuals and families could take advantage of services in dedicated locations to access housing and crisis services.
- A strong network of services and providers working with the center(s) to ensure the best delivery and integration of community services.
- This also has potential of becoming an information warehouse where the emphasis could be on “homeless prevention”. An effort to combine funding sources is already under way.

#### Individuals:

- The recommendation was made to pursue the possibility of securing part of the space at the Pompano stockade and create a Community Program Campus for individuals. This space would not only provide short time emergency housing and the services attached to that, but also have the possibility of it becoming a center for teaching culinary arts, and provide space to repair and store furnishings for future housing clients.

Families:

- The development of a Family Campus specifically for the many single mothers and children that are currently sleeping on the streets. This site would operate similar to the individual campus, but will serve the women and children that are homeless.

**Action Items for the two major concerns: #2**

**2. The need for a robust Rapid re-Housing system in our community**

**Empower - Rapid re-Housing**

**A. Implement a robust Rapid re-Housing System**

The goal: Implement a Housing First focused system that includes enough Rapid re-Housing resources to provide permanent housing for families and veterans in our community and to quickly move people from the experience of homelessness into their own stable housing, goal 30-45 days from the episode of homelessness.

The problem: Our community does not have enough rapid re-housing programs or units to provide enough housing for the many families and individuals who need permanent stable housing. While rapid re-housing is seen as the most cost effective and successful program structure, the community has a much larger pool of emergency and transitional style housing.

Currently, our community has a small number of providers that have programs for Rapid re-Housing. With an over 80-85% rate of success with moving homeless clients out of shelters and into housing, there should be no surprise that there is a paradigm shift taking place in funding sources. The immediate need to focus on the expansion of housing opportunities is critical.

Definition: Rapid re-Housing is a permanent housing intervention designed to return households to stable housing quickly through the use of temporary rental assistance, volunteer home based case management, and connection to mainstream resources.

Solutions:

- Identify, increase and streamline funding sources to build on the Rapid re-Housing stock that we have in our community. This includes leveraging HUD/County/City and private dollars to work in unison to ensure a robust Rapid re-Housing system.
- Work to improve the system to focus on "Housing First" model to quickly help those who are homeless move from crisis to stable housing as rapidly as possible.



- Increase and improve collaborative efforts and work amongst homeless services providers to ensure that the homeless are placed into permanent housing as quickly as possible and the system of care works seamlessly for all in need.

**Additionally: Support Services to Help Break the Cycle**

The participants noted that although the immediate need for a safe place to stay and food is primary to the clients. However, a focus on the next step is critical to breaking the crisis cycle. In addition to housing which is covered later, there needs to be an emphasis on the availability of:

- job skill assessment,
- job opportunities,
- mentorships,
- transportation, and
- access to child care.

These, along with housing, are critical to success.

**Housing (Affordable – Supportive – Rapid re-Housing)**

The issues dealing with the three areas of housing have a number of similar concerns and proposed solutions.

Specific ideas are detailed later in the individual session notes. The major areas needing to be addressed are as follows:

- ✓ The additional need for new, and incentives and financial support for existing and new landlords are critical.
- ✓ Increased locations with low entry cost - housing close to other services (medical) – housing in different neighborhoods
- ✓ Community Land Trusts
- ✓ Inclusionary Zoning
- ✓ DOC Stamp
- ✓ Exploration of the use of vacant/ empty housing
- ✓ Legal assistance for leases
- ✓ Guaranteed funding sources
- ✓ Creation of informal meeting areas for support once in housing (An adult version of a Boys & Girls Club – School Yard Talks)

The following page contains an estimate of the funding needed to provide Rapid re-Housing for the current complete demand for housing:

