



Why We Do This:

- Ensure plan to implement and support policy goals
- Plan for future requirements & changes to ensure long-term financial sustainability
- Identify short-term and long-term impacts of current-year decisions
- Provide a framework for scenario evaluation and sensitivity tests
- Provide a framework for continuous improvement
- True-up prior year assumptions based on current conditions

Who is involved in the development process:

- City Manager's Office
- Department Directors, Deputy/Assistant Directors
- Key staff with knowledge of future operational/capital changes and requirements (i.e., Building Official, Stormwater Operations Manager, Business Managers)
- Office of Management and Budget and Finance Staff



Source Data:

- FY 2024 Unaudited Actuals
- FY 2025 Adopted Budget
- FY 2026 Draft Budget (6/4/25) With Decision Packages
- FY 2026 FY 2030 Community Investment Plan

Key Assumptions:

- "New" City Hall \$10M all funds annual impact beginning in FY 2028 (this will be updated once we have updated information of the new path forward)
 - Subsequent rent reductions across most funds for leased space





Financial Forecasts

General Fund
Water & Sewer
Stormwater
Sanitation
Parking
Building
Regional Sewer
Airport





General Fund Observations & Considerations - Revenues

Fire Assessment:

- Full cost recovery true-up in FY 2026 to \$61.8M (\$10.4M or 20.1% increase) based on updated assessment study
- Future true-ups estimated at 10% in FY 2029, FY 2032, and FY 2035

2026 June Taxable Value Revenue Increase of 7.3% over 2025 budget

Updated current year and near-term assumptions accordingly

Las Olas Marina Revenue:

Additional revenue sharing of \$300K in FY 2027 to reach a total \$1.2M by FY 2029

Bahia Mar Annual Revenue:

- \$0.9M near-term revenue reduction (FY 2027 FY 2029)
- \$17M-23M annual increase in FY 2030 through FY 2035 only



General Fund Observations & Considerations - Expenses

City's Annual Required Pension Contribution:

 Increased cost from the Police and Fire Pension Plan due to lower assumed rates of return in FY 2027 (\$0.6M / yr.)

Annual GERS Retiree COLA: \$2.2M for 7 years starting in FY 2025

Service Enhancements Related to Growth:

- 0.5% of salaries and wages and fringe benefits, approximately 8 FTEs
- \$0.9M beginning in FY 2027, escalating to \$10.5M by FY 2035

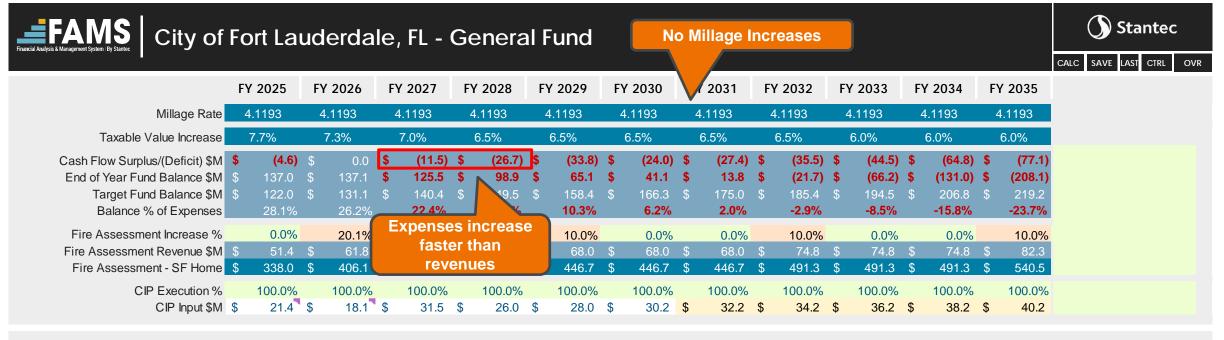
Swimming Hall of Fame: \$1.9M starting in FY 2027

FY 2028 Notable Ongoing Cost Increases - \$13.1M

- \$4.6M SAFER Grant Expiration (28 Firefighters)
- \$2.0M Las Olas Downtown Garage (Heron Lot) Fire Rescue Staffing
- \$6.5M New City Hall General Fund Obligation, which is a portion of the total \$10M estimate



