



COMMISSION AGENDA ITEM  
DOCUMENT ROUTING FORM

12

Today's Date: 12/30/24

**DOCUMENT TITLE:** MOTION APPROVING A THIRD AMENDMENT TO THE AGREEMENT WITH BDO USA, P.C., A VIRGINIA CORPORATION AUTHORIZED TO CONDUCT BUSINESS IN THE STATE OF FLORIDA AS, BDO USA, P.C., CORP. TO ADD TAFT INFRASTRUCTURE ADVISORS, LLC AS SUBCONSULTANT FOR CONSULTING SERVICES FOR THE NEW RIVER CROSSING PROJECT - (COMMISSION DISTRICTS 1, 2, 3 AND 4)

COMM. MTG. DATE: 12/17/24 CAM #: 24-1124 ITEM #: CM-10 CAM attached: ☒ YES ☐ NO

Routing Origin: CAO Router Name/Ext: StephanieS. /5001 Action Summary attached: ☒ YES ☐ NO

NO

Capital Investment / Community Improvement Projects defined as having a life of at least 10 years and a cost of at least \$50,000 and shall mean improvements to real property (land, buildings, or fixtures) that add value and/or extend useful life, including major repairs such as roof replacement, etc. Term "Real Property" include: land, real estate, realty, or real.

CIP FUNDED: ☐ YES ☒ NO

1) City Attorney's Office: Documents to be signed/routed? ☒ YES ☐ NO # of originals attached: 1

Is attached Granicus document Final? ☒ YES ☐ NO Approved as to Form: ☒ YES ☐ NO

Date to CCO: \_\_\_\_\_  
Kimberly Cunningham Mosley  
Attorney's Name

ECa  
Initials

2) City Clerk's Office: # of originals: 2 Routed to: Donna V./Amber C./CMO Date: 1/2/25 cmly

3) City Manager's Office: CMO LOG #: Jan 2 Document received from: \_\_\_\_\_

Assigned to: SUSAN GRANT ☐  
CHRIS COOPER ☐

LAURA REECE ☐  
BEN ROGERS ☐

LAURA REECE as CRA Executive Director ☐

☐ APPROVED FOR S. GRANT'S SIGNATURE

☐ N/A FOR S. GRANT TO SIGN

PER AACM: C. Cooper \_\_\_\_\_ (Initial/Date)

L. Reece \_\_\_\_\_ (Initial/Date)

B. Rogers \_\_\_\_\_ (Initial/Date)

☐ PENDING APPROVAL (See comments below)

Comments/Questions: \_\_\_\_\_

Forward 2 originals to ☒ Mayor ☒ CCO Date: 1/3/25

4) Mayor/CRA Chairman: Please sign as indicated. Forward 2 originals to CCO for attestation/City seal (as applicable) Date: \_\_\_\_\_

5) City Clerk: Scan original and forwards 2 originals to: G. Rizzuti /TAM/Suite 3764

Attach \_\_\_\_\_ certified Reso # \_\_\_\_\_ ☐ YES ☒ NO

Original Route form to Stephanie S.

Yea: 5 - Commissioner Herbst, Vice Mayor Glassman, Commissioner Beasley-Pittman, Commissioner Sorensen and Mayor Trantalis

**CM-7**   [24-1076](#)

Motion Accepting Donation of Equipment from the Coral Ridge Golf Course, Inc. d/b/a Coral Ridge Country Club for use at Jimmy Evert Tennis Center (JETC) - (Commission District 2)

**APPROVED**

Yea: 5 - Commissioner Herbst, Vice Mayor Glassman, Commissioner Beasley-Pittman, Commissioner Sorensen and Mayor Trantalis

**CM-8**   [24-1077](#)

Motion Accepting Donation of Dog Waste Station Equipment from the Rio Vista Civic Association - (Commission District 4)

**APPROVED**

Yea: 5 - Commissioner Herbst, Vice Mayor Glassman, Commissioner Beasley-Pittman, Commissioner Sorensen and Mayor Trantalis

**CM-9**   [24-1093](#)

Motion Approving a Retroactive Agreement for State Road A1A Street Lighting and Hardscape Improvements - Solid Consulting Engineers, Inc. - 274-Day Extension - (Commission District 2)