	Avg. Rent paid	Length of Time	Annual Cost	Number of Families	Yearly Cost	Case Management		Totals
						# CM	CM Cost	
<b>Chronic</b>								
Singles	1,000	12	\$12,000.00	360	\$ 4,320,000	24	1,080,000	\$ 5,400,000
Families	1,400	12	\$16,800.00	24	\$ 403,200	2	72,000	\$ 475,200
				384	\$ 4,723,200	26	1,152,000	\$ 5,875,200
							per household	\$ 15,300
<b>Non-chronics</b>								
Singles	1,000	9	\$9,000.00	1,640	\$ 14,760,000	66	2,952,000	\$ 17,712,000
Families	1,400	9	\$12,600.00	200	\$ 2,520,000	8	360,000	\$ 2,880,000
				1,840	\$ 17,280,000	74	3,312,000	\$ 20,592,000
							per household	\$ 11,191
<b>Total</b>						111	5,004,000	\$ 27,007,200
							per household	\$ 12,144
<b><u>GOAL TO END HOMELESSNESS</u></b>								
<b>Operation Lift HOPE</b>						# CM	CM Cost	
Veterans	1,000	12	\$12,000.00	167	\$ 2,006,400	11	501,600	\$ 2,508,000
Families	1,400	12	\$16,800.00	224	\$ 3,763,200	9	403,200	\$ 4,166,400
				391	\$ 5,769,600	20	\$ 904,800	\$ 6,674,400

#### **Flow Chart of the Homeless Process**

Throughout the three sessions, participants felt it would be helpful to create a flow cart of the homeless experience from contact to successful housing. It was decided that an Ad Hoc committee of the following volunteers would schedule their own meeting to create just such a flow chart.

#### Ad Hoc Flow Chart Committee Members

Jeri Pryor	City of Fort Lauderdale, CHAIR
Lori Day	City of Fort Lauderdale
Frank Isaza	211
Kathryn Ward	Urban League
Pablo Calvo	Mission United

#### Special Populations:

##### Aging-out Population

Although the main focus is Veterans and families, there is a growing population of youth aging out of the system, or being forced into homelessness do to their “coming out” as LGBT to their family. Services as well as appropriate housing for this younger population need to be researched, and a task force created to write a proposal for focusing on this special population.

#### Participants in the sessions included representatives from the following:

##### Social Sector Partners - Homeless Provider Partners\*

- 211 - Crisis Hotline
- Broward Partnership for the Homeless
- Broward Housing Solutions
- Broward Outreach Centers
- Broward Sheriff's Office - Homeless Outreach
- Career Source
- Covenant House
- Fort Lauderdale Police - Homeless Outreach
- Fort Lauderdale Housing Authority
- Henderson Mental Health
- HOPE South Florida
- Legal Aide Services of Broward County
- LifeNet4Families
- TaskForce Fore Ending Homelessness
- The Salvation Army
- Urban League
- Women in Distress

\* These agencies represent homeless providers throughout Broward County and they each offer specific services within the Continuum of Care as described on page 4.

**Governmental/Funding/Advocacy Partners**

- Broward College
- Broward County - Commissioner Chip Lamarca
- Broward County CoC Admin Mike Wright
- Broward Sheriff's Office - Scott Israel
- Children's Aide Club
- City of Fort Lauderdale - Mayor Jack Seiler

- City of Fort Lauderdale - City Manager and Staff
- The Good News
- Neighbors4Neighbors
- Riverwalk
- Regent University
- United Way/Mission United

**Private Sector Partners**

- Crush Law
- Ellis Diversified
- The Fairwinds Group/Ireland's Inn

- Fort Lauderdale Chamber of Commerce
- Scarbrough Animal Clinic
- Starmark

6/20/2017  
CONF - BLIS - 1  
Provided by  
Ken Meares

**Spoke to City hall and then the police department.**

**3.12.350 Sitting or lying on sidewalks or in the Promenade roadway in the Bayside District.**

(a) During the hours between six a.m. and one a.m., no person shall:

(1) Sit or lie down upon a public sidewalk in the Bayside District or upon the Third Street Promenade roadway;

(2) Sit or lie down upon a blanket, chair, stool, bench or any other object placed or installed on a public sidewalk in the Bayside District or the Third Street Promenade roadway; or

(3) Sit, stand, lie down upon or otherwise be present upon any planting, railing, topiary or statue placed upon or installed on a public sidewalk in the Bayside District or the Third Street Promenade roadway.