General Fund Forecast – FY 2026 Baseline

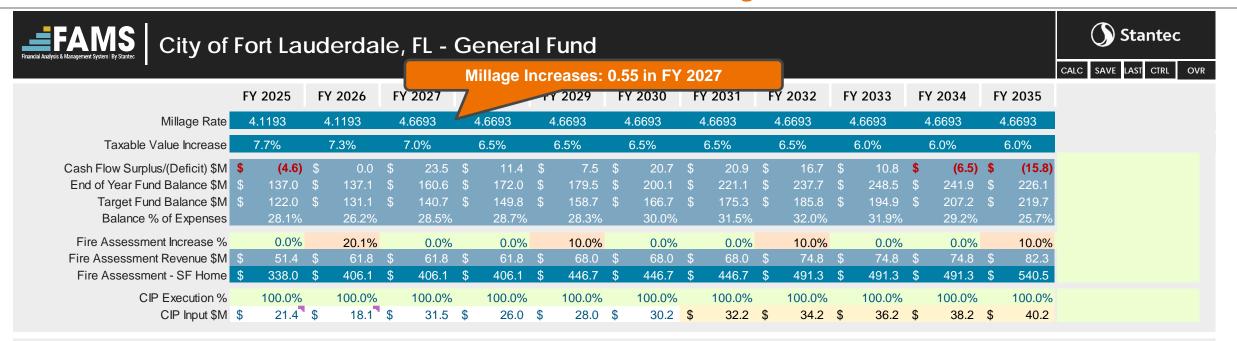




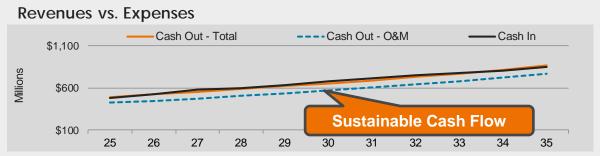


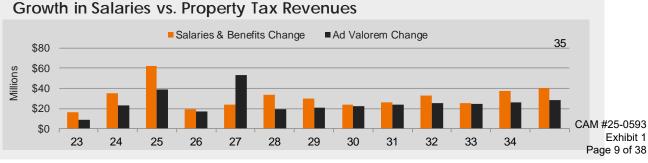
End of Year Fund Balance

General Fund Forecast - Structurally Balanced











Millage Comparison as of April 30, 2025

																					Cumulative
																					% Change
Broward County	2007	200		2009	2010	-	2012	2013		2015		2017	2018		2020	2021	2022	2023	2024	2025	(18 Years)
Weston	1.3215	▼ 1.5	.5235 🔺	1.7670 🔺	2.0000	▲ 2.0000	2.0000	2.0000	2.3900 🔺	2.3900	2.3900	2.3900	3.3464	▲ 3.3464	3.3464	3.3464	3.3464	3.3464	3.3464	3.3464	153.2%
Coral Springs	3.3651	₹ 3.?	.3651	3.8866 ▲	4.3559	▲ 4.3939 ▲	4.5697	▲ 4.5697	4.5697	4.7982	4.7982	5.8732 ▲	5.8732	5.8732	5.8732	5.8732	6.0232 ▲	6.0232	6.0232	6.0232	79.0%
Lauderhill	4.7340	₹ 5.0	.0646 🔺	5.9574	5.9574	6.8198 🔺	7.4198	▲ 7.3698 ▼	7.3698	7.5898	▲ 7.5898	7.5898	7.9898	▲ 8.9898 ▲	8.4898	8.4898	8.1999	8.1999	8.1999	7.9998 🔻	69.0%
Hallandale Beach	4.9818	₹ 4.9	.9818	5.9000 🔺	5.9000	5.9000	5.6833	▼ 5.6833	5.1918 🔻	5.1918	5.1918	5.3093 🔺	6.3191	▲ 7.4074 ▲	7.0000	7.0000	7.0000	8.2466	8.2466	8.2466	65.5%
Pompano Beach	3.2788	▼ 3.4	.4861 🔺	4.0652 ▲	4.4077	▲ 4.7027 ▲	4.9700	▲ 4.8712 ▼	4.7470 🔻	4.9865	▲ 4.8252 ▼	4.9865 ▲	5.1361	▲ 5.1875 ▲	5.1875	5.1875	5.1875	5.2705	5.2705	5.2443 🔻	59.9%
Hillsboro Beach	2.1938	₹ 2.€	.6121 🔺	2.9600 🔺	3.3900	▲ 3.3900	3.3900	3.3900	3.3900	3.5000	▲ 3.5000	3.5000	3.5000	3.5000	3.5000	3.5000	3.5000	3.5000	3.5000	3.5000	59.5%
Lauderdale Lakes	5.4309	▼ 5.7	.7622 🔺	6.5500 ▲	7.0000	▲ 9.5000 ▲	9.5000	9.5000	8.9500 🔻	8.5000	▼ 8.5000	8.5000	8.6000	▲ 8.6000	8.6000	8.6000	8.6000	8.6000	8.6000	8.6000	58.4%
Coconut Creek	4.3796	₹ 4.8	.8869 🔺	5.6837	6.4036	▲ 6.3857 ▼	6.3250	▼ 6.3250	6.2301 🔻	6.1803	▼ 6.1370 ▼	6.5378	6.5378	6.5378	6.5378	6.5378	6.4463	6.4463	6.4463	6.8988 ▲	57.5%
Plantation	3.9155	V 4.0	.0925 🔺	4.5142	4.5142	4.6142 ▲	5.6142	▲ 5.6142	5.7500 🔺	5.9000	▲ 5.9000	5.7500	5.8000	▲ 5.8000	5.8000	5.8000	5.8000	5.8000	5.8000	5.8000	48.1%
Tamarac	5.0496	▼ 5.3	.3215 🔺	5.9999 🔺	6.5000	▲ 6.6850 ▲	7.2899	▲ 7.2899	7.2899	7.2899	7.2899	7.2899	7.2899	7.2899	7.2899	7.2899	7.2000	7.0000	7.0000	7.0000	38.6%
Davie	4.1215	▼ 4.7	.2456 🔺	4.8124	4.8124	4.8122	4.8122	5.0829 🔺	5.0829	5.0819	▼ 5.0799 ▼	5.3220 🛦	5.6270	▲ 5.6270	5.6270	5.6270	5.6250	5.6250	5.6250	5.6250	36.5%
Pembroke Pines	4.1725	▼ 4.4	.4312 🔺	5.1249 🔺	5.6880	▲ 5.6368 ▼	5.6368	5.6368	5.6368	5.6368	5.6736 ▲	5.6736	5.6736	5.6736	5.6736	5.6736	5.6690 🔻	5.6690	5.6690	5.6690	35.9%
Miramar	5.2975	▼ 5.4	.4797 🔺	6.4654	6.4654	6.4654	6.4654	6.4654	6.7654 ▲	6.7654	6.7654	6.7654	7.1172	▲ 7.1172	7.1172	7.1172	7.1172	7.1172	7.1172	7.1172	34.4%
Lighthouse Point	3.0887	₹ 3.2	.2822 🔺	3.6188	3.6188	3.5893	3.5893	3.5893	3.5893	3.5893	3.5893	3.5893	3.5893	3.5893	3.5893	3.5893	3.5893	3.7539	3.8501	4.1329 ▲	33.8%
North Lauderdale	5.5307	▼ 6.1	.1875 🔺	6.9185	6.9185	7.4066 🔺	7.6078	▲ 7.6078	7.5000 🔻	7.5000	7.5000	7.4000	7.4000	7.4000	7.4000	7.4000	7.4000	7.4000	7.4000	7.4000	33.8%
Wilton Manors	5.1340	▼ 5.3	.3122 🔺	5.8000 🔺	6.0855	▲ 6.2068 ▲	6.2068	6.2166 ▲	6.0683 🔻	6.0683	5.9900	5.9837	5.9587	▼ 5.9587	5.9000	5.9000	5.8360 🔻	5.8360	5.8360	6.6860 ▲	30.2%
Hollywood	5.7380	₹ 5.6	.6900 🔻	6.0456	6.7100	▲ 7.4479 ▲	7.4479	7.4479	7.4479	7.4479	7.4479	7.4479	7.4665	1.4665	7.4665	7.4665	7.4810 🔺	7.4665	7.4665	7.4479 🔻	29.8%
Margate	5.5591	▼ 6.7	.7500 🔺	7.7500 🔺	7.7500	7.7500	7.5000	▼ 7.3300 ▼	6.2761	6.3402	▲ 6.4554 ▲	6.5183	6.5594	▲ 7.1171 ▲	7.1171	7.1171	7.1171	7.1171	7.1171	7.1171	28.0%
Parkland	3.4083	▼ 3.4	.4083	4.0198 🔺	4.0198	4.0198	3.9999	▼ 3.9900 ▼	3.9890 🔻	3.9870	▼ 3.9800 ▼	3.9780	4.4000	4.4000	4.2979	4.2979	4.2979	4.2979	4.2979	4.2979	26.1%
West Park	6.5239	6.5	.5239	7.5697 🔺	8.5000	▲ 8.9900 ▲	9.4200	4 9.4200	8.9200 🔻	8.6500	▼ 8.6500	8.6500	8.6500	8.5500 🔻	8.5000	8.5000	8.5000	8.2000	8.2000	8.2000	25.7%
Cooper City	4.7704	V 4.7	.7704	4.7704	5.0479	▲ 5.0526 ▲	5.6866	▲ 5.7087 ▲	5.7202	5.9293	▲ 6.3847 ▲	7.1347	7.1347	6.9258	6.2280	6.2280	6.1250	5.8750	5.8650	5.8650	22.9%
Deerfield Beach	4.9537	V 4.9	.9072 🔻	5.3499 🛦	6.2482	▲ 5.1865 ▼	5.1856	6.2317 ▲	6.2745 ▲	6.1949	▼ 6.0493 ▼	6.0981	6.1267	▲ 6.0018 ▼	6.0018	6.0018	6.0018	6.0018	6.0018	6.0018	21.2%
Oakland Park	4.7662	▼ 5.1	.1041 🔺	5.7252	5.7252	6.0138	6.3142	▲ 6.3995 ▲	6.3995	6.2744	▼ 6.1995 ▼	6.1555	6.0985	▼ 5.9985 ▼	6.0880 🛦	6.0880	5.8890	5.8550	5.8362	5.7243	20.1%
Sunrise	5.1232	▼ 5.4	.4397 🔺	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	6.0543	18.2%
Dania Beach	5.4044	▼ 5.4	.4044	5.8579 🔺	5.9998	▲ 5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	5.9998	11.0%
Fort Lauderdale	4.1193	V 4.1	.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	0.0%
Avg. Millage Rate	4.4755	4.6	5982	5.2802	5.5458	5.7362	5.8772	5.9197	5.8354	5.8448	5.8485	5.9468	6.0911	6.1743	6.1079	6.1003	6.0817	6.1085	6.1111	6.1583	37.6%

