

LEADER'S GUIDE FY 2020

FINAL REPORT

Mayor and City Commission



Fort Lauderdale, Florida
January 2019



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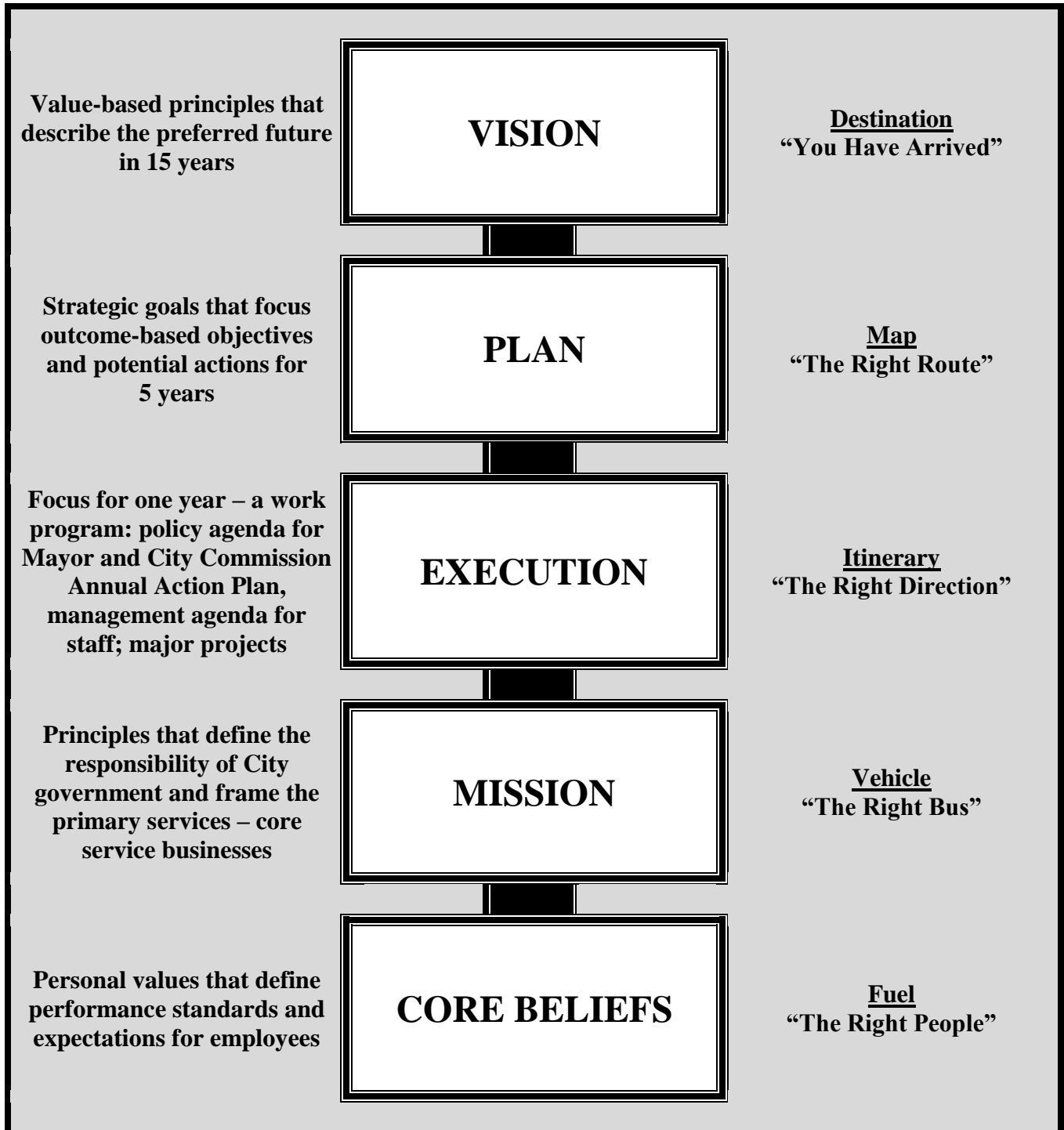
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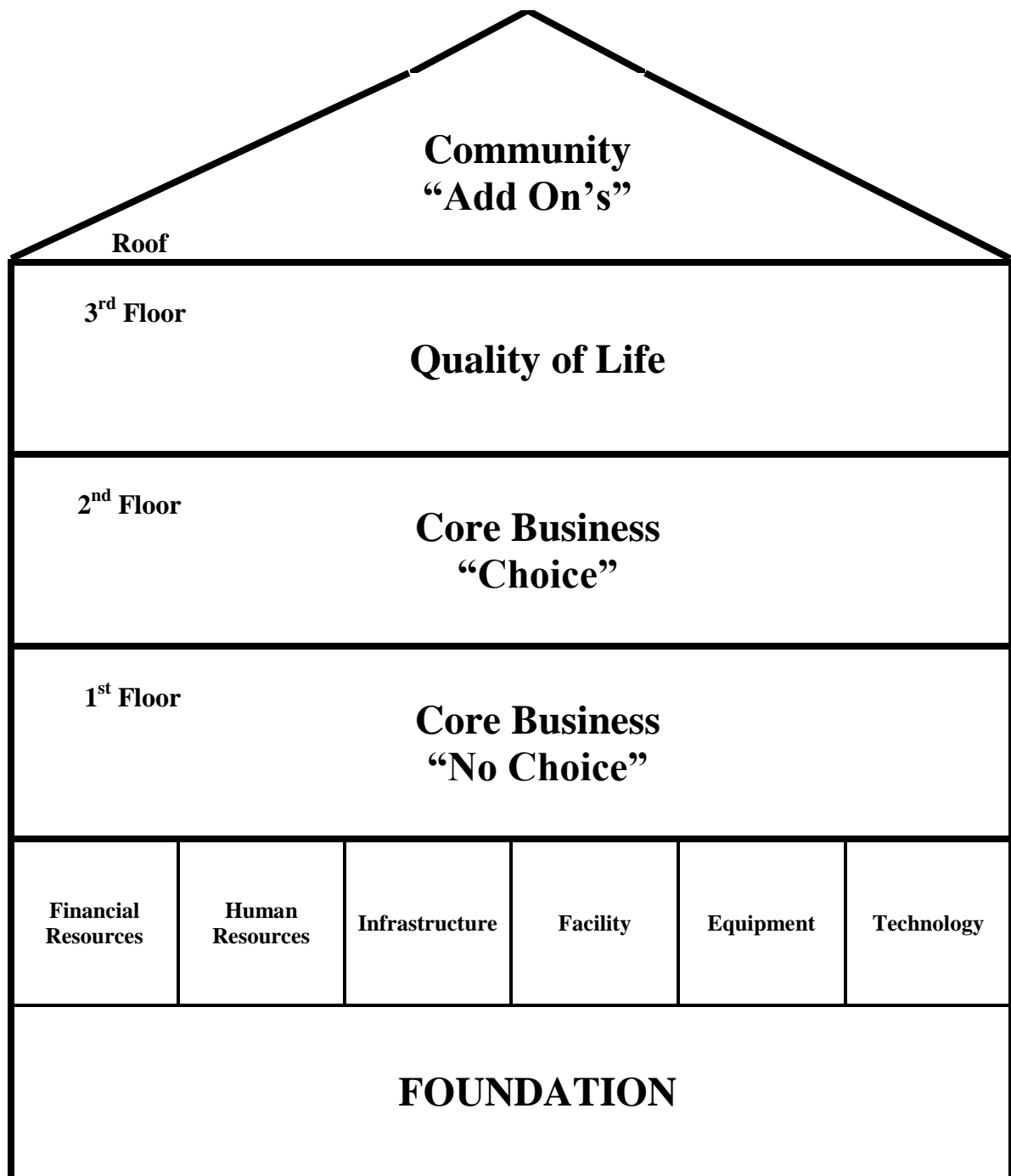
SECTION 1