**APPROVED**

Yea: 5 - Commissioner Herbst, Vice Mayor Glassman, Commissioner Beasley-Pittman, Commissioner Sorensen and Mayor Trantalis

**CM-10**   [24-1124](#)

Motion Approving a Third Amendment to the Agreement with BDO USA, P.C., a Virginia Corporation Authorized to Conduct Business in the State of Florida as BDO USA, P.C., Corp to Add Taft Infrastructure Advisors, LLC as Subconsultant for Consulting Services for the New River Crossing Project - (Commission Districts 1, 2, 3 and 4)

**APPROVED**

Yea: 5 - Commissioner Herbst, Vice Mayor Glassman, Commissioner Beasley-Pittman, Commissioner Sorensen and Mayor Trantalis

**CM-11**   [24-1126](#)

Motion Rejecting Bid for Mobility Hub North Streetscape Improvements - Invitation to Bid (ITB) Event No. 286 - (Commission District 2)

**APPROVED**

Yea: 5 - Commissioner Herbst, Vice Mayor Glassman, Commissioner Beasley-Pittman, Commissioner Sorensen and Mayor Trantalis



**CITY OF FORT LAUDERDALE  
City Commission Agenda Memo  
REGULAR MEETING**

**#24-1124**

**TO:** Honorable Mayor & Members of the  
Fort Lauderdale City Commission

**FROM:** Susan Grant, Acting City Manager

**DATE:** December 17, 2024

**TITLE:** Motion Approving a Third Amendment to the Agreement with BDO USA, P.C., a Virginia Corporation Authorized to Conduct Business in the State of Florida as, BDO USA, P.C., Corp. to Add Taft Infrastructure Advisors, LLC as Subconsultant for Consulting Services for the New River Crossing Project - **(Commission Districts 1, 2, 3 and 4)**

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**Recommendation**

Staff recommends the City Commission approve a Third Amendment to the Agreement with BDO USA, P.C. (BDO), a Virginia Corporation, authorized to conduct business in the State of Florida and authorize execution of the agreement, in substantially the form attached, to add Taft Infrastructure Advisors, LLC (Taft) as a subconsultant.

**Background**

On November 21, 2023, the City Commission approved a walk-on item, Resolution 23-277 Waiving the Formal Competitive Solicitation and Selection Processes Pursuant to Division 2, Procurement, of Article V. of Chapter 2 of the City of Fort Lauderdale Procurement Ordinance, for Consulting Services with BDO for the New River Crossing project.

On December 19, 2023, the City Commission approved an agreement with BDO for Consulting Services to Develop the Project Scope for the New River Crossing Project. The agreement defined the terms and conditions for BDO to complete such work. The City Commission received the BDO final report via Commission Memo 24-062 in April 2024.

On April 16, 2024, BDO presented at the City Commission Conference meeting which included an overview of current potential Federal grant opportunities. The City Commission did not provide specific direction but indicated general support to pursue potential funding opportunities.

On May 7, 2024, the City Commission approved a first amendment to the agreement with BDO to provide additional funding in the amount of \$50,000 to the existing agreement so

that BDO could provide additional services associated with grant writing. The additional funds have not been utilized to date.

The City Commission approved Resolution 24-51 on March 5, 2024, approving a grant agreement and authorizing the acceptance of \$974,000 from the United States Department of Transportation for the Regional Infrastructure Accelerator (RIA) Demonstration Program. After the agreement was executed, City staff and the grantor completed a project kick-off meeting to discuss the project timelines, objectives, and potential challenges. City staff requested that BDO be permitted to serve as the City's consultant given their familiarity with the project, the existing agreement between the City of Fort Lauderdale and BDO, and the potential delays associated with procuring, selecting, and transitioning the project to a different consulting firm. On July 22, 2024, the grantor approved the request.

On August 20, 2024, the City Commission approved the second amendment which allocated \$974,000 to the BDO agreement. The second amendment incorporated the tasks defined in the RIA agreement into the BDO agreement, extending the BDO contract term to align with the RIA grant timeline, and allocated \$974,000 towards the agreement. This additional \$974,000 is reimbursable from the grantor.

