

— City of Fort Lauderdale

Parks Bond and Master Plan Program Management

June 23, 2025

RFQ EVENT #457

Perkins&Will

2800 Ponce De Leon Blvd., #1300
Coral Gables, FL 33156



Huizenga Park
Fort Lauderdale, Florida



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Tab 2.

Executive Summary

A new, high-quality parks system for Fort Lauderdale.

Our Understanding of your Goals.

The City of Fort Lauderdale is continuing to advance its Parks Bond program to improve community parks identified in the 2016 comprehensive parks and recreation system master plan (PRSMP). The \$200 million investment in park improvements to over 90 different community parks will result in a world-class sustainable and resilient park system that responds directly to identified community needs and priorities.

To guide this work, we will implement a Living Design Park Framework—a holistic, systems-based approach to park planning that responds to the challenges of climate change, social dynamics, and environmental stewardship. By integrating sustainability principles with social and environmental objectives, we will deliver a set of individual park projects that prioritize community health, equity, and inclusion, while creating a regenerative public spaces that supports the natural environment and benefits future generations of park users.

Our proposed team shares the City of Fort Lauderdale's enthusiasm to translate ideas into reality-based, implementable projects, and respond to future management and operational needs. To meet the specific needs of this project, we have assembled a talented and experienced team of landscape architects, engineers, ecologists, program managers, and technical experts that have been working for decades on the most complex, ground-breaking park planning and design projects in the region and around the nation.

Our project team will be led by **Perkins&Will**, with our Miami studio serving as the primary lead and contracting office for this project. Perkins&Will leadership for this project include:

- Angel Suarez, Design Principal
- John Slack, Managing Principal
- Sandra Suarez, Project Manager and day-to-day contact
- James Phillips, Landscape Project Manager.

Our team will also be comprised of the following partner firms that bring relevant experience to this project that will support equitable and implementable outcomes:

Consultant Team	Discipline	Location
Square Edge	Construction Management, Pre-Construction Services, Cost Estimating	Miami, FL
Langan Engineering	Civil Engineering, Open Space Design, Geotechnical Engineering	Miami, FL
TLC Engineering	MEP/FP Engineering	Miami/Deerfield Beach, FL
TY Lin	Structural Engineering	Fort Lauderdale, FL
Pacifica	CEI Services	Delray Beach, FL
Adept	Public Engagement	Fort Lauderdale, FL
Shannon Jones	Grant Writer	Miami, FL
Chappell Group	Environmental Engineering	Pompano Beach, FL
Water Design, LLC	Pool Design	Belleair, FL
Hines	Irrigation	Fort Collins, CO

Our recent experience collaborating with the Langan, Chappell Group, Silman/TyLin, and TLC on the Huizenga park project provides a good example of how we were able to deliver a return on the community's investment of time and resources and blend the skills of our team's broader design and planning expertise to deliver a master plan that the community embraced as a critical guideline for future park improvements.

Many of our projects focus on multiple sites concurrently. They resolve the distinct social and environmental challenges of parks and open spaces. They enable lifelong health, wellness and recreation programs – both active and passive – within the communities they serve. Our local and national expertise and knowledge gives us a comprehensive understanding of demographic trends and sustainable approaches to deliver inspiring, resilient, and adaptable communal spaces. Our detailed design recommendations will be inspiring, fundable, feasible, functional, and maintainable.

Executive Summary

Our attached response to your Request for Qualifications includes the following information

- Team qualifications and relevant project experience
- Our overall approach to the proposed scope of work
- Approach to project management,
- Public engagement plan
- Approach to grants and alternate funding sources
- Completed projects and references.

We are excited for the opportunity to rethink what an equitable and resilient park system can be and ready to collaborate with the City of Fort Lauderdale and project stakeholders. Our team has the capacity and dedicated resources necessary to complete this project according to your schedule and we are ready to get started immediately. If you have questions about our proposal or require further information, do not hesitate to contact me. On behalf of our entire team, we look forward to working with you on this project!



Jacksonville Landing/Northbank Lawn
Jacksonville, Florida

Perkins&Will Background

We believe that design has the power to make the world a better, more beautiful place.

That's why clients and communities on nearly every continent partner with us to design healthy, happy places in which to live, learn, work, play, and heal. We're passionate about human-centered design, and committed to creating a positive impact in people's lives through sustainability, resilience, well-being, diversity, inclusion, and research. In fact, Fast Company named us one of the World's Most Innovative Companies in Architecture. Our global team of 2,700 creatives and critical thinkers provides integrated services in architecture, interior design, landscape architecture, and more.

Founded in

1935

Studios

32

Total Staff

2700+



Areas of Practice

- Architecture
- Branded Environments
- Civic and Cultural
- Corporate and Commercial
- Corporate Interiors
- Health
- Higher Education
- Hospitality
- K-12 Education
- Landscape Architecture
- Planning and Strategies
- Science and Technology
- Sports, Recreation, and Entertainment
- Transportation
- Urban Design

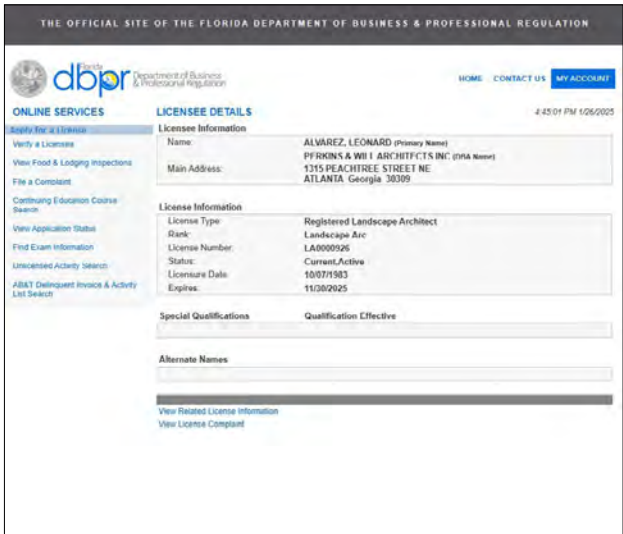
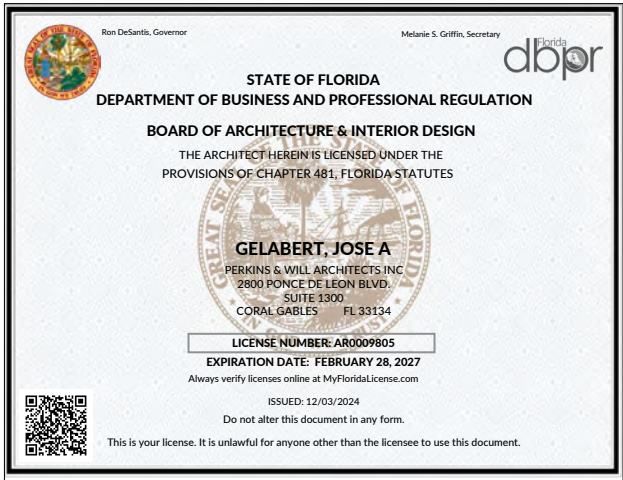
Our Miami Studio

Established in 1996, with projects in more than 25 cities and 12 countries, the studio is an award-winning and internationally recognized practice that delivers transformational design services throughout Florida, Latin America, and around the world. With a multi-lingual, multi-cultural, international staff, it is one of the firm's most diverse offices, and proudly maintains client relationships that transcend geographic, cultural, and linguistic borders.

Tab 3.

Firm Quals & Experience

Minimum Requirements



State of Florida

Department of State

I certify from the records of this office that PERKINS & WILL ARCHITECTS INC is a Delaware corporation authorized to transact business in the State of Florida, qualified on December 29, 1972.

The document number of this corporation is 829284.

I further certify that said corporation has paid all fees due this office through December 31, 2025, that its most recent annual report/uniform business report was filed on March 29, 2025, and that its status is active.

I further certify that said corporation has not filed a Certificate of Withdrawal.

Given under my hand and the Great Seal of the State of Florida at Tallahassee, the Capital, this the Second day of April, 2025



Secretary of State

Tracking Number: 9037226189CU

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

As of 2021, the state of Florida has eliminated Certificates of Authority to practice for firms. The license of Perkins&Will Principal, Jose Gelabert-Navia, represents the firm's active registration in architecture and Principal, Leo Alvarez represents the firm's active registration in landscape architecture.

Perkins&Will has been licensed to perform architecture and landscape architecture services for over 10 years in the State of Florida. The Miami Studio has been in continuous operation in Florida since 1996. Perkins&Will, as a firm, has been providing architectural services for 90 years.



The Miami Studio of Perkins&Will



General Business Information

Name and Website

Perkins&Will
<https://perkinswill.com>

Business Structure

Perkins&Will is a
Delaware corporation.

Contact Information

Sandra Suarez
sandra.suarez@perkinswill.com
305.777.9526

Sustainable Business Practices

Our ESG framework aligns with key performance indicators defined by the Global Reporting Initiative. We hold ourselves accountable to leading with integrity, purpose, and care for people and the environment

[Read the Report.](#)

Best Sustainable Firm

Architizer A+ Awards, 2024

Firm of the Year

*Planet Positive Award,
Metropolis, 2022*

Brand that Matters

Fast Company, 2021

Firm Qualifications and Experience

We're a global collective of landscape architects, designers, and changemakers. We aspire to create places where humanity thrives in harmony with nature.

At Perkins&Will, we believe public spaces are essential to vibrant, connected communities. These spaces bring people together and provide opportunities for recreation, interaction, and shared experiences. Founded on the belief that **design has the power to make the world a better place**, we integrate ecological and social considerations to create spaces that **foster connection** and **create a sense of place**. We bring world-class planning and design that balances community input with achievable, implementable outcomes. Clients appreciate our mix of big-firm resources combined with a local and familiar team dedicated to true partnership, ensuring your vision is thoroughly realized.

Our strength is creative listening. Our love is city building

Some firms call them opportunities. We call them moments that stir the soul.

As planners and designers, we at Perkins&Will refuse to leave inspiring moments to chance. We pour our expertise, our research, and the diversity of our talent into making the extraordinary part of business as usual. We see our clients and their communities as partners in good design and participants in shaping the built environment. We strive in turn to earn trust as we work to achieve a community's aspirations—right now and in the future. Our aim is always to create places that elevate the way we live.



Atlanta BeltLine: 2024 ASLA Award of
Excellence in Urban Design
CAM #25-1046

Exhibit 3

Page 10 of 115

We bring extensive experience in regional park planning projects across Florida and beyond, applying lessons learned to create a well-informed plan for Fort Lauderdale. Below is an abridged list of projects that are relevant to yours. More details on these projects can be found beginning on page 64 of our qualifications.



East of the River Park Master Plan (ERPMP)

The ERPMP documents the vision for 33 parks as well as a Regional Trail facility that is linked to the system, the Grand Rounds Missing Link.



Atlanta Beltline

Celebrated as a national model for smart growth, the Atlanta BeltLine transforms a 22-mile industrial railroad corridor into a public greenway.



Upper Harbor Terminal Park & Trail

Spanning 19.5 acres of the development, UHT Park is designed to provide equitable access to the river and enrich the community.



Orlando Packing District

The master plan layers old and new: through architecture and open space, materials and textures, and the interplay of wide and narrow spaces.



Fair Park Master Plan

Home of the Texas State Fair, the plan provides key recommendations for the master plan focus on resilience, regeneration and equity by creating new greenspaces on former parking lots.



PROJECT SPOTLIGHT

Huizenga Park Fort Lauderdale

The design aims to thread the proverbial needle around the canopy of mature trees, river adjacency, and legacy fountain creating a high-performance urban landscape. The transformation repositions the dated underutilized park as a dynamic engine of economic investment, social vitality, and source of pride and enhanced cultural identity for the citizens of Ft. Lauderdale, Florida.

The principles of Living Design are embodied throughout the composition of this newly invigorated public space design. Biodiversity has been increased by 250%, the amount of shade by 216%, circulation/exercise opportunities by 146%, and programmatic range by 350%.

Design for all Life.



Living Design

Since 1935, we've been on a mission to create beautiful spaces that inspire. To respect and restore our natural world. To foster feelings of belonging and holistic well-being in the built environment. To relentlessly pursue knowledge and innovation.

As the world grapples with increasingly complex social issues, climate challenges, and threats to biodiversity, we're turning our aspirations into action. Through a holistic approach we call Living Design, we treat every project as an opportunity to make the world a better, healthier place.



The Living Design Framework empowers—and challenges—us to apply our values to the specific context of a given project. When we are intentional in allowing each driver to shape our work, we uncover purpose-driven design solutions and achieve something greater: Living Design. Our approach to Living Design fully embraces the mission of the International Living Future Institute, whose values we share and best practices we employ.

Our Approach

For the City of Fort Lauderdale Parks Bond and Master Plan Program Management project, Living Design will be the philosophy that guides our work. We will carefully evaluate every park through seven lenses, or design drivers: Poetics & Beauty, Conceptual Clarity, Research & Innovation, Technology & Tectonics, Community & Inclusion, Resilience & Regeneration, and Health & Well-being.

The Living Design Framework

Our design drivers are carefully crafted to best serve our clients and the whole of life: that is, every living species and the habitats they depend on. Each driver is measured by key performance indicators that assess qualitative or performance-based impact. By being more intentional in our process and purposeful in our outcomes, we're doing our part to create a healthier world.

Beyond Sustainability: Regenerative Design

We are pioneers of the sustainability movement. From carbon leadership and energy reduction to building transparency and healthy materials, our collective achievements have been recognized over the decades with dozens of industry accolades. Most recently, Architizer named us the 2023 [Best Sustainable Firm](#), and Metropolis recognized us as [Firm of the Year](#) in its 2022 Planet Positive Awards. We've earned a reputation for making design greener.

For your project, we will push beyond sustainability toward regeneration—toward a Fort Lauderdale community that's flourishing with life, abundant with nature's beauty, ecologically diverse, and continuously self-healing. We simply won't settle for a city/state/planet that's "less bad" than it was yesterday; we strive for good, always. And we'll settle for nothing less than a world that's safe and enduring.

It all starts with Living Design.

Design Drivers

Poetics & Beauty

Enduring design that is aesthetically moving and imbued with meaning.

Conceptual Clarity

Context, design intent, and reasoned position.

Research & Innovation

Exploration and discovery that lead to new knowledge, pushing beyond the limitations of today to solve the most complex problems of tomorrow.

Technology & Tectonics

The seamless assembly of the many disparate parts of a built environment into a cohesive, elegant, and well-crafted place.

Community & Inclusion

Empathy and compassion nourish our culture of justice, equity, and bring diverse voices to the process. Design has the power to touch lives, make memories, and bring people together around a common vision.

Resilience & Regeneration

Design solutions that protect, restore, and enhance the functioning of natural systems and a diversity of life—a must in a rapidly changing world with finite resources.

Health & Well-Being

Design that promotes physical, mental, emotional, and social vitality for life in all its many forms, resulting in a thriving and diverse ecosystem.

Firm Qualifications and Experience

Fort Lauderdale DDA

1212 Lincoln, LLC
Adler Development
Air Jamaica
Alexandria STN, LLC
Alexion Services Latin America, Inc.
Alliance Companies
Allied World Assurance Company, LTD
American Airlines
American Express
American International Group (AIG)
Archimedean Academy
Argent Advisors LLC
Argent Ventures
Atlanta Public Schools
Atlantic Star Limited
Avenues World Holdings, LLC
Avison Young
Azze Architects
Bacardi USA, Inc.
Banco Sabadell
Bank of New York Mellon
Baptist Health Systems
Barclays | Barclays Bank
BDB Miami LLC
Big Rock Partners
Bilzen, Sumberg, Baena, Price & Axelrod
Blanca Commercial Real Estate
BMK Architects
Boston Properties
Bouygues Batiment International
Bouygues-Americaribe
Braman Management Association
Brickell Holdings, LLC
Broad & Cassel Attorneys at Law
Brookfield Properties
Broward County
Broward County Public Schools
Broward Health

City of Sunny Isles Beach

BRP Columbus LLC
Caldwell Associates
Cantor Development, LLC
Cardinal Development
Carnival Cruise Lines
Caribbean Technology Center
Carter & Associates
CBRE
CCRD Partners
Chico's FAS
Children's Psychiatric Center, Inc.
CHSP Chicago LLC
Cisneros Group
City of Coral Gables
City of Miami
City of Miami Beach
City of Pompano Beach
City of Sunny Isles Beach
Clarkson Companies
Claro Development Corporation
Cleveland Clinic
CM Doral Development LLC
Codina Group, Inc.
Computer Gallery
Concept Companies
Confidential Energy Services Provider
Coral Beach Hotels & Resorts
Core Commercial Group
Core Resources, Inc.
Corradino Group
CoStar
CPC Inc
Crescent Heights Acquisiton
Cushman & Wakefield LLP
Dade County Public Schools
Dar Al Handasah
Dart Realty (Cayman) Ltd.
Davidson Hotel Company
Decco Limited
Decor House

City of Miami Beach

Delray Beach Public Library
Demida Capital, LLC
Dendreon Corporation
Design Continuum
Downtown Miami Mall, LLC
Dr. Roth
DTS 2MC Office LLC
DYL Group (The)
E.J. Plesko & Associates
EDAW
Edison Schools
El Centro Regional Medical Center
ELS Architecture & Urban Design
Emcare, Inc.
Envision Physician Services
Esra Doganci
European Equities Corporation
Exeter Properties
Fair Havens Center
Family Tree Clinic
Fawley Bryant
Federal City Development Partners
Federal Reserve Bank
Finser Corporation
Flagler Development Company, LLC
FLL Development Enterprise
Florida Atlantic University
Florida Department of Health
Florida East Coast Industries
Florida Gulf Coast University
Florida International University
Florida Memorial College
Forum Development, LLC
Forum Group
Fortress Investment Group | Stiles Development
Fortress Transportation and Infrastructure Investors | Stiles Development
FROST
Fundacion Luis Carlos Sarmiento Angulo

Gainesville Community Redevelopment Agency
GEMS
Genentech, Incorporated
General Growth Properties
Ghana Hospital
Global Diagnostics
Global Equipment Sales Exports LLC
Globenet
Goldman Sachs Group, Inc.
Greystone Healthcare Management
Grupo Llanera
Gulf Atlantic Real Estate Companies
Gulf Coast Hospital
Gulliver Academy
Gwinnett Medical Center
GWL Realty Advisors Inc.
H. Lee Moffitt Cancer Center & Research Institute
Harvard Jolly, Inc.
HBO Latin America Group
Hillel
Hines Development
Holland & Knight
Holliday Fenoglio Fowler, L.P. (HFF)
Holly Sime Realty
Hometown Station Ltd. for General Part.
Hospital Metropolitano
Hospital Universitario San Vicente de Paul
IHAC (International Hospitality America)
Ing Jose Antonio Torres Medina
Ingenieria Estructural
Intel Health Group
International Design Partnership
International Schools Services (ISS)
Is Gyo
Isidora 23 Inmobiliaria

City of Miami

City of Coral Gables

City of Sunrise

IVF Florida Reproductive Associates
J. Milton & Associates
Jackson Health System
Jones Lang Lasalle
Jorge E. Toro
JPC Architects
JSC Gakyeong Architects
Kaufman Lynn Construction
KPFF Consulting Engineers
Lake Nona Management Company
Lansing Melbourne Group
LASALLE PARTNERS
LEO BURNETT USA
Lillibridge Health Trust
Lincoln Road Owner, LLC
L'Oreal Brazil
Luis Carlos Sarmiento Angulo Foundation
Lyford Cay Hospital
Mac Companys
Marcon Central (GP) Ltd.
Marriott Hotels & Resorts Worldwide, Inc.
Marriott International
Marsh & McLennan Companies
Martin Madorsky
Mary Brickell Village Owner, LLC
Matrix Athletic Club
Maysville, Inc.
McCarthy Construction
Medical Collective LLC
Medical Institute for Age Management
Mellon United National Bank
Mercedes Benz
Mercy Medical Center
Merrick View Holdings, LLC
MIA BL Hotel Partners
Miami Beach Community Development Corporation
Miami Children's Hospital
Miami Dade College

Miami Downtown Development Authority
Miami International Airport
Miami Jewish Home and Hospital for the Aged
Michael-Ann Russell Jewish Community Center
Microsoft
Midtown Group
Millennium Partners
MK Real Estate Group, Inc.
Mount Sinai Health System
MTN Satellite Communications
Mundo Enterprises, LLC
Museum of Contemporary Art
MYRICK
Nazarbayev University
NEF
NeoCity
NESMA
New York University Langone Health
Newsycle
Nicklaus Children's Hospital
North Broward Hospital District
Ocean Terrace Holdings LLC
Osceola County Office of the Comptroller
P.L.C. Real Estate Holdings
Pace Academy
Palm Bay Community Charter School
Pan American School of Bahia
PCH Development Co., LLC
Pegasus Equities
Perkins & Will
Perry Ellis International
Planet Automotive
Plantation 25, LLC
Preferred Care Partners
Princess Noura University
Providence Health & Services

Public Health Trust
Publix
Ransom Everglades School
Related Group of Florida
Rhodes+Britto
Rocco Vidal
Rockefeller Group
Rockhill Management, L.L.C.
Rockpoint Group, LLC
Rouse Company
Royal Caribbean
Royal Palm Companies, LLC
Saint Augustine Prep. School
Sandler, Travis, and Rosenberg, P.A.
Sanford Burnham
San Jose State University
Scheck Hillel Community School
Schiff Development Company
Selim Sahin, Yatirim Direktörü
Sembol Development
Sencorp Integracion Inmobiliara
Simkins-Finvarb Development | Simkins Industries
Skanska USA Building
Sociedade Albert Einstein
Southwest Florida Regional Medical Center
SPACE
St. Agatha Catholic Church
St. James Group
St. Jude Children's Research Hospital
St. Stephen's Episcopal Day School
Steiner Education Group
Stiles Development
Strategic Properties
Sudweeks Development
Suffolk Construction
Sunny Side Up
Superstation Media
Swire Properties

T.Y. Lin International
TA Realty
Telefonica USA, Inc.
Temple Beth Am Day School
Terra Group
Textured Coatings of America, Inc.
Thayer Group
The Aga Khan University
The Dilweg Companies
The Urban Group, Inc.
TNT Enterprises of Miami, LLC
Transwestern Commercial Services
TREO Group
Trimark Properties
UBS Financial Services
United Quest Lending, Inc.
Unity on the Bay Church
University of Florida
University of Miami
University of North Carolina (UNC)
University of North Florida (UNF)
University of South Carolina (USC)
University of South Florida (USF)
University of West Florida (UWF)
Urban X
US General Services Administration (GSA)
Varchitecture
Vijosa Laboratorios
Village of Merrick Park, LLC
WCI Communities
Wealth Capital Management, Inc.
Westdale Asset Management
Wexford Science & Technology LLC
Windsor Healthcare
Winter Haven Hospital
YMCA of Greater Miami
Young Harris College
ZacZac Properties
Zom, Inc.
Zubi Advertising

Past Projects of Similar Size - On Time, On Budget

Meeting Budget Requirements

Throughout the phases of documentation, we commit to undergo pricing validations to verify that refinement of the design concepts is in keeping with the agreed-upon budget parameters. Construction costs estimates will be prepared during the Schematic Design, Detailed Design, and Construction Drawing phases, ensuring that our final Bid Documents are aligned with the Construction Budget, allowing for alternate scope items that anticipate variations in the bidding process.

During construction, we work closely with Indeed and the GC/CM in the shop drawing process to confirm that the materials and level of craftsmanship that were identified in the Contract Documents.

This also requires close reviews of progress on the site, to identify field conditions that may impact implementation of the design intent. We are proactive in our problem-solving approach, and we are receptive to suggestions from the trades on how best to coordinate installation logistics, understanding that agility is essential to resolving issues in the field before they become problems.

Our team's approach to cost control will involve:

We will design to the budget. We are experienced working within a cost envelope and managing scope throughout the design process.

Preparing detailed construction cost estimates with the City during each phase, that will be verified at the conclusion of each phase.

Working with the entire design team to confirm design and scope alignment so a mutually agreed upon project budget is established early in the process. Collaborative communication throughout the process will allow the budget to remain in alignment through bid and final project cost.

Anticipating and adapting to fluctuations in bid pricing, and accommodate potential increases by early identification of value engineering solutions; these may include alternate specifications and/or design details that would simplify constructability logistics without compromising the functional or aesthetic aspects

of the design.

Reviewing plans at an early stage with the construction manager to keep the design within the agreed upon budget parameters.

VE and Altered Specifications. Should Value Engineering be required as part of the project phases to maintain the agreed budget, Perkins&Will will work with the team to maintain design integrity. Specification alterations are only permissible with the agreement of the consultant team to validate that there are no reductions in aesthetic or performance quality.

Meeting Schedule Requirements

To successfully maintain the schedule, communication between all team members, is key. Throughout the project duration the Project Manager, Sandra Suarez, will serve as the main point of contact for communication between client and the team. During the various phases of the project, individual team members will be available to answer questions for the portions of the work to which they are most relevant. We incorporate design, budget and client sign-offs at key points during each design phase for scope, design, and cost alignment. If any of these key factors are not in alignment, or do not have client approval, the schedule will be impacted.

We will also leverage technology to improve communication and project delivery. If we utilize BIM, it will also enhance communication capabilities, design visualization, and facilitate design decisions. We are able to make design changes in real time while meeting with the owner teams. During the design process, BIM enables our owners, consultants and designers to effectively communicate possible solutions and ideas. During the design phases, it also provides an accurate interface between the design concept and the technical components of the building. This approach also assists in aligning all team disciplines within each phase.

