



DRC

EMERGENCY SERVICES

Striking Back.

3800 NE 1st Avenue • 2nd Floor • Miami, Florida 33137

(888) 721-4372

(504) 482-2852

FL License No. CRC1331307

REQUEST FOR PROPOSAL

Disaster Debris Removal and Emergency
Logistical Services

RFP Event 211

March 13, 2024 • 1:00 PM

ORIGINAL

City of Fort Lauderdale

PREPARE • RESPOND • RECOVER

Points of Contact:



Evan Fancher
Regional Manager
Efancher@drcusa.com



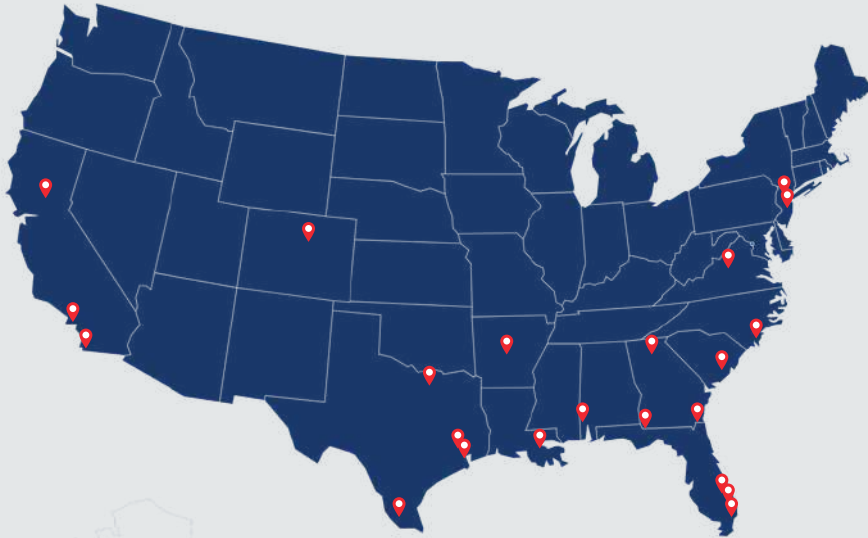
Kristy Fuentes
Vice President of Compliance and Administration
Kfuentes@drcusa.com

CAM #24-0442

Exhibit 6

Page 1 of 18





P.O. Box 17017
Galveston, TX 77552
TTY: 888-721-4DRC
Phone: 504-482-2852
Fax: 504-482-2852
www.drcusa.com

DRC CONTACT ADDRESSES

3800 NE 1st Avenue, 2nd
Floor Miami, Florida 33137

DRC CONTACTS



KRISTY FUENTES
Vice President of Compliance
and Administration
Email: kfuentes@drcusa.com
Office: 504.482.2848
Cell: 504.220.7682



JOHN SULLIVAN
President
Email: jsullivan@drcusa.com
Office: 504.482.2848
Cell: 832.731.8234



WES HOLDEN
Director of Government
Relations
Email: wholden@drcusa.com
Cell: 813.352.9942



JOE NEWMAN
Vice President of Operations
Email: jnewman@drcusa.com
Cell: 214.930.9300



LISA GARCIA WALSH
Contract Manager
Email: lwalsh@drcusa.com
Office: 504.482.2848
Cell: 504.715.9052



EVAN FANCHER
Regional Manager
Email: efancher@drcusa.com
Cell: 205.478.6400



3800 NE 1st Avenue • 2nd Floor • Miami, FL 33137 • (888) 721-4372 • Fax: (504) 482-2852
www.drcusa.com
March 13, 2024

City of Fort Lauderdale

Re: Disaster Debris Removal and Emergency Logistical Services
RFP Event 211

Dear Sir or Madam,

DRC Emergency Services, LLC, appreciates the opportunity to present to you and the City of Fort Lauderdale our proposal to provide Disaster Debris Removal and Emergency Logistical Services as required in the above referenced RFP. DRC has maintained a relationship with City of Fort Lauderdale for over 7 years. DRC was activated in the City of Fort Lauderdale in response to Hurricane Irma; DRC performed Emergency Push, Sand Removal, Screening and Replacement, and Debris Removal in Fort Lauderdale. DRC removed and processed over 386,000 cubic yards of debris in a little over three months. DRC specializes in a comprehensive approach to disaster management and will provide the City of Fort Lauderdale with comprehensive debris management and logistic services including but not limited to right-of-way debris, marine debris, vehicle and vessel removal and processing, temporary housing, catering, and basecamps.

In 2022 following Hurricane Ian, DRC was activated in 16 jurisdictions, managed 17 DMS sites, and removed and recycled over 3,200,000 cubic yards of debris in Florida. In 2021 in response to Hurricane Ida, DRC was activated in 25 jurisdictions, managed 82 DMS sites, and removed and disposed of over 17,000,000 cubic yards of debris total including over 350,000 cubic yards of sand.

DRC is among the leading disaster management companies in the United States. Our services include emergency debris removal; disaster management—including temporary housing, workforce housing and life support—as well as required FEMA documentation; debris management; right-of-way maintenance; marine debris, salvage and recovery; vehicle and vessel removal and processing; technical assistance and project management; construction and construction management; demolition; and final disposal management.


DRC has an office in the City of Miami and maintains offices across the United States which provide us with geographical maneuverability along the Atlantic and Gulf Coasts and allow us to continue to provide services to the City of Fort Lauderdale should any location be compromised during a disaster. **DRC has formed an alliance with Eastern Waste Systems, whose vital local knowledge will prove invaluable should an activation occur.**

Corporate officers with legal signing authority to bind DRC to the terms and conditions of this proposal include: John Sullivan, President; Kristy Fuentes, Vice President/Secretary-Treasurer. Evidence of their authority is attached.

The Regional Manager for the City of Fort Lauderdale is Evan Fancher who can be reached at (888) 721-4372, by cell: (205) 478-6400 or by email: Efancher@drcusa.com.

This proposal is in all respects fair and in good faith, without collusion or fraud and conforms to the specifications of your RFP. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with the City of Fort Lauderdale in the future.

Sincerely,



Kristy Fuentes
Vice President, Secretary, Treasurer

**ACTION IN LIEU OF
A MEETING OF THE
MANAGER OF
DRC EMERGENCY SERVICES, LLC**

This action is taken in accordance with Section 10-12-22 of the Alabama Limited Liability Company Act, as amended (the "Act"), in lieu of a meeting of the sole Manager of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the "Company"), and is made effective as of January 19, 2016.

WHEREAS, Section 4.2 of the Company's Second Amended and Restated Operating Agreement dated January 20, 2016 (as amended, the "LLC Agreement") and the Act permit the Manager of the Company to take the following actions; and

WHEREAS, the undersigned, DRC Equity LLC, constitutes the sole Manager of the Company (the "Manager").

NOW, THEREFORE, the undersigned hereby makes the following resolutions and consents to the following actions in lieu of a meeting of the Manager of the Company:

1. The following persons, in their respective corporate capacities indicated below, are hereby authorized and empowered for the express limited purpose of signing documents for the submission of bids, proposals, offers, responses and other related documents to, any federal, state or local government, including any governmental entity, organization, body, agency, department or political subdivision, for the transaction of business by or on behalf of the Company:

<u>Name</u>	<u>Office/Capacity</u>
John R. Sullivan	President
Kristy Fuentes	Vice President of Business Development, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same counterpart. This written consent shall be filed with the minutes of the proceedings of the Manager of the Company.

[SIGNATURE PAGE FOLLOWS]

Dated effective as of the date first written above.

DRC EMERGENCY SERVICES LLC

By: **DRC EQUITY, LLC**
a Texas limited liability company
Its: **Manager**



By: **John R. Sullivan**
Its: **President**

[Consent to Appoint Manager – DRC Emergency Services, LLC (January 2016)]

TABLE OF CONTENTS

INITIAL DOCUMENTS

A. Proposal Letter	1
B. Signing Authority	2

TAB 1 – TABLE OF CONTENTS	4
--	----------

TAB 2 – EXECUTIVE SUMMARY	6
--	----------

A. Notable Achievements and Experience	6
B. Office Locations	7
C. Key Personnel Roles	9
D. Key Elements of the Proposal	11
E. Background and Capacity	12
F. DRC’s Debris Expertise	12
G. 5 Year Project History	13

TAB 3 – EXPERIENCE AND QUALIFICATIONS	14
--	-----------

A. Overview of DRC’s Ability to Provide Professional Services	14
B. Relevant Work Experience	14
C. Experience as Primary Contractor on Disaster Management Projects Exceeding \$50,000,000 Per Event	17
D. Financial Strength and Stability	18
E. Bank Reference Letter	19
F. Bonding Capacity Letter	20
G. Performance Highlights Over the Past 5 Years	21
H. Logistic Experience	28
I. Experience With FEMA Reimbursement	30
J. Availability of Firm’s Resources	33
K. Company Organizational Chart	36
L. Field Organizational Chart	37
M. Key Personnel	38
N. Sustainability	44
O. Primary Contractor	46
P. Personnel And Project Experience Matrix	47
Q. Résumés	55
R. Florida Contractor’s License	78



S. Florida Secretary of State License	80
T. Hazwoper Certifications	81
U. Asbestos Licenses.....	82
TAB 4 – APPROACH TO SCOPE OF WORK	85
A. Prepare	86
B. Respond.....	94
C. Recover	117
D. Current Workload	120
E. Communication Methods	121
F. Implementation and Transition Schedule.....	123
TAB 5 – REFERENCES	124
A. References	124
B. Letters of Recommendation.....	125
TAB 6 – MINORITY/WOMEN (M/WBE) PARTICIPATION	129
A. Local S/M/WBE Resource Program	129
B. Affirmative Action/Equal Opportunity Policy.....	131
TAB 7 – SUBCONTRACTORS.....	132
A. Employment of Local and Minority Contractors	132
TAB 8 – REQUIRED FORMS.....	134
A. Bid/Proposal Certification.....	135
B. Addenda.....	136
C. Cost Proposal.....	148
D. Non-Collusion Statement	167
E. Non-Discrimination Certification Form	168
F. E-Verify Affirmation Statement.....	169
G. Affidavit of Compliance.....	170
H. Sample Insurance Certificate.....	171
I. W-9	175
J. SunBiz.....	176
K. Bid Bond.....	179



DRC Emergency Services, LLC's team has decades of experience providing extensive disaster recovery and emergency management services to federal, state, and local governments. As a leader in the recovery industry, our passion is helping communities prepare for the worst while being prepared to deliver a rapid response when necessary, all to facilitate the most efficient recovery possible. DRC has managed over 650 debris removal projects, including the removal of over 180,200,000 cubic yards of debris. Setting new industry standards is what our customers have come to expect; DRC takes pride in our versatility and in our innovative approach to every job. Having successfully completed over \$3.2 billion in contracts, DRC employs scores of talented professionals ready to satisfy our client's needs. We are proven, and we are ready.

The primary mission of our company is to provide a **professional, honest, and immediate response** to natural and man-made disasters throughout the world. DRC is highly capable in managing all facets of a disaster, particularly because of our extensive experience in communicating with our clients. Through our experience, we have developed an inherent understanding of how to direct emergency response and recovery.

DRC has provided a plethora of services in response to disaster recovery including, but not limited to:

- 🌐 Disaster Planning & Training
- 🌐 Technical Assistance and Project Management
- 🌐 Debris Management
- 🌐 Right of Way Maintenance
- 🌐 Private Property Debris Removal
- 🌐 Tree Trimming & Removal
- 🌐 Temporary Site Management Reduction, Recycling & Disposal
- 🌐 Hazardous Waste Segregation
- 🌐 Final Disposal Management
- 🌐 Marine Debris Removal & Recovery
- 🌐 Sand Screening & Beach Restoration
- 🌐 Wildfire Structural Debris Removal
- 🌐 Demolition
- 🌐 Oil Spill Response and Recovery
- 🌐 Temporary Housing and Logistics
- 🌐 Infectious disease Planning and Response
- 🌐 Covid-19 Vaccination Sites and Temporary Hospital

DRC as the Most Effective and Beneficial Contractor










The primary mission of DRC Emergency Services, LLC is to provide a professional, honest, and immediate response to natural and man-made disasters. Due to the unexpected nature of natural disasters, DRC cannot know how large or small a project may be. DRC services many different clients, all with their own unique needs. DRC takes pride in our versatility and commitment to provide a professional, honest, and immediate response to jurisdictions of all sizes.

Specifically following Hurricane Irma DRC was activated in the City of Fort Lauderdale to perform the emergency push, sand removal, screening and replacement and debris removal. DRC removed and processed over 386,000 cubic yards of debris in a little over three months.

DRC's knowledge and experience of the Florida market is unrivaled. DRC was activated in 9 jurisdictions across Florida in response in Hurricane Idalia on 2023. In 2022 following Hurricane Ian, DRC was activated in 16 jurisdictions, managed 17 DMS sites, and removed and disposed of over 3,200,000 cubic yards of debris in Florida. In 2018, DRC was activated in 6 jurisdictions in Florida during Hurricane Michael, while concurrently responding to 14 municipalities for Hurricane Florence. For Hurricane Irma, DRC was activated in 26 jurisdictions simultaneously while managing 30 debris management sites. During this time DRC managed 45 debris management sites. In 2016 DRC responded to Hurricanes Hermine and Matthew.



NOTABLE ACHIEVEMENTS AND EXPERIENCE

-  In 2023, DRC removed and disposed of **over 2,200,000 cubic yards** of debris and the combined contract total for these events was **over \$56,000,000**.
-  In 2017 in response to Hurricane Irma, DRC performed Emergency Push, Sand Removal, Screening and Replacement, and Debris Removal in Fort Lauderdale. **DRC removed and processed over 386,000 cubic yards of debris in a little over three months.**
-  In 2022, DRC worked in response to many different types of events including: Red-Tide Fish Kill, Tornadoes, Tropical Storm, Hurricane Ian, Flooding, Fire, Winter Storm, Ice Storm. These events had a combined contract total of **over \$159,300,000** and DRC removed and disposed of **over 3,698,000 cubic yards** of debris during this time.
-  In 2021, DRC removed **over 17,000,000 cubic yards** of debris and managed **82 debris management sites** in response to Hurricane Ida alone.
-  In 2020, DRC was activated in **45 jurisdictions, managed 81 debris management sites, and removed and disposed over 6,400,000** cubic yards of debris.
-  Simultaneously mobilized, staffed, and successfully operated **53 individual projects** throughout the Southeastern US during the 2017 Hurricane Season.
-  Established a **single-day productivity record** for post-disaster debris removal as recognized by FEMA in 2008 for collecting 440,000 cubic yards.
-  Designed, implemented, managed and financed a **150-mile Gulf of Mexico shoreline protection system** in response to the BP oil spill.
-  Established industry standards for total volume recycled by **recycling 100% of the 5.6 million cubic yards collected** in Houston, TX following Hurricane Ike.

OFFICE LOCATIONS

The office address of the location that will service the contract is 3800 NE 1st Avenue, 2nd Floor, Miami, FL 33137 which is less than an hour away from the City of Fort Lauderdale. DRC maintains offices across the United States which provide us with geographical maneuverability along the Atlantic and Gulf Coasts and allow us to continue to provide services to the City of Fort Lauderdale should any location be compromised during a disaster.





Office Locations of Key Personnel

Please see below for a list of key personnel assigned to this contract and their office locations.

OFFICE LOCATION	KEY PERSONNEL
Galveston Office (Headquarters) 6702 Broadway Street, Galveston, TX 77554	John Sullivan, President
New Orleans Office 111 Veterans Blvd Suite 401, Metairie, LA 70005	Kristy Fuentes, Vice President of Compliance and Administration Joe Newman, Vice President of Operations Sam Dancer, Field Supervisor Lisa Garcia, Contracts Manager Ray Boyer, Controller
Local Office 3800 NE 1st Avenue, 2nd Floor, Miami, FL 33137	Steve Crawford, Operations Manager Scott Matthews, Field Supervisor Evan Fancher, Regional Manager



KEY PERSONNEL ROLES

John Sullivan, President

- 🌐 Executive management of projects
- 🌐 Coordination and delegation of responsibility among senior management personnel
- 🌐 Point of contact with executive client management
- 🌐 Oversight of all operational divisions

Kristy Fuentes, Vice President of Compliance and Administration

- 🌐 Overall day-to-day responsibility for directing the DRC ethics, business conduct and government contracting compliance programs (“Programs”). Ensure that all executives and employees have ethics training on an annual basis and that the Code provides compliance guidance appropriate to the size and nature of DRC business
- 🌐 Management of DRC’s marketing, sales and communications functions, providing client relations and assistance in the areas of planning, program management, disaster response, demolition contracting and regulatory compliance
- 🌐 Coordinate and approve all work under the contract.

Joe Newman, Vice President of Operations

- 🌐 Oversees all on-ground execution of projects
- 🌐 Provides crew oversight while managing schedule adherence, resource utilization, and quality/safety and regulatory compliance

Wes Holden, Director of Government Relations

- 🌐 Designated City Liaison
- 🌐 Ensures consistency and quality of performance
- 🌐 Resolves disputes
- 🌐 Schedule and conduct performance evaluations and document findings

Tony Furr, Director of Technical Assistance and Training

- 🌐 Provide on-going education to DRC Personnel and Jurisdictions through trainings and workshops.
- 🌐 Attend meetings with FEMA
- 🌐 Consult with Clients to help identify and suggest equipment, products, or services they may need
- 🌐 Perform a key role in project planning and identification of resources needed

Steve Crawford, Operations Manager

- 🌐 Contributes operations information and recommendations for strategic plans and reviews
- 🌐 Implements productivity, quality, and customer service standards
- 🌐 Resolves logistical issues in the field
- 🌐 Analyzes and improves organizational processes and workflows

Mr. Crawford will be on call 24 hours per day, 7 days per week, and will be available by cell phone and able to receive electronic communications (e-mail). In the event normal communication (telephone, cell phone, radio, etc.) is unavailable, DRC will provide, at its expense, its Project Manager and Operations Manager with a reliable means of communication (satellite radio, satellite telephone, etc.) with the City.

Evan Fancher, Regional Manager

- 🌐 Specializes in client services, incident command and command center operations
- 🌐 Provides Hands-on participation and incident command in response and recovery operations for numerous major disasters and emergencies

Tony Swain, Project Manager

- 🌐 Works with the Vice President of Operations, Regional Manager, and Field Manager to help manage all phases of assigned projects
- 🌐 Provides on-ground execution of projects at the direction of the Vice President of Operations

Sam Dancer, Field Supervisors

- 🌐 Works with the Vice President of Operations, Project Manager, and Regional Manager to help supervise all phases



of assigned projects

- Ensures contractual obligations are met and accountable for the personnel and equipment onsite

Lisa Garcia, Contracts Manager

- Maintain contractual records and documentation such as receipt and control of all contract correspondence
- Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness, interpretation to support implementation
- Responsible for applying, renewing and activating general contractors licenses nationwide; pre-qualifications with Department of Transportation offices nationwide
- Responsible for Secretary of State annual filings and authorizations to do business



KEY ELEMENTS OF THE PROPOSAL

Having worked in the City of Fort Lauderdale previously, DRC is aware of the City's diverse geography and has invested in our own fleet of rear steers to aid communities, such as Las Olas Isles, in order to operate efficiently in narrow streets and rights-of-way. DRC has composting agreements throughout the state to make sure that 100% of vegetative debris is recycled. DRC's full-time data team and compliance staff is dedicated to solving any compliance issues and working with the City's debris monitor. DRC's logistics partner and sister company, SLS, is under the same ownership as DRC and is available to meet City needs for any emergency of any size.

Most importantly, DRC is committed to building a relationship with the City before an emergency happens. DRC will work with City staff to build out emergency plans and identify debris management sites. Tony Furr, DRC's Director of Technical Assistance and Training, works closely with our clients to educate and to ensure compliance with Federal Policy and Procedures. Mr. Furr was the Region VI Debris Subject Matter Expert from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. Mr. Furr can lead trainings and keep the city abreast of best practices and changes in the regulatory environment.

DRC's Fort Lauderdale Liaison, Wes Holden, is a subject matter expert with over 22 years of expertise driving innovation and advancement in the Disaster Recovery industry and managing FEMA programs. Mr. Holden architected Thompson's TDMS platform and ADMS system and is deeply familiar with Thompson processes and staff. He has previously worked with the City during Hurricane Irma with both Thompson and DRC. Mr. Holden's familiarity with Thompson's processes and systems will increase operational efficiency and streamline FEMA reimbursement for the City.

Key elements of this proposal include our Executive Summary, Experience and Qualifications, Approach to Scope of Work, References, Minority/Women (M/WBE) Participation, Subcontractors, Cost Proposal, and overall completeness of the proposal. Please see the remainder of the tabs for more detailed information.



BACKGROUND AND CAPACITY

Since its inception, DRC has responded and navigated through countless disaster events that included hundreds of contracts, each involving a unique community with distinct circumstances. In the past, DRC has picked up as little as 170 cubic yards for a single client and over 17.5 million cubic yards during 31 simultaneous activations. Having performed debris operations across the nation for decades, DRC has engaged a network of over 3,000 subcontracting partners. Our relationship with these contractors **guarantees that no matter the size or location of an event, DRC will respond timely.**

DRC'S DEBRIS EXPERTISE

BY THE NUMBERS



650+
PROJECTS
MANAGED

180,200,000
CUBIC YARDS OF
DEBRIS REMOVED



\$3B+ IN CONTRACTS
MANAGED

\$1B BONDING
CAPACITY



69 FEMA
DECLARED DISASTERS
29 STATES 1 TERRITORY

440,000 CUBIC YRDS
COLLECTED
IN ONE DAY



6.4M
HAZARDOUS TREES
& LIMBS REMOVED



5.6M CUBIC YARDS 100% RECYCLED
FOR SINGLE EVENT RECORD



5 Year Project History



OVERVIEW OF DRC'S ABILITY TO PROVIDE PROFESSIONAL SERVICES

DRC is a Limited Liability Company with 23 years of experience leading disaster recovery missions across the nation. DRC is capable of handling all or part of any disaster remediation including the FEMA reimbursement process. DRC companies and affiliates have the experience, personnel, and equipment to mobilize immediately and are dedicated to providing professional, cost effective, responsive, high-quality service using our extensive experience and capabilities in emergency response and recovery as our guide.

- 🌐 Highly Qualified and Experienced Supervisors and Project Managers
- 🌐 Professional and Knowledgeable Administrative Personnel
- 🌐 Efficient and Professional Work Crews and Equipment Crews
- 🌐 Qualified, Experienced, and Licensed Subcontractors and Contract Reservists
- 🌐 Specialized and Maintained Knuckle-Booms Loaders and Bucket Truck Crews
- 🌐 Heavy Trucks and Hauling Equipment
- 🌐 Specialized Attachments and All Necessary Support Equipment

DRC has a full-time, in-house data team that reconciles project data in real time and keeps our clients abreast of not to exceed amounts. The data team aids operational staff by positioning assets and meeting contractual requirements in order to ensure client needs are achieved timely, efficiently, and within the established budget.

RELEVANT WORK EXPERIENCE

2023	Activations	Temporary Sites	Cubic Yardage	Contract Value
Severe Weather Events	Alabama: ALDOT, Dauphin Island, Enterprise, Selma, Arkansas: Little Rock Florida: Citrus County, Crystal River, Florida A&M University, FDOT (Chiefland, Gainesville, Lake City, Perry, St. Augustine), Hollywood, Manatee, New Port Richey, Pembroke Park, Sarasota Georgia: GDOT Hawaii: Maui Louisiana: Baton Rouge, Cameron Parish, LADOTD, Lake Charles Mississippi: Monroe County, Moss Point Oklahoma: Pottawatomie County, Shawnee Tennessee: Lakeland Texas: Austin, Harris County, Houston, Lakeway, Tyler	11	2,272,150	\$56,615,000
2022	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Ian	Florida: Bradenton, City of DeBary, City of Deland, Daytona Beach, FDEM, FDOT Districts 1,2, & 5, Lakeland, Lee County Schools, Longboat Key, Maitland, Manatee, Sarasota County, Sarasota Schools, St. Augustine, FL	17	3,254,038	\$346,793,737.51
2021	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Ida	Alabama: Dauphin Island Louisiana: Abita Springs, Ascension Parish, Assumption Parish, Baker, Bayou Lafourche Water District, Central, Donaldsonville,	82	17,573,949	\$317,700,611



2020	Activations	Temporary Sites	Cubic Yardage	Contract Value
	East Baton Rouge Parish/City of Baton Rouge, Gramercy, Iberville Parish, Jefferson Parish, LADOTD 61, LADOTD 62, Lafourche Parish, Lafourche School District, Lutchter, Napoleonville, Pointe Coupee Parish, Port Fourchon, Sorrento, Southeast Flood Protection Authority, St. Charles Parish, St. Bernard Parish, St. James Parish, St. Tammany Parish, Tangipahoa Parish, Terrebonne Parish, Pennsylvania: Montgomery County			
Hurricane Zeta	Alabama: Alabama DOT, Clarke County, Dauphin Island, Mobile, Mobile County, Selma, Washington County Georgia: Forsyth County Louisiana: New Orleans, Slidell, St. Charles Parish, St. Bernard Parish, Terrebonne Parish, Jefferson Parish, Plaquemines Parish Mississippi: Lucedale, Moss Point, Stone County	32	2,020,000	\$21,743,693
Hurricane Delta	Louisiana: Acadia Parish, Baker, Central, East Baton Rouge Parish, Lafayette Parish, Pointe Coupee Parish, St. Landry Parish, West Feliciana Parish	9	560,000	\$7,047,143
Hurricane Sally	Alabama: Dauphin Island, Mobile, Mobile County, Pritchard, Semmes Florida: Gulf Breeze, Mary Esther, Niceville	11	1,035,146	\$23,029,702
Hurricane Laura	Louisiana: Acadia Parish, Crowley, Grant Parish, Jefferson County Drainage District, Jefferson Davis Parish, Lafayette Parish, Natchitoches, Natchitoches Parish, Ouachita Parish, Vernon Parish, Winn Parish Texas: Matagorda County	27	2,513,185	\$32,667,393
Hurricane Isaias	Florida: Deland, North Carolina: City of Wilmington	2	237,497	\$2,738,159
2019	Activations	Temporary Sites	Cubic Yardage	Contract Value
2019 Hurricane Season	Louisiana: Assumption Parish, Pointe Coupee Parish, Terrebonne Parish, Lafayette Parish, Central, East Baton Rouge Parish/City of Baton Rouge Florida: City of Miami Beach North Carolina: Town of Pine Knoll Shores, Wilmington, Pender County Texas: Jefferson County, City of Liberty, Nederland, and Houston	5	390,713	\$6,091,446
2018	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Michael	Florida: Holmes County, Jackson County, Florida Department of Transportation, Tyndall Air Force Base, NSA Panama City Georgia: Colquitt	27	5,458,219	\$ 85,415,129
Hurricane Florence	North Carolina: Pender County, Wilmington, Havelock, Burgaw, Pine Knoll Shores, Surf City, Topsail Beach, Pamlico County, New Hanover County, Greene County, Southport, Jones County, and Sampson County, Camp Lejune	18	2,518,939	\$ 34,572,767.81



Alabama Tornado Outbreaks	Alabama: Calhoun County, St. Clair County, and the City of Jacksonville	2	350,881	\$ 5,009,976.14
2017	Activations	Temporary Sites	Cubic Yardage	Contract Value
Hurricane Harvey	Texas: Texas GLO, Waller County, Harris County, Jefferson County, Port of Corpus Christi, Cities of Aransas Pass, Groves, Cleveland, Bellaire, Humble, Nederland, Port Aransas, Houston, Jacinto, Port Arthur, Piney Point Village, Port Neches, and Texas City	16	3,579,940.50	\$ 89,426,277.00
Hurricane Irma	Florida: Florida Department of Transportation, Florida Department of Environmental Protection, Monroe County, Citrus County, Miami-Dade County, Coconut Creek, Cutler Bay, Daytona Beach, Debarry, Deland, Fernandina, Ft. Lauderdale, Indian Creek Village, Inverness, Largo, Miami, North Miami, North Miami Beach, Surfside, Orange City, Orlando, Palm Beach Gardens, Pembroke Pines, Redington Beach, and St. Augustine Georgia: Brunswick	30	2,159,454.64	\$50,909,325.03
Hurricane Maria	Puerto Rico: Department of Transportation and Public Works	8	1,082,845.80	\$ 78,295,107
2016	Activations	Temporary Sites	Cubic Yardage	Contract Value
Winter Storm Jonas	Maryland: Maryland Department of General Services, State of Maryland, Prince Georges County and City of Baltimore Virginia: Loudoun County	N/A	N/A	\$ 1,002,792
Multiple Severe weather events and flooding	Texas: Harris County, Houston, Texas DOT Louisiana: East Baton Rouge parish, Ascension Parish, Tangipahoa Parish, Lafayette Parish, St. Martin Parish, City of Baker, Assumption Parish, Iberville Parish, City of St. Gabriel,	5	2,800,000.00	\$ 50,000,000
Hurricane Hermine	Florida: Citrus County, Leon County	N/A	26,694.25	\$1,792,096.93
Hurricane Matthew	Florida: Daytona Beach, Ormond Beach, Deland, Orange City, St. Augustine, Sebastian North Carolina: New Hanover County, Pender County, Hyde County, Greene County, City of Wilmington, City of North Topsail Beach Georgia: Georgia Department of Transportation	14	579,473.65	\$13,572,406.02
2015	Activations	Temporary Sites	Cubic Yardage	Contract Value
Texas Flood Event	Texas: Texas Department of Transportation, City of Houston, and City of Bellaire	N/A	238,463.00	\$ 2,039,329
Louisiana Storm Event	Louisiana: East Baton Rouge Parish and Ascension Parish	N/A	135,977.96	\$ 875,867



EXPERIENCE AS PRIMARY CONTRACTOR ON DISASTER MANAGEMENT PROJECTS EXCEEDING \$50,000,000 PER EVENT

Year	Event	Total Contract Amount
2022	Hurricane Ian	\$408,074,620
2021	Hurricane Ida	\$460,535,000
2018	Hurricane Michael	\$ 85,415,129
2017	Hurricane Maria	\$ 78,295,107
2017	Hurricane Irma	\$50,909,325.03
2017	Hurricane Harvey	\$ 89,426,277.00
2008	Hurricane Ike	\$169,987,496.19
2005	Hurricane Wilma	\$50,849,164.23
2005	Hurricane Katrina	\$1,135,959,330.56



FINANCIAL STRENGTH & STABILITY TRADE SECRET

DRC is one of the most **financially sound and stable companies** in the disaster response industry. With a **bonding capacity of over \$1 billion** and access to dedicated cash and credit lines in **excess of \$500 million**, DRC has the ability to manage and complete multiple projects simultaneously without being hindered by a lack of operating capital. During high storm seasons over the past decade, DRC operated substantially out of pocket prior to client payment, yet remained fully capable of providing the critical services necessary to complete all contracts.

- 🌐 DRC's combined contract total for 2022 is valued at over \$408,000,000. During this time, DRC removed and disposed over 3,700,000 cubic yards of debris across 9 states.
- 🌐 In 2021, DRC removed over 17,000,000 cubic yards of debris and managed 82 debris management sites in response to Hurricane Ida alone. Our combined contract total for 2021 was valued at over \$300,000,000.
- 🌐 The 2020 hurricane season consisted of numerous hurricanes including Hurricanes Hanna, Laura, Isaias, Sally, Delta, and Zeta; DRC was mobilized in Alabama, Georgia, Louisiana, Mississippi, Florida, Texas, and North Carolina and removed and disposed of over 5,900,000 cubic yards of debris for contracts totaling over \$180 million.
- 🌐 The 2018 hurricane season brought several storms, most notably Hurricanes Florence and Michael. With only two weeks of reprieve between each storm, DRC mobilized in Florida, North Carolina, Virginia and Georgia simultaneously.
- 🌐 Three major hurricanes hit continental North America in 2017, Hurricanes Harvey, Irma, and Maria, consecutively. DRC managed a total of 53 projects simultaneously in the months that followed these disasters, totaling to \$207 million and 6 million cubic yards.
- 🌐 2016 brought several severe flooding events, primarily in Texas and Louisiana. Additionally, Hurricanes Hermine and Mathew wreaked havoc on Florida and the East Coast. DRC was activated in 30 total jurisdictions, DRC picked up a total of 4 million cubic yards of debris, totaling to an estimated amount of \$64.7 million contract value.
- 🌐 The winter of 2014 wreaked havoc on the eastern seaboard. Working primarily in South Carolina and North Carolina, DRC managed the debris removal for 5 counties in North Carolina and 8 counties for SCDOT. Removing over 225,000 trees and 1,400,000 cubic yards, the contract value is \$54,449,473.

DRC has never failed to complete any awarded work, defaulted on a contract, or filed for bankruptcy. The company has a 100% assignment completion record.

Financial information marked as trade secret per the FLORIDA UNIFORM TRADE SECRETS ACT, Florida Statutes 688.001, et seq. and Defend Trade Secrets Act, 18 U.S.C. § 1836 et seq.

Banking
Texas Capital Bank
Leila Aloï
Senior VP Corporate Banking
One Riverway, Suite 2100
Houston, TX 77056
(832) 308-7005
Leila.Aloï@texascapitalbank.com

Surety
Bowen, Michlette & Britt Insurance
Agency LLC
Toby Michlette
Surety Bond Producer, Senior VP
1111 North Loop West, Suite 400
Houston, TX 77046
(713) 880-7109
Tmiclette@bmbinc.com

Insurance
McGriff, Seibels & Williams
Rob Harrison
10100 Katy Freeway
Suite 400
Houston, TX 77043
(713) 940-6544
Rob.harrison@mcgriff.com
(Please see attached in Tab 8.)



TRADE SECRET



Texas Capital Bank

January 17, 2023

To Whom It May Concern:

DRC Emergency Services LLC and affiliates have the financial resources to support business operations and the ability to obtain additional resources if needed. The companies have a multi-year syndicated revolving credit facility led by Texas Capital Bank with borrowing capacity up to \$500,000,000. The Companies have the financial capability to finance hundreds of millions of dollars in volume of work, without interference or slow down. The amount can be repaid and redrawn, subject to compliance with the terms of the Company's credit agreement. The credit agreement runs through January 31, 2027.

In addition to the Syndicated Credit Facility with our bank, the owners of DRC Emergency Services LLC and affiliates keep ample levels of additional Working Capital available at a moment's notice.

We have personally banked the owners of the companies for over 15 plus years and they have been a valued client of the bank, have always paid as agreed, and are one of the highest valued clients in the bank. We have witnessed them work on multiple projects and coordinate large scale efforts with excellent execution.

Please feel free to contact me should you need additional information.



Leila Z. Aloï
Senior Vice President
Texas Capital Bank
832-308-7005

1330 Post Oak Blvd., Suite 1700
Houston, TX 77056
832.308.7000





TRADE SECRET

BOWEN, MILETTE & BRITT INSURANCE AGENCY, LLC
2800 NORTH LOOP WEST, SUITE 1100
HOUSTON, TEXAS 77092
TELEPHONE (713) 880-7100
FACSIMILE (713) 880-7149

January 3, 2024

DRC Emergency Services, LLC
6702 Broadway
Galveston, TX 77554

Re: DRC Emergency Services, LLC

To Whom It May Concern:

We are the surety bonding agent for DRC Emergency Services, LLC, of Galveston, TX. In this capacity, we have become very familiar with their financial, management, and operational capabilities. DRC Emergency Services, LLC is bonded through Travelers Casualty and Surety Company of America (Travelers), which has an A.M. Best Rating of A++ with a Financial Size Category of XV. Travelers has agreed to support performance and payment bonds for single projects up to \$500,000,000 as long as these projects fit within a \$1 Billion aggregate work program.

Please note that the decision to issue performance and payment bonds is a matter between DRC Emergency Services, LLC, and Travelers, and will be subject to the review and approval of the contract terms, conditions and related underwriting criteria at the time the bonds are requested. We assume no liability to third parties or to you if for any reason Travelers does not execute said bonds.

We hold DRC Emergency Services, LLC in the highest possible regard and it is our pleasure and privilege to recommend them for your consideration.

Very truly yours,

BOWEN, MILETTE & BRITT INSURANCE AGENCY, LLC



David T. Milette
Executive Vice President

DTM/rg

INSURANCE / BONDS / RISK MANAGEMENT



PERFORMANCE HIGHLIGHTS OVER THE PAST 5 YEARS

Please see below for projects performed by DRC over the last 5 years. Project values below with asterisks (*) are in progress and amounts are subject to change.