City staff recommend that the City Commission approve the third amendment to add Taft as a subconsultant to the BDO agreement. Taft is an infrastructure advisory firm that provides project development and structuring services, infrastructure studies, financial advisory and strategy services, market positioning and bid advisory services, as well as program management and capacity building services.

### **Resource Impact**

There are no fiscal impacts associated with this action.

### **Strategic Connections**

This item is a *FY 2024 Commission Priority*, advancing the Transportation & Traffic Initiative.

This item is a *Press Play Fort Lauderdale 2029 Strategic Plan*, specifically advancing:

- The Infrastructure and Resilience Focus Area Goal 4: Facilitate an efficient, multimodal transportation network.

This item advances the *Fast Forward Fort Lauderdale 2035 Vision Plan: We Are United*.

This item supports the *Advance Fort Lauderdale 2040 Comprehensive Plan* specifically advancing:

- The Infrastructure Focus Area
- Transportation & Mobility Element
- Goal 2: Obtain the highest possible value and utility from investments in the City's transportation network

**Attachments**

Exhibit 1 – Third Amendment

Exhibit 2 – Taft Infrastructure Advisors, LLC Overview

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Prepared by: Ben Rogers, Acting Assistant City Manager, City Manager's Office

Charter Officer: Susan Grant, City Manager's Office

### **THIRD AMENDMENT TO AGREEMENT FOR NEW RIVER CROSSING CONSULTING SERVICES**

THIS THIRD AMENDMENT TO AGREEMENT FOR NEW RIVER CROSSING CONSULTING SERVICES, made this 3rd day of January 2025 (this "Third Amendment"), is entered into by and between the City of Fort Lauderdale, a Florida municipality, ("City"), whose address is 101 NE 3<sup>rd</sup> Avenue, Suite 2100, Fort Lauderdale, FL 33301, and BDO USA, P.C., a Virginia professional corporation authorized to conduct business in the State of Florida as, BDO USA, P.C., Corp. ("Consultant") with an address at: 330 North Wabash Avenue, Suite 3200, Chicago, IL 60611 (collectively, "Parties").

WHEREAS, at its meeting on November 21, 2023, the City Commission of the City of Fort Lauderdale waived the formal competitive solicitation and selection processes pursuant to the Code of Ordinances of the City of Fort Lauderdale, Florida to negotiate an agreement with Consultant for New River Crossing Consulting Services; and

WHEREAS, on December 19, 2023, the Parties entered into an Agreement for Consultant to identify federal funding opportunities, and to maximize time and resources associated with meeting upcoming federal funding application deadlines for the New River Crossing Project pursuant to the scope of services incorporated in the Agreement, for a not to exceed total of Three Hundred Twenty-Five Thousand Dollars and 00/100 cents (\$325,000.00), as compensation for the performance of Consultant's services; and

WHEREAS, on March 5, 2024, the City Commission of the City of Fort Lauderdale, approved an agreement between the City and the United States Department of Transportation for the Regional Infrastructure Accelerator Demonstration Program Grant Funds (RIA) for technical assistance with the New River Crossing Project, in the amount of \$974,000; and

WHEREAS, at the April 10, 2024, City Commission Conference meeting, Consultant provided an overview of additional potential federal grant opportunities for the New River Crossing Project; and

WHEREAS, on June 27, 2024, the Parties entered into a First Amendment to the Agreement to increase the compensation amount by Fifty Thousand Dollars and 00/100 cents (50,000.00) to a combined not to exceed total of Three Hundred Seventy Five Thousand Dollars and 00/100 cents (\$375,000.00), as compensation for the performance of Consultant's services, subject to the same terms, conditions and specifications contained in the Agreement including the preparation of funding applications, grant writing and studies required for meeting the Notice of Funding Opportunities for the New River Crossing Project; and

WHEREAS, City utilized the Consultant for assistance in implementing the deliverables pursuant to the existing Agreement and the deliverables as set forth in the RIA Agreement for the New River Crossing Project; and