Our experience with managing and delivering projects on time and on budget is highlighted by these recent Florida-specific park design projects



FIU Parkview Promenade

Miami, Florida

We conducted a public realm and urban planning study to examine the opportunities to re-establish Overtown as Miami's center for Black culture and honor the people, history, and entrepreneurial character of the pre-sixties community. A robust community engagement effort, one that included current and former Overtown residents, led to the promising objective to create a new cultural and entertainment district anchored by historic 2nd Avenue. It will be highly walkable, scaled for pedestrians, with centralized parking and access to public transportation.

Size: ±3 acres

Agency/Client Name & Contact: Florida International University / John Cal

Contact Telephone & Email: 305-348-4001 / John.Cal@fiu.edu

Years and Terms of Engagement: 2018-2022

Schedule:

- **Design Start:** August 2021
- **Design Completion:** December 2021
- **Construction Start:** January 2022
- **Construction End:** July 2022
- **Summary:** The landscape component was completed within the required schedule as part of the overall project timeline.

Fee:

- **Construction Budget:** \$645k
- **Final Construction Cost:** \$1.2M
- **Summary:** The final construction cost differed due to additional requests from the client, the main being that the scope of work was expanded. The project was delivered within the adjusted client budget.



Ft. Lauderdale DDA Huizenga Park

Ft. Lauderdale, Florida

Located in the heart of Downtown's urban core at the SE corner of Las Olas Boulevard Andrews Avenue with direct access to Riverwalk and the beautiful New River, Huizenga Park is at the intersection of art, business, education, and entertainment. Its central location offers natural respite among the bustle and density of Downtown's built environment. Perkins&Will's preliminary design concept for the park features a great lawn, a dog run, interactive play areas, revitalization of the Spirit of Fort Lauderdale fountain, concession space, public restrooms, a restaurant, and more.

Size: ±4 acres

Agency/Client Name & Contact: FTL DDA / Jenni Morejon

Contact Telephone & Email: (954) 463-6574 / jenni@ddaftl.org

Years and Terms of Engagement: 2021 - Ongoing

Schedule:

- **Design Start:** 2021
- **Design Completion:** 2024 est.
- **Construction Start:** Pending
- **Construction End:** TBD
- **Summary:** Currently on Schedule

Fee:

- **Construction Budget:** \$14M
- **Final Construction Cost:** TBD
- **Summary:** Currently on Budget and estimated to come in at proposed budget.



Jacksonville Northbank Lawn / Riverfront Plaza

Jacksonville, Florida

Our park design is bold and simple. It is one grounded in time-tested public space typologies, lessons learned on designing other world-class urban parks throughout the world, and a contemporary expression that is uniquely Jacksonville. It is about the people, the river, and the city. The park design is intended to be a catalyst for downtown and the City-at-large that will help to unlock the full cultural and economic potential of the largest City by area in the United States.

Size: ±7 acres

Agency/Client Name & Contact: City of Jacksonville / Jill Enz

Contact Telephone & Email: 904-255-5301 / JEnz@coj.net

Years and Terms of Engagement: 2021 - Ongoing

Schedule:

- **Design Start:** January 2022 for CD
- **Design Completion:** March 2023
- **Construction Start:** 2023
- **Construction End:** TBD
- **Summary:** The schedule has remained in-line with the client's expectations.

Fee:

- **Construction Budget:** \$24M
- **Final Construction Cost:** \$42M
- **Summary:** The scope of the project increased at the request of the client, the building on site changed from what was originally proposed.

Project Management Team

Our team brings a deep bench of expertise, creativity, and local and national experience.

Acknowledging Fort Lauderdale’s diverse needs, our selected team and consultants hold trusted relationships with the community and are uniquely qualified to respond to each project aspect, with an emphasis on parks planning and programming, recreation and public space architecture, and thorough, equitable engagement. *All points of contact are based out of the Miami Studio of Perkins&Will.*

Leadership Team



Angel Suarez
Design Principal
Perkins&Will



John Slack
Managing Principal
Master Planning
Perkins&Will



Altamash Khan
Program Manager
Square Edge



James Phillips
Landscape
Project Manager
Perkins&Will



Sandra Suarez
Project Manager
Daily Point of Contact
Perkins&Will



Steven Laudati
Project Manager
Civil Engineering
Langan Engineering

Point of Contact

Project Management for Fort Lauderdale

Sandra Suarez will serve as the overall Project Manager and primary point of contact for the City of Fort Lauderdale throughout the duration of this engagement. With deep experience managing complex, multidisciplinary teams and public sector projects, Sandra is committed to maintaining clear, consistent communication with City staff and stakeholders. She will ensure that all aspects of the project—from planning through implementation—are aligned with the City’s goals, schedule, and budget. Sandra’s leadership style prioritizes responsiveness, transparency, and collaborative problem-solving, which will be essential in advancing the success of the parks bond and master plan.

Working closely with Sandra is **James Phillips**, who will serve as the Landscape Architecture Project Manager. His familiarity with the region, and proven track record for delivering projects on time and on budget will support seamless project delivery. He is currently serving as the Project Manager for the DDA’s ongoing Huizenga Park redevelopment. In the last five years James has managed

two large-scale park projects in the State of Florida, from conceptual design through construction administration services, valued at over \$15.2 million dollars. Together, Sandra and James will provide coordinated leadership that leverages their complementary strengths—strategic oversight and design execution—to ensure the City receives a high-performing team committed to excellence and community impact.

Our team will also work in close partnership with the Program Manager from **Square Edge** and the Civil Engineering Project Manager from **Langan Engineering**. Sandra will lead coordination efforts across firms, ensuring roles and responsibilities are clearly defined, communication channels are efficient, and milestones are met. By fostering strong, proactive collaboration among all project managers, we are confident this team will deliver an integrated, responsive, and community-focused outcome for the City of Fort Lauderdale.

Tab 4.

Qualifications of Project Team

Organizational Chart

A Team Crafted from Successful Collaboration

We've assembled a multidisciplinary team with over a decade of collaborating together, ensuring Fort Lauderdale benefits from our proven experience. With an eye towards aligning aspirations with the pragmatic realities of funding and implementation capacity, we will deliver an integrated approach for a holistic and responsive plan.

We design to pay it forward.

We understand that our designs have an impact that will long outlive us, and we respect our obligation to future generations of Fort Lauderdale residents. We search for design solutions that allow for change over time within a durable and lasting public realm. We incorporate concepts focused on personal and environmental wellness and smart sustainable development practices. Further, we believe in the power of community and civic pride that exists in the City of Fort Lauderdale to develop the ownership of plans needed in order to make them a reality.

Consensus building is never the same.

Over the course of many plans in complex environments and situations, our practice has become an industry leader in working with communities like Fort Lauderdale to build consensus and, ultimately, visions and plans for the future. We have found that every community is different and every decision requires thoughtfulness and care. We have also learned to engage everyone in a place we must go to communities instead of asking communities to come to us - as such, engagement cannot be limited to workshops. For your project, we will utilize a multi-faceted approach designed for your community and your challenges. We have used planning pop-ups, digital surveys, websites, social media, project events, early activation events, maintaining a project storefront and many other techniques as part of past approaches.



Curiosity is our game.

The more clearly we can see a problem, the smarter we can be about embodying the City of Fort Lauderdale's identity in the design, be it a community park, open space, public realm, or a brand. Before we ever have a conversation, we do research. Then we leave our capes and berets at the door, ask the fundamental questions, patiently listen for the answers, and keep tugging at the problem until we know we've grasped the essence of the challenge. At every phase, we do the quantitative and qualitative research that will steer us to the artful solution.

Diversity is our power.

We don't think it's silly to put a strategist, a brand storyteller, or a writer at the table with an urban designer, a transportation planner, an architect, a landscape architect, and engineers. Our bench of planning and design disciplines arms us to challenge each other's conventions and assumptions, to turn any problem around and see it from fresh perspectives. We're able to nose in up close to get the details right and stand way back for the long view. Our variety of experience on a range of project types and scales makes for a team where creativity thrives in support of a Fort Lauderdale community vision for its beloved parks and open spaces.



PROJECT MANAGEMENT TEAM: Your partners every step of the way



Angel Suarez
Design Principal
Perkins&Will



John Slack
Managing Principal
Master Planning
Perkins&Will



Altamash Khan
Program Manager
Square Edge



James Phillips
Landscape
Project Manager
Perkins&Will



Sandra Suarez
Project Manager
Daily Point of Contact
Perkins&Will



Steven Laudati
Project Manager
Civil Engineering
Langan Engineering

CORE TEAM: Accountable for creating the best solution for Fort Lauderdale

Design



Ben Sporer
Project Landscape Architect
Perkins&Will



Vanessa Eickhoff
Project Landscape Architect
Perkins&Will



Damian Ponton
Architecture
Perkins&Will



Keith Curtis
Branding/Wayfinding
Perkins&Will

Engineering

Langan Engineering

Civil Engineering, Park and Open Space
Design, Geotechnical Engineering

TY Lin

Structural Engineering

TLC Engineering

MEP/FP Engineering

Hines

Irrigation

Water Design, LLC

Pool Design

Chappell Group

Environmental Engineering

Program Management

Square Edge

Preconstruction Services, Construction
Management, Cost Estimating

Pacifica

CEI Services



Shannon Jones
Grant Writer
Shannon Jones

Public Engagement

Adept Strategy & Public Relations - Public Engagement

ADVISORS: Ensuring Sustainable Solutions



Juan Rovalo
Ecology
Perkins&Will



Jason McLennan
Living Design Advisor
Perkins&Will

Juan Rovalo is Perkins&Will's staff ecologist and Jason McLennan is our firmwide Chief Sustainability Officer. They will be engaged as needed to ensure sustainable solutions.

Team Resumes

John Slack, PLA, OALA, LEED AP® ND, RELi AP

Managing Principal, Master Planning

Having traveled to every US state except Alaska with his family, John grew fascinated by how people use urban spaces, and how buildings interface with them. As an urban designer and landscape architect, John's work is influenced by his love for nature, art, design, and Japanese culture. His admiration for the minimalistic characteristics of Japanese sites is reflected in his design process, where he carefully considers how to scale back a design. With rigor and dedication, he seeks to simplify and clarify.

A long-term mentor with ULI and city volunteer, John seeks to serve his broader community and believes in the strength of the relationships to get things accomplished. He knows he's successfully engaged his audience when he starts to see a shift in their mindset - from 'we can't' to 'I hadn't considered that before.'



Education

Bachelor of Science, Landscape Architecture

University of
Wisconsin- Madison

Registrations

Landscape Architect

South Dakota, Wisconsin,
Minnesota, Illinois, North
Dakota, Michigan, Ontario

Accreditations

LEED AP® ND

U.S. Green Building Council®

RELi AP

U.S. Green Building Council®

Project Experience

Minneapolis Park and Recreation Board

- East of the River Service Area Master Plan
 - Upper Harbor Terminal (UHT) Regional Park and Riverfront Trail Master Plan and Design
 - North Mississippi Regional Park Master Plan
 - Bde Maka Ska/Lake Harriet Regional Park Master Plan
 - Kenilworth Corridor Master Plan and Landscape Project
 - Bridal Veil Park Design
 - Cedar-Riverside Recreation Center Predesign
- Minneapolis, Minnesota

City of Faribault

- Parks and Open Space Master Plan
 - Downtown Master Plan
 - Comprehensive Plan
- Faribault, Minnesota

Washington County Parks

Pine Point Regional Park Master Plan
Washington County, Minnesota

Three Rivers Park District

- Crow Hassan Regional Park Master Plan
 - French Regional Park Master Plan
- Various, Minnesota

City of Covington

Covington Central Park Master Plan and Design
Covington, Georgia

Biederman Redevelopment Ventures / Fair Park First

Fair Park Master Plan Update
Dallas, Texas

Jedco-Churchill

Open Space Master Plan
New Orleans, Louisiana

City of Toronto

Meadoway Urban Greenspace Vision Toolkit
Toronto, Ontario

City of Minneapolis

- Resilience Plan
- Second Street Green Infrastructure Plan

City of Rochester

Downtown Waterfront
Southeast Small Area Plan
Rochester, Minnesota

Jefferson Parish Economic Development

Churchill Business and Technology Park Master Plan
Jefferson Parish, Louisiana

U.S. Environmental Protection Agency

Greening America's Communities
Oklahoma City, Oklahoma

City of Minot*

Park and Open Space Master Plan
Minot, North Dakota¹

City of Burnsville*

Heart of the City Park
Burnsville, Minnesota¹

City of New Orleans*

City Park
New Orleans, Louisiana¹

* Previous Experience

1. Stantec, Urban Designer and Landscape Architect
CAM #25-1046

Angel Suarez, AIA, LEED AP®

Design Principal

With nearly 20 years of experience in the discipline of architecture, Angel has had the privilege of working on a variety of building types from science labs to higher education to commercial offices. Angel has lead all aspects of the design process from concept design through construction administration.

Angel's professional career has been focused on medium to large scale projects where high-performance research and technological skill can develop. He is an expert in facade design and has built an innovative methodology for designing skins and facades for buildings.



Education

Master of Architecture

Columbia University

Bachelor of Architecture

Florida International University

Registrations

Registered Architect

Florida

Accreditations

LEED AP® BD+C

U.S. Green Building Council®

Project Experience

Overtown Master Plan

Overtown, Florida

Goldman Properties

Core Wynwood
Wynwood, Florida

**Confidential Energy Services
Provider**

Palm Beach Gardens Corporate
Headquarters
Palm Beach Gardens, Florida

600 Biscayne Boulevard

Miami, Florida

American Express

Bluework 2.0
Miami, Florida

American Express

Sunrise Corporate Center
Sunrise, Florida

Hebrew Institute

Campus Expansion
Santiago, Chile

North Corridor

Miami-Dade County, Florida

777 North Pine Island Road

Plantation, Florida

Royal Caribbean Cruise Lines

Conceptual Design
Competition
Miami, Florida

**Florida International
University**

**Academic Health Center 4
Science Classroom Complex**
Miami, Florida

**Florida International
University**

Academic Health Center 5
Stempel College of Public
Health
Miami, Florida

**L'Oreal Research + Innovation
Center**

Rio de Janeiro, Brazil

**Porter Neuroscience
Research Center, Phase II**

Washington D.C.

Sanford-Burnham

Medical Research Institute at
Lake Nona
Orlando, Florida

University of Florida

Clinical Translational Research
Building
Gainesville, Florida

**University of North Carolina
School of Medicine IRB**

Chapel Hill, North Carolina

University of North Florida

Advanced Biological Sciences
Building
Jacksonville, Florida

**Florida International
University**

Parkview Housing - Phase II
Miami, Florida

Team Resumes

Sandra Suarez, ASSOCIATE AIA

Project Manager - Daily Contact

With over 17 years of experience in the discipline of architecture, Sandra has worked on a variety of building typologies, including Corporate, Commercial and Civic, Cultural, Education and Residential. Sandra has led all aspects of the design process from concept through construction administration with great attention to detail. Sandra's professional career has expressed itself from the small to the large scale where design research and technological skill can be developed.

Sandra has been an educator, teaching graduate design courses and seminars where she concentrated on experimenting with morphology and adaptive re-use. Her teaching experience has allowed her to become an excellent leader while nourishing her collaborative spirit.



Education

Master of Architecture

Florida International University

Bachelor of Arts, English + Spanish

Florida International University

Registrations

Registered Architect

Florida

Accreditations

Member

American Institute of Architects, Miami

Member

Miami Center for Architecture and Design

Project Experience

TREO Development

Vox Miami

Somi Station Mixed-Use
Miami, Florida

Premium Airport Lounges

Interiors Projects
Charlotte-Douglas
International Airport, Hong Kong
International Airport, Philadelphia
International Airport, Seattle-Tacoma
International Airport, London
Heathrow International Airport,
Confidential locations (two in progress)
Various Locations Worldwide

American Express

San Francisco Office
San Francisco, California

Ballet + Beyond¹

Miami, Florida

Rey's Cleaners*

Miami, Florida

Canali Residence*

Miami, Florida

Anima Domus¹

Miami, Florida

Jardim Statia Residence*

Miami, Florida

Trinity Cemetery²

Manhattan, New York

Green-Wood Cemetery²

Brooklyn, New York

Station Road Development Prototype*

Station Road, New York

Andrew W. Mellon Foundation Art Storage Addition²

New York, New York

Wildlife Conservation Society New York Aquarium²

Coney Island, New York

Princess Nora bint Abdulrahman University for Women

General Academic Colleges
Riyadh, Saudi Arabia

Cayman International School

Campus Expansion
Grand Cayman, Cayman Islands

Sunrise School of Miami K-8¹

Palmetto Bay, Florida

Getty Foundation Campus Heritage

Grant Vassar College*
Poughkeepsie, New York

Spence Lower School Addition²

New York, New York

Village Community School Addition²

New York, New York

Vijosa Laboratories

San Salvador, El Salvador

Miami Hand & Upper Extremity Institute

Dr. Orbay Surgery and Medical Center
Miami, Florida

**Completed prior to
Perkins&Will*

James Phillips, ASLA, RLA

Project Manager, Landscape Architect

An accomplished Project Manager and licensed landscape architect with deep expertise in South Florida's native ecologies and urban systems, James brings a thoughtful, site-responsive approach to every project. Based in the Miami studio of Perkins&Will, he currently serves as the Project Manager for the transformational Huizenga Park redevelopment in downtown Fort Lauderdale — leading coordination across disciplines, stakeholders, and the City to deliver a resilient, people-centered public space. He is also a core landscape architect on the Jacksonville Northbank Riverwalk Park project, where he supports the design and implementation of a vibrant, ecologically rich waterfront destination. With a strong foundation in native plant communities, coastal resilience, and urban public realm design, James consistently integrates natural systems with human experience to shape enduring, inclusive places.



Education

Master of Landscape Architecture

University of Pennsylvania

Bachelor of Science in Landscape Architecture

Rutgers University

Registrations

Licensed Landscape Architect

Florida

Pennsylvania

Accreditations

Member

American Society of Landscape Architects (ASLA)

Urban Land Institute

Southeast Florida/Caribbean Leadership Institute 2023

Project Experience

City of Jacksonville, Downtown Investment Authority (DIA)

Jacksonville Landing/One Park Jax

Jacksonville, Florida

City of Ft. Lauderdale, Downtown Development Authority (DDA)

Huizenga Park

Ft. Lauderdale, Florida

1320 Miami Mini Park

Miami, Florida

Fair Park Master Plan

Dallas, Texas

Overtown Master Plan

Overtown, Florida

Florida International University

Panther Quad and Landscape Dallas, Texas

Goldman Properties

Core Wynwood Landscape Architecture Wynwood, Florida

Luxury Automotive Group

Showroom and Offices Landscape Architecture Coral Gables, Florida

Confidential Energy Services Provider

Palm Beach Gardens Corporate Headquarters Urban Planning/Landscape Architecture Palm Beach Gardens, Florida

City of Miami Beach

Resiliency Form-based Code

Rockville Management

Mary Brickell Village Streetscape/Landscape Improvements Miami, Florida

Boston Properties

Prudential Tower Landscape Architecture Design Boston, Massachusetts

Royal Caribbean Cruise Lines

Conceptual Design Competition Miami, Florida

2800 Ponce de Leon Blvd

Asset Repositioning, Interior Renovation & Landscape Design Coral Gables, Florida

Clifford Beers Housing

Corazon de Valle Mixed-Use Los Angeles, California

TREO Development

Vox Miami Somi Station Mixed-Use Landscape Architecture and Amenity Space Design Miami, Florida

Confidential International K-12 School

Landscape Architecture Miami, Florida

Scheck Hillel Community

School Campus Expansion North Miami Beach, Florida

St. Stephen's Episcopal Day School

Arts and Innovation Center STEAM Building Landscape Architecture Miami, Florida

Micah Lipscomb, ASLA, SITES AP

Senior Landscape Architect

Micah Lipscomb is a landscape architect with almost 20 years of focused experience in landscape design development, construction, and master planning.

Micah is highly skilled in conceptualizing and managing large multi-disciplinary projects. His work focuses on the design and planning of environments that improve our connections with the natural world, including therapeutic gardens, campuses, parks, greenways, and botanical gardens. Micah specializes in sustainable park design and planning, urban arboriculture, and planting design.



Education

Master of Landscape Architecture, 2003
University of Georgia

Bachelor of Arts, Anthropology, 1997
Eckerd College

Registrations

Landscape Architect
Georgia, South Carolina, Ohio, Alabama

ISA Certified Arborist
#SO-6032A

Accreditations

SITES AP
Green Business Certification Inc.

Professional Affiliations

Member
American Society of Landscape Architects (ASLA)

Project Experience

The Columbus Museum
Site Design and Master Plan
Columbus, Georgia

City of Covington
Central Park Master Plan
Covington, Georgia

Waterfront Botanical Gardens
- Master Plan
- Phase 1 Implementation
- Japanese Garden, Bonsai Garden, Overlook & Allee
Louisville, Kentucky

City of Jacksonville
Riverfront Plaza
Jacksonville, Florida

Candler Park Conservancy
- Vision Plan
- Active Lawn/Amphitheater
- Playground Design
Atlanta, Georgia

Atlanta BeltLine, Inc.
- Boulevard Crossing Park
- Corridor Design
- Eastside Trail
- Westside Trail
Atlanta, Georgia

Freedom Park Conservancy
Vision Plan
Atlanta, Georgia

University of Alabama in Birmingham
Unity Park
Birmingham, Alabama

Tribridge Residential
- Goat Farm Master Plan
- Goat Farm North Parcel
- Goat Farm South Parcel
Atlanta, Georgia

Atlanta Botanical Garden
- Southern Seasons Garden*
- Visitor Center and Parking Facility*
- Smithgall Woodland Garden*
- Storza Woods Garden*
- Edible Garden*
- Cafe
Atlanta, Georgia

City of Fort Myers Beach
Mound House Cultural and Environmental Learning Center Master Plan*
Fort Myers Beach, Florida

Chattahoochee Nature Center*
Landscape design for the Discovery Center
Atlanta, Georgia

City of Sandy Springs*
Hammond Park Master Plan
Sandy Springs, Georgia

Gwinnett County Parks & Recreation Dept.*
- Tribble Mill Park Master Plan
- Club Drive Park Master Plan
Gwinnett County, Georgia

Miami-Dade County Park & Recreation Department*
Multiple Projects:
Tree Island Park Master Plan
Hattie Bauer Hammock Preserve General Plan
Miami-Dade County, Florida

City of McDonough*
Alexander Park Expansion Master Plan
McDonough, Georgia

* prior to joining Perkins&Will

Micah Lipscomb

Chastain Park Conservancy*

Chastain Park Master Plan
Atlanta, Georgia

City of Savannah

EnMarket Arena
Savannah, Georgia

Snellville Parks and Recreation Dept.*

Bakers Rock Park Master Plan
Snellville, Georgia

Gerding Collaborative*

Rome ECO Education Center
Rome, Georgia

Russell Lands, Inc.*

Russell Lands Master Plan
Lake Martin, Alabama

Alliance to Improve Emory Village*

Emory Village Streetscape
Atlanta, Georgia

Hall County*

Williams Mill Park Master Plan
Hall County, Georgia

The Church of Jesus Christ of

Latter-day Saints
Philadelphia Pennsylvania
Temple
Philadelphia, Pennsylvania

Georgia State University

Convocation Center
Atlanta, Georgia

University of Virginia

- Brandon Avenue Green Street
- South Lawn Connector Park
- South Pond Park
- Gilmer Hall/Chemistry
Charlottesville, Virginia

George Mason University

- Horizon Hall
- Utilities Infrastructure
- Exploratory Hall Site
- Wilkins Plaza
- Science and Technology Building, Renovation and Addition
Fairfax, Virginia

Bowie State University

Communications, Art, and Humanities Building
Bowie, Maryland

Emory University

Advancement & Alumni Engagement Renovation
Atlanta, Georgia

Towson University

Health Professions Building
Towson, Maryland

Georgia Institute of Technology

- Harrison Square
- Cherry Street Corridor Master Plan
- Atlantic Dr. Promenade Master Plan
- Van Leer Interdisciplinary Design Commons*
- Hinman Courtyard
- Clough Undergraduate Learning Commons*
Atlanta, Georgia

University of Georgia

Veterinary Medicine Learning Center
Athens, Georgia

University of Florida

Clinical Translation Research Building
Gainesville, Florida

Georgia State University*

- Decatur Street Pedestrian Improvements
- Piedmont Street Pedestrian Improvements
Atlanta, Georgia

Kuwait University City

Sabah Al-Salem University Academic Support Facilities
Shidadiyah, Kuwait

University of Florida / Gainesville Community Reinvestment Area (GRCA)

- Innovation Square Master Plan
- 9th Street Plaza
- 3rd Avenue Streetscape
- - Landscape Ordinance
Gainesville, Florida

University of Pennsylvania

Center of Health Technology
Philadelphia, Pennsylvania

The Ohio State University

Wexner Medical Center
The James Outpatient Care
Columbus, Ohio

Medical University of South Carolina

Shawn Jenkins Children's Hospital and Pearl Tourville Women's Pavilion
Charleston, South Carolina

Duke University

- School of Medicine
- Duke Medicine Pavilion
Durham, North Carolina

Northside Gwinnett

- Patient Tower
- MOB and Parking Deck
Lawrenceville, Georgia

CARTI Cancer Center

Little Rock, Arkansas

University of Miami

UHealth Lennar Foundation Medical Center
Coral Gables, Florida

Tift Regional Medical Center

Bed Tower Expansion
Tifton, Georgia

Confidential Client

Headquarters
Birmingham, Alabama

Confidential Client

Interior Fit-out
Atlanta, Georgia

Sumitomo Corporation

Atlanta Financial Center Park
Atlanta, Georgia

Perkins+Will Office

1315 Peachtree Street
Atlanta, Georgia

Turken Foundation

Turken House Residence
New York City, New York

Regional Industrial Development Corporation of Southwestern Pennsylvania

Pittsburgh, Pennsylvania

Alabama School of Cyber Technology and Engineering

Huntsville, Alabama

Clayton County Schools

Morrow High School
Morrow, Georgia

Belmont Public Schools

Belmont High School
Belmont, Massachusetts

* prior to joining Perkins&Will

Team Resumes

Altamash A. Khan

www.squareedgeinc.com • Akhan@squareedgeinc.com • 305-496-3608

Director of Construction and Estimating

- Accomplished construction management and design management professional with 20+ years of proven achievements across a broad range of complex project types including luxury high rise condominium towers, resort hotel, luxury oceanfront hotel/condo renovation, 40-year recertification, beach walk, urban development and master planning, K-12 schools, and university buildings.
- Comprehensive project experience inclusive of development, design, permitting, preconstruction, estimating, construction, expert witness services, contract negotiation, insurance, change order analysis, constructability commentary, MEP/FP coordination, and QAQC of design documents.
- Active project team leadership, design coordination and implementation of luxury interiors, startup, daily operations, contractor management, scheduling, budgeting, buyout, project reporting, safety, closeout, and delivery of superior services and facilities.