(b) The prohibition contained in this Section shall not apply to any person:

(1) Sitting or lying down on a public sidewalk or the Third Street Promenade roadway due to a medical emergency;

(2) Utilizing a wheelchair, walker or similar device to move about the public sidewalk or the Third Street Promenade roadway as the result of a disability;

(3) Sitting while operating or patronizing a commercial establishment or business conducted on the public sidewalk or Third Street Promenade roadway pursuant to a street use permit, license or other City-issued authorization;

(4) Sitting while participating in or attending a parade, festival, rally, demonstration, meeting or similar special event lawfully conducted pursuant to a City-issued permit or license on the public sidewalk or Third Street Promenade roadway;

(5) Sitting on a bollard, chair or bench located on the public sidewalk or Third Street Promenade roadway and which is supplied by a public agency;

(6) Sitting on a ledge, step or other masonry surface which borders the fountains or topiary planters on the public sidewalk or Third Street Promenade roadway;

(7) Sitting on a public sidewalk within a bus stop zone while waiting for public or private transportation; or

(8) Giving a street performance pursuant to a permit issued by the City.

(c) Any person violating this Section shall be guilty of an infraction, which shall be punishable by a fine not exceeding two hundred fifty dollars, or a misdemeanor, which shall be punishable by a fine not exceeding one thousand dollars, or by imprisonment in the County Jail for a period not exceeding six months or by both such fine and imprisonment. (Prior code § 3334; amended by Ord. No. 1860CCS § 1, adopted 8/20/96; Ord. No. 1879CCS § 1, adopted 6/10/97)

#### **4.08.097 Prohibition against sitting or lying in downtown and the Main Street areas doorways at night.**

(a) No person shall sit or lie down in any entrance to a building in the downtown or Main Street areas between the hours of eleven p.m. and seven a.m. if that entrance is posted with a sign prohibiting such conduct. "Downtown" means the area bounded by and including the east side of Ocean Avenue, the north side of Wilshire Boulevard, the east side of Lincoln Boulevard, and the south side of Pico Boulevard. "Main Street area" means the area bounded by and including the west side of Neilsen Way, the north side of Pico Boulevard, the east side of Main Street from Pico Boulevard to Strand Street, the north side of Strand Street to Second Street, the east side of Second Street and the City's southern border. "Entrance" means the entire area between the outer edge of an entrance to a building and the exterior door and includes the entry way, doorway or vestibule. The prohibition contained in this Section shall not apply to any person sitting or lying down in any entrance to a building due to a medical emergency.

(b) Any person violating the provisions of this Section shall be guilty of a misdemeanor which shall be punishable by a fine not exceeding one thousand dollars per violation, or by imprisonment in the County Jail for a period not exceeding six months, or by both such fine and imprisonment. (Added by Ord. No. 2056CCS § 1, adopted 10/22/02)

#### **4.08.095 Prohibition against camping in public places.**

(a) No person shall camp in a prohibited public place.

(b) For the purpose of this Section:

(1) "Camp" means to erect, maintain or occupy a camp facility for the purpose of living accommodations.

(2) "Camp facility" means one or more of the following: tents, huts, other temporary physical shelters, cots, beds, sleeping bags, hammocks, or bedrolls.

(3) "Prohibited public place" means any of the following: the public parks listed in Section 4.08.091, public beaches, the Santa Monica Municipal Pier, public streets, public alleyways, public parking lots, public passageways, public rights-of-way, publicly-owned landscaped areas or greenbelts, public educational institutions including properties owned by the Santa Monica-Malibu Unified School District or Santa Monica College, or other government-owned properties located within the City of Santa Monica.

(c) The City Council may, by majority vote, establish one or more specified camping areas. Such camping areas, if any, may be located in prohibited public places, except that such camping areas shall not be located within public parks.