WHEREAS, the Parties entered into a Second Amendment to the Agreement to extend the term of the Agreement to December 31, 2025 and to increase the compensation amount by Nine Hundred Seventy Four Thousand Dollars and 00/100 cents (974,000.00) to a combined not to exceed total of One Million Three Hundred Forty Nine Thousand Dollars and 00/100 cents (\$1,349,000.00), as compensation for the performance of Consultant's services, subject to the same terms, conditions and specifications contained in the Agreement for the New River Crossing Project; and



WHEREAS, pursuant to the provisions of Section N. of the Agreement (Assignment and Performance), the Consultant wishes to solicit the City's consent to provide a Schedule of Subconsultant Participation identifying a subconsultant(s) to the Agreement; and

WHEREAS, the Parties wish to enter into this Third Amendment to the Agreement to memorialize the City's consent to allow Consultant to engage certain subconsultants;

NOW THEREFORE, for and in consideration of the mutual promises and covenants set forth herein and other good and valuable consideration, the Parties covenant and agree as follows:

1. **RECITALS:** The foregoing recitals are true and correct in all respects and are incorporated by reference herein.
2. **AMENDMENTS:** The Agreement is hereby amended to include Exhibit C to this Third Amendment, entitled, "Schedule of Subconsultant Participation" which is attached hereto and incorporated herein. By entering into this Third Amendment, the City consents to allow Consultant to engage those subconsultants identified in Exhibit C.
3. **HEADINGS:** Headings herein are for the convenience of reference only and shall not be considered on any interpretation of this Third Amendment or the Agreement.
4. **ANTI-HUMAN TRAFFICKING:** As a condition precedent to the effectiveness of this Third Amendment to the Agreement, the Consultant shall provide the City with an affidavit signed by an officer or a representative of the Consultant under penalty of perjury attesting that the Consultant does not use coercion for labor or services as defined in Section 787.06, Florida Statutes (2024), as may be amended or revised.
5. **NO OTHER CHANGES:** Except as modified by this Third Amendment, all terms, covenants, obligations and provisions of the Agreement and the First and Second Amendments shall remain unaltered, shall continue in full force and effect, and are hereby ratified, approved and confirmed by the parties in every respect. If the terms and conditions set forth in this Third Amendment directly conflict with any provision contained in the Agreement and the First and Second Amendments, then this Third Amendment shall control.

IN WITNESS WHEREOF, the City and the Consultant execute this Third Amendment as follows:

CITY

ATTEST:


CITY OF FORT LAUDERDALE, a Florida  
municipality

By:   
David R. Solomon, City Clerk




By:   
Dean J. Trantalis, Mayor

Date: 1/6/25

By:   
Susan Grant  
Acting City Manager

Date: January 3, 2025

Approved as to form and correctness:  
Dwayne Spence, Interim City Attorney

By:   
Kimberly Cunningham Mosley  
Assistant City Attorney



**CONSULTANT**

WITNESSES:

BDO USA, P.C., a Virginia professional corporation authorized to conduct business in the State of Florida as BDO USA, P.C., CORP.

[Signature]  
Signature

By: [Signature]  
Wayne Berson, CEO

Mark J. Ellenbogen  
Print Name

[Signature]  
Signature

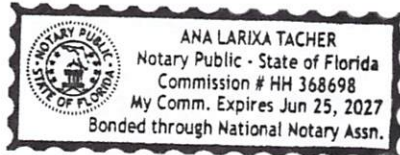
Christy Chaney  
Print Name

(CORPORATE SEAL)

STATE OF Florida  
COUNTY OF Miami-Dade

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 20 day of December, 2024, by Wayne Berson as CEO for BDO USA, P.C., a Virginia professional corporation authorized to conduct business in the State of Florida as BDO USA, P.C., CORP.

(SEAL)



[Signature]  
Notary Public, State of Florida  
(Signature of Notary Public)

ANA LARIXA TACHER  
(Print, Type, or Stamp Commissioned Name of Notary Public)

Personally Known ☒ OR Produced Identification \_\_\_\_\_  
Type of Identification Produced

**EXHIBIT C**  
**SCHEDULE OF SUBCONSULTANT PARTICIPATION**

The following entity/entities is/are approved by the City to assist Consultant in the provision of the Services in the capacity of subcontractor. The cost for service shall be aligned with Exhibit B and shall have no additional cost to the City for the services rendered.

