

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group A Tabulation

			Vendor	Ashbritt, Inc.		Ashbritt, Inc. - BAFO	
			City, State	Deerfield Beach, FL		Deerfield Beach, FL	
Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension	
481	ROW Vegetative Debris Removal	1,296,753	CY	\$ 10.95	\$ 14,199,445.35	\$ 10.95	\$ 14,199,445.35
482	ROW C&D Debris Removal	324,188	CY	\$ 11.95	\$ 3,874,046.60	\$ 11.95	\$ 3,874,046.60
483	ROW Broken Concrete Removal	2,500	CY	\$ 25.00	\$ 62,500.00	\$ 18.00	\$ 45,000.00
484	Parks Vegetative Debris Removal	50,000	CY	\$ 10.95	\$ 547,500.00	\$ 10.95	\$ 547,500.00
485	Parks C&D Debris Removal	10,000	CY	\$ 11.95	\$ 119,500.00	\$ 11.95	\$ 119,500.00
486	Private Property Vegetative Debris Removal (PPDR)	80,000	CY	\$ 14.50	\$ 1,160,000.00	\$ 14.50	\$ 1,160,000.00
487	Private Property C&D Debris Removal (PPDR)	20,000	CY	\$ 14.50	\$ 290,000.00	\$ 14.50	\$ 290,000.00
488	Demolition Non-RACM Structures	25,500	CY	\$ 25.00	\$ 637,500.00	\$ 20.00	\$ 510,000.00
489	Demolition RACM Structures	25,500	CY	\$ 37.50	\$ 956,250.00	\$ 29.00	\$ 739,500.00
490	DMS MGT and Reduction of Veg Through Grinding	856,052	CY	\$ 4.50	\$ 3,852,234.00	\$ 4.50	\$ 3,852,234.00
491	DMS MGT and Reduction of Veg Through Air Curtain Incineration	285,351	CY	\$ 3.00	\$ 856,053.00	\$ 3.00	\$ 856,053.00
492	DMS MGT and Reduction of Veg Through Open Burning	285,351	CY	\$ 3.25	\$ 927,390.75	\$ 1.75	\$ 499,364.25
493	DMS MGT and Reduction of C&D Debris Through Compaction	354,188	CY	\$ 2.50	\$ 885,470.00	\$ 2.50	\$ 885,470.00
494	Haul Out Reduced Vegetative Debris to Final Disposal Site Broward County or Monarch Landfill (no mileage tier)	228,280	CY	\$ 5.95	\$ 1,358,266.00	\$ 5.95	\$ 1,358,266.00
495	Haul Out Reduced Vegetative Debris to Final Disposal Site : Other FDS Approved by City, outside County limits: 0 - 30 miles	28,535	CY	\$ 6.95	\$ 198,318.25	\$ 6.95	\$ 198,318.25
496	Haul Out Reduced Vegetative Debris to Final Disposal Site: Other FDS Approved by City, outside County limits: 30.1 - 60 miles	14,268	CY	\$ 7.95	\$ 113,430.60	\$ 7.95	\$ 113,430.60
497	Haul Out Reduced Vegetative Debris to Final Disposal Site: Other FDS Approved by City, outside County limits: 60.1 - miles or greater	14,268	CY	\$ 17.95	\$ 256,110.60	\$ 17.95	\$ 256,110.60
498	Haul Out Compacted C&D Debris to Final Disposal Site Broward County or Monarch Landfill (no mileage tier)	113,340	CY	\$ 5.95	\$ 674,373.00	\$ 5.95	\$ 674,373.00
499	Haul Out Compacted C&D Debris to Final Disposal Site : Other FDS Approved by City, outside County limits: 0 - 30 miles	14,168	CY	\$ 6.95	\$ 98,467.60	\$ 6.95	\$ 98,467.60
500	Haul Out Compacted C&D Debris to Final Disposal Site: Other FDS Approved by City, outside County limits: 30.1 - 60 miles	7,084	CY	\$ 7.95	\$ 56,317.80	\$ 7.95	\$ 56,317.80
501	Haul Out Compacted C&D Debris to Final Disposal Site: Other FDS Approved by City, outside County limits: 60.1 miles or greater	7,084	CY	\$ 17.95	\$ 127,157.80	\$ 17.95	\$ 127,157.80
502	Removal of ROW Hazardous Tree and Limbs 6 inch to 12.99 inch diameter	250	EA	\$ 75.00	\$ 18,750.00	\$ 75.00	\$ 18,750.00
503	Removal of ROW Hazardous Tree Limbs 13 inch to 24.99 inch diameter	175	EA	\$ 150.00	\$ 26,250.00	\$ 150.00	\$ 26,250.00
504	Removal of ROW Hazardous Tree Limbs 25 inch to 36.99 inch diameter	100	EA	\$ 225.00	\$ 22,500.00	\$ 225.00	\$ 22,500.00
505	Removal of ROW Hazardous Tree Limbs 37 inch to 48.99 inch diameter	100	EA	\$ 350.00	\$ 35,000.00	\$ 350.00	\$ 35,000.00
506	Removal of ROW Hazardous Tree Limbs 49 inch and larger diameter	50	EA	\$ 495.00	\$ 24,750.00	\$ 495.00	\$ 24,750.00
507	Removal of ROW Hazardous Tree Limbs Hanger Removal (per Tree)	17,000	EA	\$ 95.00	\$ 1,615,000.00	\$ 95.00	\$ 1,615,000.00
508	Removal and Transport of Hazardous Stumps 24 inch to 36.99 inch diameter	100	EA	\$ 275.00	\$ 27,500.00	\$ 275.00	\$ 27,500.00
509	Removal and Transport of Hazardous Stumps 37 inch to 48.99 inch diameter	50	EA	\$ 375.00	\$ 18,750.00	\$ 375.00	\$ 18,750.00
510	Removal and Transport of Hazardous Stumps 49 inch and larger diameter	25	EA	\$ 525.00	\$ 13,125.00	\$ 525.00	\$ 13,125.00
511	Housedhold Hazardous Waste Removal, Transport and Disposal	1,000	LB	\$ 20.00	\$ 20,000.00	\$ 20.00	\$ 20,000.00
512	Abandoned Vehicle Removal, Transport and Disposal	50	EA	\$ 225.00	\$ 11,250.00	\$ 225.00	\$ 11,250.00
513	Abandoned Vessel Removal, Transport and Disposal Vessels on Land up to 17.99 feet in length	200	LF	\$ 125.00	\$ 25,000.00	\$ 125.00	\$ 25,000.00
514	Abandoned Vessel Removal, Transport and Disposal Vessels on Land 18 to 34.99 feet in length	100	LF	\$ 150.00	\$ 15,000.00	\$ 150.00	\$ 15,000.00
515	Abandoned Vessel Removal, Transport and Disposal Vessels on Land 35 feet to 51.99 feet in length	50	LF	\$ 250.00	\$ 12,500.00	\$ 250.00	\$ 12,500.00

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			City, State	Deerfield Beach, FL		Deerfield Beach, FL	
	Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension
516	Abandoned Vessel Removal, Transport and Disposal Vessels on Land 52 feet or greater in length	1	LF	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00
517	Abandoned Vessel Removal, Transport and Disposal Vessels in Water up to 17.99 feet in length	200	LF	\$ 295.00	\$ 59,000.00	\$ 295.00	\$ 59,000.00
518	Abandoned Vessel Removal, Transport and Disposal Vessels in Water 18 to 34.99 feet in length	100	LF	\$ 295.00	\$ 29,500.00	\$ 295.00	\$ 29,500.00
519	Abandoned Vessel Removal, Transport and Disposal Vessels in Water 35 feet to 51.99 feet in length	50	LF	\$ 500.00	\$ 25,000.00	\$ 500.00	\$ 25,000.00
520	Abandoned Vessel Removal, Transport and Disposal Vessels in Water 52 feet or greater in length	1	LF	\$ 750.00	\$ 750.00	\$ 750.00	\$ 750.00
521	Management and Operation of Staging Areas for Vehicles and Vessels per Day	120	DA	\$ 3,000.00	\$ 360,000.00	\$ 1,750.00	\$ 210,000.00
522	ROW White Goods Debris Removal Collection of white goods and transportation to City designated DMS or Final Disposal Site	500	EA	\$ 80.00	\$ 40,000.00	\$ 80.00	\$ 40,000.00
523	ROW White Goods Debris Removal Freon removal from eligible freon containing white goods	500	EA	\$ 55.00	\$ 27,500.00	\$ 55.00	\$ 27,500.00
524	E-waste Item Removal	5,000	EA	\$ 30.00	\$ 150,000.00	\$ 30.00	\$ 150,000.00
525	Tire removal and disposal or recycle	50	EA	\$ 75.00	\$ 3,750.00	\$ 75.00	\$ 3,750.00
526	Dead Animal Carcasses Animals on Land (can be collected on shore or from shoreline)	0.5	TN	\$ 2,000.00	\$ 1,000.00	\$ 2,000.00	\$ 1,000.00
527	Dead Animal Carcasses Animals or Fish in Waterway (collected from barge or boat)	0.5	TN	\$ 3,500.00	\$ 1,750.00	\$ 3,500.00	\$ 1,750.00
528	ROW Sand Removal and Screening	40,000	CY	\$ 21.50	\$ 860,000.00	\$ 18.50	\$ 740,000.00
529	Private Property Sand Removal and Screening	10,000	CY	\$ 21.50	\$ 215,000.00	\$ 18.75	\$ 187,500.00
530	Beach Scrape and Clean	100,000	CY	\$ 30.00	\$ 3,000,000.00	\$ 20.00	\$ 2,000,000.00
531	Marine Debris Removal Land based debris removal	10,000	CY	\$ 42.50	\$ 425,000.00	\$ 42.50	\$ 425,000.00
532	Marine Debris Removal Water based debris removal	10,000	CY	\$ 109.00	\$ 1,090,000.00	\$ 109.00	\$ 1,090,000.00
533	Canal Silt Removal, Transport and Disposal Land based silt removal	5,000	CY	\$ 37.50	\$ 187,500.00	\$ 37.50	\$ 187,500.00
534	Canal Silt Removal, Transport and Disposal Water based silt removal	5,000	CY	\$ 110.00	\$ 550,000.00	\$ 110.00	\$ 550,000.00
535	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width 0 - 4.0 feet	5,280	LF	\$ 19.50	\$ 102,960.00	\$ 19.50	\$ 102,960.00
536	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width 4.1 - 8.0 feet	5,280	LF	\$ 24.50	\$ 129,360.00	\$ 24.50	\$ 129,360.00
537	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width - 8.1 - 12.0 feet	5,280	LF	\$ 31.50	\$ 166,320.00	\$ 31.50	\$ 166,320.00
538	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width - 12.1 - 16 feet	5,280	LF	\$ 34.50	\$ 182,160.00	\$ 34.50	\$ 182,160.00
539	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width - 16.1 - 20 feet	5,280	LF	\$ 37.50	\$ 198,000.00	\$ 37.50	\$ 198,000.00
540	Drainage Ditch Silt Removal, Transport and Disposal Ditch Width - 20.1 feet or greater	5,280	LF	\$ 39.50	\$ 208,560.00	\$ 39.50	\$ 208,560.00
541	Cleaning and Clearing of Storm Drain Lines Drain Line Diameter 0 - 15.0 inches	5,280	LF	\$ 10.00	\$ 52,800.00	\$ 10.00	\$ 52,800.00
542	Cleaning and Clearing of Storm Drain Lines Drain Line Diameter 15.01- 36 inches	5,280	LF	\$ 10.50	\$ 55,440.00	\$ 10.50	\$ 55,440.00
543	Cleaning and Clearing of Storm Drain Lines Drain Line Diameter 36.01 or greater	100	LF	\$ 12.50	\$ 1,250.00	\$ 12.50	\$ 1,250.00
544	Cleaning and Clearing of Catch Basins and Inlets 4' x 4'	50	EA	\$ 337.50	\$ 16,875.00	\$ 337.50	\$ 16,875.00
545	Cleaning and Clearing of Catch Basins and Inlets 8' x 8'	50	EA	\$ 495.00	\$ 24,750.00	\$ 495.00	\$ 24,750.00
546	Cleaning and Clearing of Catch Basins and Inlets 10' x 10'	50	EA	\$ 750.00	\$ 37,500.00	\$ 750.00	\$ 37,500.00
547	Cleaning and Clearing of Catch Basins and Inlets 20' x 20' or larger	50	EA	\$ 1,250.00	\$ 62,500.00	\$ 1,250.00	\$ 62,500.00
548	Silt Hauling and Disposal	5,000	CY	\$ 20.00	\$ 100,000.00	\$ 20.00	\$ 100,000.00
549	Mechanized Street Sweeper (Hourly rate including equipment, labor and any associated operational costs)	100	HR	\$ 145.00	\$ 14,500.00	\$ 145.00	\$ 14,500.00
550	Air Curtain Burner, Self Contained System	1	HR	\$ 103.00	\$ 103.00	\$ 103.00	\$ 103.00
551	Bobcat Loader	1	HR	\$ 135.00	\$ 135.00	\$ 135.00	\$ 135.00
552	50' Bucket Truck	1	HR	\$ 225.00	\$ 225.00	\$ 225.00	\$ 225.00
553	Crash Truck w/Impact Attenuator	1	HR	\$ 135.00	\$ 135.00	\$ 135.00	\$ 135.00
554	Dozer, Tracked, D4 or Equivalent	1	HR	\$ 160.00	\$ 160.00	\$ 160.00	\$ 160.00
555	Dozer, Tracked, D6 or Equivalent	1	HR	\$ 185.00	\$ 185.00	\$ 185.00	\$ 185.00

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			City, State	Deerfield Beach, FL		Deerfield Beach, FL	
Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension	
556	Dozer, Tracked, D7 or Equivalent	1	\$ 225.00	\$ 225.00	\$ 225.00	\$ 225.00	
557	Dozer, Tracked, D8 or Equivalent	1	\$ 295.00	\$ 295.00	\$ 295.00	\$ 295.00	
558	Dump Truck, 10 CY-17 CY	1	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	
559	Dump Truck, 18 CY-20 CY	1	\$ 135.00	\$ 135.00	\$ 135.00	\$ 135.00	
560	Dump Truck, 21 CY-30 CY	1	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00	
561	Generator, 16 to 100kW	1	\$ 201.12	\$ 201.12	\$ 201.12	\$ 201.12	
562	Generator, 210 to 350 kW	1	\$ 523.08	\$ 523.08	\$ 523.08	\$ 523.08	
563	Generator, 1,100 to 2,500 kW	1	\$ 749.79	\$ 749.79	\$ 749.79	\$ 749.79	
564	Fuel Truck and Fuel (1,000 gallon)	1	\$ 135.00	\$ 135.00	\$ 135.00	\$ 135.00	
565	Light Plant with Fuel Support	1	\$ 99.50	\$ 99.50	\$ 99.50	\$ 99.50	
566	Grader w/12' Blade	1	\$ 235.00	\$ 235.00	\$ 235.00	\$ 235.00	
567	Hydraulic Excavator, 1.5 CY	1	\$ 165.00	\$ 165.00	\$ 165.00	\$ 165.00	
568	Hydraulic Excavator, 2.5 CY	1	\$ 185.00	\$ 185.00	\$ 185.00	\$ 185.00	
569	Knuckleboom Loader	1	\$ 395.00	\$ 395.00	\$ 270.00	\$ 270.00	
570	Lowboy Trailer w/Tractor	1	\$ 160.00	\$ 160.00	\$ 160.00	\$ 160.00	
571	Mobile Crane up to 15 Ton	1	\$ 185.00	\$ 185.00	\$ 185.00	\$ 185.00	
572	Pump, 40 to 140 HP (Minimum 25' Intake and 200' Discharge to Include Fuel and Support Personnel)	1	\$ 248.16	\$ 248.16	\$ 248.16	\$ 248.16	
573	Pump, 200 HP to 350 HP (Minimum 25' Intake and 200' Discharge to Include Fuel & Support Personnel)	1	\$ 298.51	\$ 298.51	\$ 298.51	\$ 298.51	
574	Pump, 500 HP to 650 HP (Minimum 25' Intake and 200' Discharge to Include Fuel & Support Personnel)	1	\$ 435.00	\$ 435.00	\$ 435.00	\$ 435.00	
575	Vac Truck (Mist Capacity)	1	\$ 305.00	\$ 305.00	\$ 305.00	\$ 305.00	
576	Pickup Truck, .5 Ton	1	\$ 45.00	\$ 45.00	\$ 45.00	\$ 45.00	
577	Skid-Steer Loader, 1,000 LB Capacity	1	\$ 135.00	\$ 135.00	\$ 135.00	\$ 135.00	
578	Skid-Steer Loader, 2,000 LB Capacity	1	\$ 145.00	\$ 145.00	\$ 145.00	\$ 145.00	
579	Tub Grinder, 800 to 1,000 HP	1	\$ 425.00	\$ 425.00	\$ 425.00	\$ 425.00	
580	Track Hoe - John Deere 690 or Equivalent	1	\$ 165.00	\$ 165.00	\$ 165.00	\$ 165.00	
581	Truck, Flatbed	1	\$ 45.00	\$ 45.00	\$ 45.00	\$ 45.00	
582	4 Wheel Drive Lift for Tower	1	\$ 79.00	\$ 79.00	\$ 79.00	\$ 79.00	
583	Water Truck (Non-Potable, Dust Control and Pavement Maintenance)	1	\$ 135.00	\$ 135.00	\$ 135.00	\$ 135.00	
584	Wheel Loader, 2.5 CY, 950 or Similar	1	\$ 195.00	\$ 195.00	\$ 195.00	\$ 195.00	
585	Wheel Loader, 3.5 - 4.0 CY, 966 or Similar	1	\$ 225.00	\$ 225.00	\$ 225.00	\$ 225.00	
586	Wheel Loader, 4.5 CY, 980 or Similar	1	\$ 245.00	\$ 245.00	\$ 245.00	\$ 245.00	
587	Wheel Loader-Backhoe, 1.0 - 1.5 CY	1	\$ 135.00	\$ 135.00	\$ 135.00	\$ 135.00	
588	Self Loading Truck/Trailer	1	\$ 165.00	\$ 165.00	\$ 165.00	\$ 165.00	
589	Operations Manager w/Cell Phone and Pickup	1	\$ 90.00	\$ 90.00	\$ 90.00	\$ 90.00	
590	Crew Foreman w/Cell Phone and Pickup	1	\$ 85.00	\$ 85.00	\$ 85.00	\$ 85.00	
591	Tree Climber/Chainsaw and Gear	1	\$ 125.00	\$ 125.00	\$ 125.00	\$ 125.00	
592	Laborer w/Chain Saw	1	\$ 75.00	\$ 75.00	\$ 75.00	\$ 75.00	
593	Laborer w/Small Tools, Traffic Control, or Flagperson	1	\$ 65.00	\$ 65.00	\$ 65.00	\$ 65.00	
GRAND TOTALS GROUP A			\$ 41,523,503.51		\$ 39,436,102.01		

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		Vendor	Ashbritt, Inc.	Ashbritt, Inc. - BAFO			
		City, State	Deerfield Beach, FL	Deerfield Beach, FL			
	Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension
xxz	Satellite Communications: Rental of Equipment – Capability of calling nationwide from Florida – no additional roaming or long distance charges WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 299.99	\$ 299.99	\$ 299.99	\$ 299.99
595	Satellite Communications: Rental of Equipment – Capability of calling nationwide from Florida – no additional roaming or long distance charges MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 388.64	\$ 388.64	\$ 388.64	\$ 388.64
596	Satellite Communications: Per Minute Charge for Usage	1	EA	\$ 3.10	\$ 3.10	\$ 3.10	\$ 3.10
597	Portable Toilet Units DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 652.50	\$ 652.50	\$ 205.00	\$ 205.00
598	Portable Toilet Units WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,567.50	\$ 4,567.50	\$ 985.00	\$ 985.00
599	Portable Toilet Units MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 18,270.00	\$ 18,270.00	\$ 3,100.00	\$ 3,100.00
600	Portable Toilet Units MAXIMUM CEILING UNIT PRICE PER SERVICE	1	EA	\$ 217.50	\$ 217.50	\$ 217.50	\$ 217.50
601	Portable Toilet Units (ADA accessible) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 688.75	\$ 688.75	\$ 235.00	\$ 235.00
602	Portable Toilet Units (ADA accessible) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,821.25	\$ 4,821.25	\$ 990.00	\$ 990.00
603	Portable Toilet Units (ADA accessible) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 19,285.00	\$ 19,285.00	\$ 4,750.00	\$ 4,750.00
604	Hand Wash Stations, self contained, free standing, single basin, cold water and hand soap dispenser DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 652.50	\$ 652.50	\$ 250.00	\$ 250.00
605	Hand Wash Stations, self contained, free standing, single basin, cold water and hand soap dispenser WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,567.50	\$ 4,567.50	\$ 985.00	\$ 985.00
606	Hand Wash Stations, self contained, free standing, single basin, cold water and hand soap dispenser MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 18,270.00	\$ 18,270.00	\$ 2,100.00	\$ 2,100.00
607	Hand Wash Stations (ADA accessible) self contained, free standing, single basin, cold water and hand soap dispenser DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 688.75	\$ 688.75	\$ 175.00	\$ 175.00
608	Hand Wash Stations (ADA accessible) self contained, free standing, single basin, cold water and hand soap dispenser WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,821.25	\$ 4,821.25	\$ 600.00	\$ 600.00
609	Hand Wash Stations (ADA accessible) self contained, free standing, single basin, cold water and hand soap dispenser MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 19,285.00	\$ 19,285.00	\$ 2,500.00	\$ 2,500.00
610	Shower/Rest Room Container Unit or Trailer Unit, Mens/Womens section, minimum 2 shower stalls per side, dressing area, 1 sink per side, hot/cold water, heated/air conditioned. DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,014.45	\$ 3,014.45	\$ 3,014.45	\$ 3,014.45
611	Shower/Rest Room Container Unit or Trailer Unit, Mens/Womens section, minimum 2 shower stalls per side, dressing area, 1 sink per side, hot/cold water, heated/air conditioned. WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 22,608.40	\$ 22,608.40	\$ 22,608.40	\$ 22,608.40
612	Shower/Rest Room Container Unit or Trailer Unit, Mens/Womens section, minimum 2 shower stalls per side, dressing area, 1 sink per side, hot/cold water, heated/air conditioned. MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 90,433.60	\$ 90,433.60	\$ 90,433.60	\$ 90,433.60
613	Shower Unit, Single, ADA accessible DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,014.45	\$ 3,014.45	\$ 3,014.45	\$ 3,014.45
614	Shower Unit, Single, ADA accessible WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 22,608.40	\$ 22,608.40	\$ 20,500.00	\$ 20,500.00

