

COMMISSION ANNUAL ACTION PLAN FY 2013 POLICY AGENDA

	Theme	Initiative	Actions	Cylinder of Excellence	Cylinder Objective	Lead Department	Initiative Owner	Commission Hearing Date	Item	Priority Level
1	Sustainable, Healthy Coastal Community	Riverwalk Activation and Public Improvements		Public Places	PP 1-2	P&R	Phil Thornburg	Various		Top
			Riverhouse Programming	Public Places		P&R	Phil Thornburg	Dec-12	Commission Decision	
			Design, Bid and Construct Lighting Project	Infrastructure		PWD	Al Carbon	Feb-13	Commission Award	
			Residential Development Project (Pirates Republic)	Neighborhood Enhancement		DSD	Greg Brewton	Mar-13	Commission Decision	
			Construct Seawall Repairs	Infrastructure		PWD	Al Carbon	Jun-13	Commission Award	
			Ensure Riverwalk Access to facilitate development	Public Places	PP 1-2	P&R	Phil Thornburg	Various		
			Icon Riverfront Land Acquisition (Riverwalk Connector)	Public Places		P&R	Phil Thornburg	Oct-12	Commission Decision	
			Stranahan House Riverfront Access	Public Places		P&R	Phil Thornburg	Feb-13	Commission Direction	
2	Economic Hub of South Florida	City Economic Development Plan: Vision, Policy, and Strategy		Business Development	BD 1-1	T&M	Diana Alarcon	Various		Top
			Present Plan	Business Development		DSD	Greg Brewton	May-13	Commission Presentation	
3	Economic Hub of South Florida	WAVE Development and Funding		Infrastructure	IN 1-1	PWD	Al Carbon	Various		Top
			City's Land Contribution for the WAVE	Infrastructure		T&M	Diana Alarcon	Nov-12	Commission Decision	
			Coordinate WAVE Special Assessment with the DDA	Infrastructure		T&M	Diana Alarcon	Feb-13	Commission Decision	
4	Sustainable, Healthy Coastal Community	Develop and Implement a Homeless Strategy		Public Places	PP 1-4	P&R	Phil Thornburg	Various		Top
			Expand and Develop Guidelines for Homeless Feeding Sites	Public Places		P&R	Phil Thornburg	Oct-12	Commission Direction	
			Submit Grant Application (with Broward County) for Chronic Homeless Housing	Public Places		P&R	Phil Thornburg	Sep-12	Commission Decision	
			Develop a City Comprehensive Homeless Strategy	Public Places		P&R	Phil Thornburg	Jan-13	Commission Direction	
			Develop a Strategy and Actions for City Homeless	Public Places		P&R	Phil Thornburg	Feb-13	Commission Decision	

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5	Best of Class Municipal Services	911 Dispatch Direction and Funding		Public Safety	PS 2-1	FLPD	Frank Adderley	Various		Top
	Determine if Legal Action is Necessary		Internal Support		ATT		Jul-12	Commission Direction		
	Consolidate 911 Dispatch		Public Safety		FLFR	Jeff Justinak	Feb-13	Commission Decision		
6	Economic Hub of South Florida	Monitor FEC Passenger Rail Implementation		Infrastructure	IN 1-1	PWD	Albert Carbon	Various		High
	Advocate for Station Location		Infrastructure		T&M	Diana Alarcon	Dec-12	Commission Decision		
7	Best of Class Municipal Services	Community Investment Plan Prioritization and Funding		Internal Support	IS 2-1	ITS	Mike Maier	Various		High
	Present Five-Year CIP Plan		Internal Support		CMO	Lee Feldman	Aug-12	Commission Review		
	Prioritize and Fund FY 2013 Projects		Internal Support		CMO	Lee Feldman	Sep-12	Commission Decision		
8	Sustainable, Healthy Coastal Community	Annexation: Policy and Actions		Internal Support	IS 2-1	ITS	Mike Maier	Various		High
	Refine Annexation Proposal		Internal Support		CMO	Lee Feldman	Jan-13			
	Obtain Direction from Commission		Internal Support		CMO	Lee Feldman	Jan-13	Commission Direction		
9	Best of Class Municipal Services	Alternative City Revenues Study and Policy Direction		Internal Support	IS 2-1	ITS	Mike Maier	Various		High
	Update the Fire Assessment Study		Internal Support		FLFR	Jeff Justinak	Nov-12	Commission Review		
	Develop Financial Integrity Principles and Policies		Internal Support		CMO	Lee Feldman	Nov-12	Commission Direction		
	Update User Fee/Cost Allocation Study		Internal Support		CMO	Lee Feldman	Apr-13	Commission Direction		
10	Best of Class Municipal Services	Information Technology Strategic Plan		Internal Support	IS 2-1	ITS	Mike Maier	Various		High
	Plan Presentation to Commission		Internal Support		ITS	Mike Maier	Oct-12	Commission Review		
	Commission Decision Regarding Entry into the County Radio System		Internal Support		ITS	Mike Maier	TBD	Commission Decision		