Expertise

Project Management:	New Construction, Design-Build, Renovation
Technical Tools:	Procore, Prolog, OST, Bluebeam, MS Office Suite, MS Project, P6

Experience

Current Projects:

- 317 North Federal Highway West Tower, 40-story, 401 unit apartment rental, \$130 million new construction.
- 317 North Federal Highway East Tower, 45-story, 350 unit apartment rental, \$145 million new construction.
- 600 MWC, 32-story, 633 unit condominium, new construction. Cost TBD.
- One Ocean Condominiums, Base Building Remediation and Repairs Post 558 Judgement

Completed Projects:

Urban Core Development

- Miami Worldcenter – 27 Acre multi-building development
 - o Design and construction project oversight to ensure a seamless delivery of all garage, retail, and site improvement assets across the entire master development. Manage design team, construction team, owner consultants/legal, budgets, invoice/pay application review, and quarterly presentations to principals. Change order analysis for Paramount Miami, a 550+ unit, 1.8 million GSF luxury condominium tower.
 - o D East Parking Garage and Retail, 1100 spaces, 60,000 SF Retail, \$44M construction in downtown Miami, FL.
 - o Block H Garage and Retail, 922 spaces, 45,000 SF Retail, \$45 million new construction in downtown Miami

Hotel/Residential

- Award winning \$250 million renovation of an existing oceanfront hotel and condominium complex encompassing a city block with beach walk, The One Hotel & Homes, South Beach, FL.
- 900 Biscayne luxury condominiums, 516 Unit, \$210 million new construction condominium in downtown Miami, FL.
- Brownsville Transit Village Apartments and Parking Garage, Miami, FL
- Carver Village Phase II Tower and Parking Garage, Miami, FL

Commercial/Retail

- Beachcraft, 3-meal restaurant, Miami Beach, Florida

Institutional & K-12

- Miami Dade College Kendall Academic Support Center, Miami, Florida
- Florida International University Parking Garage 3 and 4, Miami, Florida
- University of Miami, School of Music Library and Technology Center, Coral Gables, Florida
- Sawgrass, Foxtrail, and Park Lakes Elementary Schools, Classroom addition program, Ft. Lauderdale, FL

Education/Certifications

BS, dual major physics & journalism (2000)	University of Miami
MS, construction management (2003)	Florida International University
State of Florida Certified General Contractor	CGC 1518593



STEVEN LAUDATI PLA, RLA, ASLA

Senior Project Landscape Architect
Landscape Architecture, Site Development, Urban Design

Education

- B.S., Landscape Architecture
University of Massachusetts,
Amherst

Professional Registrations

- Professional Landscape
Architect (PLA) in NJ
- Registered Landscape
Architect (RLA) in NY, PA, and
CT
- Waterfront Edge Design
Guidelines (WEDG)
Certification

Affiliations

- American Society of
Landscape Architects
- Illumination Engineering
Society of North America

Mr. Laudati is a seasoned landscape architect with over 24 years of expertise in land development, consulting, and construction. Serving as a primary client liaison, he has successfully designed, managed, and overseen the construction of diverse projects across Florida, New York, New Jersey, Connecticut, Pennsylvania, and the broader Southeast, as well as international locations. His portfolio spans a broad range of development types, including residential, commercial, mixed-use, retail, waterfronts, parks and open spaces, healthcare facilities, higher education campuses, and streetscapes. Key design responsibilities include site layout and planning, grading and drainage, planting design, exterior lighting, and site architecture. As a senior landscape architect, Mr. Laudati provides comprehensive project oversight, including staff management, quality assurance, and quality control. He specializes in green roof design, exterior lighting solutions, and recreational facilities. His expertise encompasses constructability assessments, cost estimation, urban design challenges, and navigating regulatory approvals. Committed to sustainable design and innovative problem-solving, Mr. Laudati integrates practical solutions that align with project budgets and schedules while delivering exceptional outcomes.

Selected Projects

- Cam D. Milani Park, Highlands Beach, FL
- White Rock Site Trailer Parking, Hialeah, FL
- Prologis Central Broward Logistics, Ft. Lauderdale, FL
- SPG 10900NW 138th St, Miami, FL
- Powerhouse Marina, North Miami, FL
- Willscot Trailer Parking, Miami-Dade, FL
- Medley Outdoor Storage, Medley, FL
- 7290 NW 77th Court, Miami, FL
- Woods Grove Distribution Center, Hialeah, FL
- Mt. Sinai Medical Center, Miami Beach, FL
- U Health-Sylvester Comprehensive Center, Miami, FL
- Subaru, Doral, FL
- Sunset Redevelopment, City of South Miami, FL
- Visa Exterior Site Improvements, Miami, FL
- Dicks Dadeland Mall, Miami, FL
- Hyundai Parking, Showroom and Service Center, Miami Gardens, FL
- Kia – Lithia Motors, Doral, FL
- Lehman Master Plan, Miami Gardens, FL
- Subaru, Miami Gardens, FL
- Link – Airport West, Miami, FL
- Flagler Station Trailer Parking, Miami, FL
- Grayfield 8300 NW 74th, Medley, FL
- BLP Pompano Beach, Pompano Beach, FL
- LPC Trailer Parking, Miami, FL
- Lucky Palmetto, Medley, FL
- Naples Continental Club, Naples, FL

Team Resumes

Ben Sporer, PLA, RELi AP

Urban Designer and Landscape Architect

Ben brings over 25 years of national and global expertise in campus planning, urban design, and landscape architecture. Through an artistic lens, Benjamin has crafted innovative, lasting, and sustainable environments that are meaningful, functional and beautiful places for people to inhabit and enjoy. He's recently led planning and design for a transformational 84-mile linear park corridor through a city of over 7 million people, which recognizes the value of place, belonging, and equitable access to an enjoyable public realm.



Education

Master of Landscape Architecture

University of Minnesota

Bachelor of Environmental Design

University of Minnesota

Registrations

Landscape Architect

Minnesota

RELi AP

U.S. Green Building Council®

Project Experience

Minneapolis Park and Recreation Board

- East of the River Service Area Master Plan
 - Kenilworth Corridor Master Plan and Landscape Project
- Minneapolis, Minnesota

City of Faribault

- Parks and Open Space Master Plan
 - Downtown Master Plan
 - Comprehensive Plan
- Faribault, Minnesota

Atlanta Beltline

Corridor Design
Atlanta, Georgia

Cummings Research Park

Master Plan
Huntsville, Alabama

City of Minneapolis

Downtown Stadium East
Vision Plan
Minneapolis, Minnesota

City of Duluth

Neighborhood Plan
Duluth, Minnesota

Mid-America Regional Council

College and Metcalf Planning
Study
Overland Park, Kansas

U.S. Environmental Protection Agency

Greening America's
Communities
Oklahoma City, Oklahoma

University of South Dakota

Research Park Master Plan
Rapid City, South Dakota

South Fork Conservancy

Greenway Planning and Design
Atlanta, Georgia

Baptist Health Homestead

Master Plan
Homestead, Florida

Arkansas Tech University

Campus Open Space
Master Plan
Russellville, Arkansas

Florida International University

Campus Master Plan
Miami, Florida

Fort Valley State University

Master Plan
Fort Valley, Georgia

Purina Animal Nutrition Center

Site and Landscape Plan
St. Louis, Missouri

City of Plymouth*

TH 55 Transit Improvements
Plymouth, Minnesota¹

City of Minneapolis*

Blue Line Extension West
Broadway Public Realm
Minneapolis, Minnesota¹

Linear Park Corridor*

Master Plan and Detailed
Design
Riyadh, Saudi Arabia²

* Previous Firm Experience

1. Kimley-Horn,
Landscape Architect

2. Coen+Partners, Project Director

Keith Curtis, LEED Green Associate

Branding / Wayfinding

With a background in architecture, interior design, and environmental/communitive branding, Keith Curtis boasts over 30 years of experience in roles including managing principal, creative director, and project designer for various firms. An expert in experiential design, he has developed comprehensive design solutions for some of the most recognized brands in the world. His work ranges from traditional and specialty retail, customer and innovation centers, hospitality and restaurant, corporate/commercial/civic/cultural, healthcare, science and technology design, sports and recreation, and specific museum, tradeshow, showroom and exhibit design. Keith utilizes his strong grasp of the design process to lead the 'vision' for both his clients and his teams – whether spearheading marketing efforts for strategic branding design services, developing new business strategies, or managing project immersion, design, and implementation. His skills at building and strengthening brands by exploring new ways to tell their stories makes him an effective liaison between the client stakeholders and his design teams.



Education

Certificate of Management and Leadership

Dale Carnegie School of Medicine

Bachelors of Architecture in Design

University of Illinois at Chicago

Educational Affiliations

Contract Design Instructor

College of DuPage

Student Design Instructor

University of Illinois at Chicago

Design Instructor

The University of Florida

Design Instructor

The Cleveland Institute of Art

Accreditations

LEED Green Associate

U.S. Green Building Council®

Project Experience

Gwinnett County

Gwinnett Corridor Branding & Design Guidelines
Gwinnett County, Georgia

Waterfront Botanical Gardens

Louisville, Kentucky

Chamber of Commerce of Huntsville

Cummings Research Park
Master Plan
Huntsville, Alabama

Georgia Southern University

Garden of the Coastal Plain
Statesboro, Georgia

Hutchinson Island Master Plan

Savannah, Georgia

Puerto Rico Capitol District

Master Plan
San Juan, Puerto Rico

Resora: New Communities Master Brand

Albany, Georgia

Savannah Canal District Master Plan

Savannah, Georgia

University of Florida

Innovation Square
Gainesville, Florida

Museum of Design Atlanta (MODA)

Atlanta, Georgia

New Belgium Brewery

Asheville, North Carolina

Newell Rubbermaid

Enterprise Center
Atlanta, Georgia, Smyrna, Georgia, Huntersville, North Carolina, and Bentonville, Arkansas

Old Dominion

Corporate Office
Thomasville, North Carolina

Paces Properties

Atlanta Dairies
Atlanta, Georgia

PepsiCo

Headquarters
Purchase, New York

Piedmont Wellness Center

Fayetteville, Georgia

Red Hat

Global Signage & Design
Guidelines
Multiple Office Locations

The Water Institute of the Gulf

Baton Rouge, Louisiana

Team Resumes**Vanessa Eickhoff, PLA, LEED® Green Associate™, SITES AP****Project Landscape Architect**

Vanessa is a licensed landscape architect and project manager who has worked in the US and Canada for 15 years. She is a strategic designer and collaborator with a demonstrated history of working on publicly accessible spaces; specifically parks and plazas, streetscapes, trails, campuses and other shared spaces. She has also worked on historically designated projects that include both renovation and new construction. She is interested in design solutions that integrate the built environment with site specific influences and culture for programmed and serendipitous uses of space.

**Education****Master of Landscape Architecture**

Rhode Island School of Design

Bachelor of Art, Environmental Studies

University of Kansas

Registrations**Landscape Architect**

Pennsylvania, Missouri, Minnesota, Ontario

Sites AP

Sustainable Sites Initiative

LEED® Green Associate™

U.S. Green Building Council®

Project Experience**Minneapolis Park and Recreation Board**

- East of the River Service Area Master Plan
- Upper Harbor Terminal (UHT) Regional Park and Riverfront Trail Master Plan and Design
- North Mississippi Regional Park Master Plan
- Bridal Veil Park Design

- Cedar-Riverside Recreation Center Predesign

Minneapolis, Minnesota

City of Faribault

- Parks and Open Space Master Plan
- Downtown Master Plan
- Comprehensive Plan

Faribault, Minnesota

Three Rivers Park District

Crow Hassan Regional Park Master Plan
Various, Minnesota

City of Toronto

Meadoway Urban Greenspace Vision Toolkit
Toronto, Ontario

EPA

R2P2 Recover Projects
Panhandle Region, Florida

Ozark Technical College

- Pedestrian Campus Improvements & Streetscape
- Center for Advanced Manufacturing
- Student Success Center

Springfield, Missouri

City of Toronto*

- Crothers' Wood / Pottery Road Bicycle Trails
- East Point Flyways Park
- Nathan Phillips Square Revitalization

Toronto, Ontario²**Harvard University***

Harvard Allston Campus Master Plan
Allston, Massachusetts¹

Johnson County**Community College***

Sunset Building Pavilion and Trails
Olathe, Kansas³

Yale University*

- Marsh Botanical Garden Master Plan
- Science Hill Masterplan

New Haven, Connecticut¹**Ameriprise Financial**

Landscape Updates
Boston, Massachusetts

Fermilab Integrated Engineering Research Center

Landscape Design
Batavia, Illinois

RSM Plaza

Courtyard
Minneapolis Minnesota

Kent State University

Crawford College of Business and Entrepreneurship
Kent, Ohio

* Previous Experience

1. Olin Studio

2. PLANT Architect

3. VELA Works

Damian Ponton, RA, LEED® AP BD+C

Project Architect

Damian performs a unique role in Perkins&Will's Digital Practice. As a licensed architect with almost two decades of experience, Damian combines the seasoned experience of design and delivery with a keen interest in design technology. Damian is hyper focused on making digital innovation a core strategy to his studio and projects. Through leadership, mentoring and collaboration with Studio leaders, Damian elevates the design process and the artifacts produced to the highest quality by leveraging technology. Damian actively investigates and discovers opportunities to solve design challenges in new ways, with a digital-always approach.



Education

Bachelor of Science in Architecture
Pratt Institute

Associates in Arts
Path of Study: Architecture
Miami Dade College

Registrations

Registered Architect
Florida
AR95055

Project Experience

City of Jacksonville
Riverfront Landing
Jacksonville, Florida

Florida International University
Academic Health Center 4
Miami, Florida

Florida International University
Academic Health Center 5
Miami, Florida

University of Miami
Cox Building
Miami, Florida

Princess Nora bint Abdulrahman University for Women
Riyadh, Saudi Arabia

University of North Florida
Science & Humanities Building
Jacksonville, Florida

School Board of Broward County
Nova Middle School
Davie, Florida

Ryder Charter School
Miami, Florida

Hajj City Hotels
Medina, Saudi Arabia

NUABC-ICT
Astana, Kazakhstan

Crescent Heights
1212 Alton Road
Miami Beach, Florida

Scotiabank
Mexico City, Mexico

Team Resumes

SHANNON JONES

Conservation, Advancement & Program Management

SHANNONCJONES45@GMAIL.COM | (484) 888-9996

HTTPS://WWW.LINKEDIN.COM/IN/SHANNONCJONES/



Experience

FROST SCIENCE

MIAMI, FL

SENIOR DIRECTOR OF CONSERVATION

MARCH 2018- PRESENT

- **Fundraise over 3.7 million** through writing grant proposals, developing of paid-programming, and securing donations, while ensuring timely completion, strict budget compliance and meticulous reporting.
 - 6 federal grants totaling \$2,728,928.00
 - 5 state grants totaling \$590,000.00
 - and more than 25 foundation or private grants/donations totaling \$395,000.00
- Lead all conservation programs, including fundraising, budgeting, developing protocols, securing partnerships, writing MOU's and organizing programmatic and operational activities for the following: MUVE (Museum Volunteers for the Environment), *Your Shores* (a NOAA-funded program dedicated to providing under-resourced students with scuba certifications and the opportunity to engage in habitat restoration), the Marine Conservation WetLab, and the annual ReefFlorida Symposium
- Serve on the Museum's senior leadership team, contributing to museum programs, operations, strategic plans, budgets, exhibit development, and policies, as well as oversee the sustainability committee and sit on the Dive Control Board

MORAES

MIAMI, FL

CO-FOUNDER & BOARD CHAIR

NOVEMBER 2019- PRESENT

- Started (and currently sits as the Board Chair of) a volunteer-based nonprofit, committed to the understanding, viability, and protection of our local marine environment through conservation, research, and environmental stewardship.
- Manages administrative activities, including grant writing, organizing volunteer events, balancing budgets, sales meetings, coordinating with business owners, social media, networking, collaborating with additional nonprofits, website creation and design, etc. To date, has raised more \$100,000 in four years.

Publications & Education

JONES, SHANNON C., LAUREN REILLY, FERNANDO BRETOS, AND CATHRYN A. FREUND. 2024. "MUVE: A LONG-TERM SCIENCE MUSEUM-BASED ENVIRONMENTAL VOLUNTEER CONSERVATION PROGRAM." JOURNAL OF MUSEUM EDUCATION, AUGUST, 1-11. DOI:10.1080/10598650.2023.2297324.

MORRELL, THOMAS J., SHANNON C. JONES, BRIAN DIAZ, AND FERNANDO BRETOS. 2022. *WILD MIAMI: EXPLORE THE AMAZING NATURE IN AND AROUND MIAMI*. TIMBER PRESS.

MASTER OF PROFESSIONAL SCIENCE IN MARINE AFFAIRS AND POLICY/ MARINE CONSERVATION
THE UNIVERSITY OF MIAMI, ROSENSTIEL SCHOOL

MIAMI, FL

DECEMBER 2014

BACHELOR OF ARTS IN PSYCHOLOGY
THE PENNSYLVANIA STATE UNIVERSITY

STATE COLLEGE, PA

MAY 2011



DANA POLLITT | TRILINGUAL

ADEPT Strategy & Public Relations

CERTIFICATIONS SBE - CBE



EXPERIENCED LEADER

Advertising, Marketing, Government & Public Relations • 20+ years

EXPERTISE

Strategic Partnering with Private and Public Sectors. Excellent understanding of South Florida Infrastructure Programs (Existing & Planned). Well rounded in advertising, media and governmental relations. Leader in Developing Outreach Campaigns and Economic and Small Business Opportunities. Stakeholder Liaison.

EDUCATION

Master Degree in Management • Polytechnic University
Bachelor of Arts, Environmental Policy & Law • University of Kansas

EXPERIENCE

Mr. Pollitt has nearly 30 years of experience working with the private sector and local, state and federal government. He excels in influence marketing, business development and strategic communications and has participated in some of the nation's largest transportation and infrastructure projects.

Dana Pollitt is actively involved in the Broward County community and with philanthropy, having served on numerous boards and committees. He served as the **2019/2020 Chair for the Broward County Office of Economic and Small Business Development Advisory Board, where he currently continues to serve as a member at large**, the Executive Board of the **Downtown Fort Lauderdale Transportation Management Association (Sun Trolley)**, the Executive Board of Directors for **Envision Uptown Inc.**, Vice-chair of the Fort Lauderdale Transportation & Infrastructure Committee, Fort Lauderdale Chamber of Commerce Government Affairs Committee, the **Six-Year Term on the City of Fort Lauderdale Executive Airport Advisory Board** and the Sustainability Advisory Board. Mr. Pollitt serves on the Broward Board of Seacoast National Bank and has served as a member of the Broward League of Cities, the Riverwalk Trust, the Historic Stranahan House Museum and the Fort Lauderdale Chamber of Commerce. He has chaired the last two Transit Receptions in Broward County and has served multiple years as a Judge for the South Florida Sustainability Awards. Dana is a Broward County City of Fort Lauderdale small business owner. He is fluent in English, Spanish and Portuguese.

PROFESSIONAL EXPERIENCE

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Team Resumes

Broward County Communications and Marketing Contract. Role: Prime consultant responsible for Surtax Branding, Media and Marketing Services, Research and Planning Services, Digital Content Delivery Services, Outreach, and Video Scripting and Production. Date: Present-2025.

Broward County Future Conditions 100 Year Flood Elevation Map. Subconsultant to Geosyntec Consultants. Role: Community Outreach, Stakeholder Liaison and Document Control support. This update will mark a vital advancement in our region's resilience efforts, with improved standards for flood protection and benefits relating to our participation in the National Flood Insurance Program.

Broward County 2018 Port Everglades Master/Vision Plan Third Update. Role: Community Outreach, Stakeholder Liaison and Public Involvement Officer Support Services. For the third update to the Broward County Port Everglades Master/Vision Plan, the team will review the 2014 adopted Master/Vision Plan, related economic activity, financial and market forecasts and conditions and other relevant port/county planning documents as approved by the Contract Administrator. Date: 2018-Present.

Broward County Census 2020 Marketing Campaign. Role: Advertising, marketing, media buying, media planning, digital and social media strategy, implementation and management. One of our main objectives is to influence historically hard-to-enumerate ("HTE") populations to complete the Census so that Broward County obtains a complete count and receives the funding and political representation to which it is legally entitled based on population. Date: 2019-Present.

City of Fort Lauderdale. Fort Lauderdale Executive Airport (FXE) Disadvantaged Business Enterprise (DBE) Program for Fiscal Years 2015-2017. Role: Provides support services to assist the City of Fort Lauderdale Executive Airport in updating their current Disadvantaged Business Enterprise (DBE) program and establish a new DBE program goal for Fiscal Years 2015 to 2017 in anticipation of receiving Federal grant funding. Date: 2014-2017.

City of Fort Lauderdale Transit Master Plan. Role: Community Outreach Services. Website Development, Public Opinion Polling. Provide Public Involvement and Marketing Services to assist in the analysis of the City of Fort Lauderdale Community Bus System in order to enhance mobility for all users of the System for the City's Transportation and Mobility Department. The City of Fort Lauderdale was successful in obtaining a two-year grant from the Federal Transit Administration's (FTA) New Freedom Program as a sub-recipient to the South Florida Regional Transportation Authority (SFRTA). Date: 2016.

City of Fort Lauderdale, Envision Uptown, Inc. Role: Community Placemaking, Public Relations, Marketing, Creating an Urban Village. Envision Uptown, Inc. is a nonprofit group of front runners in business, education, and government working to develop a specific 50-year physical vision plan for the transformation of Uptown Fort Lauderdale to transform the area, serving as the largest employment hub in Broward County, from its present workplace-based and car-dependent development into a livable, walkable, and transit-ready urban neighborhood of offices, residences, parks, and hospitality, civic and retail buildings. ADEPT, with an aligned vision in transforming Uptown Fort Lauderdale into a transit-ready economic development space and business community, supports the redevelopment efforts to establish this area. Our team is responsible for the coordination and execution of all Board meetings, marketing strategy creation and informational email newsletter (e-blast) development and distribution to targeted lists of businesses in Uptown Fort Lauderdale, with a Website Development and Design contract pending. Date: 2013-Present.



STEPHANIE ROSENDORF-DIAZ, Esq.

ADEPT Strategy & Public Relations

CERTIFICATIONS SBE - CBE



EXPERIENCED GOVERNMENTAL AFFAIRS LEADER

Lawyer, Senior Strategist, Community Outreach, Public Involvement • 14 years

EXPERTISE

Policy Strategy, Government Relations, Community Outreach, Stakeholder Liaison Services, Research and Writing

EDUCATION

Admitted to Florida Bar, September 2016

Juris Doctor, Magna Cum Laude • University of Miami School of Law, Coral Gables, Florida

Bachelor of Arts, Summa Cum Laude • Florida Atlantic University, Boca Raton, Florida

PROFESSIONAL AND EDUCATIONAL HONORS

2019 INFLUENCE Magazine Rising Stars of Florida Politics

2018 Broward County Women's History Coalition Rising Star Award

2018 Class of New Leaders Council Broward County

2016 University of Miami School of Law Exemplary Service to the Poor Award

EXPERIENCE

Stephanie Rosendorf-Diaz, Esq. has a wealth of experience in law, public policy, strategic communications, and community outreach. A lifelong resident of Broward County and an alumna of Marjory Stoneman Douglas High School, she went on to graduate with honors from both Florida Atlantic University and the University of Miami School of Law.