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	Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension
615	Shower Unit, Single, ADA accessible MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 90,433.60	\$ 90,433.60	\$ 80,000.00	\$ 80,000.00
616	Bunk House, Climate Controlled, minimum 6 people DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,953.17	\$ 4,953.17	\$ 4,953.17	\$ 4,953.17
617	Bunk House, Climate Controlled, minimum 6 people WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 22,148.75	\$ 22,148.75	\$ 22,148.75	\$ 22,148.75
618	Bunk House, Climate Controlled, minimum 6 people MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 88,595.00	\$ 88,595.00	\$ 88,595.00	\$ 88,595.00
619	Laundry Unit, minimum 4 each washer and dryers, self-contained with cold/hot water and climate control, folding table (preferred) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,854.07	\$ 3,854.07	\$ 3,854.07	\$ 3,854.07
620	Laundry Unit, minimum 4 each washer and dryers, self-contained with cold/hot water and climate control, folding table (preferred) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 13,905.50	\$ 13,905.50	\$ 13,905.50	\$ 13,905.50
621	Laundry Unit, minimum 4 each washer and dryers, self-contained with cold/hot water and climate control, folding table (preferred) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 55,622.00	\$ 55,622.00	\$ 55,622.00	\$ 55,622.00
622	Refrigeration Containers - 1 temperature setting (refrigerate or freeze) Minimum 40' Cubic Volume 2,083.5 CF: WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 10,150.00	\$ 10,150.00	\$ 10,150.00	\$ 10,150.00
623	Refrigeration Containers - 1 temperature setting (refrigerate or freeze) Minimum 40' Cubic Volume 2,083.5 CF: MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20,300.00	\$ 20,300.00	\$ 20,300.00	\$ 20,300.00
624	Refrigeration Containers - Dual temperature settings (refrigerate and freeze) Minimum 40' Cubic Volume 2,083.5 CF: WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 14,500.00	\$ 14,500.00	\$ 14,500.00	\$ 14,500.00
625	Refrigeration Containers - Dual temperature settings (refrigerate and freeze) Minimum 40' Cubic Volume 2,083.5 CF: MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 29,000.00	\$ 29,000.00	\$ 29,000.00	\$ 29,000.00
626	Reefer Container (Tractor trailer, fuel powered) Minimum 40' Cubic Volume 2,083.5 CF: WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 10,150.00	\$ 10,150.00	\$ 10,150.00	\$ 10,150.00
627	Reefer Container (Tractor trailer, fuel powered) Minimum 40' Cubic Volume 2,083.5 CF: MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 21,025.00	\$ 21,025.00	\$ 21,025.00	\$ 21,025.00
628	Bagged Ice, cubed and made of potable water, 7 pound bags, palletized - UNIT PRICE PER BAG: MAXIMUM UNIT PRICE	1	EA	\$ 6.80	\$ 6.80	\$ 6.80	\$ 6.80
629	Bagged Ice, cubed and made of potable water, 10 pound bags, palletized - UNIT PRICE PER BAG: MAXIMUM UNIT PRICE	1	EA	\$ 7.98	\$ 7.98	\$ 7.98	\$ 7.98
630	Potable Water Tank (Minimum 2,000 Gallon) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 462.66	\$ 462.66	\$ 462.66	\$ 462.66
631	Potable Water Tank (Minimum 2,000 Gallon) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,877.00	\$ 1,877.00	\$ 1,877.00	\$ 1,877.00
632	Potable Water Tank (Minimum 2,000 Gallon) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,625.00	\$ 3,625.00	\$ 3,625.00	\$ 3,625.00
633	Refilling of Potable Water Tanks - PRICE PER GALLON MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1.81	\$ 1.81	\$ 1.81	\$ 1.81
634	Bottled Water Delivery, size 16-16.9 oz plastic bottles, palletized - Price per bottle MAXIMUM CEILING UNIT PRICE	1	EA	\$ 7.47	\$ 7.47	\$ 7.47	\$ 7.47

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group B Tabulation

		Vendor	Ashbritt, Inc.	Ashbritt, Inc. - BAFO			
		City, State	Deerfield Beach, FL	Deerfield Beach, FL			
	Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension
635	Mobile Fleet Repair Unit inclusive of all required equipment, self contained and self powered to perform fleet repair services DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,350.00	\$ 1,350.00	\$ 1,350.00	\$ 1,350.00
636	Mobile Fleet Repair Unit inclusive of all required equipment, self contained and self powered to perform fleet repair services WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00
637	Mobile Fleet Repair Unit inclusive of all required equipment, self contained and self powered to perform fleet repair services MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$38,900.00	\$ 38,900.00	\$38,900.00	\$ 38,900.00
638	Mechanic/Technician/ Price per DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 650.00	\$ 650.00	\$ 650.00	\$ 650.00
639	Mechanic/Technician/ Price per WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,800.00	\$ 4,800.00	\$ 4,800.00	\$ 4,800.00
640	Mechanic/Technician/ Price per MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$21,000.00	\$ 21,000.00	\$21,000.00	\$ 21,000.00
641	Mobile Mechanic with truck and tools DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 650.00	\$ 650.00	\$ 650.00	\$ 650.00
642	Mobile Mechanic with truck and tools WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,800.00	\$ 4,800.00	\$ 4,800.00	\$ 4,800.00
643	Mobile Mechanic with truck and tools MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$21,000.00	\$ 21,000.00	\$21,000.00	\$ 21,000.00
644	Materials & Parts (i.e. supplies, oil, etc) from List or Mfg Retail. Passthrough costs to City. All to bid \$1	1,000	DO	\$ 1.00	\$ 1,000.00	\$ 1.00	\$ 1,000.00
645	Safety Cade Type II Barricades with flashing lights inclusive of maintenance and battery replacement DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 15.00	\$ 15.00	\$ 15.00	\$ 15.00
646	Safety Cade Type II Barricades with flashing lights inclusive of maintenance and battery replacement WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 28.00	\$ 28.00	\$ 28.00	\$ 28.00
647	Safety Cade Type II Barricades with flashing lights inclusive of maintenance and battery replacement MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 101.00	\$ 101.00	\$ 101.00	\$ 101.00
648	DOT Black Base 36" traffic cones with two (2) each reflective bands DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 11.00	\$ 11.00	\$ 11.00	\$ 11.00
649	DOT Black Base 36" traffic cones with two (2) each reflective bands WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 18.00	\$ 18.00	\$ 18.00	\$ 18.00
650	DOT Black Base 36" traffic cones with two (2) each reflective bands MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 51.00	\$ 51.00	\$ 51.00	\$ 51.00
651	Diamond Grade 8 gauge Aluminum 36" x 36" Stop signs DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 55.00	\$ 55.00	\$ 55.00	\$ 55.00
652	Diamond Grade 8 gauge Aluminum 36" x 36" Stop signs WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 98.00	\$ 98.00	\$ 98.00	\$ 98.00
653	Diamond Grade 8 gauge Aluminum 36" x 36" Stop signs MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 144.00	\$ 144.00	\$ 144.00	\$ 144.00
654	A-Frame stands for 36" signs DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 8.98	\$ 8.98	\$ 8.98	\$ 8.98
655	A-Frame stands for 36" signs WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 31.40	\$ 31.40	\$ 31.40	\$ 31.40
656	A-Frame stands for 36" signs MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 110.99	\$ 110.99	\$ 110.99	\$ 110.99
657	Canopy, pole type or pop up without sides, 10' x 10' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 998.00	\$ 998.00	\$ 998.00	\$ 998.00
658	Canopy, pole type or pop up without sides, 10' x 10' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,995.00	\$ 1,995.00	\$ 1,995.00	\$ 1,995.00

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group B Tabulation

		Vendor	Ashbritt, Inc.		Ashbritt, Inc. - BAFO		
		City, State	Deerfield Beach, FL		Deerfield Beach, FL		
	Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension
659	Canopy, pole type or pop up without sides, 10' x 10' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,990.00	\$ 3,990.00	\$ 3,990.00	\$ 3,990.00
660	Canopy, pole type or pop up without sides, 20' x 20' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,330.00	\$ 1,330.00	\$ 1,330.00	\$ 1,330.00
661	Canopy, pole type or pop up without sides, 20' x 20' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,660.00	\$ 2,660.00	\$ 2,660.00	\$ 2,660.00
662	Canopy, pole type or pop up without sides, 20' x 20' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,320.00	\$ 5,320.00	\$ 5,320.00	\$ 5,320.00
663	Canopy, pole type or pop up without sides, 30' x 30' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,663.00	\$ 1,663.00	\$ 1,663.00	\$ 1,663.00
664	Canopy, pole type or pop up without sides, 30' x 30' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,325.00	\$ 3,325.00	\$ 3,325.00	\$ 3,325.00
665	Canopy, pole type or pop up without sides, 30' x 30' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 6,650.00	\$ 6,650.00	\$ 6,650.00	\$ 6,650.00
666	Tent, pole type or pop up with sides, 15' x 15' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,330.00	\$ 1,330.00	\$ 1,330.00	\$ 1,330.00
667	Tent, pole type or pop up with sides, 15' x 15' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,660.00	\$ 2,660.00	\$ 2,660.00	\$ 2,660.00
668	Tent, pole type or pop up with sides, 15' x 15' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,320.00	\$ 5,320.00	\$ 5,320.00	\$ 5,320.00
669	Tent, pole type or pop up with sides, 20' x 20' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,496.00	\$ 1,496.00	\$ 1,496.00	\$ 1,496.00
670	Tent, pole type or pop up with sides, 20' x 20' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,993.00	\$ 2,993.00	\$ 2,993.00	\$ 2,993.00
671	Tent, pole type or pop up with sides, 20' x 20' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,985.00	\$ 5,985.00	\$ 5,985.00	\$ 5,985.00
672	Tent, pole type or pop up with sides, 20' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,993.00	\$ 2,993.00	\$ 2,993.00	\$ 2,993.00
673	Tent, pole type or pop up with sides, 20' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 5,985.00	\$ 5,985.00	\$ 5,985.00	\$ 5,985.00
674	Tent, pole type or pop up with sides, 20' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 11,970.00	\$ 11,970.00	\$ 11,970.00	\$ 11,970.00
675	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 20' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 8,180.00	\$ 8,180.00	\$ 8,180.00	\$ 8,180.00
676	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 20' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 16,359.00	\$ 16,359.00	\$ 16,359.00	\$ 16,359.00
677	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 20' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 32,718.00	\$ 32,718.00	\$ 32,718.00	\$ 32,718.00
678	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 30' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 13,300.00	\$ 13,300.00	\$ 13,300.00	\$ 13,300.00
679	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 30' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 26,600.00	\$ 26,600.00	\$ 26,600.00	\$ 26,600.00
680	Canteen Tents for eating purposes, pole type or frame type with sides and equipped with tables and chairs, 30' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 53,200.00	\$ 53,200.00	\$ 53,200.00	\$ 53,200.00
681	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 20' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,660.00	\$ 2,660.00	\$ 2,660.00	\$ 2,660.00

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group B Tabulation

		Vendor	Ashbritt, Inc.	Ashbritt, Inc. - BAFO			
		City, State	Deerfield Beach, FL	Deerfield Beach, FL			
	Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension
682	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 20' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 18,620.00	\$ 18,620.00	\$ 18,620.00	\$ 18,620.00
683	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 20' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 79,800.00	\$ 79,800.00	\$ 79,800.00	\$ 79,800.00
684	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 30' x 40' DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 3,221.00	\$ 3,221.00	\$ 3,221.00	\$ 3,221.00
685	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 30' x 40' WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 23,275.00	\$ 23,275.00	\$ 23,275.00	\$ 23,275.00
686	Canteen Tent fully equipped with tables, chairs, cooking equipment and cooking utensils to included, but not be limited to, stove refrigeration, hot food serving table and equipment, cold food serving table, pots/pans and cooking utensils, 30' x 40' MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 99,750.00	\$ 99,750.00	\$ 99,750.00	\$ 99,750.00
687	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be from a water tank, self contained, indoor. DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 912.00	\$ 912.00	\$ 912.00	\$ 912.00
688	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be from a water tank, self contained, indoor. WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,143.00	\$ 1,143.00	\$ 1,143.00	\$ 1,143.00
689	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be from a water tank, self contained, indoor. MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 6,645.00	\$ 6,645.00	\$ 6,645.00	\$ 6,645.00
690	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be either from hose or water tank, outdoor. DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 912.00	\$ 912.00	\$ 912.00	\$ 912.00
691	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be either from hose or water tank, outdoor. WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,143.00	\$ 1,143.00	\$ 1,143.00	\$ 1,143.00
692	Evaporative Cooling Systems, minimum 24" cooler with cycle control, battery or electric operated, water source shall be either from hose or water tank, outdoor. MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 6,645.00	\$ 6,645.00	\$ 6,645.00	\$ 6,645.00

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group B Tabulation

		Vendor	Ashbritt, Inc.	Ashbritt, Inc. - BAFO			
		City, State	Deerfield Beach, FL	Deerfield Beach, FL			
	Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension
693	Portable Power Light Towers with the following minimum requirements: - four (4) 1000 watt metal halide fixtures in a NEMA 6 design - 3-section telescoping mast extends 12 – 30 ft - 360° rotation capability - outriggers and jacks for stability - low oil/high temperature auto shut down system - built-in circuit breakers for the lights DESCRIBE THE POWERING REQUIREMENTS TO OPERATE EQUIPMENT DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 266.00	\$ 266.00	\$ 266.00	\$ 266.00
694	Portable Power Light Towers with the following minimum requirements: - four (4) 1000 watt metal halide fixtures in a NEMA 6 design - 3-section telescoping mast extends 12 – 30 ft - 360° rotation capability - outriggers and jacks for stability - low oil/high temperature auto shut down system - built-in circuit breakers for the lights DESCRIBE THE POWERING REQUIREMENTS TO OPERATE EQUIPMENT WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 584.00	\$ 584.00	\$ 584.00	\$ 584.00
695	Portable Power Light Towers with the following minimum requirements: - four (4) 1000 watt metal halide fixtures in a NEMA 6 design - 3-section telescoping mast extends 12 – 30 ft - 360° rotation capability - outriggers and jacks for stability - low oil/high temperature auto shut down system - built-in circuit breakers for the lights DESCRIBE THE POWERING REQUIREMENTS TO OPERATE EQUIPMENT MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,272.00	\$ 1,272.00	\$ 1,272.00	\$ 1,272.00
696	1001-2000Cfm Air Scrubber/Neg Air DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 166.00	\$ 166.00	\$ 166.00	\$ 166.00
697	1001-2000Cfm Air Scrubber/Neg Air WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 698.00	\$ 698.00	\$ 698.00	\$ 698.00
698	1001-2000Cfm Air Scrubber/Neg Air MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,855.00	\$ 1,855.00	\$ 1,855.00	\$ 1,855.00
699	Dehumidifier - Large Commercial (76 And Over Ppd) DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 129.00	\$ 129.00	\$ 129.00	\$ 129.00
700	Dehumidifier - Large Commercial (76 And Over Ppd) WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 379.00	\$ 379.00	\$ 379.00	\$ 379.00
701	Dehumidifier - Large Commercial (76 And Over Ppd) MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 1,104.00	\$ 1,104.00	\$ 1,104.00	\$ 1,104.00
702	12' X 50' Containment Berm DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
703	12' X 50' Containment Berm WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 399.00	\$ 399.00	\$ 399.00	\$ 399.00
704	12' X 50' Containment Berm MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 798.00	\$ 798.00	\$ 798.00	\$ 798.00
705	125' Art Manlift W/ Jib DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,833.00	\$ 2,833.00	\$ 2,833.00	\$ 2,833.00
706	125' Art Manlift W/ Jib WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 6,331.00	\$ 6,331.00	\$ 6,331.00	\$ 6,331.00
707	125' Art Manlift W/ Jib MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 14,284.00	\$ 14,284.00	\$ 14,284.00	\$ 14,284.00

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group B Tabulation

				Vendor		Ashbritt, Inc.		Ashbritt, Inc. - BAFO	
				City, State		Deerfield Beach, FL		Deerfield Beach, FL	
	Item Description			Qty.	U/M	Unit Price	Extension	Unit Price	Extension
708	1500 Kva 600V-480V Transf DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 387.00	\$ 387.00	\$ 387.00	\$ 387.00
709	1500 Kva 600V-480V Transf WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1,164.00	\$ 1,164.00	\$ 1,164.00	\$ 1,164.00
710	1500 Kva 600V-480V Transf MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 3,491.00	\$ 3,491.00	\$ 3,491.00	\$ 3,491.00
711	2" 1 Hp Submersible Dewatering Pump DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 80.00	\$ 80.00	\$ 80.00	\$ 80.00
712	2" 1 Hp Submersible Dewatering Pump WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 233.00	\$ 233.00	\$ 233.00	\$ 233.00
713	2" 1 Hp Submersible Dewatering Pump MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 592.00	\$ 592.00	\$ 592.00	\$ 592.00
714	2" 1 Hp Submersible Trash Pump W/ Float DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 80.00	\$ 80.00	\$ 80.00	\$ 80.00
715	2" 1 Hp Submersible Trash Pump W/ Float WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 233.00	\$ 233.00	\$ 233.00	\$ 233.00
716	2" 1 Hp Submersible Trash Pump W/ Float MAXIMUM CEILING UNIT PRICE PER SERVICE			1	EA	\$ 592.00	\$ 592.00	\$ 592.00	\$ 592.00
717	56 Kw Diesel Generator With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1,849.00	\$ 1,849.00	\$ 1,849.00	\$ 1,849.00
718	56 Kw Diesel Generator With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 3,125.00	\$ 3,125.00	\$ 3,125.00	\$ 3,125.00
719	56 Kw Diesel Generator With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 5,317.00	\$ 5,317.00	\$ 5,317.00	\$ 5,317.00
720	150 Kw Diesel Generator With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 2,427.00	\$ 2,427.00	\$ 2,427.00	\$ 2,427.00
721	150 Kw Diesel Generator With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 4,571.00	\$ 4,571.00	\$ 4,571.00	\$ 4,571.00
722	150 Kw Diesel Generator With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 8,938.00	\$ 8,938.00	\$ 8,938.00	\$ 8,938.00
723	500 Kw Diesel Generator Towable With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 5,220.00	\$ 5,220.00	\$ 5,220.00	\$ 5,220.00
724	500 Kw Diesel Generator Towable With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 12,554.00	\$ 12,554.00	\$ 12,554.00	\$ 12,554.00
725	500 Kw Diesel Generator Towable With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 26,394.00	\$ 26,394.00	\$ 26,394.00	\$ 26,394.00
726	1000 Kw Diesel Generator With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 7,324.00	\$ 7,324.00	\$ 7,324.00	\$ 7,324.00
727	1000 Kw Diesel Generator With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 16,800.00	\$ 16,800.00	\$ 16,800.00	\$ 16,800.00
728	1000 Kw Diesel Generator With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 39,501.00	\$ 39,501.00	\$ 39,501.00	\$ 39,501.00
729	2000 Kw Diesel Generator With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 12,454.00	\$ 12,454.00	\$ 12,454.00	\$ 12,454.00
730	2000 Kw Diesel Generator With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 26,135.00	\$ 26,135.00	\$ 26,135.00	\$ 26,135.00
731	2000 Kw Diesel Generator With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 78,326.00	\$ 78,326.00	\$ 78,326.00	\$ 78,326.00
732	200 Amp Spider Box Feeder Pnl DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 166.00	\$ 166.00	\$ 166.00	\$ 166.00
733	200 Amp Spider Box Feeder Pnl WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 333.00	\$ 333.00	\$ 333.00	\$ 333.00
734	200 Amp Spider Box Feeder Pnl MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 865.00	\$ 865.00	\$ 865.00	\$ 865.00
735	400 Amp Spider Box Feeder Pnl DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
736	400 Amp Spider Box Feeder Pnl WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 399.00	\$ 399.00	\$ 399.00	\$ 399.00
737	400 Amp Spider Box Feeder Pnl MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1,064.00	\$ 1,064.00	\$ 1,064.00	\$ 1,064.00