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11	Economic Hub of South Florida	Develop a Marine Industry Strategy		Business Development	BD 1-1	T&M	Diana Alarcon	Various		High
			Provide an Update on the Marine Industries Summit (2009-2010)	Business Development		DSD	Greg Brewton	Jan-13	Commission Direction	
12	Best of Class Municipal Services	Improve Landscape Maintenance: Service Level and Funding		Public Places	PP 1-3	P&R	Phil Thornburg	Sep-12		Moderate
			Budget Decision from Commission	Internal Support		CMO	Lee Feldman	Sep-12	Commission Decision (Budget)	
13	Best of Class Municipal Services	Pension: Review and Funding		Internal Support	IS 2-1	ITS	Mike Maier	Jun-12		Moderate
			Pension Funding Option Including Pension Obligation Bond	Internal Support		FIN	Doug Wood	Oct-12	Commission Direction	
			Pension Board Recommendation on Lowering Investment Rate	Internal Support		FIN	Doug Wood	Oct-12	Commission Direction	
			Analyze Benefits under Pension Plans	Internal Support		FIN	Doug Wood	Oct-12	Commission Direction	
			Review Alternative Use of Insurance Premiums Revenues (Police and Fire) 185/175	Internal Support		FIN	Doug Wood	Oct-12	Commission Direction	
			Evaluate 401a Contribution	Internal Support		CMO	Lee Feldman	Oct-12	Commission Direction	
14	Economic Hub of South Florida	Trolley: Equipment, Routes, and Fares		Infrastructure	IN 1-1	PWD	Al Carbon	Various		Moderate
			Identify Grants for Trolleys	Infrastructure		T&M	Diana Alarcon	Oct-12		
			Evaluate Trolley Routes	Infrastructure		T&M	Diana Alarcon	Oct-12	Commission Review	
			Conduct Study of Fares and Regulations	Infrastructure		T&M	Diana Alarcon	May-13	Commission Decision	

**COMMISSION ANNUAL ACTION PLAN FY 2013
MANAGEMENT AGENDA**

	Theme	Initiative	Actions	Cylinder of Excellence	Cylinder Objective	Lead Department	Initiative Owner	Commission Hearing Date	Item	Priority Level
1	Sustainable, Healthy Coastal Community	Beach Renourishment Plan and Funding		Infrastructure	IN 2-6	PWD	Al Carbon	Various		Top
			Coordinate with Broward County	Infrastructure		PWD	Al Carbon	Ongoing	Commission Information	
			Conduct Beach Renourishment and Sand Hauling	Infrastructure		PWD	Al Carbon	Oct-13	Commission Information	
2	Sustainable, Healthy Coastal Community	Crime Reduction Strategy and Action Plan		Public Safety	PS 1-1	FLPD	Frank Adderley	Various		Top
			Develop a Synthetic Marijuana/Bath Salts/Synthetic Drug Ordinance	Public Safety		ATT		Jul-12		
			Adopt Synthetic Drug Ordinance	Public Safety		ATT		Aug-12	Commission Decision	
			Evaluate and Report on a Police Substation (Relocating Neighborhood Action Teams)	Public Safety		FLPD	Frank Adderley	Dec-12		
			Conduct an Evaluation for a Police Substation	Public Safety		FLPD	Frank Adderley	Jan-13	Commission Direction	
			Report on the Impact of the Synthetic Drug Ordinance	Public Safety		FLPD	Frank Adderley	Apr-12	Report to Commission	
			Measure and Monitor Crime Statistics/Problem Response	Public Safety		FLPD	Frank Adderley	Ongoing		
3	Economic Hub of South Florida	Renovate the Fort Lauderdale Aquatic Center		Public Places	PP 1-3	P&R	Phil Thornburg	Various		Top
			Award Bid Contract	Public Places		CMO	Lee Feldman	Sep-12	Commission Decision	
			Design and Build	Public Places		PWD	Al Carbon	Jun-14		
4	Best of Class Municipal Services	Citywide Comprehensive Emergency Management Plan Update		Public Safety	PS 2-1	FLPD	Frank Adderley	Various		Top
			Conduct a Citywide Update of Plan	Public Safety		FLFR	Jeff Justinak	Sep-12	Commission Information	
			Continuous Training on Module (2): ESF	Public Safety		FLFR	Jeff Justinak	Ongoing		
			Conduct Plan Modifications as needed, or continuously	Public Safety		FLFR	Jeff Justinak	Ongoing		