(d) This Section shall not take effect until March 1, 1995. (Added by Ord. No. 1768CCS § 4, adopted 9/13/94)



# Stormwater Rate Design



6/20/2017



Stantec



# Study Process



Revenue  
Requirements

Rate Design

- Operating Costs
- Capital Costs
- Financial Policies

- Set Objectives
- Identify Options
- Quantify Impacts

Revenue Requirement

Revenue Sufficiency  
& Financial Planning  
Module

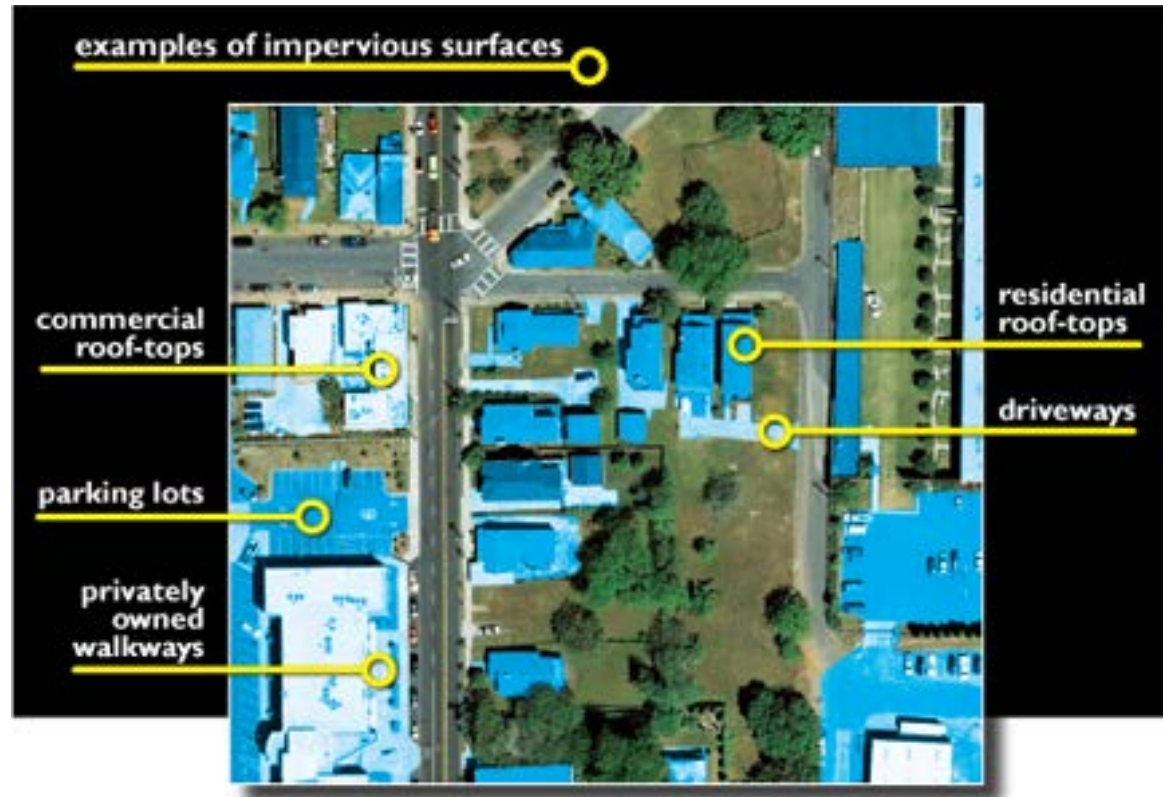
Rate Design  
Module



# Current Rate Structure

## Current Cost Apportionment Method

- Rates are based on the relative contribution by property class, determined by impervious surface and sampling
- Easy to implement rate structure and the most common in use
- Creates complex administrative credit system to address onsite attenuation