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group B Tabulation

				Vendor		Ashbritt, Inc.		Ashbritt, Inc. - BAFO	
				City, State		Deerfield Beach, FL		Deerfield Beach, FL	
	Item Description			Qty.	U/M	Unit Price	Extension	Unit Price	Extension
738	Spider Box Feeder Pnl DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
739	Spider Box Feeder Pnl WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 399.00	\$ 399.00	\$ 399.00	\$ 399.00
740	Spider Box Feeder Pnl MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1,064.00	\$ 1,064.00	\$ 1,064.00	\$ 1,064.00
741	Spider Box Tpb50P DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 67.00	\$ 67.00	\$ 67.00	\$ 67.00
742	Spider Box Tpb50P WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 166.00	\$ 166.00	\$ 166.00	\$ 166.00
743	Spider Box Tpb50P MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 333.00	\$ 333.00	\$ 333.00	\$ 333.00
744	2" X 50' Layflat Pvc Dis Cam Hose DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 27.00	\$ 27.00	\$ 27.00	\$ 27.00
745	2" X 50' Layflat Pvc Dis Cam Hose WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00
746	2" X 50' Layflat Pvc Dis Cam Hose MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 120.00	\$ 120.00	\$ 120.00	\$ 120.00
747	3/4" X 50' Air Compressor Hose DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 19.00	\$ 19.00	\$ 19.00	\$ 19.00
748	3/4" X 50' Air Compressor Hose WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 47.00	\$ 47.00	\$ 47.00	\$ 47.00
749	3/4" X 50' Air Compressor Hose MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 118.00	\$ 118.00	\$ 118.00	\$ 118.00
750	375 CFM IQ 150 PSI Diesel Air Compressor DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 572.00	\$ 572.00	\$ 572.00	\$ 572.00
751	375 CFM IQ 150 PSI Diesel Air Compressor WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1,903.00	\$ 1,903.00	\$ 1,903.00	\$ 1,903.00
752	375 CFM IQ 150 PSI Diesel Air Compressor MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 4,924.00	\$ 4,924.00	\$ 4,924.00	\$ 4,924.00
753	4" Adaptor Flg X F Bauer DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 7.00	\$ 7.00	\$ 7.00	\$ 7.00
754	4" Adaptor Flg X F Bauer WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 16.00	\$ 16.00	\$ 16.00	\$ 16.00
755	4" Adaptor Flg X F Bauer MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 48.00	\$ 48.00	\$ 48.00	\$ 48.00
756	4" Adaptor Flg X M Bauer DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 7.00	\$ 7.00	\$ 7.00	\$ 7.00
757	4" Adaptor Flg X M Bauer WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 16.00	\$ 16.00	\$ 16.00	\$ 16.00
758	4" Adaptor Flg X M Bauer MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 48.00	\$ 48.00	\$ 48.00	\$ 48.00
759	4" Strainer DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 11.00	\$ 11.00	\$ 11.00	\$ 11.00
760	4" Strainer WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 19.00	\$ 19.00	\$ 19.00	\$ 19.00
761	4" Strainer MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 61.00	\$ 61.00	\$ 61.00	\$ 61.00
762	4/0 Camlock Cable 50' DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 27.00	\$ 27.00	\$ 27.00	\$ 27.00
763	4/0 Camlock Cable 50' WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00
764	4/0 Camlock Cable 50' MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 120.00	\$ 120.00	\$ 120.00	\$ 120.00
765	4/0 Male Pig Tail DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 13.00	\$ 13.00	\$ 13.00	\$ 13.00
766	4/0 Male Pig Tail WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 27.00	\$ 27.00	\$ 27.00	\$ 27.00
767	4/0 Male Pig Tail MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00
768	400 Ton Low Temp Chiller DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 3,973.00	\$ 3,973.00	\$ 3,973.00	\$ 3,973.00

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group B Tabulation

				Vendor		Ashbritt, Inc.		Ashbritt, Inc. - BAFO	
				City, State		Deerfield Beach, FL		Deerfield Beach, FL	
	Item Description			Qty.	U/M	Unit Price	Extension	Unit Price	Extension
769	400 Ton Low Temp Chiller WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 13,897.00	\$ 13,897.00	\$ 13,897.00	\$ 13,897.00
770	400 Ton Low Temp Chiller MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 39,180.00	\$ 39,180.00	\$ 39,180.00	\$ 39,180.00
771	4000 W Narrow Vertical Mast Light Tower DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
772	4000 W Narrow Vertical Mast Light Tower WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 532.00	\$ 532.00	\$ 532.00	\$ 532.00
773	4000 W Narrow Vertical Mast Light Tower MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 991.00	\$ 991.00	\$ 991.00	\$ 991.00
774	4"X20' Orange/Clear Suc Bauer Hose DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 36.00	\$ 36.00	\$ 36.00	\$ 36.00
775	4"X20' Orange/Clear Suc Bauer Hose WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 110.00	\$ 110.00	\$ 110.00	\$ 110.00
776	4"X20' Orange/Clear Suc Bauer Hose MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 333.00	\$ 333.00	\$ 333.00	\$ 333.00
777	4X4X10 Solids Vac 49Hp Qf Contr Pump (4" Trash Pump) DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 359.00	\$ 359.00	\$ 359.00	\$ 359.00
778	4X4X10 Solids Vac 49Hp Qf Contr Pump (4" Trash Pump) WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 904.00	\$ 904.00	\$ 904.00	\$ 904.00
779	4X4X10 Solids Vac 49Hp Qf Contr Pump (4" Trash Pump) MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 3,700.00	\$ 3,700.00	\$ 3,700.00	\$ 3,700.00
780	4"X50' Layflat Nitrile Dis Bauer Hose DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 36.00	\$ 36.00	\$ 36.00	\$ 36.00
781	4"X50' Layflat Nitrile Dis Bauer Hose WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 110.00	\$ 110.00	\$ 110.00	\$ 110.00
782	4"X50' Layflat Nitrile Dis Bauer Hose MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 333.00	\$ 333.00	\$ 333.00	\$ 333.00
783	5.5K 19' Telehandler Forklift With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 585.00	\$ 585.00	\$ 585.00	\$ 585.00
784	5.5K 19' Telehandler Forklift With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 2,443.00	\$ 2,443.00	\$ 2,443.00	\$ 2,443.00
785	5.5K 19' Telehandler Forklift With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 3,860.00	\$ 3,860.00	\$ 3,860.00	\$ 3,860.00
786	50' #2 Banded 5-Wire DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 44.00	\$ 44.00	\$ 44.00	\$ 44.00
787	50' #2 Banded 5-Wire WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 102.00	\$ 102.00	\$ 102.00	\$ 102.00
788	50' #2 Banded 5-Wire MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 259.00	\$ 259.00	\$ 259.00	\$ 259.00
789	50' Spiderbox Cable 6/4 DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
790	50' Spiderbox Cable 6/4 WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 101.00	\$ 101.00	\$ 101.00	\$ 101.00
791	50' Spiderbox Cable 6/4 MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
792	500 Gal Double Wall UI Fuel Tank W/ Pump DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 233.00	\$ 233.00	\$ 233.00	\$ 233.00
793	500 Gal Double Wall UI Fuel Tank W/ Pump WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 399.00	\$ 399.00	\$ 399.00	\$ 399.00
794	500 Gal Double Wall UI Fuel Tank W/ Pump MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 931.00	\$ 931.00	\$ 931.00	\$ 931.00
795	6" Adaptor Bauer M X F Camlock DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00
796	6" Adaptor Bauer M X F Camlock WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
797	6" Adaptor Bauer M X F Camlock MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 80.00	\$ 80.00	\$ 80.00	\$ 80.00
798	6" Adaptor Camlock F X Flg DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00

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		Vendor		Ashbritt, Inc.		Ashbritt, Inc. - BAFO	
		City, State		Deerfield Beach, FL		Deerfield Beach, FL	
	Item Description	Qty.	U/M	Unit Price	Extension	Unit Price	Extension
799	6" Adaptor Camlock F X Flg WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
800	6" Adaptor Camlock F X Flg MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 80.00	\$ 80.00	\$ 80.00	\$ 80.00
801	6" Adaptor Camlock M X Flg DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00
802	6" Adaptor Camlock M X Flg WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
803	6" Adaptor Camlock M X Flg MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 80.00	\$ 80.00	\$ 80.00	\$ 80.00
804	6" X 25' Chiller Hose Camlock Fitting DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 16.00	\$ 16.00	\$ 16.00	\$ 16.00
805	6" X 25' Chiller Hose Camlock Fitting WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 47.00	\$ 47.00	\$ 47.00	\$ 47.00
806	6" X 25' Chiller Hose Camlock Fitting MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 120.00	\$ 120.00	\$ 120.00	\$ 120.00
807	6K-7K 42' Telehandler Forklift With Fuel/Fees DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 599.00	\$ 599.00	\$ 599.00	\$ 599.00
808	6K-7K 42' Telehandler Forklift With Fuel/Fees WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,722.00	\$ 2,722.00	\$ 2,722.00	\$ 2,722.00
809	6K-7K 42' Telehandler Forklift With Fuel/Fees MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 4,192.00	\$ 4,192.00	\$ 4,192.00	\$ 4,192.00
810	6"X10' Blk Rbr Water Suc/Dis Bauer Hose DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 16.00	\$ 16.00	\$ 16.00	\$ 16.00
811	6"X10' Blk Rbr Water Suc/Dis Bauer Hose WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 47.00	\$ 47.00	\$ 47.00	\$ 47.00
812	6"X10' Blk Rbr Water Suc/Dis Bauer Hose MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 120.00	\$ 120.00	\$ 120.00	\$ 120.00
813	6"X20' Blk Rbr Oil Suc/Dis Cam Hose DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 16.00	\$ 16.00	\$ 16.00	\$ 16.00
814	6"X20' Blk Rbr Oil Suc/Dis Cam Hose WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 47.00	\$ 47.00	\$ 47.00	\$ 47.00
815	6"X20' Blk Rbr Oil Suc/Dis Cam Hose MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 120.00	\$ 120.00	\$ 120.00	\$ 120.00
816	6"X4" Concentric Reducer Flg DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 13.00	\$ 13.00	\$ 13.00	\$ 13.00
817	6"X4" Concentric Reducer Flg WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 27.00	\$ 27.00	\$ 27.00	\$ 27.00
818	6"X4" Concentric Reducer Flg MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 60.00	\$ 60.00	\$ 60.00	\$ 60.00
819	800 Amp I Line Panel W/ Breakers DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 193.00	\$ 193.00	\$ 193.00	\$ 193.00
820	800 Amp I Line Panel W/ Breakers WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 466.00	\$ 466.00	\$ 466.00	\$ 466.00
821	800 Amp I Line Panel W/ Breakers MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,117.00	\$ 2,117.00	\$ 2,117.00	\$ 2,117.00
822	Air Scrubber/Neg Air DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
823	Air Scrubber/Neg Air WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 751.00	\$ 751.00	\$ 751.00	\$ 751.00
824	Air Scrubber/Neg Air MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 2,742.00	\$ 2,742.00	\$ 2,100.00	\$ 2,100.00
825	Barwall Barrier Wall/Water Filled DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 8.00	\$ 8.00	\$ 8.00	\$ 8.00
826	Barwall Barrier Wall/Water Filled WEEKLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 33.00	\$ 33.00	\$ 33.00	\$ 33.00
827	Barwall Barrier Wall/Water Filled MONTHLY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 93.00	\$ 93.00	\$ 93.00	\$ 93.00
828	Cable Ramps DAILY MAXIMUM CEILING UNIT PRICE	1	EA	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00

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				Vendor		Ashbritt, Inc.		Ashbritt, Inc. - BAFO	
				City, State		Deerfield Beach, FL		Deerfield Beach, FL	
	Item Description			Qty.	U/M	Unit Price	Extension	Unit Price	Extension
829	Cable Ramps WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 40.00	\$ 40.00	\$ 40.00	\$ 40.00
830	Cable Ramps MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 80.00	\$ 80.00	\$ 80.00	\$ 80.00
831	Fcs Fence Coupler (Standard) DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 0.46	\$ 0.46	\$ 0.46	\$ 0.46
832	Fcs Fence Coupler (Standard) WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1.84	\$ 1.84	\$ 1.84	\$ 1.84
833	Fcs Fence Coupler (Standard) MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1.84	\$ 1.84	\$ 1.84	\$ 1.84
834	Fgwba Fence Gate Wheel Bracket Assembly DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 0.52	\$ 0.52	\$ 0.52	\$ 0.52
835	Fgwba Fence Gate Wheel Bracket Assembly WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 3.67	\$ 3.67	\$ 3.67	\$ 3.67
836	Fgwba Fence Gate Wheel Bracket Assembly MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 14.70	\$ 14.70	\$ 14.70	\$ 14.70
837	Float Switch - Double DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 19.00	\$ 19.00	\$ 19.00	\$ 19.00
838	Float Switch - Double WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 53.00	\$ 53.00	\$ 53.00	\$ 53.00
839	Float Switch - Double MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 169.00	\$ 169.00	\$ 169.00	\$ 169.00
840	Fence Panel 6'X12' DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 0.98	\$ 0.98	\$ 0.98	\$ 0.98
841	Fence Panel 6'X12' WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 6.89	\$ 6.89	\$ 6.89	\$ 6.89
842	Fence Panel 6'X12' MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 27.82	\$ 27.82	\$ 27.82	\$ 27.82
843	Fts Fence Tube Stand DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 0.26	\$ 0.26	\$ 0.26	\$ 0.26
844	Fts Fence Tube Stand WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1.82	\$ 1.82	\$ 1.82	\$ 1.82
845	Fts Fence Tube Stand MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 7.35	\$ 7.35	\$ 7.35	\$ 7.35
846	Fwsbr Fence Wind Stabilizer Brace DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 0.19	\$ 0.19	\$ 0.19	\$ 0.19
847	Fwsbr Fence Wind Stabilizer Brace WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1.33	\$ 1.33	\$ 1.33	\$ 1.33
848	Fwsbr Fence Wind Stabilizer Brace MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 5.51	\$ 5.51	\$ 5.51	\$ 5.51
849	Fwst Fence Wind Stabilizer Tray DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 0.19	\$ 0.19	\$ 0.19	\$ 0.19
850	Fwst Fence Wind Stabilizer Tray WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1.33	\$ 1.33	\$ 1.33	\$ 1.33
851	Fwst Fence Wind Stabilizer Tray MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 5.51	\$ 5.51	\$ 5.51	\$ 5.51
852	Negative Air Machine Scrubber DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
853	Negative Air Machine Scrubber WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 751.00	\$ 751.00	\$ 751.00	\$ 751.00
854	Negative Air Machine Scrubber MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 2,742.00	\$ 2,742.00	\$ 2,100.00	\$ 2,100.00
855	Generator And Chiller Site Tech DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 3,660.00	\$ 3,660.00	\$ 500.00	\$ 500.00
856	Generator And Chiller Site Tech WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 18,620.00	\$ 18,620.00	\$ 18,620.00	\$ 18,620.00
857	Generator And Chiller Site Tech MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 74,480.00	\$ 74,480.00	\$ 74,480.00	\$ 74,480.00
858	Air Mover, Carpet DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 39.00	\$ 39.00	\$ 39.00	\$ 39.00

Event 211-9 - Disaster Debris Removal and Emergency Logistical Services - BAFO - Group B Tabulation

				Vendor		Ashbritt, Inc.		Ashbritt, Inc. - BAFO	
				City, State		Deerfield Beach, FL		Deerfield Beach, FL	
	Item Description			Qty.	U/M	Unit Price	Extension	Unit Price	Extension
859	Air Mover, Carpet WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 146.00	\$ 146.00	\$ 146.00	\$ 146.00
860	Air Mover, Carpet MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 315.00	\$ 315.00	\$ 315.00	\$ 315.00
861	Air Scrubber, 2000 Cfm DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
862	Air Scrubber, 2000 Cfm WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 751.00	\$ 751.00	\$ 751.00	\$ 751.00
863	Air Scrubber, 2000 Cfm MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1,742.00	\$ 1,742.00	\$ 1,742.00	\$ 1,742.00
864	Portable Extractor DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 44.00	\$ 44.00	\$ 44.00	\$ 44.00
865	Portable Extractor WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 176.00	\$ 176.00	\$ 176.00	\$ 176.00
866	Portable Extractor MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 527.00	\$ 527.00	\$ 527.00	\$ 527.00
867	Pressure Washer - Hot DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 288.00	\$ 288.00	\$ 288.00	\$ 288.00
868	Pressure Washer - Hot WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 865.00	\$ 865.00	\$ 865.00	\$ 865.00
869	Pressure Washer - Hot MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 1,729.00	\$ 1,729.00	\$ 1,729.00	\$ 1,729.00
870	Vacuum - Wet/Dry DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 34.00	\$ 34.00	\$ 34.00	\$ 34.00
871	Vacuum - Wet/Dry WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 126.00	\$ 126.00	\$ 126.00	\$ 126.00
872	Vacuum - Wet/Dry MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 294.00	\$ 294.00	\$ 294.00	\$ 294.00
873	Office Trailer With Generator And Fuel DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 8,956.00	\$ 8,956.00	\$ 2,500.00	\$ 2,500.00
874	Office Trailer With Generator And Fuel WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 29,443.00	\$ 29,443.00	\$ 17,500.00	\$ 17,500.00
875	Office Trailer With Generator And Fuel MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 78,345.00	\$ 78,345.00	\$ 75,000.00	\$ 75,000.00
876	ADA Restroom Trailer With Generator And Fuel DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 2,765.00	\$ 2,765.00	\$ 2,765.00	\$ 2,765.00
877	ADA Restroom Trailer With Generator And Fuel WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 20,737.00	\$ 20,737.00	\$ 20,737.00	\$ 20,737.00
878	ADA Restroom Trailer With Generator And Fuel MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 62,556.00	\$ 62,556.00	\$ 62,556.00	\$ 62,556.00
879	20' X 20' Cool Down Tent With Generator And Fuel DAILY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 11,638.00	\$ 11,638.00	\$ 11,638.00	\$ 11,638.00
880	20' X 20' Cool Down Tent With Generator And Fuel WEEKLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 23,275.00	\$ 23,275.00	\$ 23,275.00	\$ 23,275.00
881	20' X 20' Cool Down Tent With Generator And Fuel MONTHLY MAXIMUM CEILING UNIT PRICE			1	EA	\$ 46,650.00	\$ 46,650.00	\$ 46,650.00	\$ 46,650.00
882	Remediation Project Coordinator With Burden			1	HR	\$ 183.00	\$ 183.00	\$ 183.00	\$ 183.00
883	Remediation Supervisor With Burden			1	HR	\$ 127.00	\$ 127.00	\$ 127.00	\$ 127.00
884	Restoration Supervisor With Burden			1	HR	\$ 127.00	\$ 127.00	\$ 127.00	\$ 127.00
885	Remediation Skilled Labor With Burden			1	HR	\$ 101.82	\$ 101.82	\$ 101.82	\$ 101.82
886	Remediation Sr Project Manager With Burden			1	HR	\$ 202.83	\$ 202.83	\$ 202.83	\$ 202.83
887	Remediation Technical Specialist With Burden			1	HR	\$ 137.38	\$ 137.38	\$ 137.38	\$ 137.38
888	Hvac Technician With Burden			1	HR	\$ 160.00	\$ 160.00	\$ 160.00	\$ 160.00
889	Service Electrician With Burden			1	HR	\$ 163.85	\$ 163.85	\$ 163.85	\$ 163.85
890	Security Guard- Unarmed			1	HR	\$ 88.00	\$ 88.00	\$ 88.00	\$ 88.00
891	Incident Commander With Burden			1	HR	\$ 223.00	\$ 223.00	\$ 223.00	\$ 223.00
892	Project Supervisor With Burden			1	HR	\$ 208.00	\$ 208.00	\$ 208.00	\$ 208.00
GRAND TOTALS GROUP B						\$ 1,983,857.80		\$ 1,865,432.80	

RFP #: 211
Title: Disaster Debris Removal and
Emergency Logistical Services

PREPARED BY:

AshBritt, Inc.
565 East Hillsboro Blvd.
Deerfield Beach, FL 33441
Phone: (954) 725-6992
Email: response@ashbritt.com

DELIVER TO:

City of Fort Lauderdale
Infor Platform

RESPONSE DEADLINE:

March 13, 2024
2:00 PM ET

24/7 CONTACT PERSON:

Brian Thomason – (954) 240-1110



MISSION

As the nation's leader in disaster response and recovery services, our team's mission is to support communities and help families in their time of need.