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5	Sustainable, Healthy Coastal Community	Stormwater Management Plan		Infrastructure	IN 2-1	PWD	Al Carbon			High
			Award Stormwater Maintenance Contract	Infrastructure		PWD	Al Carbon	Aug-12	Commission Decision	
			Award Project Designs and Costs (Progresso, River Oaks, Durrs/Dorsey, Edgewood)	Infrastructure		PWD	Al Carbon	Sep-12		
			Evaluate Reallocating Funds to Maintenance	Infrastructure		PWD	Al Carbon	Sep-12	Commission Decision	
6	Sustainable, Healthy Coastal Community	Code and Enforcement Review and Fee Structure		Neighborhood Enhancement	NE 1-3	DSD	Greg Brewton			High
			Implement Code Enforcement Amnesty Program	Neighborhood Enhancement		DSD	Greg Brewton	Nov-12		
			Propose a Mortgage Foreclosures Registration Ordinance for Commission Action	Neighborhood Enhancement		DSD	Greg Brewton	Sep-12	Commission Decision	
			Implement separation of Commercial and Residential Code Enforcement	Neighborhood Enhancement		DSD	Greg Brewton	Oct-12		
			Fee Structure Revision	Neighborhood Enhancement		DSD	Greg Brewton	TBD	Commission Decision	
7	Best of Class Municipal Services	Develop City of Service Plan (Volunteer Service Program)		Internal Support	IS 2.1	ITS	Mike Maier			High
			Implement Plan if Awarded	Internal Support		HRD	Averill Dorsett	May-13	Commission Information	

**COMMISSION ANNUAL ACTION PLAN FY 2013
MANAGEMENT IN PROGRESS**

	Theme	Initiative	Cylinder of Excellence	Cylinder Objective	Lead Department	Initiative Owner	Commission Hearing Date	Item
1	Sustainable, Healthy Coastal Community	Complete the Affordable Housing Study	Neighborhood Enhancement	NE 1-2	DSD	Greg Brewton	May-13	Commission Presentation
2	Sustainable, Healthy Coastal Community	Complete the Beach Master Plan Projects Feasibility Study	Public Places	PP 1-2	P&R	Phil Thornburg/ Greg Brewton	Oct-12	Commission Decision
3	Sustainable, Healthy Coastal Community	Implement Red Light Cameras	Public Safety	PS 3-1	FLPD	Frank Adderley	Oct-12	Commission Presentation
4	Sustainable, Healthy Coastal Community	Implement Neighborhood Development Revision Criteria	Neighborhood Enhancement	NE 2.1	DSD	Greg Brewton	Mar-13	Commission Direction
5	Sustainable, Healthy Coastal Community	South Middle River Roads Funding	Infrastructure	NE 2.1	PWD	Al Carbon	Sep-13	Commission Funding
6	Sustainable, Healthy Coastal Community	Implement, Design, and Construct Underground Utilities	Infrastructure	IN 2.1	PWD	Al Carbon	Aug-15	Commission Approval of Ordinance October
7	Sustainable, Healthy Coastal Community	Water Efficiency and Conservation Campaign	Infrastructure	IN 2.2	PWD	Al Carbon	Ongoing	
8	Sustainable, Healthy Coastal Community	Redevelop Stranahan Park	Public Places	PP 1-2	P&R	Phil Thornburg	Aug-12	
9	Sustainable, Healthy Coastal Community	Amend Convenience Store Zoning Regulations (NW RAC)	Neighborhood Enhancement	NE 2-1	DSD	Greg Brewton	Nov-12	Commission Decision