STRATEGIC PLANNING MODEL FOR CITY OF FORT LAUDERDALE

STRATEGIC PLANNING MODEL



City: Service Responsibilities



City Service Hierarchy House Model

FOUNDATION

"INVISIBLE" FROM VIEW, BUT NECESSARY FOR THE DELIVERY OF CITY SERVICES

1st FLOOR - NO CHOICE

SERVICES REQUIRED BY STATE OR FEDERAL LAWS; IF NO COMPLIANCE, PEOPLE GO JAIL, FINES ARE LEVIED

2nd FLOOR - CHOICE FOR DAILY LIFE

SERVICES NECESSARY FOR LIVING IN A MODERN COMMUNITY

3rd FLOOR - QUALITY OF LIVING

SERVICES THAT MAKE THE COMMUNITY A DESIRABLE PLACE TO LIVE AND DISTINGUISH IT FROM OTHERS

ROOF - COMMUNITY ADD ON

SERVICES THAT ADD FURTHER VALUE TO THE RESIDENTS' LIVES

SECTION 2

PERFORMANCE REPORT FY 2019

Fast Forward Fort Lauderdale

Our City, Our Vision 2035

» VISION STATEMENT



WE ARE CONNECTED.

We move seamlessly and easily through a safe transportation system where the pedestrian is first.



WE ARE READY.

We are a resilient and safe coastal community.



WE ARE COMMUNITY.

We are a neighborhood of neighborhoods.



WE ARE HERE.

We are an urban center and a vacationland in the heart of South Florida.



WE ARE PROSPEROUS.

We are a subtropical City, an urban laboratory for education and business.



WE ARE UNITED.

We are a strong and vibrant kaleidoscope of multi-generational cultures, ethnicities, and community partners.