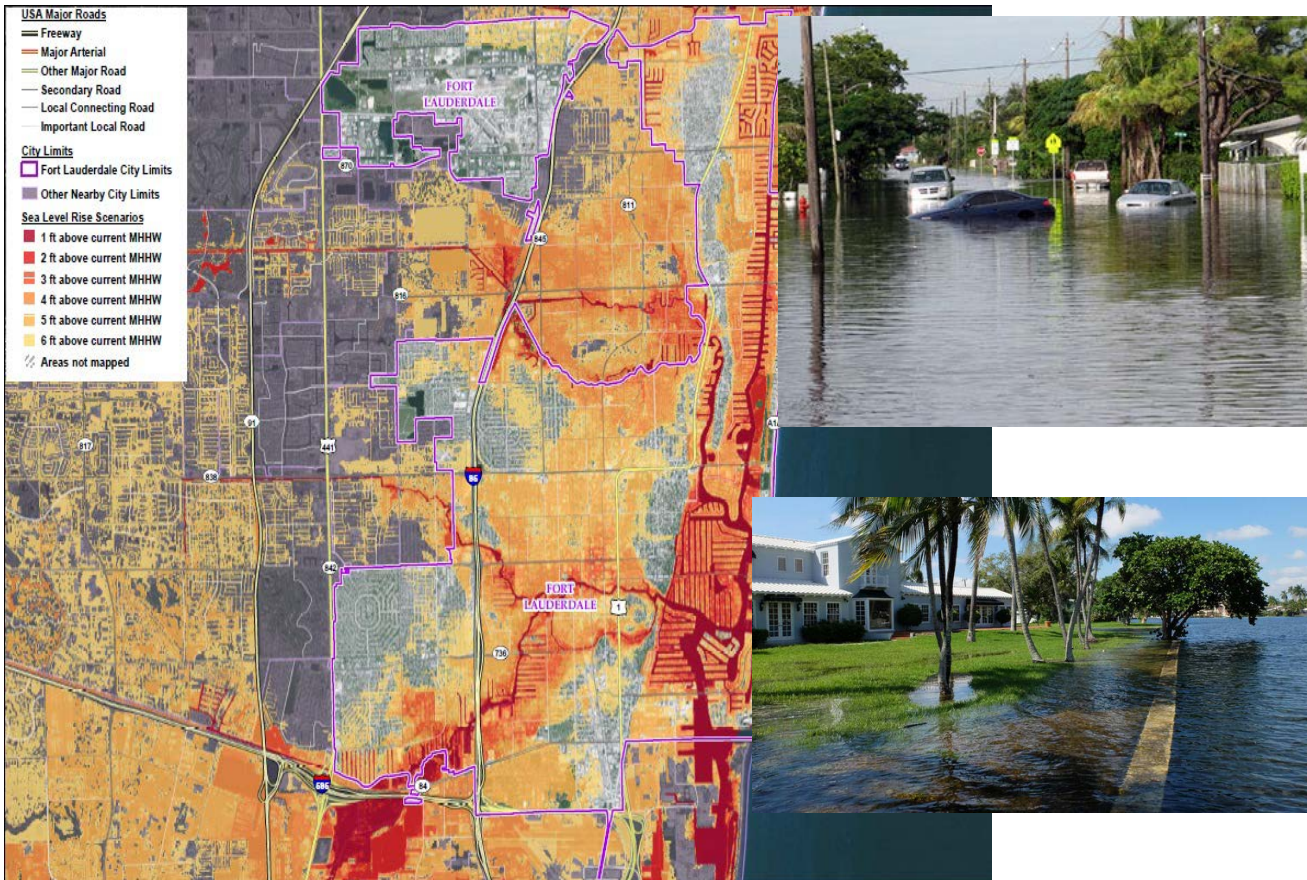


Rate Category	FY 2016 Rate	Revenue Estimate
Category I - Residential Lot/Parcels (3 Or Less Units)	\$6.00/Unit	\$2,776,894
Category II - Lots/Parcels Other Than Category I	\$60.48/Acre	\$5,250,079
Category III - Unimproved Land	\$19.17/Acre	\$473,027
<b>Total</b>		<b>\$8,500,000</b>

# Current Stormwater System

## System Observations

- The current system has three types of flooding events:
  - Precipitation driven
  - Sunny day tidally driven
  - Precipitation and tidally driven
- The stormwater system is designed and constructed to primarily address road flooding not private property flooding



# **Trip Generation Rates as the Apportionment Criteria**

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- ▶ **FSA Paper, Establishing a Stormwater Utility, Chapter 4.2.1; Step One - Cost Apportionment**
  - ▶ “The issue here not that such road surface related costs can not be recovered through a user charge, but rather whether the typical basis for charging – impervious area - is a defensible way to apportion road surface costs to parcels where the point of the maintenance is to keep the road open during storm events.
  - ▶ Impervious area has little if anything to do with determining a “fair share” of road usage; a more equitable basis for apportioning road related maintenance costs would be trip generation.”