## **Taft Infrastructure Advisors**

**Scope of Services:** To provide infrastructure advisory services in relations to the New River Crossing. These advisory services will include the development and updating of project funding & financing models, infrastructure studies to evaluate the project feasibility and benefits, the structuring of the project delivery model and the identification of possible funding and financing sources. All services will be in support of the City of Fort Lauderdale, and its partners, in the successful development of a crossing of the New River that meets the needs of all parties involved.

**Deliverables:** Infrastructure studies such as impact on economic, property and equity in addition to entire project management and coordination to ensure all relevant studies are performed and delivered.

**Timeline of Services:** Through the duration of the project development for the New River Crossing as directed by the City of Fort Lauderdale leadership.

### **Contact Information:**

- Name: Umer Yaqub
- Title: Principal
- Phone: 202.664.1542
- Email: [uyaqub@taftinfra.com](mailto:uyaqub@taftinfra.com)

### **Sunbiz Registration:**

- Registered Entity: Taft Infrastructure Advisors LLC
- Document Number: M24000014793

**Qualifications:** Please see resume below.

## **Taft Infrastructure Advisors**

At Taft, we work as one team, driven and committed to helping you succeed. Our team listens and understands that innovative, value-creating solutions help our clients reach their goals. Our collaborative approach, advanced technological resources and depth of services can transform what you expect from your team.

Taft Stettinius & Hollister LLP traces its roots back to 1885 when Worthington & Strong was founded by Judge William Worthington and Edward W. Strong. John L. Stettinius and John B. Hollister joined the firm after its founding, at which point the firm became known as Worthington, Strong, Stettinius & Hollister. In January 1923, Judge Worthington passed away. In the following year, a young firm headed by Robert A. Taft (who later became a U.S. Senator) and Charles P. Taft II, sons of former President William Howard Taft, joined the older firm to become Taft Stettinius & Hollister LLP. Since then, Taft has expanded into various service lines including Taft Infrastructure Advisors and Taft Advisors, our governmental affairs consulting firm.

At Taft Infrastructure Advisors, we are more than just financial consultants — we are your dedicated partners in navigating the complex world of infrastructure development. With decades of experience across a vast array of sectors, we lead our clients through innovative infrastructure projects, from the inception of an idea to the completion of a transformative project. Whether it's social infrastructure, real estate and entertainment venues, bridges, roads, broadband, or any essential infrastructure that powers modern life, we equip project owners with the expertise, resources, and strategies they need to succeed.

What sets Taft apart is our multi-disciplinary approach to infrastructure advisory services. We go beyond traditional financial consulting to provide holistic, full-service solutions that span every aspect of project development, financing, and execution. We are not your typical financial advisors. Instead, we uncover new opportunities in the market, positioning our clients as key contenders for high-impact infrastructure projects.

Leveraging the resources of the Taft teams, we identify unique avenues for project development and growth, working across a diverse range of infrastructure sectors, from social and transit systems to fiber and broadband. Our team is at the forefront of market innovation, helping clients unlock potential in new markets while ensuring they are positioned to succeed in competitive project bidding and development.



Umer Yaqub, MBA, AIAI  
Principal



Umer is a Principal at Taft Infrastructure Advisors and has more than 20 years of experience in infrastructure advisory, project finance, and public-private partnerships (P3s). He has advised on major infrastructure projects and executed transactions across a wide range of asset classes, including social infrastructure projects — schools, housing, and hospitals — and projects in the broader arena of economic and environmental infrastructure — water, energy, power, transit, airports, roads and ports. He has advised public sector clients on the development of large-scale infrastructure projects, working through the complete transaction lifecycle from project inception through funding arrangement and project management. Umer has advised and executed more than 45 infrastructure projects cumulatively valued above \$25 billion.

Previously, Umer was the practice leader for the Infrastructure Advisory and P3s team at BDO USA based in New York and advised both public and private sector clients on the successful development and execution of infrastructure projects.