**We are Fort Lauderdale, a community of choice.
We are the City you never want to leave.**

Goals for 2024

City of Fort Lauderdale

The “10” Goals

- 1. Be a pedestrian friendly, multi-modal city**
- 2. Be a sustainable and resilient community**
- 3. Be a community that finds opportunities and leverages partnerships to create unique, inviting, and connected gathering places that highlight our beaches, waterways, urban areas and parks**
- 4. Be a healthy community with fun and stimulating recreational activities for our neighbors**
- 5. Be an inclusive community of strong, beautiful, distinct yet complementary, and diverse neighborhoods**
- 6. Be a well-positioned city within the global economic and tourism markets of the South Florida region, leveraging our airports, seaport, and rail connections**
- 7. Be known for educational excellence**
- 8. Be the safest urban coastal city in South Florida through preventative and responsive police and fire protection, and able to recover from all hazards**
- 9. Be a well-trained, innovative, and neighbor-centric workforce that builds community**
- 10. Be a leading government organization, managing resources wisely and sustainably**

CAAP FY 2019

City of Fort Lauderdale

TOP PRIORITY

- ★→ Homelessness Eradication Action Plan
- ★→ New Transportation Technologies Direction
 - √→ Traffic Signal Synchronization
- √→ Stormwater Management Master Plan and Rate Methodology
 - √→ Incentive Tools for Affordable Housing: Direction
 - ★One Stop Shop: Direction

HIGH PRIORITY

- ★→ Education Quality Strategy and City Actions
 - √→ Breakers-Birch Streetscape Project
- ★→ Parks Master Plan: Bond Package
- ★→ Police Station of the 21st Century: Bond Package
- ★→ City Hall/Civic Campus with Broward County: Direction
 - ★→ LauderTrail Development
- ★→ Las Olas Corridor Mobility Working Group
 - ★→ Building Permit Process: Review

★ = Completed or Achieved Milestones √ = Significant Progress → = Continue to 2020

OTHER COMMISSION INITIATIVES

√ → **Comprehensive Infrastructure Report and Direction**

√ → **War Memorial Auditorium**

√ → **17th Street Mobility Plan: Implementation**

★ **Community Policing: Re-Evaluation and Commitment**

★ → **Historic Preservation Policy and Programs: Direction**

√ → **City Beautification Plan**

√ → **ULDR: Codification of Master Plans**

★ = Completed or Achieved Milestones √ = Significant Progress → = Continue to 2020

Management Initiatives FY 2019

City of Fort Lauderdale

TOP PRIORITY

City Asset Management

Nighttime Economy Plan: Implementation

Annual Residential Rental Property Inspection Program

ERP Implementation

Organization Development: Training Program Expansion

NCIP Maintenance

HIGH PRIORITY

Sidewalk Policy

Five Year Vision Zero Plan

Special Events Policy Manual and Guidelines

EMS Only Stations

City Organization Values: Implementation

OTHER MANAGEMENT INITIATIVES

Beach Mobility Master Plan

Parking Improvements

Bike Amenities Development

Transit Oriented Development (TOD) Ordinance

Sea Level Rise Action Plan

Fiveash and Peele-Dixie Water Treatment Plants

Landscape Beautification Maintenance Program

Water Park Development

**Design and Construction Manual for
Sustainable and Resilient Community**

Comprehensive Plan Elements: Phase 2

Code Civil Citation Policy and Process

Fort Lauderdale as a Destination for International

Business Development

Airport Outparcels Lease

School Security/SRO

Fire Stations

Police Body Cameras

Civil Citation Program: Adult

Public Cameras in High Crime Areas

City Attorney: Hiring

Classification and Compensation Study and Implementation

Citywide Electronic Document Management System: Finance

Flexible Working Arrangements (9/80)

**New Non-Ad Valorem Special Assessments: Undergrounding Utilities
eSports Arena**

Partner Initiatives FY 2019

Tunnel Pedestrian Plaza and Intersection Improvements

**Improve Bus and Mass Transit Amenities Improvement:
Design and Development**

Broward Boulevard Gateway Project

Downtown Mobility Hub Agreement

Traffic Management System Improvement Project

Flooding Study [Army Corps of Engineers]

Sister Cities Program

Business First Program

**Partner with Community Agencies to Address
Mental Health, Elderly, Neglect and Homelessness Issues**

Energy Management Plan

City Successes for 2019

Mayor and City Commission Perspective

City of Fort Lauderdale

1. Homeless: Encampment by Library Removed, Housing Options, Partnership Broward County, Businesses and City, Community Court
2. WAVE Project Stopped: Completed
3. New City Manager: Completed
4. New City Attorney: Completed
5. Bond Referendum for Parks and Police Headquarters: Direction
6. LauderTrail Project: Task Force and Momentum
7. Broward County Transportation Options: Initiated
8. Las Olas Mobility Working Group: Initiated and Making Progress
9. Plastic Straw Ban: Adopted
10. Charter Changes: 4 year Terms, Election 2020
11. Community Engagement: Expanded
12. Return on Investment (ROI) Phase out: Complete Activities
13. Crime Reduction: Safer Community
14. Fire Station 8: Progress

15. LGBTQ Inclusion in City Contracts: Completed
16. "Light up the Galt" Event: Successful 1st Year
17. Support for the Arts: Progress
18. Lockhart Stadium: Working with Neighbors
19. Affordable Housing Project: Approval
20. Scooter Rules and Regulations: Approved
21. Go Big, Go Fast Projects: On Track
22. Positive Energy in the Community
23. Holiday Park – War Memorial Discussion and Direction: Progress
24. Marina Garage: Near Completion
25. Beach/CRA Las Olas Project: Progress
26. One Stop Shop: Progress
27. North Beach Shops: Progress
28. Joint Government Center: Moving Forward
29. Quality Education: Hiring "Chief Education Officer"