# Trip Generation Rates

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- ▶ Stormwater apportionment bases upon trip generation rates
  - ▶ Trip generation rates are published in the 9th Edition ITE Trip Generation Manual
  - ▶ Pass-by rates are also published in the 3rd Edition ITE Trip Generation Handbook
  - ▶ Net trips are generated trips less pass-by trips
  - ▶ Net trips for a Single Family parcel are used to establish the trips per ERU.

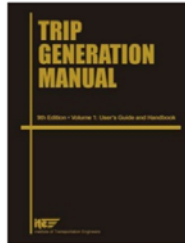


# Building Blocks of a New Rate Structure

## Rate Structure Goals

- Rates need to be tailored to recognize the nexus between the rate and the benefit to property class, which is best represented by trip generation
- Trip generation rates provide granular data relating property benefit to the maintenance of roadways that are clear of flooding
- The Property Appraiser's data base allows for the identification and determination of specific property class rates
- The common unit of trips generated allows for the expression of rates in equivalent residential unit (ERU) terms

### ITE's Trip Generation Handbook<sup>1</sup>

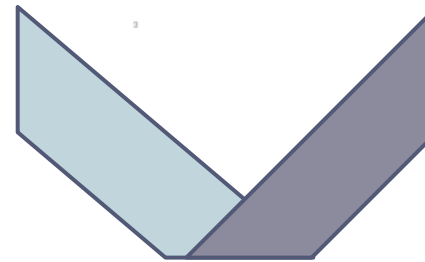


<sup>1</sup>(ITE, 2004; ITE, 2012)

Current state-of-the-practice for estimating trip generation for Traffic Impact Analysis

Includes:

- Methodology
- ~160 land uses
- ~550 locations
- ~5,000 points



Example Property Types

DOR Code	Effective Trip Generation	Unit of Measurement	ERU
Single Family	290	Unit	1.00
Supermarkets	1,120	1,000 SQFT	3.87
Regional Shopping Centers	442	1,000 SQFT	1.53
Professional services building	335	1,000 SQFT	1.16
Light manufacturing	211	1,000 SQFT	0.73
Multi-family – 10 units or more	202	Unit	0.70

# Rate Structure & Property Impact

## Recommended Rate Structure Attributes

- Addresses unique relationship of primary system function and benefit to property class
- Utilizes existing data sources to simplify and enhance property owner understanding as well as administration

## Representative Annual Revenue Requirement

FY 2016 Estimated Revenue with Current Rate Structure	FY 2016 Estimated Revenue with Alternative Rate Structure	Percentage Revenue Recovered in Rates	Rate Revenue in Rates
\$8,500,000	\$15,824,424	100%	\$15,824,424

## Billing Units with Alternative Rate Structure

ERU's	219,784
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Estimated Monthly Fee Per ERU	\$6.00
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## Example Bills For Each Customer Class

(1)

(1)