Umer has led various deals that have been recognized and awarded by the industry. He has also spoken at various conferences and promoted private sector involvement in the public infrastructure space.

#### **RELEVANT EXPERIENCE**

- INDOT & CONEXUS, 2024 – Present
- New York State Energy Research and Development Authority, 2022-2024
- New River Crossing – Ft Lauderdale, Broward County, 2023-Ongoing
- Southland Water Agency, 2022-Ongoing
- City of North Miami Downtown Revitalization, 2022 – Ongoing
- City of West Palm Beach Advisory, 2023 – Ongoing
- SR 400 Express Lanes P3 Project –2023 – 2024
- City of Miami, 2024
- Miami-Dade County, 2024
- OCP 1-75, 2022-2024
- I-77 TIFIA Refinancing, 2023 – 2024
- I-10 Calcasieu River Bridge Project, 2023 – 2024
- University of Louisville Utility Monetization Project – 2023 – 2024
- Maryland Broadband P3, 2021 – 2023
- DC Streetlights P3 Project District of Columbia, 2019-2020

#### **PROFESSIONAL AFFILIATIONS**

Association for the Improvement of American Infrastructure

#### **EDUCATION**

M.B.A, Institute of Business Administration

### **THIRD AMENDMENT TO AGREEMENT FOR NEW RIVER CROSSING CONSULTING SERVICES**

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CITY

ATTEST:

CITY OF FORT LAUDERDALE, a Florida  
municipality

By: \_\_\_\_\_  
David R. Solomon, City Clerk


By: \_\_\_\_\_  
Dean J. Trantalis, Mayor

Date: \_\_\_\_\_

By: \_\_\_\_\_  
Susan Grant  
Acting City Manager

Date: \_\_\_\_\_

Approved as to form and correctness:  
Dwayne Spence, Interim City Attorney

By:  \_\_\_\_\_  
Kimberly Cunningham Mosley  
Assistant City Attorney

**CONSULTANT**

WITNESSES:

BDO USA, P.C., a Virginia professional corporation authorized to conduct business in the State of Florida as BDO USA, P.C., CORP.

[Signature]  
Signature

By: [Signature]  
Wayne Berson, CEO

Mark J. Stenbagen  
Print Name

[Signature]  
Signature

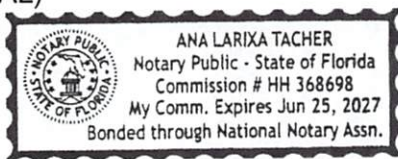
Christy Cheung  
Print Name

(CORPORATE SEAL)

STATE OF Florida  
COUNTY OF Miami-Dade

The foregoing instrument was acknowledged before me by means of ☒ physical presence or ☐ online notarization, this 20 day of December, 2024, by Wayne Berson as CEO for BDO USA, P.C., a Virginia professional corporation authorized to conduct business in the State of Florida as BDO USA, P.C., CORP.

(SEAL)



[Signature]  
Notary Public, State of Florida  
(Signature of Notary Public)

ANA LARIXA TACHER  
(Print, Type, or Stamp Commissioned Name of Notary Public)

Personally Known ☒ OR Produced Identification \_\_\_\_\_  
Type of Identification Produced

**EXHIBIT C**  
**SCHEDULE OF SUBCONSULTANT PARTICIPATION**

The following entity/entities is/are approved by the City to assist Consultant in the provision of the Services in the capacity of subcontractor. The cost for service shall be aligned with Exhibit B and shall have no additional cost to the City for the services rendered.

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**Deliverables:** Infrastructure studies such as impact on economic, property and equity in addition to entire project management and coordination to ensure all relevant studies are performed and delivered.

**Timeline of Services:** Through the duration of the project development for the New River Crossing as directed by the City of Fort Lauderdale leadership.

### **Contact Information:**

- Name: Umer Yaqub
- Title: Principal
- Phone: 202.664.1542
- Email: [uyaqub@taftinfra.com](mailto:uyaqub@taftinfra.com)

### **Sunbiz Registration:**

- Registered Entity: Taft Infrastructure Advisors LLC
- Document Number: M24000014793

**Qualifications:** Please see resume below.



## **Taft Infrastructure Advisors**

At Taft, we work as one team, driven and committed to helping you succeed. Our team listens and understands that innovative, value-creating solutions help our clients reach their goals. Our collaborative approach, advanced technological resources and depth of services can transform what you expect from your team.