SECTION 3

LOOKING TO FORT LAUDERDALE'S FUTURE

My Vision – Preferred Future for Fort Lauderdale in 10 – 15 Years: Individual Perspective

Heather Moraitis: District 1

1. Redeveloped Uptown with Mixed Use Development
2. Super Park
3. Lockhart Stadium
4. Great Schools

Steven Glassman: District 2

1. Traffic Mobility without Congestion
2. Open, Green Spaces throughout Fort Lauderdale
3. Re-purposing Older Buildings: Federal Courthouse
4. Addressing Sea Level Rise

Ben Sorensen: Vice Mayor

1. Leader in Addressing Homeless
2. Leader in Affordable Housing
3. Beacon of Inclusiveness – Welcome All

Robert McKinzie: District 3

1. District III Developed
2. Large Parcels Developed
3. Regional Activity Center (RAC) Rezoned for Smart Growth

Dean Trantalis: Mayor

1. Homelessness: Integrated Services, Programs and a Continuum of Care
2. Regional Resiliency Strategy and Actions to Address Sea Level Rise and Contamination of Water
3. New Developments Integrated in Older Neighborhoods
4. New Developments with Housing and Amenities [grocery store, drug store, etc.]
5. Walkable City and Neighborhoods
6. Integrated Transportation System: Pedestrians, Bikes, Auto, Rail and Transit
7. Florid East Coast (FEC) Railway Tunnel Initiative
8. Outside Arts – Visual and Performing: Fountains, Shows, Individual Performers/Artists, Live Art, etc.
9. International City: Tourist Destination and Global Economy
10. Commercial Recycling: Businesses and Restaurants
11. Beautiful Streetscapes

My Legacy for Fort Lauderdale

Heather Moraitis: District 1

1. Great Parks
2. Quality Education, including an Aviation High School
3. Recreation Spaces for Families

Steven Glassman: District 2

1. Sense of Place: Special and Unique
2. Quality Education
3. Economic Opportunities for Younger Population

Ben Sorensen: Vice Mayor

1. Vibrant Downtown: Beautiful, Economically Active, and Attracting People
2. Safeguarded Neighborhoods
3. Leader in Service, Place to Raise a Family, Modern Living

Robert McKinzie: District 3

1. Encouraging residents to stay in Fort Lauderdale
2. Best Schools Broward County
3. Safe Community and Places
4. Improve the City as a Whole

Dean Trantalis: Mayor

1. Quality of Life Experience
2. Residents/Businesses Love Our City
3. Clean and Safe Community
4. Sustainable Economy: Tourism, Marine, Real Estate, Aviation
5. Industries with New Ideas
6. Positive Climate for Business Development and Investment
7. Affordable Housing Opportunities
8. Quality Education

Action Ideas for 2019 – 2020

Mayor – City Commissioners

1. Streetscape Design Standards [ROW]: Review, Refinement and Funding Mechanism
2. Historic Building Designations: Report and Future Direction
3. ULDR: Affordable Housing in RAC [Inclusionary Zoning]
4. Water Infrastructure: Next Steps
5. King Tides: Report and Direction
6. Tree Policy: Inventory, Report with Options and Direction
7. Aquatic Center: Construction
8. Smart City Plan: Development
9. App Development linking all Transportation Systems
10. Transportation Center [MPO]: Direction
11. Master Plans: Codification
12. 17th Street Bypass: Location and Construction
13. Brightline Quiet Zone: Completion [MPO]
14. Algae Bloom: Problem Assessment, Best Practices, Report, Direction and City Actions
15. Quality Education: Next Steps
16. Building Permits: Further Process Improvements - Software Implementation; Electronic Plan Review; Commission Presentation
17. Engineering Interpretations: Assessment, Report and Direction
18. Fire Workforce Diversification
19. Impact Fee Study
20. Stormwater and Water Rates Study
21. City Procurement Policy and Process Improvement: Data Analysis, Report and Direction
22. Intern/Youth Engagement Program: Summer
23. Next \$200 Million Projects: Direction
24. Bond Direction: Parks and Police
25. Sidewalk Repairs: Definition of Responsibility, Direction, City Actions and Funding
26. High Impact Events: Review and Report

SECTION 4

MAYOR – CITY COMMISSION VISION FORT LAUDERDALE

VISION FRAMEWORK

- 1. Principles: provide framework for defining the preferred future for the City of Fort Lauderdale*
- 2. Criteria: of Effective Principles*
 - Simple*
 - Concise*
 - Brief Definition*
 - Easy to Understand and use*
 - Guide for Decisions and Actions*
- 3. Use – Application of Principle to:*
 - *Policy Development*
 - *Major Development*
 - *Master Plan Development*
 - *Land Use Planning*
 - *Development Regulations*
 - *Capitol Project Planning*
 - *New Initiatives*

Mayor – City Commission Vision for Fort Lauderdale's Future

DYNAMIC

community working in partnership for a better Fort Lauderdale community – today and tomorrow

RESILIENT

regional leadership and partnership to address climate and sea level rise

INCLUSIVE

all welcome and opportunities for engagement and ownership

VIBRANT

sense of place

EXCITING

fun venues and activities for all

NIMBLE

ability to anticipate and adjust City plans, programs and services to enhance value to the community