VALUES

Ensure safety, integrity, commitment to service, and teamwork.

VISION

Transform the industry through innovative and sound initiatives to support all communities with their environmental, infrastructure, and sustainability needs.

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DISCLAIMER:

This proposal includes data that shall not be disclosed, duplicated, or used in whole or in part for any purpose outside the Government without the expressed written consent from AshBritt, Inc.

THE ASHBRIITT DIFFERENCE



AshBritt's participation in the **National Response Framework** dates back to 1998 as a debris contractor for the **United States Army Corps of Engineers (USACE)**.



AshBritt's Senior Operations Team has worked together for more than 20 years.

ASHBRITT'S BONDING CAPACITY IS
\$1,000,000,000

AND HAS \$100 MILLION OF COMPANY WORKING CAPITAL

500+ RESPONSE MISSIONS

106 FEDERALLY DECLARED DISASTERS
34 DIFFERENT STATES



In the last 10 years, AshBritt removed over **48,000,00 CY** of debris. Giving AshBritt more experience than any other company in the industry.

ASHBRITT HAS AN EXPERIENCE MODIFICATION RATING OF 0.75

ASHBRITT WAS ACTIVATED AS THE PRIME CONTRACTOR FOR ALL PROJECTS LISTED BELOW

HURRICANE KATRINA, U.S. ARMY CORPS DEBRIS REMOVAL MISSION 2005

- Collected and removed 21,500,000 CY of debris
- Collected and removed 9,000,000 CY of debris during the first 60 days
- Average production rate of 150,000 CY a day
- Underwrote \$100,000,000

NORTHERN CALIFORNIA FIRES, U.S. ARMY CORPS DEBRIS REMOVAL MISSION 2017

- AshBritt conducted fire debris removal operations on 1,900 properties in Northern California
- Collected and removed 770,000 tons of fire debris within the 4 impacted jurisdictions
- At peak, AshBritt had 115 debris removal crews working, 553 trucks and moved 25,000 tons of fire debris in one day

HURRICANE IRMA & HURRICANE HARVEY 2017

- AshBritt Collected and removed 12,000,000 CY of debris

HURRICANE MICHAEL 2018

- 11 separate debris removal missions across Florida and Georgia
- Collected and removed over 13,700,000 CY of disaster-generated debris
- Managed 16 Debris Management Sites

HURRICANE DORIAN 2019

- Collected and removed 615,000 CY of disaster-generated debris

OREGON DEPT. OF TRANSPORTATION (ODOT) WILDFIRE PROJECT 2021

- Activated by ODOT in 2 jurisdictions
- AshBritt conducted wildfire debris removal operations on more than 2,100 properties
- Collected and removed 328,145 tons of wildfire debris

KENTUCKY FLOODING 2022

- Collected and removed 552,000 TONS of disaster-generated debris
- ROW, Waterway/Canal, PPDR, and DMS

HURRICANE IAN 2022

- Collected and removed 9,000,000 CY of disaster-generated debris to date
- ROW, PPDR/ROE, Waterway, and Base camp services
- Activated in 13 jurisdiction

ASHBRITT PHILANTHROPY

AshBritt takes pride in being part of the long-term recovery of a community and has contributed over **\$15 million** to community driven initiatives.

SUPPORTING LOCAL & SMALL BUSINESSES

AshBritt works with Small, Disadvantaged, Minority-Owned, Women-Owned, HUB Zone, and Veteran-Owned business enterprises.

- **Table of Abbreviations**

- ACI - Air Curtain Incinerator
- ACM - Asbestos-Containing Materials
- ADA - American Disability Act
- ADMS - Automated Debris Management System
- AHA - Activity Hazard Analysis
- C&D - Construction & Demolition
- CBE - Community Business Enterprise
- CEMP - Comprehensive Emergency Management Plans
- CFR - Code of Federal Regulations
- CQCM - Contractor Quality Control Management
- DBE - Disadvantaged Business Enterprise
- DFO - Disaster Field Office
- DMS - Debris Management Site
- DSR - Damage Survey Reports
- EHSM - Environmental Health & Safety Manager
- EOC - Emergency Operations Center
- EPA - Environmental Protection Agency
- EPLS - Excluded Party List System
- ER - Emergency Relief
- FAR - Federal Acquisition Regulations
- FCO - Federal Coordinating Officer
- FDEM - Florida Division of Emergency Management
- FDEP - Florida Department of Environmental Protection
- FEMA - Federal Emergency Management Agency
- FHWA - Federal Highway Administration
- FMAG - Fire Management Assistance Grant
- HHW - Household Hazardous Waste
- HMGP - Hazard Mitigation Grant Program
- HUB - Historically Underutilized Businesses
- ICS - Incident Command System
- LSA - Logistical Staging Areas
- MBE - Minority-Owned Business Enterprises
- MOT - Maintenance of Traffic
- MRE - Meals Ready to Eat
- MUTCD - Manual on Uniform Traffic Control Devices
- NAC - National Advisory Council
- NEPA - National Environmental Policy Act
- NESHA - National Emission Standards for Hazardous Air Pollutants
- NIMS - National Incident Management System
- NRP - National Response Plan
- NTP - Notice-to-Proceed
- OCC - Office of Chief Counsel
- OSHA - Occupational Safety and Health Administration
- PAPPG - Public Assistance Program and Policy Guide
- PDAT - Procurement Disaster Assistance Team
- POD - Points of Distribution
- PPDR - Private Property Debris Removal
- PPE - Personal Protective Equipment
- PSA - Public Service Announcements
- PW - Project Worksheet
- QC - Quality Control
- QCM - Quality Control Manager
- QCR - Quality Control Representative
- RACM - Regulated Asbestos-Containing Material
- ROE - Right-of-Entry
- ROV - Remotely Operated Vessel
- ROW - Right of Way
- RSM - Recovered Screened Material
- SAD - South Atlantic Division
- SAM - System for Award Management
- SBE - Small Business Enterprises
- SERT - State Emergency Response Team
- SHPO - State Historic Preservation Office
- SOP - Standard Operating Procedures
- SPD - South Pacific Division
- SRIA - Sandy Recovery Improvement Act
- TDMS - Temporary Debris Management Site
- THPO - Tribal Historic Preservation Officer
- USACE - United States Army Corps of Engineers
- VBE - Veteran-Owned Business Enterprises
- WBE - Women-Owned Business Enterprises

Cover Letter

**** Please see the following pages for AshBritt's Cover Letter ****

March 12, 2024

Laurie Platkin, Procurement Specialist
Procurement Services
City of Fort Lauderdale
521 NE 4th Avenue
Fort Lauderdale, FL 33301

RE: Disaster Debris Removal and Emergency Logistical Services

Ms. Platkin,

AshBritt, Inc. (AshBritt) is the national leader in disaster response and recovery operations and is pleased to respond to City's RFP for Disaster Debris Removal and Emergency Logistical Services.

▲ Understanding of Scope of Services

Throughout the last 31 years, AshBritt has responded to more than 500 missions and collected, managed, processed, and disposed of more than 185 million cubic yards of debris following hurricanes, tornadoes, floods, snow/ice storms, wildfires, and earthquakes. We have managed all types of debris, including vegetative waste; construction and demolition (C&D) debris; hazardous leaning trees, hanging limbs, and stumps; sand/silt; white goods; electronic waste; animal carcasses; vehicles/vessels; household hazardous wastes; and hazardous, toxic, and radioactive materials (HTRW) materials. We have also completed many projects requiring special services, including but not limited to damage assessments, emergency road clearance, private property debris removal, utility coordination, demolition, muck removal, pumping and floodwater relocation, full turnkey emergency base camps, comfort stations, and a myriad of ancillary services. We will leverage this experience to reduce risk, ensure safe operations, and deliver cost-effective services in a professional and timely manner to City. AshBritt is a company in good standing with the Florida Secretary of State, and has the required resources, licenses, insurances, and bonding to perform work under this contract. We have performed 100% of the solicitation-required scope of work elements, the proven means/methods for executing work and meeting deadlines, and in-depth expertise with FEMA reimbursement programs. We also have extensive in-house emergency management training along with the personnel/resources available to perform any size debris removal mission. Further, our in-house M/WBE Officer works closely with various agencies to maximize the use of local, small, and minority businesses so that we may better support the City's local economy while also ensuring that all federal, state, and local procurement requirements are being met when subcontracting.

▲ City of Fort Lauderdale's Trusted Contractor

In recent years, AshBritt has delivered swift and effective disaster response and recovery services to the City, from debris removal to logistics support. Our experience with these past projects has allowed us to develop a comprehensive understanding of the City's unique needs and challenges. We have pre-established communication channels with key stakeholders, created contingency plans tailored to the City's infrastructure, and secured a network of local partners – all to ensure an immediate and coordinated response when disaster strikes. Our 31-year local presence, deep understanding of the City, and network of qualified local partners will enable us to mobilize quickly and efficiently on future missions, minimizing disruption and expediting recovery. With a proven track record of delivering effective solutions and an unwavering commitment to the community's welfare, AshBritt is the ideal partner for City of Fort Lauderdale's disaster response and recovery needs.

Tornado Assessments (2023): On January 6, 2024, a tornado touched down in the Las Olas area of downtown Fort Lauderdale. AshBritt began immediately monitoring the situation and, upon request, performed a damage assessment the following morning at sun up. Although AshBritt was not issued a Notice to Proceed for this event, our team was ready to support assessments in any way needed.

Historic Flood Event (2023): Following a historic flood in April 2023, AshBritt provided various debris and logistics services to the City, including ROW debris collection and disposal; de-mucking; City Hall restoration (e.g., power generation, HVAC support, drying and dehumidifying, and sanitization); and the management of two Comfort Stations.



Tropical Storm Eta (2022): In response to Tropical Storm Eta, AshBritt deployed equipment and crews to perform sand removal from roadways, water relocation and muck removal from manholes, stormwater pipes, and catch basins, and debris removal from ROWs.

★ Recent Experience

Hurricane Idalia (2023): AshBritt recently finalized disaster debris removal missions for the Cities of Valdosta and Dasher, GA, and Lowndes County, GA. Operations consisted of ROW debris collection, emergency road clearance, and hazardous tree and limb removal. Approximately 1,185,289 cubic yards of debris was removed. AshBritt also provided vegetative debris removal services to Leon and Hillsborough County, FL, waterway debris removal for the Florida Department of Environmental Protection (FDEP), and setup and managed a 1,000-person base camp in Suwanee County, FL for the Florida Division of Emergency Management (FDEM).

Hurricane Ian (2022): AshBritt conducted debris removal operations in 15 jurisdictions throughout the State of Florida in response to Hurricane Ian. At our peak, we had approximately 450 debris-hauling trucks and units simultaneously operating throughout the state, and we removed more than 9,500,000 cubic yards of debris. This operation included the removal of construction and demolition debris, vegetative debris, hazardous leaning trees and hazardous hanging limbs, 933,562 cubic yards of waterway debris, over 900 properties in which we conducted private property debris removal, white goods removal and freon removal. We also removed 100 vehicles and 110 derelict vessels (some by helicopter), and provided other ancillary services, including three base camps that were capable of housing 2,500 individuals.

Hurricane Michael (2018): AshBritt conducted 11 disaster debris removal projects throughout Georgia and the panhandle of Florida. During the tenure of these projects, we removed 13,700,000 cubic yards of disaster-generated debris, 145,000 hazardous hanging limbs, and 75,000 hazardous trees.

Hurricane Irma (2017): AshBritt completed 67 separate disaster debris removal and recovery missions throughout the states of Florida, Georgia, and South Carolina in response to Hurricane Irma. We removed 10,700,000 cubic yards of debris for these missions.

★ Commitment to Community and Local Partners

AshBritt's philanthropic arm, the AshBritt Foundation, has the primary mission of supporting communities where we live and work. The AshBritt Foundation provides support in four areas: 1) Disaster Impacted Communities; 2) Vocational Schools and Technical Training; 3) Youth Education; and 4) Mental Health. **Since 2014, \$15,000,000 from AshBritt and the AshBritt Foundation has been invested back into the communities where we live and work.** The Foundation aims to further serve communities long after the immediate recovery ends. We also support impacted communities by working with local and regional partners, specifically small and minority-/women-owned businesses. Tab 5 of our proposal illustrates our outreach efforts for the City of Fort Lauderdale.

Primary Contact for RFP
Brian Thomason, Sr. Vice
President
Office: (954) 725-6992
Fax: (954) 725-6991
Toll-Free: (800) 244-5094
Mobile: (954) 240-1110
bthomason@ashbritt.com

Corporate Headquarters
565 East Hillsboro
Boulevard
Deerfield Beach, FL 33441
Office: (954) 725-6992
Fax: (954) 725-6991
Toll-Free: (800) 244-5094
www.ashbritt.com

Contact with the Ability to Bind
Brittany Castillo, CEO
Charles Knight, Corporate Secretary & SVP
Office: (954) 725-6992
Fax: (954) 725-6991
Mobile: (954) 818-4416
response@ashbritt.com

AshBritt explicitly accepts all conditions and requirements contained in this RFP. We appreciate your consideration and are eager to continue serving as the City of Fort Lauderdale's disaster recovery partner.

Sincerely,


Charles "Dow" Knight
Corporate Secretary & SVP

CORPORATE RESOLUTION
(AUTHORITY TO EXECUTE DOCUMENTS)

I, Brittany Perkins Castillo, the duly elected Secretary of the Board of Directors and also the Chief Executive Officer of AshBritt, Inc., a corporation organized and existing under the laws of the State of Florida, do hereby certify that the following Resolution was unanimously adopted and passed by a quorum of the Board of Directors of the Said corporation at a meeting held on February 27, 2019 in accordance with law and the by-laws of the said corporation.

IT IS HEREBY RESOLVED THAT Charles "Dow" Knight, the Corporate Secretary and Senior Vice President of AshBritt Inc. be and is hereby authorized to execute any and all documents or any such other instruments as may be necessary on behalf of the said corporation and that all documents or other such instruments signed by him shall be binding upon the said corporation as its own acts and deeds.

I further certify that the above resolution is in full force and effect and has not been revised, revoked or rescinded.

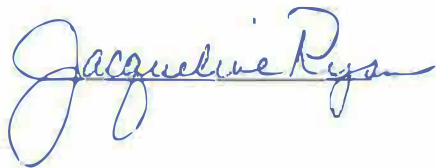
I further certify that the following IS the name, title and official signature of the person authorized to act by the foregoing resolution.

Dow Knight: 
Corporate Secretary and Senior Vice President

Given under my hand and the Seal of the said corporation this 27th day of February, 2019.

By: 
Brittany Perkins Castillo, Secretary of Board of Directors and CEO of AshBritt, Inc.

Sworn to and subscribed before me this 27th day of February, 2019.





JACQUELINE RYAN
Notary Public
State of Florida
Comm# HH373452
Expires 4/8/2027

Tab 1



Local crews launch operation to clear historic flood damage



 AshBritt

EXECUTIVE SUMMARY

Tab 1. Executive Summary

A. Background



Main Office and Contract Service Location:

565 East Hillsboro Blvd.
Deerfield Beach, FL 33441

Satellite Offices:

GA, LA, MS, NC, TX, UT, and VA

Originally founded as a landscaping company, AshBritt, Inc.'s (AshBritt) first emergency response effort supported South Florida communities in the wake of Hurricane Andrew. AshBritt was officially incorporated in the State of Florida in October 1992 and has since carried out more than 500 disaster response, recovery, and mitigation projects across the United States. In our 31-year history, we have responded to more than 100 federally declared disasters and performed work in 34 states, collecting, managing, processing, and disposing of 185 million cubic yards of debris. However, our work transcends disaster debris management. We pride ourselves on being a holistic government solutions provider, partnering with communities throughout the entire disaster lifecycle. Our commitment extends beyond the immediate response, encompassing preparedness, mitigation, and long-term resilience building.

AshBritt maintains the highest levels of safety, quality, and integrity in conducting our services and operations, always adhering to guidelines set forth by OSHA, USACE, EPA, FDEP, and FEMA. We have also met or exceeded small business requirements in all our past events. **AshBritt was once a small business, and we remain committed to partnering with small and disadvantaged businesses** to the fullest extent possible in accordance with 2 C.F.R., Part 200.

Importantly, our expertise and resources allow us to devise and execute effective solutions tailored to our clients' specific needs. For Fort Lauderdale, we've developed efficient means of tackling the City's most critical challenges, such as removing sand from A1A, providing comfort stations to neighbors, and dewatering and de-mucking areas impacted by flooding. Based on our proximity to the beautiful City of Fort Lauderdale, we are intimately familiar with the City's organization, geographical layout, local hazards, and flood zones. We will continue to use this knowledge, the relationships we've built over past projects, and our extensive local and regional resources to provide superior service to the City.

GUARANTEE

EXPERIENCE

31 years of disaster recovery work, serving clients and communities across the nation.



QUALITY

Our methods are guided by NIMS, include USACE certifications, and adhere to FEMA eligibility requirements.



FINANCING

Bonding capacity of \$1 billion and \$100,000,000 of company working capital



RESOURCES

4,000+ preregistered subcontractors and multiple teaming agreements ensure we are prepared for anything.



Local crews launch operation to clear historic flood damage



FORT LAUDERDALE, Fla. – More than a week after historic flooding overtook parts of Fort Lauderdale, the water is gone and in its place is debris.

The city is dealing with a wave of muck and bulk items lining hard-hit neighborhoods as residents start to sift through what's left after the storm.

"Some people are going to be ready to rip everything out—day one," said Brittany Perkins Castillo with **AshBritt**. "Others will need time to process."

AshBritt has been hired by the city of Fort Lauderdale to help with all the cleanup.

The company launched a fleet of massive trucks across designated disaster zones, running from sunup to sundown, taking bulk items to waste management.

"We sat down with the public works department and with Melissa Doyle's leadership, created nine zones to make sure we have truck allocations and presence in each zone," said Perkins Castillo.

The city of Fort Lauderdale has also launched a debris tracker online to help residents report concerns and monitor progress.

[Click here](#) for how to help crews by properly disposing of bulk items.

[Click here](#) for the city's debris tracker.

Source: <https://www.local10.com/news/local/2023/04/21/local-crews-launch-operation-to-clear-historic-flood-damage/>

Featured Project: Fort Lauderdale Flooding

Spring 2023, AshBritt cleared more than 42,000 CYs of flood-related debris from the City of Fort Lauderdale, and provided a wide range of supplementary logistical and ancillary services, following a historic flood event. Floodwaters impacted the entire City, but thanks to prompt evaluations conducted by the AshBritt team, resources were quickly deployed to the areas most severely affected.

This strategic allocation enabled the completion of the first pass within two weeks from the Notice to Proceed. The entire debris removal process was finished in under 30 days. Beyond debris, AshBritt opened two comfort station sites for City residents, performed demucking services, and provided power, HVAC, drying, dehumidifying, and sanitizing services for City Hall.



- **United States Army Corps of Engineers Trusted Contractor**

AshBritt has participated in the National Response Framework since **1998**, when we received our first pre-positioned debris management contract from the United States Army Corps of Engineers (USACE). In 2021, the U.S. Department of Defense (DoD) made history by awarding four contracts totaling \$1.75 billion to AshBritt, representing the largest pre-positioned federal debris management contracts value ever granted to a single firm. These record-breaking awards make **AshBritt the prime DoD debris management partner in four U.S. regions, comprising 25 states, including Florida.**

How This Impacts the City of Fort Lauderdale: Non-AshBritt debris removal contractors performing post-disaster work in City of Fort Lauderdale would need to cease operations and immediately demobilize should the President and Governor of Florida determine the need to activate USACE, significantly delaying service. If selected as the City's contractor, AshBritt could immediately commence services under our contract with the City then simply transition services under our contract with USACE in such a scenario. All services would remain ongoing with no delays.

	Regional States
South Atlantic Division	NC, SC, GA, AL, FL
Mississippi Valley Division	IL, IA, MN, WI, LA, MS
Southwestern Division	TX, AR, OK
Northwestern Division	MT, WY, ID, OR, WA, MO, KS, CO, NE, SD, ND

AshBritt has been USACE's trusted debris contractor for the past 25 years.

USACE Multiple Award Task Order Contract – Puerto Rico Power Generation

AshBritt was recently selected as one of the six contractors that will contribute to a five-billion-dollar power generation services project for Puerto Rico Electric & Power Authority and LUMA Energy through the USACE Savannah District. The power generation services consist of rental and delivery of generator units; electrical connection of the generator output to the power grid; installation of new, or modification/repair of existing, power monitoring and control systems; testing and commissioning of the power generation and electrical systems; and operation and maintenance of the installed systems, to include fueling. The ancillary activities involve repair, replacement, installation, operation, and maintenance of power transmission components necessary for connecting temporary power or power from other sources to the grid.