As a senior strategist with ADEPT, her current projects include the **Broward Census 2020** marketing campaign, the Port Everglades Master Vision Plan, and the 100-Year Flood Elevation Map Project, among others. Prior to joining ADEPT, Stephanie worked as a senior policy analyst in the private sector, following her two and a half years of serving as an aide to the current Broward County Mayor,

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Team Resumes

Nan Rich. In this role, she tackled a variety of critical local issues, including affordable housing expansion, homelessness prevention, local climate resiliency efforts, Broward County's Land Use Plan ("BrowardNEXT), public safety, and more.

PROFESSIONAL EXPERIENCE

Broward County Communications and Marketing Contract. Role: Prime consultant responsible for Surtax Branding, Media and Marketing Services, Research and Planning Services, Digital Content Delivery Services, Outreach, and Video Scripting and Production. Date: 2020-2025.

Broward County Future Conditions 100 Year Flood Elevation Map. Subconsultant to Geosyntec Consultants. Role: Community Outreach, Stakeholder Liaison and Document Control support. This update will mark a vital advancement in our region's resilience efforts, with improved standards for flood protection and benefits relating to our participation in the National Flood Insurance Program. Date: 2018-Present.

Broward County COVID-19 Communications Campaign. Role: Media buying, advertising, marketing, design, public service announcements for radio, television, social media and out of home, including bus benches and billboards as well as digital marketing and advertising.

Broward County Census 2020 Marketing Campaign. Role: Advertising, marketing, media buying, media planning, digital and social media strategy, implementation and management. One of our main objectives is to influence historically hard-to-enumerate ("HTE") populations to complete the Census so that Broward County obtains a complete count and receives the funding and political representation to which it is legally entitled based on population. Date: 2019-Present.

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City of Fort Lauderdale Census 2020 Complete Count Committee Advisory Committee. Role: Working with city leaders, neighborhood associations, and service providers to publicize the importance of full participation in the 2020 Census so that every Fort Lauderdale resident is counted. Date: 2019-Present.

Broward County Homeless Point in Time Count Site Captain. Role: Served as a site leader in Hollywood and Coral Springs during the annual count of individuals and families experiencing homelessness on three nights at the end of the month of January. The purpose of the Point in Time (PIT) Count is to monitor trends in homelessness in order to support local efforts at combating homelessness and help the state and federal government distribute programs and services. Date: 2017-2019.

Principal Author, Urban Land Institute Southeast Florida/Caribbean Report on Reducing Regulatory Burdens to Affordable Housing, December 2019-January 2020

Glenn Fidje

www.squareedgeinc.com • gfidje@squareedgeinc.com • 347.224.8714

Principal

- Internationally accomplished development and construction executive with 40 years of strategic management of high-profile developments.
- Experience managing the development, design, and construction of a variety of building types such as high-rise condominiums, office buildings, broadcasting facilities, casinos, hospitals, schools, and hotels as a general contractor, developer, and consultant, many iconic including the World Trade Center in NYC, Canary Wharf in London, The Atlantis Hotel and Casino in the Bahamas and Miami Worldcenter.
- Founder and President of Square Edge Inc., development and construction management firm serving to investors and developers in USA and the Caribbean for the past 10 years.

Expertise

Project Management:	Design-build management, Cost Estimates, Cross-Functional Team Supervision, Contract Negotiation, Scheduling, Expert Witness, Deal Due Diligence
Technical Tools:	MS Project, Egnyte, Bluebeam and Procore.

Experience

Current Projects:

Residential Rentals

- 369-unit multi-family in Tampa in preconstruction
- 592 – unit multi-family in Wynwood in preconstruction
- 336 – unit multi-family in Wynwood in preconstruction
- Adderly – 496-unit multi-family in Fort Lauderdale recently completed

Residential Condominiums

- 606 -unit condominium in Miami under construction
- 464 – unit conversion from rental to condominium under construction
- 495 – unit condominium in Aventura currently in preconstruction

Hospitality

- 5-star hotel and condominium in Fort Lauderdale in preconstruction. Seventeen large condominiums and eighty-one hotel keys.
- Residential and hotel project in West Palm Beach in preconstruction. Number of units still undetermined.

HOA

- Six renovation projects in Miami Beach and Miami for the Homeowner's Associations

Retail/Office

- Renovation and Expansion of the Shops at Bal Harbour, portions in design and portions in construction.

Team Resumes

- Management of ten retail units across Florida, Texas, Tennessee, and Georgia, a few under construction and the balance in preconstruction.
- 60,000 sf Office and Retail project at Miami World Center currently in preconstruction

Loan and Equity Due diligence and Advisory.

- Hotel and Condominium in Turks and Caicos
- 29-unit Condominium development in Sarasota FL
- 201-key Hotel in West Palm Beach
- 287-unit Condominium and 171-unit multi-family in West Palm Beach

Other

- 40 acre master planned development with single family homes and equestrian amenities in Wellington FL.
- The one-acre park at Miami World Center in close-out

Completed Projects

Master Planned Development

At Miami Worldcenter

- 27-acre Infrastructure upgrades, sitework and landscaping surrounding the development.
- 275,000 sf core and shell retail space
- 2,000 parking spaces in 2 garages
- Caoba – 444 residential building
- 564-unit Paramount condominium
- \$5M art program

Residential multi-family

- 300-unit multi-family project. Plantation
- Advisory and monitoring of four (4) 300–400-unit luxury rental apartment buildings. In Plantation FL, Boca Raton, Pembroke Pines, and Doral on behalf of the capital partner.
- 457-unit multi-family in West Palm Beach currently in construction

Residential Condominium

- Paramount - 95-unit luxury condominium and automated parking system, Fort Lauderdale.
- The Bristol – 69-unit luxury condominium. West Palm Beach
- Nautilus - 330-unit condominium in Lake Shore Florida

Hospitality

- Ocean Club – 52-room renovation and pool. Hartford Wing of the iconic Ocean Club. Nassau Bahamas

HOA

- Automated Parking System retrofit. Miami
- Multiple projects consisting of façade, pool deck and MEPS upgrades and 558 corrective work.

Retail/Office

- Aetna office renovation – 65,000 renovation including Base Building modifications within the Plantation Walk project.

Other

- Development Management. Lyford Cay Club renovation. Nassau Bahamas.
- Expert Witness for single family home, Brightline train station in Miami.
- Advisory and estimating services for Miami Freedom Park stadium in Miami.

Jon P. Gott

jgott@squareedgeinc.com • 305-979-2989

Senior Project Manager

- Senior Project Manager & Licensed Architect with 15+ years of experience.
- Strong technical skills, project strategist, proven communicator, and problem solver.
- Experience with Concept and Preliminary Design Management, Zoning Analysis, Entitlements & Site Plan Approvals, and leading projects through complex permitting processes. Adaptive reuse of existing structures, and preservation of historic buildings.
- Proficient in Contract Administration, Life Safety Design, cross trade coordination and MEP systems coordination.
- Held senior positions with Multinational AEC firms. Positions ranged from Project Manager, Senior Architect & Associate. Accomplishments include Design Project Management and Construction Administration of luxury condominiums, hotels, apartment buildings, distribution facilities, retail stores and municipal projects.
- Extensive construction administration experience, serving as the connection between construction methods and the design intent.
- Able to mediate between contractors and project stakeholders to maintain design integrity , schedule and hold contractor accountable.

Expertise

Project Management: Design Management, Value Engineering, Multidisciplinary Team Management
Technical Tools: Newforma, Procore, Plangrid, Blue Beam, MS Project, MS Office, Revit, Autocad,

Experience

Completed/In Progress Projects:

Commercial

- Retail, Bal Harbour Shops FL. 104,000 sf retail expansion over existing mall facility including restaurant uses and rooftop parking.
- Retail & Warehousing, Imeca Lumber & Hardware, Multiple locations in FL, TX, GA, TN. comprising of standalone 12,000 sf retail/warehouse facilities & 33,000 sf distribution hub.
- Retail and Themed Entertainment, Lake Buena Vista, FL. Realignment of existing special amusement facility.

Hotel/Residential

- 600 Miami World Center, Miami FL. 606-unit, 562,000 sf multifamily condo/hotel development.
- 910 SE 17th Hotel, Ft Lauderdale FL. Concept and planning for 300+ key dual branded hotel development.
- Yotel + Yotel Pad, Miami FL. 222-key micro unit + 208 unit condo/hotel development in Downtown Miami.
- Ritz Residences, Miami Beach, FL. 111-unit, Ritz Carlton managed luxury condominium, adaptive reuse of former hospital facility.
- AC Hotel, Miami Beach FL. 150-key, 160,000 SF hotel on existing site with below grade parking.
- Washington Park, Miami Beach FL. 181-key, 51,000sf rehabilitation of 4 existing hotels and 1 new build hotel on assembled lot.
- Manor at Miramar, Miramar FL. 393-unit, 746,000 sf multifamily development with retail liner units & structured parking.

International Experience: United Kingdom

- Project architect for various historical residential rehabilitation projects for the London Estates, along with new build speculative offices, and retail grocery facilities. Project highlights include adaptation of Wholefoods Market corporate guidelines for UK market, and construction of 10,000 SF grocery store buildout for Wholefoods Market within historic Piccadilly, Central London.

Education/Certifications

BArch (Hons) Architecture Class of 2009	Edinburgh University – Edinburgh College of Art, UK
PGDipArch Architectural Preservation 2010	Edinburgh University – Edinburgh College of Art, UK
Registered Architect – State of Florida	Florida DBPR AR1000089
National Council of Architects Certified	NCARB 94183
Architects Registration Board United Kingdom	ARB 079562C

Team Resumes

TYLin
Key Personnel



Chris Ruiz, PE, SE
PRINCIPAL-IN-CHARGE

Chris Ruiz joined TYLin in 2010 as a structural engineer and was promoted to Principal in 2023. He has 18 years of experience in the industry and covers a wide range of project types, including educational, institutional, residential, commercial, mixed-use, and parking structures. He has experience with a variety of building materials including reinforced and post-tensioned concrete, steel, wood, and masonry. A South Florida native, Chris currently lives in Bethesda, Maryland.

PROJECT EXPERIENCE

Huizenga Park Capital Project | Fort Lauderdale, FL
Design and construction administration services of the revitalization of Huizenga Park in Fort Lauderdale.

Jacksonville Riverfront Plaza | Jacksonville, FL
A new downtown park featuring interactive play areas, elevated walkways, sculptural public art, and architecturally exposed concrete pavilions connecting to the Main Street Bridge.

Vizcaya Museum, Village, and Gardens Restoration and Adaptive Re-Use | Miami, FL
Design of structural supports for hurricane-resistant glazing and main entry at a historic museum; evaluated and provided repair recommendations for Vizcaya Gardens and contributed to ongoing restoration at Vizcaya Village.

YEARS OF EXPERIENCE
18 Years

YEARS WITH TYLIN
15 years

EDUCATION
ME, Structural Engineering, University of Florida, 2006
BS, Civil Engineering, University of Florida, 2005

LICENSE
Registered Professional Engineer in FL #70703, DC, DE, MD, MS, NC, VA
Structural Engineer in IL

PROFESSIONAL AFFILIATIONS
American Institute of Steel Construction (AISC), Member



Colin Doyle, PE
PROJECT MANAGER

Colin Doyle joined TYLin's New York office as an engineer in 2010. In 2022, Colin returned to TYLin to work in the Washington, DC office as a Senior Project Engineer, after working for several years at an engineering firm focusing on federal work with the Department of Defense (DoD), Department of Defense Education Activity (DoDEA), and Department of Veterans Affairs (VA), as well as themed entertainment work at both Universal Studios Florida and Disney World.

PROJECT EXPERIENCE

Huizenga Park Capital Project | Fort Lauderdale, FL
Design and construction administration services of the revitalization of Huizenga Park in Fort Lauderdale.

Jacksonville Riverfront Plaza | Jacksonville, FL
A new downtown park featuring interactive play areas, elevated walkways, sculptural public art, and architecturally exposed concrete pavilions connecting to the Main Street Bridge.

The Biggs Museum of American Art (BMAA) | Dover, DE
Conducted structural assessments and feasibility studies for BMAA's 22,500 sf facility and historic buildings, contributing to master plan concepts for renovation and adaptive reuse.

YEARS OF EXPERIENCE
14 Years

YEARS WITH TYLIN
4 Years

EDUCATION
MS, Civil Engineering, Villanova University, 2010
BS, Civil Engineering, Villanova University, 2009

LICENSES
Registered Professional Engineer, FL #77861, DC, DE, MD, PA

PROFESSIONAL AFFILIATIONS
American Institute of Steel Construction (AISC), Member Structural Engineers Association - Metropolitan Washington (SEA-MW), Member



MICHAEL CARR

PE, LEED AP

Associate Principal
Site/Civil Engineering

Education

- B.Sc., Civil Engineering, Pennsylvania State University

Professional Registration

- Professional Engineer (PE) in FL

Certifications/Accreditations

- LEED AP
- 40-hour HAZWOPER OSHA
- Nuclear Moisture Density Gage Certified (NMDGC)
- Florida Qualified Stormwater Management Inspector (FQSMI)

Affiliations

- Urban Land Institute
- NAIOP
- ICSC

Mr. Carr has more than 20 years of site/civil engineering project experience. His specialization includes site engineering, hydraulics and hydrology, storm drainage, water distribution systems and sanitary sewerage (including Low Head Pressure systems, gravity, and pump stations) conveyance design. Mr. Carr's expertise includes land development design for sites of new commercial and residential development and redevelopment, regulatory permitting processes, and construction support and coordination.

Selected Projects

- Huizenga Park, Fort Lauderdale, FL
- Markham Park Target Shooting Range, Sunrise, FL
- Amphitheater at MetroZoo, Miami, FL
- Padel Sports Facility at SoleMia, North Miami, FL
- City of Homestead Wittkop Park, Homestead, FL
- City of Miami Colonial Drive Park Corrective Action Plan, Miami, FL
- Palm Beach Polo and Country Club Improvements, Wellington, FL
- Broward County Courthouse Parking Garage, Fort Lauderdale, FL
- City of Hallandale Beach SW Quadrant Hydrogeological Services, Hallandale Beach, FL
- City of Lauderhill NW 47th Avenue Improvements, Lauderhill, FL
- City of Lauderhill Engineering Standards Update, Lauderhill, FL
- City of Fort Lauderdale Mola Avenue Flood Resiliency, Fort Lauderdale, FL
- U.S. Border Patrol at Dania Beach, Dania Beach, FL
- Bonefish Grill Las Olas Boulevard, Fort Lauderdale, FL
- Lago Mar Resort, Fort Lauderdale, FL
- Paseo del mar, Fort Lauderdale, FL
- First Baptist Church, Fort Lauderdale, FL
- Mr. C Hotel and Residences, Fort Lauderdale, FL
- Lauderdale Marine Center, Fort Lauderdale, FL
- Raintree Riverwalk Offsite Improvements, Fort Lauderdale, FL
- Whole Foods Market, Fort Lauderdale, FL
- New River Drive Assisted Living Facility, Fort Lauderdale, FL
- Elan Maison, Fort Lauderdale, FL
- 2980 W SR 84 Development, Fort Lauderdale, FL
- 1800 SW 34 Street Parking Expansion, Fort Lauderdale, FL
- Central Broward Logistics, Fort Lauderdale, FL
- Geosynergy Lake Fill, Fort Lauderdale, FL
- Bell Heli Building, Fort Lauderdale, FL

Team Resumes



ROGER A. ARCHABAL

PE

Principal Geotechnical Engineering

Education

- M.Sc., Civil Engineering (Geotechnical), University of New Orleans
- B.Sc., Civil Engineering, Arizona State University

Professional Registration

- Professional Engineer (PE) FL, LA, NV, NY

Affiliations

- American Society of Civil Engineers (ASCE) – Past Executive Board and Miami-Dade Chapter President
- Leadership Miami - Greater Miami Chamber of Commerce - Executive Committee
- Urban Land Institute (ULI)
- Design Build Industry Association (DBIA)
- Committee Lead Chairperson, Langan's Annual Corporate Geotechnical Workshop

Mr. Archabal has more than 32 years of geotechnical engineering experience. He has practiced in numerous and varied geological regions throughout the United States and abroad. The majority of his career emphasis has been in Florida and the Gulf of Mexico regions, he has also practiced extensively across Central American and the Caribbean. Mr. Archabal is experienced in all aspects of geotechnical engineering, with a particular emphasis on difficult foundations in coastal environments. He has performed hundreds of geotechnical explorations of varied size and scope including single story and high-rise buildings for residential, commercial, and institutional developments; park and recreation facilities; retaining walls; marinas and port facilities; large-diameter storage tanks; underground utilities; transmission towers; roadways; airports; bridges; and earth structures.

Selected Projects

- Huizenga Park, Fort Lauderdale, FL
- City of Oakland Park Stevens Park, Oakland Park, FL
- City of Fort Lauderdale North Fork Riverfront Park, Fort Lauderdale, FL
- LegoLand Roof Structure, Winter Haven, FL
- West Pines Soccer Park Field Renovation, Hollywood, FL
- Tidal Cove at Turnberry Isle, Aventura, FL
- Glades Pioneer Park, Belle Glade, FL
- Markham Park Target Shooting Range, Sunrise, FL
- Village of Key Biscayne Recreation Center, Key Biscayne, FL
- 1155 Collins Avenue, Miami Beach, FL
- 151 at Biscayne Condo, North Miami Beach, FL
- 1836 Biscayne Boulevard, Miami, FL
- 250 S. Beach Road, Jupiter, FL
- 230kV Transmission Powerline, Beverly Hills, FL
- 300 Banyan Boulevard and 301 Clematis Street, West Palm Beach, FL
- 300 S. Beach Road, Jupiter, FL
- 3047 Biscayne Boulevard, Miami, FL
- 41858 Hollywood Boulevard, Hollywood, FL
- 48- to 30-inch Diameter Force Main, New Orleans, LA
- 4th Bridge over the Panama Canal, Panama City, Panama
- 6747 Collins Avenue, Miami Beach, FL
- 75 SW 15th Road, Miami, FL
- AC Hotel, Miami, FL
- American Airlines Arena, Miami, FL
- Anguilla Activity Park, Anguilla
- Antigua Cove at Little Harbor, Ruskin, FL
- Atlantic Plaza, Delray Beach, FL
- Aventura Medical Center, Aventura, FL
- Avondale Shipyard, Westwego, LA



Michael Temple
CID, CIC, CLIA, CGIA, CLWM, LEED AP
Project Manager



Summary

Mike is a Certified Irrigation Designer, Certified Irrigation Contractor, Certified Landscape Irrigation Auditor, Certified Golf Irrigation Auditor and Certified Landscape Water Manager (Irrigation Association: Washington, DC), is a USGBC LEED AP (U.S. Green Building Council: Washington, DC) and is also a US EPA WaterSense Partner (U.S. Environmental Protection Agency: Washington, DC). Working in the irrigation industry since 1992, Mike has experience in irrigation system maintenance, installation, distribution, management, and design. This experience has been with systems of varying complexity from small, simple systems to large, very complex systems, multiple water source analysis and implementation, as well as rain and storm water collection modeling and design. Mike has spent his career focused on water conservation in irrigation including being a member of the Irrigation Association Certification Board from 2007-2014 (Chair 2013) and Technical Advisor to the board from 2015-2019.

Mike brings his knowledge of irrigation and water conservation paired with his horticultural background to Hines to further the Hines goal of providing innovative and water saving solutions to irrigation. Mike enjoys integrating sustainable solutions into the design process of unique projects by working closely with the design team throughout the project. He has extensive experience in designing water-efficient irrigation systems for LEED projects, often including water-harvesting.

Project Experience

Irrigation Master Planning for Large Planned Communities
 Infrastructure Coordination with MEP & Civil Teams
 Water Capture, Storage, Treatment & Reuse

Primary responsibilities include working closely with project owner & design team to develop cost effective, conservation-minded approaches to the wise stewardship of irrigation water resources. Mike has managed the irrigation design of many large municipal projects such as high schools, streetscapes and city parks, state and federal government projects, golf courses, universities, and master planned communities.

Education

1996 – Bachelor of Science in Horticulture, Auburn University
 1998 - Certified Landscape Irrigation Auditor
 2000 - Certified Irrigation Designer – Residential, Commercial, Golf Course
 2001- Certified Irrigation Contractor
 2001– Certified Golf Irrigation Auditor
 2008 – Certified Landscape Water Manager

Related Skills and Experience

Knowledgeable in soil-plant-water relationships, pumping and hydraulics
 Field experience
 Proficient in AutoCAD and Microsoft Office products

Professional Organizations

Irrigation Association (IA)

Team Resumes

Professional Resume
TYLER CHAPPELL

Education

Texas Christian University- Fort Worth, Texas, Bachelor of Science, August 1997, Environmental Science

Summary

Mr. Chappell's capabilities include wetland jurisdictional determinations, environmental feasibility studies, seagrass surveys, gopher tortoise surveys, environmental permitting, mitigation design, and mitigation monitoring. Mr. Chappell has performed a number of endangered and threatened species surveys, jurisdictional determinations, and environmental monitoring reports. Mr. Chappell has also conducted construction compliance inspections including turbidity monitoring for wetland and coastal projects. He has over twenty years of experience in many types of environmental permitting, including residential docks, marinas and coastal development.

Professional Experience:

VICE PRESIDENT

APRIL 2005 – PRESENT

The Chappell Group, Inc. Pompano Beach, Florida

Responsibilities include wetland jurisdictional determinations, environmental feasibility studies, seagrass surveys, gopher tortoise surveys, environmental permitting with all agencies, mitigation design, and mitigation monitoring. Residential and commercial marina permitting and design including all aspects of sovereign submerged land regulations with the Division of State Lands. Construction compliance inspections including turbidity monitoring for wetland and coastal projects.

DIRECTOR, ENVIRONMENTAL SERVICES

JANUARY 1998 – APRIL 2005

Craven Thompson & Associates, Inc. Fort Lauderdale, Florida

Responsibilities include wetland jurisdictional determinations, environmental feasibility studies, seagrass surveys, gopher tortoise surveys, environmental permitting with all agencies, mitigation design, and mitigation monitoring. Residential and commercial marina permitting and design including all aspects of sovereign submerged land regulations with the Division of State Lands.

Partial List of Projects:

- Pembroke Road over I-75, Pembroke Pines/Miramar, FL
- Palm & Hibiscus Islands, Miami Beach, FL
- Port Everglades Wetland Enhancement, Port Everglades, FL
- Fort Lauderdale Force Main Crossings, Fort Lauderdale, FL
- West Side Dry Retention at the FLL Airport, Fort Lauderdale, FL
- NE 10th Street Extension, Fort Lauderdale, FL
- Sheridan Street, Pembroke Pines, FL
- Comcast Intracoastal Waterway, Hollywood, FL
- Port Everglades Turning Notch Expansion, Port Everglades, FL
- Hiatus Road Improvements, Sunrise, FL
- River Oaks Stormwater Preserve, Fort Lauderdale, FL
- Chapel Trail, Pembroke Pines, FL
- Hollywood North Beach Mooring Field, Hollywood, FL
- Port Everglades Turning Notch, Port Everglades, FL
- Sample Road Crossing, Lighthouse Pointe, FL
- Hollywood Directional Bore, Hollywood, FL
- Dania Beach Waterfront Revitalization, Dania Beach, FL
- Miramar Regional Park, Miramar, FL
- North Fork Riverfront Park, Fort Lauderdale
- Port Everglades Bridge/FPL Discharge Canal, Port Everglades, FL
- Broward County Mitigation Monitoring, BC Waste & Recycling Services, FL
- Ravenswood Bridge Improvements, Dania Beach, FL
- SW 145th Avenue, Miramar, FL



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tyler@thechappellgroup.com
www.thechappellgroup.com

CAM #25-1046

Exhibit 3

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EDWARD BUQUO, PE

Project Manager | Electrical Engineer

BACKGROUND

Edward is an accomplished project engineer with proven expertise in engineering projects to meet client needs and budgetary requirements. He is always ready to drive success with a focus on collaboration and project excellence.

EXPERIENCE

City of Riviera Beach Marina District South Redevelopment, Riviera Beach, Florida

Redevelopment of the Riviera Beach Marina District. \$38 million / 36,488 sf / LEED NC v2009 Silver Certified'

Washington Park Community Center, North Miami Beach, Florida

One-story community center, basketball, pool building, and site. 13,000 sf

Sunrise Municipal Complex, Sunrise, Florida

100,000 sf city hall building, water park, amphitheater and parking garage. \$45 million / 371,000 sf

Boca Raton Continuing Services, Boca Raton, Florida

MEP/FP engineering services since 2015 for multiple projects at the City of Boca Raton.



EDUCATION

University of Florida
B.S., Electrical Engineering
2006

YEARS OF EXPERIENCE

TLC: 8 years
Prior: 4 years

REGISTRATIONS

PE FL 92415

ERICK GONZALEZ, PE, LEED AP

Principal-in-Charge | Senior Mechanical Engineer

BACKGROUND

Erick is an experienced professional who excels at overseeing multi-site operations and driving excellence in projects. He possesses expertise in strategic planning, team leadership, and process optimization, with a strong focus on enhancing operational efficiency and achieving project goals.

EXPERIENCE

Huizenga Park Capital Project, Fort Lauderdale, Florida

Design, engineering, and construction for a reimagined, reactivated, and reclaimed Huizenga Park.

City of Riviera Beach Marina District South Redevelopment, Riviera Beach, Florida

Redevelopment of the Riviera Beach Marina District. \$38 million / 36,488 sf / LEED NC v2009 Silver Certified'

City of Hallandale-Sunrise Park, Hallandale, Florida

A 2,000 sf park building, security lighting, plus park site lighting.