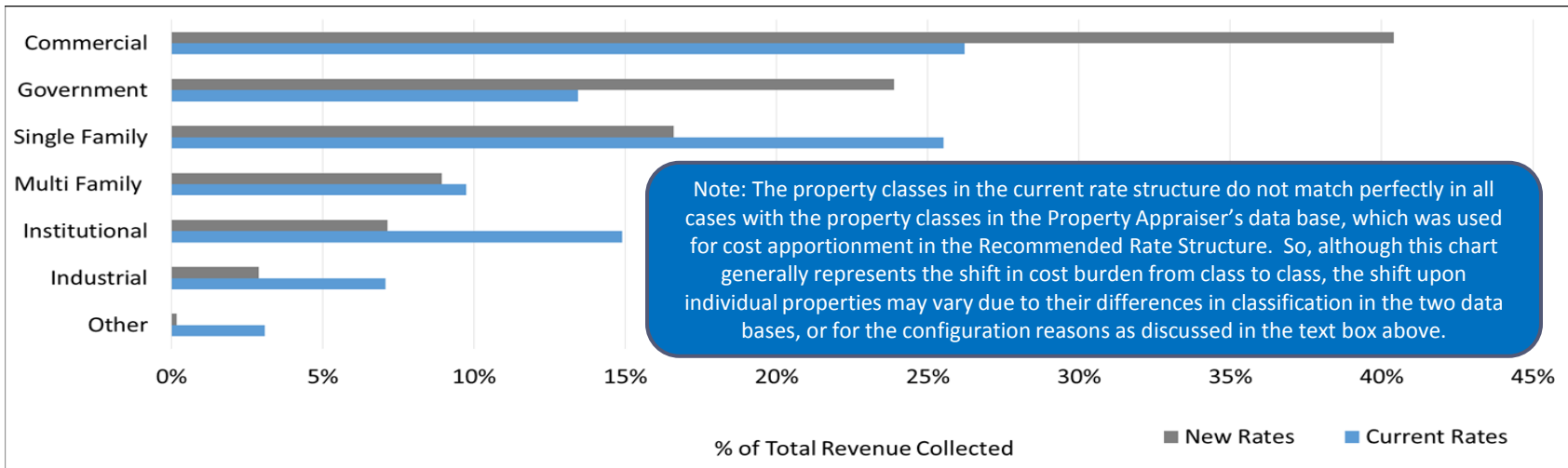
Customer Type	Land Use	Current Charges FY 16	Current Unit Charge	Proposed Charge	Proposed Unit Charge	Change in Total Charge
Residential	Single Family	\$ 6.00	\$ 6.00	\$ 6.00	\$ 6.00	\$ -
Multifamily	Multi-family-10 units or more (Sample has 80 Units)	\$ 84.80	\$ 1.06	\$ 334.34	\$ 4.18	\$ 249.54
Commercial	Stores, 1-story	\$ 13.03	N/A	\$ 19.57	N/A	\$ 6.54
Commercial	Supermarkets	\$ 178.42	N/A	\$ 758.64	N/A	\$ 580.23
Government	Municipal other than parks, recreational areas, colleges, hospitals	\$ 283.58	N/A	\$ 4,602.15	N/A	\$ 4,318.56
Industrial	Warehousing, distribution terminals, trucking terminals, van &	\$ 104.26	N/A	\$ 36.57	N/A	\$ (67.69)
Institutional	Churches	\$ 132.75	N/A	\$ 107.14	N/A	\$ (25.62)

(1) Unit Charges above represent “effective unit charges” as the parcels are billed by parcel not by unit.

# Property Class Impact Analysis

## Property Class Impact Analysis

- The Recommended Rate Structure, in achieving a fair apportionment of stormwater costs to properties in the City, will cause a shift in the burden of cost recovery among property classes.
- The shift will be primarily from single family residential and institutional to commercial and government.
- Within multi-family properties:
  - Those that are high rise buildings with a small footprint of impervious area relative to the large number of multifamily dwelling units in the building will see a higher effective stormwater fee per dwelling unit, which will be more in line with single family and other multi-family dwelling units.
  - Those that are configured more horizontally in low rise buildings may be affected neutrally or may have a lower effective rate per dwelling unit, depending upon the specific configuration relative to units and impervious surface.
- Commercial and government properties benefit from roadways clear of flooding in proportion to trips generated and those classes will see an increase because the trips generated by those property classes represent a greater portion of the total trips in the City than their impervious surface is as a percent of the total impervious surface on properties in the City.



# Discussion

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**Presentation By:**  
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**Vice President**  
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# Rate Structure

## Recommended Rate Structure Attributes

- Addresses unique relationship of primary system function and benefit to property class
- Utilizes existing data sources to simplify and enhance property owner understanding as well as administration

Representative Annual Revenue Requirement			
FY 2016 Estimated Revenue with Current Rate Structure	FY 2016 Estimated Revenue with Alternative Rate Structure	Percentage Revenue Recovered in Rates	Rate Revenue in Rates
\$8,500,000	\$16,582,390	100%	\$16,582,390

## Billing Units with Alternative Rate Structure

ERU's	219,784
-------	---------

Estimated Monthly Fee Per ERU	\$6.29
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## **EXHIBIT TO RESOLUTION 17-0761**

### **AFFORDABLE HOUSING ADVISORY COMMITTEE**

Peter Cooper is appointed to the Affordable Housing Advisory Committee (Category: One additional member) for a three year term beginning August 19, 2017 and ending August 18, 2020 or until his successor has been appointed.