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MANAGEMENT IN PROGRESS**

	Theme	Initiative	Cylinder of Excellence	Cylinder Objective	Lead Department	Initiative Owner	Commission Hearing Date	Item
10	Sustainable, Healthy Coastal Community	Implement Central Beach Master Plan Design Guidelines	Public Places	PP 1-2	P&R	Phil Thornburg	Apr-13	Commission Decision
11	Sustainable, Healthy Coastal Community	Develop a City Street and Pedestrian Lighting Policy	Public Places	PP 1-3	P&R	Phil Thornburg	Oct-12	Commission Communication
12	Sustainable, Healthy Coastal Community	Present a Long Term Water Supply Strategy	Infrastructure	IN 2-2	PWD	Al Carbon	Oct-12	Commission Communication
13	Sustainable, Healthy Coastal Community	Multi-Family/Commercial Recycling Program Development	Infrastructure	IN 2-5	PWD	Al Carbon	Jan-13	Commission Review
14	Sustainable, Healthy Coastal Community	Flood Hazard Mitigation Program Implementation for Residents	Infrastructure	IN 2-3	PWD	Al Carbon	Aug-12	No Action Needed
15	Sustainable, Healthy Coastal Community	Amend the Planned Unit Development Ordinance	Neighborhood Enhancement	NE 2-1	DSD	Greg Brewton	Nov-12	Commission Decision
16	Sustainable, Healthy Coastal Community	Develop Connectivity Master Plan (Greenway/Blueway/Complete Streets)	Infrastructure	IN 1-2	PWD	Al Carbon/ Diana Alarcon	Apr-13	Commission Direction
17	Best of Class Municipal Services	Develop Community Vision	Internal Support	IS 1-3	ITS	Mike Maier/ CMO	Jan-13	Commission Decision
18	Best of Class Municipal Services	Neighborhood Survey	Internal Support	IS 1-3	ITS	Mike Maier/ CMO	Nov-12	Commission Review

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MANAGEMENT IN PROGRESS**

	Theme	Initiative	Cylinder of Excellence	Cylinder Objective	Lead Department	Initiative Owner	Commission Hearing Date	Item
19	Best of Class Municipal Services	Fiscal Capacity Study	Internal Support	IS 2-1	ITS	Mike Maier/ CMO	Dec-12	Commission Direction
20	Best of Class Municipal Services	Institutionalize Strategic Plan	Internal Support	IS 1-3	ITS	Mike Maier/ CMO	Ongoing	
21	Best of Class Municipal Services	Award Banking Services Contract	Internal Support	IS 2-1	ITS	Mike Maier/ Doug Wood	Aug-12	Commission Approval
22	Best of Class Municipal Services	Approve Investment Monitor's Contract	Internal Support	IS 2-1	ITS	Mike Maier/ Doug Wood	Sep-12	Commission Approval
23	Best of Class Municipal Services	Award Investment Manager's Contract	Internal Support	IS 2-1	ITS	Mike Maier/ Doug Wood	Sep-12	Commission Approval
24	Best of Class Municipal Services	Payoff Police and Fire Pension Loan	Internal Support	IS 2-1	ITS	Mike Maier/ Doug Wood	Oct-12	
25	Best of Class Municipal Services	Payoff Capital Lease (Fire Equipment)	Internal Support	IS 2-1	ITS	Mike Maier/ Doug Wood	Aug-12	Commission Approval
26	Best of Class Municipal Services	Develop Fixed Asset Inventory	Internal Support	IS 2-1	ITS	Mike Maier/ Doug Wood	Sep-13	Commission Review
27	Best of Class Municipal Services	Convert City Employee Paychecks to Direct Deposit	Internal Support	IS 2-1	ITS	Mike Maier/ Doug Wood	Jan-13	