Fort Lauderdale: 18 years of no increase in millage rate

Broward County: Average increase of 37.6% during same period



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Minimum Reserve Level: Target 3 months of operating expenditures

Prospect Lake Clean Water Center:

- Costs of \$9.5M / yr. for chemicals, electricity, and personnel in FY 2027
- Subordinate Debt and Availability Payment of \$29M in FY 2027 increasing to \$40M by FY 2035

Capital Investments Excluding Prospect Lake Clean Water Center:

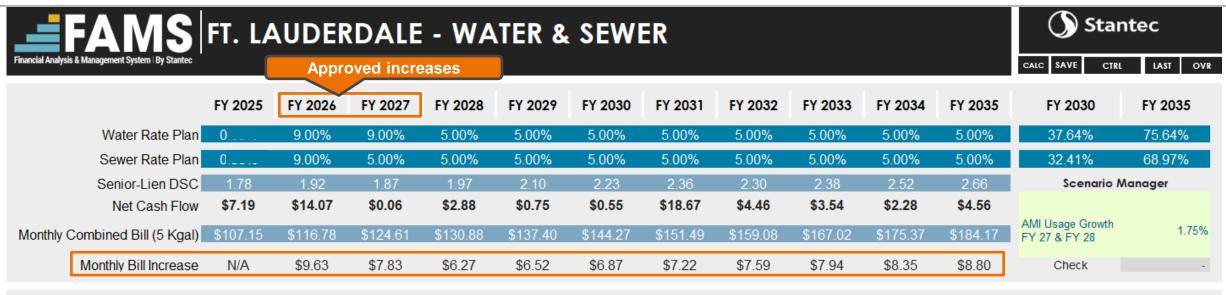
- Targeting \$50M cash funded capital annually
- Debt¹: \$73M in FY 2025, and \$100M in FY 2027 & FY 2029 and \$170M in FY 2033 (current dollars)

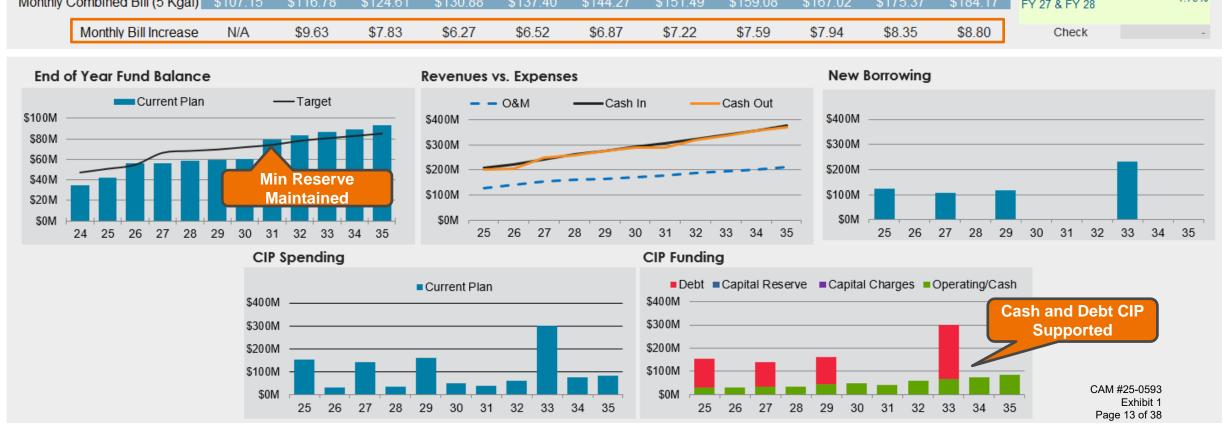
Advanced Metering Infrastructure (AMI):