SECTION 5

CAAP FY 2020: MAYOR – COMMISSION INITIAL PRIORITIES AND INITIATIVES

CAAP FY 2020

Mayor – City Commission Priorities

TOP PRIORITY

Affordable Housing: Incentives

Water Quality & Algae Bloom Improvements

Homelessness Response & Action Plan

Critical City Infrastructure: Utilities

Stormwater Management Master Plan: Implementation

Sidewalk Policy: Review

HIGH PRIORITY

Joint Government Complex

LauderTrail Development

Las Olas Corridor Mobility Working Group

Streetscape & Tree Enhancements

Breakers – Birch Streetscape Project

OTHER COMMISSION PRIORITIES

The Arts/Community Beautification

Historic Preservation: Next Steps

Traffic Center

Parks Plan Bond

Police Station of the 21st Century

CAAP FY 2020

Mayor – City Commission Priorities

Fort Lauderdale

► Targets for Action

1. Affordable Housing: Incentives
2. Water Quality & Algae Bloom Improvements
3. Homelessness Response & Action Plan
4. Critical City Infrastructure: Utilities
5. Stormwater Management Master Plan: Implementation
6. Sidewalks Policy: Review
7. Joint Government Complex
8. LauderTrail Development
9. Las Olas Corridor Mobility Working Group
10. Streetscape and Tree Enhancements
11. Breakers – Birch Streetscape Project
12. The Arts/Community Beautification
13. Historic Preservation: Next Step
14. Traffic Center
15. Parks Plan Bond
16. Police Station of the 21st Century

PRIORITY	PRIORITY	
	TOP	HIGH
Top	5	-
Top	5	-
Top	4	-
Top	4	-
Top	3	-
Top	3	-
High	2	4
High	2	3
High	1	5
High	1	4
High	0	4
	1	2
	1	2
	0	1
	0	0
	0	0

CAAP FY 2020 Action Outlines

ACTION: AFFORDABLE HOUSING: INCENTIVES

FY 2019 / FY 2020

CAAP Top Priority

Key Issues

- Mayor – City Commission re-committed to affordable housing in Fort Lauderdale
- City should explore ways to incentivize affordable housing

Activities/Milestones

1. ULDR Inclusionary Zoning (RAC)
 - a. City staff complete revision of ULDR zoning for RAC to include affordable housing
 - b. Mayor – City Commission decides on ULDR zoning amendments
2. Property Owner Discussion
 - a. City staff identify key property owners and initiate discussion about potential affordable housing
 - b. The Mayor – City Commission determines direction and any follow up City actions
3. Housing Authority
 - a. City staff initiate discussion with the Housing Authority on: current affordable housing project, future plans, future affordable housing opportunities, and areas for future collaboration on affordable housing

(Continued on next page)

ACTION: AFFORDABLE HOUSING: INCENTIVES

FY 2019 / FY 2020

CAAP Top Priority

Key Issues

- The Mayor – City Commission re-committed to affordable housing in Fort Lauderdale
- The City should explore ways to incentivizing affordable housing

Activities/Milestones

- b. City staff reports to Mayor – City Commission the results of the discussion and seeks direction on next steps
- 4. Affordable Housing: City Incentives
 - a. City staff prepare report on affordable housing incentives, including desired outcomes, opportunities in Fort Lauderdale, best practices, options with recommendations and funding mechanism (if necessary)
 - b. Mayor – City Council decides on policy changes and City actions for the future
- 5. Land Trust/Other Community Organizations Involved in Affordable Housing Programs (CRA, HOME/SHIP/HOPWA)
 - a. City staff initiate discussion with the Land Trust/Other Community Organizations on: current affordable housing project, future plans, future affordable housing opportunities, and areas for future collaboration on affordable housing

(Continued on next page)

ACTION: AFFORDABLE HOUSING: INCENTIVES

FY 2019 / FY 2020

CAAP Top Priority

Key Issues

- The Mayor – City Commission re-committed to affordable housing in Fort Lauderdale
- The City should explore ways to incentivizing affordable housing

Activities/Milestones

- b. City staff reports to Mayor – City Commission the results of the discussion and seeks direction on next steps
- 6. City Owned Surplus Land
 - a. City staff reviews current City owned parcels (large or small) for potential use and prepare report with options and recommendations
 - b. Mayor – City Commission decides on direction

Responsibility: Linda Short, City Manager's Office; Anthony Fajardo, Sustainable Development

ACTION: WATER QUALITY & ALGAE BLOOM IMPROVEMENTS

FY 2020

CAAP Top Priority

Key Issues

- Mayor – City Commission focused on water quality
- City should analyze problems, focus on sources, identify regulations and actions for City, and analyze gaps, develop recommendations for a plan of action
- City should focus locally – local problems and potential local actions

Activities/Milestones

Responsibility: Nancy Gassman, Public Works

ACTION: HOMELESSNESS RESPONSE & ACTION PLAN

FY 2019 / FY 2020

CAAP Top Priority

Key Issues

- Homelessness continues to exist throughout the community
- Day Rest Housing with Partners: Salvation Army and Hope South Florida – define goals, logistics, costs and services
- Modular units \$100,000 each with electricity and plumbing
- Identify potential areas for future encampments: Historic District and SW 2nd – need for planning by the City
- United Way: \$250,000 for day rest centers