2023	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	GDOT	Hurricane Idalia Disaster Debris Reduction and Haul Out	\$121,550.00
November	Hollywood, FL	Hourly Work	Hourly
September	LADOTD 62	Tree Services	*\$134,477.28
September	City of New Port Richey, FL	Disaster Recovery and Debris Removal Services - DR-4734	\$9,558.44
September	City of Crystal River, FL	Emergency Debris Management Services - DR-4734	*\$163,099.56
September	Citrus County, FL	Emergency Debris Management Services - DR-4734	*\$368,317.64
August	Florida A&M University	DR-4734	\$6,986.00
August	FDOT Lake City	Hurricane Idalia Cut and Toss - DR-4734	\$56,012.50
August	FDOT Chiefland	Hurricane Idalia Cut and Toss - DR-4734	\$102,081.25
August	FDOT Gainesville	Hurricane Idalia Cut and Toss - DR-4734	\$96,450.00
August	FDOT Perry	Hurricane Idalia Cut and Toss - DR-4734	\$117,425.00
August	FDOT St. Augustine	Hurricane Idalia Cut and Toss - DR-4734	\$50,000.00
August	City of Baton Rouge, LA	Contract for Debris Removal Assistance	\$189,263.93
July	City of Lakeland, TN	Emergency Debris Removal Services	\$241,575.73
June	Republic Services	Contract for Bulky Waste Removal	\$131,492.50
June	City of Houston, TX	Mechanical and/or hydraulic dredging of sand and sediment from public waterways	*\$2,504,979.61
June	Sarasota, FL	Biological Marine Debris Collection and Disposal Services	\$35,704.79
June	Shawnee (City of), OK - State Contract	Debris Removal Services - April 2023 Tornado - DR-4706-OK	\$3,520,080.99
May	Harris County, TX	Disaster Debris Removal and Disposal	\$539,066.34
May	Moss Point, MS	Contract for Debris Removal Assistance	*\$519,172.07
May	City of Shawnee, OK	Debris Removal Services - April 2023 Tornado - DR-4706-OK	*\$939,316.33
April	FDOT St. Augustine	Cut & Toss	Est. \$25,000.00
April	Little Rock, AR	2023 Tornado Removal and Disposal of Storm Debris	*\$1,970,715.17
April	City of Selma, AL	Debris Removal Services - DR-4684	*\$2,015,175.15



Tab 3: Experience and Qualifications

Emergency Debris Removal and Disaster Recovery Services

April	Monroe County, MS	Contract for Tornado Debris and Removal Services	*\$1,450,766.49
March	Manatee, FL	Red Tide-Fish Kill	\$26,483
February	City of Houston, TX	Heavy Trash, Bulk, and Junk Waste Collection Services	*\$7,187,004.02
February	City of Tyler, TX	Bulk Waste & Brush Services - Winter Storm Mara	\$296,730.00
February	City of Lakeway, TX	Bulk Waste & Brush Services - Winter Storm Mara	\$694,710.00
February	City of Austin, TX	Disaster Debris Removal- Winter Storm Mara	\$8,587,852.75
January	Alabama Department of Transportation - Dallas County	Dallas County Tornado	\$3,874,233.70
January	City of Lake Charles, LA - Batch 3	Private Property Debris Removal Program - Hurricane Laura	\$193,450.00
January	City of Lake Charles, LA - Batch 7	Private Property Debris Removal Program - Hurricane Laura	\$180,000.00
2022	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	Manatee, FL	Red Tide-Fish Kill	\$13,495.00
December	St. Bernard Parish, LA	Winter Tornado Debris Removal	*\$181,447.84
November	Florida Department of Emergency Management - JV	Debris Removal- Hurricane Ian DR-4673	*\$29,770,693.04
November	Florida Department of Environmental Protection - JV	Waterway Debris Removal	*\$88,171,203.41
November	St. Augustine, FL	Storm Nicole Tropical	\$24,196.37
November	Hollywood, FL	Hurricane Nicole - Hourly work	\$14,953.75
October	Sarasota Schools, FL	Debris Removal	\$85,088.88
October	FDOT District 1	Emergency Debris Removal and Hazardous Tree Limb & Stump Removal	\$595,178.64
September	Lee County Schools	Debris Removal - Hurricane Ian DR-4673	\$315,845.98
September	Lakeland, FL	Debris Removal - Hurricane Ian DR-4673	\$1,654,141.04
September	Daytona Beach, FL	Debris Removal - Hurricane Ian DR-4673	*\$3,102,724.02
September	City of Deland, FL	Debris Removal - Hurricane Ian DR-4673	\$961,843.88
September	City of Debarry, FL	Debris Removal - Hurricane Ian DR-4673	\$943,747.84
September	St. Augustine, FL	Debris Removal - Hurricane Ian DR-4673	\$59,775.35
September	Bradenton, FL	Debris Removal - Hurricane Ian DR-4673	\$302,085.74
September	Longboat Key, FL	Debris Removal - Hurricane Ian DR-4673	\$334,105.91
September	FDOT District 5	Debris Removal - Hurricane Ian DR-4673	\$158,673.58
September	FDOT Perry	Debris Removal - Hurricane Ian DR-4673	\$15,000.00



Tab 3: Experience and Qualifications

Emergency Debris Removal and Disaster Recovery Services

September	FDOT Chiefland	Debris Removal - Hurricane Ian DR-4673	\$25,281.50
September	Sarasota County, FL	Debris Removal - Hurricane Ian DR-4673	\$20,975,013.19
September	Manatee, FL	Debris Removal - Hurricane Ian DR-4673	\$7,945,240.76
September	Maitland, FL	Debris Removal - Hurricane Ian DR-4673	\$141,151.33
September	Richmond, VA	Reduction and Haul Out	\$315,000.00
July	East Baton Rouge Parish/City of Baton Rouge	Annual Channel Clearing Project – Elbow Bayou and Claycut Bayou	*\$1,537,979.40
July	City of Mayfield, KY	Private property debris removal in response to tornado	\$5,266,377.68
July	Lake Charles, LA	Private property debris removal and demolitions - Hurricane Laura DR-4559	\$218,136.00
May	City of Austin, TX	Bulk Waste Debris Removal	\$1,019,362.50
April	Boulder County, CO	Marshall Fires Phase 2	\$26,903,041.87
March	St. Bernard, LA	2022 Tornado	\$594,135.08
February	City of Houston, TX – Roger’s Gully	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$7,007,416.52
February	Lakeland, TN	2022 Ice Storm Debris Cleanup	\$103,766.00
February	LADOTD Jefferson Ditches	Emergency Ditch, Culvert, and Catch Basin Cleaning – Hurricane Ida DR-4611	\$3,818,278.00
January	Boulder County, CO	Marshall Fires Phase 1	\$266,716.84
January	City of Monroe, LA	Bulk Waste Debris Removal	\$271,600.00
2021	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
December	TXDOT Brazoria County	Debris Removal – Tropical Storm Nicholas	*\$615,045.70
December	LADOTD 02 St. Bernard	Emergency Drainage Cleaning for Florissant Hwy (LA46)	\$192,815.28
December	USACE - Graves County, Kentucky	2021 Tornadoes	\$12,640,181.52
December	Greater Louisiana Port Commission - Port Fourchon, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$631,513.60
December	Ascension Parish Waterway (Canal), LA	Disaster Debris Re Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,287,635.40
October	Southeast Flood Protection Authority	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,690,963.63
October	Dauphin Island, AL	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$3,140,135.00
September	Bay City, TX	Disaster Debris Removal Services – Tropical Storm Nicholas	*\$236,335.95
September	Matagorda County, TX	Disaster Debris Removal Services – Tropical Storm Nicholas	*\$298,988.17
September	Lafourche School District, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$429,298.01
September	Bayou Lafourche Water District, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$5,890,173.13



Tab 3: Experience and Qualifications

Emergency Debris Removal and Disaster Recovery Services

September	St Charles Parish, LA	Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,339,823.10
September	Sorrento, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$115,857.17
September	Town of Gramercy, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$305,274.00
September	Iberville Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$140,329.15
September	Assumption Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$215,899.11
September	Baker, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$135,403.20
September	St. Tammany Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$43,757,042.06
September	Town of Lutchet, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$424,647.81
September	Montgomery County, PA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,944,812.49
September	Donaldsonville, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$282,656.27
September	Central, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$441,364.66
September	St. James Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$1,381,257.45
September	Ascension Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$5,289,860.19
September	Jefferson Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$35,754,679.92
September	LADOTD 61	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$5,913,629.58
September	LADOTD 62	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$30,900,053.55
August	Terrebonne Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$44,199,509.53
August	Tangipahoa Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$42,275,640.66
August	St. Charles Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$18,672,467.27
August	Lafourche Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$17,253,946.46
August	East Baton Rouge Parish/City of Baton Rouge, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$10,938,467.34
August	St. Bernard Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,253,489.28
July	FDOT District 2 Perry	Emergency Cut & Toss - Tropical Storm Elsa EM-3561	\$15,000.00
July	FDOT District 2 Chiefland	Emergency Cut & Toss - Tropical Storm Elsa EM-3561	\$18,326.25
July	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$10,483,667.44
June	Pinellas County, FL	Red Tide Fish Kill	\$2,070,438.47
June	State of Washington	Town of Malden Fire Cleanup	\$4,600,000.00
May	East Baton Rouge, LA	May Flood Event	\$505,060.62



Tab 3: Experience and Qualifications

Emergency Debris Removal and Disaster Recovery Services

April	City of Mobile, AL	Bulky Waste	\$38,637.50
April	City of Austin, TX	Winter Storm Debris Removal	\$382,005.00
April	Shelby County, AL	Alabama Tornadoes	\$511,206.78
April	Calhoun County, AL	Alabama Tornadoes	\$2,942,622.86
February	East Baton Rouge	Winter Storm Debris Removal	*\$1,130,963.16
February	Texas Department of Transportation	Waterway Debris Removal	\$316,915.00
January	CalRecycle, CA	2020 Fires, Debris Removal & Hazard Tree Removal Services	*\$81,651,575.10
January	Washington County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$2,806,056.32
January	Clarke County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$4,299,718.14
2020	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	State of Washington	Town of Malden Fire Clean up	\$4,567,224.89
November	City of Selma, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$1,472,310.16
November	Mobile County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$5,075,456.97
November	City of Prichard, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$836,185.25
November	Stone County, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$1,462,022.56
November	City of Lucedale, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$513,307.96
November	City of Moss Point, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$128,758.93
November	City of Alexander City, AL	Weather Event of April 2020	\$281,101.19
October	Plaquemines Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$370,612.8
October	City of Niceville, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$31,410.39
October	ALDOT- Grove Hill District	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$9,254,899.38
October	City of Slidell, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$367,233.00
October	Jefferson Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$2,937,024.93
October	City of New Orleans, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$391,359.16
October	St. Bernard Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$591,978.10
October	City of Baker, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$121,977.20
October	East Baton Rouge, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$684,139.37
October	City of Central, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$106,353



Tab 3: Experience and Qualifications

Emergency Debris Removal and Disaster Recovery Services

October	West Feliciana Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$94,143.05
October	Lafayette Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$4,883,624.13
October	Acadia Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$1,054,273.01
October	Vernon Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$11,769,350.27
October	Natchitoches Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$793,043.66
September	City of Mary Esther, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$14,832.68
September	Jackson County, FL	Private Property Debris Removal— Hurricane Michael (DR-4399)	\$459,716.62
September	City of Gulf Breeze, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$1,023,202.02
September	Town of Dauphin Island, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$991,095.96
September	Mobile County, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$4,438,764.67
September	City of Mobile, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$10,143,825.52
September	Winn Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,184,514.30
September	Natchitoches Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$793,043.66
September	City of Cedar Rapids, IA	Collection of C&D Storm Damaged Household Items – Derecho Severe Storms DR-4557	\$267,066.73
September	Grant Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$11,817,169.83
August	Ouachita Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,239,882.51
August	Jefferson Davis Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,290,672.78
August	Lafayette Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$397,790.77
August	City of Crowley, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$282,736.22
August	State of Louisiana	Emergency Support Trailers – Hurricane Laura DR-4559	\$202,000
August	City of Deland, FL	Disaster Debris Removal – Hurricane Isaias	\$45,606.46
August	City of Wilmington, NC	Debris Management Recovery & Removal Services- Hurricane Isaias	\$2,692,553.05
July	Matagorda County, TX	Debris Clearance & Removal – Hurricane Hanna	\$411,067
May	Lafourche Parish, LA	Debris Removal and Recovery Services	\$143,375
May	St. Charles Parish, LA	May 15 Flood Event	\$62,372.41
April	City of Mount Juliet, TN	Tornado Debris Removal (DR-4476)	\$1,258,201.54
April	Puerto Rico Power Authority	Vegetation Management	\$29,283,377.08
January	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	* 15,792,662.59



Tab 3: Experience and Qualifications

Emergency Debris Removal and Disaster Recovery Services

2019	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
November	City of Port Aransas, TX	Municipal Boat Harbor Debris Removal Disposal Services – Hurricane Harvey (DR-4332)	\$273,428.60
September	Jefferson County, TX	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$1,132,923.58
September	New Hanover County, NC	Disaster Debris Removal— Hurricane Dorian (DR-4465)	\$151,527.30
September	Town of Pine Knoll Shores, NC	Disaster Debris Removal— Hurricane Dorian (DR-4465)	\$126,898.25
August	City of Miami Beach, FL	Logistical Services— Hurricane Dorian (DR-4465)	\$38,400
August	St. Charles County, MO	Emergency Flood Debris Removal and Disposal	\$650,075.00
August	Village of Plover, WI	Straight-Line Wind – Debris Removal	\$119,427.50
July	Assumption Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$63,886.74
July	Terrebonne Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$404,858.94
July	Lafayette Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$225,250.75
July	East Baton Rouge Parish/City Of Baton Rouge, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$398,040.07
June	Puerto Rico’s Department of Parks and Recreation	Hurricane Maria Debris Removal (DR-4339)	\$4,890,171.32
June	Monroe County, MS	Tornado Debris Removal and Disposal Services	\$1,756,741.53
June	City of Ruston, LA	Debris Removal and Disposal from Event of April 25, 2019 (Tornado)	\$285,951.44



LOGISTIC EXPERIENCE

Local Florida Presence & the City of Fort Lauderdale Support

DRC has a complete management, operations, and logistics team ready at a moment's notice in 43 states across the U.S., with a strong presence throughout the state of Florida. DRC can immediately deploy staff and resources to the City of Fort Lauderdale to execute the entire scope of services in each area identified. Additionally, our experienced and qualified personnel will be embedded into the Emergency Operations Center (EOC) to provide the City with 24/7/365 presence and availability, maximizing speed and efficiency to support any unanticipated event.

Recent Logistics Past Performance

Project Description	Client	Year	Value
Logistics and Food Supplies	Jefferson Parish Logistics	2021	\$4,946,134.67
Logistics following Hurricane Ida	City of Kenner	2021	\$5,704,193.32
Logistic Services – Hurricane Delta	Jefferson County, TX	2020	\$13,530
Logistical Services— Hurricane Dorian (DR-4465)	City of Miami Beach, FL	2019	\$38,400.00
Logistics / Emergency Supplies	Virginia Department of Emergency Management	2012	\$96,911.80
Logistics / Emergency Supplies	Matthews County, VA	2012	\$13,109.00
Logistic/Life Support Services due to Hurricane Irene: Portable Showers & Toilets, Bottled Water, Fuel, Generators, Reefer Trucks	Virginia Department of Emergency Management	2011	\$514,000.00

Project Description	Client	Year	Value
Emergency Standby Logistical Services and Staffing Support – Hurricane Idalia <i>Performed by Sister Company</i>	FDEM	2023	TBD
Emergency Standby Logistical Services, Staffing Support, and Catering – Hurricane Ian <i>Performed by Sister Company</i>	FDEM	2022 – Present	\$71.6 M to date
Emergency Shelter Crisis Counseling, Shelter Staffing & Case Management Services – Hurricane Ian <i>Performed by Sister Company</i>	FDEM	2022-2023	\$1.15 M
Emergency Shelter Medical Staffing – Hurricane Ian <i>Performed by Sister Company</i>	FDEM	2022-2023	\$5.4 M
Emergency Feeding Services	City of Cape Coral, FL	2022	\$2.6 M



Tab 3: Experience and Qualifications

Emergency Debris Removal and Disaster Recovery Services

<i>Performed by Sister Company</i>			
Logistical Services in response to Wildfires <i>Performed by Sister Company</i>	TDEM	2022	\$180,095
Temporary Sheltering Solutions Haul & Install and Blocking of RV Housing for Displaced Residents – Hurricane Ida <i>Performed by Sister Company</i>	State of Louisiana GOHSEP	2021 – 2023	\$8.5 M
California Emergency Medical Staffing Support <i>Performed by Sister Company</i>	CDPH	2021 - 2023	\$602.6 M
Multiple Disaster Recovery Activations for State and Local Agencies, including Logistical Services, Catering, Sheltering – Hurricane Ida <i>Performed by Sister Company</i>	State of Louisiana, GOHSEP, City of Kenner, Parishes (St. Charles Terrebonne, and Jefferson) JPSO	2021- 2023	\$23 M



EXPERIENCE WITH FEMA REIMBURSEMENT

DRC has an unparalleled record for providing jurisdictions the maximum reimbursement rate granted by FEMA. **Our record serves as a testament to DRC’s ability to perform within the strict guidelines established by our Federal Government, as well as our ability to attract and maintain well trained and principled personnel.**

Adherence to Policy Changes

DRC Emergency Services strives to continuously stay ahead of any changes in FEMA policy and guidance that may affect our Clients. DRC immediately implemented internal measures to ensure that our clients and prospective clients were prepared to be fully compliant with this guidance. DRC carefully reviewed scopes of service, terms of inclusion, evaluation, pricing models, and other key components for any items which may have been deemed non-compliant relative to the new guidance. Additionally, **DRC Emergency Services, LLC is a founding member of DRCA** (the industry’s trade organization). Through this membership, DRC helps shape policy and legislation for jurisdictions recovery process. Our additional memberships in other professional organizations (NEMA, APWA and SWANA), provides us with recent industry knowledge necessary to support our client base.

Tony Furr, DRC’s Director of Technical Assistance and Training, works closely with our clients to educate and to ensure compliance with Federal Policy and Procedures. **Mr. Furr was the Region VI Debris Subject Matter Expert from 2013 – 2021 for FEMA** and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer **for over 100 federally declared disasters and emergencies**. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Major Disaster Recovery Projects

DRC has extensive experience working with FEMA on major disaster recovery projects. Through decades of experience, DRC has developed an inherent understanding of how to direct emergency response and recovery.

Date	Event	State	Declaration Number
2023	Washington Wildfires	WA	DR-4759
	Tennessee Severe Storms and Straight-line Winds	TN	DR-4735
	Hurricane Idalia	FL	DR-4734
	Oklahoma Severe Storms, Straight-line Winds, and Tornadoes	OK	DR-4706
	Texas Severe Winter Storm	TX	DR-4705
	Arkansas Severe Storms and Tornadoes	AR	DR-4698
	Mississippi Severe Storms, Straight-line Winds, and Tornadoes	MS	DR-4697



2023	Alabama Severe Storms, Straight-line Winds, and Tornadoes	AL	DR-4684
2022	Hurricane Ian	FL	DR-4673
	Tennessee Severe Winter Storm	TN	DR-4645
2021	Marshall Fire and Straight Line Winds	CO	DR-4634
	Kentucky Severe Storms, Straight-line Winds, Flooding, and Tornadoes	KY	DR-4630
	Hurricane Ida	LA	DR-4611
	Texas Severe Winter Storms	TX	DR-4586
	Louisiana Severe Winter Storms	LA	DR-4590
	Storms, Straight-line Winds, and Tornadoes	AL	DR-4596
	Georgia Severe Storms and Tornadoes	GA	DR-4600
	Louisiana Severe Storms, Tornadoes, and Flooding	LA	DR-4606
2020	Hurricane Zeta	LA, MS, GA, AL	EM-3549, EM-3550
	Hurricane Delta	LA	DR-4570
	Hurricane Sally	AL, FL	DR-4563, DR-4564
	Washington BABB Fire	WA	FM-5355
	Hurricane Laura	LA	DR-4559
	Iowa Severe Storms (Derecho)	IA	DR-4557
	Hurricane Isaias	FL, NC	EM-3533, DR-4568
	Hurricane Hanna	TX	EM-3530
2019	Tropical Depression Imelda	TX	DR-4466
	Hurricane Dorian	NC	DR-4465
	Hurricane Barry	LA	DR-4462
2018	Hurricane Michael	FL, GA	DR-4399, DR-4400
	Hurricane Florence	NC	DR-4393
	Severe Thunderstorms and Dangerously High Winds	AL	DR-4362



2017	Hurricane Maria	PR	DR-4339
	Hurricane Irma	FL, GA	DR-4337, DR-4338
	Hurricane Harvey	TX	DR-4332
2016	Hurricane Matthew	NC, GA, FL	DR-4285, DR-4284, DR-4283
	Hurricane Hermine	FL	DR-4393
	LA Severe Storms & Flooding	LA	DR-4277
	Winter Storm Jonas	MD, VA	DR-4261, DR-4262
2015	TX Severe Storms & Flooding	TX	DR-4269
2014	Ice Storm Pax	SC, NC	DR-4166, DR-4167
2012	Hurricane Sandy	NY, MD, NJ, MO	DR-4085, DR-4091, DR-4086, DR-4098
	Hurricane Isaac	LA	DR-4080
2011	Hurricane Irene	VA, MD, NC, RI	DR-4024, DR-4034, DR-4019, DR-4027
2010	TN Severe Flooding	TN	DR-1909
2009	Ice Storms	MD, VA	DR-1875, DR-1874
2008	Hurricane Ike	TX	DR-1791
	Hurricane Gustav	LA	DR-1786
	Mother's Day Tornadoes	GA	DR-1750
	F5 Tornado	IA	DR-1763
2007	Ice Storms	MO	DR-1736
2006	Ice Storms	NY	EM-3268
2005	Hurricane Katrina	LA, MS	DR-1603, DR-1604
	Hurricane Rita	TX, LA	DR-1606, DR-1607

DRC does not have any closed, active, or pending FEMA disputes or audits. Proposer is currently, and has been conducting business as, a full-service Disaster Debris Management Contractor for the last ten (10) consecutive years.



AVAILABILITY OF FIRM'S RESOURCES

Availability of Key Personnel

Since its inception, the DRC team has responded to major natural or man-made disasters occurring within the continental United States and its territories. The DRC personnel are trained, motivated and available for immediate deployment in an emergency response. All assigned personnel will be available to the City as needed. Personnel are N.I.M.S.-certified and/or have specialized training in safety and asbestos management and are equipped with utility vehicles, digital, handheld, multi-state, two-way radios, cellular communications, and handheld computers. DRC personnel will have the experience and/or training to respond **immediately** to disasters and are provided with a DRC ES supervisor handbook including required reports and forms for successful disaster response and management thereof.

"DRC's knowledge base, experience, and ability to make experts available in the field were instrumental in the successful completion of this work."

- Donald G. Donaldson, P.E.,
Engineering Director/County
Engineer, Martin County, FL

Regional Managers are assigned to specific geographic locations throughout the United States to assist, monitor and lead the project teams in response to emergency situations. Regional Managers from one region may be assigned to support other Regional Managers as needed and all Regional Managers may be mobilized to one location to support emergency situations. Regional Manager for the City of Fort Lauderdale is Evan Fancher who is capable of responding to the needs of the City 24 hours a day, 7 days a week.

Available Equipment

DRC will use owned equipment, subcontractor equipment, or lease/rent equipment based upon the disaster scenario. DRC has the most expansive collection of rolling stock and equipment in the disaster services industry. The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2021 hurricane season, DRC operated in excess of 4,000 pieces of equipment simultaneously while responding to Hurricane Ida.**

Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Hertz, United, Caterpillar, and William Scotsman, to supplement our equipment needs.

Process for Managing Multiple Contracts

DRC has experience staffing, managing, and executing multiple debris management and emergency response projects nationwide. Our management approach is grounded in using highly qualified operational management teams coupled with area/sector/site managers, who provide strong management control, and a single point of contact for communication, responsibility, and accountability. DRC empowers managers to reassign resources as needed and to resolve project, cost, or schedule issues at the lowest possible level. DRC's management staff is provided state-of-the-art resource planning and forecasting systems.

DRC's process for managing multiple task orders has been successfully applied to more than 650 projects over the course of multiple events. Highlights of this proven management process include:



- ✓ *Assigning a Project Manager with the authority to commit resources to ensure proper levels of staffing*
- ✓ *Conducting quarterly meetings with clients, DRC's Program Manager, and other key staff, to review active task orders and overall implementation of the contract*
- ✓ *Developing a Communication Plan to clarify roles and responsibilities, identify all project stakeholders, provide a set format/time for communications, and clearly show the chain of command structure*
- ✓ *Allowing for consistency across multiple task orders through the use of proven project management and field activity control policies, plans, systems, and procedures*
- ✓ *Identifying critical schedule and quality impacts by holding monthly project review meetings with key subcontractors*
- ✓ *Developing look-ahead schedules that indicate resource requirements*

Experience Managing Multiple Contracts

DRC has implemented a comprehensive Corporate Level Advance Mobilization Plan to ensure a coordinated, expeditious and effective response to disasters by its personnel and resources. This plan has been utilized by DRC to respond quickly in the following contracts:

2022 Hurricane Ian

- 🌐 DRC was activated in 16 jurisdictions, managed 17 DMS sites, and removed and disposed of over 3,200,000 cubic yards of debris.

2021 Hurricane Ida

- 🌐 DRC was activated in 25 jurisdictions, managed 82 DMS sites, and removed and disposed of over 17,000,000 cubic yards of debris.

2020 Hurricane Season

- 🌐 DRC was activated in 45 jurisdictions, managed 81 temporary staging and reduction sites, and removed and disposed over 5,900,000 cubic yards of debris.

2019 Storm Season

- 🌐 DRC was activated in 14 jurisdictions in the Gulf Coast region as Hurricanes Barry, Dorian, and Tropical Storm Imelda hit the coast back-to-back over two months. DRC operated and managed 5 temporary staging and reduction sites in total and removed approximately 140,562 cubic yards of debris.

2018 Hurricane Michael

- 🌐 DRC was active in 9 jurisdictions, managed 27 debris management sites and removed approximately 5,702,004 cubic yards of debris.

2018 Hurricane Florence

- 🌐 DRC was concurrently activated in 14 jurisdictions, managed 18 temporary staging and reduction sites and picked up approximately 2,500,000 cubic yards of debris.

2017 Hurricane Maria

- 🌐 DRC was activated by the Department of Transportation and Public Works in Puerto Rico. During this contract, DRC managed 8 temporary staging and reduction sites and removed over 1,000,000 cubic yards of debris.

2017 Hurricane Irma

- 🌐 DRC was activated in 26 jurisdictions simultaneously while managing 30 temporary staging and reduction sites. DRC removed and disposed of over 2,000,000 cubic yards of debris.



2017 Hurricane Harvey

- 🌐 DRC was activated in 17 jurisdictions following Hurricane Harvey and simultaneously ran more than 16 temporary staging and reduction sites during this activation.
- 🌐 DRC recovered and reduced over 3,500,000 cubic yards during this activation.

2016 Hurricane Hermine

- 🌐 In Citrus County, Florida, DRC successfully removed and disposed of more than a thousand tons of residential flood debris and tens of thousands of cubic yards of vegetation in less than 30 days.

2016 Louisiana Severe Flooding DR4277

- 🌐 DRC picked up 1,000,000 cubic yards of debris over the course of 30 days in East Baton Rouge Parish, Louisiana.
- 🌐 DRC opened and operated two temporary staging and reduction sites to compact and recycle C&D debris prior to haul out for final disposal. These sites operated with such efficiency that FEMA and the USACE filmed the operation to use in training sessions.

Winter Storm Jonas 2016

- 🌐 The snow from Winter Storm Jonas started the morning of January 22nd and by the evening DRC had started mobilizing in 5 different jurisdictions. Operations continued 24 hours a day and required two operators per piece of equipment, around the clock management and support personnel. The project was completed in 10 days.

Ice Storm Pax 2014

- 🌐 DRC was simultaneously activated in New Hanover County, NC, Pender County, NC, and the City of Wilmington, NC for debris removal and reduction of approximately 400,000 cubic yards of debris.
- 🌐 The South Carolina Department of Transportation contracted DRC to cut, remove and transport vegetative debris in 8 counties, totaling over 12,000 miles of roadway clearing and the trimming of over 225,000 trees.
- 🌐 DRC managed and operated over 15 temporary staging and reduction sites reducing and recycling over 1.5 million cubic yards of debris.

The Hurricane Season of 2012

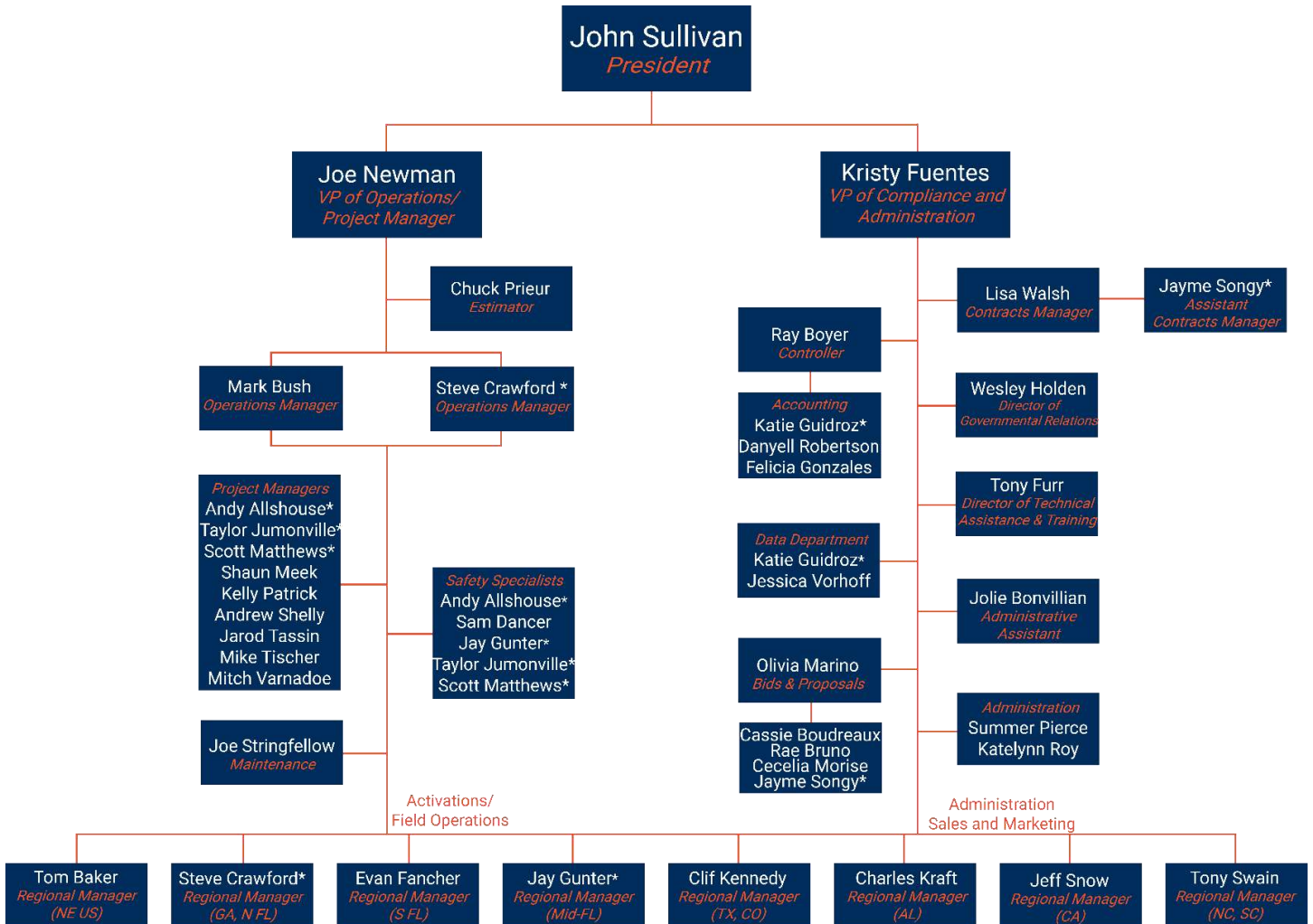
- 🌐 DRC simultaneously operated 14 contracts throughout the Southeast in response to Hurricane Isaac. DRC concurrently operated six temporary staging and reduction sites in Louisiana alone.

The Hurricane Season Of 2009

- 🌐 The Texas GLO requested assistance for the removal of marine debris that was generated as a result of Hurricane Ike in 2008. These services were performed in Trinity, Galveston, East and West Bay and have an approximate contractual value of \$22,703,700.00.
- 🌐 DRC also provided services for areas such as Kentucky and Arkansas that were ravaged by severe ice storms. These services are valued at approximately \$11,157,132.02.



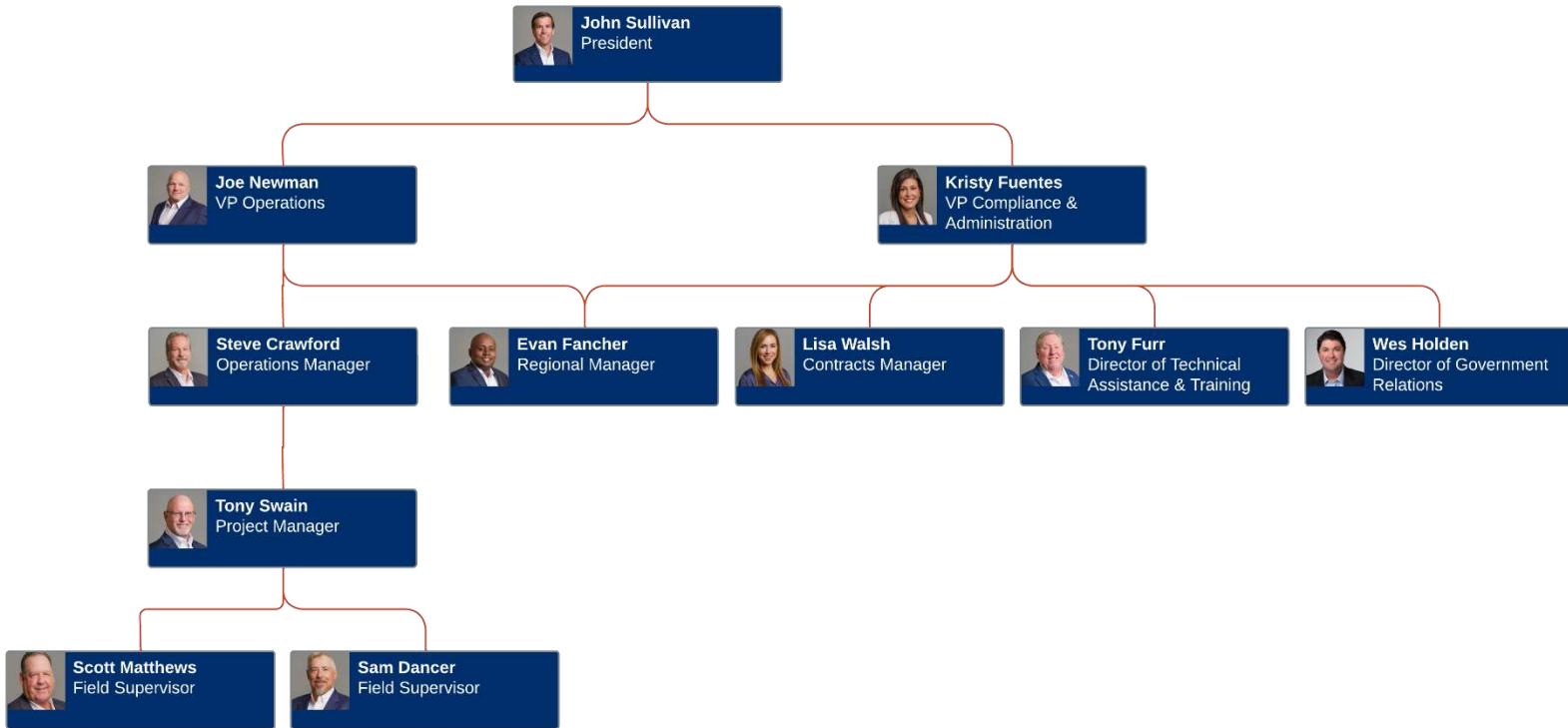
COMPANY ORGANIZATIONAL CHART



* indicates this person is listed twice



FIELD ORGANIZATIONAL CHART



KEY PERSONNEL

DRC, its subcontractors, and/or personnel lists their accomplishments among memberships in several professional organizations including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC and/or its' affiliates, associates and/or subcontractors are licensed General Contractors in the states in which DRC performs disaster response services. DRC is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

John Sullivan, President

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 28 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands-on experience with the recovery process.

When activated in the City of Fort Lauderdale during Hurricane Irma, Mr. Sullivan performed the following services:

- 🌐 Hands-on participation and incident command in response and recovery operations for numerous major disasters and emergencies
- 🌐 Set up Debris Management Sites
- 🌐 Met with Subcontractors, City Council, and the Mayor to coordinate debris removal
- 🌐 Contract liaison between the City Coordinator and field operations
- 🌐 Assessment of emergency generated damage following hurricane Irma

FEMA Certifications: IS-20.18, IS-100.b, IS-200.b

Kristy Fuentes, Vice President of Compliance and Administration

Kristy Fuentes, DRC's Vice President of Compliance and Administration, offers over 19 years of experience in disaster recovery projects, client expansion, and government relations. Throughout the years, Ms. Fuentes has been an essential element in the management of all of DRC's disaster relief projects. Some of these major hurricane projects include Hurricanes Ian, Ida, Michael, Florence, Irma, Harvey, Ike, Wilma, and Katrina. Other major projects consist of the 2023 Hawaii Wildfires, Colorado Marshall Wildfires, 2021 Kentucky Tornadoes, California Wildfires, State of Washington Fire Cleanup, Texas Severe Winter Storms, Louisiana Severe Storms and Flooding, and the BP Oil Spill. Most recently, she managed 16 simultaneous activations in response to Hurricane Ian; this project involved the removal and disposal of a combined total of over 3,100,000 cubic yards of debris. Ms. Fuentes has acted as an instrumental asset to the company by serving as a liaison to clients, negotiating contracts, and managing various projects.

Ms. Fuentes has implemented changes and improvements to the methods and procedures for contracts, licensing, and pre-qualification processes to ensure contractor compliance with Federal and State regulations. Ms. Fuentes continues to aid clients across the United States in planning, program management, disaster response, demolition contracting, and regulatory compliance while maintaining a key administrative role for every disaster and project DRC performs. Ms. Fuentes' unique oversight and creativity in every role she has assumed has significantly improved DRC's ability to flourish in increasingly more demanding disaster recovery environments.



While fulfilling the role of Vice President of Compliance and Administration, Ms. Fuentes also serves as DRC's Louisiana Regional Manager. Ms. Fuentes has managed all Louisiana projects since 2005 and has successfully maintained a multitude of client relationships throughout the State. Additionally, she works directly with LDEQ, GOSHEP, and LADOTD. Following Hurricane Ida in 2021, she directed 25 concurrent contract activations and oversaw 82 debris management sites (DMS). Ms. Fuentes also possesses specialty project management experience which includes "Katrina Vehicle and Vessel" recovery in the State of Louisiana for the Department of Environmental Quality, South Shore Harbor Vessel Removal, debris removal, marine debris removal, and demolition programs in four separate parishes, including asbestos removal. As a Louisiana local, Ms. Fuentes provides a hands-on and immediate response in the wake of a disaster.

When activated in the City of Fort Lauderdale during Hurricane Irma, Ms. Fuentes performed the following services:

- 🌐 With her experience and knowledge of FEMA and reimbursement roles she assisted in the areas of planning, program management, disaster response, demolition contracting and regulatory compliance
- 🌐 Coordinated and executed disposal contracts
- 🌐 Obtained permits for debris management sites to ensure FEMA compliance

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-29, IS-37.17, IS-42, IS-100.b, IS-200.b, IS-201, IS-241.b, IS-244.b, IS-315, IS-317, IS-324.a, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-700, IS-702.a, IS-706, IS-775, IS-800.b, IS-906, IS-907, IS-909, IS-2900

Other Certifications: Louisiana Solid Waste Operator's Training Workshop

Joe Newman, Vice President of Operations

Mr. Newman has over 2 decades of experience overseeing large-scale construction and disaster-related debris management projects. As Vice President of Operations, Mr. Newman maintains business relationships and offers hands-on participation and incident command on all operations. Mr. Newman plays a key role in every major activation, providing operational oversight to measure progress, and adjusting processes to ensure the success of the project. Mr. Newman works closely with management personnel and oversees all project managers to maintain efficient team structure during an activation. Mr. Newman has managed teams across multiple types of disasters including Hurricanes, Tropical Storms, Floods, Ice Storms, Tornadoes, Winter Storms, Fires, and Earthquakes with a cumulative contract value of over \$1.5 billion. Mr. Newman is a strong leader whose organization, critical thinking, and communication skills are integral to the success of the team.

FEMA Certifications: IS-33.17, IS-35.17, IS-100.b, IS-632.a, IS-702.a, IS-2900

Wes Holden, Director of Government Relations

As a co-founder and leader of multiple companies, including Thompson Consulting Services, Wes Holden is a subject matter expert with over 22 years of expertise driving innovation & advancement in the Disaster Recovery industry and managing FEMA programs. Mr. Holden is skilled in architecting innovative software to replace outdated management solutions for natural disasters & emergencies. Over his career, Mr. Holden was instrumental in securing over \$4B in FEMA reimbursed funding, enabling clients to recover and rebuild in the aftermath of disasters. Having pioneered groundbreaking solutions in the Disaster Recovery industry, Mr. Holden brings incredible knowledge and experience to every project.



Tony Furr, Director of Technical Assistance and Training

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

FEMA Certifications: ICS-100, ICS-200, IS-24, IS-632.a, IS-634, IS-800.b, IS-821, IS-22, IS-230, IS-317, IS-393.a, IS-631, IS-632, IS-821, IS-1812

Other Certifications: National Wildlife Coordinative Group Certifications L-381 and L-480; E0193 Certified Appeal Analyst; Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, and Debris; Project Management (Certified Project Manager (CPM) URS Corporation

Evan Fancher, Regional Manager

Mr. Fancher serves as the Regional Manager for DRC in South Florida. Mr. Fancher comes to DRC with over 7 years of relevant experience. Previously, he led several infrastructure projects for local governments throughout South Florida. During Hurricane Ida, he served as Project Manager on behalf of DRC. He conducts trainings with local governments, helping them understand FEMA guidelines and best practices. Mr. Fancher has presented at conferences, City Commission meetings, and trainings on pre-event contracting and the correct way to procure emergency services. Most recently in 2021, Mr. Fancher worked closely with the City of Baker, LA in response to Hurricane Ida and helped open a DMS site within 2 days. Mr. Fancher is originally from Birmingham, Alabama, but he spent most of his career in Miami, Florida and currently resides in Pembroke Pines, Florida. Previously, Mr. Fancher was the Executive Director for the South Miami Community Redevelopment Agency. During this time, he ignited the redevelopment of South Miami including Madison Square and South Miami Gardens and initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment.

Mr. Fancher also served as the Redevelopment Administrator for City of Plantation and the Senior Advisor for Miami-Dade County Commissioner Xavier Suarez, where he led Commissioner Suarez's office during Hurricane Irma response. Mr. Fancher's understanding of disaster management stems from his time working in Government, as such, his unique perspective allows him to better understand the City of Fort Lauderdale's needs during an activation. Mr. Fancher has made a career of working with local governments to help them achieve their goals.

Mr. Fancher has a dual Bachelor's degree in Sociology and Political Science from the University of Alabama at Birmingham and a Master's Degree in Applied American Politics and Public Policy from Florida State University.



Awards/Memberships: 2018 Public Policy Advocate of the Year (Miami Association of Realtors); 2016 Community Scholar in Affordable Housing (University of Miami); Citizens Independent Transportation Trust Board Member; Miami New Drama Board Member; American Planning Association; Florida Redevelopment Association; 100 Black Men of South Florida

Evan Fancher can be reached at (888) 721-4372, by cell: (205) 478-6400 or by email: Efancher@drcusa.com. The company address is 3800 NE 1st Avenue, 2nd Floor, Miami, FL 33137.

Fax: (504) 482-2852

Website: www.drcusa.com

Certifications: IS-5.A, IS-10.A, IS-37.23, IS-111.A, IS-235.C, IS-241.C, IS-242.C, IS-317.A, IS-325, IS-559, IS-632.A, IS-633, IS-700.B, IS-800.D, IS-1001, IS-1010

Steve Crawford, Operations Manager

Mr. Crawford comes to DRC with 25 years of operational and sales experience in the waste and recycling industry. Mr. Crawford is a Florida resident and has lived in the state since 1990. He previously worked in the Organics Recycling and Compost industry in Florida, where he was responsible for operations, project management, as well as sales/marketing of compost and mulch products. Additionally, he was previously responsible for municipal and federal contracting, operations management, disposal management, transportation, logistics and commodity marketing. Mr. Crawford is a previous Board of Director Member and Chairman of the Sponsorship Committee for Recycle Florida Today, a nonprofit organization dedicated to recycling education and improvements throughout the state of Florida. Most recently, in response to Hurricane Ida, Mr. Crawford oversaw the removal of over 4,300,000 cubic yards of debris across multiple Louisiana jurisdictions. In response to Hurricanes Delta, Laura, and Sally, Mr. Crawford worked as the Operations manager in Grant Parish, LA, Winn Parish, LA, Natchitoches Parish, LA, and the City of Natchitoches, LA. During this time, he helped operate 10 DMS sites and removed and disposed of a combined total of over 1,380,000 cubic yards of debris throughout these areas. Additionally, Mr. Crawford helped coordinate Hurricane Sally efforts for Gulf Breeze, FL, Mary Esther, FL, Niceville, FL, and Forsythe County, GA. Some of his other major activations include Hurricanes Michael and Florence. During Hurricane Michael, Mr. Crawford worked closely with FDOT where he managed a ten-day PUSH consisting of 339 crews.

FEMA Certifications: IS-5.a, IS-8.a, IS-11.a, IS-15.b

Other Certifications: Louisiana Solid Waste Workshop Certificate

Tony Swain, Project Manager

Mr. Swain came to DRC after three years as a Project Manager for Cahaba Disaster Recovery. During that time, he oversaw the demolition of hundreds of houses in Orleans Parish, LA, along with debris removal projects in Springfield, MO, Green County, MO and Amherst, NY. Before that, he spent 12 years as Senior Project Manager and Procurement and Contracts Administrator for an emergency services company in Florida. He was responsible for providing subcontractors for 46 separate contracts and 55 DMS operations in the aftermath of Hurricanes Charley, Frances, Ivan, and Jeanne in 2004.

Mr. Swain was the Project Manager for Sarasota County, FL, and Sarasota Schools in 2022 following Hurricane Ian where he oversaw the removal and disposal of over 1,900,000 cubic yards of debris. Following Hurricane Ida, Mr. Swain was the Project Manager for LADOTD- Ascension Parish, LA and aided in the removal and disposal of over 2,006,150 cubic yards of debris. In 2020, Mr. Swain worked as the regional manager in Wilmington, North Carolina in response to Hurricane Isaias and Vernon Parish, Louisiana in response to Hurricane Laura. Mr. Swain also helped set up DMS sites in the City of Mobile, Alabama and the County of Mobile, Alabama following Hurricanes Zeta and Sally. His other major projects include Hurricanes Ian, Ida, Michael, Florence, Harvey, Maria, and Irma. As a North Carolina resident, Mr. Swain's home was



damaged during Hurricane Florence. During this time, Mr. Swain worked with 14 activated jurisdictions and oversaw 18 debris management sites.

When activated in the City of Fort Lauderdale during Hurricane Irma, Mr. Swain performed the following services:

- 🌐 Managed and operated 4 debris management sites during the activation.
- 🌐 Assessment of emergency generated damage following hurricane Irma
- 🌐 Provided crew oversight while managing schedule adherence, resource utilization, and quality/safety and regulatory compliance
- 🌐 Ensured contractual obligations were met and accountable for the personnel and equipment onsite

FEMA Certifications: IS-33.17, IS-35.17, IS-100.b, IS-100.pwb, IS-632.a, IS-633, IS-634, IS-702.a
Other Certifications: First Aid and CPR Certified, Army Corp of Engineers QC Certification, VEMS Certificate

Scott Matthews, Field Supervisor

Mr. Matthews has over 33 years of relevant work experience as a project supervisor and manager. **Mr. Matthews is innately familiar with the area having working as a Supervisor at Wheelabrator South Broward for 10 years previously.** He has a proven track record coordinating and planning for complex contracts, including developing project milestones. In his first year with DRC, Mr. Matthews managed the removal of over 3,000,000 cubic yards of debris across 4 Louisiana jurisdictions in response to Hurricane Ida. In response to Hurricane Ian, he worked with the Florida Department of Transportation, the Florida Department of Environmental Protection, and several Florida jurisdictions while aiding in the management of over 2,600,000 cubic yards of debris. As a Florida resident, Mr. Matthews's local knowledge proved invaluable during this time. Most recently, in 2023, he worked with the Georgia Department of Transportation in response to Hurricane Idalia.