- \$1.4M in contractual savings in FY 2028
- 1.75% assumed increase in billed volumes (i.e. sales revenue) in FY 2027 & FY 2028



Water & Sewer Fund Forecast

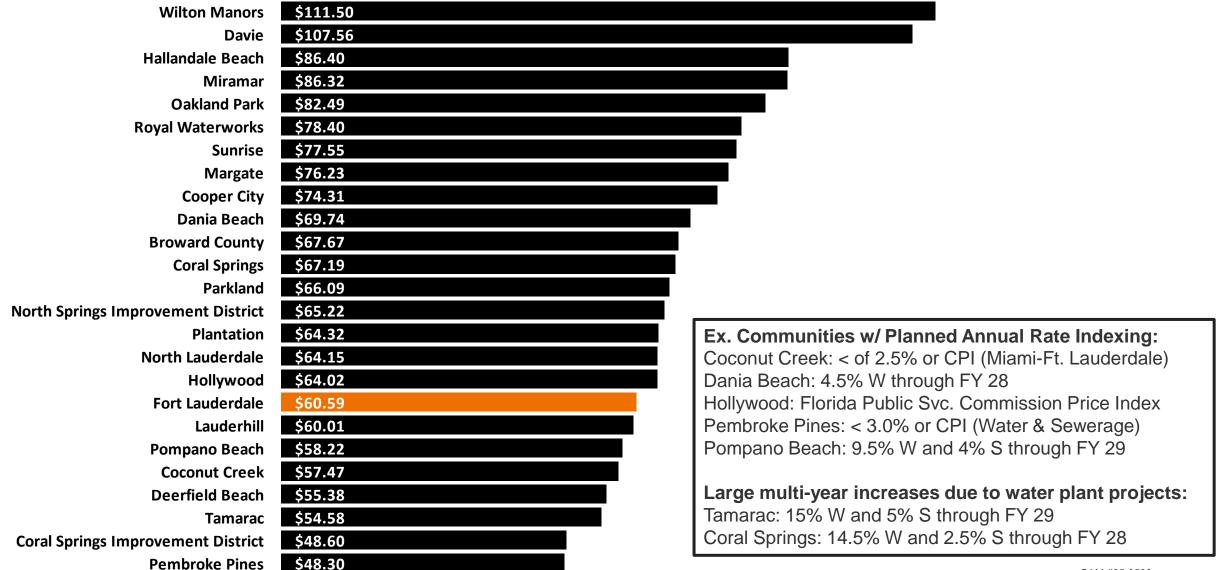






Water & Sewer Residential Bill Comparison – Low Volume

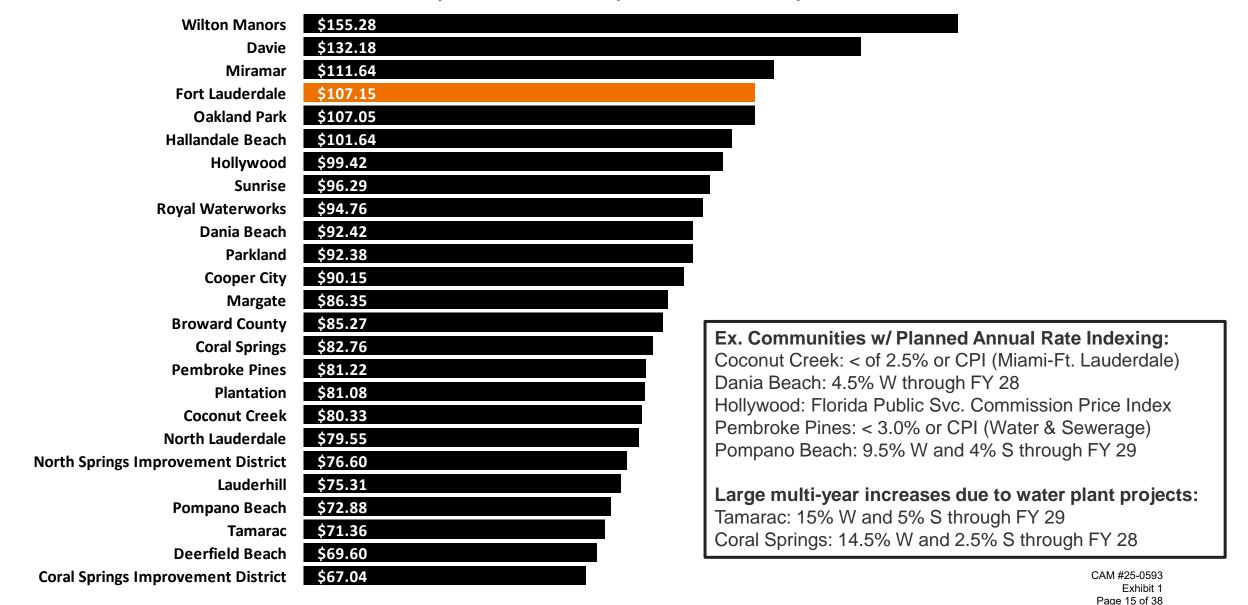
FY 2025 Combined Water & Sewer Bill Survey at 3,000 Gallons per Month as of April 30, 2025