Activities/Milestones

1. Business Council reconvene dialog on homelessness
2. Day Rest Centers follow up with United Way, Salvation Army and Hope South Florida
3. Prepare an action plan for future homeless encampments

Responsibility: Rick Maglione, Police Chief

ACTION: CRITICAL CITY INFRASTRUCTURE – UTILITIES

FY 2020

CAAP Top Priority

Key Issues

- City Manager shared that City is meeting the deadlines contained in the consent order
- Mayor – City Commission express desire to address the study: the impacts of sea level rise on water supply; review of the City of Miami Beach policies, plans, programs and the service life
- City Manager brought up the issue of color, pointing out that the two water treatment plants use two different treatment processes resulting in “yellowish” water in some areas of the City

Activities/Milestones

Responsibility: Joe Kenney, Public Works

**ACTION: STORMWATER MANAGEMENT
MASTER PLAN:
IMPLEMENTATION**

FY 2019 / FY 2020

CAAP Top Priority

Key Issues

- Rate structure/methodology

Activities/Milestones

1. Study Completion
2. Mayor – City Commission decision on methodology direction

Responsibility: Nancy Gassman and Joe Kenney, Public Works

ACTION: SIDEWALK POLICY: REVIEW

FY 2020

CAAP Top Priority

Key Issues

Activities/Milestones

- Mayor – City Commission expressed concern about the conditions and connectivity of sidewalks
- Need to define/clarify responsibility for sidewalks
- If the City takes responsibility of all sidewalks, the City will need to fund improvements

Responsibility: Anthony Fajardo, Sustainable Development; Paul Berg, Public Works

ACTION: JOINT GOVERNMENT COMPLEX

FY 2019 / FY 2020

CAAP High Priority

Key Issues

Activities/Milestones

- Mayor – City Commission strongly supports the development of a Joint Government Center
- The potential use of a Public-Private Partnership (P3) needs to be evaluated including topics of costs/cost savings and ownership by government

Responsibility: Chris Lagerbloom, City Manager

ACTION: LAUDERTRAIL DEVELOPMENT

FY 2019 / FY 2020

CAAP High Priority

Key Issues

- Key issues that need to be addressed are:
 - + Definition: What is LauderTrail?
 - + What is the route/location?
 - + What is the trail?
 - + What are key destination points?
 - + What are potential funding mechanisms?
- Mayor – City Commission suggested to the committee
 - + Be open to futuristic idea – elevated trail
 - + Present a real plan that can begin implementation during FY 2020
 - + Focus on existing community and City assets
- Mayor – City Commission desired to have direction set, determine funding and to define first steps

Activities/Milestones

1. Prepare report with recommendations and funding mechanism
2. Commission Decision

Responsibility: Phil Thornburg, Parks and Recreation

**ACTION: LAS OLAS CORRIDOR MOBILITY
WORKING GROUP**

FY 2019 / FY 2020

CAAP High Priority

Key Issues

- Working Group has been formed and began regular meetings
- City is preparing a RFP for engineering services working with the Working Group and neighbors
- Las Olas corridor is defined “Andrews” to the “Beach”
- Las Olas corridor consistent of at least four distinctive neighborhoods/areas, each with its own unique “personality”

Activities/Milestones

Responsibility: Ben Rogers, Transportation and Mobility

**ACTION: STREETScape & TREE
ENHANCEMENTS**

FY 2020

CAAP High Priority

Key Issues

Activities/Milestones

Responsibility: Phil Thornburg, Parks and Recreation

ACTION: BREAKERS – BIRCH STREETSCAPE PROJECT

FY 2019 / FY 2020

CAAP High Priority

Key Issues

Activities/Milestones

Responsibility: Ben Rogers, Transportation and Mobility

ACTION: THE ARTS/COMMUNITY BEAUTIFICATION

FY 2020

CAAP Other Priority

Key Issues

Activities/Milestones

- Mayor – City Commission expressed the need to address the following issues:
 - a. Entrance/Gateway Beautification Plan
 - b. Median Standards and Maintenance
 - c. Setback – ULDR
 - d. Las Olas Corridor Beautification
 - e. Broward Corridor Beautification
 - f. Reposition: Fort Lauderdale Sculpture
- Beautification is creating a “sense of place”
- Guests/Neighbors expect a “tropical” setting

Responsibility: Phil Thornburg, Parks and Recreation

ACTION: HISTORIC PRESERVATION: NEXT STEPS

FY 2020

CAAP Other Priority

Key Issues

Activities/Milestones

- Mayor – City Commission expressed the need for additional activities, beyond the Historic Preservation Ordinance

Responsibility: Anthony Fajardo, Sustainable Development

ACTION: TRAFFIC CENTER

FY 2020

CAAP Other Priority

Key Issues

Activities/Milestones

- City should work with the Metropolitan Planning Organization (MPO)
- City should pursue use of the Traffic Center for Fort Lauderdale traffic signals