Deerfield Community Center, Deerfield Beach, Florida

A 2400 SF single level community center and associated amenities.



EDUCATION

Florida International University
M.S., Engineering-Construction
Management, 2008
University of Havana, B.S.,
Mechanical Engineering, 1994

YEARS OF EXPERIENCE

TLC: 14 years
Prior: 16 years

REGISTRATIONS

PE FL 53848

Team Resumes



ANIEL FERNANDEZ, PE, LEED AP

Senior Mechanical Engineer

BACKGROUND

Aniel brings unparalleled expertise to TLC as a Principal focusing on high-performance engineering and commissioning. As a Senior Engineer, Aniel carefully coordinates the efforts of the engineering team and communicates regularly with clients.

EXPERIENCE

City of Riviera Beach Marina District South Redevelopment, Riviera Beach, Florida

Redevelopment of the Riviera Beach Marina District. \$38 million / 36,488 sf / LEED NC v2009 Silver Certified'

Deerfield Community Center, Deerfield Beach, Florida

A 2400 SF single level community center and associated amenities.

Weston Tennis Center, Weston, Florida

Adding four (4) Pickle Ball courts (equivalent to 1 Tennis Court) and two (2) Paddle Ball courts including Sports Lighting and renovate the existing restrooms and replace the existing retail track lighting in the pro shop



EDUCATION

University of Havana
B.S., Mechanical Engineering
1994

YEARS OF EXPERIENCE

TLC: 12 years
Prior: 18 years

REGISTRATIONS

PE FL 66841

DR. RALPH BAEZA, PE, LEED AP

Senior Electrical Engineer

BACKGROUND

Ralph has extensive experience designing sophisticated mechanical management systems. He focuses on, not only the initial building systems design, but also on the long-term functionality and efficiency for the users of the buildings. Ralph is a strategic thinker with a track record of delivering high quality projects.

EXPERIENCE

Huizenga Park Capital Project, Fort Lauderdale, Florida

Design, engineering, and construction for a reimagined, reactivated, and reclaimed Huizenga Park.

City of Miami Gardens Bunche Park, Miami, Florida

New two-story recreation center with a multipurpose gymnasium and basketball court. \$3.5 million / 20,000 sf

Coleman Park Community Center, West Palm Beach, Florida

Renovation and addition of new gymnasium floor area. 8,500 sf

City of Miami Gardens Betty T. Ferguson Park, Miami Gardens, Florida

Renovations to Ferguson Park, including lighting, bathrooms, and exterior canopy.



EDUCATION

Liberty University
Ph.D., Business Administration in
Organizational Leadership, 2017
Liberty University
Ph.D., Engineering

YEARS OF EXPERIENCE

TLC: 18 years
Prior: 25 years

REGISTRATIONS

PE FL 42641



Education

2003

Bachelor of Arts in - Business Administration
Warner Southern University

Licenses

- Asphalt Paving Level 1
- Asphalt Paving Level 2
- Drilled Shaft Inspection
- Earthwork Construction Inspection Level 1
- Earthwork Construction Inspection Level 2
- Final Estimates Level 1
- Final Estimates Level 2
- Pile Driving Inspection
- QC Manager
- IMSA Traffic Signal Inspector for Advance Technologies
- Stormwater Management Inspector
- ADVANCED MAINTENANCE OF TRAFFIC (MOT)
- OSHA 10HRS Construction
- FHWA Sustainable Pavement Materials Training
- FHWA Signing, Striping, and Maintenance Treatment Training

Expertise

- Project Administration & Management
- Construction Engineering & Inspection (CEI)
- Technical Expertise in Construction Software
- Regulatory Compliance & Safety
- Inspection & Quality Control
- Contract & Estimate Management
- Team Leadership & Communication

Isel Munoz

Director of CEI Services



Isel Muñoz is a seasoned Project Administrator with over 19 years of experience in the CEI (Construction Engineering and Inspection) field. He recently completed the \$18 million SR 25/US 27 project for FDOT in Palm Beach County and successfully led the \$4 million State Road 15 Resurfacing Project from South of Morgan Road to South of Shirley Drive in Pahokee. As Assistant Project Administrator, he contributed to the SR 985/SW 107th Avenue project, which was recognized as "Best in Urban Construction" by FTBA in 2018.

Isel's expertise spans concrete pavement rehabilitation, milling and resurfacing, ADA compliance, safety modifications, bridge structure testing, temporary traffic control, traffic signal upgrades, drainage improvements, roadway construction and widening. He has extensive experience with FDOT construction software packages, including Project Solve, Primavera, Engineering Menu, PRC, eDocs/Hummingbird, and MAC.

Additionally, he excels in managing progress and final estimates, conducting CPM schedule reviews, preparing supplemental contract agreements, work orders, and Engineer's Estimates. Known for his strong communication skills, Isel effectively collaborates with team members, FDOT, contractors, and the public. He provides clear guidance to contractors while upholding quality standards and ensuring compliance with contract documents.

Experience

State Road 15 Resurfacing Project, March 15, 2020 - Sept. 10, 2020

Resurfacing, Restoration and Rehabilitation as Senior Inspector/ Associate PA. This project entails the resurfacing, restoration, and rehabilitation of State Road 15, a rural two-lane road that connects the City of Pahokee and the City of Belle Glade. Scope of Work: Work included roadway resurfacing from south of Morgan Road to south of Shirley Drive, guardrail replacement, and installation of new signage and pavement markings. Located in the Glades Region of Palm Beach County, the project limits extend from south of Morgan Road to south of Shirley Drive. The north-south corridor is primarily surrounded by agricultural land and is heavily used by trucks and farming machinery. Construction Cost: \$3,861,123

DISTRICT 6: SR 985/SW 107 Avenue from SW 8 Street to West Flagler Street. June 2016 to May 2018

Reconstruction and widening as Senior Inspector/ Associate PA that includes mast arms replacement, signing and pavement markings. Project Completed 100 Days Ahead of Schedule. The project limits extended along SR 985/SW 107 Avenue from SW 1100 Block to north of West Flagler Street. This project started on June 13, 2016, and featured approximately \$18.2 million in roadway, drainage, pedestrian and signalization enhancements that included: Widening and reconstructing the roadway to provide additional travel lanes • Installing southbound and northbound dual left turn lanes on SR 985/SW 107 Avenue at the intersection of SW 8 Street • Replacing the bridge across the Tamiami Canal at SR 985/SW 107 Avenue • Repaving and restriping the roadway • Installing new traffic signals, traffic signs and street lighting • Upgrading the drainage system • Replacing water main • Upgrading pedestrian ramps • Installing new curb, gutter and sidewalks • Installing new medians and modifying existing medians. FTBA URBAN PROJECT OF THE YEAR 2018

DISTRICT 6: SR 90/US 41/SW 8 Street Adaptive Signal Control Technology (Pilot Project). March 2016 - April 2017

Senior Inspector/Team Leader for (FDOT) Pilot project Adaptive Signal Control Technology (ASCT). The new advanced system deployed at 29 intersections along SR 90/US 41/SW 8 Street from SW 67 Avenue to SW 142 Avenue. This ASCT pilot project included the installation of traffic sensors at each designated intersection. The new technology adjusts signal timing based on traffic demand to optimize traffic operations along the corridor. This project will cost an estimated \$3.8 million. **Scope:** Installation of traffic sensors at multiple intersections along SR 90/US 41/SW 8 Street from SW 67 Avenue to SW 142 Avenue. Awarded an "Outstanding Achievement Award" from the Intelligent Transportation Society of Florida (ITS Florida).

The Corradino Group CEI | FDOT District 4 Maintenance Office (In House) September 2014 – March 2015

Role: Senior Roadway Inspector

Performed field inspections on FDOT roadways to assess repair and maintenance needs, ensuring compliance with specifications and safety standards. Oversaw contractor work orders, monitored progress, and enforced quality adherence. Prepared daily reports and managed payment documentation to support project efficiency and accuracy.

I-95 Widening Project Mobility 2000 May 2006 – January 2009

Conducted MSE wall inspections and material testing to ensure compliance with FDOT specifications and project requirements. Documented daily progress, monitored Maintenance of Traffic (MOT) plans for safety compliance, and supported the I-95 widening from six to ten lanes over 20.1 miles. Assisted in nine construction projects, including bridge replacements, ramp modifications, drainage improvements, retaining walls, and communication systems.

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Team Resumes



Education

2018

Master of Business Administration (MBA)
Louisiana State University (LSU),
Shreveport, LA

2013

Master of Engineering – Civil Engineering
University of Florida (UF), Gainesville, FL
2012

Bachelor of Science in Civil Engineering
University of Florida (UF), Gainesville, FL

Licenses

- Registered Professional Engineer, #83239, Florida
- Registered Special Inspector, #83239, Florida
- Florida Engineering Leadership Institute (FELI) of 2017
- PTI – Post Tension Inspector – Level I/II
- ACI – Concrete Construction Special Inspector
- ACI – Concrete Field Certified
- ICC – Structural Steel and Bolting Special Inspector
- ICC – Structural Masonry Special Inspector
- ICC – Soils Special Inspector

Expertise

- Geotechnical Engineering
- Structural Inspection & Analysis
- Quality Control & Testing (Asphalt, Concrete, Earthwork, Aggregates)
- Project Management
- Stormwater Management
- Radiation Safety & Training
- Contract Management

Affiliations

- American Society of Civil Engineers (ASCE)
- Florida Transportation Builders' Association (FTBA)
- Florida Engineering Society (FES)
- American Concrete Institute (ACI)
- International Code Counsel (ICC)
- Post-Tensioning Institute (PTI)

Wesley C. Foster P.E, S.I, M.B.A

Principal Engineer



With over a decade of experience in geotechnical engineering, Mr. Foster brings extensive expertise to the Florida Private Provider sector, specializing in subsurface exploration, soil testing, and geotechnical evaluations. His portfolio spans both public and private projects, with a strong focus on Florida's diverse and challenging construction environment. His responsibilities include overseeing code compliance, managing subsurface investigations, conducting laboratory assessments, and coordinating geotechnical engineering services. Additionally, he plays a critical role in contract administration, ensuring seamless execution of construction material testing, inspections, and geotechnical reporting.

Mr. Foster's expertise extends to contract management within geotechnical engineering, private provider plan reviews, threshold building inspections, and construction material testing. He has successfully led operations for companies specializing in geotechnical services, overseeing contract negotiations, budget management, and regulatory compliance. His experience includes managing Building Department contracts as both a primary and secondary consultant, ensuring adherence to contractual obligations while optimizing service delivery. As a licensed Professional Engineer and Special Inspector in Florida, he leverages his technical and managerial skills to streamline contract execution, maintain project efficiency, and ensure compliance with industry standards.

In addition to his geotechnical and contract management expertise, Mr. Foster has significant experience with transit infrastructure projects, including rail, bus rapid transit, and multimodal transportation developments. He has provided geotechnical engineering support, construction material testing, and inspection services for transit corridors, station developments, and structural improvements, ensuring compliance with stringent transit agency standards and specifications. His deep understanding of transit project requirements allows him to navigate the complexities of transportation infrastructure effectively, delivering solutions that enhance safety, durability, and operational efficiency.

Experience

Cipriani Residences - Miami, FL

Principal Engineer

Residences Miami is a residential condominium building in Brickell, with 80 stories and 405 luxury residences of 1 to 4 bedrooms, with amazing water and city views. This condo offers more than 18,000 square feet of commercial spaces, 1,650 parking spaces, 2,472 spaces for bicycles, super luxury amenities with 2 swimming pools, restaurants, cabanas, gym, the in-house Cipriani Services and much more. Mr. Foster served as the Private Provider and Project Administration responsible for providing Private Provider Plan Review and Inspections.

FAU Schmidt Family Complex, Boca Raton - Palm Beach County

Principal Engineer

The Schmidt Family Complex for Academic & Athletic Excellence at Florida Atlantic University (FAU) will be a state-of-the-art education and athletic facility which will include 121,000-sq.-ft. of new construction (offices, classrooms for the MBA Sport Management program, weight and training room, etc.), 20,000-sq.-ft. of locker room and support space to be renovated within the existing stadium, as well as construction of two new outdoor football practice fields. Mr. Foster served as the Private Provider, Threshold Inspector and Project Administration responsible for providing Geotechnical Engineering recommendations, Construction Material Testing, Vibration Monitoring, Floor Flatness/Levelness Testing, Threshold Inspections and Private Provider Plan Review and Inspections.

Wynwood Square – Miami, FL

Principal Engineer

The project consists of the construction of twelve (12) stories, approximately 612,192 square foot mix-use Development along with the associated site work. The development will also include concrete slabs, parking garage and associated underground utilities. Mr. Foster served as the Geotechnical Engineer and Project Administration responsible for reviewing the subsurface investigation, laboratory-testing, foundation design, engineering analysis, private provider inspection, threshold inspection, material testing and report preparation.

Tab 5.

Approach to Scope of Work

Overall Project Approach

Our Vision.

The Perkins&Will Team's overall vision for implementation of the City of Fort Lauderdale's 2019 Parks Bond and Parks and Recreation System Master Plan is to partner with the City and community stakeholders to implement the network of resilient, inclusive, and ecologically rich parks that enhance community well-being, connect neighborhoods, protect Florida's natural heritage, and serve as essential infrastructure for climate adaptation and equitable access to outdoor spaces.

A specific set of guiding principles to ensure successful project outcomes related to our project vision are identified below. These guiding principles also reinforce overall park system goals identified in the City of Fort Lauderdale's 2016 Parks and Recreation System Master Plan (PRSMP).

The Guiding Principles to reinforce our project team's defined vision include:

1. Park Equity & Accessibility

- Prioritize historically underserved communities for new and enhanced green spaces.
- Design for universal access, removing physical and social barriers to park use.
- Ensure every resident lives within a 10-minute walk of a quality park.

2. Ecological Park Stewardship

- Utilizing the Perkins&Will Living Design Framework we look to create regenerative parks that respond to the unique ecological characteristics of each park.
- Protect and restore Florida's native ecosystems—wetlands, pine flatwoods, coastal hammocks, and urban tree canopies.
- Use nature-based solutions to manage stormwater, mitigate heat, and support biodiversity.
- Integrate parks into wildlife corridors, pollinator networks, and native planting zones.

3. Climate Resilience in Parks

- Design parks as green infrastructure to absorb stormwater, resist hurricanes, and provide cooling during heat waves.
- Incorporate floodable landscapes, resilient materials, and redundant systems that keep parks usable after major storms.
- Use parks to educate the public on climate adaptation and sustainability.

4. Community Health & Wellness

- Promote active living with trails, fitness zones, and safe walking and biking paths.
- Address mental health by creating peaceful, restorative landscapes and sensory-rich experiences.
- Provide clean, shaded, and accessible outdoor environments for all ages and abilities.

5. Cultural Identity & Community Ownership

- Reflect the history, culture, and diversity of each neighborhood in the design of parks.
- Support local art, storytelling, and cultural programming through flexible park spaces.
- Foster a sense of stewardship and pride through community-led planning, design, and maintenance partnerships.

6. Park Connectivity & Smart Growth

- Integrate parks into the multi-modal transportation networks, linkages to schools, civic centers, and greenways.
- Create "green spines" that link natural areas, urban parks, and waterfronts.
- Use data-driven planning and smart technologies to enhance safety, efficiency, and responsiveness in park design and management.



East of the River Service Area Park Master Plan

Our Methodology

Our overall methodology to implement the City of Fort Lauderdale's 2019 Parks Bond and Parks and Recreation System Master Plan is guided by a systems-based regenerative park approach structured across five iterative stages.

1. Park Design Priorities:

The first stage focuses on understanding existing conditions within the current parks to inform strategic project implementation. This involves a thorough review of existing data and site surveys to identify opportunities and constraints. Universal goals such as equity, access, resilience, biodiversity, recreation, and health are established. These goals are aligned with comprehensive plans, climate adaptation strategies, and urban forestry objectives. We determine which parks can be approached with standardized design templates and which require custom solutions.

2. Community + Context Discovery:

This stage emphasizes place-specific understanding through local research and community engagement. Community sessions are hosted for each neighborhood, cultural narratives and histories—especially those of BIPOC and underserved communities—are mapped, and environmental field studies are conducted, focusing on aspects such as wildlife, tree canopies, and soil conditions. We will utilize our PRECEDE tool to access health, socioeconomic, and environmental data to improve park specific design outcomes to create a healthier built environment. We also assess access and mobility gaps, as well as compatibility with adjacent land uses.

Overall Project Approach

3. Site-Specific Concept Development:

At this point, we translate the gathered data, feedback, and overarching vision into distinct, community-driven park designs. This process includes incorporating insights from the community engagement, holding rapid prototyping workshops or public design charrettes, and adapting programs to match the site's scale, budget, and ecological profile. Our Living Design Framework will provide each park design with a roadmap to increased ecological health with nature based solutions to build resilience and support climate adaptation. Feedback loops with city agencies and the public support iterative refinement of park plans.

4. Define Modular Park Design Framework:

We then develop a flexible design toolkit to support streamlined execution across multiple sites. This includes creating standardized design modules such as playground units, shade structures, stormwater features, and fitness nodes. We also define material palettes, native and climate-resilient planting guidelines, and cohesive signage systems. Universal design templates and BIM/CAD standards support accessibility and design consistency. The toolkit integrates resilience-focused modules, such as floodable plazas, shaded zones, and hurricane-resistant structures.

5. Phased Implementation & Evaluation:

The final stage involves strategic construction and performance evaluation. Parks are developed in phases based on geography, priority, and funding. Cost estimates are aligned with available and potential funding sources. Each site is assessed for feasibility and capacity. We manage construction quality, timelines, and environmental impacts, and coordinate contractors. After opening, we conduct public outreach using surveys, usage data, and ecological monitoring to support continuous improvement and refinement of methodology for future park development.

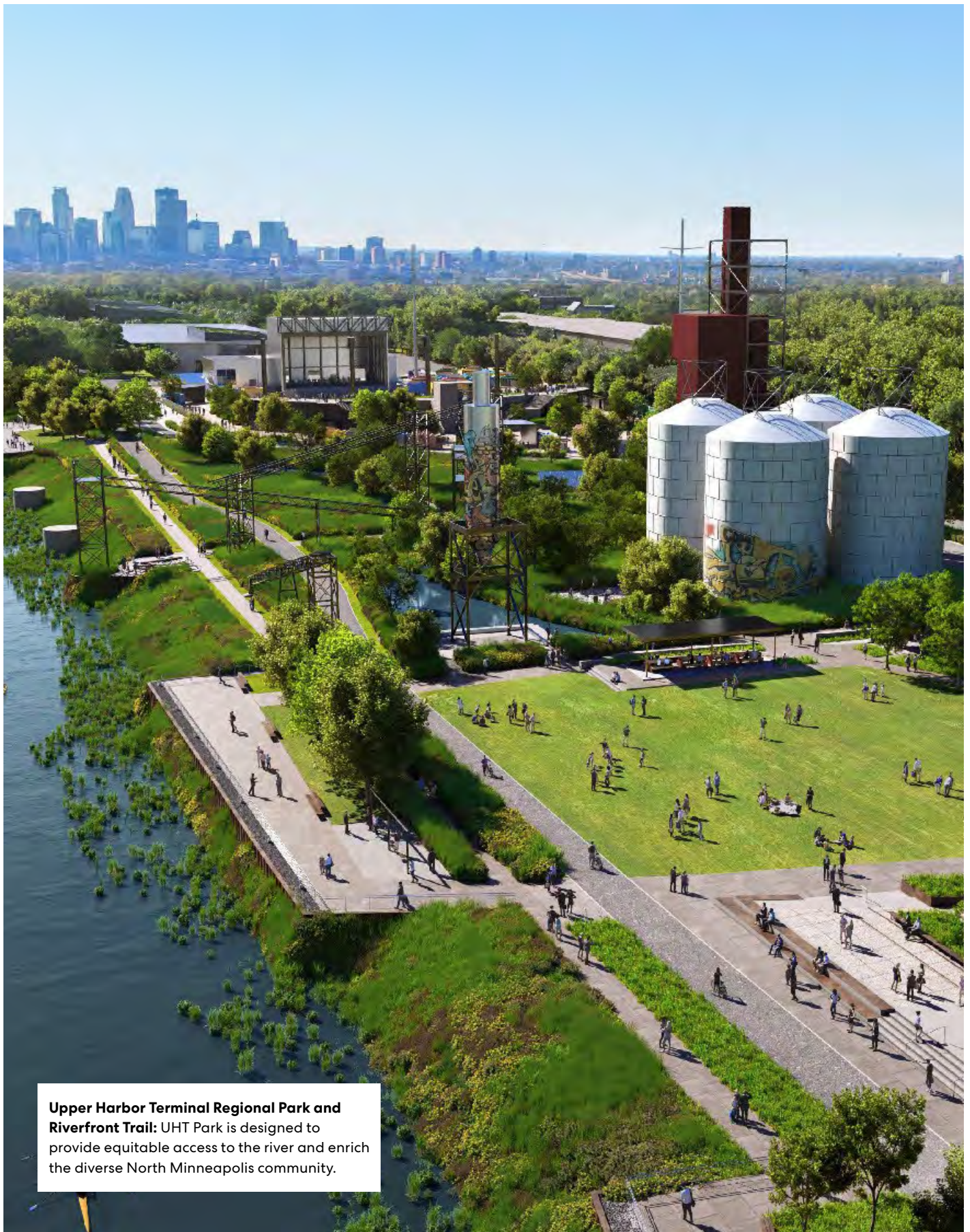
Collaboration

Collaboration is core to our Perkins&Will Team design process and leads to the most successful outcomes for community facing projects. Our collaborative approach for the delivery of the Parks and Recreation System Master Plan and Parks Bond Program is one that is open, transparent, and engaging. This approach will define stakeholders who have a shared set of goals to solve problems and define mutually supportive design outcomes.

With the stakeholders and City of Fort Lauderdale staff, we will collectively move through a rigorous design process, building consensus at each step in the process and create momentum for the implementation of the identified priority projects. We recognize there will be almost daily interactions between City of Fort Lauderdale and our Project Manager, and will define engagement with other staff at key touch points.

Coconut Grove BID Master Plan Public Engagement





Upper Harbor Terminal Regional Park and Riverfront Trail: UHT Park is designed to provide equitable access to the river and enrich the diverse North Minneapolis community.

Project Management

We have experience developing inspiring plans that create frameworks and strategies for implementation.



Perkins&Will is a global interdisciplinary design firm with a robust and proven record of successful project management across architecture and landscape architecture disciplines. In South Florida alone, we have completed construction administration on hundreds of projects since our inception in 1996. We offer expertise in managing complex urban design and public realm initiatives from **planning through implementation.**

Our experience includes leading current, high-profile urban design projects such as Huizenga Park in Downtown Fort Lauderdale, where we are providing full project management and construction administration services. This transformational public park is being revitalized to serve as a central civic hub for the city. James Phillips, our proposed Landscape Architecture Project Manager for this contract, serves as the Project Manager for Huizenga Park and is leading the effort through design and construction.

In addition, Perkins&Will is actively managing construction administration for the Jacksonville Landing/Northbank Riverwalk Lawn, a major public waterfront redevelopment project. James has a continued participation on this project, further demonstrating his capacity to manage large-scale, multidisciplinary efforts across multiple jurisdictions.

Our project management approach emphasizes proactive coordination, transparent communication, and accountability—ensuring projects are delivered on time, within budget, and to the highest standards of design quality. Our internal processes include milestone tracking, risk mitigation planning, and close collaboration with all consultants and contractors. While PMP certification is highly valued, our project managers are also supported by firmwide systems and resources that align with Project Management Institute (PMI) best practices.

Perkins&Will provided Project Management services for all of the experience listed in the Firm Qualifications section of this submission. We do not separate teams during phases in the design process. The core team proposed at the Project Management level will remain involved through implementation of this assignment. We are confident that our demonstrated supervisory capacity at the Project Manager level—combined with our extensive experience in similar scopes and environments—makes Perkins&Will exceptionally qualified to lead this effort successfully.

Engagement Approach

We believe in the power of the many voices, hands and ideas that go into city building.

We believe it is important to begin every project not with answers, but with a process for enabling a collaborative, creative, and inclusive environment where experiences, expertise, and dreams can be shared freely.

We will work with you to design and facilitate a thoughtful engagement process that uncovers the diverse needs and goals of each citizen and agency through dialogue, storytelling, and accessible information-sharing. By engaging early and often with all communities within the City, we will work diligently to bring all voices to the table. - recognizing that some communities will be harder to reach.

Our Principles for Engagement

(01)

Identify who the most vulnerable communities are that the project will potentially impact.

(04)

Weight and prioritize input and criteria provided by vulnerable communities.

(08)

Acknowledge, document, and forgive mistakes.

(02)

Design outreach and engagement methods around the project's most vulnerable communities.

(05)

Be consistent with your messaging and tools.

(09)

Pay representative organizations and community leaders to provide focused input on methods and tools as well as test methods and tools before deploying.

(03)

Analog strategies and tools can be just as innovative and effective as digital tools.

(06)

Be creative!

(07)

Build trust by following up.

Engagement Approach



Every community and neighborhood we work in is unique in its own way. The uniqueness of the neighborhoods in the City of Fort Lauderdale is vitally important to its success, and to its challenges. Understanding the values and true beauty within every community/neighborhood is to understand the people that live, work and create it. We are especially excited about the uniqueness of the Fort Lauderdale neighborhoods and the true character its residents and visitors create as a vibrant and energized areas in the City.