Water & Sewer Residential Bill Comparison - Typical User

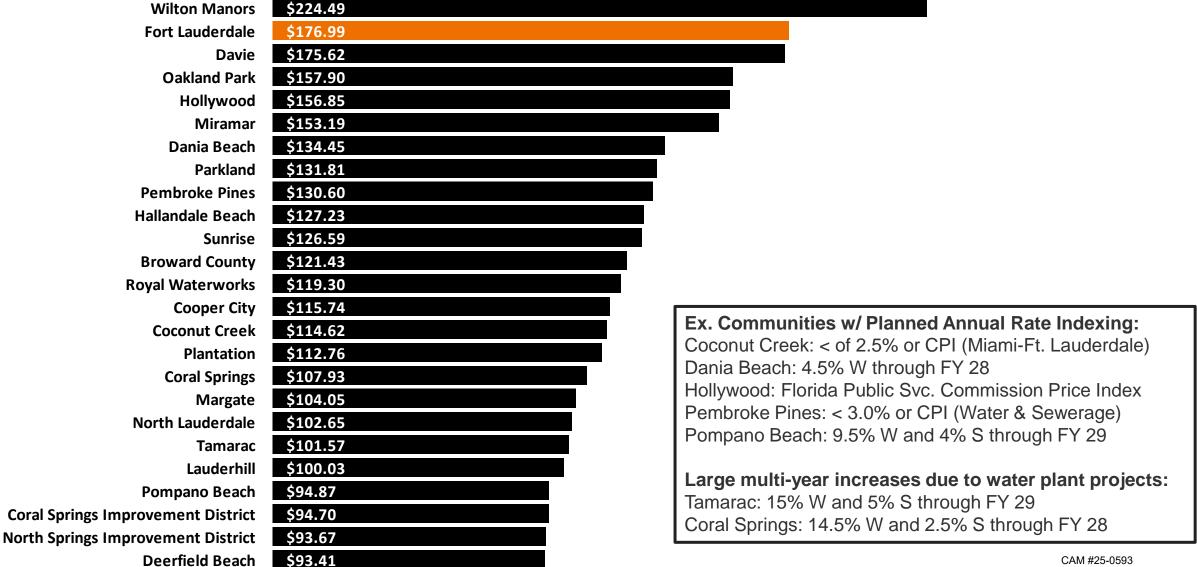
FY 2025 Combined Water & Sewer Bill Survey at 5,000 Gallons per Month as of April 30, 2025





Water & Sewer Residential Bill Comparison – High Volume

FY 2025 Combined Water & Sewer Bill Survey at 8,000 Gallons per Month as of April 30, 2025







Stormwater Fund Observations & Considerations

Stormwater Neighborhood Level Improvements:

- FY 2026¹ \$230M for the completion of Phase 1 Projects (new bond)
- FY 2026¹ \$100M planning/design/construction for Phase 2 Projects (new bond)
- FY 2029¹, FY 2032¹, FY 2035¹ \$350M for future projects (future bonds, current dollars)

Operations and Maintenance Cost:

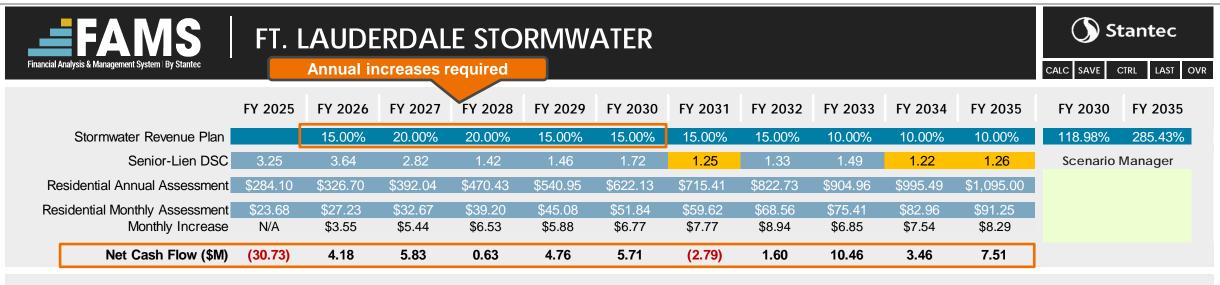
- New investments expected to lead to increased O&M
 - Approximately \$800K added each year as a placeholder (FY 2027 & FY 2030)

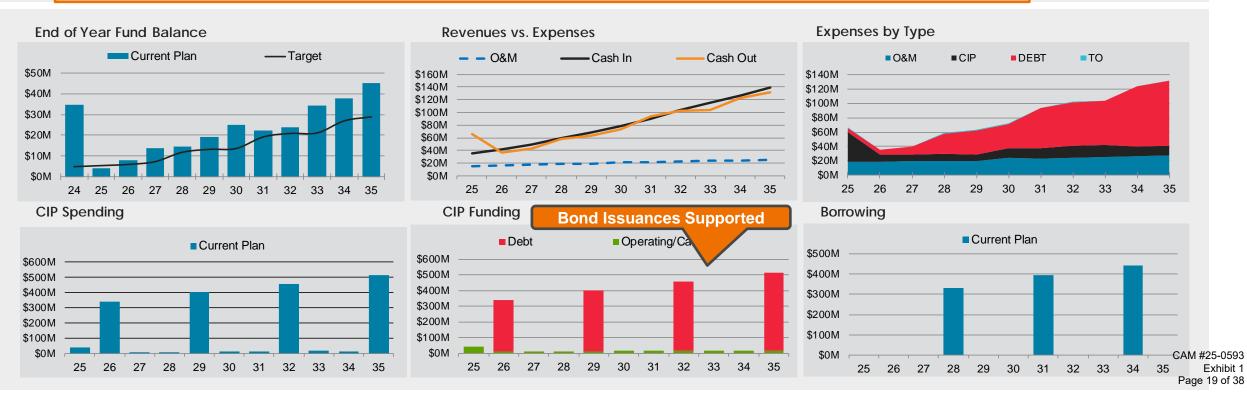
Recurring Capital Investments (Street Level Improvements):

- Watershed Asset Management Plan \$3.75M per year in FY 2025 through FY 2029
- Targeting \$10M in cash funded capital annually
- Utilize available fund balance and annual revenue to cover these costs

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Stormwater Fund Forecast

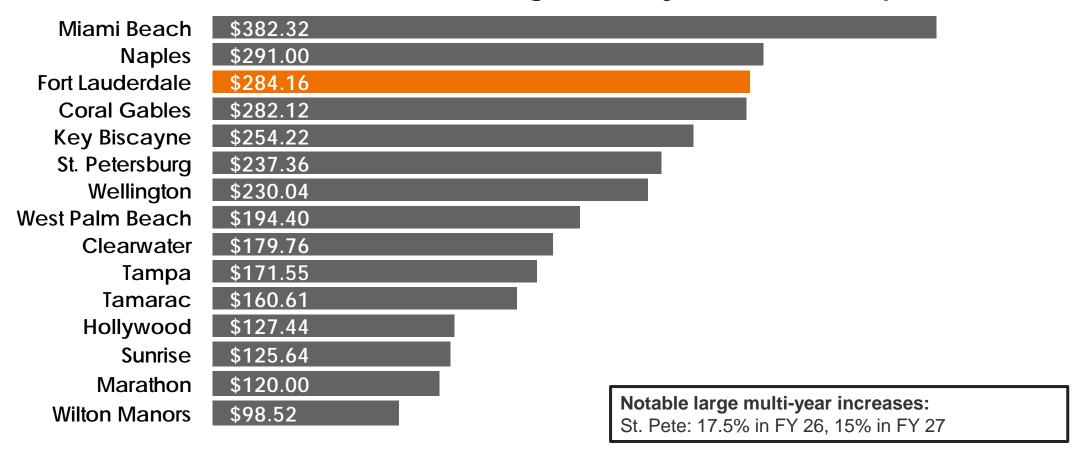






Annual Residential Stormwater Cost Comparison

FY 2025 Stormwater Rates - Residential, Single-Family Home as of April 30, 2025



Note: Level of service, rate structures, and supplemental funding sources can vary significantly