- **FEMA’s National Advisory Council Member**



On November 29, 2023, FEMA Administrator, Deanne Criswell, announced the appointment of 12 new members to the agency’s National Advisory Council (NAC), including AshBritt’s CEO, Brittany Castillo. The NAC is comprised of 40 geographically diverse emergency managers, emergency responders, and subject matter experts from tribal, state, territorial, and local governments, the private sector, and nongovernmental organizations that advise the FEMA Administrator on all aspects of emergency management, including preparedness, protection, response, recovery and mitigation for disasters and national emergencies. As a council member, Mrs. Castillo began serving a multi-year term on December 1, 2023, which she will use to guide future recommendations centered around readiness, workforce, and climate resilience.

- **Governor’s Hurricane Conference Participation**

AshBritt: A Committed Partner in Hurricane Preparedness and Recovery

AshBritt is proud to be a **regular exhibitor and presenter** at the Florida Governor's Hurricane Conference, one of the nation's leading events dedicated to hurricane planning, preparedness, response, and recovery.

Our active participation allows us to:

- ▶ **Stay at the forefront of best practices:** By engaging with industry leaders, emergency officials, and academic experts, we gain invaluable insights into the evolving landscape of disaster debris management. This empowers us to continuously refine our strategies and implement the most effective solutions in the aftermath of hurricanes.
- ▶ **Share our expertise:** AshBritt leverages the conference platform to present on our proven methodologies and lessons learned from real-world deployments. This collaborative exchange of knowledge strengthens the overall preparedness and response capabilities of the entire disaster management community.



AshBritt CEO and Stronger Than The Storm Illustrator
2023 GHC

- ▶ **Foster strong relationships:** The conference provides a unique opportunity to connect with key stakeholders across various sectors. These collaborations are vital for streamlining communication, coordination, and ultimately ensuring a more efficient and effective disaster response.

Through our continued involvement in the Governor's Hurricane Conference, AshBritt remains at the forefront of disaster debris management, **equipping ourselves with the knowledge and expertise necessary to serve communities effectively when they need us most.**

AshBritt 2023 GHC Panel Participation	
Panel/Presentation	AshBritt Moderators/Panelists
Debris Management 101 for Emergency Managers	Matt Gierden, Senior VP Rob Ray, Senior VP
Hero Helpers: A Panel on Resources to Support Children Post Disaster	Brittany Castillo, CEO
Women In Emergency Management: A Panel on the Role of Women in Disaster Response and Recovery	Brittany Castillo, CEO

B. Key Personnel

AshBritt boasts a team with **more than 380 years of combined experience** in all aspects of disaster debris management. While employed with AshBritt, our team has gained the knowledge and expertise to successfully manage and execute over 500 projects across 34 states. Our diverse staff are experts in various areas, including debris removal, management, logistics, reduction, processing, recycling, and disposal, and consistently incorporate the latest equipment and techniques in our work. We also maintain staff with specific technical, public relations, and legal expertise. Our in depth understanding of federal grant programs, such as FEMA's Public Assistance Program, ensures that all operations are eligible for reimbursement when available. Finally, our dedication to client satisfaction sets us apart from other industry personnel.

In short, AshBritt's key personnel offer a unique blend of experience, knowledge, and technical skills, making us a valuable asset for any disaster debris management project.

COMPANY OFFICERS



CHAIRMAN and FOUNDER
Randal Perkins



CHIEF EXECUTIVE OFFICER
Brittany Castillo



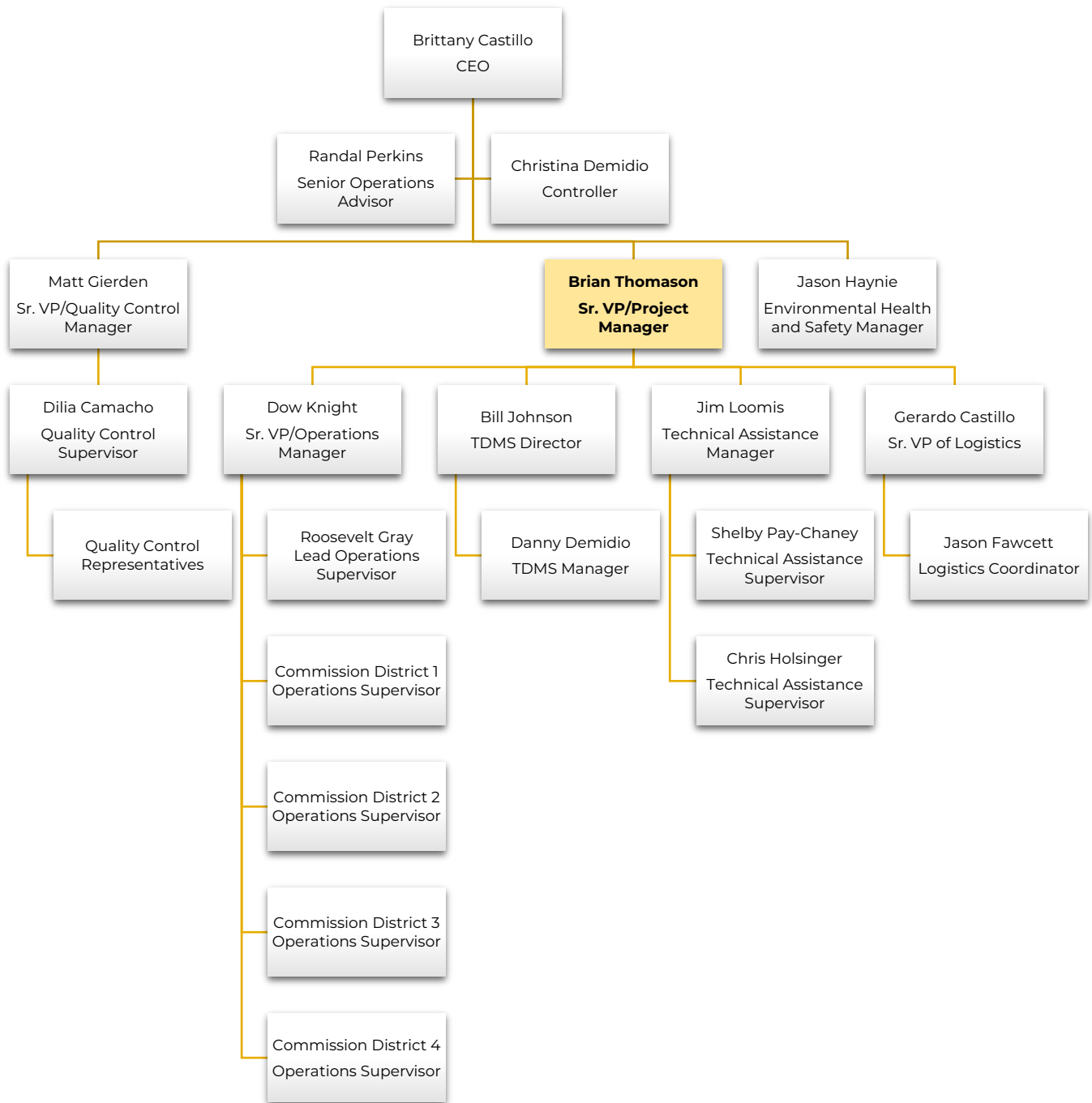
TREASURER
Christina Demidio



SECRETARY
Charles "Dow" Knight

• **Organizational Chart**

Following the ICS, our organizational structure is modeled in a top-down, modular fashion that allows for both expansion and contraction depending on the size and complexity of the event to which we respond. We have a base organization structure and staffing plan for sole contract activations, and a base expanding structure for multiple task orders or activations for regional and statewide contract scenarios. The City of Fort Lauderdale’s specific organizational chart is located below. Brian Thomason shall serve as the Project Manager should we be activated by the City.



- **Featured Team Member Bios**



Brian Thomason, Project Manager

Phone: (954) 240-1110

Email: bthomason@ashbritt.com

35 Years of Disaster Experience

Beginning his journey as a volunteer firefighter, Brian Thomason internalized the principles of discipline, trust, teamwork, leadership, and responsibility. These attributes, foundational to navigating chaos and saving lives, paved the way for Brian's 35-year long career in crisis management and disaster recovery. In times of crisis, while most seek refuge, Brian heads directly into the fray.

Throughout his decades in debris management, Brian has been at the helm of more than 35 major disaster declarations and countless projects. From confronting the challenges of Hurricanes Fran and Bertha in 1996, navigating the dual ice storms of 2001 in Arkansas, responding to Florida's tumultuous hurricane seasons between 2004-2005, to managing the aftermath of recent flooding events in Eastern KY and Hurricanes Ian and Nicole in 2022, Brian has seen it all. He harnesses these experiences, in all their nuances, to not only inform future projects but to also spearhead AshBritt's expansion efforts.

Today, Brian plays an instrumental role at AshBritt. His responsibilities span Client Relations, Operational Readiness, and Business Development. He resides in Lighthouse Point, just 12 miles from downtown Fort Lauderdale. As Fort Lauderdale's **local emergency management partner**, Brian's understanding of the City's unique vulnerabilities and existing emergency response methodology will result in a tailored debris removal strategy, ensuring swift and efficient recovery aligned with local needs. His regional expertise in resource allocation and logistics coordination is crucial for managing diverse teams and local stakeholders during a large-scale debris removal project.

A summary of projects managed by Brian over the last five years has been included below; however, his full project management record can be found on his resume in Tab 2, Section C.

Five Years of Select Project Manager Experience

Year	Client	Disaster/Event
2023	Leon County, FL	Hurricane Idalia
	Fort Lauderdale, FL	Severe Flooding
2022	Orange County, FL	Hurricane Ian
	City of Key West, FL	
	Brevard County, FL	Hurricane Ian/Nicole
2018	Eight (8) Counties, KY	Eastern KY Severe Flooding
	Liberty County, FL	Hurricane Michael
	Florida Department of Transportation (Volusia and Brevard Counties)	
2017	City of Pembroke Pines, FL	Hurricane Irma
	City of Hollywood, FL	
	Town of Davie, FL	
	Town of Southwest Ranches, FL	
	City of Dania Beach, FL	
	City of Miramar, FL	
	City of Oakland Park, FL	



Jason Fawcett, Logistics Coordinator

Phone: (757) 285-5456

Email: jason@ashbritt.com

Jason Fawcett is an executive leader with extensive experience managing and responding to disasters and mitigation efforts. Built upon years of implementing both strategic and calculated initiatives, Jason brings an extensive and diverse track record of success in delivering customer-focused results. During City operations, he will serve as AshBritt's trusted Logistics Coordinator.

Fort Lauderdale Response Leadership

On April 15, 2023, Fort Lauderdale experienced severe flooding due to heavy rainfall, causing significant disruptions, particularly at City Hall. Jason assumed the pivotal role of coordinating logistics support and leading the incident response efforts. As the designated logistics support lead and incident commander, Jason's responsibilities encompassed:

- ▶ *Rapid assessment* – He initiated a comprehensive assessment of the affected areas to identify critical needs and prioritize response efforts accordingly.
- ▶ *Coordinating resource deployment* – He oversaw the allocation of personnel, equipment, and materials to address immediate needs and ensure operational efficiency.
- ▶ *Establishing communication channels* – He facilitated clear communication channels among response teams, City officials, and external stakeholders to disseminate information and coordinate actions effectively.
- ▶ *Implementing safety protocols* – He enforced safety measures to safeguard personnel involved in rescue and recovery operations, prioritizing their well-being amidst challenging conditions.
- ▶ *Liaising with authorities* – He served as a liaison between the incident management team and relevant authorities, providing updates on the evolving situation and coordinating additional support as required.

Jason's proactive approach, strategic decision-making, and commitment to ensuring public safety were instrumental in mitigating the impact of the disaster and facilitating a swift recovery process during this event. His demonstrated expertise and dedication will continue to ensure effective logistical operations for the City in future contract activations.



Roosevelt Gray, Lead Operations Supervisor

Phone: (954) 655-9788

Email: rgray@ashbritt.com

Roosevelt is a rising star in the disaster debris management industry, and a proven and effective Fort Lauderdale operations specialist. His recent experience coordinating debris removal efforts for the City will prove invaluable on future missions.

Fort Lauderdale Response Leadership

As the April 2023 flood event impacts were becoming evident, Roosevelt lead the Ashbritt Damage Assessments Team, compiled the resulting data, and presented their findings to the Project Manager for the formulation of initial cost

estimates. Following the Notice to Proceed (NTP), Roosevelt was tasked with oversight of the field debris operations following a two-pronged approach that included de-mucking operations and ROW collection/disposal. Roosevelt’s responsibilities encompassed:

- ▶ *Rapid assessment* – He initiated a comprehensive assessment of the affected areas to identify critical needs and prioritize response efforts accordingly.
- ▶ *Coordinating resource deployment* – He oversaw the mobilization, certification, and deployment of personnel and equipment to begin de-mucking operations within 12 hours of NTP and ROW collection according to the City directed start date roughly 72 hours from NTP.
- ▶ *Establishing communication channels* – He coordinated daily with the AshBritt Operations Supervisors and subcontractors to ensure all impacted areas were being addressed simultaneously. He continuously managed the reallocation of resources to provide for efficient and productive operations. Roosevelt also provided daily production reports to the Project Manager and participated in the development of the “Plan of the Day” to execute each subsequent day of operations.
- ▶ *Implementing safety protocols* – He enforced safety measures to safeguard personnel involved in rescue and recovery operations, prioritizing their well-being amidst challenging conditions.

• **Roles and Responsibilities**

All operational directives related to our response and previously delineated processes are directly channeled down our organizational command line through our Project Manager. The Project Manager will directly communicate with City representatives in all functional areas of the EOC and ICS structure. He will relay pertinent information regarding the contract and project to our management and field team, including all specific task orders, authorizations, and approvals for resource commitment. Team managers and supervisors will, in turn, receive and disseminate information down the line for translation into operational action. AshBritt will put an administrative process in place to track and log all project communications and deliverables.

The table below describes the roles and responsibilities of each support position and lists tasks that they may perform for the City. The roles and responsibilities of each individual may be altered depending on the size and magnitude of the event.

Position	Location	Function
<p style="text-align: center;">Brian Thomason Project Manager</p>	<p>Resides: Lighthouse Point Office: HQ</p>	<p>Brian will be responsible for all aspects of AshBritt’s disaster recovery operation and will be authorized to make executive decisions for the project. He will be the prime project liaison with the City. He will provide project progress reports and conduct project planning with the City. He will also assist the City with media briefings and statements, and serve as AshBritt’s Pre-Execution Planning Team leader.</p>

Position	Location	Function
Dow Knight Operations Manager	Resides: Pompano Beach Office: HQ	Dow will be the project operations leader for all tasks and Operation Supervisors. He will develop project-specific plans and geographic area management necessary to execute operational techniques, approaches, and methodologies. He will also assist the City with the identification of potential TDMS locations and alternative disposal and recycling options, and will attend daily project meetings with the City for the duration of the work. Dow will coordinate all communications with the City and oversee the submission of reporting, information, and invoices.
Roosevelt Gray Lead Operations Supervisor	Office: HQ	Roosevelt will work closely with the PM and the OM to execute the assigned tasks by the city and to ensure that AshBritt operational objectives are met daily. He will also have direct oversight of the Commission District Operations Supervisors and he will establish a communications mechanism to seamlessly provide feedback to the PM and OM, and subsequently City Leadership at a moment's notice. Roosevelt will personally meet with all Commission District Operations Supervisors daily to support the continuity of operations.
Commission District Operations Supervisors	Deployed from HQ	Our Operations Supervisors (OS) will be the task operations leader for specific task order(s) issued within each of the City's Commissioner Districts. They will develop task-specific operational and geographic area management plans that include techniques, approaches, and methodologies required to complete each project. They will attend City area meetings, provide task progress reports, and conduct task planning in conjunction with the City to align project focus.
Matt Gierden Quality Control Manager	Resides: Parkland Office: HQ	Matt will be the project leader for Safety and Quality Control (QC) and support the use of an Automated Debris Management System (ADMS) if the City's monitoring firm uses one. He will be responsible for establishing and maintaining AshBritt's QC organization and develop project-specific plans related to Quality Control to ensure contractual compliance. Matt will also develop project-specific and site-specific Safety and Health Plan and Activity Hazard Analysis (AHA) to ensure safety compliance.
Dilia Camacho Quality Control Supervisor	FL Satellite Office	Dilia will oversee QCRs' implementation of the QCM's SSSHP and AHA. She will also assist in training QCRs on federal and project-specific policies regarding QCR activities, debris eligibility, non-compliance issues, deficiency management, ethics, and stewardship of tax dollars. She will personally confer with the Contract Manager if the eligibility of a work item is unclear.

Position	Location	Function
Jason Haynie Environmental Health & Safety Manager	FL Satellite Office	Jason will be responsible for establishing and communicating project safety rules and ensuring that vehicle and equipment safety inspections are to specifications. He will prepare weekly safety agendas; investigate accidents; and review and implement TDMS specific Safety and Health Plans. He will also perform structural safety inspections (e.g., TDMS inspection towers); serve as a liaison to the City's safety representative(s); and assume the role of the Pre-Execution Planning Team Environmental Health and Safety Manager.
Christina Demidio Controller	Resides: Davie Office: HQ	Chrissie will be responsible for tracking pertinent project data; compiling daily project reports; promptly paying subcontractors and vendors; issuing accurate and timely invoicing; and providing technical support on FEMA documentation/regulations.
Bill Johnson TDMS Director	FL Satellite Office	Bill will assist the QCM in the development of TDMS plans; supervise site management, debris separation, and reduction crews; ensure proper containment and categorization of hazardous waste found in the debris stream; and arrange for the recycling of appropriate debris materials per the project or task-specific plans. He will ensure adherence to work rules and safety and environmental monitoring guidelines, supervise the loading of reduced debris for transportation to final disposal, and ensure debris haul trucks are loaded within the City and DOT limits.
Gerardo Castillo VP of Logistics	Office: HQ	Gerardo will be the executive management support and primary point of contact for all logistics and ancillary scopes of service. He will report on logistical performance and activities and manage communication between internal and external stakeholders. During the Fort Lauderdale April 2023, Gerardo led the efforts to mobilize Fort Lauderdale's two community comfort stations and also directed the AshBritt site personnel to coordinate the distribution of ice, water, meals, and community resources at the sites. The comfort stations were mobilized and operational within 48 hours of the notice to proceed.
Jason Fawcett Logistics Coordinator	VA Satellite Office	Jason will coordinate with logistics vendors to develop and maintain plans for the provision of ancillary services. He will also organize the deployment of personnel, materials, equipment, and other resources for ancillary services; ensure the sufficient allocation of resources across Commission Districts; and monitor the performance of logistics vendors.

Position	Location	Function
<p style="text-align: center;">Technical Assistance Team</p>	<p>HQ & GA Satellite Office</p>	<p>Our Technical Assistance Team can review FEMA Grants Manager Projects for accurate Scopes of Work and unit costs. They will be available to assist with plan formulation and updates, perform daily/weekly/final ticket reconciliation, and reconcile debris removal ticket ledgers and disposal ledgers (TDMS to final disposal) per FEMA requirements. They will also review project documentation for consistency, compliance, and completeness, and make recommendations to the City's representatives for reimbursement tasks. The TAMs may conduct an exit interview with community managers and/or local recovery team members. They can prepare a disaster event after-action report for community management and remain available for additional special assistance and guidance, such as an audit.</p>

- **Technical Assistance Team**

We know that sufficient awareness of federal eligibility requirements will save more tax dollars for jurisdictions than any other task in the four phases of emergency management. **AshBritt's Technical Assistance Team members have combined decades of experience working for both FEMA and state divisions of emergency management.** We will use this knowledge and expertise to:



- ▶ Address any federal funding concerns or questions that regional jurisdictions may have before or after disasters.
- ▶ Provide training/procedural updates to regional partners, field staff, and subcontractors (e.g., Policy Briefings, revised field guidance, etc.).
- ▶ Review City debris management plans for compliance with federal funding requirements.

Please see our Technical Assistance Team's bios included below. A detailed summary of AshBritt's federal funding expertise has also been provided in **Tab 3. Federal Programs Compliance.**

Shelby Pay-Chaney – Shelby worked as a **FEMA Region 4 Appeals Supervisor** for 8 years prior to joining AshBritt as a full-time Technical Assistance Manager in 2023. She has a decade of combined state and federal emergency management experience. During her tenure with FEMA, Shelby personally adjudicated over 300 Region 4 PA first appeals affiliated with every facet of disaster recovery and oversaw the completion of countless other appeals and technical reviews prepared by appeals staff and Technical Assistance Contractors. She also participated in numerous policy development working groups and arbitration hearings; managed declaration requests for multiple Fire Management Assistance Grants (FMAG); and became a certified trainer for FEMA's Procurement Disaster Assistance Team (PDAT). Prior to FEMA, Shelby served as the Appeals Officer for the Florida Division of Emergency Management, the state agency with the largest PA first and second appeal output nationwide. Her state and federal appellate review work has spanned most disaster types (e.g., hurricanes, floods, windstorms, tornados, fire, snow/ice, COVID-19/pandemic, landslides, etc.) and all categories of disaster recovery work (i.e., Categories A-G). Her working knowledge of the federal laws, regulations, and policies which guide FEMA's PA Program is all-inclusive.