We are an experienced group of design professionals who are passionate about and committed to supporting social change and equity in planning and design to improve and enhance the lives of the individuals and families. We support design inclusivity and have extensive project experience working in diverse communities, where we have learned to apply the unique and special qualities of each into transformative ideas for the future.

We have prepared a Public Engagement Plan (PEP) as part of this submission. This engagement plan outlines our process, methodology and timeline for public engagement for this process. This PEP identifies how we will lead and assist the City of Fort Lauderdale with preparation of materials for public outreach activities, and will recommend tools and strategies we feel are the most effective for the

type of activity. We will outline how we prepare for public meetings, which will include; meeting instructions, roles and responsibilities matrix for logistics and meeting layout, and wayfinding graphics. The result of each activity includes data that will be compiled in a series of different formats depending on the stakeholder meeting format and audience.

Translation of Community Engagement into Park Designs

Our ability to translate community issues and opportunities into design ideas feeds our creative process. We will use adaptable spreadsheets to track and categorize the stakeholder data to convey the information into legible and understandable focus/topic areas. Many of our recently completed park projects (Fair Park, Bde Maka Ska, East of the River) utilized a similar data-tracking tool to document stakeholder input throughout the entire planning process with great success. We will also use various graphic approaches to communicate community and stakeholders' feedback during the various stages of the planning process to gather information, appropriately share ideas, and collaborate with the community.

We embrace the critical need to be fully engaged in efforts to invest, reinvest, and build positive, long-lasting outcomes for the communities we live and work in.

Public Engagement Plan



1. Purpose and Vision

This comprehensive Public Engagement Plan outlines specific strategies and methods to engage the public, solicit feedback, and address concerns throughout the development and implementation of the City of Fort Lauderdale's Parks Bond and Master Plan Program. The project team is committed to facilitating a clear, inclusive, and accessible engagement process that reflects the priorities and aspirations of the community and facilitates meaningful community involvement in the decision-making process. Emphasis will be placed on inclusive and accessible outreach strategies designed to engage park and recreation facility users, neighboring residents, key stakeholders, and the broader community with its diverse needs.

2. Guiding Principles

- **Clarity and Accessibility:** All public communications will be clear, concise, and easily understandable by non-technical audiences.
- **Visual Communication:** Infographics, maps, renderings, and other visual tools will be used to make complex information more engaging and accessible.
- **Inclusivity and Equity:** Outreach efforts will be inclusive of Fort Lauderdale's linguistic, cultural, generational, and socioeconomic diversity.
- **Transparency:** The process will be transparent, with regular updates and public access to all relevant materials.
- **Innovation:** Non-traditional and creative outreach methods will be employed to broaden community participation and reduce engagement barriers.

3. Engagement Strategies

3.1 Public Meetings and Workshops

Hosted in neighborhood or district-specific settings. Each session will:

- Present existing park conditions and opportunities.
- Share multiple conceptual alternatives.
- Facilitate feedback and community preferences.
- Final presentations will showcase "preferred" alternatives for each park or group of parks.

3.2 Park Tours

- Park tours during design and construction

3.3 Digital and Interactive Engagement

Project Website: A central hub featuring background materials, visuals, FAQs, and feedback tools. **Social Media Integration:**

- Facebook Live/Instagram Live Q&A sessions.
- Interactive polls and short-form video explainers.
- Maptionnaire - interactive mapping app

Online Surveys: Tailored questionnaires distributed via email, social media, and QR codes.

3.4 Intercept Surveys and Pop-Up Events

Conducted at high-traffic areas (e.g., libraries, parks, transit hubs).

Designed for brief, spontaneous input gathering from diverse demographics.

3.5 Community Partner Collaboration

Partner with:

- Neighborhood associations
- Schools and youth groups
- Faith-based and cultural organizations
- Empower local partners with toolkits to host their own mini-engagement events.

4. Engagement Phases and Deliverables

Phase	Activities	Deliverables
Phase 1: Launch & Awareness	Branding, website launch, outreach campaign	Project website, outreach materials
Phase 2: Input Collection	Community meetings, intercept surveys, digital surveys	Meeting agendas, outreach logs, survey data
Phase 3: Conceptual Design	Presentation of design alternatives	Renderings, community feedback summaries
Phase 4: Preferred Alternatives	Showcase final concepts with community validation	Final feedback sessions, visual exhibits
Phase 5: Final Reporting	Compilation of findings and recommendations	Final engagement summary report

5. Deliverables

- Comprehensive Public Engagement Plan (this document)
- Meeting Agendas for all workshops and presentations
- Meeting Summaries including key themes, quantitative data, and qualitative input
- Project Website with real-time updates, public materials, and input tools

6. Stakeholder Prioritization

Key stakeholder groups will include, but not be limited to:

- Neighborhood and homeowner associations
- Youth and senior advocates
- Environmental and recreational organizations
- Schools and education stakeholders
- Residents in underserved or underrepresented areas

7. Evaluation and Continuous Improvement

Public engagement will be continuously monitored and refined based on:

- Participation numbers and demographic spread
- Survey response rates
- Digital engagement metrics (website visits, social shares, comments)
- Feedback from stakeholders on process effectiveness
- Strategies will be adjusted in real time to improve inclusivity and impact.



8. Expanded Public Engagement Benefits & Web Presence

To align with Section 4.2.5.2 of the RFQ, this Public Engagement Plan includes targeted strategies designed to deliver identifiable community benefits, including placemaking, identity branding, sustainability, and climate resilience.

Community Benefits Focus:

- **Placemaking & Identity Branding:** Engagement activities will collect community stories, memories, and ideas that inform placemaking strategies. Parks will reflect neighborhood character and history through signage, art, and recreational programming co-developed with local stakeholders.
- **Sustainability & Climate Resilience:** Outreach will include education on green infrastructure elements proposed for the parks (e.g., native landscaping, shade structures, resilient drainage). Public feedback will help guide sustainable design choices that reflect both community priorities and environmental best practices.

Inclusive Outreach Methods:

- Communication methods will prioritize simplicity and clarity to ensure that all community members, regardless of background or technical literacy, can easily engage with and understand the process.
- Engagement strategies include in-person and digital tactics such as:
- Pop-up surveys and tabling at special events and local festivals.
- Interactive presentations at community centers and schools.
- Multilingual materials and interpreter support at meetings.

Digital Access via Public-Facing Web Portal:

A robust, user-friendly project webpage will serve as a key component of the engagement strategy. This webpage will:

- Offer updates on how Parks Bond funds are being allocated and spent.
- Feature dashboards for each park project with visual timelines and milestones.
- Include high-quality renderings, flythroughs, and before/after images to visualize park transformations.
- Provide interactive components such as:
- A Q&A forum where residents can submit questions and receive timely responses.
- A comment wall or story map where users can pin ideas or concerns directly to park locations.
- Surveys and polls to gather input on design options.

Transparency and Accountability:

- All engagement reports, summaries, and visuals will be made available on the site for public access.
- Progress on engagement goals and metrics (e.g., participation equity, reach, feedback loops) will be shared in real-time.

This enhanced approach ensures that public input meaningfully shapes outcomes and that residents can track, trust, and feel ownership of the improvements resulting from the Parks Bond program.

9. Summary

This Public Engagement Plan will support the City of Fort Lauderdale in achieving an inclusive, equitable, and community-driven process for its Parks Bond and Master Plan Program. Through creative engagement tools, meaningful partnerships, and responsive communication, the project team will help ensure that all residents have a voice in shaping the city's parks for generations to come.

Grant Plan

In order to support the implementation of the 2019 Parks Bond and Parks and Recreation System Master Plan, Perkins&Will is committed to increasing funding opportunities through the identification, development, and submission of competitive grant proposals. Shannon Jones, a grant writer with years of experience obtaining and managing over 3.8 million of funding from local, state, federal, private and foundation support will be hired as a contractor to review available grant funding opportunities which may potentially be used to leverage Park Bond funds. Ms. Jones will work with City staff and Perkins&Will to develop and prepare grant submissions.

Ms. Jones will provide updated, monthly reports summarizing opportunities and deadlines, including an up-to-date calendar with submission, timelines, etc. When reviewing potential grants, she will ensure all opportunities are in alignment with the City's objectives and program eligibility. In the reports, she will outline the

funding opportunities to include essential details such as funding amount, compliance needs, match requirements, application timeline, and reporting obligations. Ms. Jones will use a variety of tools and platforms to identify funding opportunities across varying levels including federal (ex. Grants.gov), State (ex. Florida Department of Environmental Protection), and Private/Foundation (ex. Instrumental).

After reviewing opportunities to determine which grants to pursue, Ms. Jones will collaborate with the team to align proposed projects with grant guidelines. Working closely with the City and Perkins&Will, Ms. Jones will develop a full grant application package which includes budget, scope of work, project narrative, and additional application requirements. She will attend webinars and monitor timelines. Once submitted, Ms. Jones will track submission status and keep a detailed list of pending, awarded, and declined grants. If a grant is declined, she will contact the grantor institution to capture feedback for future applications.



Tab 6.

Examples of Completed Projects



Covington Park Master Plan: At 250+ acres, this park will connect surrounding neighborhoods with a robust trail network.

Examples of Completed Projects

We have a track record of delivering creative, implementable plans.

Our passion is for making a difference in each community we serve, which is why we are dedicated to offering small-firm service with the resources of a global firm for the City of Fort Lauderdale.

Perkins&Will is a firm committed to being “agents of change” in shaping regions, cities and districts. We approach the planning and design of great public places based on strategic global thinking, local cultural intelligence, and tested project implementation capabilities. Our passion is for making a difference in each community we serve, which is why we are dedicated to offering small-firm service with the resources of a global firm. **We only work on a select number of projects each year, seeking out clients and communities whose values align with our own mission of creating transformative environments.**

Our experience includes small to large public and private spaces and plans ranging from downtowns to new urban districts to campuses, parks and waterfronts. In every project, we work to bring creative processes, compelling visions, and grounded design solutions.

The recipient of hundreds of design awards each year, Perkins&Will is consistently ranked among the world's top design firms. Recently, we were honored to receive the American Planning Association's Firm of the Year Award, recognizing our efforts to solve the challenges facing today's cities by tackling growth, transformation and environmental challenges with expertise, compassion and a true belief in the power of collaboration. As a team, we are focused on sharing our individual and collective passion and experience for transforming and animating cities with you.

Examples of Completed Projects

Huizenga Park

Fort Lauderdale, Florida

Agency: Ft. Lauderdale DDA — **Role of the Firm:** Prime — **Duties Performed:** Architecture, Landscape Architecture, Urban Design — **Completion Date:** Ongoing — **Construction Cost:** Ongoing — **Years of Engagement:** 2022-Ongoing

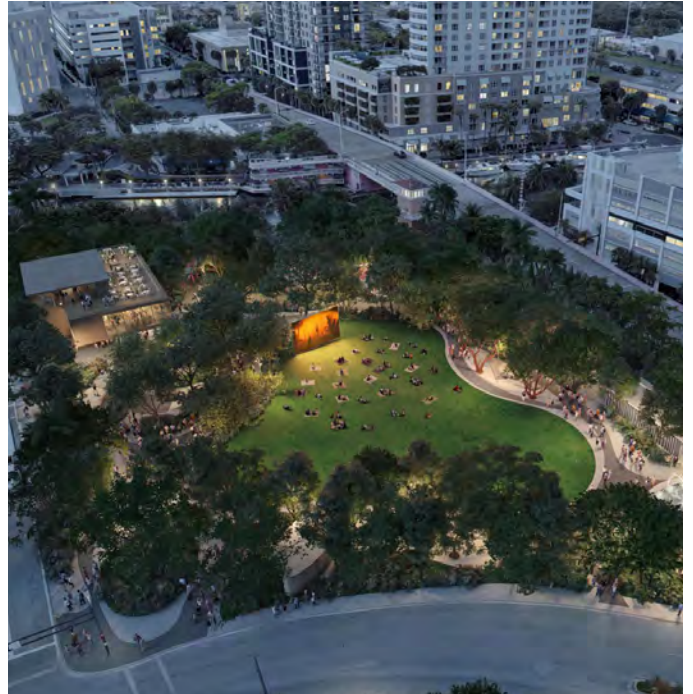
Threading the Needle

Located in the heart of Downtown's urban core at the SE corner of Las Olas Boulevard Andrews Avenue with direct access to Riverwalk and the beautiful New River, Huizenga Park is at the intersection of art, business, education, and entertainment. Its central location offers natural respite among the bustle and density of Downtown's built environment.

The design aims to thread the proverbial needle around the canopy of mature trees, river adjacency, and legacy fountain creating a high-performance urban landscape. The transformation repositions the dated underutilized park as a dynamic engine of economic investment, social vitality, and source of pride and enhanced cultural identity for the citizens of Ft. Lauderdale, Florida.

Perkins&Will's preliminary design concept for the park features a great lawn, a dog run, interactive play areas, revitalization of the Spirit of Fort Lauderdale fountain, concession space, public restrooms, a restaurant with a dining terrace, an underbridge plaza, and more.

The principles of Living Design are embodied throughout the composition of this newly invigorated public space design. Biodiversity has been increased by 250%, the amount of shade by 216%, circulation/exercise opportunities by 146%, and programmatic range by 350%. All storm water run off will be collected and recharged on site, a sustainable approach to site lighting reduces power consumption, and locally sourced hardscape materials demonstrate the projects commitment to sustainability.



— WHAT IT IS

A signature park that enhances the urban core and creates new opportunities for residents and visitors alike. The space is designed for safety and comfort for both day and night.



Examples of Completed Projects

East of the River Service Area Master Plan

Minneapolis, Minnesota

Client: Minneapolis Park and Recreation Board
Size: 150 acres / 33 Parks
Reference: Carrie Ann Christensen
 Planning Program Manager | Long-Range Planning
 carrie.christensen@state.mn.us
 651.201.8018

— WHAT IT IS

An innovative and immersive master planning process that helps shape the outdoor spaces in Northeast Minneapolis for all.

Northeast for All

Northeast Minneapolis is a diverse neighborhood that has seen significant population and economic growth in recent years. This master plan provides a comprehensive model for future park development for the entire Northeast Service Area, ensuring this development reflects the vibrancy and evolution of the area. The plan fosters neighborhood vitality, strengthens social connections, enhances natural ecosystems, and improves community health. As part of the plan, our team created unique new concept designs for the 33 neighborhood parks and triangle properties in the service area, provided detailed design and CA services for the first park identified as the catalyst park project, and created an update to the missing link of the Grand Rounds regional trail/greenway.

Each of the 33 neighborhood park plans identified the active and passive recreational and programming needs of residents living in the neighborhoods adjacent to the parks. The individual park plans also prioritized future improvements and identified related implementation costs.

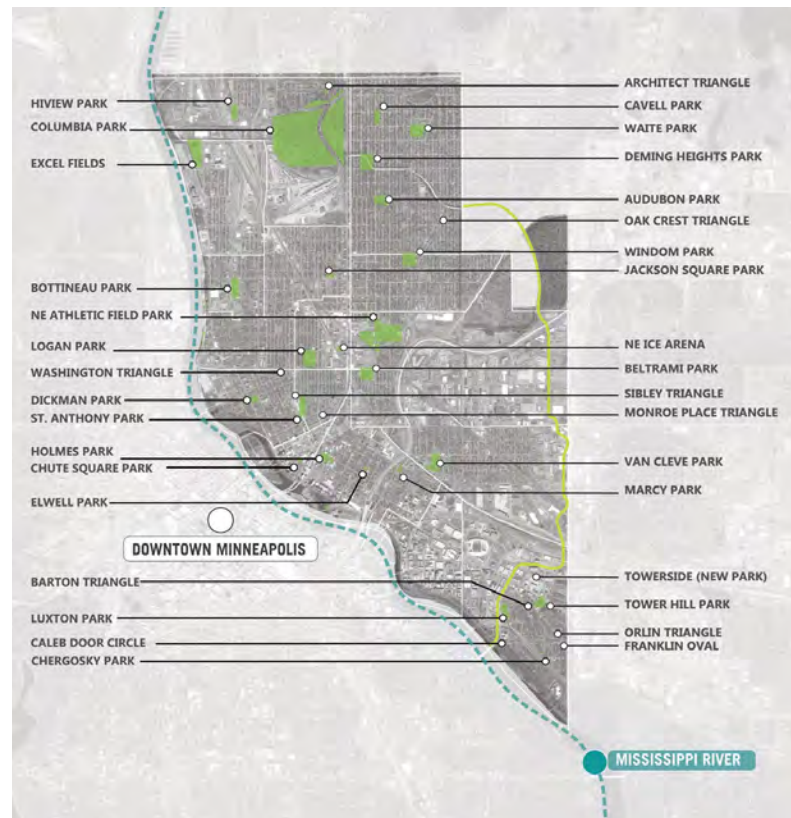




Making Park Planning Fun!

Our approach to engagement for this project was immersive and inclusive. Working side-by-side with MPRB, we attended over 50 local events, ranging from senior lunches to community festivals, ice cream socials, and back-to-school nights. Together, we developed innovative and interactive engagement tools and techniques to facilitate communication and bring some fun and playfulness into the engagement process. In an effort to reach community members that may be homebound or more isolated, members of the Youth Design Team – youth age 13-20 who live in the neighborhood – are canvassing historically underserved neighborhoods within the service area.

The result? A planning process that embraced a multitude of voices and perspectives, and a park plan that reflects the diverse interests and needs of the NE neighborhoods, helping create outdoor spaces where all feel welcomed, safe, and comfortable



Examples of Completed Projects

Orlando Packing District Master Plan, Regional Park Plan and Identity

Location

Orlando, Florida

Client

Dr. Phillips Foundation

Duration

2017-2018

Project Responsibilities

Master Planning
Conceptual Landscape Design
Brand and Identity Design

Experience and Expertise In

Resilient Economic Vitality Goals
Inclusive Multi-Modal Activity Goals
Sustainable Quality of Life Goals
Advancing and Synthesizing Previous Planning Efforts

The Packing District is rooted in the rich history of Central Florida. One of the original citrus producers in the region, Dr. Phillips used the land as one of his two premier packing houses, creating a key node in the early economic ecosystem of Orlando. Buildings on the site focused on his business and his philanthropic passion of enriching his community. Currently, the site is owned by the Dr. Phillips Foundation, an organization charged with extending the philanthropic goals and mission of Dr. Phillips. With the dynamics of the city, the site is ripe for redevelopment, which when successful with further endow the Foundation to give back to the community.

Today, the 202-acre site presents a range of experiences, from the wide industrial right of ways with distant sight lines to the narrow rail corridors framed by the original brick buildings built by Dr. Phillips. The master plan builds on these experiences to layer old and new: through architecture and open space, materials and textures, and the interplay of wide and narrow spaces. The design utilizes the old rail corridors that run through the site as an organizing element. Converting and extending these spines, this network establishes a connected district of pedestrian ways with a series of wye plazas to create hubs of activity. The district has a rich palette of existing industrial buildings for adaptive reuse alongside fresh, new architecture that looks toward the future needs of the community and provides a vibrant base of living and commerce. Alongside the urban development is a 105-acre Regional Park that prioritizes the wellness of people and the environment to ensure long-term success for the community.

**Like the Dr. Phillip’s Foundation,
the Packing District is rooted in
history, grounded in opportunity
and directed toward the future.**





Examples of Completed Projects

Upper Harbor Terminal Regional Park and Riverfront Trail

Minneapolis, Minnesota

Client: Minneapolis Park and Recreation Board — **Size:** 19.5 acres — **Reference:** Julie Aldrich, Design Project Manager, jaldrich@minneapolisparcs.org, 612.230.6463

Equitable Access to the River

A former barge site along the Mississippi River, Upper Harbor Terminal (UHT) offers an unparalleled opportunity to establish a large-scale, publicly owned space that will transform the North Minneapolis community in countless ways. This 48-acre site is poised to enhance quality of life for Northside residents while fostering social equity, and supporting future job opportunities, and affordable housing for the community.

Spanning 19.5 acres of the development, UHT Park is designed to provide equitable access to the river and enrich the community. The final design balances flexible hardscapes and natural areas to support both active and passive recreation. It incorporates spaces for food production and harvesting, integrates stormwater management and natural habitats, and features programming to ensure the park remains vibrant and accessible for North Minneapolis residents.



Reuse of Complex Post-Industrial Sites

As a former barge site, the area has numerous industrial structures. The plan celebrates the industrial history of the site by reusing these elements to enhance programming and recreational opportunities. Grain silos are repurposed for stormwater storage and new elevated overlooks, while the historic domes' footprints are transformed into vibrant play areas and outdoor learning spaces.



A Focus on Stormwater Management

The design reintroduces approximately 12 acres of native prairie and habitat along the one-mile stretch of riverfront. The newly created ecosystems will support urban wildlife, migrating birds, and enhanced flora. The park site will be part of a larger district stormwater system for the site and adjacent neighborhoods. The stormwater system is proposed to capture a 100-year rain event and store on site for reuse and cleanse water prior to entering the Mississippi River.

A Project for All

Extensive community engagement ensured community buy-in and involved three advisory groups, numerous North Minneapolis neighborhood groups, Indigenous groups, and city youth. Conversations with these diverse stakeholder groups focused on equitable access to the park and river, improved opportunities for active and passive recreation, and improved native habitats. The final design is reflective of diverse community desires for the park, including enhanced connections, improved stormwater management, and new recreation programming.

More than just revitalizing an old barge site, Upper Harbor is about creating a new legacy for North Minneapolis that embodies opportunity for all.

Examples of Completed Projects

Atlanta BeltLine Corridor

Atlanta, Georgia

Client: Atlanta BeltLine, Inc.

Size: 21,120 acres

Completion Date: Ongoing

Awards:

Building Healthy Places Award, 2015,

Honor Award, Tri-State ASLA, 2014

Award of Excellence, Georgia ASLA, 2014

Overall Excellence in Smart Growth

US Environmental Protection Agency, 2014

Award of Excellence, Atlanta Urban Design Commission, 2013

Merit Award Urban Planning/Design, Georgia AIA, 2013

— WHAT IT IS

Celebrated as a national model for smart growth, the Atlanta BeltLine transforms a 22-mile industrial railroad corridor into a public greenway.



→
Illustrative design diagram showing the grand vision for the Atlanta Beltline as a 22-mile loop.



CAM #25-1046
Exhibit 3

— WHAT MAKES IT COOL

The Beltline serves as the venue for Atlanta's only intown running series, the Lantern parade and the city's largest outdoor temporary art exhibition.



The trail has become a premier fitness destination, inspiring Atlanta's first and only in-town running series.



As native grasses and wildflowers revitalize the former brownfield, the restored habitat supports wildlife and native pollinators.



The BeltLine Lantern Parade, one of many unique events that the design supports and inspires, draws 10,000+ participants.



Examples of Completed Projects

Faribault Parks and Open Space Master Plan

Faribault, Minnesota

Client: City of Faribault — Size: 265 acres, 39 parks

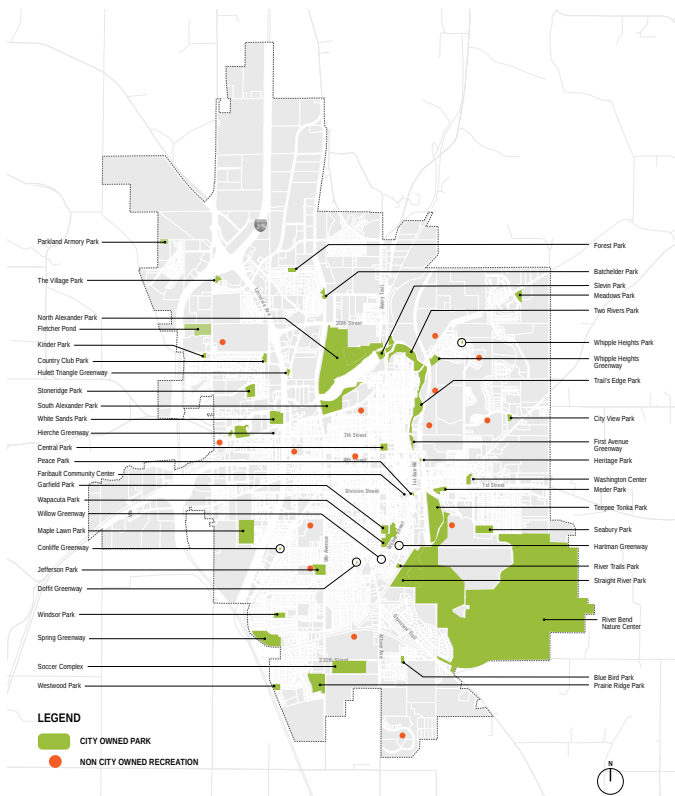


— WHAT IT IS

A strategic road map for the future success of Faribault's parks, trails, and open spaces.

Increasing Access and Equity

Downtown Faribault is a regional attraction with a historic downtown, proximity to great natural amenities including a regional trail system, and active neighborhoods. The City recognized that as recreation needs evolve, park facilities must also evolve to meet the changing demands. This plan was informed by several guiding principles. These principles aim to diversify park facilities to better meet the needs of the community, strengthen connections between parks, trails, and open spaces, and ensure universal accessibility throughout the system. The plan also emphasizes the importance of incorporating meaningful gathering spaces, enhancing opportunities for people to experience nature—particularly along Faribault's rivers—and embedding principles of sustainability into the design, operation, and maintenance of all parks, trails, and open spaces.