4. Sanitation Fund



Sanitation Fund Observations & Considerations

Reserve Target:

Minimum is 1.5 months of operating costs; target level of 3 months

Notable Updates From Recent Contract/Service Changes

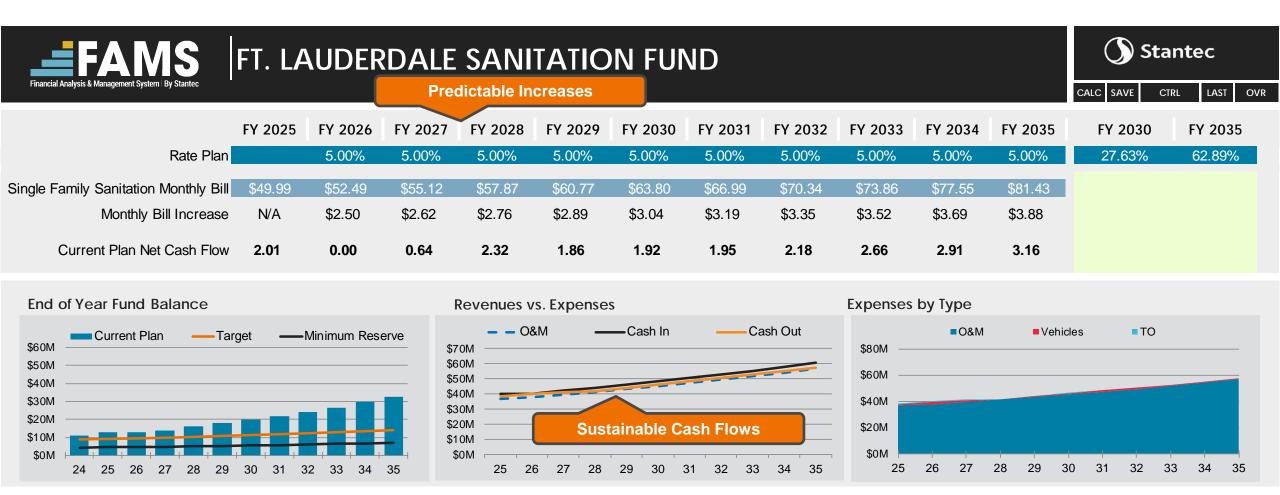
- Contract cost assumed to increase 4% per year per contract
- Disposal Fee assumed to increase 5% per year

Franchise Fees:

\$13.3M of General Fund Franchise Fees transferred in FY 2026 escalated by 4% annually



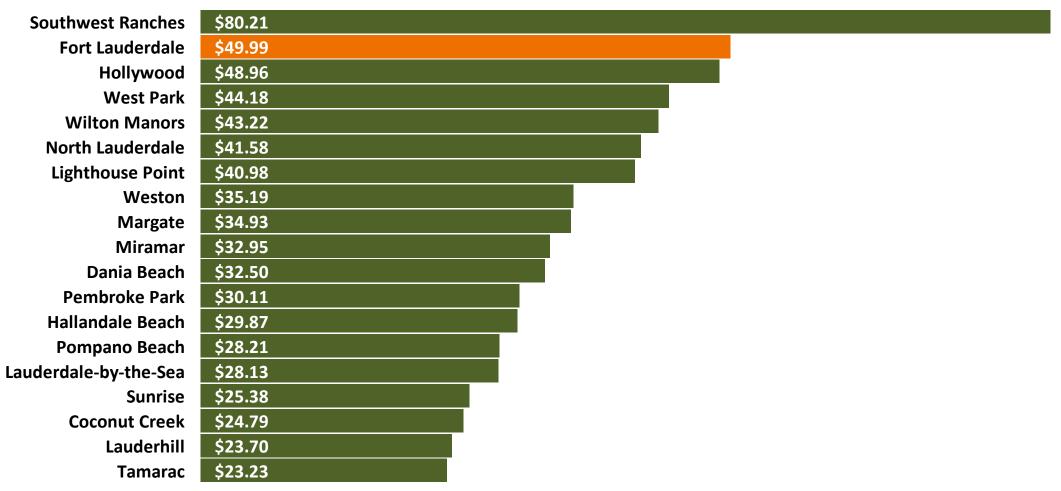
Sanitation Fund Forecast





Sanitation Residential Bill Comparison

FY 2025 Monthly Residential Sanitation Bill Survey as of April 30, 2025



Note: Level of service and types of services included often varies significantly between communities





Other Funds Reviewed

- Parking Fund
- Building Fund
- Regional Sewer Fund
- Airport Fund





Parking Fund Observations & Considerations

Federal Courthouse Parking Garage Operational in FY 2028:

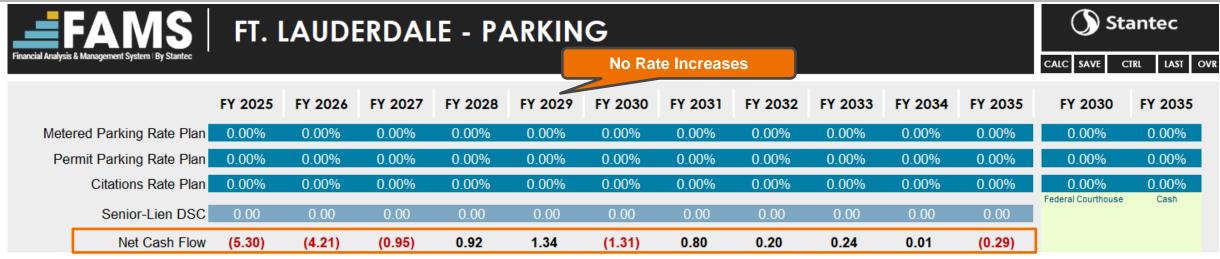
- \$7M capital cost cash-funded in FY 2026
- Staffing and Operation costs of approximately \$250K, starting in FY 2028
- Annual revenue receipts from the courthouse garage of \$1M, starting in FY 2028