Jim Loomis – During his 12-year career at the Florida Division of Emergency Management (FDEM)/State Emergency Response Team (SERT), Jim worked extensively on all types of federal assistance projects and managed many related programs. He was involved with more than one hundred federal disaster declarations and has specific expertise in the areas of: government-to-government assistance for wildfire management and infrastructure support; government-to-individual assistance to meet uninsured family needs; and government-to-business assistance for uninsured business recovery needs. Jim was the primary liaison and coordinator for the emergency management community in the public-private partnership that became the Partners in Recovery Program with the Florida Insurance Industry. This partnership between the Florida Insurance Council, the Insurance Department, and emergency management stakeholders now serves as a national model for the coordination of disaster recovery activities. Jim also worked in FDEM's hurricane shelter survey program, Community Right to Know program, and Emergency Management GIS Unit. Finally, he served as the **Bureau Chief/Administrator of the Disaster Recovery Programs**, during which time he was responsible for planning, coordination, oversight, and development of emergency recovery activities. He worked with stakeholders for four years on the legislation that ultimately became the Disaster Mitigation Act of 2000.

Christopher Holsinger – Chris began his career as a Hazard Mitigation Grant Program (HMGP) Intern at the Florida Division of Emergency Management (FDEM) before becoming FDEM's Recovery Bureau Debris Specialist. In this capacity, he served as the State expert on FEMA debris eligibility requirements and provided Florida PA applicants with related technical assistance; taught the FEMA G202 Debris Management Training Course throughout the state; and regularly reviewed Debris Management Plans for compliance with the Sandy Recovery Improvement Act's Debris Management Plan Pilot Program. During this time, he co-authored the Debris Management Field Guide, the primary focus of which was to identify eligible work and proper procedures for documenting, collecting, and disposing of different types of debris per FEMA and other guidance. Chris also reviewed municipal Comprehensive Emergency Management Plans (CEMP) to check for debris management compliance during Florida's 5-year recertification for various jurisdictions. Lastly, Chris spent time serving as the Public Assistance Coordinator for the FEMA Fire Management Assistance Grant Program (FMAG) in 2013.

Jeanne Landry – Jeanne began her career as a Compliance Specialist in the Florida Division of Emergency Management's (FDEM) Bureau of Recovery where she contributed to the creation of the Compliance Unit that now monitors PA Program applicants for applicable federal and state law compliance. Her contributions included the development of Standard Operating Procedures for the Compliance Monitoring Program; developing the process for conducting risk assessments; creating educational outreach materials and educational trainings for PA Program applicants; and reviewing federal Single Audit reports and issuing related corrective action plans. Jeanne participated in the State of Florida's response to the COVID-19 pandemic, Hurricane Sally, and multiple tornadoes and forest fires. During Hurricane Sally, Ms. Landry assumed the role of FDEM Recovery Liaison, linking FDEM with county officials in local Emergency Operations Centers. After FDEM, Jeanne became a Legislative Policy Analyst on the Pandemics and Public Emergencies Committee in the Florida House of Representatives where she contributed to the development and passage of legislative policy reforming Chapter 252, Florida Statutes, which governs the State of Florida's emergency management policy. Relevant legislation included SB 2006, and the creation of the Emergency Response and Preparedness Fund.

C. Proposal Summary

Moving forward, this proposal will comprehensively showcase AshBritt's established track record as a premium disaster debris management and government solutions provider. We will demonstrate our proven capacity to deliver the diverse services requested by the City of Fort Lauderdale, leveraging our expert understanding of all phases of disaster response and recovery.

RFP Req.	Minimum Qualifications	Location
3.3.2	The Proposer must have the capacity to manage a major and diverse workforce with multiple subcontractors and to cover the expenses associated with a major recovery operation prior to the initial payment and between subsequent payments, as well as the capacity to provide the necessary bonds and insurance.	Tab 2, Section F; Tab 3, Section F
3.3.2	Proposer must also have an established management team, an established network of resources to provide the necessary equipment and personnel, comprehensive debris removal and volume reduction operations plans and demonstrate experience in major disaster recovery projects.	Tab 1, Section B; Tab 3, Sections A and G
3.3.3	The selected firm must be experienced and knowledgeable in Federal Emergency Management Administration (FEMA) and Insurance reimbursement rules and procedures.	Tab 1, Section B; Tab 3, Federal Programs Compliance
3.3.3	The selected firm must also demonstrate experience and knowledge of state, local and federal environmental regulating and permitting agencies.	Tab 2, Section C; Tab 3, Section A
3.3.4	Proposer is properly and legally licensed to perform Disaster and Debris Management Services.	Tab 2, Section C
3.3.8	Proposer currently has a minimum of three (3) full-service Disaster Debris Management contracts in place in which (1) the Proposer is the primary contractor; and (2) the contract is with a government entity with a population of at least 150,000 residents.	Tab 3, Section E
3.3.9	Proposer has experience in simultaneously operating a minimum of three (3) Temporary Debris Management Sites (TDMS).	Tab 2, Section B (Signature Projects)
3.3.11	Proposer will provide experienced staff. Certification or active involvement with disaster preparedness agencies is highly desirable such as: NIMS certification, FEMA Region IV, FEMA National Advisory Council, FEMA National Training Programs (NTP), FEMA Center for Domestic Preparedness, FEMA Emergency Management Institute (EMI), Florida State Emergency Response Team (SERT), and/or Florida Governor's Hurricane Conference training/instructor.	Tab 1, Sections A and B
3.3.13	Proposer must show its qualifications in the handling of hazardous materials and household hazardous waste.	Tab 2, Section C

Tab 2



EXPERIENCE AND QUALIFICATIONS

Tab 2. Experience and Qualifications

A. Years of Experience

AshBritt has operated as a full-service disaster debris management firm and government solutions provider since 1992 (31 years).



- **Disaster History**

The graphics below summarize our 31 years of consecutive experience in responding to various disasters throughout the U.S.

**** Please see the following page for a summarization of AshBritt's disaster response history ****

Hurricanes

- ✓ 33 Hurricanes
- ✓ 90M CY Debris Removed
- ✓ 477 Activations, 12 States



Key Hurricane Responses:

- 2022-23, Hurricane Ian, FL
- 2017-18, Hurricane Irma, FL, GA, SC
- 2012-13, Hurricane Sandy, CT, MD, NJ, VA
- 2005-06, Hurricane Katrina/Wilma, FL, MS

Tornadoes

- ✓ 12 Tornadoes
- ✓ 2M CY Debris Removed
- ✓ 16 Activations, 9 States



Key Tornado Responses:

- 2021, Tornadoes, KY
- 2002, EF5 Tornado, MD
- 1999, EF5 Tornado, OK
- 2011, EF3 Tornado, NC

Floods

- ✓ 8 Flood Events
- ✓ Flood Water Relocation
- ✓ 1M CY Debris Removed



Key Flood Responses:

- 2023, Flooding Event, FL
- 2022-23, Flooding Event, KY
- 2015-16, Storms/Floods, SC
- 2016, Storms/Floods, FL
- 2015-16, Torrential Rains/Flooding Event, TX

Wildfires

- ✓ 12 Fire Responses
- ✓ 5,000 Properties Cleared
- ✓ 1M Tons Removed



Key Wildfire Responses:

- 2017-18, USACE Multiple Wildfires, CA
- 2012, Jackson/Lane Wildfires, OR
- 2016, Soberanes Fire, CA
- 2015-16, Lake County Fire, CA

Ice/Snow Storms

- ✓ 19 Winter Storms
- ✓ 1.1M CY Debris Removed
- ✓ Emergency Road Clearance



Key Storm Responses:

- 2016, Winter Storm Jonas, MD, VA
- 2019, Winter Storm Gia, KS
- 2013, Emergency Storm Nemo, CT, MA
- 2014, Winter Storm PAX, GA, SC

Tropical/Severe Storms

- ✓ 19 Severe/Tropical Storms
- ✓ 2M CY Debris Removed
- ✓ 41 Activations, 7 States



Key Storm Responses:

- 2020-21, Tropical Storm Isais, CT, FL, NY
- 2020, Tropical Storm Imelda, TX
- 2011-12, Severe Storms, CT
- 2008, Tropical Storm Fay, FL

Oil Spills/Environmental

- ✓ >1000,000 LF of Boom Deployed
- ✓ 97,000 Fish Removed



Key Spill Responses:

- 2010, BP Oil Spill, FL
- 2018, Red Tide Dead Fish Removal, FL
- 2019, Well Gas Leak, OK

Covid/Pandemics

- ✓ 7 COVID Responses
- ✓ 1,000,000 Vaccinations
- ✓ Set up 31 Sites



Key Pandemic Responses:

- 2021, VDEM COVID Response, VA
- 2021, FDEM COVID Response, FL
- 2021-22, TDEM COVID Response, TX
- 2020, MEMA COVID Response, MA

B. Past Projects

AshBritt has responded to more than **500 individual projects** throughout the U.S. since 1992. In just the last decade, we provided debris management services in response to the disasters listed below, collecting and disposing of more than **47,000,000 cubic yards of debris**. A full accounting of our project history can be found on the following pages.

10 YEAR PROJECT SUMMARY			
Year	Disaster Recovery Project	Logistic Services	Client/Location
2024	Warehouse Fires	●	Isle of Wright and Alexandria, VA
2023	Hurricane Idalia (DR-4734 and DR-4738)	●	Jurisdictions in FL and GA
2023	Straight-line Windstorm		Prairie Village and Overland Park, KS
2023	Florida Severe Storms, Tornadoes, and Flooding (DR-4709)	●	Fort Lauderdale, FL
2022	Hurricane Nicole (DR-4680)		Brevard County, FL
2022	Hurricane Ian (DR-4673)	●	Florida Jurisdictions
2022	Kentucky Severe Storms, Flooding, Landslides, and Mudslides (DR-4663)		KY Transportation Cabinet
2022	Kentucky Severe Storms, Straight-line Winds, Flooding, and Tornadoes (DR-4630)		Hopkins County, KY
2021	Hurricane Ida (DR-4611, DR-4614, & DR-4626)		Jurisdictions in NJ, LA, MS
2021	Hurricane Nicholas		Freeport, TX
2021	Oregon Wildfires and Straight-line Winds (DR-4562)	●	Oregon Department of Transportation
2020	Tropical Storm Eta (EM-3551)	●	Fort Lauderdale, FL
2020	Hurricane Sally (DR-4564)		Escambia County, FL
2020	Hurricane Laura (DR-4559)	●	Orange County, TX
2020	Tropical Storm Isaias (DR-4567)		Jurisdictions in NY and CT
2020	Hurricane Zeta (DR-4576 and DR-4575)		Atlanta, GA and Bay St. Louis, MS
2020	Virginia Severe Storms		Fairfax County, VA
2020	Massachusetts Tornado		State of Massachusetts
2019	Virginia Strong Storms		Fairfax County, VA
2019	Hurricane Dorian (DR-4468)		Charleston County, SC
2019	Tropical Storm Imelda (DR-4466)		Orange County, TX
2019	Winter Storm Gia		Overland Park, KS
2018	Camp Fire (DR-4407)		PG&E Company
2018	Hurricane Michael (DR-4399 & DR-4400)		Jurisdictions in FL and GA
2017	Tubbs, Nuns, Pocket, Sulphur, Redwood Valley, and Atlas Fire (DR-4344)	●	United States Army Corps of Engineers Sacramento District
2017	Hurricane Irma (DR-4337, DR-4338, & DR-4400)	●	Jurisdictions in FL, GA, SC
2017	Hurricane Harvey (DR-4332)	●	Jurisdictions in TX

10 YEAR PROJECT SUMMARY

Year	Disaster Recovery Project	Logistic Services	Client/Location
2016	Hurricane Matthew (DR-4283, DR-4284, & DR-4286)		Jurisdictions in FL, GA, SC
2016	California Blue Cut Fire (FM-5147)	●	San Bernardino County, CA
2016	California Soberanes Fire (FM-5137)		Monterey County, CA
2016	Texas Severe Storms and Flooding (DR-4269)		City of Jersey Village, TX
2016	Severe Storm	●	Collier County, FL
2016	Winter Storm Jonas (DR-4261 & DR-4262)		Jurisdictions in VA and MD
2015	Valley Fire and Butte Fire (DR-4240)		Lake County, CA and PG&E Company
2014	Winter Storm Pax (DR-4165 and DR-4166)	●	Jurisdictions in GA and SC

** Please see the following pages for AshBritt's
31-year Project History Table **

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Florida Department of Environmental Protection	FL	Spoil Island Cleanup	Remove Homeless Camp Debris from a Spoil Island in Escambia County, FL.	02/07/24	02/09/24	\$3,050.00	Pending	CY
Isle of Wright	VA	4-Alarm Warehouse Fire	Fire Suppression Operational/Logistical Support, Debris Removal, and Hazardous Material Containment	01/18/24	01/19/24	Pending	Pending	CY
Alexandria	VA	3-Alarm Warehouse Fire	Building Stabilization, Content Removal and Preservation, and Debris Removal and Disposal	01/03/24	01/10/24	Pending	Pending	CY
VDEM	VA	Quaker Run Wildfire	Logistics and Material Procurement.	11/10/23	12/15/23	\$546,000.00		
Dasher	GA	Hurricane Idalia	ROW Collection, Reduction, DMS Management, and Disposal.	10/14/23	Ongoing	\$369,426.00	23,386	CY
Leon County	FL	Hurricane Idalia	ROW Collection, Reduction, DMS Management, and Disposal.	09/19/23	10/22/23	\$373,956.49	22,807	CY
Hillsborough County	FL	Hurricane Idalia	Emergency Push, Hazardous Tree Limbs, ROW Collection, DMS Management, and Haulout.	09/15/23	09/25/23	\$393,312.98	1,323	CY
Florida Department of Environmental Protection	FL	Hurricane Idalia	Waterway Debris Removal.	09/12/23	11/06/23	\$10,688,042.06	94,000	CY
Valdosta	GA	Hurricane Idalia	ROW Collection, Reduction, DMS Management, Haz Limb, and Disposal.	09/10/23	Ongoing	\$7,250,000.00	490,683	CY
Lowndes County	GA	Hurricane Idalia	ROW Collection, Reduction, DMS Management, Haz Limb, and Disposal.	09/06/23	Ongoing	\$9,251,000.00	671,220	CY
Florida Division of Emergency Management	FL	Hurricane Idalia	Full-Service Base Camp for 600 First Responders and Military (Suwanee County).	08/31/23	09/21/23	\$11,837,288.00		
Prairie Village	KS	Straightline Windstorm	ROW and Drop-off Site Collection.	07/24/23	08/11/23	\$500,730.00	37,000	CY
Overland Park	KS	Straightline Windstorm	ROW and Drop-off Site Collection.	07/17/23	08/09/23	\$579,193.00	30,000	CY
Texas Division of Emergency Management	TX	Tornadoes	Full-Service Base Camp for National Guard and First Responders	06/19/23	06/28/23	\$1,500,000.00		
Ft. Lauderdale	FL	Severe Rain Storm/ Localized Flooding	ROW and Disposal; Power, HVAC, and Restoration Services for City Hall building.	04/14/23	05/12/23	Pending	41,736	CY
Florida Division of Emergency Management	FL	Hurricane Ian	PPDR and CPDR (Ft. Myers Beach, and the Islands of Sanibel, Captiva, North Captiva & Useppa).	11/19/22	Ongoing	\$61,000,000.00	350,000 (Pending)	CY
Florida Division of Emergency Mgmt/Florida Department of Environmental Protection	FL	Hurricane Ian	Waterway Debris Removal (Lee County, FL).	11/19/22	10/05/23	\$300,000,000.00	933,562	CY
Brevard County	FL	Hurricane Nicole	ROW Collection, Reduction, and DMS Management.	11/17/22	12/13/22	\$1,021,278.00	62,239	CY
Florida Department of Transportation - Charlotte County, FL	FL	Hurricane Ian	ROW Vegetative and C&D Collection.	11/01/22	01/05/23	\$553,334.00	3,000	CY
Florida Department of Transportation - Polk County, FL	FL	Hurricane Ian	ROW Vegetative and C&D Collection.	11/01/22	12/21/22	\$180,859.00	3,350	CY
Hillsborough County	FL	Hurricane Ian	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out and Disposal.	10/06/22	03/02/23	\$11,832,546.00	656,000	CY
Orange County	FL	Hurricane Ian	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out and Disposal.	10/05/22	01/10/23	\$5,255,936.00	355,000	CY
Orlando	FL	Hurricane Ian	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out and Disposal.	10/05/22	11/27/22	\$1,230,293.00	75,400	CY
St. John's County	FL	Hurricane Ian	ROW Vegetative and C&D Collection, DMS Management, White Goods and Freon Removal, Reduction, and Haul Out and Disposal.	10/05/22	12/07/22	\$698,521.00		CY

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Tampa	FL	Hurricane Ian	ROW Vegetative and C&D Collection, DMS Management, White Goods and Freon Removal, Reduction, and Haul Out and Disposal.	10/05/22	12/09/22	\$928,449.00	55,943	CY
Brevard County	FL	Hurricane Ian	ROW Collection, Reduction, and DMS management.	10/03/22	11/08/22	\$1,364,858.00	84,000	CY
Collier County	FL	Hurricane Ian	ROW Vegetative and C&D Collection, Haz Trees and Limbs, DMS Management, Reduction, and Haul Out and Disposal.	10/03/22	02/08/23	\$26,130,026.00	1,371,829	CY
Cooper City	FL	Hurricane Ian	ROW debris collection, direct haul to final disposal	10/03/22	10/10/22	Pending	7,000	CY
Polk County	FL	Hurricane Ian	ROW Vegetative and C&D Collection, Haz Trees and Limbs, DMS Management, Reduction, and Haul Out and Disposal.	10/03/22	01/14/23	\$18,078,115.00	1,047,279	CY
Key West	FL	Hurricane Ian	ROW Vegetative and C&D Collection, DMS Management, White Goods and Freon Removal, Reduction, and Haul Out and Disposal.	10/01/22	11/29/22	\$732,181.00	22,000	CY
Charlotte County	FL	Hurricane Ian	ROW Vegetative and C&D Collection, DMS Management, White Goods and Freon Removal, Haz Trees and Limbs, Reduction, and Haul Out and Disposal.	09/30/22	04/10/23	\$79,835,000.00	4,672,700	CY
Florida Division of Emergency Management	FL	Hurricane Ian	3 Turnkey Base Camps for 2,250 individuals (Port Charlotte, Fort Myers, and Fort Myers Beach).	09/30/22	02/15/23	\$5,989,436.00		
Kentucky Transportation Cabinet	KY	July 2022 Flooding	ROW Vegetative and C&D Collection, Waterway Debris Removal, PPDR, Demolition, and 5 DMS.	08/05/22	08/01/23	\$135,700,000.00	552,000	Tons
Overland Park	KS	Severe Storms	Emergency Debris Clearing and ROW Collection.	06/11/22	06/15/22	\$69,063.00	3,480	CY
VDOT	VA	Winter Storms	Snow Removal and Road Clearance (Williamsburg, Chesapeake, Virginia Beach/Norfolk, and Accomack/Eastern Shore).	01/13/22	01/24/22	\$880,000.00		Hourly
Hopkins County	KY	2021 Tornadoes	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, and Disposal.	12/29/21	06/10/22	\$7,740,730.00	410,000	CY
Florida Department of Environmental Protection	FL	Hurricane Irma	Waterway Debris Removal (Biscayne Bay Aquatic Preserves).	11/29/21	02/18/22	\$50,000.00		Hourly
Milford	CT	Tropical Storm Isais	ROW Collection, DMS Management, and Disposal.	10/20/21	10/23/21	\$40,342.00	1,050	CY
Fairfax	VA	COVID-19	ROW Collection Assistance.	10/04/21	10/21/21	Pending		Hourly
Diamondhead	MS	Hurricane Ida	ROW Collection.	09/29/21	10/18/21	\$81,671.00	5,350	CY
Freeport	TX	Hurricane Nicholas	Hourly ROW Vegetative and C&D Collection.	09/27/21	10/13/21	\$116,988.00	11,000	CY
Franklin Township	NJ	Hurricane Ida	ROW C&D Collection, DMS Management, Reduction, and Haul Out and Disposal.	09/13/21	10/05/21	\$220,147.68	8,285	CY
Somerset County	NJ	Hurricane Ida	ROW C&D Collection, DMS Management, Reduction, and Haul Out and Disposal.	09/10/21	09/28/21	\$1,278,321.06	39,108	CY
Hunterdon County	NJ	Hurricane Ida	ROW C&D Collection and Disposal.	09/08/21	09/20/21	\$214,636.32	7,283	CY
East Baton Rouge Parish	LA	Hurricane Ida	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out and Disposal.	09/07/21	10/25/21	\$4,263,001.98	271,669	CY
East Hartford	CT	Tropical Storm Isais	Haz Tree, Limb and Stump Removal, ROW Collection, Reduction, DMS Management and Disposal.	08/24/21	09/28/21	\$328,579.00	15,000	CY
Virginia Department of Emergency Management	VA	COVID-19	Established and Operated 9 Community Vaccination Clinics and 3 Mobile Vaccination Units.	03/15/21	06/26/21	Pending		Vaccines