Engagement for all

Extensive outreach was done throughout this planning process. Our team gathered feedback from a wide spectrum of people including those who live, work, play, and visit Faribault. The results of the community engagement efforts are integrated throughout the plan.

The engagement process worked closely with the community to identify and build on past successes and, more importantly to empower people to engage in the future success of the parks, trails, and open space. To ensure widespread and active participation, the public engagement process included several ways to stay involved, including plugging into existing community events, hosting a community forum, and various forms of online engagement

Examples of Completed Projects



One Park Jax / Jacksonville Landing

Jacksonville, Florida

Agency: City of Jacksonville

Project Budget: TBD

Duties Performed: Architecture, Landscape
Architecture, Urban Design

Completion Date: Perkins&Will was selected the winner
in July 2021. The firm has delivered a 50% DD set.

Role: Prime

Client Reference:

Jill Enz

City of Jacksonville

e. Jenz@coj.net

t. 904-255-5301

Social Activity and Adaptive Ecologies

Our park design is bold and simple. It is one grounded in time-tested public space typologies, lessons learned on designing other world-class urban parks throughout the world, and a contemporary expression that is uniquely Jacksonville. It is about the people, the river, and the city. The park design is intended to be a catalyst for downtown and the City-at-large that will help to unlock the full cultural and economic potential of the largest City by area in the United States,

The design is organized around four programmatic nodes strategically located in the four corners of the site. They include the River Plaza in the southeast corner, the Hotel and Sky Garden in the northeast, the Destination Playground in the southeast, and the Park Pavilion in the northwest. This “four corners” approach allows for the interior of the park to be open and flexible, creating deep views into the park and river from Laura Street, Hogan Street, and the Performing Arts Center.



One Park Jax

This sets up a natural location for the Central Lawns and a programmatic gradient for more flexible program in the center and more specific program around the perimeter. It also shapes the strategic deployment of shaded areas and open areas that are specifically calibrated per program type.

These program and landscape types incorporated into the nodes are also driven by their location and take advantage of the size and shape of the site.

The integration of Art, Landscape, and the City is one of the core tenets of our design approach. The form, scale, location, and subject matter of our Iconic Sculpture was developed in collaboration with the concept, form, program, and circulation of the park design. Working backward from input received from our public outreach and understating of the goals and directives of the City.

**Community engagement
and urban design analysis
provided us with unique
design mandates that have
driven our work.**



Community Engagement

Our team has put an incredible amount of time and effort into listening to Jaxsons. This is their park, and we see our roles as facilitators to bring world class design to Jacksonville from the voices of the city. We believe that this design must reflect Jacksonville as a whole as well as each of the neighborhoods and diverse cultures within the city. We engaged the community through multiple channels to ensure we heard the community's vision clearly and to ensure we heard from all of the community, and we heard a number of recurring directives which we hope to honor with our design.

As urban designers and landscape architects, we talk and think about cities all day, every day, and we value community engagement as a time to connect with a specific municipality and find out what makes it unique.

We treasure candid conversations with passionate residents who want the best for the place that they call home, and we utilize that feedback to better understand the nuances of that place as we craft context-sensitive solutions. Jacksonville was no different. We cherished getting to know the city, and we believe we learned what makes it tick.

As we chatted with residents, a number of recurring ideas percolated to the surface in a definitive way. We synthesized recognizable mandates into eleven design imperatives. We then established these parameters as our guideposts, ensuring that we would only be able to envision a unique park design that responds to all of Jacksonville's directives.





Examples of Completed Projects

Bde Maka Ska and Lake Harriet Master Plan

Minneapolis, Minnesota

Client: Minneapolis Park and Recreation Board — **Size:** 990 acres — **Reference:** Adam Regn Arvidson, Director of Strategic Planning, aarvidson@minneapolisarks.org, 612.230.6470

Ecologically Sensitive Master Plan

Part of the Minneapolis Chain of Lakes Regional Park, Bde Maka Ska and Lake Harriet are the most popular and heavily-used parks in the seven-county metropolitan area. Park usage has doubled in less than 20 years to an estimated 5.5 million visits per year with almost half of the estimated visitors coming from outside the Minneapolis city limits. Our work for this master plan effort included assisting MPRB on public engagement, coordinating between multi-jurisdictional partners, leading all aspects of design, and developing the final design recommendations. A major goal of the study was to adopt design measures that address resilient infrastructure and facilities with extreme weather conditions and climate change in mind. The master plan balances the variety of land uses to provide access and create new recreational amenities for all Minneapolis residents.

Through an inclusive engagement process we identified and developed strategies for the use and improvement of public and private right of ways. These strategies focused on improving environmental and natural resources, achieving equitable use and access to public land, addressing demographic trends and demands, and preserving cultural resources.



— WHAT MAKES IT COOL

Maximizing the preservation of a unique natural resources in this popular regional park system.

French Regional Park Master Plan

Plymouth, Minnesota

Client: Three Rivers Park District — Size: 332 acres



ADJACENT TRAIL SYSTEMS

- | | | |
|-----------------------------|---|----------------------|
| REGIONAL TRAIL | INTERNAL PARK ROADS | OPEN WATER |
| INTERNAL PARK TRAIL NETWORK | EXISTING PARKING LOT | 500-YEAR FLOOD PLAIN |
| CITY TRAIL / SIDEWALK | POTENTIAL PARK ACCESS/TRAIL CONNECTIONS | 100-YEAR FLOOD PLAIN |
| ON-ROAD BIKE ROUTE | EXISTING PARK ACCESS/TRAIL CONNECTION | |

Try it and Learn it!

Designated as the “Try it and Learn it” park, French Regional Park offers visitors a variety of passive and active activities, including canoeing, kayaking, swimming, and picnicking. With regional trail connections and miles of trails for both summer and winter use, the park is a destination for outdoor enthusiasts.

Known for its innovative programming and expansive children’s play area, the park’s master plan emphasizes enhancing amenities to align with its “Try it and Learn it” mission. Planned improvements focus on creating flexible spaces for programming and events, expanding trail connections to better integrate with the regional network, and enhancing access to water recreation. A new nature play and learning area, dedicated spaces for winter programming, and upgraded restroom and picnic facilities are also key components. Additional enhancements include public art installations, improved signage and wayfinding, and an upgraded swimming area.

Together, these updates aim to elevate the park’s role as a community resource, ensuring it continues to offer engaging and educational experiences for visitors of all ages.

Examples of Completed Projects

Fair Park Master Plan

Dallas, Texas

Client: Fair Park First, Spectra, Biederman Redevelopment Ventures

— **Size:** 277 acres — **Awards:** Unbuilt Dream Study Award,

Greater Dallas Planning Council, 2020 — **Reference:** Alyssa

Arnold, Director of Strategic Initiatives at Fair Park, alyssa.arnold@fairparkfirst.org, 469.805.5788

Crown Jewel of Dallas

Fair Park is a 135-year-old, 277-acre historic park situated just outside of downtown Dallas. It began as a fairground for the State Fair of Texas, a use that continues today. The Park has extensive accolades – the site of the 1936 Texas Centennial Exposition and the 1937 World's Fair, one of the largest collections of Art Deco art and architecture in the world, and a National Historic Landmark on par with the Alamo.

Key recommendations for the master plan focus on resilience, regeneration and equity by creating new greenspaces on former parking lots, improving stormwater management onsite to manage 100-year rain events, planting of over 1500 new trees, increasing overall site biodiversity by creating new habitat areas, improving access to the park by creating gateway parks located outside of the barrier fence, providing more daily park activation focused on community programming, and provide living wage jobs/training.

The plan was informed by an inclusive engagement process to define a 20-year planning and implementation roadmap for the transformation of Fair Park into a premier park and a daily destination for the surrounding neighborhoods.



FIU Parkview Promenade

Miami, Florida

Agency: Florida International University

Role of the Firm: Prime/Principal

Duties Performed: Architecture, Landscape Architecture, Interior Design

Years of Engagement: 2018-2022

Contact: John Cal, FIU

305-348-4001 / John.Cal@fiu.edu

Rising from the ancient Sweetwaters on the eastern edge of the Everglades, this vertical student village serves a new community of first generation students. The village redefines the meaning of shelter with safety-in-place strategies that connect to campus-wide resiliency plans. The neighborhood allows students to be part of a new model for housing where they have a focused support framework. Mobility, integration with nature, diversity of spaces, daylighting, and passive security strategies were essential drivers in the development of the overall experience. The natural setting is reinforced with a redefined lake, a new campus promenade, and a collection of outdoor experiences that partner with the drivers of wellness, collaboration, and vibrant student life.



CAM #25-1046

Exhibit 3

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Tab 7.

References

References



Jacksonville Northbank Lawn / Riverfront Plaza

Jacksonville, Florida

Agency/Client Name & Contact: City of Jacksonville / Jill Enz

Contact Telephone & Email: 904-255-5301 / JEnz@coj.net

Years and Terms of Engagement: 2021 - Ongoing



Ft. Lauderdale DDA Huizenga Park

Ft. Lauderdale, Florida

Agency/Client Name & Contact: FTL DDA / Jenni Morejon

Contact Telephone & Email: (954) 463-6574 / jenni@ddaftl.org

Years and Terms of Engagement: 2021 - Ongoing



FIU Parkview Promenade

Miami, Florida

Agency/Client Name & Contact: Florida International University / John Cal

Contact Telephone & Email: 305-348-4001 / John.Cal@fiu.edu

Years and Terms of Engagement: 2018-2022



Atlanta Beltline

Atlanta, Georgia

Agency/Client Name & Contact: Atlanta Beltline, Inc. / Kevin Burke

Contact Telephone & Email: 404.477.3637 / kburke@atlbeltline.org

Years and Terms of Engagement: 2014-2019



East of the River Service Area Master Plan

Minneapolis, Minnesota

Agency/Client Name & Contact: Minneapolis Park and Recreation Board - Carrie Ann Christensen

Contact Telephone & Email: 651.201.8018 / carrie.christensen@state.mn.us



Bde Maka Ska and Lake Harriet Master Plan

Minneapolis, Minnesota

Agency/Client Name & Contact: Minneapolis Park and Recreation Board - Adam Regn Arvidson

Contact Telephone & Email: 612.230.6470 / aarvidson@minneapolisparcs.org

Tab 8.

M/WBE Participation



Small Business - There's more to it than “diversity and inclusion.”



Read our best practices
for creating a J.E.D.I.
culture in any
organization.

Setting a goal to achieve diversity and inclusion is a good first step. But collectively, we have to do more. We have to go further.

Our clients, colleagues, and communities deserve to partner with a design firm that stands by them—that advocates for them—every step of the way. They expect an unwavering commitment to social justice and equity, and to more inclusive engagement.

By actively engaging diverse groups, we ensure everyone has the opportunity to contribute to a project meaningfully and with purpose.

We're creating opportunities for small, local, and minority-owned businesses to further excel their experiences and impacts within their communities.

Diverse Subconsultant Program

Our commitment to diversity in architecture, design, and construction (AEC) doesn't end with our firm. Real change happens at scale. Our Small and Diverse Subconsultant Program—one of the first of its kind in the AEC industry—puts strategies in place to ensure we partner with disadvantaged and minority-owned service providers and manufacturers. This kind of strategic collaboration on design projects catalyzes economic growth and accelerates entrepreneurial innovation in the communities we serve. And, it gives talented—yet often unsung—local business leaders a chance to shine.

For Fort Lauderdale, we are partnering with Adept Group, a certified SBE firm and Pacifica, a certified MBE firm.

Additionally, we will work jointly with the City in the solicitation and selection of additional required consultants. Perkins&Will is committed to selecting Certified Small and Diverse Vendors in order to enhance our team and subcontract as needed.

Our mentorship and career coaching programs pave the way for a new generation of aspiring young designers.

Black in Design Mentorship Program

Launched in 2021, the Black in Design Mentorship Program with the Harvard Graduate School of Design (GSD) aims to promote greater representation of Black talent in the design industry. Originally conceived by students and Perkins&Will professionals at the GSD's 2019 Black in Design Conference, the mentorship program will fill a critical educational and career gap in the design profession by fostering meaningful and lasting relationships starting as early as high school.

Phil Freelon Fellowship

This national fellowship for African American and other under-represented students stems from a partnership with the Harvard Graduate School of Design (GSD) and our late colleague Phil Freelon. Introduced in 2016, the Phil Freelon Fellowship provides expanded academic opportunities to students of color, and helps fill the profession's talent pipeline with more diverse designers.

Johnson-Nagle Family Fellowship

The Nagle-Johnson Family Fellowship at the Harvard Graduate School of Design (GSD)—established in 2018 by our firm's Global Design Director, Ralph Johnson, and his wife Kathleen—provides financial aid to under-represented GSD students with the aim of expanding their academic and career prospects.

Cornell Future Architect Award

The Cornell Future Architect Award is a merit-based award that gives under-represented high school students the opportunity to attend Cornell's Introduction to Architecture Program, at no cost. The program introduces students to the rigors of a bachelor of architecture degree program and helps them prepare a competitive portfolio. The award was established in 2016.





We're proud to lead our industry by example.

Our Justice, Equity, Engagement, Diversity, and Inclusion (J.E.D.I.) program is rooted in an ethos that celebrates differences, encourages participation, and ensures everyone is treated fairly.

No matter your age, background, culture, ethnicity, gender identity, language, physical ability, race, religion, sexual orientation, size, or socioeconomic status, you belong here. Your voice matters.

In Miami, We're holding ourselves to account.

It's one thing to say we're going to do something. It's another thing to actually do it. That's why we established the design industry's first Diversity Council—to ensure we uphold our commitment to J.E.D.I.

Led by our Director of Global Diversity Gabrielle Bullock, the Council is made up of a rotating cross-section of diverse staff from around the world. It's responsible for maintaining a culture and set of business best practices that celebrate human differences in everything we do.

Our Miami Managing Principal, Larry Kline, is one of Perkins&Will's Leaders in Diversity, and our Miami office is a great representation of inclusion.

Tab 9.

Subconsultants

Consultant Team for Fort Lauderdale.

We value our relationship with our **whole** team.

Consultants are always valued and critical team members. Our philosophy with regard to selecting and engaging a consultant team is focused first and foremost on achieving the right fit on behalf of our client. We consider the professional expertise, location to the project site, and level of service required to satisfy the unique project needs.

For the Fort Lauderdale contract, we are proposing to work with several consultants, shown below. As good practice, at kick off, we will provide the consultants all of the information on the project from inception of the proposal through each phase of the project. We want to assure they have a deep understanding of the project goals and requirements, to be sure our clients are offered only the best service. We are well versed with the type of collaboration and communication necessary amongst our team to assure a project is successful from start to finish.

Consultant Team	Discipline	Location
Square Edge	Construction Management, Pre-Construction Services, Cost Estimating	Miami, Florida
Langan Engineering	Civil Engineering, Open Space Design, Geotechnical Engineering	Miami, Florida
TLC Engineering	MEP/FP Engineering	Miami/Deerfield Beach, Florida
TY Lin	Structural Engineering	Fort Lauderdale, Florida
Pacifica	CEI Services	Delray Beach, Florida
Adept	Public Engagement	Fort Lauderdale, Florida
Shannon Jones	Grant Writer	Miami, Florida
Chappell Group	Environmental Engineering	Pompano Beach, Florida
Water Design, LLC	Pool Design	Belleair, Florida
Hines	Irrigation	Fort Collins, Colorado

Core team overviews are listed in the following pages.

Square Edge

Square Edge Inc., established in 2014 and based in Miami, Florida, is a comprehensive real estate project management and advisory firm. The company specializes in managing complex developments across various sectors, including hospitality, retail, residential, open space master plan communities and cultural projects. Their services encompass real estate development management, design oversight, cost control, value engineering, preconstruction & bidding management, construction contract negotiations, insurance compliance, permitting oversight, schedule review, and construction execution oversight and management with a strong emphasis on sustainability and local expertise.

Miami Worldcenter: Transformative Urban Development

Square Edge Inc. has played a pivotal role in the Miami Worldcenter (MWC), one of the largest mixed-use developments in the U.S., covering 10 city blocks in Downtown Miami. Their involvement spans multiple facets of the project.

- **Public & Private District Corridors:** Managed \$90 million worth of site improvements to integrate urban infrastructure with artistic and branding elements, outdoor plazas, water features, enhancing the pedestrian experience and connectivity within and surrounding the master development.
- **Paramount Miami:** Managed \$550 million, 60-story, 564 unit residential condominium tower with multi-acre recreational amenity deck along with outdoor rooftop amenities, and ground level retail. Completed in Q2 2019.
- **City Block H:** Oversaw a mixed-use facility comprising 48,000 NSF of retail and F&B space, a 922-space parking garage, and 434 residential units in the Luma Tower. The \$92 million development was completed in Q1 2022.
- **City Block D East:** Managed \$90 million, 548,807 GSF mixed-use facility with 53,519 NSF of retail space, a 1,100-space parking garage, and 26 Paramount Villa units. Notably, the building features large-scale murals by artist Franz Ackermann, enhancing its landmark status. The project concluded in Q2 2019.
- **City Block E:** Managed \$45 million mixed-use facility comprising 65,000 SF of retail, office, and F&B. Anticipated completion Q2 2026.
- **City Block F East:** Managed the development of a 135,208 GSF retail facility, known as the "jewelry box" of MWC, featuring two floors with rooftop activation offering panoramic views. This \$92 million project was completed in Q2 2020.

Square Edge

- **City Block G West:** Managed \$206 million development of a 444 units, 40-story multi-family rental tower with adjacent parking structure with the outdoor amenity deck sitting atop.
- **Public Art Program:** Led the \$5 million initiative to incorporate site-specific installations by renowned artists such as Serge Toussaint and Franz Ackermann, collaborating with curators Jeffrey Deitch and Primary Projects to enrich MWC's cultural landscape.

Additionally, Square Edge's commitment to sustainability contributed to MWC achieving LEED ND Silver Pre-Certification, reflecting their role in promoting environmentally responsible urban development.

Hospitality Sector Expertise

Square Edge Inc. has demonstrated significant proficiency in the hospitality sector, managing projects that blend luxury with functionality:

- **The Whitfield Hotel:** A luxury hotel project in South Florida, showcasing Square Edge's ability to deliver high-end hospitality experiences that cater to both guests and the local community.
- **The Nora:** A 201-room luxury boutique hotel featuring a rooftop pool deck and restaurant, emphasizing the firm's capacity to manage upscale hospitality developments.
- **Hillsboro Club:** A 27-acre exclusive private Club in South Florida founded 100 years ago. SEI is managing design and construction for a comprehensive redevelopment effort that will update all infrastructure in the property, adding extensive outdoor and indoor facilities.

Conclusion

Square Edge Inc.'s extensive experience in managing large-scale, multifaceted projects like Miami Worldcenter, coupled with their expertise in the hospitality sector, positions them as a leading firm in real estate development management. Their commitment to integrating art, culture, and sustainability into urban development underscores their holistic approach to creating vibrant, functional spaces.

ADEPT COMPANY BIO

ABOUT ADEPT

Headquartered in Broward County, Florida, ADEPT is a leading public relations, advertising, marketing, and communications agency offering expertise in communications, public outreach/involvement, government/public affairs, law and policy, social media, and digital marketing. Our broad range of experience allows us to provide a comprehensive and thorough outlook on economic, political and social dynamics that influence important constituencies.



ADEPT represents clients in various industries from both the public and private sectors, with extensive experience working for local governments and governmental entities and expertise in public relations, advertising, marketing, communications, and public policy.

Broward-based ADEPT serves the greater South Florida community, and the ADEPT team is very involved with civic-based organizations, charities, and many local and annual events throughout the South Florida region.

ADEPT is permitted to compete for, and perform, work on all projects receiving credit for work performed in the following areas:

- NAICS: 541810 Advertising Agencies
- NAICS: 541613 Marketing Consulting Services
- NAICS: 541820 Public Relations Agencies
- NAICS: 541910 Marketing Research and Public Opinion Polling
- NAICS: 541618 Other Marketing Consulting Services
- NAICS: 541690 Other Scientific and Technical Consulting Services
- NAICS: 611430 Professional and Management Development Training
- NAICS: 541618 Other Management Consulting Services
- NAICS: 541611 Administrative Management and General Management Consulting
- NAICS: 561110 Office Administrative Services
- NAICS: 561410 Document Preparation Services

Contact Information

ADEPT Strategy & Public Relations
5300 Powerline Road, Suite 207
Fort Lauderdale, FL 33309

Adept

Email: info@adept.co | Main contact: Dana Pollitt
Tel: Office (954) 769-1533 | Cell: (954) 937-9403

ADEPT'S VISION

Our team has a unique and wide range of professional skills and expertise in the areas of marketing, communications, advertising, travel, tourism and hospitality, transportation, infrastructure, governmental affairs, law, and public policy, among others.

When engaging with prospective clients for public relations services, our approach is centered on understanding their specific goals, challenges, and target audiences.

Our hands-on approach allows us to capture and reach targeted audiences in an efficient, effective, and professional manner. We analyze all options and map out the competitive environment by conducting detailed reviews of existing data to help our clients clarify and present their objectives.

ADEPT provides a wide variety of professional PR services, including media relations, strategic communications, community outreach, and media monitoring, with a robust database of contacts and sophisticated outreach capabilities through a wide variety of platforms.

Our team is extremely well-versed and experienced working with Broward County, having worked on a multitude of Broward County Contracts and projects. ADEPT also provides website design, outreach and tier 1 and tier 2 stakeholder input for Broward County on multiple projects.

Additionally, our team has expertise in providing professional project support services, including website design, social media, video production and editing, graphic design, digital marketing, document control and office and administrative tasks, among other duties.

OUR PROFILE

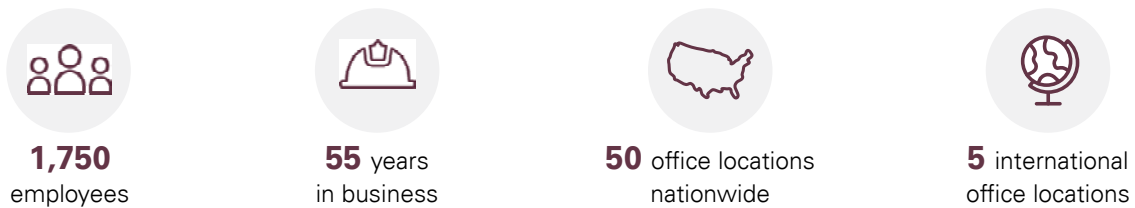
ADEPT is a State of Florida certified Small Business Enterprise (SBE) for Public Relations, Marketing and Advertising Consulting Services and Broward County Business Enterprise (CBE) certified in administrative management and general management consulting services, marketing consulting services and customer service management consulting services.



Corporate Summary

Integrated Solutions. Measurable Value.

Langan provides an integrated mix of engineering and environmental consulting services in support of land development projects, corporate real estate portfolios, and the energy industry. Our clients include developers, property owners, public agencies, corporations, institutions, and energy companies around the world.



TY Lin

TYLin



NEW CONSTRUCTION
RENOVATION
ADAPTIVE REUSE
HISTORIC PRESERVATION
STRUCTURAL INVESTIGATION
BUILDING ENVELOPE
SUSTAINABLE DESIGN

TYLin.com

Connecting people, places, & ideas

TYLin's Buildings Sector began with the vision to support great architecture through the highest level of technical excellence – and to find joy along the way. With TYLin's acquisition of Silman and Architectural Engineering Collaborative, two nationally recognized structural engineering firms, the Sector now comprises 200+ professionals including 70+ professionally licensed engineers and 20+ LEED accredited professionals. Our personnel bring creativity, a collaborative ethos, and technical excellence to buildings of all types and scales. We are located across the country with offices in Washington, D.C., New York City, Rochester, Buffalo, Boston, Ann Arbor, Chicago, Los Angeles, Austin, and San Antonio.

We bring the most complex designs to life through a combination of sophisticated technologies and fundamental engineering methodologies. Our team of creative collaborators is deeply passionate about architectural design and its ability to bring people, places, and ideas together.

New structures ranging from cultural and educational facilities to commercial and residential buildings account for about half of ongoing work. TYLin has also consulted on over 400 registered landmark structures, developing invaluable expertise in the restoration and preservation of historic buildings. Renovations and adaptive reuse projects are another major segment of active projects, drawing from TYLin's knowledge of structures both old and new. Our team collaborates on numerous specialty structures, complex landscape projects, and arts projects.

The firm's engineers and drafters are experts in Building Information Modeling (BIM), primarily utilizing Autodesk® Revit® for modeling, documentation, and coordination. TYLin has created CD level documents in Revit for new and existing buildings, and in some cases has continued the use of BIM through construction administration. A Digital Design Manager oversees our integrated approach to modeling, design, and documentation across multiple software platforms.

As part of a commitment to creating more efficient structural systems, TYLin has incorporated sustainability into its standard specifications and introduced high performance metrics into all its designs. The firm is also a signatory of the SE2050 Commitment, which has the goal of achieving net zero embodied carbon structural systems by 2050.

TYLin has provided structural engineering services across Florida, with experience spanning restoration, renovation, adaptive reuse, and new construction across a variety of project types. In the Fort Lauderdale area and beyond, the firm's notable work includes the revitalization of Huizenga Park; the development of Jacksonville's Riverfront Plaza; and the Julian B. Lane Riverfront Park, a new park along the Hillsborough River in Tampa. TYLin has also supported the preservation of Fort Jefferson through emergency stabilization efforts and the phased design of critical repairs, as well as the restoration and adaptive reuse of the Vizcaya Museum, Village, and Gardens in Miami, among other projects.