Sam Dancer, Field Supervisor

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Ida, Delta, Gustav, and Ike; Shelby County, AL tornado; Pinellas County, FL Red Tide Fish Kill; East Baton Rouge Parish, LA ice storm and flood; Ascension Parish, LA flood; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; and the BP Oil Spill.

In 2020, Mr. Dancer was a Project Manager for Bulk Trash Removal in Lafourche Parish, LA. In the past, he was involved in: St. Charles County and the City of Bridgeton tornado debris removal (MO); Tuscaloosa (ALDOT) residential demolition of tornado-damaged residences (AL); Terrebonne Parish (LA) and St. Louis Bayou (MS) Cleanout project; City of New Orleans Strategic Demolition for Economic Recovery project (LA); East Baton Rouge Parish wind storm damage (LA); Ascension Parish, Tangipahoa Parish (LA), and Houston (TX) flood damage; project manager for Hurricane Irma Largo.

FEMA Certifications: IS-3, IS-5.a, IS-10.a, IS-11.a, IS -20.19, IS-20.21, IS -21.19, IS-21.21, IS-29, IS-33.17, IS-35.21, IS-36, IS-37.19, IS-37.21, IS-42, IS-60.b, IS-75, IS-100.c, IS-100.fda, IS-100.fwa, IS-100.hcb, IS-100.he, IS-100.leb, IS-100.pwb, IS-106.17, IS-200.b, IS-200.hca, IS-201, IS-230.d, IS-240.b, IS-241.b, IS-244.b, IS-315, IS-317, IS-324.a, IS-325, IS-360, IS-394.a, IS-405, IS-420, IS-421, IS-453, IS-454, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.b, IS-702.a, IS-703.a, IS-706, IS-775, IS-800.b, IS-801, IS-802, IS-803, IS-804, IS-807, IS-807, IS-809, IS-810, IS-811, IS-812, IS-813, IS-906, IS-907, IS-909, IS-912, IS-914, IS-01010, IS-1150, IS-1172, IS -2000, IS-2002, IS -2500, IS -2600, IS-2900.a, IS-2901

OSHA Certifications: OSHA-105, OSHA-107, OSHA-108, OSHA-112, OSHA-113, OSHA-115, OSHA-116, OSHA-121, OSHA-122, OSHA-123, OSHA-144, OSHA-150, OSHA-151, OSHA-152, OSHA-161, OSHA-162, OSHA-602, OSHA-603, OSHA-605, OSHA-612, OSHA-614, OSHA-618, OSHA-700, OSHA-701, OSHA-702, OSHA-704, OSHA-707, OSHA-716, OSHA-718, OSHA-719, OSHA-722, OSHA-750, OSHA-806, OSHA-807, OSHA-808, OSHA-809, OSHA-815, OSHA-852



Other Certifications: HAZWOPER, Access to a TWIC card, LDEQ Asbestos Contractor/Supervisor, Access to HSIN granted by the Department of Homeland Security for Louisiana, Mississippi, Texas, Alabama, and the EM Site

Lisa Garcia Walsh, Contracts Manager

Ms. Garcia Walsh has overseen DRC's contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC's management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

When activated in the City of Fort Lauderdale during Hurricane Irma, Ms. Garcia performed the following services:

- 🌐 Invoicing, ticket reconciliation, and coordinating with municipalities and monitoring firms regarding accounting procedures.
- 🌐 Maintained contractual records and documentation such as receipt and control of all contract correspondence

FEMA Certifications: IS-5.a, IS-10.a, IS-11.a, IS-37.23, IS-42, IS-100.a, IS-100.c, IS-111.a, IS-200.c, IS-201, IS-235.c, IS-241.c, IS-242.c, IS-244.b, IS-315, IS-317.a, IS-324.a, IS-453, IS-546.a, IS-547.a, IS-632.a, IS-633, IS-634, IS-660, IS-700.a, IS-702.a, IS-706, IS-775, IS-800.b, IS-906, IS-907 IS-909, IS-2900

Other Certifications: Louisiana Solid Waste Workshop Certificate

DRC's family of companies has over 450 employees. DRC will dedicate all necessary manpower and equipment and in no case, will the project be understaffed. Please see résumés and the Personnel and Project Experience Matrix attached.



SUSTAINABILITY

DRC is one of the few companies in our industry to carry environmental insurance. While our operating procedures strictly adhere to environmental guidelines, the operation of DMS sites within a jurisdiction presents an element of potential exposure. The insurance held by DRC places an extra level of protection for the City that goes beyond the protection already provided through sound operating practices. Additionally, several of DRC's key personnel maintain a current 40-hour Hazwoper certificate.

DRC has set goals regarding recycling for the City through alliances with C&D recyclers and major full service recyclers. Additionally, DRC intends to run source separation PSAs post event in order to facilitate the recycling process. The separation of C&D, vegetative, HHW, white goods will facilitate the process. On route passes two and three, DRC will utilize the separate self-loader buckets for segregated material collection.

DRC has a wealth of experience performing landfill avoidance projects. In Houston in 2008, DRC was successful at recycling 100% of the over five million cubic yards of vegetative debris through a joint program with Republic Services. The material was used as ADC, road-bed, compost and also given to citizens for use in landscaping. In Galveston the same year, DRC separated materials such as reusable wood, glass, metals and drywall to achieve a high percentage of material reuse.

DRC is committed to the protection and restoration of environments affected by disaster events. Although many of the events we respond to are the result of the forces of nature, these disasters often have profound environmental impacts in the affected regions. Moreover, the mitigation of these disasters, including the transportation and processing of large volumes of waste material, can have negative environmental impacts if not pursued with caution and sensitivity.

Restoring damaged environments is the essence of DRC's work. The removal of debris and waste materials, the restoration of damaged and compromised natural and man-made habitats, and, in some cases, the reconstruction of damaged coastal, marine, and wetland environments are the core missions in a DRC disaster response. Furthermore, DRC is committed to ensuring that our work, including the byproducts of our work, has zero or minimal environmental impact. Finally, DRC has embarked on a recycling program to ensure the most advantageous disposition of all the materials that we remove.

Over the past decade, DRC has worked to restore some of the most environmentally sensitive areas in the United States. DRC participated in cleanup efforts following the BP Deepwater Horizon Oil Spill, having been awarded OSRO certification, in Florida, Mississippi and Louisiana. DRC has also worked in coastal wetlands and marine environments in the Florida Keys, the beaches of the Florida Panhandle, the North Carolina coast, the Louisiana and Mississippi coastal wetlands, and the Texas coast. We have the experience and commitment to carefully mitigate and restore any kind of environment or habitat that has been adversely affected by a disaster.

In the past, DRC has composted 100% of the vegetative debris collected by taking it to local farms. DRC was able to save our clients significant money on tipping fees by doing so.

Environmental Compliance in Wildlife Sensitive Environments

DRC has a history of outstanding environmental compliance and involvement. In 2023, DRC removed sargassum from Sarasota beaches coordinating with turtle surveyors and the Florida Department of Environmental Protection to implement proper procedures and ensure the protection of turtle nests.



In 2021, DRC implemented protective measures to protect the local manatee population while performing marine debris removal, submerged vehicles removal, and the removal, screening and placement of sand in Jefferson Parish. During this time, DRC mobilized 138 trucks on a single day.

One of the most vivid examples of DRC's experience working within a wildlife sensitive environment was our work in Florida and Louisiana following the BP oil spill in 2010. DRC was tasked with designing coastal protective systems and unique collection programs along more than one-hundred miles of estuaries in SW Louisiana. The programs involved intensive employee training relative to identification and protection of wildlife nesting and reproduction areas. DRC also played a role in setting up wildlife recovery and cleaning stations in Plaquemines Parish Louisiana where employees volunteered to help conduct rehabilitation and release programs. DRC has performed on many other occasions in environmentally sensitive environments such as on Galveston Island Texas in 2008. This operation involved employee training regarding the protection of the Kemp's Ridley Sea Turtle.

Beach Restoration

In 2023, DRC removed sand from the roads to restore and re-slope the beach in Hollywood, FL. In 2021, DRC recovered, screened and restored 92,432 cubic yards of sand in Jefferson Parish, LA following Hurricane Ida. During this time, DRC segregated and disposed of 36,500 cubic yards of silts and soils. In 2017 in response to Hurricane Irma, DRC performed Emergency Push, Sand Removal, Screening and Replacement, and Debris Removal in Fort Lauderdale. DRC replaced over 57,500 cubic yards of sand from roadways, sidewalks, and parking lots piled on the beach by push crews, and sand mounds located East of the wall as a result of the severity of Hurricane Irma. DRC removed and processed over 386,000 cubic yards of debris in a little over three months.

In 2009, DRC completed berm shaping and beach re-nourishment in North Topsail Beach, NC.

DRC is committed to restoring environmentally sensitive areas. The removal of debris and waste materials, the restoration of damaged and compromised natural and man-made habitats, and, in some cases, the reconstruction of damaged coastal, marine, and wetland environments are the core missions in a DRC disaster response. Furthermore, DRC is committed to ensuring that our work, including the byproducts of our work, has zero or minimal environmental impact.



PRIMARY CONTRACTOR

DRC is the primary contractor for many municipalities that have a population over 150,000, a few of which include, East Baton Rouge Parish, Honolulu. Local jurisdictions DRC is the prime contractor are Hollywood, Miami Beach, and Coconut Creek.

Municipality	Rank	Population
San Antonio, TX	Primary	1.452 Million
East Baton Rouge Parish, LA	Primary	453,301
Honolulu, HI	Primary	345,510
Hollywood, FL	Primary	152,131
Miami Beach, FL	Primary	80,671
Coconut Creek, FL	Primary	80,671



Key Personnel		John Sullivan	Kristy Fuentes	Joe Newman	Wes Holden	Evan Fancher	Steve Crawford	Tony Swain	Scott Matthews	Sam Dancer	Lisa Garcia
		President	Vice President	Vice President	Director of Gov Relations	Regional Manager	Operations Manager	Project Manager	Field Supervisor	Field Supervisor	Contracts Manager
Years of Relevent Experience		27	24	27	22	9	26	26	33	17	17
Years Employed by DRC			17	14	1	3	4	15	3	9	12
Disaster Event Experience											
2023	Severe Weather Events	•	•	•		•	•		•	•	•
	Alabama: ALDOT, Dauphin Island, Enterprise, Selma, Arkansas: Little Rock Florida: Citrus County, Crystal River, Florida A&M University, FDOT (Chiefland, Gainesville, Lake City, Perry, St. Augustine), Hollywood, Manatee, New Port Richey, Pembroke Park, Sarasota Georgia: GDOT Hawaii: Maui Louisiana: Baton Rouge, Cameron Parish, LADOTD, Lake Charles Mississippi: Monroe County, Moss Point Oklahoma: Pottawatomie County, Shawnee Tennessee: Lakeland Texas: Austin, Harris County, Houston, Lakeway, Tyler	•	•	•		•	•		•	•	•
	Hurricane Ian	•	•	•	•	•	•	•	•	•	•
	Florida Debris Removal - Bradenton, City of Debarry, City of Deland, Daytona Beach, FDEM, FDOT Districts 1,2, & 5, Lakeland, Lee County Schools, Longboat Key, Maitland, Manatee, Sarasota County, Sarasota Schools, St. Augustine, FL	•	•	•		•	•	•	•		•
	2022 Louisiana Tornado	•	•	•			•				•
	Louisiana Debris Removal - St. Bernard Parish	•	•	•			•				•
	Marshall Fire	•	•	•							•
	Colorado Debris Removal - Boulder County	•	•	•							•
	Hurricane Ida	•	•	•		•	•	•	•		•
	Louisiana Debris Removal - Abita Springs, Ascension Parish, Assumption Parish, Baker, Bayou Lafourche Water District, Central, Donaldsonville, East Baton Rouge Parish/City of Baton Rouge, Iberville Parish, Jefferson Parish, LADOTD 61, LADOTD 62, Lafourche Parish, Lafourche School District, Pointe Coupee Parish, Sorrento, Southeast Flood Protection Authority, St. Charles Parish, St. Bernard Parish, St. James Parish, St. Tammany Parish, Tangipahoa Parish, Terrebonne Parish, Town of Gramercy, Town of Lutchter	•	•	•		•	•	•	•		•
2021	Alabama Tornadoes	•	•	•			•				•
	Alabama Debris Removal - Calhoun County, Mobile, Shelby County	•	•	•			•				•
	Hurricane Zeta	•	•	•			•				•
	Alabama Debris Removal - Alabama DOT, Clarke County, Dauphin Island, Mobile, Mobile County, Selma, Washington County	•	•	•							•
	Georgia Debris Removal - Forsyth County	•	•	•			•				•
	Louisiana Debris Removal - New Orleans, Slidell, St, Charles Parish, St. Bernard Parish, Terrebonne Parish, Jefferson Parish, Plaquemines Parish	•	•	•							•
	Mississippi Debris Removal - Lucedale, Moss Point, Stone County	•	•	•							•
	Hurricane Delta	•	•	•			•			•	•
	Louisiana Debris Removal - Acadia Parish, Baker, Central, East Baton Rouge Parish, Lafayette Parish, Pointe Coupee Parish, St. Landry Parish, West Feliciana Parish	•	•	•			•			•	•
	Hurricane Sally	•	•	•			•	•			•

Key Personnel		John Sullivan President	Kristy Fuentes Vice President	Joe Newman Vice President	Wes Holden Director of Gov Relations	Evan Fancher Regional Manager	Steve Crawford Operations Manager	Tony Swain Project Manager	Scott Matthews Field Supervisor	Sam Dancer Field Supervisor	Lisa Garcia Contracts Manager
2020	Alabama Debris Removal - Dauphin Island, Mobile, Mobile County, Pritchard, Semmes	•	•	•				•			•
	Florida Debris Removal - Gulf Breeze, Mary Esther, Niceville	•	•	•			•				•
	2020 California Fires	•	•	•							•
	California Debris Removal - Fresno County, Los Angeles County, San Bernardino County, Tulare County	•	•	•							•
	Washington BABB Fire	•	•	•							•
	Washington Debris Removal - Malden	•	•	•							•
	Hurricane Laura	•	•	•			•	•		•	•
	Louisiana Debris Removal - Acadia Parish, Crowley, Grant Parish, Jefferson County Drainage District, Jefferson Davis Parish, Lafayette Parish, Natchitoches, Natchitoches Parish, Ouachita Parish, Vernon Parish, Winn Parish	•	•	•			•	•		•	•
	Iowa Severe Storms (Derecho)	•	•	•	•						•
	Iowa Debris Removal Cedar Rapids	•	•	•							•
	Hurricane Isaias	•	•	•				•			•
	Florida Debris Removal - DeLand	•	•	•							•
	North Carolina Debris Removal - Wilmington	•	•	•				•			•
Hurricane Hanna	•	•	•							•	
Texas Debris Removal - Matagorda County	•	•	•							•	
2019	Tropical Depression Imelda	•	•	•							•
	Texas Debris Removal - City of Houston, City of Nederland, City of Liberty, Jefferson County	•	•	•							•
	Hurricane Dorian	•	•	•			•	•			•
	Florida Debris Removal - Miami Beach	•	•	•			•				•
	North Carolina Debris Removal - Wilmington, Pine Knoll Shores, New Hanover	•	•	•				•			•
	Hurricane Barry	•	•	•						•	•
Louisiana Debris Removal - East Baton Rouge/City of Baton Rouge, Lafayette Parish, Terrebonne Parish, Pointe Coupee Parish, Assumption Parish, City of Central	•	•	•						•	•	
2018	Hurricane Michael	•	•	•	•		•				•
	Florida Debris Removal - Holmes County, Jackson County, Florida Department of Transportation, Tyndall Air Force Base, NSA Panama City	•	•	•							•
	Georgia Debris Removal - Colquitt	•	•	•			•				•
	Hurricane Florence	•	•	•			•	•			•
	North Carolina Debris Removal - Pender County, Wilmington, Havelock, Burgaw, Pine Knoll Shores, Surf City, Topsail Beach, Pamlico County, New Hanover County, Greene County, Southport, Jones County, and Sampson County, Camp Lejune	•	•	•			•	•			•
	Alabama Tornado Outbreaks	•	•	•							•
Alabama Debris Removal - Calhoun County, St. Clair County, and the City of Jacksonville	•	•	•							•	

Key Personnel		John Sullivan President	Kristy Fuentes Vice President	Joe Newman Vice President	Wes Holden Director of Gov Relations	Evan Fancher Regional Manager	Steve Crawford Operations Manager	Tony Swain Project Manager	Scott Matthews Field Supervisor	Sam Dancer Field Supervisor	Lisa Garcia Contracts Manager
2017	Hurricane Irma	•	•	•			•	•		•	•
	Florida Debris Removal - Palm Beach Gardens, Coconut Creek, FDOT, Miami, North Miami, Citrus County, Ft. Lauderdale, Largo, Fernandina Beach, Cutler Bay, Doral, Redington Beach, Deland, St. Augustine, Orange City, Surfside, Daytona Beach, Pembroke Pines, Indian Creek Village, Inverness, Debary, S. Pasadena, Orlando, Monroe County, Miami-Dade County	•	•	•				•		•	•
	Georgia Debris Removal - Brunswick	•	•	•						•	•
	Hurricane Harvey	•	•	•			•	•		•	•
	Texas Debris Removal - City of Pasadena, City of Aransas Pass, City of Port Aransas, Jefferson County, Houston, Texas City, Harris County, Port Arthur, Port Neches, Nederland, Groves, Humble, Taylor Lake Village, Cleveland, Waller County, Bellaire, Piney Point Village	•	•	•				•		•	•
	Hurricane Maria	•	•	•				•			•
Puerto Rico Debris Removal: Department of Transportation and Public Works	•	•	•				•			•	
2016	Hurricane Matthew	•	•	•	•			•			•
	North Carolina Debris Removal - Hyde County, North Topsail Beach, New Hanover County, Wilmington, Pender County	•	•	•				•			•
	Florida Debris Removal - Palm Beach Gardens, Debary, Ormond Beach, Deland, Orange City, Daytona Beach, St. Augustine, Leon County, Citrus County, City of Sebastian	•	•	•							•
	Georgia Debris Removal - GDOT Chatham County	•	•	•							•
	Hurricane Hermine	•	•								•
	Florida Debris Removal - Leon County, Citrus County	•	•								•
	Louisiana Severe Storms and Flooding (DR-4277)	•	•	•				•		•	•
	Louisiana Debris Removal - East Baton Rouge Parish/City of Baton Rouge, Ascension Parish, Lafayette Parish, Tangipahoa Parish, St. Martin Parish, Baker, Iberville Parish/City of St. Gabriel	•	•	•				•		•	•
	Louisiana Flood Event	•	•							•	•
	Louisiana Debris Removal - Caldwell Parish, Tangipahoa Parish	•	•							•	•
	North Carolina Tornadoes	•	•					•			•
	North Carolina Debris Removal - New Hanover County	•	•					•			•
	Texas Tornadoes	•	•	•							•
	Texas Debris Removal - TXDOT Smith/Cherokee County	•	•	•							•
	Texas Severe Storms and Flooding (DR-4269)	•	•	•							•
Texas Debris Removal - Harris County, City of Houston,	•	•	•							•	
Winter Storm Jonas	•	•					•			•	
Maryland Snow Removal - Maryland DGS, Maryland State Highway Authority, City of Baltimore, and Prince George's County	•	•					•			•	
Virginia Snow Removal - Loudoun County	•	•					•			•	
2015	2015 Louisiana Storm Event (Straight Line Winds)		•					•		•	•
	Louisiana Debris Removal - East Baton Rouge Parish, Ascension Parish		•					•		•	•
	Houston Flood		•	•				•		•	•
	Texas Debris Removal - City of Houston, City of Bellaire, TXDOT Waller and Montgomery County		•	•				•		•	•
Severe Storms, Straight-line Winds and Flooding (DR-4237)	•										

Key Personnel		John Sullivan President	Kristy Fuentes Vice President	Joe Newman Vice President	Wes Holden Director of Gov Relations	Evan Fancher Regional Manager	Steve Crawford Operations Manager	Tony Swain Project Manager	Scott Matthews Field Supervisor	Sam Dancer Field Supervisor	Lisa Garcia Contracts Manager
2014	Winter Storm Pax	•	•		•			•		•	•
	South Carolina Road Clearing, Debris Removal and Processing - SCDOT		•					•		•	•
	North Carolina Winter Storm Debris Removal - City of Archdale, Pender County, City of Wilmington, New Hanover, Thomasville		•					•		•	•
2013	2013 Midwestern Tornado Outbreak		•					•		•	•
	Missouri Storm Debris Removal - St. Charles County, St. Louis County, Bridgeton		•					•		•	•
	Oklahoma Storm Debris Removal - Pottawatomie County, Oklahoma City		•					•		•	•
2012	Super Storm Sandy		•							•	•
	New York Debris Removal - NYDOT Nassua County, NYDOT Suffolk County		•							•	•
	Maryland Debris Removal - Harford County		•							•	•
	New Jersey Debris Removal - Ocean City, Piscataway		•							•	•
	Hurricane Isaac		•					•		•	•
	Louisiana Debris Removal - Ascension Parish, LADOTD District 62, Mandeville, St. John the Baptist, Jefferson Parish, East Baton Rouge, St. Charles Parish, New Orleans		•					•		•	•
Louisiana Emergency Food and Emergency Sand Provisions - State of Louisiana		•					•		•	•	
2011	Hurricane Irene		•					•		•	•
	Virginia Debris Removal - Virginia DOT, Richmond, VDEM		•					•		•	•
	Maryland Debris Removal - St. Mary's County, Harford County, Calvert County		•					•		•	•
	North Carolina Debris Removal - Havelock, North Topsail Beach, Pender County, New Hanover County, Pamlico County, Southern Shores		•					•		•	•
	Rhode Island Debris Removal - Rhode Island DOT, Providence, Cumberland, Narragansett, Cranston, Barrington		•					•		•	•
	2011 Tornado Outbreak		•	•				•		•	•
	North Carolina Debris Removal - Greene County, Wilson County and Johnsnton County		•					•		•	•
	Alabama Debris Removal - Alabama DOT, Alabama Department of Conservation and Natural Resources, Franklin County, Town of Phil Campbell, Birmingham, Trussville, Calhoun County, Fultondale		•	•				•		•	•
	Mississippi Debris Removal - Clay County, Holmes County, Durant		•					•		•	•
2010	Snow Storm Recovery		•					•		•	
	Virginia Snow Push - Virginia Department of Emergency Management, Virginia DOT, Arlington County, Prince William County, Alexandria, Richmond		•					•		•	
	Maryland Snow Push - Anne Arundel County, City of Baltimore, Maryland DOT		•					•		•	
	Haiti Earthquake	•	•					•		•	
	Body Recovery, Debris Removal, Housing & Support Facility	•	•					•		•	
	BP Oil Spill		•					•		•	•
	Recovery Efforts in Louisiana Parishes of Plaquemines, Terrebonne, St. Bernard, Cities of Lafitte and Grand Isle		•					•		•	•
Recovery efforts in State of Florida in Santa Rosa County, Okaloosa County, Escambia County		•					•		•	•	

Key Personnel		John Sullivan	Kristy Fuentes	Joe Newman	Wes Holden	Evan Fancher	Steve Crawford	Tony Swain	Scott Matthews	Sam Dancer	Lisa Garcia
		President	Vice President	Vice President	Director of Gov Relations	Regional Manager	Operations Manager	Project Manager	Field Supervisor	Field Supervisor	Contracts Manager
2009	Ice Storm		•					•		•	
	Kentucky Debris Removal - Kentucky DOT Districts 1&2, , Graves County, Lexington-Kentucky Urban County Government,		•					•		•	
	Arkansas Debris Removal - Fayetteville, Blytheville, Baxter County		•					•		•	
	Hurricane Ike		•					•		•	
	Texas Marine Debris Removal - Texas General Land Office	•	•					•		•	
	Texas Bolivar Ditch Excavation - TXDOT Galveston County	•	•					•		•	
	Hurricane Gustav		•					•		•	
Louisiana Sunken Barge Removal - Iberville Parish		•					•		•		
Louisiana Debris Removal - Assumption Parish		•					•		•		
Louisiana Land Trust Demolitions - St. Bernard, Jefferson, Orleans Parishes		•					•		•		
2008	Hurricane Ike	•	•		•			•		•	
	Texas Debris Removal - Houston, Jefferson County, El Lago, Baytown, Port Arthur, Jamaica Beach, Humble, Nederland, Nassau Bay, Port Neches, Bellaire, Taylor Lake Village, Piney Point, Harris County, Gavleston, Port of Galveston, Groves, TXDOT Orange County, TXDOT Chambers County, TXDOT Hardin East	•	•					•		•	
	Hurricane Gustav		•					•		•	
Louisiana Debris Removal - LADOTD Districts 2, 3, 61 & 62		•					•		•		
2008	Louisiana Debris Removal - New Orleans, Tangipahoa Parish, Iberia, Lafayette Parish, Iberville Parish, St. Landry Parish, St. John the Baptist Parish, Kenner, Westwego, Bayou Lafourche Fresh Water District		•	•				•		•	
	Hurricane Katrina		•					•		•	
	Port of New Orleans, LA Wharf Demolition and Removal		•					•		•	
Plaquemines Parish Construction and Repairs to five Government Buildings		•					•		•		
2007	Missouri Ice Storm		•	•				•			
	Missouri Debris Removal - Springfield, Greene County, Marshfield, Webb City, Duquesne, Alba		•	•				•			
	Hurricane Katrina		•					•			
Plaquemines Parish, LA - Canal Debris Removal, Cleaning of Ditches and Culverts,		•					•				
2006	New York Ice Storm		•	•				•			
	New York Ice Storm Debris Removal - City of Amherst		•	•				•			
	Hurricane Katrina		•					•			
	Louisiana DEQ Vehicle and Vessel Removal, Remediation and Disposal		•					•			
	Louisiana FEMA Trailer Installation - St. Bernard Parish		•					•			
	Louisiana Demolition Project and Private Property Debris Removal - Jefferson Parish		•					•			
	Louisiana Demolition Project - City of New Orleans		•					•			
	Mississippi Debris Removal - Gulfport		•					•			
	Mississippi Marine Debris Removal - USCG Jackson		•					•			
Hurricane Wilma		•					•				
Florida Marine Debris Removal - Monroe County		•					•				

Key Personnel		John Sullivan President	Kristy Fuentes Vice President	Joe Newman Vice President	Wes Holden Director of Gov Relations	Evan Fancher Regional Manager	Steve Crawford Operations Manager	Tony Swain Project Manager	Scott Matthews Field Supervisor	Sam Dancer Field Supervisor	Lisa Garcia Contracts Manager
2005	Hurricane Wilma		•								
	Florida Debris Removal - Monroe County, Plantation, North Miami, Miami, School District of Palm Beach, Hollywood, Martin County, Miami Dade, Palm Beach, Deerfield Beach,		•					•			
	Hurricane Rita		•					•		•	
	Texas Debris Removal - Jefferson County		•					•			
	Louisiana Debris Removal - West Lake							•			
	Hurricane Ophelia		•					•			
North Carolina Debris Removal - North TopSail Beach		•					•				
2005	Hurricane Katrina		•	•	•			•		•	•
	Florida DOT - Emergency Push Monroe County		•					•			
	Florida Debris Removal - Miami, Monroe County, Hollywood, Gulf Breeze		•					•			
	Louisiana Debris Removal - Washington Parish, Louisiana DOT, Baton Rouge		•					•			
	Hurricane Dennis		•	•				•			
Florida Debris Removal - Gulf Breeze, Monroe County, Okaloosa County, Escambia County, Mary Esther, Milton, Shalimar, Santa Rosa		•					•				



JOHN SULLIVAN

PRESIDENT

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005

(888) 721-4372 · jsullivan@drcusa.com

INTRODUCTION

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 27 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

EDUCATION

Texas A&M University – College Station, Texas
Bachelor of Science – Construction Science

PROMINENT CERTIFICATIONS

- FEMA IS-100.b Introduction to Incident Command System, ICS-100
- FEMA IS-100.pwb Introduction to the Incident Command System
- FEMA IS-200.b ICS for Single Resources and Initial Action Incident

OTHER CERTIFICATIONS

- OSHA Safety Certification
- USACE Contractor Quality Management

NOTABLE PROJECTS

- Hurricane Ian – 2022
- Kentucky Tornadoes – 2021
- Hurricane Ida – 2021
- Alabama Tornadoes – 2021
- Texas Severe Winter Storms – 2021
- Hurricane Zeta — 2020
- Hurricane Delta — 2020
- Hurricane Sally — 2020
- Hurricane Laura — 2020
- Hurricane Isaias — 2020
- Hurricane Hanna — 2020
- Tropical Storm Imelda — 2019
- Hurricane Dorian—2019
- Tropical Storm Barry—2019
- Hurricane Michael—2018
- Hurricane Florence—2018
- Hurricane Maria – 2017
- Hurricane Irma – 2017
- Hurricane Harvey – 2017
- Hurricane Matthew – 2016
- Louisiana Severe Storms and Flooding (DR-4277) – 2016
- Winter Storm Jonas – 2015
- Houston, TX Flood – 2015

EXPERIENCE

NYC Build It Back Program – City of New York, NY

- Program/construction management for the reconstruction, rehabilitation and elevation of over 700 homes in Staten Island. CDBG-DR funded project for New York City restoring homes damaged by Hurricane Sandy.

New York City Rapid Repairs Program – New York, NY

- Repair of over 1,700 homes throughout the five boroughs of New York following Hurricane Sandy. All repairs performed in a four-month period and included mechanical, electric and plumbing.

FEMA Galveston County Emergency Housing – Galveston County, TX

- Involved the complete development of two former athletic fields into fully-functional manufactured home communities totaling 106 units. Both projects were completed in 28 days.

USACE GIWW Willacy County Dredging – Harlingen, TX

- Dredging of approximately 423,000 cubic yards of material in Gulf Intracoastal Waterway and disposal in designated USACE placement areas.

Port of Harlingen Maintenance Dredging – Harlingen, TX

- Maintenance dredging of Port of Harlingen dock facilities. Dredging of approximately 58,000 cubic yards of material and disposal in POH placement areas.

Port of Galveston Maintenance Dredging – Galveston, TX

- Annual contract for maintenance dredging of Port of Galveston dock areas and shipping channel. Dredging of approximately 70,000 cubic yards of material per dredging cycle.

Port of Houston Maintenance Dredging – Houston, TX

- Maintenance dredging of Bayport Wharf 3 facility. Dredging of approximately 53,000 cubic yards of material and disposal in POH placement areas.

Galveston Pilots Association Dredging – Galveston, TX

- Dredging of GPA facility to create proper draft for incoming vessels. The slips had not been dredged in over ten years, which allowed for a substantial amount of siltation. Over 10,000 cubic yards of material was removed to create 15-foot draft at vessel slips.

Texas International Terminals Levee, Dredge & Bulkhead Construction – Galveston, TX

- Creation of new placement areas, reconstruction & reinforcement of 25 acres of existing levees, dredging of over 150,000 cubic yards of material from facility basin and slips, repair and replacement of existing bulkheads, new fendering systems and dolphin installation.

LBC Terminals Levee Construction & Dredging – Houston, TX

- Creation of a new 10-acre dredge spoil placement area at Houston Ship Channel facility and dredging of 40,000 cubic yards of spoil material.



KRISTY FUENTES

VICE PRESIDENT OF COMPLIANCE AND ADMINISTRATION

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005

(888) 721-4372 · Kfuentes@drcusa.com

INTRODUCTION

Kristy Fuentes, DRC’s Vice President of Compliance and Administration, offers over 19 years of experience in disaster recovery projects, client expansion, and government relations. Throughout the years, Ms. Fuentes has been an essential element in the management of all of DRC’s disaster relief projects. Some of these major hurricane projects include Hurricanes Ian, Ida, Michael, Florence, Irma, Harvey, Ike, Wilma, and Katrina. Other major projects consist of the 2023 Hawaii Wildfires, Colorado Marshall Wildfires, 2021 Kentucky Tornadoes, California Wildfires, State of Washington Fire Cleanup, Texas Severe Winter Storms, Louisiana Severe Storms and Flooding, and the BP Oil Spill. Most recently, she managed 16 simultaneous activations in response to Hurricane Ian; this project involved the removal and disposal of a combined total of over 3,100,000 cubic yards of debris. Ms. Fuentes has acted as an instrumental asset to the company by serving as a liaison to clients, negotiating contracts, and managing various projects.

Ms. Fuentes has implemented changes and improvements to the methods and procedures for contracts, licensing, and pre-qualification processes to ensure contractor compliance with Federal and State regulations. Ms. Fuentes continues to aid clients across the United States in planning, program management, disaster response, demolition contracting, and regulatory compliance while maintaining a key administrative role for every disaster and project DRC performs. Ms. Fuentes’ unique oversight and creativity in every role she has assumed has significantly improved DRC’s ability to flourish in increasingly more demanding disaster recovery environments.

While fulfilling the role of Vice President of Compliance and Administration, Ms. Fuentes also serves as DRC’s Louisiana Regional Manager. Ms. Fuentes has managed all Louisiana projects since 2005 and has successfully maintained a multitude of client relationships throughout the State. Additionally, she works directly with LDEQ, GOSHEP, and LADOTD. Following Hurricane Ida in 2021, she directed 25 concurrent contract activations and oversaw 82 debris management sites (DMS). Ms. Fuentes also possesses specialty project management experience which includes “Katrina Vehicle and Vessel” recovery in the State of Louisiana for the Department of Environmental Quality, South Shore Harbor Vessel Removal, debris removal, marine debris removal, and demolition programs in four separate parishes, including asbestos removal. As a Louisiana local, Ms. Fuentes provides a hands-on and immediate response in the wake of a disaster.

EDUCATION

University of New Orleans – New Orleans, Louisiana

Marketing – 1993

Southeastern Louisiana University – Hammond, Louisiana

Marketing – 1992-1993

PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial
- FEMA IS-100.b Introduction to Incident Command System, ICS-100
- FEMA IS-632.a Introduction to Debris Operations
- FEMA IS-633 Debris Management Plan Development
- FEMA IS-634 Introduction to FEMA’s Public Assistance Program
- FEMA IS-700 National Incident Management System (NIMS), An Introduction
- FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-5.a

FEMA IS-10.a

FEMA IS-11.a

FEMA IS-29

CAM #24-0442

Exhibit 6

Page 57 of 183



FEMA IS-37.17
FEMA IS-42
FEMA IS-200.b
FEMA IS-201
FEMA IS-241.b

FEMA IS-244.b
FEMA IS-315
FEMA IS-317
FEMA IS-324.a
FEMA IS-453

FEMA IS-546.a
FEMA IS-547.a
FEMA IS-706
FEMA IS-775
FEMA IS-800.b

FEMA IS-906
FEMA IS-907
FEMA IS-909
FEMA IS-2900

NOTABLE PROJECTS

Hurricane Ian - 2022
Kentucky Tornadoes – 2021
Hurricane Ida – 2021
Alabama Tornadoes – 2021
Texas Severe Winter Storms – 2021
Hurricane Zeta — 2020
Hurricane Delta — 2020
Hurricane Sally — 2020
Hurricane Laura — 2020
Hurricane Isaias — 2020
Hurricane Hanna — 2020
Tropical Storm Imelda — 2019
Hurricane Dorian—2019
Tropical Storm Barry—2019
Hurricane Michael—2018
Hurricane Florence—2018
Hurricane Maria – 2017
Hurricane Irma – 2017

Hurricane Harvey – 2017
Hurricane Matthew – 2016
Louisiana Severe Storms and Flooding (DR-4277) – 2016
Winter Storm Jonas – 2015
Houston, TX Flood – 2015
Winter Storm Pax – 2014
Midwestern Tornado Outbreak – 2013
Super Storm Sandy – 2012
Hurricane Isaac – 2012
Hurricane Irene – 2011
BP Oil Spill – 2010
Hurricane Gustav – 2008
Hurricane Ike – 2008
Hurricane Wilma – 2006
Hurricane Rita – 2005
Hurricane Ophelia – 2005
Hurricane Katrina – 2005
Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Chief Executive Compliance Officer, October 2014-Present

- Overall day-to-day responsibility for directing the DRC ES ethics, business conduct and government contracting compliance programs (“Programs”). Ensure that all executives and employees have ethics training on an annual basis and that the Code provides compliance guidance appropriate to the size and nature of DRC ES business.

Vice President of Business Development, 2013-Present

- Management of DRC’s marketing, sales and communications functions, providing client relations and assistance in the areas of planning, program management, disaster response, demolition contracting and regulatory compliance

Regional Manager, 2005-2013

- Management and oversight for all Louisiana projects since 2005, including Hurricanes Katrina, Gustav, Ike and Isaac recovery with state and local agency contracts.
- Specialty project management including “Katrina Vehicle and Vessel” recovery in the State of Louisiana for the Department of Environmental Quality, South Shore Harbor Vessel Removal, debris removal, marine debris removal and demolition programs in four parishes, including asbestos removal
- Managed contract and government relations in major disasters throughout the United States including but not limited to the Alabama tornados, Hurricane Irene in Maryland and New York, Hurricane Sandy, Ice Storm recovery in North and South Carolina

Lash Homes, Inc. – Chalmette, Louisiana

Project Management, 1998-2004

- Managed material, machinery and people for construction projects throughout New Orleans
- Ensured the safety of the employees
- Responsible for timely completion of projects

Casey, Babin and Casey – New Orleans, Louisiana

Real Estate Closing Coordinator, 1998-2004

- Arranged and managed documents for the legal proceedings containing real estate transactions
- Scheduled and orchestrated multiple real estate transactions daily



JOE NEWMAN

VICE PRESIDENT OF OPERATIONS

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • jnewman@drcusa.com

INTRODUCTION

Mr. Newman has over 2 decades of experience overseeing large-scale construction and disaster-related debris management projects. As Vice President of Operations, Mr. Newman maintains business relationships and offers hands-on participation and incident command on all operations. Mr. Newman plays a key role in every major activation, providing operational oversight to measure progress, and adjusting processes to ensure the success of the project. Mr. Newman works closely with management personnel and oversees all project managers to maintain efficient team structure during an activation. Mr. Newman has managed teams across multiple types of disasters including Hurricanes, Tropical Storms, Floods, Ice Storms, Tornadoes, Winter Storms, Fires, and Earthquakes with a cumulative contract value of over \$1.5 billion. Mr. Newman is a strong leader whose organization, critical thinking, and communication skills are integral to the success of the team.

EDUCATION

United States Army

Army Ranger – 1995-2000

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

FEMA IS-100.b Introduction to Incident Command System, ICS-100

FEMA IS-632.a Introduction to Debris Operations

FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-33.17

FEMA IS-35.17

FEMA IS-2900

NOTABLE PROJECTS

Hurricane Ian - 2022

Kentucky Tornadoes – 2021

Hurricane Ida – 2021

Alabama Tornadoes – 2021

Texas Severe Winter Storms – 2021

Hurricane Zeta – 2020

Hurricane Delta – 2020

Hurricane Sally – 2020

Hurricane Laura – 2020

Hurricane Isaias – 2020

Hurricane Hana – 2020

Tropical Storm Imelda – 2019

Hurricane Dorian – 2019

Tropical Storm Barry – 2019

Hurricane Michael – 2018

Hurricane Florence – 2018

Hurricane Maria – 2017

Hurricane Irma – 2017

Hurricane Harvey – 2017

Hurricane Matthew – 2016

Louisiana Severe Storms and Flooding (DR-4277) – 2016

Houston, TX Flood – 2015

Tornado Outbreak – 2011

Hurricane Gustav – 2008

Missouri Ice Storm – 2007

New York Ice Storm – 2006

Hurricane Katrina – 2005

Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Vice President of Operations – March 2017 – Present

Program Manager – 2003 – March 2017

- On-ground execution of projects
- Crew oversight
- Schedule adherence
- Resource utilization
- Qualify/safety and regulatory compliance

United States Army

Army Ranger – 1995-2000

- Ranger Indoctrination Program (RIP)
- Primary Leadership Development Course (PLDC)
- Airborne School

WES HOLDEN



DIRECTOR OF GOVERNMENT RELATIONS

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005

(888) 721-4372 · WHolden@drcusa.com

INTRODUCTION

As a co-founder and leader of multiple companies, including Thompson Consulting Services, Wes Holden is a subject matter expert with over 22 years of expertise driving innovation & advancement in the Disaster Recovery industry and managing FEMA programs. Mr. Holden is skilled in architecting innovative software to replace outdated management solutions for natural disasters & emergencies. Over his career, Mr. Holden was instrumental in securing over \$4B in FEMA reimbursed funding, enabling clients to recover and rebuild in the aftermath of disasters. Having pioneered groundbreaking solutions in the Disaster Recovery industry, Mr. Holden brings incredible knowledge and experience to every project.

EDUCATION

Florida State University – Tallahassee, FL

Bachelor of Science in Management Information Systems

NOTABLE PROJECTS

Hurricane Ian – 2022

Midwest Derecho – 2020

Hurricane Michael – 2018

Hurricane Matthew – 2016

South Carolina Severe Flooding – 2015

Winter Storm Pax – 2014

Hurricane Sandy – 2012

Hurricane Isaac – 2012

Hurricane Ike – 2008

Hurricane Katrina – 2005

Hurricane Ivan – 2004

Hurricane Charley – 2004

EXPERIENCE

DRC Emergency Services, LLC – Tampa, FL

Director of Government Relations, 2024-Present

- Ensures consistency and quality of performance
- Resolves disputes
- Schedule and conduct performance evaluations and document findings

Thompson Consulting Services – Tampa/Maitland, FL

Senior Vice President (SVP) // Co-Founder, 2011 – 2023

- Instrumental in participating in every major federally declared disaster, serving on the front lines of emergency management & disaster response.
- Architected, deployed & managed one of the largest Automated Debris Management System (ADMS), TDMS, revolutionizing the industry; managed over \$4+ billion in reimbursements, seamlessly handling 200 million cubic yards of debris.
- Served as a trusted senior-level advisor and subject matter expert, integral in shaping innovative policies and regulations to achieve compliance.
- Spearheaded multiple high-performing business units, driving growth, profitability, and operational excellence.
- Led critical business development initiatives, securing game-changing partnerships and expanding market presence.
- Leveraged expertise in client and contract management, establishing lasting relationships with major clients and championing client satisfaction.
- Managed the deployment & maintenance of 3,000+ mobile devices, ensuring seamless communication and coordination during

critical operations.