Taft Stettinius & Hollister LLP traces its roots back to 1885 when Worthington & Strong was founded by Judge William Worthington and Edward W. Strong. John L. Stettinius and John B. Hollister joined the firm after its founding, at which point the firm became known as Worthington, Strong, Stettinius & Hollister. In January 1923, Judge Worthington passed away. In the following year, a young firm headed by Robert A. Taft (who later became a U.S. Senator) and Charles P. Taft II, sons of former President William Howard Taft, joined the older firm to become Taft Stettinius & Hollister LLP. Since then, Taft has expanded into various service lines including Taft Infrastructure Advisors and Taft Advisors, our governmental affairs consulting firm.

At Taft Infrastructure Advisors, we are more than just financial consultants — we are your dedicated partners in navigating the complex world of infrastructure development. With decades of experience across a vast array of sectors, we lead our clients through innovative infrastructure projects, from the inception of an idea to the completion of a transformative project. Whether it's social infrastructure, real estate and entertainment venues, bridges, roads, broadband, or any essential infrastructure that powers modern life, we equip project owners with the expertise, resources, and strategies they need to succeed.

What sets Taft apart is our multi-disciplinary approach to infrastructure advisory services. We go beyond traditional financial consulting to provide holistic, full-service solutions that span every aspect of project development, financing, and execution. We are not your typical financial advisors. Instead, we uncover new opportunities in the market, positioning our clients as key contenders for high-impact infrastructure projects.

Leveraging the resources of the Taft teams, we identify unique avenues for project development and growth, working across a diverse range of infrastructure sectors, from social and transit systems to fiber and broadband. Our team is at the forefront of market innovation, helping clients unlock potential in new markets while ensuring they are positioned to succeed in competitive project bidding and development.



Umer Yaqub, MBA, AIAI  
Principal



Umer is a Principal at Taft Infrastructure Advisors and has more than 20 years of experience in infrastructure advisory, project finance, and public-private partnerships (P3s). He has advised on major infrastructure projects and executed transactions across a wide range of asset classes, including social infrastructure projects — schools, housing, and hospitals — and projects in the broader arena of economic and environmental infrastructure — water, energy, power, transit, airports, roads and ports. He has advised public sector clients on the development of large-scale infrastructure projects, working through the complete transaction lifecycle from project inception through funding arrangement and project management. Umer has advised and executed more than 45 infrastructure projects cumulatively valued above \$25 billion.

Previously, Umer was the practice leader for the Infrastructure Advisory and P3s team at BDO USA based in New York and advised both public and private sector clients on the successful development and execution of infrastructure projects.

Umer has led various deals that have been recognized and awarded by the industry. He has also spoken at various conferences and promoted private sector involvement in the public infrastructure space.

#### **RELEVANT EXPERIENCE**

- INDOT & CONEXUS, 2024 – Present
- New York State Energy Research and Development Authority, 2022-2024
- New River Crossing – Ft Lauderdale, Broward County, 2023-Ongoing
- Southland Water Agency, 2022-Ongoing
- City of North Miami Downtown Revitalization, 2022 – Ongoing
- City of West Palm Beach Advisory, 2023 – Ongoing
- SR 400 Express Lanes P3 Project –2023 – 2024
- City of Miami, 2024
- Miami-Dade County, 2024
- OCP 1-75, 2022-2024
- I-77 TIFIA Refinancing, 2023 – 2024
- I-10 Calcasieu River Bridge Project, 2023 – 2024
- University of Louisville Utility Monetization Project – 2023 – 2024
- Maryland Broadband P3, 2021 – 2023
- DC Streetlights P3 Project District of Columbia, 2019-2020

#### **PROFESSIONAL AFFILIATIONS**

Association for the Improvement of American Infrastructure

#### **EDUCATION**

M.B.A, Institute of Business Administration