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MANAGEMENT IN PROGRESS**

	Theme	Initiative	Cylinder of Excellence	Cylinder Objective	Lead Department	Initiative Owner	Commission Hearing Date	Item
28	Best of Class Municipal Services	Negotiate Collective Bargaining Agreements (Fraternal Order of Police and IAFF - Firefighters)	Internal Support	IS 2-1	ITS	Mike Maier/ Averill Dorsett	Apr-13	
29	Best of Class Municipal Services	City Manager's Reorganization Plan		IS 1-3	CMO	Lee Feldman	Completed	
30	Best of Class Municipal Services	Reallocation of Capital Projects Portfolio	Internal Support	IS 2-1	ITS	Mike Maier/ CMO	Completed	
31	Economic Hub of South Florida	Implement of Local Business Preference Ordinance	Internal Support	IS 2-2	ITS	Mike Maier/ Doug Wood	Ongoing	
32	Economic Hub of South Florida	Business Concierge Service	Business Development	BD 1-3	T&M	Diana Alarcon/ Greg Brewton	Complete	
33	Economic Hub of South Florida	Marina Dredging: Environmental Study/Permitting (Las Olas, Aquatic Center, Bahia Mar)	Public Places	PP 1-1	P&R	Phil Thornburg/ Al Carbon	Dec-12	
34	Economic Hub of South Florida	Coordinate City Support for Grand Prix	Public Places	PP 2-3	P&R	Phil Thornburg	Nov-13	Commission Decision
35	Economic Hub of South Florida	Coordinate City Support for Air Show	Public Places	PP 2-3	P&R	Phil Thornburg	Apr-13	
							Mar-13	Commmission Communication

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MANAGEMENT IN PROGRESS**

	Theme	Initiative	Cylinder of Excellence	Cylinder Objective	Lead Department	Initiative Owner	Commission Hearing Date	Item
36	Economic Hub of South Florida	Coordinate City Support for Boat Show	Public Places	PP 2-3	P&R	Phil Thornburg	Oct-12	
							Sep-12	Commission Decision
37	Economic Hub of South Florida	Partner with CVB to Implement "Welcome Back Troops"	Public Places	PP 2-3	P&R	Phil Thornburg	Sep-12	
38	Economic Hub of South Florida	Coordinate City Support for Winterfest	Public Places	PP 2-3	P&R	Phil Thornburg	Dec-12	
							Oct-12	Commission Decision
39	Economic Hub of South Florida	Prepare Downtown Retail Recruitment Strategy	Business Development	BD 1-1	T&M	Diana Alarcon/ Greg Brewton	Feb-13	
40	Economic Hub of South Florida	Coordinate with TMA for City Excursions for Cruise Passenger Program	Business Development	BD 1-1	T&M	Diana Alarcon/ Greg Brewton	Sep-12	Commission Decision
41	Building our Community	Implementation of "We Build Community"	Internal Support	IS 1-3	ITS	Mike Maier/ CMO	Ongoing	
42	Building our Community	Develop a Citywide Social Media Policy	Internal Support	IS 1-3	ITS	Mike Maier/ CMO	Jan-13	
43	Building our Community	Upgrade the City's Official Website	Internal Support	IS 1-3	ITS	Mike Maier/ CMO	Apr-13	
44	Building our Community	Technology Upgrade for Government Access Channel 78	Internal Support	IS 1-3	ITS	Mike Maier/ CMO	Dec-12	

**COMMISSION ANNUAL ACTION PLAN FY 2013
MAJOR PROJECTS**

	Theme	Initiative	Cylinder of Excellence	Cylinder Objective	Lead Department	Initiative Owner	Commission Hearing Date
1	Sustainable, Healthy Coastal Community	Sistrunk Blvd Streetscape Project	Infrastructure	IN 2-1	PWD	Al Carbon	Sep-12
2	Sustainable, Healthy Coastal Community	Carter Park Turf Field Project	Public Places	PP 1-3	P&R	Phil Thornburg	Jan-13
3	Sustainable, Healthy Coastal Community	Southside School Project	Infrastructure	PP 1-3	PWD	Al Carbon	Sep-13
4	Sustainable, Healthy Coastal Community	Fiveash Plan: Reliability Improvements	Infrastructure	IN 2-1	PWD	Al Carbon	Jun-14
5	Sustainable, Healthy Coastal Community	15th Street Boat Ramp Improvements	Infrastructure	PP 1-1	P&R	Phil Thornburg/ Al Carbon	Dec-13
6	Best of Class Municipal Services	Construct Fire Station 46	Infrastructure	IN 2-1	PWD	Al Carbon	Apr-13
7	Best of Class Municipal Services	Design and Construct Fire Station 8	Infrastructure	IN 2-1	PWD	Al Carbon	Dec-14
8	Best of Class Municipal Services	Design and Construct Fire Station 13	Infrastructure	IN 2-1	PWD	Al Carbon	Dec-14
9	Best of Class Municipal Services	Design and Construct Fire Station 54	Infrastructure	IN 2-1	PWD	Al Carbon	Dec-14