- Achieved industry recognition for successfully navigating rapid growth in the dynamic disaster recovery space, thriving under high-pressure.

Asevotech – Tampa, FL

President // Co-Founder, 2005 – 2011

- Spearheaded the design and development of the industry's most comprehensive web-based FEMA Public Assistance debris load ticket management system, known as RecoveryTrac/Beck Disaster Recovery.
- Credited for developing a pioneering solution that revolutionized debris load ticket management, streamlining processes and ensuring efficient tracking and documentation for major FEMA Public Assistance programs.
- Played a pivotal role in improving disaster recovery efforts by providing a robust and reliable system for managing debris load tickets seamlessly.
- Empowered organizations with enhanced capabilities to effectively track, manage, and report debris-related activities, ensuring compliance with FEMA regulations and maximizing reimbursement opportunities.

Paul Consulting Inc. – Tallahassee, FL

Senior Consultant, 2000 – 2005

- Instrumental in the design & development of the industry's first web-based FEMA Public Assistance debris load ticket management system, DIMS/Ashbritt, setting a new standard in the disaster recovery field.
- Played an integral part in creation of the Florida Division of Emergency Management grants system, FERS, seamlessly integrating it with FEMA's grants system, NEMIS.
- Demonstrated technical and subject matter expertise in system design and development, delivering best-in-class solutions in disaster recovery.



TONY FURR

DIRECTOR OF TECHNICAL ASSISTANCE AND TRAINING

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • Tfurr@drcusa.com

INTRODUCTION

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

EDUCATION

Mitchell Community College – Statesville, North Carolina

Technical or Occupational Certificate in Engineering– 2002

Stanley Community College– Albemarle, North Carolina

Technical or Occupational Certificate– 1980

TRAINING

E0193 Certified Appeal Analyst

ICS-100 Introduction to Incidence Command System

ICS-200 ICS for Single Resources and Initial Action Incidents

IS-24 Decision Making and Problem Solving

IS-632.a Introduction to Debris Operations

IS-634 Introduction to FEMA's Public Assistance Program

IS-800.b National Response Framework, an Introduction

IS-821 Critical Infrastructure and Key Resources Support

Annex

IS-00022 Are You Ready? An In-Depth Guide to Citizen

Preparedness

IS-00230 Principles of Emergency Management

IS-00317 Introduction to Community Emergency Response

Team

IS-00393.a Introduction to Hazard Mitigation

IS-00631 Public Assistance Operations I

IS-00632 Intro to Debris Operations in FEMA's Public Assistance Program

IS-00821 Critical Infrastructure and Key Resources Support Annex

IS-1812 FEMA EEO Employee Course 2012

L-381 Project Specialist

L-480 Public Assistance Cost Estimation Format

Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, Debris, and various others

Project Management (Certified Project Manager (CPM) URS Corporation

NOTABLE PROJECTS

- Designed and implemented the Chambers County Audit Program (DR-1791-TX) as requested by the Office of Inspector General (OIG). Specific program elements included: research and analysis of OIG findings, guidance to the seven person FEMA/State Audit Team on the necessary steps and methodology of the audit process, interpretation of statutory regulation and policy, and communication and coordination between all stakeholders on the project progress and results
- At the request of Senior Management, designed and developed the current Region 6, Debris Management Plan (DMP) templates to aid the Grantee / Subgrantees in the development of their own comprehensive DMP
- Serving as Region 6 Debris Subject Matter Expert (SME), reviewing all applicant submitted Debris Management Plans
- Performed technical review of the City of Dayton's (subgrantee) second appeal for FEMA HQ and provide White Paper technical analysis of programmatic compliance
- Lead for OIG report response for Lamar University (DR-1606-TX) providing research and response to all OIG recommendations to senior leadership

EXPERIENCE

DRC Emergency Services, LLC

Director of Technical Assistance and Training, 2021-Present

- Provide on-going education to DRC Personnel and Jurisdictions through trainings and workshops.
- Attend meetings with FEMA
- Consult with Clients to help identify and suggest equipment, products, or services they may need
- Perform a key role in project planning and identification of resources needed

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Public Assistance Task Force Lead/Debris Task Force Lead, 2016-2021

- Regional Debris Subject Matter Expert (SME)
- Manage United States Army Corps of Engineers (USACE) mission assignment (MA) for Federal Operational Support (FOS) for debris mission consisting of ten debris SMEs conducting field operations.
- Coordinate Debris Task Force consisting of State, Federal, and local agencies to promote an efficient and affective debris removal mission consisting of in excess of 5,000,000 cubic yards of debris across 26 Parishes.
- Liaison to Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP) for debris issues.

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Public Assistance Task Force Lead/DPAGS, 2015-2016

- Manage, direct and supervise a staff of 20-30 personnel in the delivery of the PA program.
- Brief Senior Leadership on mission progress and hot issues.
- Coordinate with other Federal, State, and local entities to expedite the recovery efforts.
- Develop implement complex Missions Assignments for FOS assistance through the USACE.
- The ability to apply expert-level emergency management knowledge and skill to a broad range of recovery issues, many of which are complex, controversial, and precedent setting, and addressing matters concerning the regional application of FEMA's laws, regulations, and policies.
- Act as a spokesperson and/or expert at conferences, meetings, committees and working groups that propose, defend and/or criticize continuity and recovery criteria, in order to promote and maintain a proactive posture for the recovery program. Events such as the National Hurricane Conference, TDEM Annual Emergency Managers Conference, and the USACE Team Leader Conference.
- Certified EMI Trainer. Deliver EMI training and the development of specific training for complex or controversial projects.
- Certified Coach Evaluator.
- Certified appeals analysis providing policy decisions on substantive mission-oriented issues.
- Development and implementation of Emergency Management standards, regulations, and policy.
- Direct and review the work of subordinates by setting deadlines and completion dates and ensure project milestones were completed.
- Communicate with Grantee and sub-grantees for the resolution of complex and controversial issues.

- Educate FEMA personal on program process, timelines, and eligibility.
- Participate in conducting on-site training for public assistance personnel to include full time and temporary hire personnel, local hires, and selected personnel for state, local and non –profit agencies.
- Assist the Environmental Officer and Historical Preservation Officer for all programs and activities having environmental and/or historical assessment or clearance requirements.

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Emergency Management Program Specialist, 2013-2015

- FEMA Qualification System (FQS) titled Task Force Lead
- Certified Appeals Analyst (E0193 completed 09/20/2014)
- Region 6 Debris Subject Matter Expert (SME)
- Advisor to HQ on debris policies and issues
- Ability to provide supervision and management of subordinate employees in both region and disaster operations
- Ability to provide guidance interpretation to subordinate program specialists on statutory, regulatory and policy determinations to ensure consistent program implementation
- Ability to communicate effectively with Federal, State and local officials in an effort to expedite the recovery process
- Ability to work in coordination with the Federal Coordinating Officer (FCO) and other critical elements of the Joint Field Office (JFO) under stressful response and recovery operations
- Knowledge of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Public Law 93-288 as amended, Title 44 Code of Federal Regulations (CFR), 2 CFR 200, FEMA related polices and guidance, and FEMA 9500 series polices
- Ability to perform analysis of complex programmatic challenges, interpret policies, and provide recommendations to management
- Ability to design and deliver regional training to State/Local stakeholders relating to PA program areas, e.g., Debris Operations, Debris Management Plans, Closeout producers, and specific areas for the use of EMMIE
- Trained and proficient in Spend Plan tracking and the review of State Quarterly Reports prior to submission to senior management
- Assist in regional team development of Standard Operating Procedures (SOPs) for PA programs, e.g., Public Assistance Group Supervisor (PAGS) checklist, disaster transition plan template, PDA checklist
- Proficient in all areas of NEIMS and EMMIE from project formulation, through review queues, obligations, awards, and updating S5 reports for spend plan and non-spend events

Infrastructure Branch Director

2013 –2014

- Successfully completed, closed Joint Field Office (JFO), and transitioned the events resulting from the explosion of the fertilizer plant in West, Texas back to Region 6
- Managed communications between State, Applicant, Senior Management, and local governmental officials
- Assisted State, Applicants, and Senior Leadership in procuring a mitigation waiver that would allow the construction of Safe Rooms for the damaged schools in West

Task Force Lead

2013 –2013

- Supervision of 20 FEMA Reservist and USACE personnel in the debris operation resulting from DR-4117-OK
- Conducted successful debris operation with 1.5 million cubic yards (CYs) of storm debris with 95 percent completion within 6 months
- Private Property Debris Removal (PPDR) Operation with 1,300 property assessments and associated Demolitions of damaged structures
- Implementation of the first Public Assistance Alternative Procedures for Debris Removal program
- Represented FEMA PA in the Debris Task Force comprised of State, FEMA senior leadership, and other Federal agencies

- Acted as interim Public Assistance Group Supervisor (PAGS) to Infrastructure Branch Director

Emergency Management Program Specialist

2010 –2013

- Managed and coordinated with Subgrantees to complete complex projects in a timely manner, administered amendment requests, coordinated additional damage assessments and determinations while providing consistent and uniform statutory regulations, policy guidance and eligibility determinations to manage programmatic expectations
- Administration of Grantee / Subgrantees Appeal requests requires investigative skills, extensive knowledge, and the uniform interpretation of the Robert T. Stafford Act, Title 44 Code of Federal Regulations, PA policies and guidance, FEMA 9500 Series Policies, and the FEMA Appeals database. Additionally, this position requires the consistent application of these policies and the ability to communicate the Appeal determinations, in writing to the Grantee
- Administration of Grantee / Subgrantees Audit-closeout determinations by State auditors, requires project analysis, document verification, and knowledge of basic accounting principles and the ability to write clear and concise Requests for Information (RFI) correspondence and final determination letters to the Grantee

PAC Crew Lead

PPDR / Saltwater Killed Trees, Storm Drains, 2009 –2010

- Supervised a team of six for the Galveston PPDR / Saltwater Killed Tree removal program that included initial surveys, removal monitoring, eligibility determinations, and conducting applicant / consultant meetings
- Communicated accurate and consistent information to applicants concerning FEMA guidance on PPDR and Saltwater Killed Tree programs
- Managed the Storm Drain cleaning project which included initial surveys, monitoring, and verification of scope-of-work completion

PAC Crew Lead

Debris Operations, 2009 –2010

- Supervised and managed the daily operations of Debris Team Six, consisting of 15-20 Debris Specialists
- Development and motivation of subordinate staff
- Providing accurate and consistent information to applicants concerning FEMA guidance, statutory regulations, policies, and procedures
- Managed the Private Property Debris Removal (PPDR) program which included assisting applicants with request requirements, proper documentation, and eligibility determinations



EVAN FANCHER

REGIONAL MANAGER

801 Arthur Godfrey Road • Suite 401 • Miami Beach, FL 33140
(888) 721-4372 · Efancher@drcusa.com

INTRODUCTION

Mr. Fancher comes to DRC with a decade of public policy experience and is an established leader in South Florida. His first interaction with natural disasters came in Birmingham, Alabama when his family's home and community were destroyed in the historic tornados of 2011. In 2017, Mr. Fancher led the District 7 hurricane response for Commissioner Suarez's Miami-Dade County Commission office. This year, Mr. Fancher managed several activated contracts of DRC's municipal clients throughout Louisiana. He experienced disaster personally, inside of government, and as a disaster contractor; he knows how to help communities heal.

Previously, Mr. Fancher was the Executive Director for the South Miami Community Redevelopment Agency. During this time, he ignited the redevelopment of South Miami including Madison Square and South Miami Gardens and initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment. Mr. Fancher also served as the Redevelopment Administrator for City of Plantation and the Senior Advisor for Miami-Dade County Commissioner Xavier Suarez. Mr. Fancher's understanding of disaster management stems from his time working in Government, as such, his unique perspective allows him to better understand the City's needs during an activation. Mr. Fancher has made a career of working with local governments to help them achieve their goals. Mr. Fancher has a dual Bachelor's degree in Sociology and Political Science from the University of Alabama at Birmingham and a Master's Degree in Applied American Politics and Public Policy from Florida State University.

EDUCATION

Florida State University – Tallahassee, Florida

M.S., Masters Applied American Policy and Politics – 2014

University of Alabama at Birmingham – Birmingham, Alabama

Bachelor's Degree in Political Science – 2011

Bachelor's Degree in Sociology – 2011

CERTIFICATIONS

FEMA IS-5.a

FEMA IS-10.a

FEMA IS-37.23

FEMA IS-111.a

FEMA IS-235.c

FEMA IS-241.c

FEMA IS-242.c

FEMA IS-317.a

FEMA IS-325

FEMA IS-559

FEMA IS-632.a

FEMA IS-633

FEMA IS-700.b

FEMA IS-800.d

FEMA IS-1001

FEMA IS-1010

NOTABLE PROJECTS

Hurricane Ida – 2021

EXPERIENCE

DRC Emergency Services, LLC – Miami, Florida

Regional Manager, 2021-Present

- Responsible for all municipal sales, retention and operations activity in South Florida.

City of Plantation – Plantation, Florida

Redevelopment Administrator, 2020-2021

- Created and managed the social media presence for various entities; both government and private sector.
- Attracted national anchor tenant for development. Rezoned several other parcels to reinvigorate a commercial corridor.
- Led the City's efforts to engage business owners, the Chamber of Commerce, and other entities to promote the business climate of the City.
- Designed and managed the City of Plantation COVID business assistance programs. Reimagined the Façade Improvement Program.

South Miami CRA – Miami, Florida

Executive Director, 2018-2020

- Developed and administered the South Miami CRA budget (\$3.5 million), managed the staff, and staffed the Board.
- Successfully negotiated the Madison Square project after it had been stalled for 20 years. It involved the disposition of multiple parcels. (40 units, 13,000 sq. ft of commercial space).
- Initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options. Advised property owners of rezoning options.
- Led several revitalization projects including a small business incubator, public art projects, and neighborhood beautification.
- Drafted agenda items and managed the day to day operations of the Agency.
- Commissioned a new redevelopment plan, led business engagement, and recruited a national tenant to the formerly defunct commercial corridor.
- Drafted op-eds, press releases, and maintained relationships with media. Spoke on the record for several projects.
- Initiated the first marketing presence in the City of South Miami.
- Coordinated between County staff and various cities on developments, transit issues, and improvements.
- Secured funding and developed the pedestrian bridge trust fund for South Miami.
- Budgeted several pedestrian and bike lane improvements. Conducted annual audits to ensure sidewalks were compliant.
- Worked with neighbors and community groups to begin reorienting streets aimed toward placemaking initiatives.

Miami-Dade County – Miami, Florida

Senior Advisor to County Commissioner Xavier Suarez, 2015-2018

- While with the County Commission, served as chief aide to the Economic Development Committee which oversaw development deals, CRA reform, and economic policy for MDC
- Facilitated traffic calming improvements for cities inside of District 7.
- Created and implemented the South Miami Small Business Incubator. We created 10 businesses, all with local ownership. Initiated partnerships with non-profits for business education.
- Reoriented CDBG funds to assist in business assistance and job creation.
- Managed all staff for County Commissioner Xavier Suarez (four legislative and five constituent services). Oversaw \$1.8 million in office funds including discretionary CDBG funds.
- Secured budget appropriations and grants from the Florida Legislature, state departments, and various municipalities on behalf of private and government clients.
- Directed CDBG funds and applied for various federal, state, and private grants on behalf of the Cities and the South Miami CRA.
- Initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment.
- Reformed the Affordable Housing Trust Fund of MDC; established permanent funding source, rewrote its duties, and reinvigorated its mission. Created a revolving loan fund and secured a recurring funding source.

Anfield Consulting – Tallahassee, Florida

Associate, 2013-2015



STEVE CRAWFORD

OPERATIONS MANAGER

2639 North Monroe Street • Building A • Tallahassee, FL 32303

(888) 721-4372 • Scrawford@drcusa.com

INTRODUCTION

Mr. Crawford comes to DRC with 25 years of operational and sales experience in the waste and recycling industry. Mr. Crawford is a Florida resident and has lived in the state since 1990. He previously worked in the Organics Recycling and Compost industry in Florida, where he was responsible for operations, project management, as well as sales/marketing of compost and mulch products. Additionally, he was previously responsible for municipal and federal contracting, operations management, disposal management, transportation, logistics and commodity marketing. Mr. Crawford is a previous Board of Director Member and Chairman of the Sponsorship Committee for Recycle Florida Today, a nonprofit organization dedicated to recycling education and improvements throughout the state of Florida. Most recently in response to Hurricanes Delta, Laura, and Sally, Mr. Crawford worked as the Operations manager in Grant Parish, LA, Winn Parish, LA, Natchitoches Parish, LA, and the City of Natchitoches, LA. During this time, he helped operate 10 DMS sites and removed and disposed of a combined total of over 1,380,000 cubic yards of debris throughout these areas. Additionally, Mr. Crawford helped coordinate Hurricane Sally efforts for Gulf Breeze, FL, Mary Esther, FL, Niceville, FL, and Forsythe County, GA. Some of his other major activations include Hurricanes Michael and Florence. During Hurricane Michael, Mr. Crawford worked closely with FDOT where he managed a ten-day PUSH consisting of 339 crews.

EDUCATION

Mead Technical Institute, Meadville, PA -1990

Maplewood High School, Meadville, PA -1988

PROMINENT CERTIFICATIONS

HAZWOPER

CERTIFICATIONS

FEMA IS-5.a

FEMA IS-11.a

FEMA IS-8.a

FEMA IS-15.b

NOTABLE PROJECTS

Hurricane Laura – 2020

Hurricane Delta – 2020

Hurricane Sally – 2020

Hurricane Dorian—2019

Hurricane Michael—2018

Hurricane Florence—2018

Hurricane Irma – 2017

EXPERIENCE

DRC Emergency Services, LLC – Fernandina, Florida

Regional Manager, Florida, April 2018-present

- Overall day-to-day responsibility for managing all client customer needs including contracts, maintenance, training and planning for disaster events.

McGill Environmental Systems

Senior Project Manager- Southeast US, July 2016-April 2018

- Reporting to CEO, responsible for all sales and operational growth projects for multiple organic recycling facilities in the Southeast.
- Directly manage Florida startup operation in 2017, improving net profit by 36% and sales revenue by 900K.
- Account manager for large municipal and commercial customer base within Florida.
- Strategic member of company leadership team with involvement in major capital projects, facility improvements, and sales growth.

Waste Pro USA

Division Manager- Jacksonville, FL, June 2014–July 2016

- Reporting to Regional Vice President and responsible for operations and safety of 115 employees, 75 vehicle fleet and 18 million in annual revenue. This included culture, training, improvement and all special projects.
- Directly responsible for all aspects of municipal contracting to include negotiating terms, public meeting presentations, implementation and operational execution.
- Accountable for growth & development of division revenue including success of staff, and management of sales staff development.
- Built rapport and interacted with internal and external customers, employees, businesses and municipal staff.
- Developed budgeting objectives for operations, shop and capital expenditures.

Waste Management

Strategic Business Director- Lombard, IL, August 2009– June 2014

- Reporting to Segment Vice President responsible for all federal sales and contracting nationwide.
- Increased net revenue in federal sales by 10 million in 16 months.
- Increased renewal rate on federal contracts from 43% to 85% within six months.
- Developed processes and procedures for properly responding to RFP opportunities.
- Implemented a strategic sales strategy to capitalize on sustainability efforts within government.
- Grew sales team by 200%, managing sales goals, HR functions, marketing and expenditures

District Manager- Florida, October 2001-January 2009

- Reporting to Market Area VP, responsible for managing all aspects of District recycling functions.
- Implemented District wide parts inventory system in 2002, eliminating shipping delays from parts suppliers.
- Managed high profile contracts with Broward County, Orange County, City of Tampa, and Seminole County.
- Instrumental in creating trust relationships with Waste Management leadership throughout the District.
- Served as Team Leader on the Florida Growth Team, responsible for doubling Florida's EBIT in 20 months.
- Voted to the Board of Directors for Recycle Florida Today in 2006, and also served as Chairman of their sponsorship committee.
- Extensive hands on experience with the municipal RFP process, ranging from direct bid procedures to complete contract negotiations.
- Achieved District wide one-year accident free status during 2004/2005.

Smurfit Stone Recycling

General Manager- Jacksonville, FL, December 1998-October 2001

- Recognized by corporate for operating 1999, 2000 and 2001 with zero recordable injuries.
- Reported to Market Area Manager and responsible for a 6000-ton per month facility with 45 employees.
- Directed the movement of 15,000 tons per month of brokerage OCC and High Grades.
- Received "Plant of the Year" award in 2000 for excellence in safety and profit.
- Increased export shipments from plant by 20% capturing the higher margins utilizing domestic homes for brokerage.
- Recaptured major high-grade suppliers using relationships and excellent service reputation.
- Managed P&L budget responsible for 25 million in annual revenue.

Account Manager- Tampa, FL, May 1997-December 1998

- Reporting to General Manager, responsible for securing and retaining all major accounts in excess of 500 tons per month.
- Recognized as 1998 Money Maker of the Year for development of non-fiber tonnage with new suppliers and ten-year contract extensions with two high margin customers.
- Served the lead role in the sale of non-performing facilities in Florida and received corporate acknowledgment for professionalism and thoroughness during this project.
- Responsible for the sale of two customer-recycling systems in excess of \$100,000 each.

General Manager- Memphis, TN, March 1996-May 1997

- Reported to Market Area Manager, responsible for a 4,000-ton per month facility with 30 employees.
- Directed the movement of 9,000 tons per month of brokerage OCC and High Grades.
- Created partnership with local safety organization to host health fairs, conduct disaster training and improve safety training.
- Increased monthly EBIT by 90,000 dollars in 12 months by improving operating efficiencies and reducing maintenance downtime.
- Managed the renegotiation of a poor union contract, improving the company's position.
- P&L and budget responsibility for 15 million in annual revenue.
- Negotiated exclusive supply contracts with two Nike Distribution centers for 1,500 tons per month.



WILLIAM (TONY) SWAIN

PROJECT MANAGER

122 Camelot Drive • Holly Ridge, NC 28445

(888) 721-4372 · Tswain@drcusa.com

INTRODUCTION

Mr. Swain came to DRC after three years as a Project Manager for Cahaba Disaster Recovery. During that time, he oversaw the demolition of hundreds of houses in Orleans Parish, LA, along with debris removal projects in Springfield, MO, Green County, MO and Amherst, NY. Before that, he spent 12 years as Senior Project Manager and Procurement and Contracts Administrator for an emergency services company in Florida. He was responsible for providing subcontractors for 46 separate contracts and 55 DMS operations in the aftermath of Hurricanes Charley, Frances, Ivan and Jeanne in 2004. His major recent projects include Hurricanes Michael, Florence, Harvey, Maria and Irma. As a North Carolina resident, Mr. Swain's home was damaged during Hurricane Florence. During this time, Mr. Swain worked with 14 activated jurisdictions and oversaw 18 debris management sites.

EDUCATION

Hernando High School – Brooksville, Florida

High School Diploma – 1977

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

CERTIFICATIONS

FEMA IS-33.17

FEMA IS-35.17

FEMA IS-100.b

FEMA IS-632.a

FEMA IS-633

FEMA IS-634

FEMA IS-702.a

NOTABLE PROJECTS

Hurricane Ida – 2021

Hurricane Sally – 2020

Hurricane Laura – 2020

Hurricane Isaias – 2020

Hurricane Dorian – 2019

Hurricane Michael – 2018

Hurricane Florence – 2018

Hurricane Maria – 2017

Hurricane Irma – 2017

Hurricane Harvey – 2017

Hurricane Matthew – 2016

Louisiana Severe Storms and Flooding (DR-4277) – 2016

Winter Storm Jonas – 2015

Houston, TX Flood – 2015

Winter Storm Pax – 2014

Midwestern Tornado Outbreak – 2013

Hurricane Isaac – 2012

Hurricane Irene – 2011

BP Oil Spill – 2010

Hurricane Gustav – 2008

Hurricane Ike – 2008

Hurricane Wilma – 2006

Hurricane Rita – 2005

Hurricane Ophelia – 2005

Hurricane Katrina – 2005

Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Regional Manager for North and South Carolina – 2009-Present

- Simultaneously, DRC's contracts in North Carolina, were activated in New Hanover County, Pender County, the City of Wilmington for debris removal and reduction of approximately 400,000 cubic yards of debris. The winter of 2014 ended with a late ice storm in the first week of March in the State of North Carolina.
- Regional Manager for contracts in eight counties for the South Carolina Department of Transportation in 2014; helped remove debris from over 12,000 miles of roadway and trimmed over 225,000 trees following Ice Storm Pax; managed and operated over fifteen Debris Management Sites, reducing and recycling over 1.5 million cubic yards of debris
- Senior Project Manager for contracts with the City of Wilmington, New Hanover and Pender Counties in North Carolina in 2014, removing approximately 400,000 cubic yards of debris following ice storms; simultaneously directed ice storm debris removal in the Cities of Thomasville and Archdale, North Carolina in late March 2014
- Acted as senior project manager during emergency debris removal in Piscataway Township, NJ and for the New York Department of Transportation following Superstorm Sandy in 2013
- Logistics for Virginia Department of Emergency Management after several strong storms in Bath, Alleghany and Rockwell Counties in June-July 2012
- Project manager for 3 North Carolina counties, Wilson, Green and Johnston, in 2012
- Senior project manager overseeing seven jobs that activated in the aftermath of Hurricane Irene in 2012
- Managed beach restoration projects in Surf City, NC and N. Topsail Beach, NC
- Project manager for Escambia County, FL for the removal of oil from Pensacola and Perdido Bays. Management of all opening and closings of turbidity boom covering the openings of numerous estuaries in both bays on a 24-hour basis
- Virginia Department of Emergency Management - logistics for ice storm in Western Virginia.
- City of Baltimore, Anne Arundel County, Prince William County, VDOT, and the City of Arlington - snow removal after the accumulation of 80 inches of snow
- City of Richmond - ice and snow removal

Cahaba Disaster Recovery, LLC – (acquired by DRC) – Mobile, Alabama

Project Manager – 2007-2009

- Iberia Parish, LA - Vegetative removal and reduction C&D removal and separation, leaners, hangers, stumps, white goods
- New Orleans, LA - Demo of houses flooded during Hurricane Katrina
- Springfield, MO - Removal of vegetative debris from ROW, leaners, hangers, stumps, and reduction of all materials; site restoration
- Amhurst, NY- vegetative removal and reduction from early snow storm

FDR-Florida Disaster Recovery, LLC – Florida Keys, Florida

Client Relations and Management – 2006-2007

- Florida Keys - Managed a roll-off container company that operated from Homestead to Key West

Grubbs Emergency Services LLC/Grubbs Construction Company, Inc. – Brooksville, Florida

General Manager, Procurement Administrator, Mine Management – 1998-2006

- City of Miami - Project manager, procurement - Vegetative, C&D, hangers, leaners, stumps, removal, reduction and haul off of mulch
- Oversaw twenty projects in the S. Florida area after Hurricanes Katrina and Wilma
- Hurricanes Charlie, Frances, and Jeanne - Project manager and procurement for forty-six contracts activated in Seminole, Osceola, DeSoto, Pasco, Marion, and Lake Counties; scope included removal of vegetative and C&D and all associated tree work.
- Procured all subcontractors for forty-six separate contracts in 2004 and twenty-one contracts in 2005, as well as overseeing billing/collections to clients and payments to subcontractors
- Completed all projects on or ahead of schedule and all clients received the FEMA reimbursement they were expecting



SCOTT MATTHEWS

FIELD SUPERVISOR

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005

(888) 721-4372 · Smatthews@drcusa.com

INTRODUCTION

Mr. Matthews has over 33 years of relevant work experience as a project supervisor and manager. Mr. Matthews is innately familiar with the area having working as a Supervisor at Wheelabrator South Broward for 10 years previously. He has a proven track record coordinating and planning for complex contracts, including developing project milestones. In his first year with DRC, Mr. Matthews managed the removal of over 3,000,000 cubic yards of debris across 4 Louisiana jurisdictions in response to Hurricane Ida. In response to Hurricane Ian, he worked with the Florida Department of Transportation, the Florida Department of Environmental Protection, and several Florida jurisdictions while aiding in the management of over 2,600,000 cubic yards of debris. As a Florida resident, Mr. Matthews's local knowledge proved invaluable during this time. Most recently, in 2023, he worked with the Georgia Department of Transportation in response to Hurricane Idalia.

EDUCATION

Ocean County College – Toms River, NJ

NOTABLE PROJECTS

Hurricane Idalia – 2023

Hurricane Ian – 2022

Hurricane Ida – 2021

EXPERIENCE

DRC Emergency Services, LLC – Plantation, FL

Project Manager, 2021-Present

- Manages all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite
- Ensures contractual obligations are met and accountable for the personnel and equipment onsite
- Provides on-ground execution of projects at the direction of the Vice President of Operations

Wheelabrator South Broward, Fort Lauderdale, FL

Supervisor, June 1991 – June 2021

- Established and enforced clear goals to keep employees working collaboratively
- Provided ongoing training to address staff needs
- Complied with company policies, objectives and communication goals
- Identified and corrected performance and issues to reduce impact to business operations
- Maintained operating schedules to provide effective coverage for key areas and achieve objectives
- Interviewed applicants, recommended individuals for hiring and evaluated staff performance
- Delegated work to staff, setting priorities and goals
- Coordinated maintenance on condition of equipment, routinely assessing for needed repairs, updates, or replacements
- Maximized warehouse efficiency by dispatching crews and coordinating optimal daily schedules
- Coordinated with staff to clarify information and enforce procedures resulting in effective problem solving and smoother operations
- Coordinated extensive planning required for complex contracts, including development of project milestones and budget
- Directed schedule of weekly projects and anticipated timelines for milestones and completion dates



SAM DANCER

FIELD SUPERVISOR

111 Veterans Boulevard, Suite 401 · Metairie, LA
70005 (888) 721-4372 · Sdancer@drcusa.com

INTRODUCTION

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill

More recently, he was involved in: St. Charles County and the City of Bridgeton tornado debris removal (MO); Tuscaloosa (ALDOT) residential demolition of tornado-damaged residences (AL); Terrebonne Parish (LA) and St. Louis Bayou (MS) Cleanout project; City of New Orleans Strategic Demolition for Economic Recovery project (LA); East Baton Rouge Parish wind storm damage (LA); Ascension Parish, Tangipahoa Parish (LA), and Houston (TX) flood damage; project manager for Hurricane Irma Largo.

EDUCATION

Southeastern Louisiana University – Hammond, LA
Computer Science – Fall 1980, Fall 1981, Spring 1982

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial
LDEQ Asbestos Contractor/Supervisor
FEMA IS-100.c Introduction to Incident Command System, ICS-100
FEMA IS-100.pwb Introduction to the Incident Command System
FEMA IS-632.a Introduction to Debris Operations
FEMA IS-633 Debris Management Plan Development
FEMA IS-634 Introduction to FEMA’s Public Assistance Program
FEMA IS-700.b National Incident Management System (NIMS), An Introduction
FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-3	FEMA IS-100.fda	FEMA IS-325	FEMA IS-802	FEMA IS-1150	OSHA-122
FEMA IS-5.a	FEMA IS-100.fwa	FEMA IS-360	FEMA IS-803	FEMA IS-1172	OSHA-123
FEMA IS-10.a	FEMA IS-100.hcb	FEMA IS-394.a	FEMA IS-804	FEMA IS- 2000	OSHA-144
FEMA IS-11.a	FEMA IS-100.he	FEMA IS-405	FEMA IS-807	FEMA IS-2002	OSHA-150
FEMA IS -20.19	FEMA IS-100.leb	FEMA IS-420	FEMA IS-807	FEMA IS -2500	OSHA-151
FEMA IS -21.19	FEMA IS-106.17	FEMA IS-421	FEMA IS-809	FEMA IS -2600	OSHA-152
FEMA IS-20.21	FEMA IS-200.b	FEMA IS-453	FEMA IS-810	FEMA IS-2900.a	OSHA-161
FEMA IS-21.21	FEMA IS-200.hca	FEMA IS-454	FEMA IS-811	FEMA IS-2901	OSHA-162
FEMA IS-29	FEMA IS-201	FEMA IS-546.a	FEMA IS-812	OSHA-105	OSHA-602
FEMA IS-33.17	FEMA IS-230.d	FEMA IS-547.a	FEMA IS-813	OSHA-107	OSHA-603
FEMA IS-36	FEMA IS-240.b	FEMA IS-660	FEMA IS-906	OSHA-108	OSHA-605
FEMA IS-37.19	FEMA IS-241.b	FEMA IS-703.a	FEMA IS-907	OSHA-112	OSHA-612
FEMA IS-37.21	FEMA IS-244.b	FEMA IS-706	FEMA IS-909	OSHA-113	OSHA-614
FEMA IS-42	FEMA IS-315	FEMA IS-775	FEMA IS-912	OSHA-115	OSHA-618
FEMA IS-60.b	FEMA IS-317	FEMA IS-800.b	FEMA IS-914	OSHA-116	OSHA-700
FEMA IS-75	FEMA IS-324.a	FEMA IS-801	FEMA IS-1010	OSHA-121	OSHA-701

OSHA-702	OSHA-716	OSHA-722	OSHA-807	OSHA-809
OSHA-704	OSHA-718	OSHA-750	OSHA-808	OSHA-815
OSHA-707	OSHA-719	OSHA-806		OSHA-852

ADDITIONAL OSHA CERTIFICATES

30 hour Construction Safety and Health	Occupational Safety and Health Professional
Confined Space Safety in Construction	Occupational Safety and Health Specialist
Construction Worksite Safety	Occupational Safety and Health Supervisor
Hand and Power Tool Safety	Occupational Safety and Health Trainer (Train-the-Trainer)
Introduction to Ergonomics	Safety Committee Chair
Introduction to Safety Recognition	Safety Committee Member

ACCESS AND AWARDS

- TWIC Card
- Access to the Homeland Security Information Network for LA, MS, TX, AL and the EM Site
- Louisiana War Cross
- National Defense Service Medal
- Good Conduct Medal
- Army Achievement Medal

NOTABLE PROJECTS

Hurricane Ida – 2021	Louisiana Severe Storms and Flooding (DR-4277) – 2016
Alabama Tornadoes – 2021	Houston, TX Flood – 2015
Texas Severe Winter Storms – 2021	Winter Storm Pax – 2014
Hurricane Delta — 2020	Midwestern Tornado Outbreak – 2013
Hurricane Laura — 2020	Hurricane Isaac – 2012
Hurricane Dorian—2019	Hurricane Irene – 2011
Tropical Storm Barry—2019	BP Oil Spill – 2010
Hurricane Michael—2018	Hurricane Gustav – 2008
Hurricane Florence—2018	Hurricane Ike – 2008
Hurricane Irma – 2017	Hurricane Rita – 2005
Hurricane Harvey – 2017	Hurricane Katrina – 2005

EXPERIENCE

DRC Emergency Services LLC – New Orleans, Louisiana
Field Supervisor/Project Manager, 2013 – Present

- Manages all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite. Projects include St. Louis County and the City of Bridgeton, MO, tornado debris removal; Tuscaloosa, AL (ALDOT) residential demolition of tornado-damaged residences; Terrebonne Parish, LA, St. Louis Bayou Cleanout project; City of New Orleans, LA, Strategic Demolition for Economic Recovery project.

The Country Club – New Orleans, Louisiana
Security Supervisor, 2013

- Maintained a safe environment for employees and patrons at a high-profile restaurant and nightclub; monitored activity via recorded digital CCTV and through live indoor and outdoor surveillance; ensured security staff members were properly trained in all methods of surveillance, guest service, non-violent crisis intervention and documentation of events.

Defcon 1–Pearl River, Louisiana
Owner/Operator, 2012-2013

- Managed all operations of a personally owned business which involved the retail sales of law enforcement and military apparel and equipment and provided contract security for private parties, events and VIP escort services.

Cahaba Disaster Recovery (acquired by DRC) – Mobile, Alabama

Project Manager, 2008-2012

- Directed all phases of disaster-related projects from contract activation to final closeout; coordinated mobilization of subcontractors and ensured crews in the field operated in accordance with OSHA and DEQ regulations; maintain effective communication with local governing bodies, FEMA, Army Corps of Engineers and monitoring firms. Recovery projects included areas impacted by Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill

Bourbon Blues Company – New Orleans, Louisiana

Security, 2008

- Provided a safe environment for the employees and patrons by ensuring rules regarding the service of alcoholic beverages to patrons by the bar staff were followed; communicated effectively with NOPD in regard to serious incidents occurring at the bar and submitted written reports to law enforcement and management

Omni-Pinnacle Emergency Response – Slidell, Louisiana

Field Supervisor, 2005-2008

- Managed the day-to-day activities of crews and employees in the field, including operations involving tree cutting, debris removal, debris disposal, waterway clearing and residential and commercial demolition; ensured that FEMA, OSHA, DEQ and contractual obligations are met; project involvement included Hurricanes Katrina and Rita in unincorporated St. Tammany Parish, LA and Wilma in Indian River County, FL

Target Corporation (Mervyn's and Target) – Multiple Locations

Key Store Investigator, Field Assets Protection Team Leader, Executive Team Leader-Assets Protection, 1994-2005

- Implemented company-directed safety and shortage plans as well as creating store-based plans in accordance with annual inventory results, local safety issues and theft trends; monitored and maintained overt and covert surveillance systems; initiated, investigated and resolved internal and external theft cases including organized theft and fraud; apprehended and interviewed individuals responsible for shortages; partnered with local, state and federal law enforcement agencies and communicated with other retailers; testified in court when necessary

LAW ENFORCEMENT EXPERIENCE:

Pearl River Police Department (Reserve Division) – Pearl River, Louisiana

Officer, 1990-1996

- Patrol the streets of Pearl River, protect citizens and their property while enforcing town, parish and state ordinances; participated in the initiation and resolution of investigations regarding the manufacturing transport, possession and distribution of controlled substances as a member of the Narcotics Task Force

MILITARY EXPERIENCE:

Louisiana Army National Guard (Infantry) – Houma, Louisiana

Squad Leader, 1989-1991

- Accountable for the proper training and the well-being of an eleven-person infantry squad; maintained combat readiness of the squad and all assigned weapons and equipment to ensure mission completion; unit was activated for Desert Storm

United States Army (Infantry) – Multiple Locations

Senior Custodial Agent, Fire Team Leader/Track Commander, 1983-1986

- Controlled entry of US and German personnel into the limited and exclusion areas of a remote nuclear missile site and provide tactical response in the event of a perimeter breach; ensured that the soldiers in the fire team were properly trained and all assigned equipment was maintained; participated in Bright Star, Egypt (1985)



LISA GARCIA WALSH

CONTRACTS MANAGER

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • Lgarcia@drcusa.com

INTRODUCTION

Ms. Garcia Walsh has overseen DRC’s contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC’s management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

EDUCATION

Our Lady of Holy Cross College – New Orleans, Louisiana

Bachelor’s Degree in Accounting – May 2015

Nunez Community College – Chalmette, Louisiana

Associates Degree in Business Technology – 2010

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

OTHER CERTIFICATIONS

FEMA IS-5.a	FEMA IS-201	FEMA IS-546.a	FEMA IS-706
FEMA IS-10.a	FEMA IS-235.c	FEMA IS-547.a	FEMA IS-775
FEMA IS-11.a	FEMA IS-241.c	FEMA IS-632.a	FEMA IS-800.b
FEMA IS-37.23	FEMA IS-244.b	FEMA IS-633	FEMA IS-906
FEMA IS-42	FEMA IS-315	FEMA IS-634	FEMA IS-907
FEMA IS-100.c	FEMA IS-317.a	FEMA IS-660	FEMA IS-909
FEMA IS-111.a	FEMA IS-324.a	FEMA IS-700.a	FEMA IS-2900
FEMA IS-200.c	FEMA IS-453	FEMA IS-702.a	

NOTABLE PROJECTS

- | | |
|-----------------------------------|------------------------------|
| Kentucky Tornadoes – 2021 | Hurricane Laura — 2020 |
| Hurricane Ida – 2021 | Hurricane Isaias — 2020 |
| Alabama Tornadoes – 2021 | Hurricane Hanna — 2020 |
| Texas Severe Winter Storms – 2021 | Tropical Storm Imelda — 2019 |
| Hurricane Zeta — 2020 | Hurricane Dorian—2019 |
| Hurricane Delta — 2020 | Tropical Storm Barry—2019 |
| Hurricane Sally — 2020 | Hurricane Michael—2018 |

Hurricane Florence—2018
Hurricane Maria – 2017
Hurricane Irma – 2017
Hurricane Harvey – 2017
Hurricane Matthew—2016
Louisiana Severe Storms and Flooding (DR-4277) – 2016
Winter Storm Jonas – 2015
Houston, TX Flood -2015
Winter Storm Pax – 2014
Midwestern Tornado Outbreak – 2013
Super Storm Sandy – 2012

Hurricane Isaac – 2012
Hurricane Irene – 2011
BP Oil Spill – 2010
Hurricane Gustav – 2008
Hurricane Ike – 2008
Hurricane Wilma – 2006
Hurricane Rita – 2005
Hurricane Ophelia – 2005
Hurricane Katrina – 2005
Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Contracts Manager, November 2013-Present

- Maintain contractual records and documentation such as receipt and control of all contract correspondence
- Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness, interpretation to support implementation
- Responsible for applying, renewing and activating general contractor's licenses nationwide; prequalification with Department of Transportation offices nationwide
- Responsible for Secretary of State annual filings and authorizations to do business

Project Administrator, July 2010-November 2013

- Provided administrative assistance to the Chief Operating Officer, Regional Manager and several Project Managers for projects in Louisiana including, but limited to:
 - MC52 BP Oil Spill Clean Up
 - St. Bernard Road Project
 - Orleans Parish Sheriff's Office
 - Hurricane Isaac Recovery – Assisted project managers in several contracts, coordinated and managed personnel to scan and submit tickets to Mobile office)
- Project administrator for two demolition projects for the City of New Orleans; responsibilities included filing permits, making LA One Calls, review of all packets for demolition paperwork prior to demolition, attended monthly meetings with City of New Orleans and provided invoicing reconciliation
- Researched bids and RFPs throughout the United States

Law Offices of Christian D. Chesson – New Orleans, Louisiana

Paralegal/Office Manager, September 2006-January 2009

- Assisted in Chapter 7 Bankruptcy and Lemon Law documentation for clients
- Provided overall office management, including:
 - Client relations
 - Accounts payable/receivable
 - Administrative support to ten attorneys in the New Orleans office location
 - Liaison between the New Orleans office and the Lake Charles office locations

Advanced Cleanup Technologies, Inc. – Rancho Dominguez, California

Administrative Manager, October 2005-May 2006

- Director of Human Resources for the Southeastern Branch of ACTI
- Administrative office manager duties included: documentation and operational support for operations manager and project managers; invoicing for emergency response projects following FEMA protocol



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SMITH, HAMILTON BEVERIDGE

DRC EMERGENCY SERVICES, LLC
P.O. Box 170 P.O. BOX 17017
GALVESTON TX 36608

LICENSE NUMBER: CRC1331307

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

2601 BLAIR STONE ROAD
TALLAHASSEE FL 32399-0783

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation. Our professionals and businesses range from architects to yacht brokers, from boxers to barbeque restaurants, and they keep Florida's economy strong.