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Florida Division of Emergency Management	FL	COVID-19	Established and Operated 5 Health Equity Walk-up Vaccination Sites, 2 Turnkey Point of Distribution Vaccine Sites (1 including COVID-19 testing), and 1 Port Point of Distribution Vaccine Site (Joint Venture).	02/25/21	06/19/21	Pending	297,179 Tests 171,831 Vaccines	Vaccines & Tests
Oregon Department of Transportation (ODOT) - Lane County	OR	Wild Fires	Remediated Over 400 parcels of all Wildfire-Generated Debris and Contaminants (w/ Erosion Control BMPs after Soil Testing) and Removed 3,352 Haz Trees.	02/01/21	12/16/21	\$11,285,321.00	98,444	Tons
Oregon Department of Transportation (ODOT) - Jackson County	OR	Wild Fires	Remediated Over 2,100 Parcels of All Wildfire-Generated Debris and Contaminants (w/ Erosion Control BMPs after Soil Testing), and Removed 2,360 Haz Trees.	01/06/21	09/27/21	\$39,435,634.00	229,701	Tons
Texas Division of Emergency Management	TX	COVID-19	Established and Operated Monoclonal Antibody Infusion Services at 3 locations and Alter Care Site Services at 2 Locations (Joint Venture).	01/03/21	05/21/22	Pending	5	Infusion Sites
Bay St. Louis	MS	Hurricane Zeta	Vegetative ROW Collection and Haz Tree Removal.	11/16/20	01/30/21	\$2,173,953.60	154,287	CY
Ft. Lauderdale	FL	Tropical Storm Eta	Sand Debris Clearance and Water Removal.	11/09/20	12/30/20	\$678,184.00		Hourly
Atlanta	GA	Hurricane Zeta	Vegetative ROW Collection and Haz Tree Removal.	11/04/20	12/14/20	\$233,338.00		Hourly
Escambia County	FL	Hurricane Sally	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out and Disposal.	09/23/20	01/27/21	\$16,831,494.00	1,239,941	CY
Orange County	TX	Hurricane Laura	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out and Disposal.	09/07/20	11/20/20	\$12,008,213.00	732,064	CY
Nassau County	NY	TS Isaias	Haz Tree and Limb Removal, ROW Collection, DMS Management, Reduction, and Disposal.	08/31/20	09/30/20	\$211,541.00	8,150	CY
Orange	TX	Hurricane Laura	Emergency Generator Service.	08/29/20	09/06/20	\$122,773.00		Hourly
Silsbee	TX	Hurricane Laura	Emergency Generator Service.	08/26/20	09/03/20	\$13,273.00		Hourly
Key Biscayne	FL	Tropical Storm Isais	Emergency Push Stand-by Pre-Staged Equipment.	08/01/20	08/03/20	\$8,060.00		Hourly
Fairfax County	VA	Straight-Line Windstorm	Emergency Road Clearance and ROW Collection.	06/30/20	07/15/20	\$90,095.00		Hourly
Colleton County	SC	Severe Storms	Reduction and Disposal Services.	05/29/20	09/16/20	\$133,146.70	28,382	CY
Savannah	GA	N/A	Augmented the City's Regular Bulk Vegetative Waste Collection Service.	04/28/20	05/16/20	\$183,712.29		Hourly
Walton County	FL	Hurricane Michael	Waterway Debris Removal (Primarily C&D) and Hauling to Disposal.	04/05/20	04/10/20	\$144,868.50		Waterway
Massachusetts Emergency Mgmt. Agency	MA	COVID-19	5 Medical Shelters, totaling 1,911 Beds.	03/29/20	06/08/20	Pending		Hourly
Miami Dade County Schools	FL	COVID-19	Disinfectant and Decontamination Services at the Ruth K. Broad/Bay Harbor K-8 Center - 11 buildings and 1 playground (Joint Venture).	03/23/20	03/28/20	Pending		Hourly
FL. Dept. of Emergency Management	FL	COVID-19	Meal Service at 2 COVID-19 Testing Sites (Hard Rock Stadium and C.B. Smith Park) via Pre-Packaged Grab and Go Containers.	03/22/20	04/12/20	Pending	12,551	Meals
Orange County	TX	Tropical Storm Imelda	Processed and Hauled Out C&D Debris from DMS to Disposal Site (including Site Restoration).	01/10/20	01/28/20	\$605,474.00	CAM#240442 65,000	CY

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Oklahoma Corporation Commission	OK	Well Gas Leak	Land Clearing and Excavation Services.	10/14/19	10/14/19	\$10,902.00		Hourly
Colleton County	SC	Hurricane Dorian	ROW Vegetative Collection, Haz Limb and Tree Removal, DMS Management, Reduction, and Haul Out and Disposal.	10/07/19	10/14/19	\$48,923.00	4,000	CY
Palm Beach County	FL	N/A	Augmented the County's Regular Bulk Waste Collection Service.	09/22/19	09/24/19	\$123,595.00	13,010	CY
Charleston County	SC	Hurricane Dorian	ROW Vegetative Collection, Haz Limb and Tree Removal, DMS Management, Reduction, and Haul Out and Disposal.	09/14/19	12/20/19	\$11,452,112.42	615,000	CY
Fairfax County	VA	Strong Storms	Emergency Road Clearance and ROW Collection.	07/25/19	08/03/19	\$110,110.00		Hourly
State of Massachusetts	MA	EF1-Tornadoes	Emergency Road Clearance.	07/23/19	07/25/19	\$53,022.50		Hourly
Cameron County	TX	Severe Storms	ROW C&D Collection and Hauling to Final Disposal.	06/30/19	07/19/19	\$112,905.00		Hourly
Fairfax County	VA	Straight-Line Windstorm	Emergency Road Clearance and ROW Collection.	06/02/19	06/26/19	\$136,620.00		Hourly
Florida Department of Environmental Protection	FL	Hurricane Michael	Waterway Debris Removal (Econfina Creek), Transport to Land Offload Site, and Haul to Final Disposal Site.	02/05/19	03/29/19	\$12,758,314.00	82,531	CY
Overland Park	KS	Winter Storm Gia	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal.	01/16/19	02/01/19	\$170,156.91	19,946	CY
Georgia Department of Transportation	GA	Hurricane Michael	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal (Worth County).	11/08/18	12/18/18	\$1,144,615.78	19,946	CY
Georgia Department of Transportation	GA	Hurricane Michael	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal (Thomas County).	11/03/18	12/15/18	\$754,000.00	11,340	CY
Callaway	FL	Hurricane Michael	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal.	10/24/18	09/04/20	\$21,103,771.00	1,130,000	CY
Lynn Haven	FL	Hurricane Michael	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal.	10/24/18	02/04/20	\$12,238,253.00	619,000	CY
St. Lucie County	FL	Red Tide Fish Kill	Collected 87,000 lbs Dead Fish Along 5 Miles of Beach (St. Lucie County).	10/24/18	10/29/18	\$81,000.00	87,000	Hourly
Springfield	FL	Hurricane Michael	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal.	10/23/18	09/04/20	\$13,961,186.00	716,000	CY
Leon County	FL	Hurricane Michael	ROW Vegetative Collection, Haz Tree (1,639) and Limb (44,453) Removal, Reduction, DMS Management, and Haul Out to Final Disposal.	10/13/18	01/05/19	\$17,188,000.00	903,000	CY
US Army Corps of Engineers	FL	Hurricane Michael	Emergency Road Clearance (Florida Panhandle).	10/13/18	01/01/19	\$3,335,134.00		Hourly
Tallahassee	FL	Hurricane Michael	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal.	10/11/18	12/14/18	\$5,598,500.00	298,000	CY

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Bay County	FL	Hurricane Michael	Emergency Road Clearance; Identified and Designated 16 Debris Collection Zones; ROW Vegetative and C&D Collection; Haz Trees (70,749) and Limbs (56,344); White Good and Freon Removal; E-Waste Removal; Marine Debris Removal (973,914 CY); 5 DMS; Hauled Out 1,700,000 CY of Reduced Vegetative Debris for Reuse.	10/10/18	06/15/20	\$146,128,496.00	6,800,000	CY
Gulf County	FL	Hurricane Michael	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal.	10/10/18	10/28/20	\$40,113,590.00	1,975,222	CY
Pacific Gas & Electric Company	CA	Camp Fire	Primary Pre-Inspector and Quality Control Firm for the Accelerated Wildfire Reduction Program and the Camp Fire Emergency Response Program; Deployed 150 ISA Certified Arborists; Onboarded Primary Contractor Personnel and Equipment; Managed Daily Attendance Logs and Field Monitoring for 3,000+ Personnel and Equipment; Conducted Hazardous Tree Removal (Paradise, California).	10/05/18	01/15/19	\$18,000,000.00		Hourly
Danbury	CT	Tornadoes	ROW Vegetative Collection, Haz Tree and Limb Removal, Reduction, DMS Management, and Haul Out to Final Disposal.	07/08/18	08/14/18	\$274,021.00	9,300	CY
Hidalgo County	TX	Torrential Rains	Collected Mixed Debris and Hauled to Landfill.	07/03/18	08/18/18	\$1,376,662.00	16,205	CY
Hidalgo County	TX	Torrential Rains	Flood Water Relocation via Super Vac Trucks.	06/23/18	08/11/18	\$1,365,977.00		Hourly
Houston	TX	Hurricane Harvey	Collected C&D Debris and Hauled to Landfill.	05/29/18	10/26/18	\$250,000.00	23,708	CY
US Army Corps of Engineers	CA	Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur fire	PPDR for Fire Damaged Homes and Structures (Sonoma, Napa, Mendocino, and Lake County, CA), including Contaminated Soil, Ash, Metal, and Concrete Removal from 1,900 Properties; Removed 770,000 tons of Fire Debris from 4 Counties; Air Monitoring; Erosion Control; Employed 1,700 hauling units, over 200 pieces of loading equipment, and 115 debris removal crews.	11/13/17	06/28/18	\$300,000,000.00	770,000	Tons
Broward County	FL	Hurricane Irma	DMS Management and Haul Out.	11/11/17	02/08/18	\$6,166,654.76		DMS Mgt.
Sarasota County	FL	Hurricane Irma	ROW Vegetative Collection.	10/20/17	12/07/17	\$260,000.00	35,000	CY
Chatham County	GA	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/29/17	01/11/18	\$265,782.00	13,731	CY
Charleston County	SC	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	09/28/17	01/02/18	\$857,700.00	41,282	CY
New Smyrna	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/28/17	11/19/17	\$586,000.00	47,080	CY
Belleair Beach	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	09/27/17	11/30/17	\$60,000.00	3,931	CY
Austin County	TX	Hurricane Harvey	ROW Vegetative Collection.	09/26/17	10/06/17	\$36,000.00	1,891	CY
Belleair Bluffs	FL	Hurricane Irma	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	09/26/17	11/29/17	\$101,000.00		CY

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Port Orange	FL	Hurricane Irma	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	09/26/17	12/06/17	\$1,940,000.00	98,608	CY
Bradenton	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/25/17	11/18/17	\$1,240,000.00	82,853	CY
Indian Shores	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/25/17	11/29/17	\$5,200.00	542	CY
Redington Shores	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/25/17	11/28/17	\$23,000.00	2,312	CY
Holly Hill	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	09/24/17	10/20/17	\$606,000.00	45,807	CY
Clearwater	FL	Hurricane Irma	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	09/23/17	11/21/17	\$586,000.00	30,655	CY
Lauderdale Lakes	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/23/17	10/04/17	\$452,600.00	45,364	CY
South Daytona	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/23/17	10/25/17	\$380,000.00	27,908	CY
Hendry County	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	09/22/17	01/16/18	\$2,849,000.00	276,181	CY
Seminole	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/22/17	10/07/17	\$328,829.00	21,968	CY
Bradenton Beach	FL	Hurricane Irma	ROW Vegetative and C&D Collection and Haul Out.	09/21/17	10/02/17	\$12,000.00	1,047	CY
Refugio County	TX	Hurricane Harvey	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/20/17	02/09/18	\$3,321,809.00	145,530	CY
Kountze	TX	Hurricane Harvey	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/20/17	11/04/17	\$16,330.00	1,235	CY
Collier County	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative and C&D Collection; Waterway Debris Removal; Haz Limbs (22,000) and Trees (1,300), 6 DMS Management; Reduction; and Haul Out. Also Provided Generators, Toilets and Shower facilities; Vacuum Trucks; Traffic Signal Inspections; Food and Water for 1,800+ People; Temporary Fencing; and Other Ancillary Services.	09/20/17	06/27/18	\$62,712,788.54	3,500,000	CY
Leon County	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/20/17	11/17/17	\$417,000.00	27,282	CY
Marco Island	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative Collection, Waterway Debris Removal, DMS Management, Reduction, and Haul Out. Also Provided Other Ancillary Services (e.g., Vacuum and Fuel Trucks).	09/20/17	06/27/18	\$3,270,000.00	269,517	CY
Naples	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative Collection, Waterway Debris Removal, Haz Tree, Limb, and Stump Removal, DMS Management, Reduction, and Haul Out.	09/20/17	06/27/18	\$2,915,000.00	197,928	CY
Riviera Beach	FL	Hurricane Irma	ROW Vegetative and C&D Collection.	09/20/17	10/13/17	\$80,000.00	8,200	CY
St. Lucie County	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/18/17	12/06/17	\$1,155,000.00	84,362	CY
Brevard County	FL	Hurricane Irma	ROW Vegetative and C&D Collection and Haul Out.	09/17/17	01/12/18	\$6,677,000.00	483,467	CY

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Cooper City	FL	Hurricane Irma	ROW Vegetative and C&D Collection and Haz Tree and Limb Removal.	09/16/17	11/18/17	\$2,816,000.00	150,112	CY
Coral Gables	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/16/17	12/30/17	\$7,839,000.00	319,416	CY
Dunedin	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree, Limb, and Stump Removal, DMS Management, Reduction, and Haul Out.	09/16/17	12/30/17	\$721,000.00	32,556	CY
Hallandale Beach	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/16/17	12/06/17	\$556,200.00	33,516	CY
Key West	FL	Hurricane Irma	ROW Vegetative, C&D, White Goods, and HHW Removal; Sand and Seagrass Removal; DMS Management, Reduction, and Haul Out (including White Goods and 23,940 lbs of Putrescent Debris).	09/16/17	01/11/18	\$2,173,900.00	146,687	CY
Martin County	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/16/17	11/17/17	\$2,141,000.00	174,000	CY
Weston	FL	Hurricane Irma	ROW Vegetative and C&D Collection.	09/16/17	10/29/17	\$790,400.00	54,522	CY
Lake Worth	FL	Hurricane Irma	ROW Vegetative and C&D Collection and DMS Management.	09/15/17	11/02/17	\$223,000.00	23,500	CY
Manatee County	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative Collection, Haz Hanger (17,000) and Leaner (200) Removal, DMS Management, Reduction, and Haul Out services.	09/15/17	12/20/17	\$8,200,000.00	478,484	CY
Orange County	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Limb and Tree Removal, DMS Management, Reduction, and Haul Out.	09/15/17	01/23/18	\$4,530,000.00	184,344	CY
Orlando	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Removal of 5,200 Haz Trees, DMS Management, Reduction, and Haul Out.	09/15/17	01/05/18	\$1,320,000.00	59,794	CY
Lumberton	TX	Hurricane Harvey	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/14/17	12/01/17	\$246,000.00	15,972	CY
Boca Raton	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	09/14/17	01/05/18	\$2,210,000.00	151,892	CY
Madeira Beach	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/14/17	11/28/17	\$75,270.00	4,135	CY
Palm Beach County	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/14/17	11/28/17	\$12,950,000.00	898,634	CY
Pompano Beach	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/14/17	11/10/17	\$2,612,000.00	196,626	CY
St. John's County	FL	Hurricane Irma	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/14/17	01/20/18	\$8,500,000.00	674,324	CY
Orange County	TX	Hurricane Harvey	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out.	09/13/17	08/15/18	\$10,913,999.00	382,013	CY
Sour Lake	TX	Hurricane Harvey	ROW C&D and White Goods Collection, DMS Management, Reduction, and Haul Out.	09/13/17	12/02/17	\$49,000.00	3,250	CY
Gainesville	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	09/13/17	01/17/18	\$854,600.00	92,283	CY
Hardin County	TX	Hurricane Harvey	ROW C&D and White Goods Collection, DMS Management, Reduction, and Haul Out.	09/12/17	01/04/18	\$2,128,000.00	116,975	CY

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Rose Hill Acres	TX	Hurricane Harvey	ROW C&D and White Goods Collection, DMS Management, Reduction, and Haul Out.	09/12/17	12/19/17	\$143,000.00	10,247	CY
Delray Beach	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative and C&D Collection, Haz Tree, Limb and Stump Removal, DMS Management, Reduction, and Haul Out.	09/12/17	12/08/17	\$2,145,000.00	147,379	CY
Pinellas County	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative and C&D Collection, Haz Hangers (10,000) and Leaners (60) Removal, DMS Management, Reduction, and Haul Out.	09/12/17	01/16/18	\$3,800,000.00	221,484	CY
Tamarac	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree and Limb, DMS Management, Reduction, and Haul Out.	09/12/17	11/05/17	\$1,118,800.00	66,245	CY
US Army Corps of Engineers	FL	Hurricane Irma	Task Order 1: Pre-Execution Planning Team; Task Orders 2: Emergency Road Clearance (Lee County, Sarasota County, and Collier County); Task Order 3: Emergency Road Clearance (246.5 miles Miami-Dade County and Florida City).	09/12/17	09/16/17	\$359,800.00		Hourly
Doral	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative Collection, DMS Management, and Reduction.	09/11/17	11/18/17	\$230,000.00	3,461	CY
Lauderhill	FL	Hurricane Irma	Emergency Road Clearance and ROW Vegetative Collection.	09/11/17	09/14/17	\$24,200 hourly	10,062	CY
West Palm Beach	FL	Hurricane Irma	ROW Vegetative and C&D Collection and Haz Tree, Limb, and Stump Removal.	09/11/17	12/01/17	\$1,192,242.00	76,000	CY
Atlanta	GA	Hurricane Irma	600+ Hours of ROW Collection	09/10/17	09/16/17	\$112,000.00		Hourly
Parkland	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	09/10/17	10/26/17	\$1,038,900.00	93,801	CY
Alachua County	FL	Hurricane Irma	ROW Vegetative Collection, Haz Leaners (655), Hangers (31,324), and Stumps (107) Removal, DMS Management, Reduction, and Haul Out. services.	09/08/17	01/18/18	\$2,400,000.00	152,766	CY
Deerfield Beach	FL	Hurricane Irma	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	09/08/17	12/08/17	\$1,257,400.00	70,792	CY
Hillsborough County	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative and C&D Collection, DMS Management, and Reduction.	09/08/17	12/19/17	\$4,666,000.00	246,369	CY
Islamorada	FL	Hurricane Irma	Emergency Road Clearance; ROW Collection of Vegetative and C&D, White Goods, and Concrete; Haz Limb, Tree, and Stump Removal; Sand Removal; DMS Management; Reduction; and Haul Out.	09/08/17	12/20/17	\$4,866,100.00	214,146	CY
Key Biscayne	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative and C&D Collection, Haz Tree, Limb, and Stump Removal, DMS Management, Reduction, and Haul Out.	09/08/17	11/15/17	\$844,200.00	40,342	CY
Longboat Key	FL	Hurricane Irma	ROW Vegetative Collection, DMS Management, and Reduction.	09/08/17	10/24/17	\$104,300.00	7,639	CY
Margate	FL	Hurricane Irma	Emergency Road Clearance.	09/08/17	09/13/17	\$130,000.00		Hourly
Miami Beach	FL	Hurricane Irma	Emergency Road Clearance and ROW Vegetative and C&D Collection.	09/08/17	10/10/17	\$390,000.00	45,198	CY
Miami Gardens	FL	Hurricane Irma	Emergency Road Clearance.	09/08/17	09/10/17	\$74,200.00		Hourly