TLC Engineering



At **TLC Engineering Solutions, Inc.** we are continuously learning and growing. Our vision to **THINK** boldly, **LISTEN** attentively, and **CREATE** passionately serves as the blueprint that guides our commitment of extreme service to our clients. TLC Engineering Solutions provides high-performance engineering design and consulting. Founded in 1955 and consistently ranked among the largest MEP and structural engineering firms in the country, we are an industry leader with expertise in diverse markets, from healthcare to education to aviation.

Headquartered in Orlando, Florida, TLC has eight offices across Florida as well as offices in Nashville, Tennessee; New Orleans, Louisiana; Dallas, Texas; Ft. Worth, Texas; Houston, Texas; Los Angeles, California; Philadelphia, Pennsylvania; Atlanta, Georgia; Washington, DC; Chicago, Illinois; Milwaukee, Wisconsin; and Charlotte, North Carolina. Our highly qualified team of 500 professionals includes professional engineers, LEED-accredited professionals, ACG-registered commissioning authorities, and specialists in acoustics, energy modeling, and technology. We provide comprehensive services that allow clients to collaborate with a dedicated team from start to finish.

Our Approach to Parks and Sustainability

As we apply the philosophy of engineering design excellence and quality to each project, we must first understand the vision of the Owner and the Architect. The key to accomplishing these goals is interaction with the Design Team to create an atmosphere that people will enjoy, by developing a better understanding of the visual environment, the architectural features and components of each area, the materials used, and the tasks to be performed in each space. By working together as a team, we can combine our technical skills with innovative solutions.

At TLC, our approach to lighting design is to integrate form and function to achieve an environment that provides the desired illumination levels, is visually pleasing, highlights the architecture of the space and minimizes the energy consumption.

Our electrical engineers understand and are well practiced in the aesthetic design issues such as Lamp Source Selection, Color and Color Rendering, Psychology of Light, Vision and Visual Performance and well as the more technical/sustainable design issues of Lighting Calculations, Dimming and Lighting Controls, and Energy Management.

We have applied the following lighting strategies to meet the sustainable goals for parks and other recreational facilities:

- Use of Photocells and time clocks to run off lights when not needed.
- Lighting will be LED to minimize energy usage (with the color temperature matching the requirement for turtles)
- All lighting will satisfy the dark sky initiative cutting up lighting spillage.
- Pathways can be lit by pole mounted luminaires fed from solar panels located on each individual pole. Normal utility power can be backup.
- Lighting and exhaust fans in restroom building can be fed from solar panels located on the roof of the restroom building.
- For additional supplemental energy sources, TLC would propose to include a solar water heating system.

Pacifica**Pacifica Engineering Services**

Pacifica Engineering Services, LLC is a multi-disciplined engineering consulting firm specializing in geotechnical engineering, environmental sciences, construction material testing, threshold/special inspections, private provider services, permit expediting, building envelope consulting, pavement evaluations, and roof consulting services.

Pacifica Engineering Services, LLC (PACIFICA) operates as a limited liability company organized under the laws of the State of Florida and is in good standing with the State of Florida. PACIFICA is a certified Minority Business Enterprise (MBE) with the State of Florida's Office of Supplier Diversity; and a certified Disadvantaged Business Enterprise (DBE) with the Florida Department of Transportation and through the Florida Unified Certification Program. PACIFICA is also a self-certified Federal Small Business Enterprise (SBE). We are also a United States Army Corps of Engineers (USACE) validated laboratory.

Our CEI Services

Pacifica Engineering Services, LLC (PACIFICA) Construction Engineering and Inspection (CEI) Division offers a comprehensive suite of services designed to meet the unique demands of each client and project. Our dedicated team ensures that every project is delivered with exceptional quality, cost-efficiency, and longevity. CEI are required for contract administration, inspection, and materials sampling and testing. Services provided to follow clients' manuals, procedures, and specifications. As the CEI firm, we work for owners to ensure that projects are constructed in accordance with the project specifications and standards. Below, we outline the key CEI services we offer:

Construction Engineering and Inspection (CEI): We provide comprehensive oversight for roadways, bridges, and utility projects working for the owner.

- Owner's Representative & Alternative Delivery Services: We act as your advocate to ensure project success.
- Construction Management: We provide professional oversight to keep projects on schedule and within budget.
- Constructability Reviews: We provide expert evaluations to optimize design and implementation strategies.
- Program/Project Management: We provide tailored solutions for seamless execution from inception to completion.
- Scheduling & Document Control: We provide meticulous planning and tracking to maintain project momentum.
- Office Engineering: We provide technical and administrative support to streamline operations.
- Our practice ensures adherence to the Engineer of Record's plans and specifications, with a focus on quality, durability, and reduced maintenance costs.

Tab X.

Required Forms



LOCAL BUSINESS PREFERENCE CERTIFICATION STATEMENT

The Business identified below certifies that it qualifies for the local business price preference classification as indicated herein, and further certifies and agrees that it will re-affirm its local preference classification annually no later than thirty (30) calendar days prior to the anniversary of the date of a contract awarded pursuant to this ITB. Violation of the foregoing provision may result in contract termination.

- | | |
|-----|--|
| (1) | is a Class A Business as defined in City of Fort Lauderdale Ordinance No. C-17-26, Sec.2-186. A copy of the City of Fort Lauderdale current year Business Tax Receipt and a complete list of full-time employees and evidence of their addresses shall be provided within 10 calendar days of a formal request by the City.
<hr/> Business Name |
| (2) | is a Class B Business as defined in the City of Fort Lauderdale Ordinance No. C-17-26, Sec.2-186. A copy of the Business Tax Receipt or a complete list of full-time employees and evidence of their addresses shall be provided within 10 calendar days of a formal request by the City.
<hr/> Business Name |
| (3) | is a Class C Business as defined in the City of Fort Lauderdale Ordinance No. C-17-26, Sec.2-186. A copy of the Broward County Business Tax Receipt shall be provided within 10 calendar days of a formal request by the City.
<hr/> Business Name |
| (4) | requests a Conditional Class A classification as defined in the City of Fort Lauderdale Ordinance No. C-17-26, Sec.2-186. Written certification of intent shall be provided within 10 calendar days of a formal request by the City.
<hr/> Business Name |
| (5) | requests a Conditional Class B classification as defined in the City of Fort Lauderdale Ordinance No. C-17-26, Sec.2-186. Written certification of intent shall be provided within 10 calendar days of a formal request by the City.
<hr/> Business Name |
| (6) | <div style="text-align: center; font-size: 2em; font-weight: bold; margin-bottom: 10px;">X</div> is considered a Class D Business as defined in the City of Fort Lauderdale Ordinance No. C-17-26, Sec.2-186 and does not qualify for Local Preference consideration.
<hr/> Business Name |

BIDDER'S COMPANY: Perkins & Will Architects, Inc.

AUTHORIZED COMPANY PERSON: Lawrence Kline  06.01.25

PRINT NAME SIGNATURE DATE



DISADVANTAGED BUSINESS ENTERPRISE CERTIFICATION STATEMENT

The Business identified below certifies that it qualifies for the disadvantaged business enterprise price preference classification as indicated herein, and further certifies and agrees that it will re-affirm its preference classification annually no later than thirty (30) calendar days prior to the anniversary of the date of a contract awarded pursuant to this solicitation. Violation of the foregoing provision may result in contract termination.

- (1) _____ is a disadvantaged class 1 enterprise as defined in the City of Fort Lauderdale Ordinance Section 2-185 disadvantaged business enterprise that has established and agrees to maintain a permanent place of business located in a non-residential zone, staffed with full-time employees within the limits of the city, and provides supporting documentation of its City of Fort Lauderdale business tax and disadvantaged certification as established in the City's Procurement Manual.

Business Name

- (2) _____ is a disadvantaged class 2 enterprise as defined in the City of Fort Lauderdale Ordinance Section 2-185 disadvantaged business enterprise that has established and agrees to maintain a permanent place of business within the limits of the city with a full-time employee(s) and provides supporting documentation of its City of Fort Lauderdale business tax and disadvantaged certification as established in the City's Procurement Manual.

Business Name

- (3) _____ is a disadvantaged class 3 enterprise as defined in the City of Fort Lauderdale Ordinance Section 2-185 disadvantaged business enterprise that has established and agrees to maintain a permanent place of business located in a non-residential zone, staffed with full-time employees within the limits of the Tri-County area and provides supporting documentation of its City of Fort Lauderdale business tax and disadvantaged certification as established in the City's Procurement Manual.

Business Name

- (4) _____ is a disadvantaged class 4 enterprise as defined in the City of Fort Lauderdale Ordinance Section 2-185 disadvantaged business enterprise that does not qualify as a Class A, Class B, or Class C business, but is located in the State of Florida and provides supporting documentation of its disadvantaged certification as established in the City's Procurement Manual.

Business Name

- (5) **X** _____ is not considered a Disadvantaged Enterprise Business as defined in the City of Fort Lauderdale Ordinance Sec.2-185 and does not qualify for DBE Preference consideration.

Business Name

BIDDER'S COMPANY: **Perkins & Will Architects, Inc.**

AUTHORIZED COMPANY PERSON: **Lawrence Kline**

PRINT NAME

SIGNATURE

06.01.25

DATE



NON-COLLUSION STATEMENT

By signing this offer, the vendor/contractor certifies that this offer is made independently and *free* from collusion. Vendor shall disclose below any City of Fort Lauderdale, FL officer or employee, or any relative of any such officer or employee who is an officer or director of, or has a material interest in, the vendor's business, who is in a position to influence this procurement.

Any City of Fort Lauderdale, FL officer or employee who has any input into the writing of specifications or requirements, solicitation of offers, decision to award, evaluation of offers, or any other activity pertinent to this procurement is presumed, for purposes hereof, to be in a position to influence this procurement.

For purposes hereof, a person has a material interest if they directly or indirectly own more than 5 percent of the total assets or capital stock of any business entity, or if they otherwise stand to personally gain if the contract is awarded to this vendor.

In accordance with City of Fort Lauderdale, FL Policy and Standards Manual, 6.10.8.3,

3.3. City employees may not contract with the City through any corporation or business entity in which they or their immediate family members hold a controlling financial interest (e.g., ownership of five (5) percent or more).

3.4. Immediate family members (spouse, parents, and children) are also prohibited from contracting with the City subject to the same general rules.

Failure of a vendor to disclose any relationship described herein shall be reason for debarment in accordance with the provisions of the City Procurement Code.

<u>NAME</u>	<u>RELATIONSHIPS</u>
None	None

In the event the vendor does not indicate any names, the City shall interpret this to mean that the vendor has indicated that no such relationships exist.

Authorized Signature

Lawrence Kline

Name (Printed)

Principal

Title

06.01.25

Date

Rev 09-2022



**CONTRACTOR'S CERTIFICATE OF COMPLIANCE WITH
NON-DISCRIMINATION PROVISIONS OF THE CONTRACT**

The completed and signed form should be returned with the Contractor's submittal. If not provided with submittal, the Contractor must submit within three business days of City's request. Contractor may be deemed non-responsive for failure to fully comply within stated timeframes.

Pursuant to City Ordinance Sec. 2-17(a)(i)(ii), bidders must certify compliance with the Non-Discrimination provision of the ordinance.

- A. Contractors doing business with the City shall not discriminate against their employees based on the employee's race, color, religion, gender (including identity or expression), marital status, sexual orientation, national origin, age, disability, or any other protected classification as defined by applicable law.

Contracts. Every Contract exceeding \$100,000, or otherwise exempt from this section shall contain language that obligates the Contractor to comply with the applicable provisions of this section.

The Contract shall include provisions for the following:

- (i) The Contractor certifies and represents that it will comply with this section during the entire term of the contract.
- (ii) The failure of the Contractor to comply with this section shall be deemed to be a material breach of the contract, entitling the City to pursue any remedy stated below or any remedy provided under applicable law.

A handwritten signature in black ink, appearing to read "Lawrence Kline", written over a horizontal line.

Authorized Signature

Lawrence Kline, Principal

Print Name and Title

06.01.25

Date



E-VERIFY AFFIRMATION STATEMENT

Solicitation/Bid /Contract No: **RFQ Event #457**

Project Description:

Parks Bond and Master Plan Program Management

Contractor/Proposer/Bidder acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of,

- A. all persons employed by Contractor/Proposer/Bidder to perform employment duties within Florida during the term of the Contract, and,
- B. all persons (including subcontractors/vendors) assigned by Contractor/Proposer/Bidder to perform work pursuant to the Contract.

The Contractor/Proposer/Bidder acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the Contract is a condition of the Contract.

Contractor/Proposer/ Bidder Company Name: **Perkins & Will Architects, Inc.**

Authorized Company Person's Signature: 

Authorized Company Person's Title: **Lawrence Kline, Principal**

Date: **06.01.25**



CONTRACT PAYMENT METHOD

The City of Fort Lauderdale has implemented a Procurement Card (P-Card) program which changes how payments are remitted to its vendors. The City has transitioned from traditional paper checks to credit card payments via MasterCard or Visa as part of this program.

This allows you as a vendor of the City of Fort Lauderdale to receive your payments fast and safely. No more waiting for checks to be printed and mailed.

In accordance with the contract, payments on this contract will be made utilizing the City's P-Card (MasterCard or Visa). Accordingly, bidders must presently have the ability to accept the credit card or take whatever steps necessary to implement acceptance of a card before the start of the contract term, or contract award by the City.

All costs associated with the Contractor's participation in this purchasing program shall be borne by the Contractor. The City reserves the right to revise this program as necessary.

By signing below, you agree with these terms.

Please indicate which credit card payment you prefer:

____ MasterCard

X Visa

Perkins & Will Architects, Inc.

Company Name

Lawrence Kline

Name (Printed)

Signature

Principal

Title

06.01.25

Date

AFFIDAVIT OF COMPLIANCE WITH FOREIGN ENTITY LAWS
(Florida Statute- §287.138, 692.201, 692.202, 692.203, and 692.204)

The undersigned, on behalf of the entity listed below ("Entity"), hereby attests under penalty of perjury as follows:

1. Entity is not owned by the government of a foreign country of concern as defined in Section 287.138, Florida Statutes. (Source:§ 287.138(2)(a), Florida Statutes)
2. The government of a foreign country of concern does not have a controlling interest in Entity. (Source:§ 287.138(2)(b), Florida Statutes)
3. Entity is not organized under the laws of, and does not have a principal place of business in, a foreign country of concern. (Source: § 287.138(2)(c), Florida Statutes)
4. Entity is not owned or controlled by the government of a foreign country of concern, as defined in Section 692.201, Florida Statutes. (Source:§ 288.007(2), Florida Statutes)
5. Entity is not a partnership, association, corporation, organization, or other combination of persons organized under the laws of or having its principal place of business in a foreign country of concern, as defined in Section 692.201, Florida Statutes, or a subsidiary of such entity. (Source: § 288.007(2), Florida Statutes)
6. Entity is not a foreign principal, as defined in Section 692.201, Florida Statutes. (Source: § 692.202(5)(a)(I), Florida Statutes)
7. Entity is in compliance with all applicable requirements of Sections 692.202, 692.203, and 692.204, Florida Statutes.
8. **(Only applicable if purchasing real property)** Entity is not a foreign principal prohibited from purchasing the subject real property. Entity is either (a) not a person or entity described in Section 692.204(1)(a), Florida Statutes, or (b) authorized under Section 692.204(2), Florida Statutes, to purchase the subject property. Entity is in compliance with the requirements of Section 692.204, Florida Statutes. (Source:§§ 692.203(6)(a), 692.204(6)(a), Florida Statutes)
9. The undersigned is authorized to execute this affidavit on behalf of Entity.

Name: Lawrence Kline Title: Principal Entity: Perkins & Will Architects, Inc.

Signature: [Signature] Date: 06.01.25

NOTARY PUBLIC ACKNOWLEDGEMENT SECTION

STATE OF Florida
COUNTY OF Miami Dade

The foregoing instrument was acknowledged before me, by means of ☒ physical presence or ☐ online notarization, this 5th day of June, 2025, by Lawrence Kline, as Principal for Perkins and Will, who is personally known to me or who has produced personally known as identification.

Notary Public Signature: [Signature]
Print Name: Karen Carmenate

(Notary Seal)

My commission expires: Karen Carmenate
Comm.: HH 444262
Expires: Oct. 29, 2027
Notary Public - State of Florida

CITY OF FORT LAUDERDALE BID/PROPOSAL CERTIFICATION

Please Note: It is the sole responsibility of the bidder/proposer to ensure that their response is submitted electronically through the [City's on-line strategic sourcing platform](#) prior to the bid opening date and time listed. Paper bid submittals will not be accepted. All fields below must be completed. If the field does not apply to you, please note N/A in that field.

If you are a foreign corporation, you may be required to obtain a certificate of authority from the department of state, in accordance with Florida Statute §607.1501 (visit <http://www.dos.state.fl.us/>).

Company: (Legal Registration) **Perkins & Will Architects, Inc.** EIN (Optional): _____

Address: **2800 Ponce De Leon Blvd., #1300**

City: **Coral Gables** State: **FL** Zip: **33134**

Telephone No.: **305.569.1333** FAX No.: **305.569.1334** Email: **lawrence.kline@perkinswill.com**

Delivery: Calendar days after receipt of Purchase Order (section 1.02 of General Conditions): **Perkins&Will is available to start upon selection and will deliver the project within the agreed upon schedule.**

Total Bid Discount (section 1.05 of General Conditions): **N/A**

Check box if your firm qualifies for DBE (section 1.09 of General Conditions): ☐

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>
01	05.09.25						

VARIANCES: If you take exception or have variances to any term, condition, specification, scope of service, or requirement in this competitive solicitation you must specify such exception or variance in the space provided below or reference in the space provided below all variances contained on other pages within your response. Additional pages may be attached if necessary. No exceptions or variances will be deemed to be part of the response submitted unless such is listed and contained in the space provided below. The City does not, by virtue of submitting a variance, necessarily accept any variances. If no statement is contained in the below space, it is hereby implied that your response is in full compliance with this competitive solicitation. If you do not have variances, simply mark N/A.

The below signatory hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid/proposal. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal, I will accept a contract if approved by the City and such acceptance covers all terms, conditions, and specifications of this bid/proposal. The below signatory also hereby agrees, by virtue of submitting or attempting to submit a response, that in no event shall the City's liability for respondent's direct, indirect, incidental, consequential, special or exemplary damages, expenses, or lost profits arising out of this competitive solicitation process, including but not limited to public advertisement, bid conferences, site visits, evaluations, oral presentations, or award proceedings exceed the amount of Five Hundred Dollars (\$500.00). This limitation shall not apply to claims arising under any provision of indemnification or the City's protest ordinance contained in this competitive solicitation.

Submitted by:

Lawrence Kline

Name (printed)

06.01.25

Date



Signature

Principal

Title



CITY OF FORT LAUDERDALE

ANTI-HUMAN TRAFFICKING AFFIDAVIT

Rev Date: 01/13/2025

The undersigned, on behalf of Perkins & Will Architects, Inc.
(Print complete name incorporated with suffix: INC, LLC, LTD, LP, PA, etc.)
 a Florida (State corporation is registered) profit (Type of entity: profit or non-profit),
 ("Nongovernmental Entity"), under penalty of perjury, hereby deposes and says:

1. My name is Lawrence Kline
(Print complete name of corporate officer/authorized representative)
2. I am an ☐ officer or ☒ authorized representative (Select one) of the Nongovernmental Entity. My title is: Principal
(Print title of corporate officer/authorized representative)
3. I attest that the Nongovernmental Entity does not use coercion for labor or services as defined in Section 787.06, Florida Statutes (2024), as may be amended or revised.

Under penalties of perjury, I declare that I have read the foregoing Anti-Human Trafficking Affidavit and that the facts stated in it are true.

Signature of Officer or Representative:

Office Address: 2800 Ponce De Leon Blvd., #1300 Coral Gables, FL 33134

Email Address: lawrence.kline@perkinswill.com

Main Phone Number: 305.569.1333 FEIN No.: 36-2679146

STATE OF Florida
 COUNTY OF Miami Dade

Sworn to and subscribed before me by means of ☒ physical presence or ☐ online notarization, this 9th day of June, 2025, by Lawrence Kline
(Print name of corporate officer/representative)

(NOTARY SEAL) Karen Carmenate
 Comm.: HH 444262
 Expires: Oct. 29, 2027
 Notary Public - State of Florida

(Signature of Notary Public - State of FL)

Karen Carmenate
 Print, Type or Stamp Commissioned Name of Notary Public)

Personally Known ☒ OR Produced Identification ☐

Type of Identification Produced personally known



CITY OF FORT LAUDERDALE

**SWORN STATEMENT PURSUANT TO SECTION 287.087, FLORIDA
STATUTES, ON PREFERENCE TO BUSINESS WITH
DRUG-FREE WORK PLACE PROGRAMS**

I certify that I have established a Drug Free Work Place program and have complied with the following

- a. Published and distributed to each employee a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibitions.
- b. Required all new employees to undergo laboratory testing as a condition of employment and will require all employees, as a condition of their continued employment, to undergo laboratory testing to detect illegal drug or alcohol use according to Florida Statutes 440.101 and 440.102.
- c. Ensured that applicants with a confirmed positive drug or alcohol screening test result are not considered for employment.
- d. Have tested employees when reasonably suspected of illegal drug or alcohol use.
- e. Ensured that any employee refusing to take a drug or alcohol screening test in violation of the Drug Free Work Place Policy is subject to dismissal for failure to abide by the provisions of the Policy.
- f. Informed employees about the dangers of drug abuse in the workplace, the business' policy of maintain a drug-free workplace, any available drug counseling, rehabilitation and employee assistance programs and the penalties that may be imposed upon employees for drug abuse violations.
- g. In the statement specified in subparagraph a, notified the employees that, as a condition of their employment, the employee will abide by the terms of the statement and will notify their employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 893 or of any controlled substance law of the United States of any state, for a violation occurring in the workplace no later than 5 days after such conviction.

- h. Have required all employees to sign a copy of this statement of compliance acknowledging their understanding and agreeing to abide with the requirements of the Drug Work Place Policy.
- i. Will impose a sanction on or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community by, any employee who is so convicted.
- j. Am making a good faith effort to continue to maintain a Drug Free Work Place through implementation of this document.

BY: Perkins & Will Architects, Inc. DATE: 06.01.25

NAME (Printed) Lawrence Kline TITLE: Principal

COMPANY NAME: Perkins & Will Architects, Inc.

Affix Company Seal



Sample Insurance



CERTIFICATE OF LIABILITY INSURANCE

7/1/2025

DATE (MM/DD/YYYY)
6/28/2024

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Lockton Companies 444 W. 47th Street, Suite 900 Kansas City MO 64112-1906 (816) 960-9000 kcasu@lockton.com	CONTACT NAME:		
	PHONE (A/C, No, Ext):	FAX (A/C, No):	
INSURED 1078545 PERKINS+WILL, INC. ATTN: RICHARD NEMETH 2 BRYANT STREET, SUITE 300 SAN FRANCISCO CA 94105	E-MAIL ADDRESS:		
	INSURER(S) AFFORDING COVERAGE		NAIC #
	INSURER A: The Cincinnati Insurance Company		10677
	INSURER B: Zurich American Insurance Company		16535
	INSURER C: Lloyds of London		
	INSURER D: American Guarantee and Liab. Ins. Co.		26247
INSURER E: Allied World Surplus Lines Insurance Company		24319	
INSURER F:			

COVERAGES **CERTIFICATE NUMBER:** 11480890 **REVISION NUMBER:** XXXXXXXX

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
B	☒ COMMERCIAL GENERAL LIABILITY ☐ CLAIMS-MADE ☒ OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: ☐ POLICY ☐ PRO-JECT ☐ LOC ☐ OTHER:	N	N	GLO0926401	7/1/2024	7/1/2025	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 1,000,000 MED EXP (Any one person) \$ 25,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$
D	☒ AUTOMOBILE LIABILITY ☒ ANY AUTO ☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS ☒ HIRED AUTOS ONLY ☒ NON-OWNED AUTOS ONLY	N	N	BAP0926404	7/1/2024	7/1/2025	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ XXXXXXXX BODILY INJURY (Per accident) \$ XXXXXXXX PROPERTY DAMAGE (Per accident) \$ XXXXXXXX \$ XXXXXXXX
A	☐ UMBRELLA LIAB ☒ OCCUR ☒ EXCESS LIAB ☐ CLAIMS-MADE ☐ DED ☐ RETENTION \$	N	N	EXS0658623	7/1/2024	7/1/2025	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 \$ XXXXXXXX
B	☒ WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A	WC0926402	7/1/2024	7/1/2025	☒ PER STATUTE ☐ OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
C E	PROFESSIONAL LIABILITY	N	N	GLCON2400018, 0312-4137	7/1/2024 7/1/2024	7/1/2025 7/1/2025	\$2,000,000 PER CLAIM/\$2,000,000 AGGREGATE

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) FOR INFORMATIONAL PURPOSES ONLY.

CERTIFICATE HOLDER

11480890
EVIDENCE OF COVERAGE
MO

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Joseph M. Agnello

**2800 Ponce de Leon Blvd.
Suite 1300
Coral Gables, Florida
33134**

Perkins&Will