### **BEACH BUSINESS IMPROVEMENT DISTRICT**

Chintan Dadhich (primary member) representing Conrad Hotel, CFLB Partnership LLC, is appointed to the Beach Business Improvement District Committee in the category of seven of the ten highest assessed property owners or a representative of such assessed property owners to complete an unexpired term ending August 31, 2017, or until his successor has been appointed.

### **BOARD OF ADJUSTMENT**

Howard Nelson is appointed to the Board of Adjustment (Alternate Member) to complete an unexpired term ending May 20, 2019 or until his successor has been appointed.

### **BUDGET ADVISORY BOARD**

Greg McKee is appointed to the Budget Advisory Board to complete an unexpired term ending September 30, 2017 or until his successor has been appointed.

Greg McKee is appointed to the Budget Advisory Board for a one year term beginning October 1, 2017 and ending September 30, 2018 or until his successor has been appointed.

### **COMMUNITY APPEARANCE BOARD**

Brandon Stewart is appointed to the Community Appearance Board for a one year term beginning August 16, 2017 and ending August 15, 2018 or until his successor has been appointed.

### **COMMUNITY SERVICES BOARD**

Bryan Wilson is appointed to the Community Services Board (Category: Advocate for HOPWA Community) for a one year term beginning July 12, 2017 and ending July 11, 2018 or until his successor has been appointed.

Anthony McFann is appointed to the Community Services Board to complete an unexpired term ending September 30, 2017 or until his successor has been appointed.

Anthony McFann is appointed to the Community Services Board for a one year term beginning October 1, 2017 and ending September 30, 2018 or until his successor has been appointed.

### **ECONOMIC DEVELOPMENT ADVISORY BOARD**

Mick Erlandson is appointed to the Economic Development Advisory Board to complete an unexpired term ending June 5<sup>th</sup>, 2019 or until his successor has been appointed.

### **EDUCATION ADVISORY BOARD**

William Dorsey is appointed to the Education Advisory Board for a one year term beginning June 20, 2017 and ending June 19, 2018 or until his successor has been appointed.

Betty Shelly is appointed to the Education Advisory Board for a one year term beginning September 1, 2017 and ending August 31, 2018 or until her successor has been appointed.

### **INFRASTRUCTURE TASK FORCE COMMITTEE**

Roosevelt Walters (Category: District 3), Fred Stresau (Category: District 4), Ralph Zeltman (Category: District 1, Background in Civil Engineering) Keith Cobb (Category: Mayoral appointee, Background in Finance) Leo Hansen (Category: Chairperson or other board member as designated by the Planning and Zoning Board), Marilyn Mammano (Category: Council of Civic Associations representative) Ed Kwoka (Category: Fort Lauderdale Chamber of Commerce representative) Norman Ostrau (Category: District 2) and David Orshefsky (Category: Chairperson or other board member as designated by the Budget Advisory Board) have been appointed to the Infrastructure Task Force Committee for an eighteen month term beginning March 7, 2017 and ending September 6, 2018 or until their successors have been appointed.

### **MARINE ADVISORY BOARD**

William Walker is appointed to the Marine Advisory Board for a one year term beginning July 12, 2017 and ending July 11, 2018 or until his successor has been appointed.

### **PARKS, RECREATION AND BEACHES BOARD**

Bill Schonlau is appointed to the Parks, Recreation and Beaches Board for a one year term beginning August 19, 2017 and ending August 18, 2018 or until his successor has been appointed.

Roy Grimsland is appointed to the Parks, Recreation and Beaches Board to complete an unexpired term ending October 6<sup>th</sup>, 2017 or until his successor has been appointed.

### **PLANNING AND ZONING BOARD**

John Barranco is appointed to the Planning and Zoning Board to complete an unexpired term ending May 31, 2018 or until his successor has been appointed.