Responsibility: Ben Rogers, Transportation and Mobility

ACTION: PARKS PLAN BOND

FY 2019 / FY 2020

CAAP Other Priority

Key Issues

Activities/Milestones

Responsibility: Phil Thornburg

**ACTION: POLICE STATION OF THE 21ST
CENTURY**

FY 2019 / FY 2020

CAAP Other Priority

Key Issues

Activities/Milestones

Responsibility: Rick Maglione, Police Chief

MANAGEMENT INITIATIVES FY 2020 MAYOR – CITY COMMISSION

MANAGEMENT INITIATIVES

ROI Implementation

Education Quality Strategy: Review

County Funding for City Roads

Building Permit Process: Review

War Memorial Auditorium: Re-purposing

17th Street Mobility Plan: Implementation

Five Year Vision Zero Plan: Implementation

Lockhart Stadium

Fire Stations

Beach/CRA Las Olas Projects

Wastewater Treatment Plant: Upgrade

Internships/Youth Engagement Program Expansion

Resiliency Strategy

\$200 Million Water & Sewer Bond Projects: Completion

Special Events Policy & Manual

INITIATIVE: ROI IMPLEMENTATION

FY 2020

Mgmt Initiative

Key Issues

- Mayor – City Commission reaffirmed the direction to phase out ROI
- Implementation of ROI phase out to be initiated in FY 2020 budget

Activities/Milestones

1. City Staff develop a 3-year plan with recommendations for Mayor – City Commission consideration, review and direction
2. The Mayor – City Commission direction is to be reflected in budget FY 2020 recommendations
3. Mayor – City Commission makes implementing decisions in FY 2020 budget

Responsibility: Laura Reece, Budget/CIP and Grants

INITIATIVE: EDUCATION QUALITY STRATEGY: REVIEW

FY 2019 / FY 2020

Mgmt Initiative

Key Issues

- Mayor – City Commission expressed concerns about school security and safety, including the adequacy of School Resource Officers (SRO)
- Some interest to investigate Charter Schools
- City completes hiring a “Chief Education Officer”
- Mayor – City Commission requested an update report on school security, including SROs
- Education Advisory Board develop a report that addresses the topics
 1. Educational gaps
 2. Perception of schools and education

Activities/Milestones

Responsibility: Hal Barnes, Neighbor Support

ACTION: COUNTY FUNDING FOR CITY ROADS

FY 2020

Mgmt Initiatives

Key Issues

- The transportation sales tax in Broward County passed
- Fort Lauderdale needs to aggressively pursue the City's fair share of funding for transportation needs
- City to have projects ready once funding becomes available
- County to have \$300 million available
- Phase 1: \$120 million for 31 cities
- Long term projects may include FEC tunnel through City
- Short term projects may include:
 - (a) revising/modifying Sun Trolley, including new vehicles, reused routes and timing of routes;
 - (b) development of on demand transportation system;
 - and (c) free ridership

Activities/Milestones

1. City finalize list of projects
2. Sun Trolley: re-evaluate and prepare report on options
3. Develop pilot proposals – free ride, on demand or other innovative options to include vehicle traffic

Responsibility: Ben Rogers, Transportation and Mobility

**INITIATIVE: BUILDING PERMIT PROCESS:
REVIEW**

FY 2019 / FY 2020

Mgmt Initiative

Key Issues

Activities/Milestones

1. Complete Accela implementation
2. Complete e-Permitting/Billing implementation

Responsibility: Anthony Fajardo, Sustainable Development

**INITIATIVE: WAR MEMORIAL AUDITORIUM:
RE-PURPOSING**

FY 2020

Mgmt Initiative

Key Issues

Activities/Milestones

Responsibility: Phil Thornburg, Parks and Recreation

**INITIATIVE: 17th STREET MOBILITY PLAN:
IMPLEMENTATION**

FY 2020

Mgmt Initiative

Key Issues

- Need to capture economic impacts with Broward County and Port
- Two lane entrance to I-595 going south
- Need for Port bypass road

Activities/Milestones

Responsibility: Ben Rogers, Transportation and Mobility

**INITIATIVE: FIVE YEAR VISION ZERO PLAN:
IMPLEMENTATION**

FY 2020

Mgmt Initiative

Key Issues

Activities/Milestones

Responsibility: Ben Rogers, Transportation and Mobility

INITIATIVE: LOCKHART STADIUM

FY 2020

Mgmt Initiative

Key Issues

- The Lockhart Stadium improvements are linked to the Parks Bond Referendum passage
- The City should initiate discussion with private sector on re-purposing and potential public – private partnership
- The City should reach out to the Broward County School to discuss potential school uses

Activities/Milestones

Responsibility: Luisa Agathon, City Manager's Office

INITIATIVE: FIRE STATIONS

FY 2020

Mgmt Initiative

Key Issues

- Mayor – City Commission re-affirmed the direction for Fire Stations and EMS Substation
- Mayor – City Commission prefer Fire Station 13 at Birch State Park to be located on the Intracoastal Waterway

Activities/Milestones

1. Fire Station 8: Complete design.
2. Fire Station 13 [Birch State Park]
 - a. The City should re-initiate discussion with the State of Florida
 - b. Obtain State response
 - c. City staff present report with options and recommendations
 - d. Mayor – City Commission decide on direction
3. EMS Substation
 - a. The Fire Department completes “Standards of Coverage” report
 - b. The Mayor – City Commission decides on direction for EMS Substation