Every day we work to improve the way we do business in order to serve you better. For information about our services, please log onto www.myfloridalicense.com. There you can find more information about our divisions and the regulations that impact you, subscribe to department newsletters and learn more about the Department's initiatives.

Our mission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers. Thank you for doing business in Florida, and congratulations on your new license!

Florida dbpr STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CRC1331307 ISSUED: 06/01/2022
 CERTIFIED RESIDENTIAL CONTRACTOR
 SMITH, HAMILTON BEVERIDGE
 DRC EMERGENCY SERVICES, LLC

 Signature
 LICENSED UNDER CHAPTER 489, FLORIDA STATUTES
 EXPIRATION DATE: AUGUST 31, 2024

Ron DeSantis, Governor

Melanie S. Griffin, Secretary

**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CONSTRUCTION INDUSTRY LICENSING BOARD**

LICENSE NUMBER: CRC1331307

EXPIRATION DATE: AUGUST 31, 2024

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SMITH, HAMILTON BEVERIDGE
DRC EMERGENCY SERVICES, LLC
P.O. Box 170 P.O. BOX 17017
GALVESTON TX 36608



ISSUED: 06/01/2022

Always verify licenses online at MyFloridaLicense.com

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

State of Florida

Department of State

I certify from the records of this office that DRC EMERGENCY SERVICES, LLC is an Alabama limited liability company authorized to transact business in the State of Florida, qualified on July 18, 2005.

The document number of this limited liability company is M05000003946.

I further certify that said limited liability company has paid all fees due this office through December 31, 2014, that its most recent annual report was filed on June 10, 2014, and its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-seventh day of
January, 2015*



Ken Detzner
Secretary of State

Authentication ID: CU5800449263

To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.

<https://efile.sunbiz.org/certauthver.html>

New Environment, Inc.

This is to certify that

Andrew Shelly

has satisfactorily completed NEE's
HAZWOPER
[29CFR1910.120]
40-Hour Worker Program

07/27/2023		
Date		Gerald R. Smith
Hubert, NC	800.732.3073	219002
Location	5231 State Route 305 Fowler, Ohio 44418	Student ID Number



New Environment, Inc.

This is to certify that

Andrew J. Allhouse

has satisfactorily completed NEE's
HAZWOPER
[29CFR1910.120]
8-Hour Refresher Program

01/16/2024		
Date		Gerald R. Smith
New Port Richeng, NE	800.732.3073	224702
Location	5231 State Route 305 Fowler, Ohio 44418	Student ID Number

New Environment, Inc.

This is to certify that

Andrew J. Allhouse

has satisfactorily completed NEE's
HAZWOPER
[29CFR1910.120]
40-Hour Worker Program

01/15/2023		
Date		Gerald R. Smith
Port Richeng, NE	800.732.3073	212304
Location	5231 State Route 305 Fowler, Ohio 44418	Student ID Number



STATE OF LOUISIANA
DEPARTMENT OF ENVIRONMENTAL QUALITY

certifies that

Taylor Jumonville

**Has complied with all requirements of the Louisiana Department of Environmental Quality
and is authorized to perform the duties of**

Asbestos Contractor/Supervisor

Accreditation No. JS237299

AI No. 237299

Date of Issuance January 31, 2023

Expiration January 27, 2024

Failure to comply with all applicable provisions of La. R.S. 2025.E. (1)(a) and La. R.S. 2025.F. (2)(a)
may result in civil and/or criminal enforcement actions by the State.

Charles Finley
Permit Support Services Division
Office of Environmental Services

**A.C.S.I.
TRAINING CENTER**



CERTIFIES THAT

TAYLOR JUMONVILLE
10017304 LA

HAS ATTENDED AND SATISFACTORILY
COMPLETED THE FOLLOWING ASBESTOS
ABATEMENT TRAINING COURSE AS REQUIRED
UNDER LAC 33:III.2799, APPENDIX A AND THE
TSCA TITLE II APPROVED BY THE STATE OF
LOUISIANA AND E.P.A.

TAUGHT IN ENGLISH

SUPERVISOR REFRESHER
8 HOURS

CERTIFICATE NO. ST220225

ISSUED: JANUARY 18, 2024

EXPIRES: JANUARY 17, 2025

COURSE DATE: JANUARY 18, 2024

EXAM PASSED ON: JANUARY 18, 2024

ALEX BENTON, OWNER

WAYNE GAUTREUX INSTRUCTOR

4324 S. SHERWOOD FOREST BLVD., SUITE 180-B, BATON ROUGE, LA 70816
225-291-9841

DEPARTMENT OF ENVIRONMENTAL QUALITY
STATE OF LOUISIANA



Sam Dancer
AI#: 234156

CERT: Contractor/Supervisor
ACCREDITATION #: MS234156
VALID: 06/01/2023 - 05/27/2024

CERT:
ACCREDITATION #:
VALID:

CERT:
ACCREDITATION #:
VALID:

ASBESTOS

Prepare

Respond

Recover

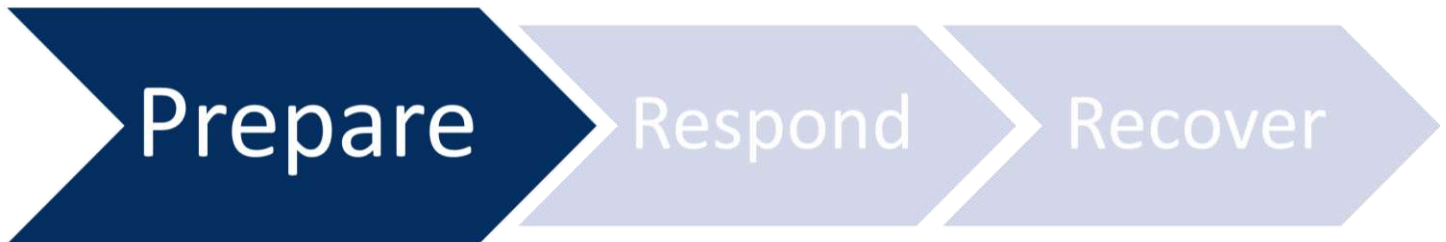


One of the key missions of any City is to protect lives, minimize the loss or degradation of resources, and continue to sustain and restore operational capability following an event. DRC uses a basic three phase approach to help the City of Fort Lauderdale achieve these goals. DRC's approach to **prepare, respond, and recover** are fundamental to successful disaster management.

The primary mission of DRC Emergency Services, LLC is to provide a professional, honest, and immediate response to natural and man-made disasters.



PREPARE



- Contract Award
- Project Manager Assignment
- Joint Planning & Training
- Local Teaming Partners
- Available Equipment
- Commitment to Compliance & Ethical Business Conduct

Contract Award

Upon award, DRC's Regional Manager, Evan Fancher, will schedule a meeting with the City of Fort Lauderdale. The initial meeting is critical, allowing both the City and the Regional Manager to make introductions, as well as to prepare for any pending disasters. DRC's primary goal in this meeting would be to develop a step by step plan to expedite arrangements for training and response phases of the contract. These provisions include but are not limited to:

- 🌐 Presenting key team members, including the Project Manager, and their responsibilities
- 🌐 Participating in scenario exercises to include planning and routing
- 🌐 Facilitating the designation and readiness of TDMS and final disposal sites
- 🌐 Introducing Monitoring Firm Representative (if applicable)

DRC will provide the city with a written plan of operations yearly as per the RFP.

Project Manager Assignment

Tony Swain has been assigned as Ft. Lauderdale's PM (see Bio). Tony managed the Ft. Lauderdale project following Hurricane Irma in 2017 and possesses a wealth of knowledge regarding the nuances of operating a comprehensive debris project in the City. Swain will be present for all planning and training sessions held for/by the City of Ft. Lauderdale as a requirement of this contract.

Joint Planning and Training

Evan Fancher, Regional Manager, and Wes Holden, Director of Government Relations, will lead all planning and training sessions. They will be joined by Project Manager, Tony Swain, Operations Manager, Steven Crawford and DRC's Central Florida Regional Manager, Jay Gunter. Mr. Gunter has an extensive background in solid waste in the State of Florida and Mr. Crawford is DRC's subject matter expert on Recycling, Composting and reuse. At a minimum, this team will provide:

- 🌐 At least three planning meetings with the City of Ft. Lauderdale



- 🌐 An annual written plan of operations which includes a description of the subcontracting intent and a list of subcontractors that will be potentially used.
- 🌐 A review of the six DMS locations identified by the City. (See attached map)
- 🌐 As many phone consultations for providing reference information as necessary.



Identifying Equipment Staging Areas

While discussing potential plots to stage equipment, the following should be considered:

- 🌐 Staging away from residential areas
- 🌐 Easy access from main rights-of-way
- 🌐 Sufficient acreage to manage a large number of vehicles
- 🌐 Fencing around the facility is preferable



TDMS Site Selection

DRC will work with the City of Ft. Lauderdale to identify additional TDMSs to reduce the need to use city parks as TDMSs.

Criteria at a minimum will include:

- 🌐 Public versus private land considerations
- 🌐 Environmental agency approvals
- 🌐 Dust and fire mitigation
- 🌐 Ingress and egress considerations
- 🌐 Security features
- 🌐 Storm water controls considerations
- 🌐 Elevation
- 🌐 Sound buffers and fencing



Proposed TDMS Sites
Mills Pond Park 2201 NW 9th Ave, Fort Lauderdale, FL 33311
Holiday Park US 1 and Sunrise Blvd, Fort Lauderdale FL 33304
Snyder Park 3299 SW 4 Avenue, Fort Lauderdale FL 33315

In our response to Hurricane Irma, DRC utilized three of these sites (Compost Plant, Holiday Park, Snyder Park). As a result, haul distances were significantly reduced and debris removal was expedited. If additional debris sites are required, DRC’s operation team will have previously located the potential site(s) and permitting will be expedited.



Identifying Permanent Disposal Facilities, Transfer and Recycling Facilities

DRC has in place agreements with all major disposal facilities with the State of Florida. Following Hurricane Irma, ground debris was transported to Waste Management’s Monarch Hills in Pompano Beach Florida (approximately a 15-mile haul.) Steven Crawford, an expert in recycling, resource recovery, and disposal, will seek out alternate and more environmentally conducive means of final disposal.

Proposed Final Disposal Site
Monarch Hill Landfill 3000 NW 48th St (Hilton Rd)



Establishing Emergency Push Routes & Collection Grids

Collection grids and emergency push routes should include:

- 🌐 Hospitals
- 🌐 Police departments
- 🌐 Emergency shelters
- 🌐 Nursing homes
- 🌐 Major traffic routes

Emergency Push Priorities

Due to previous training and planning exercises as well as our work following Hurricane Irma, DRC will have complete knowledge of priority and emergency routes requiring immediate attention. Typically, this activity will last seventy hours with equipment and manpower being billed by the hour per the enclosed hourly pricing schedule. In 2017, **George English Park** was used to stage equipment relating to the “Emergency Push” and the City determined the priority roadway chronology beginning with **Bay View Drive**.

Establishing Grid Assignments for Rowload and Haul Activity

Following Hurricane Irma, DRC’s truck grid assignments generally followed the established **City bulk trash collection grids** with some minor variation. This planned system facilitated tracking and route conveyance for communicating with the public. Truck assignments will depend largely upon the density of debris.

Local Team Partners, Vendors, and Subcontractors

DRC maintains a network of hundreds of subcontractors, approximately 30 of which are primary subcontractors that have been a part of DRC’s responses since our inception. These subcontractors along with DRC’s own personnel and equipment are capable of mobilizing events of huge magnitude. The identification of local subcontractors prior to activation secures commitment of equipment and insurance requirements. In compliance with the Stafford Act, DRC encourages local participation. A few methods used to identify local subcontractors include:

- 🌐 Outreach programs
- 🌐 Government referrals
- 🌐 Website applications
- 🌐 Direct mail outreach

Available Equipment

DRC will use owned equipment, subcontractor equipment, or lease/rent equipment based upon the disaster scenario. DRC has the most expansive collection of rolling stock and equipment in the disaster services industry. The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company’s Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2021 hurricane season, DRC operated in excess of 4,000 pieces of equipment simultaneously while responding to Hurricane Ida.**

Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Hertz, United, Caterpillar, and William Scotsman, to supplement our equipment needs.

DRC Emergency Services Asset List

Equipment Type	Description	Quantity
Bucket Trucks	various models with booms	110
Chip Trailers	various models and horse-power	14
Chip Vans	receptacle vehicles	2



Dump Trucks	various models with dual and tri axles	353
End Dump Trailers	various models and capacity	298
Flat Bed Semis	various models for equipment movement	6
Flat Beds	53' equipment trailers	20
Fuel Trucks	multiple model and gallon capacity	46
Low Boys	equipment movement trailers	53
Pickups	half and three quarter ton of various make and model	45
Roll Off Trucks	primarily Galbreath 60,000 pound hoist on various makes	82
Rolls Off Containers	20, 30 and 40 cubic yard containers	337
Self Loaders	various makes with buckets ranging from 2-10 cubic yards	343
Semi Dumps	various makes and models with various capacity	240
Semi Tractors	various makes	232
Service Trucks	fully stocked road ready service vehicles	79
Slingers	various models	5
Straight Trucks	various makes and models	8
Sweepers	various models used for DMS operation	3
Tankers	various models	125
Tractor /Trailers Combos	various models	29
Tractors	various makes and models	43
Trailers	25 foot travel trailer	1
Utility Trailers	15 and 20 foot utility trailers	2
Vacuum Trailer	various makes	30
Vacuum Trucks (Wet)	various makes for	13
Walking Floors	48 ft automated trailers	46
Water Trucks	various capacity used for DMS operation	3
Attachments - various	buckets, hoists, slings etc.	157
Back Hoes	various models and capacity	40
Bobcats	skid-steer with multiple attachments	53
Bull Dozers	various makes and sizes	45
Conveyors	used for material movement	2
Crushers	metal compaction and volume reduction	24
Excavator	various makes and models	164
Feller Buncher	various makes and models used for clearing projects	27
Front End Loaders	various makes, models and bucket capacity	127
Generators	various	41
Grinders	horizontal and tub grinders	36
Jarraf Tree Trimmers	high capacity trimming equipment	3
Jersey Barriers	used for highway projects and within DMS	200
Light Plants	various used for nite operation	100
Material Handlers (Tele Boom)	loading equipment	3
Mobile Kitchens	various models	13
Off Road Dumps	Volvo high capacity	2
Pumps	various sizes	5
Safety Signs, Cones and PPE/arrow boards/message boards	used for highway operations	503
skid steers	various sizes with multiple attachments	96
Screens	shaker screens and sand screens	4
Water Trucks	various models and capacity	12
Total:		4225
Marine Vessels/Equipment		
Equipment Type		Quantity
Inland Marine Harvester		1
Air Boat		3
Amphibious Aquatic Excavator		1



Tug Boat	14
Underwater ROV	1
Utility Boat	1
Work Boat	15
JON Boats	10
500 CRANE (120 X 54 X 10)	1
510 CRANE (100 X 52 X 9)	1
524 CRANE (250 x 64 x 12)	1
526 CRANE (293 X 80 X 19)	1
527 CRANE (176 X 75 X 13)	1
529 CRANE (250 X 64 X 12)	1
531 CRANE (420 X 98 X 25)	1
532 CRANE (300 X 90 X 19)	1
533 CRANE (310 X 100 X 20)	1
534 CRANE (111 X 45 X 11)	1
535 CRANE (250 x 64 x 12)	1
536 CRANE (250 x 64 x 12)	1
541 CRANE (200 X 60 X 12)	1
566 CRANE (140 X 70 X 12)	1
Hopper Barge (EX NYC DOS)	16
Hopper Barge (260 X 52.5 X 12)	7
Hopper Barge (200 X 40 X 17.75)	2
Hydra Sport	1
Hydraulic Driven propelled pushers	1
Pontoon Boats	9
Poseidon Barges	3
Push Boats	2
Rescue Skiff	2
Sectional Barges	28
Side Scan Sonar	2
Deck Barge	32
Deck Barge with 9' bin walls	2
Deck Barge with spuds	7
Deck Barge with steel box rails	19
Go Devil Boat	1
Total:	61

Commitment to Compliance & Ethical Business Conduct

DRC strives to provide the most dependable, honest, customer-centric service in the industry while upholding the highest standards of ethical conduct and compliance at all times. To better ensure our continued compliance with all laws, rules, and regulations, DRC's senior management has established a formal code of business conduct that all contractors and individuals are expected to adhere to.

Kristy Fuentes, DRC's Vice President of Compliance and Administration, oversees the Corporate Compliance Program. Her responsibilities include:

- 🌐 Evaluating internal and external compliance issues/concerns relating to DRC's interaction with customers
- 🌐 Ensuring that our management, employees, and customers are in compliance
- 🌐 Serving to form a valuable line of communication between the company and customers
- 🌐 Acting as a conduit to the President by monitoring and reporting results of the ethics practices of the company
- 🌐 Providing guidance to the senior management team

Ms. Fuentes is authorized to implement all necessary actions to insure achievement of the objectives of an effective compliance program.



Application of Core Values

DRC is committed to upholding our core values in all aspects of business and conduct. We expect all personnel to apply these values:

- 🌐 To our **customers** we place highest priority on our response time to a disaster, our effectiveness, and the quality of our service and solutions.
- 🌐 To our fellow **employees** we look out for their welfare, safety and health. We promote an environment that encourages new ideas, enjoyment of work, and equal opportunity for advancement.
- 🌐 To our **suppliers and subcontractors**, we are fair and professional, honoring our commitments to business partners who hold our same values.

Compliance Standards and Procedures

Our senior management and key personnel are committed to the highest standard of ethical conduct and compliance. Our senior management team has also established a very detailed ethics program with procedures to detect some of the obvious and easier ways that fraud occasionally occurs.

QUALITY CONTROL PLAN

The purpose of the Quality Control Plan is to promote **efficient and safe operations** and a **quality product**. DRC's approach to quality control consists of a series of tasks and processes tailored to suit the challenging circumstances facing the City of Fort Lauderdale in the wake of a disaster event.

A copy of the Quality Control Plan is available for review upon request.

Safety Procedures

Through careful planning and rigorous attention to training and safety procedures, DRC ensures the health and safety for both personnel and the general public. DRC's Corporate Safety Plan includes basic policies, an accident prevention plan and a substance abuse policy.

Key safety plan components include:

1. Continuous instruction/monitoring of each contractor, subcontractor, supplier and employee in the safe operation of their work;
2. A reward system for consistent safe operation and performance.

This organization's safety goals are to provide and maintain safe work environments and establish procedures which will:

- 🌐 Safeguard public, government personnel, and property
- 🌐 Provide a safe work environment for employees and subcontractors
- 🌐 Avoid interruptions to operations and delays involving project completion
- 🌐 Increase morale
- 🌐 Enhance cost measures through safe practices

DRC's staff includes Sam Dancer, Safety Officer, Jay Gunter, Taylor Jumonville, Andy Allshouse, and Scott Matthews, MOT Specialists who bring invaluable skill and expertise to each project. With over 100 FEMA/OSHA certifications, Mr. Dancer oversees training and safety procedures. Mr. Gunter is MOT certified and successfully certified over 2,000 flaggers to meet MOT guidelines for Temporary Traffic Control Flagging Operations in 2021 alone.

A copy of DRC's Corporate Safety Plan is available for review upon request.



Employee Performance and Training

As one of the leading disaster response companies in the United States, DRC has developed one of the most comprehensive employee training modules in the industry. Every staff member is continuously trained in:

- 🌐 Online FEMA doctrine
- 🌐 Safety performance and practice
- 🌐 Certifications relative to individual disciplines

All personnel records (management, supervisors, foremen and laborers) are maintained to ensure all personnel have current training and certification relative to their job assignment. All of DRC's personnel receive specialized training in emergency management and are encouraged to further their education.

Drug Free Workplace Program

It is the goal of DRC to maintain a drug-free workplace in accordance with the Drug-Free Workplace Act of 1988. DRC has adopted the following policies on a case-by-case basis:

1. The unlawful manufacture, possession, distribution, or use of controlled substances is prohibited in the workplace.
2. As an on-going condition of employment, employees are required to abide by this prohibition and to notify her/his supervisor, the Managing Director, or Vice President in writing and within five (5) days of the violation of any criminal drug statute arrest or conviction they receive.
3. Employees who violate this prohibition or receive such a conviction are subject to corrective or disciplinary action as deemed appropriate, up to and including termination.
4. DRC provides information about drug counseling and treatment.
5. DRC reserves the right to search and inspect for the maintenance of a safe workplace.

Technical Training & Educational Services

DRC Emergency Services, LLC can help local government prepare for almost any contingency with confidence. DRC's Director of Technical Assistance and Training, Tony Furr, provides on-going education to DRC's personnel and the jurisdictions we serve. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

DRC's staff is highly trained to aid local governments with comprehensive planning and support. **We are committed to helping our clients understand the principals of Emergency Management** and have had overwhelming success providing training programs and pre-event planning workshops.

Mr. Furr and our Key Personnel are always available to provide the City of Fort Lauderdale with planning and training exercise. DRC will provide regular training and feedback sessions annually or on a more frequent basis to the City as a service at no additional cost. Typical workshops include:

- 🌐 Pre-Season Debris/Response Readiness Workshop
- 🌐 Scenario Based Tabletop Exercise
- 🌐 Debris Management Seminar
- 🌐 Debris Readiness Exercise
- 🌐 Discussion Based Debris Management Exercise
- 🌐 Disaster Debris Awareness Exercise

When requested, DRC can offer a "Regional Debris Readiness Workshop" for smaller jurisdictions by inviting neighboring communities to a combined training session.





- Alert Phase
- Disaster Impact
- Response Timeline
- Initial Damage Assessments
- Emergency PUSH Operations
- Loading and Hauling Operations
- Temporary Debris Management Site Operations
- Safety
- Prompt Damage Complaint
- Accounting and Document Management
- Post Event Evaluations

Alert Phase

If a potential disaster can be predicted, DRC will activate the following alert phases:

- 🌐 72 hours before impending impact, Evan Fancher will contact the City of Fort Lauderdale to discuss activation and response
- 🌐 At the discretion of the City, a Project Manager Tony Swain or Director of Government Relations, Wes Holden, will be physically present at the City's Emergency Operations Center within 24 hours after the 36 hour hurricane warning is issued
- 🌐 Pre-staging of equipment and personnel as needed to respond to the immediate aftermath of the event "push activities"
- 🌐 Emergency Push Collection routes shall be confirmed

Disaster Impact



DRC has a unique ability to rapidly **respond** to a disastrous event while maintaining communication with communities to help them **prepare** for any trouble, making us a leader in the disaster **recovery** industry.

Response Timeline

The type, intensity, and duration of each event dictates the response time. Upon receipt of Notice to Proceed or Task Order, DRC will commence mobilization of equipment, operators, and laborers.

DRC is highly capable to meet, sustain, and manage all facets of disaster response, including responding within 24 hours. DRC proposes the following time frames in which services can be provided without unwarranted delay or interference:

Within 24 Hours Post Event

- 🌐 Project Manager and support are in place and interacting with the City of Fort Lauderdale's Point of Contact
- 🌐 Staging and measurement (certification) of equipment is underway
- 🌐 Permitting and mobilization of TDMS sites has begun
- 🌐 Emergency Push activities are well underway with coordination with utility providers
- 🌐 Initial Damage Assessment complete
- 🌐 Public Service Announcements are initiated
- 🌐 Logistical Support requirements have been assessed
- 🌐 Initial Safety Meeting is held
- 🌐 Time and location of daily production meetings is established

Within 48 Hours Post Event

- 🌐 Initial understanding of crew type and quantity has been established with the City's Point of Contact
- 🌐 Roughly 50 percent of required equipment and manpower are in place
- 🌐 At least one TDMS is operational and load and haul activities can begin
- 🌐 Discussions have begun with final disposal and recycling/composting providers (if applicable)
- 🌐 Collection Zones have been mapped and discussed with the City's Point of Contact
- 🌐 Truck certifying continues
- 🌐 Daily Safety Meetings continue

Within 96 Hours Post Event

- 🌐 Full Mobilization is complete
- 🌐 Emergency Push complete (if applicable)
- 🌐 All contractual requirements (bonds, safety plans, dust control, community outreach, etc.) are submitted
- 🌐 Productivity assessments made based upon existing travel times and TDMS requirements adjusted
- 🌐 Equipment and personnel needs are reassessed
- 🌐 Additional local and equal opportunity vendor outreach has begun and those applicants vetted
- 🌐 Daily productivity meeting continues between DRC, the City point of contact and the Monitoring Firm assigned to the project
- 🌐 Daily Safety Meetings continue

Please see DRC's Implementation and Transition Schedule attached.





Initial Damage Assessment

Initial damage assessments are usually completed within 36 hours of an incident by local, state, federal, and contractors and provide an indication of the loss and recovery needs. The debris assessment will accomplish all of the following:

- 🌐 Estimate the quantity and mix of debris
- 🌐 Estimate damage costs
- 🌐 Determine impact on critical facilities
- 🌐 Identify impact on residential and commercial areas

Emergency PUSH Operations

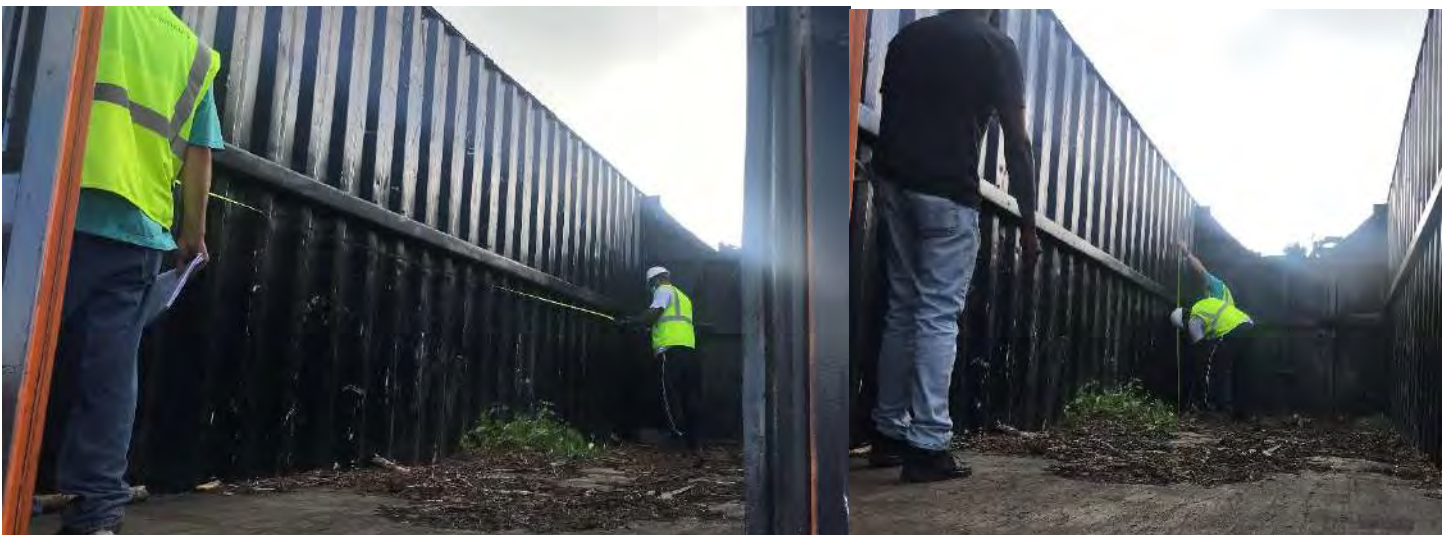
- 🌐 PUSH routes are predetermined with the help of City, who have a clear understanding of geography of the community
- 🌐 Debris is “pushed” or cleared from the Public Roadway generally in an order of priority established by the City of Fort Lauderdale
- 🌐 Crews generally consist of equipment capable of moving heavy material (skid steers, front end loaders etc.) and personnel and supervision with chainsaws
- 🌐 Attempt to make roadways and intersections as safe as possible for sight and traffic obstructions
- 🌐 This phase of work is accomplished within the first 70 cumulative hours (plus or minus) after the event

In 2017, George English Park was used to stage equipment relating to the “Emergency Push” and the City determined the priority roadway chronology beginning with Bay View Drive.

Loading and Hauling Operations

Certification of Equipment

This task can begin as soon as practical but generally 12-24 hours after a Notice to Proceed is issued. In general, trucks are staged at a location where the City’s third-party monitoring firm can measure load capacity and assign unique identification to each piece of loading and hauling equipment.



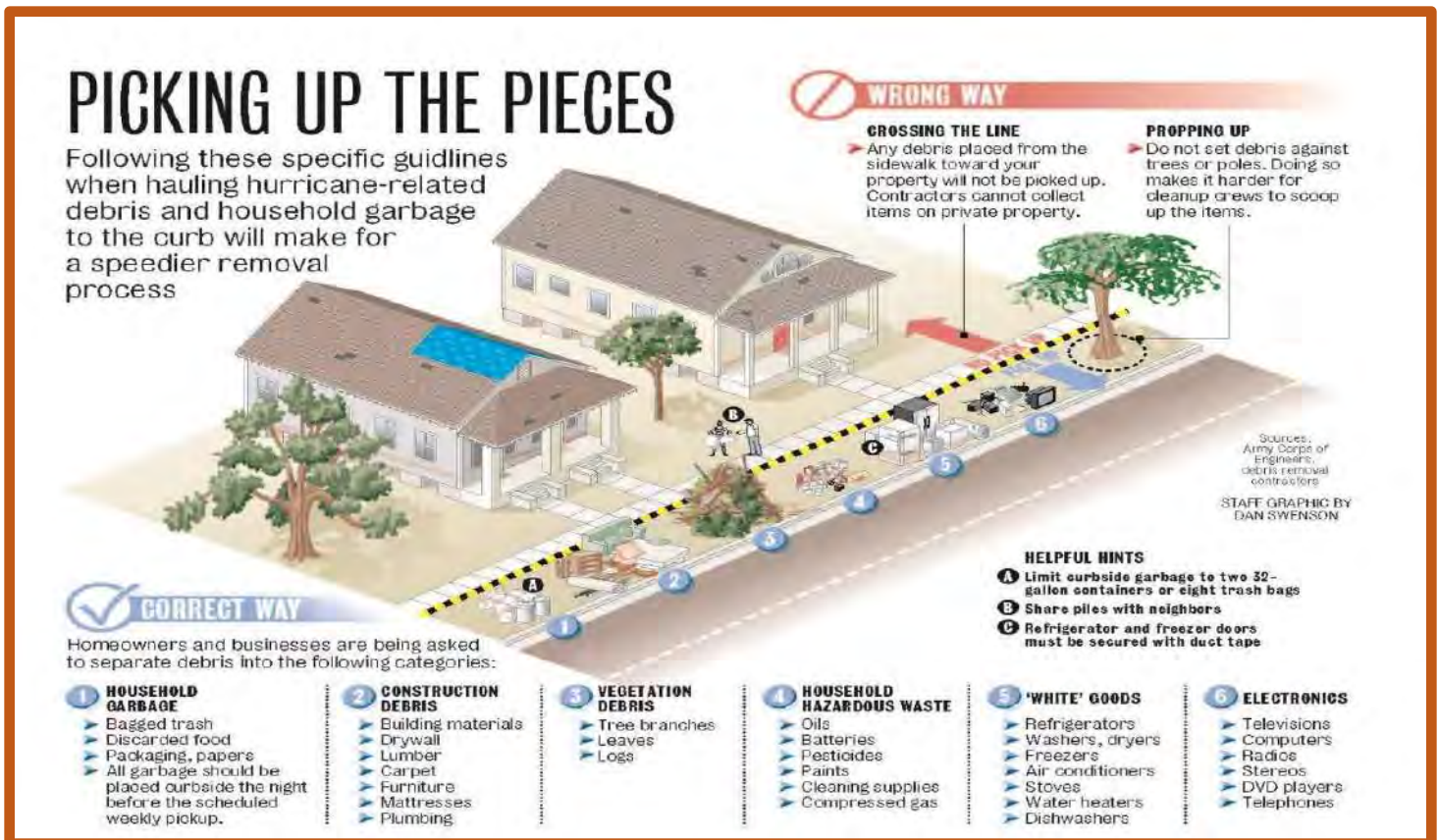
Debris Removal from Public Rights of Way

Within 24 hours of a Notice to Proceed (or a reasonable amount of time agreed upon by the City) DRC will commence debris removal operations with multiple Debris Removal Crews. Debris Removal Crews will many times consist of three to five hauling vehicles of 30 to 150 cubic yard capacity with operators, one front end loader with operator, one foreman, and three laborers/flagmen (when required by traffic conditions). In other instances where conditions allow, self-loading equipment of similar capacity will be utilized to maximize efficiency.

- 🌐 All field supervisors shall ensure that all debris disposal-hauling operators are licensed and certified to operate required equipment.
- 🌐 All debris disposal operators will be given area maps designating assignment/authorized areas or zones of operations as well as transport routes designated and/or approved by the City.
- 🌐 As subcontractors complete zones, the areas are jointly surveyed by the City of Fort Lauderdale or its designated representative and closed out.

DRC will adhere to the City's "Clean As You go Policy"

Through the installment of PSAs, public participation can enhance the efficiency of the collection/material separation process. A typical flyer which defines material separation:



PICKING UP THE PIECES

Following these specific guidelines when hauling hurricane-related debris and household garbage to the curb will make for a speedier removal process

✓ CORRECT WAY

Homeowners and businesses are being asked to separate debris into the following categories:

<p>1 HOUSEHOLD GARBAGE</p> <ul style="list-style-type: none"> ▶ Bagged trash ▶ Discarded food ▶ Packaging, papers ▶ All garbage should be placed curbside the night before the scheduled weekly pickup. 	<p>2 CONSTRUCTION DEBRIS</p> <ul style="list-style-type: none"> ▶ Building materials ▶ Drywall ▶ Lumber ▶ Carpet ▶ Furniture ▶ Mattresses ▶ Plumbing 	<p>3 VEGETATION DEBRIS</p> <ul style="list-style-type: none"> ▶ Tree branches ▶ Leaves ▶ Logs 	<p>4 HOUSEHOLD HAZARDOUS WASTE</p> <ul style="list-style-type: none"> ▶ Oils ▶ Batteries ▶ Pesticides ▶ Paints ▶ Cleaning supplies ▶ Compressed gas 	<p>5 'WHITE' GOODS</p> <ul style="list-style-type: none"> ▶ Refrigerators ▶ Washers, dryers ▶ Freezers ▶ Air conditioners ▶ Stoves ▶ Water heaters ▶ Dishwashers 	<p>6 ELECTRONICS</p> <ul style="list-style-type: none"> ▶ Televisions ▶ Computers ▶ Radios ▶ Stereos ▶ DVD players ▶ Telephones
--	--	---	--	--	--

✗ WRONG WAY

CROSSING THE LINE

▶ Any debris placed from the sidewalk toward your property will not be picked up. Contractors cannot collect items on private property.

PROPPING UP

▶ Do not set debris against trees or poles. Doing so makes it harder for cleanup crews to scoop up the items.

Sources: Army Corp of Engineers, debris removal contractors
STAFF GRAPHIC BY DAN SWENSON

HELPFUL HINTS

- A** Limit curbside garbage to two 32-gallon containers or eight trash bags
- B** Share piles with neighbors
- C** Refrigerator and freezer doors must be secured with duct tape

Multiple Scheduled Passes

In order to allow citizens to return to their properties and bring debris to the right-of-way as recovery progresses, DRC ES adheres to FEMA's guideline of three scheduled collections or passes.

In rare cases, particularly following major flooding, additional collections may be warranted. DRC will perform the number of passes as determined by the City of Fort Lauderdale.



Field Operations

All eligible debris will be removed from public easements, property, and rights-of-way to designated Temporary Debris Management Site and/or directly to a final disposal site. Eligible debris is generated directly by the event or as a result of the event and is in the public Right of Way; for private property debris to be eligible, Private Property Debris Removal has to be authorized:

The illustration to the right depicts a typical post- disaster scenario that involves construction and demolition debris (C&D). In this case, the public is advised through radio, television, social media, an a graphic such as above to place disaster generated debris to the right of way (ROW) in separate piles by debris type for separate collections.



Vegetative Debris

Vegetative debris is defined as: tree branches, leaves, logs, timber, and stumps.

- 🌐 Eligibility—Public right of way or improved public property
- 🌐 Collected from Private property only with FEMA private property debris removal right of entry authority
- 🌐 Most productive operation combines the collection of leaners and hangers with normal ROW debris collection
- 🌐 Allows for a wide spectrum of equipment use for productive collection
- 🌐 Most commonly collected and transported to a Temporary Debris Management Site for processing and haul out
- 🌐 Reduction by grinding provides opportunity for recycling, re-use and consumption as a fuel source
- 🌐 Reduction by burning provides for the most cost- effective processing, if burning is an option



Construction and Demolition (C & D) Debris

Construction and Demolition (C&D) typically consist of: building materials, drywall, lumber, carpet, furniture, mattresses, and plumbing.

- 🌐 Generally produced from floods, tidal surge and earthquakes
- 🌐 Allows for a wide variety of equipment use including self-loading apparatus
- 🌐 Landfill restrictions on material acceptance should be a consideration and can vary by state
- 🌐 Utilization of TDMS provides opportunity for reduction by material separation and compaction
- 🌐 Load weight must be monitored particularly upon haul-out to final disposal
- 🌐 Transportation to final disposal site does not allow for reduction, however is an alternative when travel time is not effected

As the city's TDMSs are parks, DRC will take additional precautions to protect the grounds from any environmental contamination and install turbidity barriers in the lake at Snyder Park should it become necessary.



White Goods

White goods is defined as: refrigerators, washers, dryers, freezers, air conditioners, stoves, water heaters, and dishwashers.

- 🌐 Separately collected and staged within a designated area at a TDMS or hauled directly to a recycler
- 🌐 Collection can be performed with light duty trucks and trailers typically possessing a lift-gate
- 🌐 Freon shall be removed by a certified technician under EPA regulations
- 🌐 Citizens are informed through PSAs , fliers and social media to remove all contents from refrigerators and freezers prior to collection or to duct tape doors shut to facilitate safety and ease of collection
- 🌐 Refrigerators and freezers collected with contents shall be staged for content removal and disposal
- 🌐 White goods shall be recycled, and any derived proceeds handled in accordance with regulations



Household Hazardous Waste

HHW typically consist of oils, batteries, pesticides, paint, cleaning supplies and compressed gas.

- 🌐 Collected only by trained and certified personnel with proper PPE and typically occurs in advance of load and haul crews
- 🌐 Collected separately and securely placed in spill-proof containers for transportation to staging at a TDMS or direct transport to a qualified recycler/disposal facility
- 🌐 When stored at a TDMS, the area is generally lined or bermed or both depending upon the requirements of the state environmental agency
- 🌐 Proper packaging and transportation is often performed by the recycler



Electronic Waste Collection (E-Waste)

E-Waste debris includes: televisions, computers, radios, DVD players, telephones, and almost anything with an electric cord

- 🌐 Collected separately with one or two collections (passes)
- 🌐 Generally staged in a specific area of a TDMS or transported directly to a recycler
- 🌐 Collected in light duty trucks and trailers by general laborers and a supervisor
- 🌐 Recycling of the items is always the goal



Tires

Tires often appear on the public ROW for collection following flood events or tidal surge.

- 🌐 Collection can be accomplished separately using light duty equipment
- 🌐 Transportation directly to the recycler or shredder is preferred
- 🌐 Tires create a special problem for landfill operators as they tend to rise or float and can ultimately damage the landfill cap
- 🌐 Federal/state regulations often require a waste hauler permit during transportation



Private Property Debris Removal

FEMA may extend public assistance to private property debris removal when it poses a threat to the public. Under the request and direction of the City of Fort Lauderdale or its representative, the contractor will initiate and manage a Right of Entry (ROE) program to remove debris on private property and/or demolish private structures that are a public safety hazard. The property owner must grant access prior to any work, unless there is an immediate threat to the lives, health, and safety to the City’s citizens.



Hazardous Tree and Limb Removal

A tree is considered “hazardous” if its condition was caused by the disaster and public health and safety are at risk. If possible, leaner and hanger removal will be performed in advance of load and haul activity and collected simultaneously with ROW debris. Eligibility is usually determined by the City of Fort Lauderdale’s independent monitoring firm.