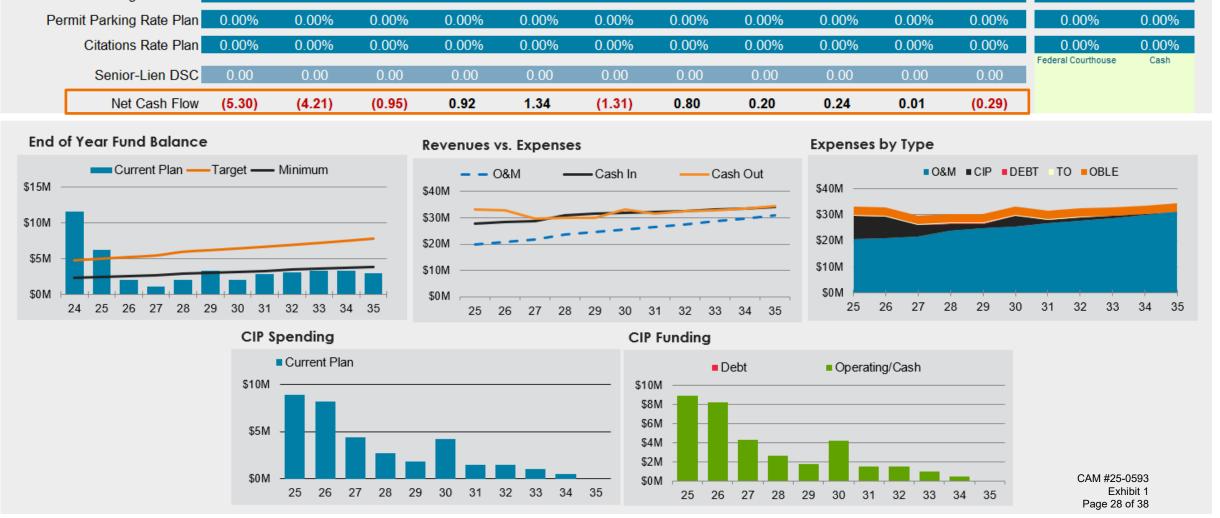
Las Olas Downtown Garage (Heron Garage) Operational in FY 2028:

• \$1.2M additional revenue (net change in revenue above Heron Lot)

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Parking Fund FAMS Model









Building Fund Observations & Considerations

Florida Statute 553.80 Put Limits on Fund Balance:

 May not carry forward an amount exceeding the average of operating budget for the previous four fiscal years

Additional Building Permit Revenue:

- Annual Sears Town revenue of \$1.5M in FY 2026 through FY 2029
- Annual Bahia Mar revenue of \$4.4M in FY 2026 through FY 2031

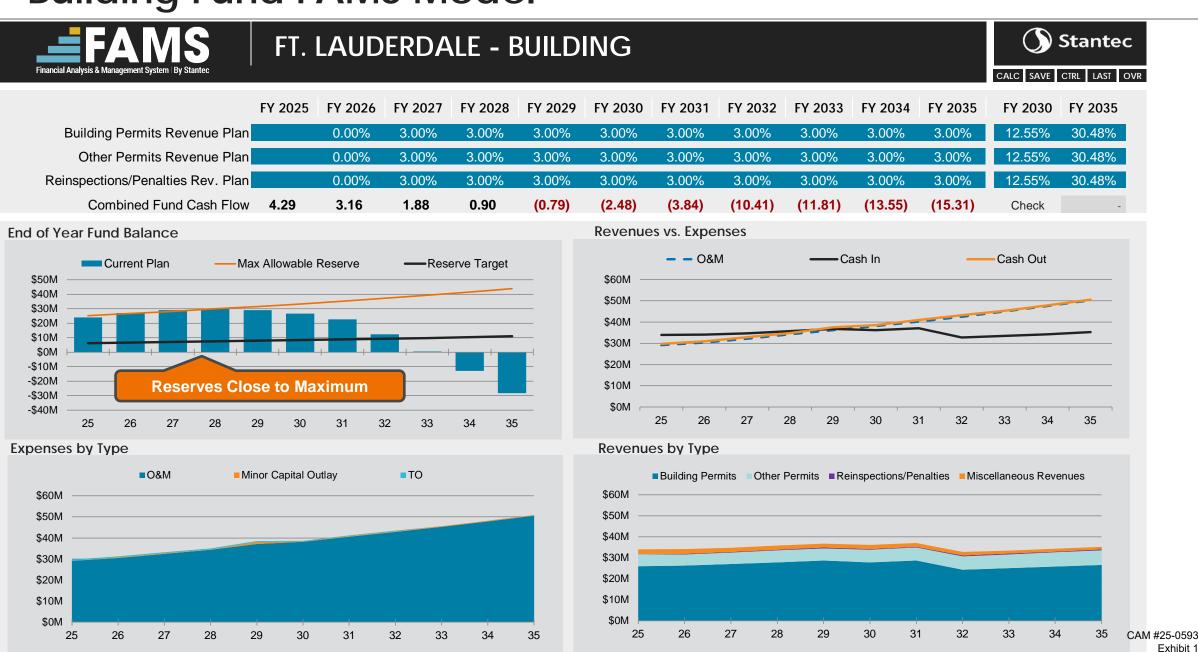
Monitor Fees Periodically and Scale Costs/Resources to Activity Levels:

 Continue with annual CPI adjustments as stated in ordinance No. C-23-32 measured by fluctuation in the Consumer Price index (CPI) (All Urban Consumers, Miami, Fort Lauderdale, Florida)

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Building Fund FAMS Model





7. Central Regional Sewer Fund

CAM #25-0593 Exhibit 1 Page 32 of 38



Central Regional Fund Observations & Considerations

Supported by the Large Users per agreements with members of the Central Region. The City has limited ability to smooth the rates based upon large user agreements, volume rate is estimated with a required true-up at year end to actual costs.