Responsibility: Jeff Lucas, Interim Fire Chief

INITIATIVE: BEACH/CRA LAS OLAS PROJECTS

FY 2020

Mgmt Initiative

Key Issues

- Marina expansion is underway
- Mayor – City Commission expressed concerns about restaurants location Development Review Committee is under final comments

Activities/Milestones

Responsibility: Don Morris, Community Redevelopment Agency

INITIATIVE: WASTEWATER TREATMENT PLANT: UPGRADE

FY 2020

Mgmt Initiative

Key Issues

Activities/Milestones

Responsibility: Paul Berg, Public Works

**INITIATIVE: INTERNSHIPS/YOUTH ENGAGEMENT
PROGRAM**

FY 2020

Mgmt Initiative

Key Issues

Activities/Milestones

Responsibility: Tarlesha Smith, Human Resources

INITIATIVE: RESILIENCY STRATEGY

FY 2020

Mgmt Initiative

Key Issues

Activities/Milestones

Responsibility: Paul Berg, Public Works

**INITIATIVE: \$200 MILLION WATER & SEWER
BOND PROJECTS:
COMPLETION**

FY 2020

Mgmt Initiative

Key Issues

Activities/Milestones

Responsibility: Paul Berg, Public Works

**INITIATIVE: SPECIAL EVENTS POLICY &
MANUAL**

FY 2020

Mgmt Initiative

Key Issues

Activities/Milestones

Responsibility: Sarah Spurlock, City Manager's Office

CAAP FY 2019: Additions Mayor – City Commission Fort Lauderdale

► Additions

- Scooter Regulations and Operations Guidelines
- Budget FY 2020: Balancing Revenues and Services
- Fort Lauderdale Aquatic Center
- ULDR: Threshold for City Commission Review and Level of Development
- City Owned Land and Purposes
- Temporary Venues/Events Policy
- Marina Garage
- North Beach Shops

INITIATIVE: SCOOTER REGULATIONS AND OPERATIONAL GUIDELINES

FY 2019

CAAP

Key Issues

- State of Florida law prohibits riding scooters on streets
- Rider driving behavior is a major problem: speed, cutting across streets
- Lack of observance of traffic laws
- There is a need to clarify who enforces: firms hire police or have own enforcement team
- There is a need for revised scooter regulations to be in place by spring break
- The City should address scooter parking
- The scooters should have a speed limit of 15 mph
- Mayor – City Commission expressed direction that the City should not enforce, but the vendors should be responsible
- Mayor and individual City Commissioners are encouraged to contact the City Manager to share their issues, concerns and experiences

Activities/Milestones

1. Mayor – City Commission suggest having City staff meet with vendor to discuss problems, to explore possible situations, and to define/clarify rules and responsibilities
2. Mayor – City Commission requested that the City Manager prepare a report that addresses the following topics:
 - a. Defines the issues and problems
 - b. Evaluates current experiences
 - c. Identifies “best practices” by other cities and learning points for the City of Fort Lauderdale
 - d. Review legal research on scooters
 - e. Evaluates methods for cost recovery for the City
 - f. Prepare specific recommendations
3. This report will be discussed on February 5, 2019

Responsibility: Ben Rogers, Transportation and Mobility

**INITIATIVE: BUDGET FY 2020: BALANCING
REVENUES AND SERVICES**

FY 2019

CAAP

Key Issues

Activities/Milestones

Responsibility: Laura Reece, Budget/CIP and Grants

**INITIATIVE: FORT LAUDERDALE AQUATIC
CENTER**

FY 2019

CAAP

Key Issues

Activities/Milestones

Responsibility: Phil Thornburg, Parks and Recreation

**INITIATIVE: ULDR: THRESHOLD FOR CITY
COMMISSION REVIEW AND
LEVEL OF DEVELOPMENT**

FY 2019

CAAP

Key Issues

Activities/Milestones

Responsibility: Anthony Fajardo, Sustainable Development

INITIATIVE: CITY OWNED LAND AND PURPOSES

FY 2019

CAAP

Key Issues

Activities/Milestones

Responsibility: Luisa Agathon, City Manager's Office

**INITIATIVE: TEMPORARY VENUES/EVENTS
POLICY**

FY 2019

CAAP

Key Issues

Activities/Milestones

Responsibility: Sarah Spurlock, Nighttime Economy

INITIATIVE: MARINA GARAGE

FY 2019

CAAP

Key Issues

Activities/Milestones

1. The Marina Garage is open
2. The Marina Garage LED
“skin” will be completed 3/19

Responsibility: Don Morris, Community Redevelopment Agency

INITIATIVE: NORTH BEACH SHOPS

FY 2019

CAAP

Key Issues

Activities/Milestones

1. City Manager will provide to Mayor – City Commission an update

Responsibility: Phil Thornburg, Parks and Recreation

CAAP FY 2019 Follow Up Activities

► Charter Referendum

1. City develop community information materials

► Plastic Straw Ban: Implementation

1. The City develops community information campaign
2. The City works with businesses to implement the “ban” and to develop a compliance/enforcement process

► “Light up the Galt” Event

1. The City should develop plans to enhance the event for FY 2020 which may include expanding partner and possible City funds in FY 2020 budget