- 🌍 Equipment may include bucket trucks, automated saw trucks, excavators and climbers with chainsaws
- 🌍 Criteria to deduce if a leaner or hanger is hazardous is:
 - Must be six inches in diameter or greater when measured at chest height
 - More than 50% of the crown damaged or destroyed
 - Split trunk or broken branches that exposed the heartwood
 - Fallen or uprooted within a public use area
 - Leaning at an angle greater than 30 degrees
 - Hanging limbs must be 2 inches in diameter and must pose a threat of falling into an improved public area or public right-of-way





Removal of Hazardous Stumps

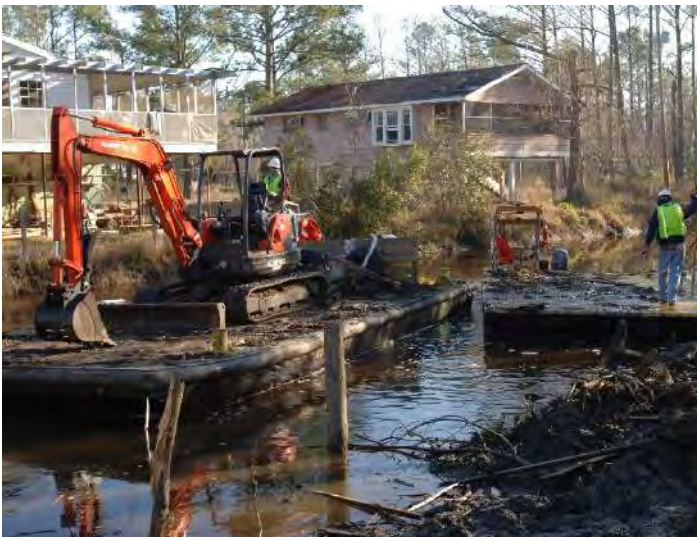
Stump removal usually takes place late in the debris removal process and is generally determined eligible by the City's monitor. A stump may be determined to be hazardous and eligible for Public Assistance grant funding as a per-unit cost for stump removal if it meets all of the following criteria:

- 🌐 50 percent or more of the root-ball exposed (less than 50 percent of the root-ball exposed may be flush cut)
- 🌐 Greater than 24 inches in diameter, as measured 24 inches above the ground
- 🌐 On improved public property or a public right-of-way
- 🌐 Poses an immediate threat to life, and public health and safety
- 🌐 Larger stumps are extracted by excavators and loaded upon flat-bed trailers for transport to the DMS or final disposal facility
- 🌐 Most often, large stumps must be split prior to processing by grinding

Canal/Waterway Debris Removal

Canal debris removal is most often performed under the oversight of the State Environmental regulators, especially in environmentally sensitive areas. Environmental factors always take priority when developing an operations plan. Debris often consists of land based and/or water based removal of targets. Collection methods vary widely due to physical dynamics, environmental considerations, regulations, and scope of work, but typical methods are:

- 🌐 Targets identified by side-scan sonar or below surface observation
- 🌐 Target removal spans from water-bottom to surface debris or limited to designated depths
- 🌐 When appropriate, debris can be collected with grapples mounted on different sized barges or even small boats
- 🌐 Land based operations will consist mostly of removal of targets with long reach excavators equipped with a spoils or dredge bucket
- 🌐 Temporary Offloading Sites can be used to temporarily stage debris prior to transport to a DMS for processing or to final disposal
- 🌐 When abundant access points exist, loading can occur directly into trucks for transport to processing or disposal





Vehicle and Vessel Removal

DRC has extensive experience performing large scale vehicle and vessel removal and recovery projects. A single project for the State of Louisiana following Hurricanes Katrina and Rita involved the recovery and management of thousands of vehicles and vessels. The components of these projects vary from State to State due to legal requirements; but in the case of this operation, the scope of work will develop according to the direction of the City of Fort Lauderdale. Commonly used procedures are:

- 🌐 Generally, aggregation sites are activated for storage, processing, recordation and access
- 🌐 For land based recovery, vehicles and vessels are tagged and recorded prior to recovery
- 🌐 For water based vessel recovery, eligible targets are located and recorded prior to recovery
- 🌐 Initial notification to owner is sent from VIN information gathered in the field using State Police database (City specific)
- 🌐 Vehicles and vessels are aggregated on one or more sites and gridded for easy access
- 🌐 Fluids are removed from each unit within the aggregation site
- 🌐 Additional notifications are sent to owners using certified mail (if required)
- 🌐 Private insurance companies are allowed to view and access units
- 🌐 Vessels and vehicles can be retrieved by owner/insurance or destroyed/recycled
- 🌐 Vehicles that have not been retrieved are crushed and recycled
- 🌐 Scrap value proceeds (if any) are disbursed according to the contract

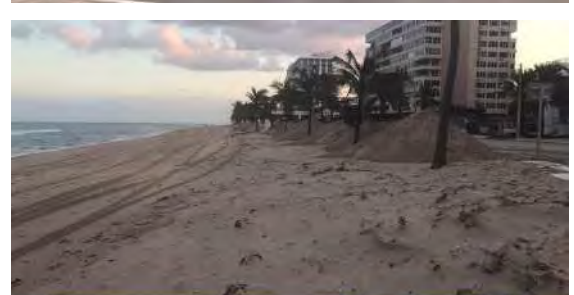




Sand, Soil Recovery, Beach Restoration

Many jurisdictions are faced with damaged coastal areas and habitats that may require immediate recovery restoration. DRC has performed these sensitive and precise projects for decades. Permitting requirements will vary by jurisdiction. Typically multiple agencies are involved in beach projects. Recovery from public or private property will require Right of Entry (ROE) authority.

- 🌐 Typical operating procedure calls for temporary staging site(s) used for storage and processing
 - Processing sand on the beach is a preferred method
 - Soils can sometimes be processed within an established TDMS
- 🌐 Displaced material can be recovered from adjacent property by the use of skid steers and front-end loaders
- 🌐 Beach rakes are an effective tool for recovering hidden and surface debris from beach-fronts
- 🌐 Debris collected from processing is usually taken to an operating debris TDMS for reduction and haul-out to final disposal
- 🌐 Quantities are generally measured by loader bucket size as the material is loaded to be screened
- 🌐 Screening of sand and soils using shaker screens and trammels is a preferred procedure
- 🌐 Production rates generally range between 100 to 200 processed cubic yards per hour
- 🌐 Stockpiled and processed (clean) material can be returned to its original location
- 🌐 Beach contours can be re-created by following engineered plan



DRC was activated in the City of Fort Lauderdale to replace the sand from the roadways, sidewalks, parking lots, piled on the beach by push crews, and sand mounds/piles as a result of the severity of Hurricane Irma (DR-4337). Removing the sand eliminated immediate threats to life, public health and safety and ensure the economic recovery of the affected area.

- 🌐 Skid steers/loaders moved sand back to the beach above MHHW. The sand was scraped from the sidewalks/parking areas and transported back to the beach.
- 🌐 The Sand was run across a shaker screen, to remove debris. The debris was separated and the clean sand placed back on the beach. A monitor counted the buckets to track the volume.
- 🌐 The debris produced from the screen was set aside and later picked up as C&D or VEG Debris by a separate truck.

Expertise in the Removal of Dead Animals and Putrescent Disposal

Improper disposal of animal carcasses can contaminate drinking water sources or spread disease. It is DRC's policy to handle and dispose of animal remains with care and in accordance with all state and local regulations.

If possible, all identified carcasses should be disposed of within 48 hours of death. There are several approved methods for the disposal of animal carcasses:

- 🌐 **Incineration** at a secure and pre-approved site.
- 🌐 **Deposition** in a contained landfill approved for remains disposal.
- 🌐 **Composting**, with approval, is a sanitary and practical method of carcass disposal.

Demolition

DRC employs many experienced supervisors, project managers, operators, and other technicians, many of whom have many years of experience in the demolition field. Demolition projects will be staffed with a Superintendent to oversee daily operations and a Project Manager responsible for subcontractor relations, schedule maintenance, and coordination with the City of Fort Lauderdale.

All demolition operations will be conducted in a safe, environmentally responsible manner, in accordance with the requirements of the local government. Operations will proceed with the disconnection of utilities to all structures. The structures will then be demolished to the slab on grade level. Structures will be removed completely prior to the removal of any street or curb improvements, so that a clean and durable means of ingress and egress can be maintained during demolition operations. Slabs on grade will be excavated and removed. Once a structure has been completely removed, the area will be stabilized using the best management practices (DMP).

Existing structures will be demolished using conventional construction equipment such as excavators, track loaders and bull dozers. Concrete slabs will be excavated using track type excavators and hammers (if necessary) and will then be crushed on site using portable concrete crushing technology. Debris and recycled materials will be removed from the site using dump trucks.

Emergency Cleaning of Storm Water Catch Basins

As directed by the City, DRC will provide all labor, equipment, transportation, traffic control, signage and other incidentals required to provide emergency cleaning of storm water catch basins. Service will include the disposal of the water at Public Works facility or the Wastewater Treatment Plant.

Debris collected from storm water appurtenances shall be place at the curb for pick up by the ROW debris management program.



Temporary Debris Management Site Operations

Permitting and Site Mobilization

Within 24 hours of a notice to proceed, mobilization to pre-established TDMS locations will begin:

- 🌐 Phase One—environmental audit is performed
- 🌐 The number of TDMS sites to be used is determined by estimated volumes, travel times, traffic patterns and material to be processed
- 🌐 Ideally, site placement and number should facilitate a minimum of five loads per truck per day
- 🌐 Land Use Agreements are immediately executed with any private land owners
- 🌐 For those sites not already permitted, an immediate permitting request will be submitted by DRC's Vice President of Administration and Compliance (Kristy Fuentes)
- 🌐 DMS Site Plan is established and submitted



Environmental Considerations

- Where practical, a phase one environmental assessment should be performed prior to use as a TDMS
- Soil samples are taken prior to use
- Pictures and video of the site prior to use is considered a best management practice
- DRC may use drone photography before and after use as a best management practice
- An independent engineer is often used to satisfy additional requirements of State regulators such as the need for SWPPP, perimeter silt fencing, air monitoring etc.



Typical On-site Equipment, Supplies and Manpower Needs

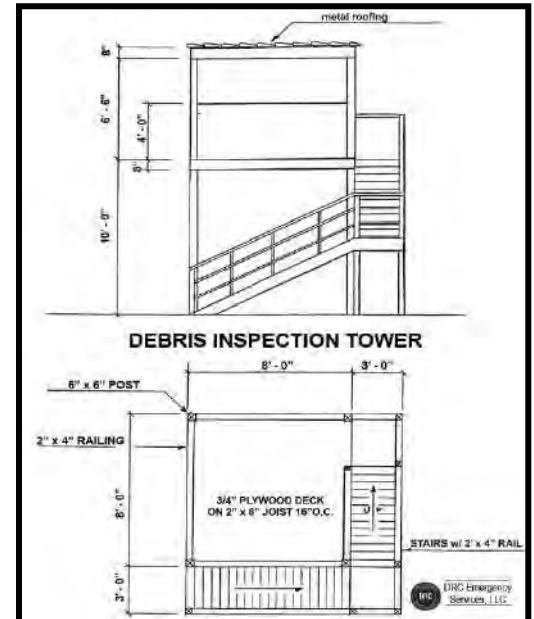
Signage	Inspection Tower(s)
Perimeter Fencing (if required)	Site Manager
Equipment Operators	Traffic Control Personnel
Security Personnel	Traffic Control devices
Front-end loader with thumb	Bulldozer
Grinder- horizontal or Tub	Excavator
Water Truck	Sweeper
Air curtain Incinerator or above ground incinerator (if required)	



Site Access

For the success of site access, separate points of ingress and egress should be established if possible and avoidance of truck traffic through residential areas is ultimately important.

- Traffic Controls** - Traffic control personnel, with appropriate traffic control safety equipment, will be stationed at the ingress observation tower to maintain vehicular traffic control. Additional traffic control personnel can be stationed throughout the site, as needed, to enforce proper traffic flow.
- Inspection Towers** - Inspection towers shall be constructed to facilitate observation and quantification of debris hauled for storage at debris staging sites. Ideally two inspections towers should be utilized at each DMS if volume warrants. One tower at point of ingress for use by the monitoring firm’s employee, one tower at the point of egress to ensure all debris hauling trucks are in fact empty upon leaving the site. One tower may be utilized if ingress and egress point is the same. Additionally, the use of all terrain man lifts are sometimes substituted for the tower shown.



Maintenance and Grading - Maintenance and grading of the debris management site will occur throughout the operating day. Access roads will be constantly maintained, and dust control managed by use of a water truck. Access roads will be swept as often as necessary.



Debris Storage Area

Debris may be segregated into five main areas as determined by the type of event.

Vegetative debris—Vegetative debris will be cleaned of C&D debris to the extent possible to facilitate compliance with requirements for reduction of vegetative debris and processing of C&D.

Construction and Demolition (C&D) Debris—Stored separately within an area that will facilitate separation, compaction or grinding.

Recyclables/Salvage—Recyclable/salvageable materials will be stock piled in accordance with the site plan.

White goods—White goods will be stock piled in a contained area in accordance with the site plan if not transported directly to the recycler.

Household Hazardous Waste (HHW)—HHW will be segregated and stored in an approved containment area that may be lined and bermed.



Debris Reduction Methods

Grinding and/or Chipping Operations—Primarily used for reducing vegetative debris to achieve a 4 to 1 reduction or better. Resulting product is beneficial for use as fuel or reused as compost. The method is less often used as a reduction method for Construction and Demolition material due to its impact on equipment.

- 🌐 Reduction by grinding provides opportunity for recycling, re-use and consumption as a fuel source

Burning—Environmental impact and safety are primary considerations. Most often allowed in rural settings, it's the most efficient reduction method for vegetative debris as a 95% reduction can be achieved. Air curtain incineration and trench burning can serve to mitigate the release of smoke etc.

- 🌐 Reduction by burning provides for the most cost- effective processing, if burning is an option

Compaction—The most acceptable reduction method for construction and demolition debris when combined with recycling; a 2 to 1 reduction ratio is most often achieved.



Final Debris Disposal

Selection of final disposal location(s) for processed debris is normally determined during the planning phase. Per Subtitle D, lined sites are generally selected. However, in some cases, permitted construction and demolition sites are used when regulations allow.



Recycling Strategies

Vegetative Debris—Available to serve as a viable fuel source for manufacturing, etc. and used frequently as mulch for agricultural purposes. The resulting product is donated to citizens for use in flower beds and gardens and can be used as alternative daily cover in landfills when allowed. Additional uses are to use as roadbed for temporary roads and can be thinly spread across acreage to produce dirt.

Aggregates—Concrete, brick, and similar materials can be crushed and used as fill material, road base, etc.

Construction and Demolition Debris—Wood, metals, plastics and sometimes gypsum can be pulled from the waste stream and recycled if sufficient quantities exist and recycling facilities are available and accessible.

White Goods— Easy to recycle due to abundant processors.

Electronic Waste (E-Waste)—While these components are quite abundant, particularly following a flood or tidal surge, recyclers of these items have become more difficult to find. Some of the components found in televisions, computer monitors, copy machines etc. contain heavy metals making disposal a poor option, resulting in markets being the best option. Shipping to foreign markets is sometimes the best option.



“This debris removal project has been a resounding success, and the GLO appreciates the many hours of hard work put in by the DRC team.”

— Benjamin K. Au Architect, Director of Construction Services GLO, Texas



Debris Management Site Closeout

Restoration is conducted during the close out phase of each TDMS. The scope of restoration is determined by post use site conditions, terms of the land lease, or the City directive and mutual understanding when public property is used. Restoration can consist of final removal of all debris and other managed components as well as all structures and temporary features. Additionally, grading and leveling, removal of temporary roads and fencing, and grassing or seeding of the site to documented pre-use condition may be necessary.



Post use drone footage and still photography shall be taken to illustrate the current condition of the site as it compares to the baseline or pre-use documentation. Environmental sampling that mirrors pre-use sampling is a best management practice.

- 🌐 Random soil samples, surface and if necessary water samples, may be taken and sealed in containers for comparison with pre-use samples taken
- 🌐 Independent third- party engineers and testing labs may be used
- 🌐 Post use samples and pre-use samples may be tested in an independent lab to determine the presence of contaminants

Final Inspection, Released and Acceptance of the City of Fort Lauderdale and/or Landowner

In most cases, final closure approval is needed by both the State Environmental Agency and the property owner.



Sheltering Services

DRC will leverage years of successful responses to real world incidents and disaster declarations to provide tested, turnkey mass care services that take full advantage of regional, state, local and commercial relationships that enhance our ability to provide auxiliary and wraparound services while maintaining sufficient capacity to respond to declared events. The DRC Team can provide:

- 🌐 Mass feeding and hydration
- 🌐 Toilets to field locations
- 🌐 Shower heads to field locations
- 🌐 Handwashing units to field locations



Water

DRC will provide potable water trucks for use on a local, regional basis. DRC will provide all equipment, materials, supplies, transportation, lodging, trained/certified personnel, and supervision and management of those personnel, necessary to meet or exceed the Mission Number specifications. The potable water system, including filling hose and lines, pumps, tanks and distributing pipes, will be separate and distinct from other water systems. Potable Water tanks will be labeled as such

Satellite Communications

DRC will furnish satellite equipment on a rental basis and service. This service will include rental of equipment with capability of calling nationwide from Florida with no additional roaming or long-distance charges and a time-based charge for usage.

Reefer and Refrigerated Containers

DRC will furnish freezer and refrigerator containers on a rental basis, maintenance and repair. The equipment for this service includes single and dual temperature setting refrigeration containers, reefer container, and bagged ice.



Portable Toilets



Where sanitary sewers are not available, chemical toilets will be provided in compliance with local codes. Two chemical toilets will be provided, one for each sex. Each toilet shall be equipped with a toilet seat and toilet seat cover. The facility designated for male use will be equipped with a metal or plastic urinal trough. The facilities shall be constructed so that the occupants shall be protected against weather and falling objects; all cracks shall be sealed and the door shall be tight-fitting, self-closing and latchable. Adequate ventilation shall be provided and all window and vents screened; seat boxes will be vented to the outside (minimum vent size 4" diameter) with vent intake located one inch below the seat. The interior of the facility shall be lighted. Provisions for routinely servicing and cleaning all toilets and disposing of the sewage shall be established before placing toilet facilities into operation. The method of sewage disposal and location selected shall be in accordance with Federal, State, and local health regulations.

Bottled Water

DRC will provide the City with whole pallets of individually bottled drinking water. The City will instruct the Contractor as to the number of pallets needed, the location(s) for delivery, and the schedule for delivery. Multiple deliveries may be necessary. Delivery will be accomplished within 48 hours of request by the City.

Light Towers/Portable/Towable

DRC can provide portable light towers as needed to provide a safe, secure, well-lit environment. DRC will provide daily/weekly maintenance to also include the fuel supply. Contractor will keep the equipment fueled for the duration of emergency/situation.



Potable Water Tanks

DRC will provide potable water trucks for use on a local, regional basis. DRC will provide all equipment, materials, supplies, transportation, lodging, trained/certified personnel, and supervision and management of those personnel, necessary to meet or exceed the Mission Number specifications. The potable water system, including filling hose and lines, pumps, tanks and distributing pipes, will be separate and distinct from other water systems. Potable Water tanks will be labeled as such.

Mold Remediation of Buildings

DRC will provide all personnel vehicles, equipment and supplies for the planning of mold remediation services, removal and disposal of mold contaminated materials, and other mold remediation measures necessary for affected public buildings. DRC will comply with all Federal guidelines on mold remediation, and ensure compliance with all applicable health, safety and environmental protection standards. The City will designate the buildings or other structures to be remediated. The City will approve DRC's mold remediation plan.



Showers, Restrooms, and Laundry

DRC can deploy portable showers, restrooms, and laundry facilities to any type of location that requires service. Additionally, we have suppliers to provide waste management and laundry services as required. DRC supplies ADA-compliant showers and restrooms, and laundry trailers that have a capacity for three (3) pounds per person per day. Handwashing stations will be strategically placed throughout project locations as needed. All facilities will optimally be tied into existing water and/or sewer service. If not available, independent water/gray water service will be provided.



Emergency Power Generation

DRC will provide mobile electric power generation units for facilities and locations within the City. The City will define the fuel type of the units. DRC will deliver the units to the facilities or locations designated by the City, and ensure connection of the units to the existing electrical wiring by a licensed electrician. DRC will ensure the unit is fueled, tested and demonstrated to be operational prior to departure from the location. DRC will also provide fuel for the duration of the unit's use by the City, and will have readily available technical support and repair or replacement services.

Bagged Ice

Upon receiving the City's written request, DRC will provide the City with whole pallets of cubed ice made from potable water and packaged in individual bags between five (5) and ten (10) pounds. The City will instruct DRC as to the number of pallets needed, the location(s) for delivery, and the schedule for delivery. Multiple deliveries may be necessary. The delivery vehicle may be required to conduct ice deliveries for several days.

Mobile Fleet Repair

DRC employs two full time Specialized Equipment Mechanics to repair and maintain equipment. Our mechanics have been with the company for 20 years. As such, they are familiar with each and every piece of equipment owned by DRC. If needed, the



Specialized Equipment Mechanics will travel to the affected area to perform repairs and remedial maintenance. In the case of multiple activations, DRC will hire additional staff as needed.

Safety

DRC maintains an unwavering commitment to the health and safety of our employees, subcontractors, customers, and the communities that we service.

Safety comes before profit and productivity.

Our goal is to ensure that all projects operate under the safest possible conditions and as such, DRC maintains a robust in-house safety program. Headed by a dedicated team of Project Managers and Regional Managers, DRC’s programs and practices include:

- 🌐 Morning project safety toolbox meetings
- 🌐 Weekly “better ideas for improvement” meetings
- 🌐 Weekly formal safety meetings
- 🌐 Constant safety training certifications
- 🌐 Safety recognition through our “challenge coin” award program

DRC follows all OSHA regulations and other federal and state agency guidelines when conducting an operation. DRC’s Corporate Safety Plan includes Safety Plans and Policies, an Accident Prevention Plan and a Substance Abuse Policy. It is the policy of this organization to provide and maintain work environments and procedures which will:

1. Safeguard public and Government personnel, property, materials, supplies, and equipment exposed to contractor operations and activities;
2. Avoid interruptions of Government operations and delays in project completion dates; and
3. Control costs in the performance of this contract.

Training programs include:
 Smith System Driver Training
 Hazardous Materials Training
 Demolition Safety
 Asbestos Abatement Training
 Power Line Awareness
 Hazardous Communication
 Lockout/Tagout
 Fire Prevention Training
 Environmental Management Planning

Operational safety, health, and accident prevention measures will be in effect and reinforced daily by all active personnel. These measures and procedures will be reiterated weekly during planning meetings, or as needed.

Immediate action will be taken to correct any safety deficiency while maintaining the utmost respect for all members of our workforce. All actions will be documented and the safety of citizens will be considered vital.



Prompt Damage Complaint

- 🌐 DRC maintains a damage hotline (888-721-4DRC) for all projects. A complaint manager is assigned to the project and is responsible for tracking all damage and repair.
- 🌐 DRC will investigate all damages and complaints within 24 hours and will propose a resolution to the damaged party within 48 hours.

Accounting and Document Management

DRC's invoicing procedure is as follows:

- 🌐 Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
- 🌐 Invoice is worked up along with the ticket data backup.
- 🌐 The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the City (if there isn't a Monitoring Firm).
- 🌐 Once the invoice and ticket data has been 100% reconciled, the Monitoring Firm, or the reconciliation contact with the jurisdiction, then recommends the invoice to FEMA for payment.
- 🌐 Frequency: The invoicing is usually done on a weekly basis

DRC maintains a fully-staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced and professional personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client. All servers and networked computers are backed up both on and off-site every day. The emergency nature of DRC's work requires that the Company remain on-line and in contact across its network at all time.




Post Event Evaluations

Hot Wash Meetings

DRC holds a Hot Wash with each jurisdiction post event. A Hot Wash is an after-action evaluation that occurs between DRC and the client. This post activation meeting serves as a forum for the client to discuss the project as a whole, the processes that were implemented, and any potential improvements. Additionally, DRC has an internal meeting to discuss development strategies and innovative concepts for future activations.

Subcontractor Evaluation

DRC has a large network of subcontractors and maintains long standing relationships with trained and exclusively committed key subcontractors. Additionally, DRC strongly believes the use of local resources is vitally important to a successful disaster recovery operation. For decades, DRC has been building relationships with subcontractors across the nation. DRC utilizes a 55-point Post Event Subcontractor Evaluation Form to aid in building our reliable network of subcontractors.



6702 Broadway Street • Galveston, TX 77554 • (888) 721-4372 • Fax: (504) 482-2852
www.drcusa.com

POST EVENT SUBCONTRACTOR EVALUATION RATING FORM

Subcontractor _____

Event _____

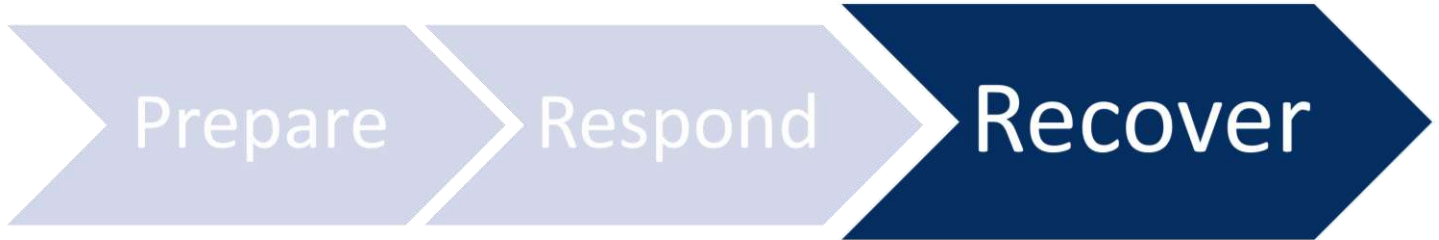
Jurisdiction _____

Date Reviewed _____

	5 = Excellent	4 = Good	3 = Satisfactory	2 = Unsatisfactory	1 = Poor
1	Subcontractor mobilized within the timeframe required				
2	Subcontractor mobilized job with the required pieces of equipment				
3	Rate the appearance of equipment utilized				
4	Rate the reliability of equipment utilized				
5	Rate subcontractor's overall customer service (number of complaints)				
6	Rate subcontractor's cooperation and interaction with monitoring firm				
7	Subcontractor left each collection point neat (rake ready)				
8	Rate subcontractor's overall productivity				
9	Rate subcontractor's response to repairing damages				
10	Rate subcontractor's timeliness and accuracy of invoicing				
11	Did subcontractor hold adequate equipment to the contract's conclusion?				
TOTAL SCORE					



RECOVER



- *Demolition*
- *Man Camp Services*
- *Post Disaster Temporary Housing*
- *Marine Services*

Many of the elements of work shown above can be categorized as a recovery functions, although some, if not all, could be performed simultaneously with the debris mission. Of those listed above, marine debris removal, marine salvage, and beach restoration have been previously addressed under the Response phase of operations.

Effective recovery requires a comprehensive effort of all phases that enable logical and efficient execution. The subsequent functions outlined below are all steps in a model that must be executed intelligently and with real-world experience. DRC Emergency Services, LLC, SLS, and Callan Marine comprise a core of companies under single ownership that excel at providing a turn-key approach to total disaster management. We stand alone in the industry as the only provider of these services.





DRC's sister Company, SLS, is a prominent post disaster Temporary Housing provider. From turnkey temporary trailer facilities to massive man camps designed to house and feed thousands, SLS has designed and performed most all post disaster applications.

SLS pioneered the current FEMA S.T.E.P. program during the aftermath of Hurricane Sandy in New York. The Program in New York was called "Rapid Repair" and a similar program in Baton Rouge was called "Shelter at Home". These programs are designed to perform essential elements of restoring damaged single-family residences and return homeowners back into their homes quickly. As an additional positive result, the cost of the typical S.T.E.P. program is approximately 20% the cost of placing a displaced Family into a trailer or similar structure. Rapidly returning displaced families to their homes provides a sense of community and normalcy to the affected citizens.

SLS is composed of four major divisions: RESPONSE, HEALTH, FEDERAL SERVICES and HOUSING.

Each division is distinct in focus, scope and services provided, but seamlessly utilizes a pool of leadership, talent, resources and financial capabilities. With this industry collaboration, SLS is able to successfully execute any assignment they undertake. Their experience and qualifications, bolstered by the capabilities of our highly experienced team, allow us to offer unparalleled service to our clients.





DRC's sister Company, Callan Marine is a highly-specialized construction firm capable of providing, design, engineering, management and construction services such as:

- 🌐 Marine debris management and removal
- 🌐 Offshore and inland dredging
- 🌐 Shoreline protection
- 🌐 Beach re-nourishment
- 🌐 Port/Dock facility construction
- 🌐 Wetlands construction
- 🌐 Marine protection mitigation and improvements

For over ten years, Callan Marine has been serving public and private clients by providing crucial dredging services and executing new maritime construction and expansion projects. We restore berthing depths for ship docks and navigation channels, facilitating transportation in our nation's waterways.

With a mission of safety, quality, and integrity, Callan Marine can customize a response solution for you.

Callan Marine has dredged thousands of miles of waterway in the Gulf Coast region to keep our customers productive.



CURRENT WORKLOAD

Name of Owner	Descriptions	% Complete
Spokane County, WA	Oregon and Gray Road Fires - PPDR	25%
GDOT	Hurricane Idalia Disaster Debris Reduction and Haul Out	95%
LADOTD 62	Contingency Contract for Disaster Debris Removal - DR-4611	90%
City of Houston, TX	T32502 Dredging of Sand/Sediment of Specified Portions of the San Jacinto River and Lake Houston	Maintenance
City of Houston, TX	Heavy Trash, Bulk, and Junk Waste Collection Services	30%
East Baton Rouge Parish/City of Baton Rouge	Annual Channel Clearing Project - Elbow Bayou and Claycut Bayou	Maintenance
East Baton Rouge Parish/City of Baton Rouge	Bulky Waste Removal	10%
City of Houston, TX	West Fork San Jacinto River And Lake Houston Debris Removal Project (WBS# M-SOLW21-0001-4)	5%
Jackson County, FL	January Weather Event	25%



COMMUNICATION METHODS

Communication Technology

Real-time communication is used to facilitate the field team's access to project resources and allow reporting by the field teams to program management. Radios/cell phones are used to initiate mobilization, support communication between the off-site and on-site personnel before utilities are established and provide a means of ongoing communication with site management team. Cellular technology has been fortified and reinforced over the past decade and recent events have proven that even if cellular telephone capability is impacted, text messaging is almost always available due to the minimal band width required. Should this technology fail, DRC has satellite radios, which can be deployed in a matter of hours.

Client Interaction Program

At DRC we take very seriously the faith placed in our team upon selection by the City of Fort Lauderdale as the Disaster Debris Management Provider. Having been the primary provider of services on some of the largest and most destructive events to ever impact our country, we appreciate and recognize the amount of information and interaction necessary for us to be completely prepared to provide the most effective and proficient debris removal program for the City of Fort Lauderdale.

It is for this reason that the DRC Management and Operations Team spends as much as is necessary working with local government leaders in times of non-event to gain that essential, in-depth understanding of local issues, priorities, concerns, and objectives in order to provide a level of responsiveness that is unmatched in the industry. DRC's Regional Manager will meet regularly with the City of Fort Lauderdale to discuss items such as TDMS viability, priority roadways, critical access, infrastructure concerns, among other important issues.

At no cost to the City, DRC will provide an annual "Pre-Season Debris Response & Readiness Workshop" whereby members of the City Debris Team, Public Works, and Finance & Administration can be updated on policy & guidance changes, roles & responsibilities of your debris management provider, and overall disaster debris educational training. These annual workshops/seminars/meetings have been immensely successful throughout the country, allowing the DRC Team to interact, share important information, and refresh local points of contact in the months leading up to hurricane season.

DRC firmly believes in serving clients year-round and not just at the time of an event or activation. Whether we are needed to respond to a minor contract activation or a large-scale catastrophic event, DRC's believes that adequate planning & preparation is the key to a successful and fully reimbursable debris removal program.

Communication with City Staff

In any post-event scenario, participation by select City Staff is critical. City employees, generally from Public Works or Solid Waste, provide direction and support pertaining to project approach, prioritization of push and collection routes, critical roadways & facilities, and physical nuances otherwise not know. DRC takes very seriously the responsibility of facilitating an effective disaster debris recovery operation and will begin to develop relationships with those responsible within the local government immediately upon contract award so as to establish and gain a deep understanding of the unique needs, concerns, and priorities of the City of Fort Lauderdale. DRC believes that "pre-event planning & preparation" is essential and will always result in a more successful post-event operation.

During times of post-event activation DRC will engage City staff and seek input continually, by way of daily meetings with all project participants, field interaction, and comprehensive daily reporting. This consistent interaction has successfully proven on past activations to keep critical lines of communication in place, provide complete transparency in to the daily



process, progress, challenges, and accomplishments, and provide early answers to the public and local government officials.

Relationship between DRC and the Debris Management Monitor

For more than twenty years, DRC has worked with third party debris monitoring firms in order to achieve successful projects. Understanding the key elements of 44 CFR and FEMA 325 enables DRC to operate congruently with the monitoring firm. It is very rare that DRC begins a debris project not having worked with the monitoring firm and without having familiarity with their personnel.

As such, DRC has worked with the systems and software of all the major third-party monitoring firms. From manual ticketing to the more technical, electronic tracking and ticketing systems, DRC has worked within every current iteration existing today.

TDMS site selection is typically a function accomplished by DRC exclusively. However, DRC will certainly provide technical assistance to the Debris Management Team as required.



Implementation and Transition Schedule

PROPOSED TIMEFRAME

MAJOR PROJECT TASKS	City of Fort Lauderdale, FL Emergency Debris Removal and Disaster Recovery Services	Assigned Personnel	Contract Award	NTP +24 Hours	NTP +48 Hours	NTP +96 Hours	NTP +7 Days	NTP +10 Days	NTP +15 Days	NTP +30 Days	NTP +60 Days	60 Plus Days	90 Plus Days
	Project Manager Assigned	Evan Fancher											
	DMS Identified	Joe Newman											
	Training Held	Tony Furr											
	Project Manager on Site	Evan Fancher											
	DMS Permitting	Kristy Fuentes											
	DMS Operational	Joe Newman											
	Mobilization of Crews	Joe Newman											
	Fully Mobilized												
	Certification of Equipment												
Debris Operations Begin													
Processing Begins													
Ancillary Services Begin													
Debris Operations Conclude													
Processing and Restoration Conclude													
Hot Wash Held	Evan Fancher, Joe Newman, & Kristy Fuentes												

Kristy Fuentes - Vice President of Compliance and Administration, Secretary, Treasurer
 Joe Newman - Vice President of Operations
 Tony Furr- Director of Technical Assistance and Training
 Evan Fancher - Regional/Project Manager

The implementation and transition schedule above is an estimate contingent upon many variables such as the magnitude of the event, availability of DMS locations, travel times to and from the DMS and Final Disposal Site, restrictions upon available assigned collection territory, and other dynamics experienced within a debris mission.

REFERENCES

REFERENCES				
OWNER & TIMELINE	DESCRIPTION OF WORK	CONTRACT VALUE	CUBIC YARDS	POINT OF CONTACT
Manatee, FL September 2022- February 2023	Debris Management Services	\$7,777,413.86	591,846.50	Cortney De Pol, <i>Deputy County Manager</i> Phone: 941-748-4501 Ext. 3887 courtney.depol@mymanatee.org 1112 Manatee Ave W, Bradenton, FL 34205
Sarasota County, FL September 2022- February 2023	Disaster Debris Collection, Reduction and Disposal - Hurricane Ian	\$20,975,013.19	1,966,419.35	Lois Rose, <i>Manager</i> Phone: 941-544-2817 lerose@scgov.net 4000 Knights Trail Rd, Nokomis, FL 34275
FDOT Regions 2 & 3 October 2018-May 2019	Debris Removal and Feeding Services Hurricane Michael (4399)	Region 2: \$21,800,000 Region 3: \$23,737,000	Region 2: 1,233,359.15 Region 3: 1,804,533.8	Renae Sanders, <i>Assistant District Construction Engineer</i> Phone: (850) 330-1658 Renae.Sanders@dot.state.fl.us 1074 US-90 Chipley, FL 32438
Monroe County, Florida October 2017- February 2018	Debris Removal - Hurricane Irma (DR-4337)	\$11,648,125.84	654,728.03	Kevin Wilson, <i>County Administrator</i> Phone: 305-453-8797 wilson-kevin@monroecounty-fl.gov 1100 Simonton Street 2-216 Key West, FL 33040

The above projects did not have an estimated cost as they were standby contracts with no set value.



LETTERS OF RECOMMENDATION

May 22, 2023

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005

To Whom It May Concern,

On behalf of Manatee County, it is my pleasure to take this opportunity to recommend DRC Emergency Services, LLC as a disaster response contractor.

On September 29, 2022, the devastating Category 4 Hurricane Ian made landfall in southwest Florida doing considerable damage to the Manatee County community. DRC's response was immediate and effective. DRC worked with County personnel to assess damage, establish collection grids, permit emergency debris management sites, and determine the scope of work based on disaster impact. DRC simultaneously provided ROW debris removal, waterway debris removal, and logistics services in the wake of Hurricane Ian. Not only was DRC highly professional, they were personable and, through logistic services, gave hope to our community. DRC provided quick and effective debris clearance and removal services as well as a variety of logistical measures to help us respond to this disaster quickly. DRC's integrity and resilience in the face of destruction is unparalleled.

This was our first time using DRC Emergency Services and we were highly impressed. Manatee County used DRC to do our first push and quickly remove 591,000 cubic yards of debris.

DRC has proven they are committed to serving our community – which is what we value most. It is without reservation that I enthusiastically endorse DRC Emergency Services, LLC a disaster response contractor.

Respectfully,

**Courtney
De Pol**

Digitally signed by
Courtney De Pol
Date: 2023.05.22
12:11:27 -0400

Courtney De Pol
Deputy County Administrator
Manatee County Government





BOARD of COUNTY COMMISSIONERS

Phone (850) 482-9633
Fax (850) 482-9643
www.jacksoncountyfl.net

Administration Building
2864 Madison Street
Marianna, Florida 32448-4021

October 8, 2020

SLSCO/DRC Emergency Services
6702 Broadway St.
Galveston, TX 77554

RE: Letter of Reference

It is with great pleasure that I write this letter of reference for SLSCO/DRC Emergency Services. I had the opportunity to work with them on the Hurricane Michael disaster in Jackson County, Florida.

When Hurricane Michael hit the Florida Panhandle on Oct. 10, 2018, SLSCO/DRC had employees in our county ready to help. They have proven to be very knowledgeable about the process of debris removal, the regulations and requirements of the state and FEMA.

I would gladly recommend SLSCO/DRC for all your emergency service needs. After the massive cleanup that occurred in our county, our existing contracts were up. We went back out for bid and SLSCO/DRC was selected again because of their excellent performance.

Sincerely,



Clint Pate
Chairman, Jackson County Board
Of County Commissioners

Commissioners

Dr. Willie E. Spires
District 1

Clint Pate
District 2

Chuck Lockey
District 3

Eric Hill
District 4

Jim Peacock
District 5





To: DRC Emergency Services

From: Alan Williamson, Public Works Director

Subject: Letter of Reference

Date: 13 March 2017

The City of DeBary was impacted by Hurricane Matthew in October 2016. The city had in place emergency stand-by debris removal contracts, and DRC Emergency Services was activated for this event. DRC representatives met with city staff prior to hurricane land-fall, and as a result of Hurricane Matthew the city had 19,000 cubic yards of debris to pick up, reduce by chipping, and haul out.

DRC coordinated the process for each phase of the debris process which included the removal, grinding, and haul out of the debris. In addition to the debris services provided the final documentation was thorough and straightforward which is invaluable for FEMA reimbursement purposes.

I would highly recommend DRC Emergency Service for a debris removal contractor as they are quick to assist, answer questions, and help train staff to get the job done safely and quickly.

Respectfully yours,

Alan Williamson
City of DeBary
Public Works Director





St. Bernard Parish Government

8201 West Judge Perez Drive Chalmette, Louisiana, 70043
(504) 278-4227 Fax (504) 278-4330
www.sbpbg.net

Guy McInnis
Parish President

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard
Suite 401
Metairie, LA 70005
March 24, 2023

Re: Letter of Recommendation

To Whom It May Concern,

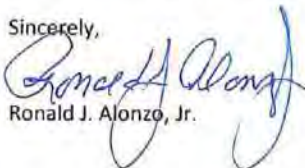
Please let this serve as a letter of recommendation for DRC Emergency Services, LLC. For the past eight years, St. Bernard Parish Government (SBPG) has worked hand in hand with the DRC team through various challenges - including hurricanes and tornadoes. We have continuously received excellent service throughout these events, as well as normal operations. DRC has proven to be a reliable partner with an inherent understanding of our mission "to protect and enhance the quality of life by providing a high level of service in an efficient and responsive manner for all citizens." Many of DRC's personnel grew up in St. Bernard Parish and still reside in our community. For them, our mission isn't just close to home – it is home.

Over the past four years, we have activated our contract with DRC four times in the wake of Hurricane Zeta, Hurricane Ida, and two tornadoes. Each time, DRC was highly responsive and mobilized equipment and personnel immediately following these disaster events. DRC's ability to efficiently and effectively problem solve under pressure is unparalleled. Additionally, DRC's management personnel were in constant contact, keeping SBPG officials informed and up to date on the project underway. No matter the day or time, when we called, DRC answered.

Not only did DRC Emergency Services deliver on all of their contractual agreements, they also honored verbal commitments that were made to assist SBPG in delivering the highest quality service to our residents.

I would strongly consider choosing DRC Emergency Services as your disaster response contractor. Their professionalism, integrity, accountability, work ethic, and responsiveness are second to none. We've experienced excellence from DRC for the services rendered to St. Bernard. If you have any questions, please feel free to reach out.

Sincerely,



Ronald J. Alonzo, Jr.



LOCAL S/M/WBE RESOURCE PROGRAM

DRC understands that primarily mobilizing staff and equipment from local subcontractors reduces mobilization times and reduces cost. While DRC maintains a current, active subcontractor list, Regional Managers reach out to local subcontractors and small, minority and women-owned business enterprises (S/M/WBE) by utilizing:

- 🌐 Governmental databases
- 🌐 Local, regional, and national SBE compliance departments
- 🌐 Client and vendor references
- 🌐 Direct mail community outreach
 - Information can be found by contacting: 888-721-4DRC or going on drcusa.com

Upon receipt of Notice of Award, DRC will make contact with local governments and SBE Resource offices to schedule an informational and technical assistance workshop for potential vendors and businesses. The workshops provides:

- 🌐 “Hands on” technical assistance to a variety of companies
- 🌐 Matches S/M/WBE contractors with other companies in order to strengthen their competitive position

DRC is committed to ensuring that local companies are made aware of all potential contracting and partnership opportunities.

From our extensive experience with subcontractors, DRC knows the importance of establishing strict guidelines for performance and safety standards. All subcontractors will be screened for qualifications and safety compliance prior to being offered a contract with DRC. Additionally, at the discretion of the contracting agency, all subcontractors will be approved prior to beginning work. Our sample Subcontractor Agreement details the scope of work and responsibilities of each subcontractor. The Subcontractor Agreement also commits the subcontractor to all governmental regulations and requirements. All subcontractor equipment will be inspected and properly maintained and all personnel certifications and safety courses will be on file and renewed or updated as needed.