Large Users:

- City of Fort Lauderdale 83.2%
- Other Users (Oakland Park, Wilton Manors, Tamarac, Davie) 16.8%

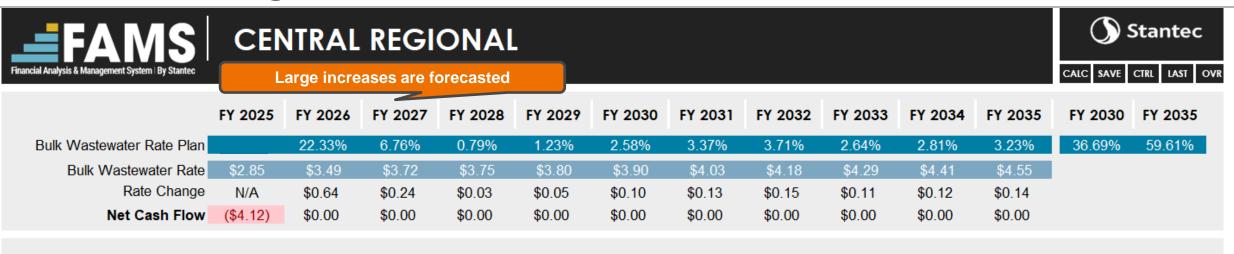
Debt¹: Assuming \$127M of debt financing in FY 2025

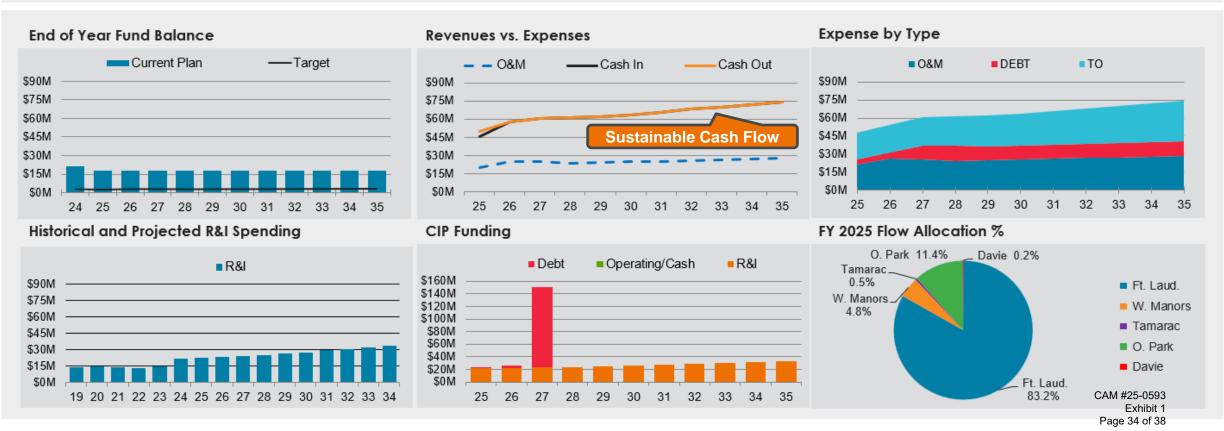
Renewal and Replacement Expense Growth (FY 2018- FY 2026)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Renewal & Replacement	\$9.4M	\$14.1M	\$14.5M	\$14.3M	\$13.3M	\$15.1M	\$18.4M	\$19.9M	\$22.6M
Cumulative % Change		50.1%	54.8%	52.6%	41.8%	61.4%	97.0%	112.3%	140.4%



Central Regional Fund FAMS Model







8. Airport Fund



Airport Fund Observations & Considerations

Lease Revenues:

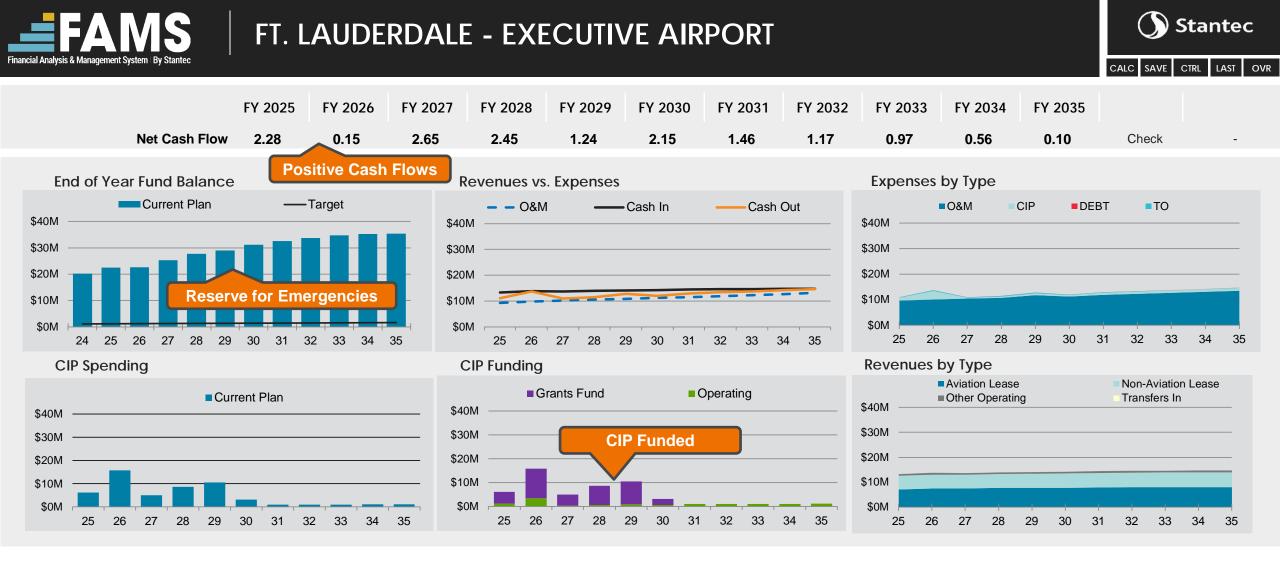
- Provide a stable base of revenues for the airport
- New leases are drivers of additional revenues that will enhance future amounts

FAA/FDOT Grant Funding:

Managing assets and spending around grant availability (maximize funding)



Airport Fund FAMS Model







Questions & Discussion

Kyle Stevens

Principal

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