In addition to stringent qualifications standards, DRC requires the following summarized items from subcontractors:

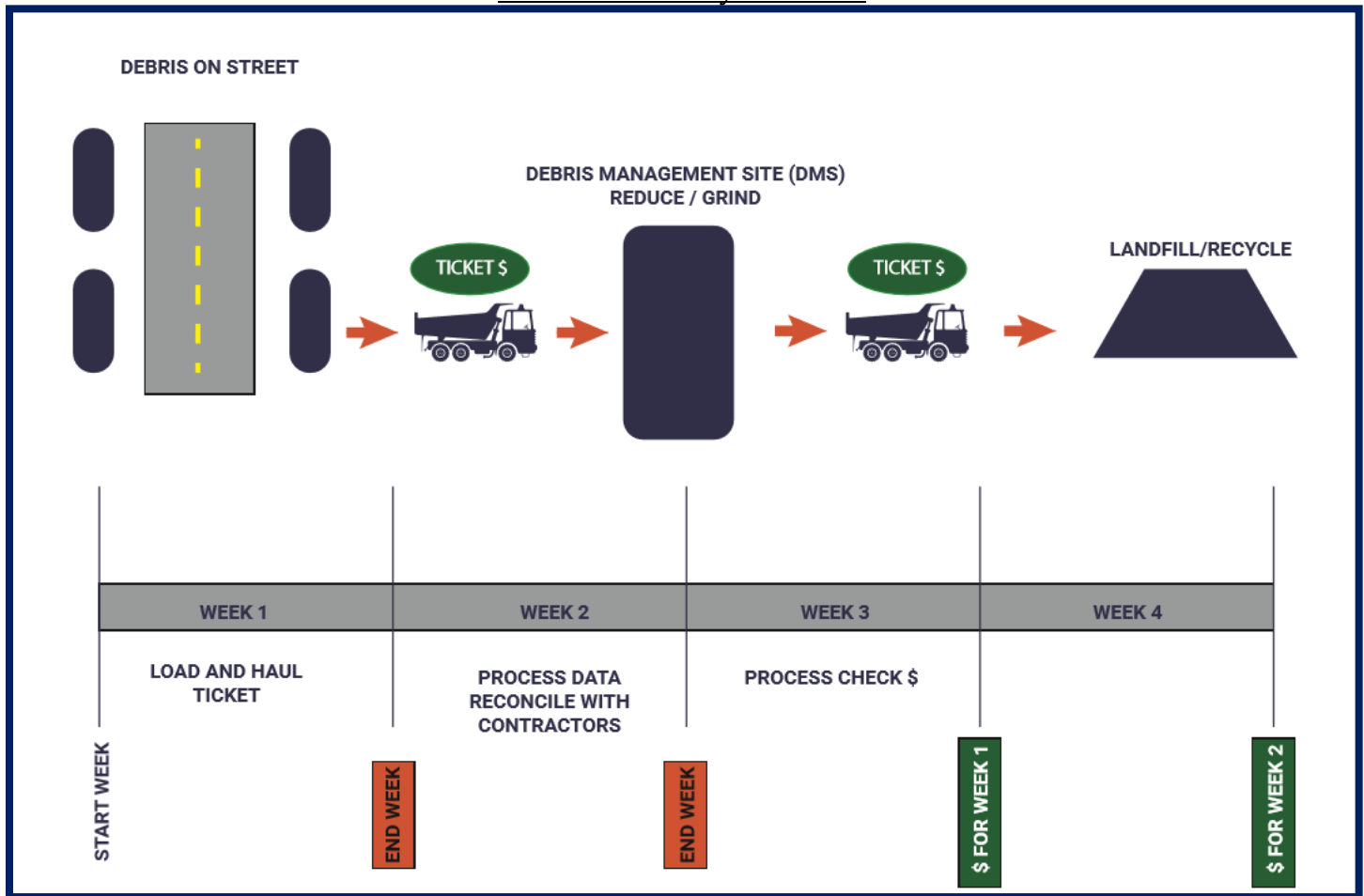
- 🌐 Compliance with all DRC safety plans.
- 🌐 Ability to meet liability and automobile insurance requirements (these may vary from contract to contract).
- 🌐 Compliance with governmental employment regulations, unemployment compensation and workman’s compensation laws.
- 🌐 Completion of a subcontracting agreement specifying the scope of work, terms and conditions, pricing, liability requirements and any hold harmless agreements.



Prompt Payment of S/M/WBEs

In addition to occasionally assisting S/M/WBEs with operating startup costs, DRC has a 20 plus year history of paying subcontractors on a weekly basis. This expedited payment policy is critical to small businesses as they may experience cash flow issues that can impact operations.

Subcontractor Payable Chart



“Our Mayor’s Office, Councilmembers, my office, and other coordinating agencies took great comfort in the “on the ground” presence and access they had to DRC’s team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.”

– Adam M. Smith, P.E., Chief of Wastewater Operations & Maintenance, City of Baton Rouge/Parish of East Baton Rouge’s Department of Environmental Services



AFFIRMATIVE ACTION/ EQUAL OPPORTUNITY POLICY

DRC is an equal employment opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for handicapped and disabled employees. DRC's President has issued the following policy:

DRC recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. In addition, we believe work force diversity may provide a significant market advantage.

It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.

Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.



EMPLOYMENT OF LOCAL & MINORITY CONTRACTORS

DRC maintains one of the industry’s largest network of pre-screened and fully qualified subcontractors, including local and preferred vendors. DRC’s subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

The use of local resources is vitally important to a successful disaster recovery operation. DRC proudly promotes community involvement by working closely with local suppliers and vendors when the situation allows. DRC utilizes local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk.

Because of its importance, we have developed a vast network of subcontractors that are uniquely qualified and meet all operational requirements envisioned under this RFP. DRC has access to more than 2,000 firms through our prequalified supplier database, including over 1,200 Small Business Firms. This database facilitates our ability to identify firms qualified for specific scopes of work and allows DRC to efficiently sort the firms by type of service and size of business.

Throughout its history, DRC has maintained strong relationships with local vendors and subcontractors. We pride ourselves on facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC has assembled a cadre of thousands of subcontractors which includes SBE, MBE, WBE, HUB Zone, 8(a), and VOSB (including Service-Disabled VOSB) contractors. DRC has established procedures nationally recognized in the area of community outreach as discussed below.

Proposed Subcontractors















Proposed Subcontractors
Eastern Waste Systems Angelo Marzano 1660 NW 19th Ave Pompano Beach, FL 33069 954-214-1573
All American Arbor Svc 8581 NW 11th St, Pembroke Pines, FL 33024 (305) 748-8153
Parson's Tree 2326 Roosevelt St, Hollywood, FL 33020 (954) 920-1646
All About Trees Tree Svc 4933 SW 44th Ave, Fort Lauderdale, FL 33314 (954) 608-8837
Arbor Squad Tree Services 5500 SW 70th Ave, Davie, FL 33314 (954) 583-3156
Royal Tree Svc 6631 Meade St,



Hollywood, FL 33024 (954) 839-7128
Royal Tree Services and Landscaping LLC 1664 SW 28th Ter, Fort Lauderdale, FL 33312 (954) 773-6668
Tree 91 Team 4581 Weston Rd Ste 368, Weston, FL 33331
EDJ Services 4861 SW 106th Ave, Davie, FL 33328 (855) 566-9335
Big Pine Tree Services 1801 SW 75th Ter, Plantation, FL 33317 (954) 318-8733
Sherlock Tree 697 SW 9th Ter, Pompano Beach, FL 33069 (954) 788-4000
Southern Arbor Services 2651 NE 52nd St, Lighthouse Point, FL 33064 (954) 603-7878
Phil's Tree 4221 NW 71st St, Coconut Creek, FL 33073 (561) 995-7777
Rick's Tree Service 934 N University Dr Ste 328, Coral Springs, FL 33071 (954) 415-1405
Chop Chop Tree Service 2424 N Federal Hwy, Boca Raton, FL 33431 (561) 203-4117
Migano Tree Services 1127 SE 2nd St, Boynton Beach, FL 33435 (561) 738-2850



Please see the following required documents attached:

-  Proposal Certification
-  Addendum 1 Revised
-  Addendum 2
-  Addendum 5
-  Addendum 6
-  Addendum 7
-  Cost Proposal
-  Non-Collusion Statement
-  Non-Discrimination Certification Form
-  E-Verify Affirmation Statement
-  Affidavit of Compliance
-  Sample Insurance Certificate
-  W-9
-  SunBiz

Neither DRC nor its principals have record of judgments, pending lawsuits against the City or criminal activities involving moral turpitude and do not have any conflicts of interest that have not been waived by the City Commission.

Neither DRC nor any principal, officer, or stockholder is in arrears or in default of any debt or contract involving the City, (as a party to a contract, or otherwise); nor have failed to perform faithfully on any previous contract with the City.



CITY OF FORT LAUDERDALE BID/PROPOSAL CERTIFICATION

Please Note: It is the sole responsibility of the bidder/proposer to ensure that their response is submitted electronically through the City's on-line strategic sourcing platform prior to the bid opening date and time listed. Paper bid submittals will not be accepted. All fields below must be completed. If the field does not apply to you, please note N/A in that field.

If you are a foreign corporation, you may be required to obtain a certificate of authority from the department of state, in accordance with Florida Statute §607.1501 (visit <http://www.dos.state.fl.us/>).

Company: (Legal Registration) DRC Emergency Services, LLC EIN (Optional): 63-1283729

Address: 111 Veterans Boulevard, Suite 401

City: Metairie State: LA Zip: 70005

Telephone No.: (888) 721-4372 FAX No.: (504) 482-2852 Email: Kfuentes@drcusa.com

Delivery: Calendar days after receipt of Purchase Order (section 1.02 of General Conditions): 1-4 days per RFP section 3.6.5

Total Bid Discount (section 1.05 of General Conditions): none

Check box if your firm qualifies for DBE (section 1.09 of General Conditions):

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>
<u>1</u>	<u>2/6/24</u>	<u>7</u>	<u>3/11/24</u>	_____	_____	_____	_____
<u>4</u>	<u>2/27/24</u>	_____	_____	_____	_____	_____	_____
<u>5</u>	<u>3/1/24</u>	_____	_____	_____	_____	_____	_____
<u>6</u>	<u>3/4/24</u>	_____	_____	_____	_____	_____	_____

VARIANCES: If you take exception or have variances to any term, condition, specification, scope of service, or requirement in this competitive solicitation you must specify such exception or variance in the space provided below or reference in the space provided below all variances contained on other pages within your response. Additional pages may be attached if necessary. No exceptions or variances will be deemed to be part of the response submitted unless such is listed and contained in the space provided below. The City does not, by virtue of submitting a variance, necessarily accept any variances. If no statement is contained in the below space, it is hereby implied that your response is in full compliance with this competitive solicitation. If you do not have variances, simply mark N/A.

None.

The below signatory hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid/proposal. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal, I will accept a contract if approved by the City and such acceptance covers all terms, conditions, and specifications of this bid/proposal. The below signatory also hereby agrees, by virtue of submitting or attempting to submit a response, that in no event shall the City's liability for respondent's direct, indirect, incidental, consequential, special or exemplary damages, expenses, or lost profits arising out of this competitive solicitation process, including but not limited to public advertisement, bid conferences, site visits, evaluations, oral presentations, or award proceedings exceed the amount of Five Hundred Dollars (\$500.00). This limitation shall not apply to claims arising under any provision of indemnification or the City's protest ordinance contained in this competitive solicitation.

Submitted by:

Kristy Fuentes

Name (printed)

3/12/24

Date



Signature

Vice President/Secretary/Treasurer

Title



ADDENDUM NO. 1 - Revised

RFP No. 211 Emergency Debris Removal and Disaster Recovery Services

ISSUED: 2/6/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Providing Question and Answer to Question 1 as it is not visible on Q and A Forum:
QUESTION:
 1. Price line items 33 – 40, vessel recovery, is this intended to be a land based or water based operations?
 2. Please confirm that all disposal fees shall be a pass through cost.ANSWER:

Please look at the Description for all line items for full descriptions.
33-36 specify vessels on land; 37-40 specify vessels in water.
Yes, all disposal fees shall be a pass through cost.
2. **Disposal Fee shall be a pass-through cost.** – Clarification updated on line items 33-40.
3. Response to Question 4.13 regarding section 4.2.4:

4.2.4 Approach to Scope of Work

Provide in concise narrative form, your understanding of the City's needs, goals, and objectives as they relate to the project, and your overall approach to accomplishing the project. Give an overview of your proposed vision, ideas, and methodology. Describe your proposed approach to the project.

~~As a part of the response, a design plan and diagram(s) shall be presented to the City for approval.~~

The Proposer shall also propose a scheduling methodology (timeline) for effectively managing and executing the work in the optimum time. The delivery time shall be stated in calendar days from the date of City notification of award or notice to proceed with delivery. Such timeline information and proposed dates shall include, but not necessarily be limited to: delivery, installation, acceptance testing, personnel, and other related completion dates, in accordance with the RFP specifications.



City of Fort Lauderdale • Procurement Services Division
 100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
 954-828-5933 • Fax 954-828-5576 • purchase@fortlauderdale.gov

4. In response to question 4.18. Solicitation line-item updated, and Exhibit B Line-Item 31 shall now read as follows:

31	Household Hazardous Waste Removal, Transport and Disposal	1 1000	TN LB	\$ -
----	---	-----------------------------	----------------------------	------

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: DRC Emergency Services, LLC
(please print)
 Bidder's Signature: *Minky Fuentes*
 Date: 3/12/24



ADDENDUM NO. 4

RFP No. 211

Disaster Debris Removal and Emergency Logistical Services

ISSUED: 2/27/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Page 1 of the solicitation document shall have the following changes.:

A. Solicitation name has changed and shall now read as follows:

City of Fort Lauderdale
~~Emergency Debris Removal and Disaster Recovery Services~~
Disaster Debris Removal and Emergency Logistical Services
RFP Event # 211

B. Section 1.1 shall now read as follows:

1.1 Purpose

The City of Fort Lauderdale, Florida (City) is seeking qualified, experienced, and licensed firm(s) to provide ~~Emergency Debris Removal and Disaster Recovery Services~~ **Disaster Debris Removal and Emergency Logistical Services** for the City, in accordance with the terms, conditions, and specifications contained in this Request for Proposals (RFP).

2. Section 1.5 – Strategic Sourcing Platform link fixed. It shall now read as follows:

1.5 Electronic Bid Openings/Proposal Closings

Please be advised that effective immediately, and until further notice, all Invitation to Bids, Request for Proposals, Request for Qualifications, and other solicitations led by the City of Fort Lauderdale will be opened electronically via the ~~City's on-line strategic sourcing platform~~ **City's on-line strategic sourcing platform** at the date and time indicated on the solicitation. All openings will be held on the City's on-line strategic sourcing platform.

Anyone requesting assistance or having further inquiry in this matter must contact the Procurement Specialist indicated on the solicitation, via the Question-and-Answer forum on the City's on-line strategic sourcing platform before the Last Day for Questions indicated in the Solicitation.



3. Sections 2.24.1 and 2.34.2 have been updated as Surety 2000 should not be used. Verbiage updated to provide clarifying instructions for Proposal Security. Sections shall read as follows:

2.24 Proposal Security

2.24.1 A proposal security payable to the City of Fort Lauderdale shall be submitted with the proposal response in the amount of five percent (5%) of the total proposed amount. A proposal security can be in the form of a bid/proposal bond or cashier's check. Proposal security will be returned to the unsuccessful contractor as soon as practicable after opening of proposals. Proposal security will be returned to the successful Proposer after acceptance of the Payment and Performance Bond, if required; acceptance of insurance coverage, if required; and full execution of contract documents, if required; or other conditions as stated in Special Conditions or elsewhere in the RFP.

~~The [City's on-line strategic sourcing platform](#) allows proposers to submit bid bonds electronically directly through the system using **Surety 2000**.~~

2.24.2 The Proposer ~~may choose to~~ **shall** mail their original executed bid/proposal bond or upload the bid/proposal bond on [City's on-line strategic sourcing platform](#) **attach a PDF of the original bid/proposal bond** to accompany their electronic proposal and then deliver the original, signed and sealed bid/proposal bond within five (5) business days from the solicitation end date or it will be determined as non-responsive. A bid/proposal security in the form of a cashier's check must be an original document and must be submitted at the time of the bid/proposal due date. If choosing the cashier's check method, plan in advance to send via United States Postal Service or air freight carrier to ensure cashier's check arrives on or before bid opening/ proposal closing deadline.

A. Deliver via United States Postal Service or air freight carrier to the following address:

City of Fort Lauderdale
Procurement Services
Attn.: Laurie Platkin
521 NE 4th Avenue
Fort Lauderdale, FL 33301

B. Include company name, solicitation number and title clearly indicated outside of the envelope.

4. Section 2.27 shall now read as follows:

2.27 Award of Contract

A Contract (the "Agreement") may be awarded by the City Commission. The City reserves the right to execute or not execute, as applicable, a contract with the Proposer(s) that is determined to be in the City's best interests. The City reserves the right to award a contract to more than one Proposer, at the sole and absolute discretion



of the City. **The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.**

5. Sections 3.3.5, 3.3.6, 3.3.7, 3.3.10, and 3.3.12 have been removed.
6. Section 3.3.8, the second sentence has been removed.
7. Section 3.3.13, the second sentence has been removed.
8. Section 3.3 shall now read as follows:

3.3 MINIMUM QUALIFICATIONS

3.3.1 To be eligible for award of a contract in response to this RFP, the Proposer must demonstrate that it has successfully completed services, as specified in this solicitation and are normally and routinely engaged in performing such services and are properly and legally licensed to perform such work. In addition, the Contractor must have no conflict of interest with regard to any other work performed by the Contractor for the City of Fort Lauderdale.

3.3.2 The Proposer must have the capacity to manage a major and diverse workforce with multiple subcontractors and to cover the expenses associated with a major recovery operation prior to the initial payment and between subsequent payments, as well as the capacity to provide the necessary bonds and insurance. Proposer must also have an established management team, an established network of resources to provide the necessary equipment and personnel, comprehensive debris removal and volume reduction operations plans and demonstrate experience in major disaster recovery projects.

3.3.3 The selected firm must be experienced and knowledgeable in Federal Emergency Management Administration (FEMA) and Insurance reimbursement rules and procedures and must demonstrate such to the City in its proposal and subsequent selection process presentations. The selected firm must also demonstrate experience and knowledge of state, local and federal environmental regulating and permitting agencies. The selected firm will be responsible for staying current with all FEMA and other agencies guidelines and regulations and will be responsible for advising the City from beginning to end to ensure maximum financial recovery for the City.

3.3.4 Proposer is properly and legally licensed to perform Disaster and Debris Management Services.

~~**3.3.5** Proposer is currently, and has been conducting business as, a full-service Disaster Debris Management Contractor for the last ten (10) consecutive years.~~

~~**3.3.6** Proposer provides Disaster Debris Management Services as the primary contractor in at least three (3) states.~~



- ~~3.3.7~~ Proposer has experience performing work as a primary contractor on Disaster Debris Management projects exceeding fifty million dollars (\$50,000,000) per event.
- 3.3.8 Proposer currently has a minimum of three (3) full-service Disaster Debris Management contracts in place in which (1) the Proposer is the primary contractor, and (2) the contract is with a government entity with a population of at least 150,000 residents.
- 3.3.9 Proposer has experience in simultaneously operating a minimum of three (3) Temporary Debris Management Sites (TDMS).
- ~~3.3.10~~ Proposer has direct management and permitting experience in sand screening and beach re-nourishment projects, with at least one (1) project including screening a minimum of twenty thousand (20,000) cubic yards of sand.
- 3.3.11 Proposer will provide experienced staff. Certification or active involvement with disaster preparedness agencies is highly desirable such as: NIMS certification, FEMA Region IV, FEMA National Advisory Council, FEMA National Training Programs (NTP), FEMA Center for Domestic Preparedness (CDP), FEMA Emergency Management Institute (EMI), Florida State Emergency Response Team (SERT), and/or Florida Governor's Hurricane Conference training/instructor.
- ~~3.3.12~~ Proposer certifies that their company is a licensed General Contractor, preferably in the State of Florida, or a joint agency with a Florida General Contractor. Proposer must submit a copy of the license with the proposal and be in good standing with the State regulatory body. No specific designation is required, only that the company is properly licensed as a Contractor to perform the work detailed in this RFP.
- ~~3.3.13~~ Proposer must show its qualifications in the handling of hazardous materials and household hazardous waste. This requirement can be demonstrated by including a listing of the proposer's employees and their respective HAZWOPER licenses, asbestos licenses and other related qualifications.
9. Section 3.8.18 (E) shall now read as follows:
- E. Tipping fees are not included in ~~EXHIBIT B~~ **EXHIBITS B and C** or Event line items.
10. Section 3.12.4 (C) shall now read as follows:
- C. Labor and fuel for fueling the fuel powered unit shall be in accordance with hourly labor and equipment rates for the items listed in ~~EXHIBIT B~~ **EXHIBITS B and C** and Event line items.
11. Section 3.12.5 (B) shall now read as follows:
- B. Labor for refilling trucks shall be compensated based on hourly labor and equipment rates for the items listed in ~~EXHIBIT B~~ **EXHIBITS B and C** and Event line items.



12. Section 5.2.2 shall now read as follows:

5.2.2 Weighted Criteria

Qualifications and Experience: A) Firm background, history, and overall experience; B) Staff experience and resumes - specifically, operational, and administrative personnel assigned to the City	15% <u>25%</u>
Operational Plan for the City: A) Subcontractor Plan; B) Quality control and customer service plans; C) Organizational Structure of Firm	25%
Resources and Availability: A) Current workload and future commitments; B) Plan for managing multiple Florida-based contracts; C) Demonstrated financial capability	15%
Past Performance: A) Reference Checks; B) Closed, active and pending FEMA disputes, audits, or lawsuits; C) Explanation of unrecovered (deobligated) FEMA reimbursements	15%
Price Proposal	30% <u>20%</u>
Total Percent Available	100%

13. Section 5.3 shall now read as follows:

5.3 Contract Award

The City reserves the right to award a contract to that Consultant who will best serve the interests of the City. The City reserves the right, based upon its deliberations and in its opinion, to accept or reject any or all proposals. The City also reserves the right to waive minor irregularities or variations of the submittal requirements and RFP process. **The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City’s best interest.**

14. Section VI – Cost Proposal Page has been revised. See attached for replacement Cost Proposal Page.

15. Exhibit B shall be voided and removed. See attached.

16. New Exhibit B and Exhibit C have been added to the solicitation. Quantities and Units of Measure have remained the same. See Attached.



- A. Exhibit B represents Group A – Disaster Debris Removal Services
 - 1) Line item 5: (PPDR) removed.
 - 2) Previous line item 69: River and Canal Shoreline Restoration was removed and replaced with line item 549 Mechanized Street Streetsweeper.
 - 3) Previous line items 369-412 moved up and are now in Group A.
- B. Exhibit C represents Group B – Emergency Logistical Services
 - 1) Previous line items 70-368 have moved down and are now in Group B.

17. Updated Answers to the following Questions previously posted in the Sourcing Platform:
Q: Can the City provide the names and titles of the evaluation committee members?
A: The Evaluation Committee will now have the following 5 members: Shane Simcox, Fire Captain; Sandria Barrett-Lee, Chief Accountant; Joe Pasquariello, Assistant Building Official, Gabrielle Bush, Management Analyst; and Kim Pearson, Parks Manager.

Q: The RFP states "The City reserves the right to award a contract to more than one proposer, at the sole discretion of the City." Can the City clarify if the contracts will be categorized by order of intended activation (e.g. Primary, Secondary, Tertiary) or if there will be a pool of qualified vendors?

A: The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.

Q: If there will be a pool of qualified vendors, then how will the order of activation occur?

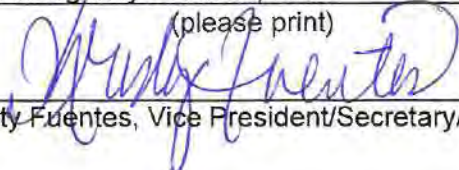
A: Contracted vendor will be notified by the contract administrator should an activation occur.

18. The opening date has been changed to March 11, 2024 at 2 p.m.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: DRC Emergency Services, LLC
 (please print)

Bidder's Signature: 
 Kristy Fuentes, Vice President/Secretary/Treasurer

Date: 3/12/24



City of Fort Lauderdale • Procurement Services Division
 100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
 954-828-5933 • Fax 954-828-5576 • purchase@fortlauderdale.gov

ADDENDUM NO. 5

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/1/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strike through~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strike through~~ removed; **underlined bolded** is added).

1. Section VI – Cost Proposal Page has been revised.

Project Cost Group A (Line Items ~~1-69~~ **481-549**) \$ _____

Project Cost Group B (Line Items ~~70-412~~ **550-892**) \$ _____

Total Project Cost (Lines Items ~~1-412~~ **481-892**) \$ _____

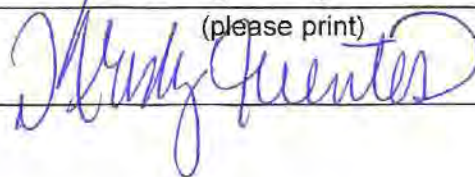
See attached for replacement Cost Proposal Page.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: DRC Emergency Services, LLC

(please print)

Bidder's Signature: 

Date: 3/12/24



ADDENDUM NO. 6

**RFP No. 211
Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/4/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strike through~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strike through~~ removed; **underlined bolded** is added).

1. Exhibit B – Group A and Exhibit C – Group B in Addendum 4 are now void. Category N – Emergency Road Clearance and Debris Removal should have been included in Group A rather than Group B.
2. Revised Cost Proposal Page in Addendum 5 is now void. The above change affected Section VI – Cost Proposal Page. The page has been revised and shall now read as follows:

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items ~~1-69 481-549~~ **481-593)** \$ _____

Project Cost Group B (Line Items ~~70-412 550-892~~ **594-892)** \$ _____

Total Project Cost (Lines Items ~~1-412~~ **481-892)** \$ _____

3. See attached for voided and revised Section VI – Cost Proposal Page_R3 and Exhibit B – Group A and Exhibit C – Group B_R2.

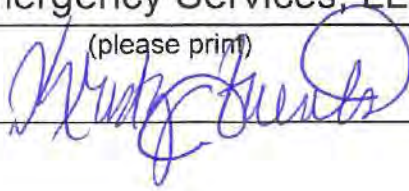
All other terms, conditions, and specifications remain unchanged.



City of Fort Lauderdale • Procurement Services Division
100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
954-828-5933 • Fax 954-828-5576 • purchase@fortlauderdale.gov

Laurie Platkin
Senior Procurement Specialist

Company Name: DRC Emergency Services, LLC
(please print)

Bidder's Signature: 

Date: 3/12/24



ADDENDUM NO. 7

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/11/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Exhibit B – Group A, lines 526 and 526, quantity on lines should read as follows:

526	Dead Animal Carcasses Animals on Land (can be collected on shore or from shoreline)	4 <u>0.5</u>	TN	\$	-
527	Dead Animal Carcasses Animals or Fish in Waterway (collected from barge or boat)	4 <u>0.5</u>	TN	\$	-

Quantity is sourcing platform is correct.

2. System updated to allow "No Bid" line-item response when not providing pricing for Group A or Group B.
3. Solicitation Open Date has been extended to 3/13/24 at 2:00pm.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: DRC Emergency Services, LLC

(please print)

Bidder's Signature: 

Date: 3/12/24

SECTION VI - COST PROPOSAL PAGE

Proposer Name: DRC Emergency Services, LLC

Proposer agrees to supply the products and services at the prices bid/proposed below in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

~~Notes: Provide Total Project Cost from your Submission in the Infor Sourcing Platform~~

Total Project Cost _____ \$ _____

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items ~~4-69 481-549~~ 481-593) \$ 32,605,623.24

* Total is reflective of the Addendum 7 quantity revision to line items 526 and 527

Project Cost Group B (Line Items ~~70-442 550-892~~ 594-892) \$ 8,760,045.78

Total Project Cost (Lines Items ~~4-442 481-892~~) \$ ~~41,367,669.02~~ \$41,365,669.02

Kristy Fuentes 3/20/24

Submitted by:

Kristy Fuentes

Name (printed)

3/12/24

Date

Kristy Fuentes

Signature

Vice President/Secretary/Treasurer

Title

SECTION VI - COST PROPOSAL PAGE

Proposer Name: DRC Emergency Services, LLC

Proposer agrees to supply the products and services at the prices bid/proposed below in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

~~Notes: Provide Total Project Cost from your Submission in the Infor Sourcing Platform~~

Total Project Cost _____ \$ _____

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items ~~1-69 481-549~~ 481-593) \$ 32,605,623.24

* Total is reflective of the Addendum 7 quantity revision to line items 526 and 527

Project Cost Group B (Line Items ~~70-412 550-892~~ 594-892) \$ 8,760,045.78

Total Project Cost (Lines Items ~~1-412~~ 481-892) \$ 41,367,669.02

Submitted by:

Kristy Fuentes

Name (printed)

3/12/24

Date



Signature

Vice President/Secretary/Treasurer

Title

Exhibit B - Group A - Disaster Debris Removal Services

Item	Group A - Item Description	Est. Qty	Unit	Price	
481	ROW Vegetative Debris Removal	1,296,753	CY	\$ 8.68	-
482	ROW C&D Debris Removal	324,188	CY	\$ 9.68	-
483	ROW Broken Concrete Removal	2,500	CY	\$ 9.68	-
484	Parks Vegetative Debris Removal	50,000	CY	\$ 8.68	-
485	Parks C&D Debris Removal	10,000	CY	\$ 9.68	-
486	Private Property Vegetative Debris Removal (PPDR)	80,000	CY	\$ 8.68	-
487	Private Property C&D Debris Removal (PPDR)	20,000	CY	\$ 9.68	-
488	Demolition Non-RACM Structures	25,500	CY	\$ 19.98	-
489	Demolition RACM Structures	25,500	CY	\$ 36.98	-
490	DMS MGT and Reduction of VegThrough Grinding	856,052	CY	\$ 4.24	-
491	DMS MGT and Reduction of Veg Through Air Curtain Incineration	285,351	CY	\$ 2.78	-
492	DMS MGT and Reduction of Veg Through Open Burning	285,351	CY	\$ 2.48	-
493	DMS MGT and Reduction of C&D Debris Through Compaction	354,188	CY	\$ 1.72	-
494	Haul Out Reduced Vegetative Debris to Final Disposal Site Broward County or Monarch Landfill (no mileage tier)	228,280	CY	\$ 3.98	-
495	Haul Out Reduced Vegetative Debris to Final Disposal Site : Other FDS Approved by City, outside County limits: 0 - 30 miles	28,535	CY	\$ 4.22	-
496	Haul Out Reduced Vegetative Debris to Final Disposal Site: Other FDS Approved by City, outside County limits: 30.1 - 60 miles	14,268	CY	\$ 5.22	-
497	Haul Out Reduced Vegetative Debris to Final Disposal Site: Other FDS Approved by City, outside County limits: 60.1 - miles or greater	14,268	CY	\$ 6.98	-
498	Haul Out Compacted C&D Debris to Final Disposal Site Broward County or Monarch Landfill (no mileage tier)	113,340	CY	\$ 4.22	-
499	Haul Out Compacted C&D Debris to Final Disposal Site : Other FDS Approved by City, outside County limits: 0 - 30 miles	14,168	CY	\$ 5.22	-
500	Haul Out Compacted C&D Debris to Final Disposal Site: Other FDS Approved by City, outside County limits: 30.1 - 60 miles	7,084	CY	\$ 6.22	-
501	Haul Out Compacted C&D Debris to Final Disposal Site: Other FDS Approved by City, outside County limits: 60.1 miles or greater	7,084	CY	\$ 6.98	-
502	Removal of ROW Hazardous Tree and Limbs 6 inch to 12.99 inch diameter	250	EA	\$ 65.00	-
503	Removal of ROW Hazardous Tree Limbs 13 inch to 24.99 inch diameter	175	EA	\$ 195.00	-
504	Removal of ROW Hazardous Tree Limbs 25 inch to 36.99 inch diameter	100	EA	\$ 240.00	-
505	Removal of ROW Hazardous Tree Limbs 37 inch to 48.99 inch diameter	100	EA	\$ 295.00	-
506	Removal of ROW Hazardous Tree Limbs 49 inch and larger diameter	50	EA	\$ 325.00	-
507	Removal of ROW Hazardous Tree Limbs Hanger Removal (per Tree)	17,000	EA	\$ 82.50	-
508	Removal and Transport of Hazardous Stumps 24 inch to 36.99 inch diameter	100	EA	\$ 200.00	-
509	Removal and Transport of Hazardous Stumps 37 inch to 48.99 inch diameter	50	EA	\$ 300.00	-

Exhibit B - Group A - Disaster Debris Removal Services

Item	Group A - Item Description	Est. Qty	Unit	Price	
510	Removal and Transport of Hazardous Stumps 49 inch and larger diameter	25	EA	\$ 400.00	-
511	Housedhold Hazardous Waste Removal, Transport and Disposal	1,000	LB	\$ 14.95	-
512	Abandoned Vehicle Removal, Transport and Disposal	50	EA	\$ 250.00	-
513	Abandoned Vessel Removal, Transport and Disposal Vessels on Land up to 17.99 feet in length	200	LF	\$ 60.00	-
514	Abandoned Vessel Removal, Transport and Disposal Vessels on Land 18 to 34.99 feet in length	100	LF	\$ 75.00	-
515	Abandoned Vessel Removal, Transport and Disposal Vessels on Land 35 feet to 51.99 feet in length	50	LF	\$ 115.00	-
516	Abandoned Vessel Removal, Transport and Disposal Vessels on Land 52 feet or greater in length	1	LF	\$ 125.00	-
517	Abandoned Vessel Removal, Transport and Disposal Vessels in Water up to 17.99 feet in length	200	LF	\$ 160.00	-
518	Abandoned Vessel Removal, Transport and Disposal Vessels in Water 18 to 34.99 feet in length	100	LF	\$ 175.00	-
519	Abandoned Vessel Removal, Transport and Disposal Vessels in Water 35 feet to 51.99 feet in length	50	LF	\$ 215.00	-
520	Abandoned Vessel Removal, Transport and Disposal Vessels in Water 52 feet or greater in length	1	LF	\$ 225.00	-
521	Management and Operation of Staging Areas for Vehicles and Vessels per Day	120	DA	\$ 1,750.00	-
522	ROW White Goods Debris Removal Collection of white goods and transportation to City designated DMS or Final Disposal Site	500	EA	\$ 50.00	-
523	ROW White Goods Debris Removal Freon removal from eligible freon containing white goods	500	EA	\$ 30.00	-
524	E-waste Item Removal	5,000	EA	\$ 20.00	-
525	Tire removal and disposal or recycle	50	EA	\$ 15.00	-
526	Dead Animal Carcasses Animals on Land (can be collected on shore or from shoreline)	1	TN	\$ 500.00	-
527	Dead Animal Carcasses Animals or Fish in Waterway (collected from barge or boat)	1	TN	\$ 3,500.00	-
528	ROW Sand Removal and Screening	40,000	CY	\$ 19.86	-
529	Private Property Sand Removal and Screening	10,000	CY	\$ 19.86	-
530	Beach Scrape and Clean	100,000	CY	\$ 12.24	-
531	Marine Debris Removal Land based debris removal	10,000	CY	\$ 78.50	-
532	Marine Debris Removal Water based debris removal	10,000	CY	\$ 168.50	-
533	Canal Silt Removal, Transport and Disposal Land based silt removal	5,000	CY	\$ 14.88	-
534	Canal Silt Removal, Transport and Disposal Water based silt removal	5,000	CY	\$ 62.50	-
535	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width 0 - 4.0 feet	5,280	LF	\$ 8.50	-
536	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width 4.1 - 8.0 feet	5,280	LF	\$ 8.50	-

Exhibit B - Group A - Disaster Debris Removal Services

Item	Group A - Item Description	Est. Qty	Unit	Price
537	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width - 8.1 - 12.0 feet	5,280	LF	\$ 9.00 -
538	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width - 12.1 - 16 feet	5,280	LF	\$ 9.50 -
539	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width - 16.1 - 20 feet	5,280	LF	\$ 9.50 -
540	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width - 20.1 feet or greater	5,280	LF	\$ 10.50 -
541	Cleaning and Clearing of Storm Drain Lines Drain Line Diameter 0 - 15.0 inches	5,280	LF	\$ 8.00 -
542	Cleaning and Clearing of Storm Drain Lines Drain Line Diameter 15.01- 36 inches	5,280	LF	\$ 10.00 -
543	Cleaning and Clearing of Storm Drain Lines Drain Line Diameter 36.01 or greater	100	LF	\$ 12.50 -
544	Cleaning and Clearing of Catch Basins and Inlets 4' x 4'	50	EA	\$ 450.00 -
545	Cleaning and Clearing of Catch Basins and Inlets 8' x 8'	50	EA	\$ 650.00 -
546	Cleaning and Clearing of Catch Basins and Inlets 10' x 10'	50	EA	\$ 800.00 -
547	Cleaning and Clearing of Catch Basins and Inlets 20' x 20' or larger	50	EA	\$ 1,000.00 -
548	Silt Hauling and Disposal	5,000	CY	\$ 10.88 -
549	Mechanized Street Sweeper (Hourly rate including equipment, labor and any associated operational costs)	100	HR	\$ 225.00 -
CATEGORY N: EMERGENCY ROAD CLEARANCE OR DEBRIS REMOVAL - The CONTRACTOR shall provide emergency roadway clearance or debris removal as requested by the City. Unit prices shall include all labor, equipment, materials, transportation, service and all other incidental fees to complete the services.				
550	Air Curtain Burner, Self Contained System	1	HR	\$ 125.00 -
551	Bobcat Loader	1	HR	\$ 115.00 -
552	50' Bucket Truck	1	HR	\$ 195.00 -
553	Crash Truck w/Impact Attenuator	1	HR	\$ 275.00 -
554	Dozer, Tracked, D4 or Equivalent	1	HR	\$ 135.00 -
555	Dozer, Tracked, D6 or Equivalent	1	HR	\$ 145.00 -
556	Dozer, Tracked, D7 or Equivalent	1	HR	\$ 155.00 -
557	Dozer, Tracked, D8 or Equivalent	1	HR	\$ 225.00 -
558	Dump Truck, 10 CY-17 CY	1	HR	\$ 65.00 -
559	Dump Truck, 18 CY-20 CY	1	HR	\$ 75.00 -
560	Dump Truck, 21 CY-30 CY	1	HR	\$ 85.00 -
561	Generator, 16 to 100kW	1	HR	\$ 150.00 -
562	Generator, 210 to 350 kW	1	HR	\$ 450.00 -
563	Generator, 1,100 to 2,500 kW	1	HR	\$ 2,595.00 -
564	Fuel Truck and Fuel (1,000 gallon)	1	HR	\$ 150.00 -
565	Light Plant with Fuel Support	1	HR	\$ 35.00 -

Exhibit B - Group A - Disaster Debris Removal Services

Item	Group A - Item Description	Est. Qty	Unit	Price
566	Grader w/12' Blade	1	HR	\$ 125.00 -
567	Hydraulic Excavator, 1.5 CY	1	HR	\$ 150.00 -
568	Hydraulic Excavator, 2.5 CY	1	HR	\$ 165.00 -
569	Knuckleboom Loader	1	HR	\$ 145.00 -
570	Lowboy Trailer w/Tractor	1	HR	\$ 95.00 -
571	Mobile Crane up to 15 Ton	1	HR	\$ 295.00 -
572	Pump, 40 to 140 HP (Minimum 25' Intake and 200' Discharge to Include Fuel and Support Personnel)	1	HR	\$ 110.00 -
573	Pump, 200 HP to 350 HP (Minimum 25' Intake and 200' Discharge to Include Fuel & Support Personnel)	1	HR	\$ 125.00 -
574	Pump, 500 HP to 650 HP (Minimum 25' Intake and 200' Discharge to Include Fuel & Support Personnel)	1	HR	\$ 250.00 -
575	Vac Truck (Mist Capacity)	1	HR	\$ 195.00 -
576	Pickup Truck, .5 Ton	1	HR	\$ 40.00 -
577	Skid-Steer Loader, 1,000 LB Capacity	1	HR	\$ 115.00 -
578	Skid-Steer Loader, 2,000 LB Capacity	1	HR	\$ 120.00 -
579	Tub Grinder, 800 to 1,000 HP	1	HR	\$ 150.00 -
580	Track Hoe - John Deere 690 or Equivalent	1	HR	\$ 165.00 -
581	Truck, Flatbed	1	HR	\$ 65.00 -
582	4 Wheel Drive Lift for Tower	1	HR	\$ 45.00 -
583	Water Truck (Non-Potable, Dust Control and Pavement Maintenance)	1	HR	\$ 125.00 -
584	Wheel Loader, 2.5 CY, 950 or Similar	1	HR	\$ 195.00 -
585	Wheel Loader, 3.5 - 4.0 CY, 966 or Similar	1	HR	\$ 210.00 -
586	Wheel Loader, 4.5 CY, 980 or Similar	1	HR	\$ 225.00 -
587	Wheel Loader-Backhoe, 1.0 - 1.5 CY	1	HR	\$ 185.00 -
588	Self Loading Truck/Trailer	1	HR	\$ 125.00 -
589	Operations Manager w/Cell Phone and Pickup	1	HR	\$ 85.00 -
590	Crew Foreman w/Cell Phone and Pickup	1	HR	\$ 65.00 -
591	Tree Climber/Chainsaw and Gear	1	HR	\$ 95.00 -
592	Laborer w/Chain Saw	1	HR	\$ 65.00 -
593	Laborer w/Small Tools, Traffic Control, or Flagperson	1	HR	\$ 65.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
CATEGORY D: SATELLITE COMMUNICATIONS - The CONTRACTOR shall furnish satellite equipment on a rental basis and service. The preferable term is a weekly rental as a minimum. Unit prices shall include all labor, equipment, materials, transportation, service and all other incidental fees to complete the services.				
594	Satellite Communications: Rental of Equipment – Capability of calling nationwide from Florida – no additional roaming or long distance charges WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,000.00 -
595	Satellite Communications: Rental of Equipment – Capability of calling nationwide from Florida – no additional roaming or long distance charges MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,000.00 -
596	Satellite Communications: Per Minute Charge for Usage	1	EA	\$ 3.50 -
CATEGORY E: TEMPORARY SANITARY/HOUSING FACILITIES - The CONTRACTOR shall furnish temporary sanitary facilities on a rental basis and service for maintenance. The preferable term is a weekly rental as a minimum. Unit prices shall include all labor, equipment, materials, transportation, service and all other incidental fees to complete the services.				
597	Portable Toilet Units DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 245.00 -
598	Portable Toilet Units WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,090.00 -
599	Portable Toilet Units MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,720.00 -
600	Portable Toilet Units MAXIMUM CEILING UNIT PRICE PER SERVICE	1	EA	\$ 100.00 -
601	Portable Toilet Units (ADA accessible) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 285.00 -
602	Portable Toilet Units (ADA accessible) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,210.00 -
603	Portable Toilet Units (ADA accessible) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,280.00 -
604	Hand Wash Stations, self contained, free standing, single basin, cold water and hand soap dispenser DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 245.00 -
605	Hand Wash Stations, self contained, free standing, single basin, cold water and hand soap dispenser WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,090.00 -
606	Hand Wash Stations, self contained, free standing, single basin, cold water and hand soap dispenser MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,720.00 -
607	Hand Wash Stations (ADA accessible) self contained, free standing, single basin, cold water and hand soap dispenser DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 245.00 -
608	Hand Wash Stations (ADA accessible) self contained, free standing, single basin, cold water and hand soap dispenser WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,090.00 -
609	Hand Wash Stations (ADA accessible) self contained, free standing, single basin, cold water and hand soap dispenser MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,720.00 -
610	Shower/Rest Room Container Unit or Trailer Unit, Mens/Womens section, minimum 2 shower stalls per side, dressing area, 1 sink per side, hot/cold water, heated/air conditioned. DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 9,250.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
611	Shower/Rest Room Container Unit or Trailer Unit, Mens/Womens section, minimum 2 shower stalls per side, dressing area, 1 sink per side, hot/cold water, heated/air conditioned. WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 34,750.00 -
612	Shower/Rest Room Container Unit or Trailer Unit, Mens/Womens section, minimum 2 shower stalls per side, dressing area, 1 sink per side, hot/cold water, heated/air conditioned. MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$132,500.00-
613	Shower Unit, Single, ADA accessible DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 6,300.00 -
614	Shower Unit, Single, ADA accessible WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 26,590.00 -
615	Shower Unit, Single, ADA accessible MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$101,200.00 -
616	Bunk House, Climate Controlled, minimum 6 people DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 9,620.00 -
617	Bunk House, Climate Controlled, minimum 6 people WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 31,350.00 -
618	Bunk House, Climate Controlled, minimum 6 people MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$115,200.00-
619	Laundry Unit, minimum 4 each washer and dryers, self-contained with cold/hot water and climate control, folding table (preferred) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 15,300.00 -
620	Laundry Unit, minimum 4 each washer and dryers, self-contained with cold/hot water and climate control, folding table (preferred) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 59,500.00 -
621	Laundry Unit, minimum 4 each washer and dryers, self-contained with cold/hot water and climate control, folding table (preferred) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$228,700.00-

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
CATEGORY F: REEFER & REFRIGERATED CONTAINERS & ICE DELIVERY - The CONTRACTOR shall furnish freezer and refrigerator containers on a rental basis, maintenance and repair. The preferable term is a weekly rental as a minimum. Unit prices shall include all labor, equipment, materials, transportation, fueling costs, service and all other incidental fees to complete the services.				
622	Refrigeration Containers - 1 temperature setting (refrigerate or freeze) Minimum 40' Cubic Volume 2,083.5 CF: WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20,950.00 -
623	Refrigeration Containers - 1 temperature setting (refrigerate or freeze) Minimum 40' Cubic Volume 2,083.5 CF: MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 63,500.00 -
624	Refrigeration Containers - Dual temperature settings (refrigerate and freeze) Minimum 40' Cubic Volume 2,083.5 CF: WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20,950.00 -
625	Refrigeration Containers - Dual temperature settings (refrigerate and freeze) Minimum 40' Cubic Volume 2,083.5 CF: MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 63,500.00 -
626	Reefer Container (Tractor trailer, fuel powered) Minimum 40' Cubic Volume 2,083.5 CF: WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20,950.00 -
627	Reefer Container (Tractor trailer, fuel powered) Minimum 40' Cubic Volume 2,083.5 CF: MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 63,500.00 -
628	Bagged Ice, cubed and made of potable water, 7 pound bags, palletized - UNIT PRICE PER BAG: MAXIMUM UNIT PRICE	1	EA	\$ 8.50 -
629	Bagged Ice, cubed and made of potable water, 10 pound bags, palletized - UNIT PRICE PER BAG: MAXIMUM UNIT PRICE	1	EA	\$ 9.50 -
CATEGORY G: POTABLE WATER TRUCK AND DRINKING WATER - The CONTRACTOR shall furnish POTABLE WATER TRUCK equipment on a rental basis, maintenance and repair and bottled water. The preferable term is a weekly rental as a minimum. Unit prices shall include all labor, equipment, materials, transportation, service and all other incidental fees to complete the services.				
630	Potable Water Tank (Minimum 2,000 Gallon) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,500.00 -
631	Potable Water Tank (Minimum 2,000 Gallon) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 9,000.00 -
632	Potable Water Tank (Minimum 2,000 Gallon) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 32,000.00 -
633	Refilling of Potable Water Tanks - PRICE PER GALLON MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1.29 -
634	Bottled Water Delivery, size 16-16.9 oz plastic bottles, palletized - Price per bottle MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1.99 -
CATEGORY H: MOBILE FLEET REPAIR FACILITIES/ASSISTANCE - The CONTRACTOR shall furnish equipment and portable facility on a rental basis, maintenance and repair. Labor, parts and materials for fleet repair services shall be compensated based on this schedule. The preferable term is a weekly rental as a minimum. Unit prices shall include all labor, equipment, materials, transportation service and all other incidental fees to complete the services.				
635	Mobile Fleet Repair Unit inclusive of all required equipment, self contained and self powered to perform fleet repair services DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 57,850.00 -
636	Mobile Fleet Repair Unit inclusive of all required equipment, self contained and self powered to perform fleet repair services WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 104,790.00-

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
637	Mobile Fleet Repair Unit inclusive of all required equipment, self contained and self powered to perform fleet repair services MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$350,520.00 -
638	Mechanic/Technician/ Price per DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,650.00 -
639	Mechanic/Technician/ Price per WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 7,950.00 -
640	Mechanic/Technician/ Price per MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 32,500.00 -
641	Mobile Mechanic with truck and tools DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,500.00 -
642	Mobile Mechanic with truck and tools WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 19,500.00 -
643	Mobile Mechanic with truck and tools MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 72,500.00 -
644	Materials & Parts (i.e. supplies, oil, etc) from List or Mfg Retail. Passthrough costs to City. All to bid \$1	1,000	DO	\$ 1.00 -
CATEGORY I: TEMPORARY SIGNAGE & TRAFFIC CONTROL - The CONTRACTOR shall furnish traffic signage and control equipment on a rental basis, maintenance and repair. The preferable term is a weekly rental as a minimum. Unit prices shall include all labor, equipment, materials, transportation, service and all other incidental fees to complete the services.				
645	Safety Cade Type II Barricades with flashing lights inclusive of maintenance and battery replacement DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 250.00 -
646	Safety Cade Type II Barricades with flashing lights inclusive of maintenance and battery replacement WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 500.00 -
647	Safety Cade Type II Barricades with flashing lights inclusive of maintenance and battery replacement MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,000.00 -
648	DOT Black Base 36" traffic cones with two (2) each reflective bands DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
649	DOT Black Base 36" traffic cones with two (2) each reflective bands WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,510.00 -
650	DOT Black Base 36" traffic cones with two (2) each reflective bands MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 300.00 -
651	Diamond Grade 8 gauge Aluminum 36" x 36" Stop signs DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 150.00 -
652	Diamond Grade 8 gauge Aluminum 36" x 36" Stop signs WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 200.00 -
653	Diamond Grade 8 gauge Aluminum 36" x 36" Stop signs MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 300.00 -
654	A-Frame stands for 36" signs DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 75.00 -
655	A-Frame stands for 36" signs WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 150.00 -
656	A-Frame stands for 36" signs MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 300.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
CATEGORY J: CANTEEN, TENTS, FURNISHINGS - The CONTRACTOR shall furnish equipment and portable facilities and furnishings on a rental basis, maintenance and repair of equipment furnished and set up. The preferable term is a weekly rental as a minimum. Unit prices shall include all labor, equipment, materials, transportation, service and all other incidental fees to complete the services.				
657	Canopy, pole type or pop up without sides, 10' x 10' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,300.00 -
658	Canopy, pole type or pop up without sides, 10' x 10' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 8,500.00 -
659	Canopy, pole type or pop up without sides, 10' x 10' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 25,500.00 -
660	Canopy, pole type or pop up without sides, 20' x 20' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 7,800.00 -
661	Canopy, pole type or pop up without sides, 20' x 20' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 36,600.00 -
662	Canopy, pole type or pop up without sides, 20' x 20' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$109,800.00 -
663	Canopy, pole type or pop up without sides, 30' x 30' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 15,800.00 -
664	Canopy, pole type or pop up without sides, 30' x 30' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50,600.00 -
665	Canopy, pole type or pop up without sides, 30' x 30' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$151,800.00-
666	Tent, pole type or pop up with sides, 15' x 15' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,200.00 -
667	Tent, pole type or pop up with sides, 15' x 15' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 19,400.00 -
668	Tent, pole type or pop up with sides, 15' x 15' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 58,200.00 -
669	Tent, pole type or pop up with sides, 20' x 20' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 7,800.00 -
670	Tent, pole type or pop up with sides, 20' x 20' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 36,600.00 -
671	Tent, pole type or pop up with sides, 20' x 20' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$109,800.00 -
672	Tent, pole type or pop up with sides, 20' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 12,500.00 -
673	Tent, pole type or pop up with sides, 20' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 70,200.00 -
674	Tent, pole type or pop up with sides, 20' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$210,600.00-
675	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 20' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 17,000.00 -
676	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 20' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 89,000.00 -
677	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 20' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$267,000.00 -
678	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 30' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 23,000.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
679	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 30' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$131,000.00 -
680	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 30' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$393,000.00-
681	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 20' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50,000.00 -
682	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 20' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$240,000.00 -
683	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 20' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$720,000.00-
684	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 30' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 60,000.00 -
685	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 30' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$310,000.00-
686	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 30' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$930,000.00-
687	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be from a water tank, self contained, indoor. DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 735.00 -
688	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be from a water tank, self contained, indoor. WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20,750.00 -
689	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be from a water tank, self contained, indoor. MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 72,500.00 -
690	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be either from hose or water tank, outdoor. DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 725.00 -
691	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be either from hose or water tank, outdoor. WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,100.00 -
692	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be either from hose or water tank, outdoor. MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 7,500.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
CATEGORY K: PORTABLE LIGHTING - The CONTRACTOR shall furnish portable lighting equipment on a rental basis, maintenance and repair. The preferable term is a weekly rental as a minimum. Unit prices shall include all labor, equipment, materials, transportation, service, parts and all other incidental fees to complete the services.				
693	Portable Power Light Towers with the following minimum requirements: - four (4) 1000 watt metal halide fixtures in a NEMA 6 design - 3-section telescoping mast extends 12 – 30 ft - 360° rotation capability - outriggers and jacks for stability - low oil/high temperature auto shut down system - built-in circuit breakers for the lights DESCRIBE THE POWERING REQUIREMENTS TO OPERATE EQUIPMENT DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,250.00 -
694	Portable Power Light Towers with the following minimum requirements: - four (4) 1000 watt metal halide fixtures in a NEMA 6 design - 3-section telescoping mast extends 12 – 30 ft - 360° rotation capability - outriggers and jacks for stability - low oil/high temperature auto shut down system - built-in circuit breakers for the lights DESCRIBE THE POWERING REQUIREMENTS TO OPERATE EQUIPMENT WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,450.00 -
695	Portable Power Light Towers with the following minimum requirements: - four (4) 1000 watt metal halide fixtures in a NEMA 6 design - 3-section telescoping mast extends 12 – 30 ft - 360° rotation capability - outriggers and jacks for stability - low oil/high temperature auto shut down system - built-in circuit breakers for the lights DESCRIBE THE POWERING REQUIREMENTS TO OPERATE EQUIPMENT MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 11,500.00 -
CATEGORY L: BUILDING REMEDIATION - The CONTRACTOR shall provide building remediation services as requested by the City. Unit prices shall include all labor, equipment, materials, transportation, service and all other incidental fees to complete the services.				
696	1001-2000Cfm Air Scrubber/Neg Air DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 300.00 -
697	1001-2000Cfm Air Scrubber/Neg Air WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 950.00 -
698	1001-2000Cfm Air Scrubber/Neg Air MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,650.00 -
699	Dehumidifier - Large Commercial (76 And Over Ppd) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,675.00 -
700	Dehumidifier - Large Commercial (76 And Over Ppd) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,600.00 -
701	Dehumidifier - Large Commercial (76 And Over Ppd) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 29,715.00 -
702	12' X 50' Containment Berm DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,250.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
703	12' X 50' Containment Berm WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,950.00 -
704	12' X 50' Containment Berm MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 23,000.00 -
705	125' Art Manlift W/ Jib DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,915.00 -
706	125' Art Manlift W/ Jib WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,400.00 -
707	125' Art Manlift W/ Jib MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 14,930.00 -
708	1500 Kva 600V-480V Transf DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,700.00 -
709	1500 Kva 600V-480V Transf WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,900.00 -
710	1500 Kva 600V-480V Transf MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 22,000.00 -
711	2" 1 Hp Submersible Dewatering Pump DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 320.00 -
712	2" 1 Hp Submersible Dewatering Pump WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,220.00 -
713	2" 1 Hp Submersible Dewatering Pump MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,800.00 -
714	2" 1 Hp Submersible Trash Pump W/ Float DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 645.00 -
715	2" 1 Hp Submersible Trash Pump W/ Float WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,500.00 -
716	2" 1 Hp Submersible Trash Pump W/ Float MAXIMUM CEILING UNIT PRICE PER SERVICE	1	EA	\$ 4,850.00 -
717	56 Kw Diesel Generator With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,075.00 -
718	56 Kw Diesel Generator With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 8,510.00 -
719	56 Kw Diesel Generator With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 34,040.00 -
720	150 Kw Diesel Generator With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,580.00 -
721	150 Kw Diesel Generator With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 15,050.00 -
722	150 Kw Diesel Generator With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 62,200.00 -
723	500 Kw Diesel Generator Towable With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 12,800.00 -
724	500 Kw Diesel Generator Towable With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 49,500.00 -
725	500 Kw Diesel Generator Towable With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$195,000.00-
726	1000 Kw Diesel Generator With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 24,500.00 -
727	1000 Kw Diesel Generator With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 99,500.00 -
728	1000 Kw Diesel Generator With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$398,000.00-

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
729	2000 Kw Diesel Generator With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 47,500.00 -
730	2000 Kw Diesel Generator With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$195,000.00-
731	2000 Kw Diesel Generator With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$725,000.00-
732	200 Amp Spider Box Feeder Pnl DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 300.00 -
733	200 Amp Spider Box Feeder Pnl WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 900.00 -
734	200 Amp Spider Box Feeder Pnl MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,600.00 -
735	400 Amp Spider Box Feeder Pnl DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 650.00 -
736	400 Amp Spider Box Feeder Pnl WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,500.00 -
737	400 Amp Spider Box Feeder Pnl MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,500.00 -
738	Spider Box Feeder Pnl DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 300.00 -
739	Spider Box Feeder Pnl WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 900.00 -
740	Spider Box Feeder Pnl MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,500.00 -
741	Spider Box Tpb50P DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 250.00 -
742	Spider Box Tpb50P WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,680.00 -
743	Spider Box Tpb50P MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 7,540.00 -
744	2" X 50' Layflat Pvc Dis Cam Hose DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 70.00 -
745	2" X 50' Layflat Pvc Dis Cam Hose WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 160.00 -
746	2" X 50' Layflat Pvc Dis Cam Hose MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 490.00 -
747	3/4" X 50' Air Compressor Hose DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 70.00 -
748	3/4" X 50' Air Compressor Hose WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 160.00 -
749	3/4" X 50' Air Compressor Hose MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 490.00 -
750	375 CFM IQ 150 PSI Diesel Air Compressor DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 850.00 -
751	375 CFM IQ 150 PSI Diesel Air Compressor WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 6,500.00 -
752	375 CFM IQ 150 PSI Diesel Air Compressor MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 17,500.00 -
753	4" Adaptor Flg X F Bauer DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20.00 -
754	4" Adaptor Flg X F Bauer WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 140.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
755	4" Adaptor Flg X F Bauer MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 650.00 -
756	4" Adaptor Flg X M Bauer DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20.00 -
757	4" Adaptor Flg X M Bauer WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 140.00 -
758	4" Adaptor Flg X M Bauer MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 600.00 -
759	4" Strainer DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 40.00 -
760	4" Strainer WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 280.00 -
761	4" Strainer MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,200.00 -
762	4/0 Camlock Cable 50' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 45.00 -
763	4/0 Camlock Cable 50' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 165.00 -
764	4/0 Camlock Cable 50' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 625.00 -
765	4/0 Male Pig Tail DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 45.00 -
766	4/0 Male Pig Tail WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 130.00 -
767	4/0 Male Pig Tail MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 495.00 -
768	400 Ton Low Temp Chiller DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 6,850.00 -
769	400 Ton Low Temp Chiller WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 17,900.00 -
770	400 Ton Low Temp Chiller MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 60,500.00 -
771	4000 W Narrow Vertical Mast Light Tower DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,250.00 -
772	4000 W Narrow Vertical Mast Light Tower WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,600.00 -
773	4000 W Narrow Vertical Mast Light Tower MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 9,500.00 -
774	4"X20' Orange/Clear Suc Bauer Hose DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
775	4"X20' Orange/Clear Suc Bauer Hose WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 160.00 -
776	4"X20' Orange/Clear Suc Bauer Hose MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 590.00 -
777	4X4X10 Solids Vac 49Hp Qf Contr Pump (4" Trash Pump) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
778	4X4X10 Solids Vac 49Hp Qf Contr Pump (4" Trash Pump) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 160.00 -
779	4X4X10 Solids Vac 49Hp Qf Contr Pump (4" Trash Pump) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 590.00 -
780	4"X50' Layflat Nitrile Dis Bauer Hose DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
781	4"X50' Layflat Nitrile Dis Bauer Hose WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 16.00 -
782	4"X50' Layflat Nitrile Dis Bauer Hose MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 590.00 -
783	5.5K 19' Telehandler Forklift With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,680.00 -
784	5.5K 19' Telehandler Forklift With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,100.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
785	5.5K 19' Telehandler Forklift With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 78,560.00 -
786	50' #2 Banded 5-Wire DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
787	50' #2 Banded 5-Wire WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 160.00 -
788	50' #2 Banded 5-Wire MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 590.00 -
789	50' Spiderbox Cable 6/4 DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
790	50' Spiderbox Cable 6/4 WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 160.00 -
791	50' Spiderbox Cable 6/4 MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 590.00 -
792	500 Gal Double Wall UI Fuel Tank W/ Pump DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,250.00 -
793	500 Gal Double Wall UI Fuel Tank W/ Pump WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 6,450.00 -
794	500 Gal Double Wall UI Fuel Tank W/ Pump MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 13,530.00 -
795	6" Adaptor Bauer M X F Camlock DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 30.00 -
796	6" Adaptor Bauer M X F Camlock WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 210.00 -
797	6" Adaptor Bauer M X F Camlock MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 900.00 -
798	6" Adaptor Camlock F X Flg DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 30.00 -
799	6" Adaptor Camlock F X Flg WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 210.00 -
800	6" Adaptor Camlock F X Flg MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 900.00 -
801	6" Adaptor Camlock M X Flg DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 30.00 -
802	6" Adaptor Camlock M X Flg WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 210.00 -
803	6" Adaptor Camlock M X Flg MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 900.00 -
804	6" X 25' Chiller Hose Camlock Fitting DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20.00 -
805	6" X 25' Chiller Hose Camlock Fitting WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
806	6" X 25' Chiller Hose Camlock Fitting MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 80.00 -
807	6K-7K 42' Telehandler Forklift With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,900.00 -
808	6K-7K 42' Telehandler Forklift With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,400.00 -
809	6K-7K 42' Telehandler Forklift With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 14,000.00 -
810	6"X10' Blk Rbr Water Suc/Dis Bauer Hose DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
811	6"X10' Blk Rbr Water Suc/Dis Bauer Hose WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 160.00 -
812	6"X10' Blk Rbr Water Suc/Dis Bauer Hose MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 590.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
813	6"X20' Blk Rbr Oil Suc/Dis Cam Hose DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 60.00 -
814	6"X20' Blk Rbr Oil Suc/Dis Cam Hose WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 190.00 -
815	6"X20' Blk Rbr Oil Suc/Dis Cam Hose MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 645.00 -
816	6"X4" Concentric Reducer Flg DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 120.00 -
817	6"X4" Concentric Reducer Flg WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 315.00 -
818	6"X4" Concentric Reducer Flg MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 970.00 -
819	800 Amp I Line Panel W/ Breakers DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,595.00 -
820	800 Amp I Line Panel W/ Breakers WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,110.00 -
821	800 Amp I Line Panel W/ Breakers MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,080.00 -
822	Air Scrubber/Neg Air DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 300.00 -
823	Air Scrubber/Neg Air WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 960.00 -
824	Air Scrubber/Neg Air MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,660.00 -
825	Barwall Barrier Wall/Water Filled DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 27.00 -
826	Barwall Barrier Wall/Water Filled WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 65.00 -
827	Barwall Barrier Wall/Water Filled MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 220.00 -
828	Cable Ramps DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 28.00 -
829	Cable Ramps WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 45.00 -
830	Cable Ramps MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 285.00 -
831	Fcs Fence Coupler (Standard) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 15.00 -
832	Fcs Fence Coupler (Standard) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 25.00 -
833	Fcs Fence Coupler (Standard) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 75.00 -
834	Fgwba Fence Gate Wheel Bracket Assembly DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
835	Fgwba Fence Gate Wheel Bracket Assembly WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 85.00 -
836	Fgwba Fence Gate Wheel Bracket Assembly MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 250.00 -
837	Float Switch - Double DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20.00 -
838	Float Switch - Double WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 35.00 -
839	Float Switch - Double MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 85.00 -
840	Fence Panel 6'X12' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
841	Fence Panel 6'X12' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 85.00 -
842	Fence Panel 6'X12' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 250.00 -
843	Fts Fence Tube Stand DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 15.00 -
844	Fts Fence Tube Stand WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 25.00 -
845	Fts Fence Tube Stand MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 75.00 -
846	Fwsbr Fence Wind Stabilizer Brace DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
847	Fwsbr Fence Wind Stabilizer Brace WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 85.00 -
848	Fwsbr Fence Wind Stabilizer Brace MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 250.00 -
849	Fwst Fence Wind Stabilizer Tray DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20.00 -
850	Fwst Fence Wind Stabilizer Tray WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 35.00 -
851	Fwst Fence Wind Stabilizer Tray MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 85.00 -
852	Negative Air Machine Scrubber DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 50.00 -
853	Negative Air Machine Scrubber WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 85.00 -
854	Negative Air Machine Scrubber MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 250.00 -
855	Generator And Chiller Site Tech DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 500.00 -
856	Generator And Chiller Site Tech WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,500.00 -
857	Generator And Chiller Site Tech MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 12,500.00 -
858	Air Mover, Carpet DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 65.00 -
859	Air Mover, Carpet WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 150.00 -
860	Air Mover, Carpet MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 480.00 -
861	Air Scrubber, 2000 Cfm DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 285.00 -
862	Air Scrubber, 2000 Cfm WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 800.00 -
863	Air Scrubber, 2000 Cfm MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,775.00 -
864	Portable Extractor DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 285.00 -
865	Portable Extractor WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 800.00 -
866	Portable Extractor MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,775.00 -
867	Pressure Washer - Hot DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 385.00 -
868	Pressure Washer - Hot WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 900.00 -
869	Pressure Washer - Hot MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,010.00 -
870	Vacuum - Wet/Dry DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 110.00 -
871	Vacuum - Wet/Dry WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 280.00 -
872	Vacuum - Wet/Dry MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 940.00 -
873	Office Trailer With Generator And Fuel DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,295.00 -

Exhibit C - Group B - Emergency Logistical Services

Item	Group B - Item Description	Est. Qty	Unit	Price
874	Office Trailer With Generator And Fuel WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 8,545.00 -
875	Office Trailer With Generator And Fuel MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 27,285.00 -
876	ADA Restroom Trailer With Generator And Fuel DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 8,300.00 -
877	ADA Restroom Trailer With Generator And Fuel WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 30,590.00 -
878	ADA Restroom Trailer With Generator And Fuel MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 108,200.00-
879	20' X 20' Cool Down Tent With Generator And Fuel DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 10,500.00 -
880	20' X 20' Cool Down Tent With Generator And Fuel WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 42,880.00 -
881	20' X 20' Cool Down Tent With Generator And Fuel MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 125,000.00-
CATEGORY M: BUILDING REMEDIATION LABOR - The CONTRACTOR shall provide building remediation services as requested by the City. Unit prices shall include all labor, equipment, materials, transportation, service and all other incidental fees to complete the services.				
882	Remediation Project Coordinator With Burden	1	HR	\$ 120.00 -
883	Remediation Supervisor With Burden	1	HR	\$ 110.00 -
884	Restoration Supervisor With Burden	1	HR	\$ 110.00 -
885	Remediation Skilled Labor With Burden	1	HR	\$ 75.00 -
886	Remediation Sr Project Manager With Burden	1	HR	\$ 95.00 -
887	Remediation Technical Specialist With Burden	1	HR	\$ 115.00 -
888	Hvac Technician With Burden	1	HR	\$ 115.00 -
889	Service Electrician With Burden	1	HR	\$ 115.00 -
890	Security Guard- Unarmed	1	HR	\$ 115.00 -
891	Incident Commander With Burden	1	HR	\$ 135.00 -
892	Project Supervisor With Burden	1	HR	\$ 125.00 -



NON-COLLUSION STATEMENT

By signing this offer, the vendor/contractor certifies that this offer is made independently and *free* from collusion. Vendor shall disclose below any City of Fort Lauderdale, FL officer or employee, or any relative of any such officer or employee who is an officer or director of, or has a material interest in, the vendor's business, who is in a position to influence this procurement.

Any City of Fort Lauderdale, FL officer or employee who has any input into the writing of specifications or requirements, solicitation of offers, decision to award, evaluation of offers, or any other activity pertinent to this procurement is presumed, for purposes hereof, to be in a position to influence this procurement.

For purposes hereof, a person has a material interest if they directly or indirectly own more than 5 percent of the total assets or capital stock of any business entity, or if they otherwise stand to personally gain if the contract is awarded to this vendor.

In accordance with City of Fort Lauderdale, FL Policy and Standards Manual, 6.10.8.3,

3.3. City employees may not contract with the City through any corporation or business entity in which they or their immediate family members hold a controlling financial interest (e.g., ownership of five (5) percent or more).

3.4. Immediate family members (spouse, parents, and children) are also prohibited from contracting with the City subject to the same general rules.

Failure of a vendor to disclose any relationship described herein shall be reason for debarment in accordance with the provisions of the City Procurement Code.

<u>NAME</u>	<u>RELATIONSHIPS</u>
N/A _____	N/A _____
_____	_____
_____	_____
_____	_____

In the event the vendor does not indicate any names, the City shall interpret this to mean that the vendor has indicated that no such relationships exist.



 Authorized Signature
 Kristy Fuentes

 Name (Printed)

Vice President/Secretary/Treasurer

 Title
 3/12/24

 Date



**CONTRACTOR'S CERTIFICATE OF COMPLIANCE WITH
NON-DISCRIMINATION PROVISIONS OF THE CONTRACT**

The completed and signed form should be returned with the Contractor's submittal. If not provided with submittal, the Contractor must submit within three business days of City's request. Contractor may be deemed non-responsive for failure to fully comply within stated timeframes.

Pursuant to City Ordinance Sec. 2-17(a)(i)(ii), bidders must certify compliance with the Non-Discrimination provision of the ordinance.

- A. Contractors doing business with the City shall not discriminate against their employees based on the employee's race, color, religion, gender (including identity or expression), marital status, sexual orientation, national origin, age, disability, or any other protected classification as defined by applicable law.

Contracts. Every Contract exceeding \$100,000, or otherwise exempt from this section shall contain language that obligates the Contractor to comply with the applicable provisions of this section.

The Contract shall include provisions for the following:

- (i) The Contractor certifies and represents that it will comply with this section during the entire term of the contract.
- (ii) The failure of the Contractor to comply with this section shall be deemed to be a material breach of the contract, entitling the City to pursue any remedy stated below or any remedy provided under applicable law.



Authorized Signature

Kristy Fuentes, Vice President/Secretary/Treasurer

Print Name and Title

3/12/24

Date



E-VERIFY AFFIRMATION STATEMENT

Solicitation/Bid /Contract No: Event 211

Project Description:


Emergency Debris Removal and Disaster Recovery Services

Contractor/Proposer/Bidder acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of,

- A. all persons employed by Contractor/Proposer/Bidder to perform employment duties within Florida during the term of the Contract, and,
- B. all persons (including subcontractors/vendors) assigned by Contractor/Proposer/Bidder to perform work pursuant to the Contract.

The Contractor/Proposer/Bidder acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the Contract is a condition of the Contract.

Contractor/Proposer/ Bidder Company Name: DRC Emergency Services, LLC

Authorized Company Person's Signature: 


Authorized Company Person's Title: Vice President/Secretary/Treasurer

Date: 3/12/24

AFFIDAVIT OF COMPLIANCE WITH FOREIGN ENTITY LAWS
(Florida Statute- §287.138, 692.201, 692.202, 692.203, and 692.204)

The undersigned, on behalf of the entity listed below ("Entity"), hereby attests under penalty of perjury as follows:


1. Entity is not owned by the government of a foreign country of concern as defined in Section 287.138, Florida Statutes. (Source: § 287.138(2)(a), Florida Statutes)
2. The government of a foreign country of concern does not have a controlling interest in Entity. (Source: § 287.138(2)(b), Florida Statutes)
3. Entity is not organized under the laws of, and does not have a principal place of business in, a foreign country of concern. (Source: § 287.138(2)(c), Florida Statutes)
4. Entity is not owned or controlled by the government of a foreign country of concern, as defined in Section 692.201, Florida Statutes. (Source: § 288.007(2), Florida Statutes)
5. Entity is not a partnership, association, corporation, organization, or other combination of persons organized under the laws of or having its principal place of business in a foreign country of concern, as defined in Section 692.201, Florida Statutes, or a subsidiary of such entity. (Source: § 288.007(2), Florida Statutes)
6. Entity is not a foreign principal, as defined in Section 692.201, Florida Statutes. (Source: § 692.202(5)(a)(I), Florida Statutes)
7. Entity is in compliance with all applicable requirements of Sections 692.202, 692.203, and 692.204, Florida Statutes.
8. **(Only applicable if purchasing real property)** Entity is not a foreign principal prohibited from purchasing the subject real property. Entity is either (a) not a person or entity described in Section 692.204(1)(a), Florida Statutes, or (b) authorized under Section 692.204(2), Florida Statutes, to purchase the subject property. Entity is in compliance with the requirements of Section 692.204, Florida Statutes. (Source: §§ 692.203(6)(a), 692.204(6)(a), Florida Statutes)
9. The undersigned is authorized to execute this affidavit on behalf of Entity.

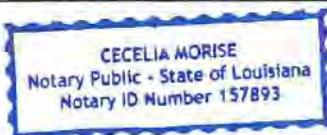
Name: Kristy Fuentes Title: Vice President/Secretary/Treasurer Entity: DRC Emergency Services, LLC
Signature:  Date: 3/12/24

NOTARY PUBLIC ACKNOWLEDGEMENT SECTION

STATE OF LOUISIANA
COUNTY OF JEFFERSON PARISH

The foregoing instrument was acknowledged before me, by means of physical presence or online notarization, this 12th day of March, 2024 by Kristy Fuentes, as Vice President/Secretary/Treasurer for DRC Emergency Services, LLC, who is personally known to me or who has produced _____ as identification.

Notary Public Signature:  (Notary Seal)
Print Name: Cecelia Morise My commission expires: at death



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 02/08/2024

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer any rights to the certificate holder in lieu of such endorsement(s).

PRODUCER: USI Southwest, 3850 N. Causeway Blvd., Suite 1200, Metairie, LA 70002. CONTACT NAME: Paul Hogan, PHONE: 504-355-5019, FAX: 610-537-4152, E-MAIL ADDRESS: Paul.Hogan@usi.com. INSURER(S) AFFORDING COVERAGE: INSURER A: US Specialty Insurance Company (29599), INSURER B: Ascot Insurance Company (23752), INSURER C: Company Lloyd's of London (SURPLU).

COVERAGES CERTIFICATE NUMBER: REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

Table with columns: INSR LTR, TYPE OF INSURANCE, ADDL INSR, SUBR WVD, POLICY NUMBER, POLICY EFF (MM/DD/YYYY), POLICY EXP (MM/DD/YYYY), LIMITS. Includes rows for Commercial General Liability, Marine General Liability, Automobile Liability, Umbrella Liab, Excess Liab, Workers Compensation and Employers' Liability, Pollution, and P & I.

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

CERTIFICATE HOLDER: City of Fort Lauderdale, 100 N. Andrews Avenue, Fort Lauderdale, FL 33301. CANCELLATION: SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE: [Signature]

DESCRIPTIONS (Continued from Page 1)

Marine General Liability

Marine Comprehensive Liability form, including:

Action Over Indemnity Buyback Endorsement.

Blanket Additional Insured and Waiver of Subrogation, as required by written contract

Blanket Primary and Non-Contributory, as required by written contract

Amended Aggregate Limits of Insurance (Per Project) Endorsement.

In Rem

Limited Pollution Buyback (72 hour/30 days) Endorsement.

Ship Repairers Liability Endorsement

Gulf of Mexico Extension

Watercraft Exclusion Removed

Hull and Machinery and Protection & Indemnity:

Hull Limit: Total Insured Value as per Vessel Schedule

P&I Limit: \$5,000,000 Per Occurrence

Includes Collision and Towers Liability

Contractual Liability Extension

Jones Act Coverage / Crew Coverage

Pollution Buy-Back

In Rem

Other than Owner Clause

Liner Negligence Clause

Removal of Wreck

American Institute Hull Clauses

American Institute Tug Form (53R-1

Protection and Indemnity (SP-23)

Blanket Additional Insured and Waiver of subrogation in favor of certificate holder as required by written contract.

Navigation Warranty: Limited to United States Coast Guard Certificate of Inspection, or Inland and Coastal Waters of Texas and Louisiana, whichever is the lesser.

Vessel Pollution:

07/01/2023 - 07/01/2024

EPG (Environmental Pollution Group, LLC)- Policy #: EPG06739-12

Limit: \$5,000,000 Per Occurrence OPA/CERCLA

Blanket Additional Insured and Waiver of subrogation in favor of certificate holder as required by written contract.

Workers Compensation Including USL&H:

Signal Mutual Indemnity

Policy Number: 46302

10/01/2023 - 10/01/2024

Incidental MEL Coverage

Blanket Waiver of subrogation in favor of certificate holder as required by written contract

DESCRIPTIONS (Continued from Page 1)

Umbrella Excess Liability:

Ascot Insurance Company - MAXS231000235103 25% Lead
New York Marine and General Ins - ML2023MEE10240 25%
Endurance American Insurance Co - OMX10015217102 25%
US Specialty Insurance Company - CXS12289073 25%

Follows Form

Underlying Policies Include: Marine General Liability, Auto, Employer's Liability, and USL&H

Blanket Additional Insured and Waiver of subrogation in favor of certificate holder as required by written contract

All Policies include 30 Days Notice of Cancellation and 10 Days Notice for nonpayment.

The Marine General Liability, Automobile Liability, Hull & Machinery / Protection & Indemnity Policy, Vessel Pollution and Bumpershoot (Excess) Liability policies include an automatic Blanket Additional Insured Endorsement and an automatic Blanket Waiver of Subrogation Endorsement to the Certificate Holder only when there is a written contract between the Named Insured and the Certificate Holder that requires such status.

The Marine General Liability, Automobile Liability, Hull & Machinery / Protection & Indemnity Policy, Vessel Pollution and Bumpershoot (Excess), USL&H, and Employers' Liability provide a Blanket Waiver of Subrogation in favor of the same, when required by written contract.

This page has been left blank intentionally.

Request for Taxpayer Identification Number and Certification

Give Form to the requester. Do not send to the IRS.

Go to www.irs.gov/FormW9 for instructions and the latest information.

1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.

DRC Emergency Services, LLC

2 Business name/disregarded entity name, if different from above

3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.

- Individual/sole proprietor or single-member LLC
- C Corporation
- S Corporation
- Partnership
- Trust/estate
- Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) **P**
- Note:** Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.
- Other (see instructions)

4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):

Exempt payee code (if any) _____

Exemption from FATCA reporting code (if any) _____

(Applies to accounts maintained outside the U.S.)

5 Address (number, street, and apt. or suite no.) See instructions.

6702 Broadway Street

6 City, state, and ZIP code

Galveston, Texas 77554

7 List account number(s) here (optional)

Requester's name and address (optional)

Print or type. See Specific Instructions on page 3.

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number								
			-					

or

Employer identification number									
6	3	-	1	2	8	3	7	2	9

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here

Signature of U.S. person



Date **1/5/24**

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Foreign Limited Liability Company
DRC EMERGENCY SERVICES, LLC

Filing Information

Document Number M05000003946
FEI/EIN Number 63-1283729
Date Filed 07/18/2005
State AL
Status ACTIVE
Last Event LC AMENDMENT
Event Date Filed 09/29/2015
Event Effective Date NONE

Principal Address

6702 BROADWAY STREET
Galveston, TX 77554

Changed: 11/13/2018

Mailing Address

110 Veterans Memorial Blvd
Suite 515
METAIRIE, LA 70005

Changed: 04/20/2023

Registered Agent Name & Address

COGENCY GLOBAL INC.
115 North Calhoun Street
Suite 4
Tallahassee, FL 32301

Name Changed: 10/29/2013

Address Changed: 04/16/2019

Authorized Person(s) Detail

Name & Address

Title Owner

DRC Equity, LLC
6702 BROADWAY STREET
Galveston, TX 77554

Title Vice President/ Secretary

Fuentes, Kristy
6702 BROADWAY STREET
Galveston, TX 77554

Title President

Sullivan, John R.
6702 BROADWAY STREET
Galveston, TX 77554

Annual Reports

Report Year	Filed Date
2022	04/28/2022
2022	06/10/2022
2023	04/20/2023

Document Images

04/20/2023 -- ANNUAL REPORT	View image in PDF format
06/10/2022 -- AMENDED ANNUAL REPORT	View image in PDF format
04/28/2022 -- ANNUAL REPORT	View image in PDF format
04/27/2021 -- ANNUAL REPORT	View image in PDF format
04/09/2020 -- ANNUAL REPORT	View image in PDF format
04/16/2019 -- ANNUAL REPORT	View image in PDF format
04/18/2018 -- ANNUAL REPORT	View image in PDF format
04/14/2017 -- ANNUAL REPORT	View image in PDF format
04/28/2016 -- AMENDED ANNUAL REPORT	View image in PDF format
04/25/2016 -- ANNUAL REPORT	View image in PDF format
04/29/2015 -- ANNUAL REPORT	View image in PDF format
12/03/2014 -- LC Amendment	View image in PDF format
06/10/2014 -- AMENDED ANNUAL REPORT	View image in PDF format
01/13/2014 -- ANNUAL REPORT	View image in PDF format
10/29/2013 -- Reg. Agent Change	View image in PDF format
01/21/2013 -- ANNUAL REPORT	View image in PDF format
04/11/2012 -- ANNUAL REPORT	View image in PDF format
03/15/2011 -- ANNUAL REPORT	View image in PDF format

[10/15/2010 -- REINSTATEMENT](#)

[View image in PDF format](#)

[03/27/2009 -- ANNUAL REPORT](#)

[View image in PDF format](#)

[03/13/2008 -- ANNUAL REPORT](#)

[View image in PDF format](#)

[04/02/2007 -- ANNUAL REPORT](#)

[View image in PDF format](#)

[08/03/2006 -- ANNUAL REPORT](#)

[View image in PDF format](#)

[03/16/2006 -- ANNUAL REPORT](#)

[View image in PDF format](#)

[07/18/2005 -- Foreign Limited](#)

[View image in PDF format](#)

BID BOND **TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA**
Hartford, Connecticut 06183


KNOWN ALL BY THESE PRESENTS, That we, DRC Emergency Services, LLC, as Principal, and Travelers Casualty and Surety Company of America, as Surety, are held and firmly bound unto City of Fort Lauderdale, as Obligee, in the sum of Five Percent of the Greatest Amount Bid Dollars (\$ 5% G.A.B.) for the payment of which we bind ourselves, and our successors and assigns, jointly and severally, as provided herein.

WHEREAS, Principal has submitted or is about to submit a bid to the Obligee on a contract for Disaster Debris Removal and Emergency Logistical Services, RFP Event # 211 ("Project").

NOW, THEREFORE, the condition of this bond is that if Obligee accepts Principal's bid, and Principal enters into a contract with Obligee in conformance with the terms of the bid and provides such bond or bonds as may be specified in the bidding or contract documents, then this obligation shall be void; otherwise Principal and Surety will pay to Obligee the difference between the amount of Principal's bid and the amount for which Obligee shall in good faith contract with another person or entity to perform the work covered by Principal's bid, but in no event shall Surety's and Principal's liability exceed the penal sum of this bond.

Signed this 11th day of March, 2024.

DRC Emergency Services, LLC
(Principal)

By: 
Vice President/Secretary/Treasurer

Travelers Casualty and Surety Company of America

By: 
David T. Miclette, Attorney-in-Fact



Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS: That Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and that the Companies do hereby make, constitute and appoint **DAVID T MICLETTE** of **HOUSTON Texas**, their true and lawful Attorney(s)-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this **21st** day of **April, 2021**.



State of Connecticut

City of Hartford ss.

By: 
 Robert L. Raney, Senior Vice President

On this the **21st** day of **April, 2021**, before me personally appeared **Robert L. Raney**, who acknowledged himself to be the Senior Vice President of each of the Companies, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the **30th** day of **June, 2026**




 Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of each of the Companies, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, **Kevin E. Hughes**, the undersigned, Assistant Secretary of each of the Companies, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this **11th** day of **March**, **2024**




 Kevin E. Hughes, Assistant Secretary

To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
Please refer to the above-named Attorney(s)-in-Fact and the details of the bond to which this Power of Attorney is attached.