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Miami Lakes	FL	Hurricane Irma	Emergency Road Clearance, ROW Vegetative and C&D Collection, Haz Limb Removal (8,800), DMS Management, Reduction, and Haul Out.	09/08/17	01/02/18	\$2,201,700.00	61,922	CY
South Miami	FL	Hurricane Irma	Emergency Road Clearance.	09/08/17	09/14/17	\$16,570.00		Hourly
Pasadena	TX	Hurricane Harvey	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	09/06/17	10/10/17	\$358,700.00	30,111	CY
Victoria	TX	Hurricane Harvey	Emergency Road Clearance, ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	08/28/17	12/12/17	\$5,743,700.00	398,844	CY
Fort Bend County	TX	Hurricane Harvey	ROW Vegetative and C&D Collection, DMS Management, Reduction, and Haul Out. Also Provided Other Ancillary Services (e.g., MRE's and Shower and Restroom Trailers).	08/28/17	11/09/17	\$7,146,000.00	499,700	CY
Victoria County	TX	Hurricane Harvey	Emergency Road Clearance, ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	08/26/17	12/12/17	\$1,859,200.00	155,887	CY
Brazoria County	TX	Hurricane Harvey	Emergency Water Supplies.	08/25/17	08/25/17	\$8,400.00		Hourly
Beaufort County	SC	Hurricane Matthew	Visual Assessment of 108,920+ acres and Aerial Assessment of 25,400 acres of waterways; Provided Side Scan Sonar Services; Removed, Managed, and Disposed of 17,412 CY of Waterway Debris; Collected and Removed 33 vessels (7 w/ Hazardous Material).	03/08/17	06/03/17	\$6,292,422.00	17,412	CY
Atlanta	GA	Winter Storm Helena	Deployed Salt and Sand Spreader Trucks for De-Icing.	01/06/17	01/07/17	\$44,172.00		Hourly
Oak Hill	FL	Hurricane Matthew	ROW Vegetative and C&D Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	11/09/16	12/22/16	\$306,733.00	21,874	CY
Pooler	GA	Hurricane Matthew	Conducted Right of Way vegetative debris collection, Debris Management Site management, reduction of vegetative debris through grinding, and haul out services.	10/31/16	01/15/17	\$198,080.00	13,573	CY
SCDOT - Dillon County	SC	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/25/16	02/09/17	\$1,101,614.00	56,000	CY
SCDOT - Marlboro County	SC	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/25/16	12/18/16	\$286,522.00	16,580	CY
Chatham County	GA	Hurricane Matthew	ROW Vegetative Collection, Haz Leaner (1,175), Hanger (21,795), and Stump (113) Removal, DMS Management, Reduction, and Haul Out.	10/18/16	02/23/17	\$23,023,910.00	1,620,000	CY
Ponce Inlet	FL	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/17/16	11/11/16	\$151,599.00	12,211	CY
Sewalls Point	FL	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/17/16	10/22/16	\$45,696.00	6,000	CY
Lake Helen	FL	Hurricane Matthew	ROW Vegetative Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	10/16/16	12/12/16	\$219,608.00	14,363	CY
South Daytona	FL	Hurricane Matthew	ROW Vegetative Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	10/16/16	11/15/16	\$1,194,723.00		CY

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SCDOT - Dorchester County	SC	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/15/16	02/06/17	\$1,614,317.00	101,090	CY
Volusia County	FL	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/14/16	01/19/17	\$12,898,185.00	1,058,256	CY
Holly Hill	FL	Hurricane Matthew	ROW Vegetative Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	10/13/16	12/19/16	\$2,061,431.00	137,095	CY
Martin County	FL	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/13/16	01/05/17	\$2,039,406.00	155,000	CY
New Smyrna Beach	FL	Hurricane Matthew	ROW Vegetative Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	10/13/16	12/22/16	\$2,642,946.00	195,045	CY
Palm Beach County	FL	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/13/16	11/02/16	\$132,894.00	14,000	CY
Port Orange	FL	Hurricane Matthew	ROW Vegetative Collection, Haz Tree and Limb Removal, DMS Management, Reduction, and Haul Out.	10/12/16	01/31/17	\$6,055,939.00	427,870	CY
Charleston County	SC	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/12/16	02/13/17	\$8,349,237.00	405,000	CY
Colleton County	SC	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/12/16	01/10/17	\$335,307.00	21,486	CY
Brevard County	FL	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out.	10/11/16	01/19/17	\$8,094,000.00	586,576	CY
Orlando	FL	Hurricane Matthew	Emergency Road Clearance and ROW Collection.	10/10/16	10/21/16	\$176,360.00		Hourly
Nassau County	FL	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out. Included Comprehensive Beach Debris Removal Mission.	10/08/16	12/09/16	\$1,218,610.00	65,863	CY
St. John's County	FL	Hurricane Matthew	ROW Vegetative Collection, DMS Management, Reduction, and Haul Out. Included Comprehensive Beach Debris Removal Mission.	10/08/16	01/15/17	\$10,477,990.00	710,000	CY
San Bernardino County	CA	Blue Cut Fire	Provided 40 Port-o-Potties (w/ 15 ADA Compliant Units) and 40 Portable Showers (w/ 4 ADA Compliant Units).	08/18/16	09/02/16	\$455,858.45		Hourly
Monterey County	CA	Soberanes Fire	ROW Debris Clearing of Haz Fire-Damaged Trees (both Cut Down by CalFIRE and Still Standing).	08/08/16	08/24/16	\$293,836.00		Hourly
City of Jersey Village	TX	Severe Storms and Flooding	ROW Vegetative, C&D, White Goods, and Freon Removal.	05/02/16	05/24/16	\$127,032.00		Hourly
City of Sumter	SC	Severe Storms and Floods	ROW Collection for C&D, Vegetative Debris, and E-Waste.	03/09/16	03/23/16	\$32,893.00	4,540	CY
Maryland Department of Labor, Licensing, and Regulation	MD	Winter Storm Jonas	Snow Clearing and Removal.	02/09/16	02/09/16	\$5,136.00		Hourly
City of Naples	FL	Severe Storm	ROW Vegetative Collection.	02/05/16	02/12/16	\$48,000.00	5,000	CY
Collier County	FL	Severe Storm	ROW Vegetative Collection.	01/29/16	03/19/16	\$465,000.00	44,000	CY
Baltimore	MD	Winter Storm Jonas	Snow Clearing and Removal.	01/24/16	01/31/16	\$1,565,001.00		Hourly
Baltimore County	MD	Winter Storm Jonas	Snow Clearing and Removal.	01/24/16	01/30/16	\$2,214,934.00		Hourly
Maryland State Highway Administration	MD	Winter Storm Jonas	Snow Clearing and Removal.	01/23/16	01/30/16	\$1,111,595.00		Hourly

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Prince William County	VA	Winter Storm Jonas	Snow Clearing and Removal.	01/23/16	01/28/16	\$116,435.00		Hourly
Rockville	MD	Winter Storm Jonas	Snow Clearing and Removal.	01/22/16	01/29/16	\$404,981.00		Hourly
Maryland State Police	MD	Winter Storm Jonas	Snow Clearing and Removal.	01/22/16	01/24/16	\$14,503.00		Hourly
Alexandria	VA	Winter Storm Jonas	Snow Clearing and Removal.	01/22/16	01/29/16	\$961,797.00		Hourly
Fairfax County	VA	Winter Storm Jonas	Snow Clearing and Removal.	01/22/16	01/27/16	\$368,600.00		Hourly
Lake County	CA	Valley Fire	Felling, Trimming, and Chipping Fire-Damaged and Destroyed Trees in the ROW and on Private Property.	12/12/15	05/31/16	\$5,493,412.00	193,216	CY
Longboat Key	FL	Red Tide Fish Kill	Dead Fish Collection and Disposal.	11/20/15	12/01/15	\$33,570.00	10,000	Lbs of Fish
Charleston	SC	Severe Storms and Floods	ROW Vegetative and C&D Collection.	10/12/15	11/05/15	\$211,322.00	31,464	CY
Pacific Gas & Electric Company	CA	Valley Fire	Haz Tree Removal (Lake County, CA). Felling, Trimming, and Chipping of 5,000+ Fire-Damaged and Destroyed Trees.	10/05/15	12/22/15	\$15,144,223.00		Hourly
Hidalgo County	TX	Flooding Event	Floodwater Relocation via Super Vac Trucks.	06/25/15	07/02/15	\$553,798.75		Hourly
Hidalgo County	TX	Flooding Event	Floodwater Relocation via Super Vac Trucks.	06/01/15	06/04/15	\$102,281.25		Hourly
City of Atlanta	GA	Winter Storm Remus	Deployed Salt and Sand Spreader Trucks for De-Icing.	02/25/15	02/26/15	\$70,874.00		Hourly
City of Atlanta	GA	Winter Storm Octavia	Deployed Salt and Sand Spreader Trucks for De-Icing.	02/16/15	02/17/15	\$37,340.65		Hourly
Fairfax County	VA	Severe Rainstorms	ROW Clearing and Collection.	06/23/14	06/26/14	\$22,890.00		Hourly
Augusta	GA	Winter Storm Pax	ROW Collection, Haz Tree Removal; 6 DMS Management; and Haul Out.	02/26/14	05/02/14	\$12,490,148.00	645,869	CY
Metropolitan Atlanta Rapid Transit Authority	GA	Winter Storm Pax	Deployed Salt and Sand Spreader Trucks for De-Icing.	02/26/14	02/26/14	\$10,386.00		Hourly
Marion County	SC	Winter Storm Pax	ROW Collection, DMS Management, Haz Tree Removal, and Disposal.	02/12/14	05/07/14	\$2,184,363.00	82,481	CY
Colleton County	SC	Winter Storm Pax	ROW Collection, DMS Management, Haz Tree Removal, and Disposal.	02/12/14	04/12/14	\$1,864,402.00	61,882	CY
Sumter County	SC	Winter Storm Pax	ROW Collection, DMS Management, Haz Tree Removal, and Disposal.	02/12/14	04/11/14	\$2,325,671.00	105,241	CY
Hampton County	SC	Winter Storm Pax	ROW Collection, DMS Management, and Disposal.	02/12/14	04/11/14	\$186,646.00	15,566	CY
City of Sumter	SC	Winter Storm Pax	ROW Collection, DMS Management, Haz Tree Removal, and Disposal.	02/12/14	04/11/14	\$517,816.00	35,457	CY
Georgetown County	SC	Winter Storm Pax	ROW Collection, DMS Management, Haz Tree Removal, and Disposal.	02/12/14	03/12/14	\$3,616,253.00	117,857	CY
City of Atlanta	GA	Winter Storm Pax	Deployed Salt and Sand Spreader Trucks for De-Icing.	02/10/14	02/14/14	\$148,737.00		Hourly
City of Atlanta	GA	Winter Storm Leon	Deployed Salt and Sand Spreader Trucks for De-Icing.	01/28/14	01/31/14	\$72,053.00		Hourly
Scotch Plains	NJ	Hurricane Sandy	Cut and Removed 91 Haz Stumps (including Backfill).	03/20/13	04/15/13	\$5,556.25		Hazardous Stumps

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
State of New Jersey Dept. of Environmental Protection	NJ	Hurricane Sandy	Wet Debris Mission (Counties of Ocean, Burlington, Atlantic, Cumberland and Salem); Survey (Side Scan Sonar and Bathymetric); Debris Removal and Disposal; Dredging; Sunken Vehicle and Vessel Removal; Vehicle and Vessel Aggregation Site Operations.	03/04/13	12/31/13	\$18,948,680.00		Waterway
Connecticut Department of Transportation	CT	Winter Storm Nemo	Emergency Snow Clearance.	02/11/13	02/18/13	\$140,352.00		Hourly
Fairfield	CT	Winter Storm Nemo	Emergency Snow Clearance.	02/11/13	02/15/13	\$37,959.00		Hourly
Massachusetts Emergency Mgmt. Agency	MA	Winter Storm Nemo	Emergency Snow Clearance.	02/11/13	02/18/13	\$42,139.00		Hourly
Berlin	CT	Winter Storm Nemo	Emergency Snow Clearance.	02/10/13	02/14/13	\$29,562.00		Hourly
Flemington	NJ	Hurricane Sandy	Debris Collection, Haz Tree Removal, and Disposal.	01/31/13	01/31/13	\$8,895.00	134	CY
Roselle Park	NJ	Hurricane Sandy	Haz Tree Removal, DMS Management, Reduction, Haul Out, and Disposal.	01/28/13	03/12/13	\$91,611.00	2,650	CY
State of New Jersey Dept. of Environmental Protection	NJ	Hurricane Sandy	Sunken and Submerged Vessel Recovery/Removal and Vessel Aggregation Site Operations.	01/12/13	01/31/13	\$338,072.00		Vessels
Newark	NJ	Hurricane Sandy	Haz Tree Removal, Reduction, Haul Out and Disposal.	01/04/13	02/28/13	\$322,763.00	9,736	CY
Califon	NJ	Hurricane Sandy	Debris Collection, Haz Tree Removal, DMS Management, and Reduction.	01/03/13	02/12/13	\$47,216.00	1,675	CY
Bernardsville	NJ	Hurricane Sandy	Debris Collection, Haz Tree Removal, and Disposal.	01/01/13	02/28/13	\$1,902,741.00	57,828	CY
Ocean TWP	NJ	Hurricane Sandy	Debris Collection, Haz Tree Removal, and Haul Out (Monmouth County).	12/21/12	12/30/12	\$293,260.00	1,324	CY
Lakewood	NJ	Hurricane Sandy	Debris Collection, Haz Tree and Stump Removal, DMS Management, Reduction, Haul Off, and Disposal (via Share Agreements w/ Ocean County, NJ).	12/18/12	02/28/13	\$4,182,679.00	84,799	CY
Milford	CT	Hurricane Sandy	Reduction and Haul Out of Vegetative Debris.	12/18/12	12/19/12	\$34,250.00		DMS Mgt.
Loch Arbour	NJ	Hurricane Sandy	ROW Collection and Transport to DMS; Sand Collection; Sand Screening; Transport of Screened Sand Back to Origin Location.	12/14/12	01/17/13	\$766,080.00	20,973	CY
Hopewell	NJ	Hurricane Sandy	Debris Collection, DMS Management, Reduction, Haul Off and Disposal.	12/13/12	02/28/13	\$2,193,306.00	71,202	CY
Deal	NJ	Hurricane Sandy	DMS Management, Reduction, and Haul Out.	12/12/12	01/04/13	\$95,418.00		DMS Mgt.
Jersey City Housing Authority	NJ	Hurricane Sandy	Debris Collection, HHW Collection and Disposal.	12/12/12	12/13/12	\$21,540.00	115	CY
Manchester	NJ	Hurricane Sandy	Debris Collection, Haz Tree Removal, DMS Management, Reduction, Haul Off and Disposal (via shared services agreement w/ Ocean County, NJ).	12/10/12	01/31/13	\$2,092,511.00	23,855	CY
Tewksbury	NJ	Hurricane Sandy	ROW Vegetative Collection; Haz Tree Removal; DMS; Reduction; Haul Out; and Disposal.	12/10/12	01/24/13	\$2,307,849.00	43,318	CY
Tinton Falls	NJ	Hurricane Sandy	Vegetative Debris Reduction, Haul Out and Disposal.	12/07/12	03/04/13	\$238,975.00		DMS Mgt.
Ocean TWP	NJ	Hurricane Sandy	Debris Collection (including HHW) DMS Management, Reduction, Haul Off and Disposal (via shared services agreement with Ocean County, NJ).	12/06/12	01/31/13	\$454,385.41		DMS Mgt.

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Readington	NJ	Hurricane Sandy	ROW Vegetative Collection, DMS Management, Haul Out and Disposal.	12/03/12	12/20/12	\$2,959,138.00	95,471	CY
Keansburg	NJ	Hurricane Sandy	ROW Vegetative & C&D Collection, Transport to DMS or Final Disposal Site.	11/30/12	01/28/13	\$533,012.00	25,038	CY
Sayreville	NJ	Hurricane Sandy	Debris Collection, White Good Collection, DMS Management, and Debris Reduction.	11/30/12	01/11/13	\$700,753.00	27,768	CY
Seaside Park	NJ	Hurricane Sandy	Debris Collection, DMS Management, Reduction, Haul Off and Disposal (via shared services agreement with Ocean County, NJ).	11/29/12	01/31/13	\$1,048,125.50	36,220	CY
Holmdel	NJ	Hurricane Sandy	Vegetative Debris Collection and Transport to DMS.	11/28/12	12/17/12	\$1,458,538.00	68,654	CY
Woodbridge	CT	Hurricane Sandy	Vegetative Debris Reduction and Haul Out.	11/28/12	12/03/12	\$120,114.00	2,278	CY
Cranbury	NJ	Hurricane Sandy	Debris Collection, DMS Management, Reduction, and Haul Out.	11/27/12	12/18/12	\$198,704.00	6,329	CY
Stafford	NJ	Hurricane Sandy	ROW Vegetative, C&D, HHW, and E-Waste Collection, DMS Management, Reduction, Haul Out, and Disposal (via shared services agreement with Ocean County, NJ).	11/25/12	01/31/13	\$4,428,388.00	156,142	CY
Roselle	NJ	Hurricane Sandy	ROW Vegetative Collection, DMS Management, and Haz Tree and Stump Removal.	11/25/12	12/07/12	\$287,183.00	5,835	CY
Mantoloking	NJ	Hurricane Sandy	ROW Collection of C&D, Vegetation, White Goods and HHW; DMS Management; Reduction; Haul Out; and Disposal (via shared services agreement with Ocean County, NJ).	11/23/12	02/28/13	\$3,864,120.00	100,261	CY
Jackson	NJ	Hurricane Sandy	Debris Collection, Haz Tree Removal, DMS Management, Reduction, Haul Off, and Disposal.	11/23/12	01/31/13	\$5,542,648.00	102,393	CY
Old Bridge	NJ	Hurricane Sandy	ROW Collection of Vegetation, C&D and HHW; DMS Management; and Haul Out and Disposal.	11/23/12	12/18/12	\$147,268.00	3,143	CY
Seaside Heights	NJ	Hurricane Sandy	Debris Collection, Sand Screening, DMS Management, Reduction, Haul Out, and Disposal (via shared services agreement with Ocean County, NJ).	11/21/12	01/31/13	\$847,604.00	25,233	CY
Toms River	NJ	Hurricane Sandy	Collection of Vegetation, C&D, White Goods (w/ Freon Extraction); Haz Tree Removal; DMS Management; Reduction; Haul Out; and Disposal (via shared services agreement with Ocean County, NJ).	11/20/12	04/28/13	\$14,604,581.00	458,246	CY
Berkeley	NJ	Hurricane Sandy	ROW Collection of Vegetation, C&D, and HHW; Sand Screening; DMS Management; Reduction; Haul Off; and Disposal.	11/20/12	02/28/13	\$2,299,002.00	55,776	CY
Ship Bottom	NJ	Hurricane Sandy	Debris Collection, DMS Management, Reduction, Haul Out and Disposal (via shared services agreement with Ocean County, NJ).	11/20/12	01/31/13	\$1,112,692.00	40,831	CY
Bayonne	NJ	Hurricane Sandy	Debris Collection, Haul Off and Disposal.	11/20/12	01/31/13	\$135,409.00	1,137	CY
Long Beach	NJ	Hurricane Sandy	Debris Collection (including HHW); DMS Management; and Haul Out and Disposal (via shared services agreement with Ocean County, NJ).	11/20/12	01/30/13	\$5,665,066.00	147,730	CY
Princeton	NJ	Hurricane Sandy	ROW Vegetative Collection.	11/20/12	12/14/12	\$390,955.00	18,885	CY
Weymouth	NJ	Hurricane Sandy	Debris Collection.	11/20/12	11/30/12	\$1,407.00	13	tons
Point Pleasant Beach	NJ	Hurricane Sandy	ROW Collection of Vegetation, C&D, HHW, E-Waste and White Goods; Sand Screening Mission (21,601 CY).	11/18/12	01/18/13	\$1,922,264.00	85,541	CY

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Hillside	NJ	Hurricane Sandy	Debris Collection, Haz Tree Removal.	11/18/12	12/07/12	\$193,260.00	7,850	CY
Red Bank	NJ	Hurricane Sandy	Debris Collection, DMS Management, Reduction, Haul Out and Disposal.	11/18/12	11/27/12	\$186,720.00	6,333	CY
Lavallette	NJ	Hurricane Sandy	ROW Collection of Vegetation, C&D, E-Wastes and HHW, Sand Screening, DMS Management, Reduction, Haul Off, and Disposal (via shared services agreement with Ocean County, NJ).	11/17/12	03/23/13	\$8,641,131.00	167,318	CY
Sea Girt	NJ	Hurricane Sandy	ROW Vegetative and Haz Stump Removal; Processed at DMS.	11/17/12	12/12/12	\$192,027.00	4,575	CY
Sea Bright	NJ	Hurricane Sandy	ROW Vegetative and C&D Collection; Sand Relocation; E-Waste Collection.	11/16/12	01/10/13	\$2,065,754.00	42,379	CY
Middletown	NJ	Hurricane Sandy	ROW Vegetative and C&D Collection; 2 DMS Management.	11/15/12	01/04/13	\$9,490,950.00	346,904	CY
Neptune	NJ	Hurricane Sandy	ROW Collection and DMS Management.	11/15/12	12/30/12	\$1,767,013.00	54,897	CY
Greenwich	CT	Hurricane Sandy	ROW Vegetative Collection and Transport to DMS.	11/13/12	12/04/12	\$145,959.00	6,871	CY
Manasquan	NJ	Hurricane Sandy	ROW Collection of E-Waste, White Goods, C&D and Vegetation; DMS Management; Haul Out and Disposal.	11/11/12	12/13/12	\$3,864,120.00	100,261	CY
Brick	NJ	Hurricane Sandy	ROW Collection of Vegetation, C&D, E-Wastes and HHW; Haz Tree Removal, Sand Screening; Stump Removal; DMS Management; Reduction; Haul Out and Disposal (via shared services agreement with Ocean County, NJ).	11/10/12	04/11/13	\$13,046,687.00	293,808	CY
Belmar	NJ	Hurricane Sandy	ROW Collection of Vegetation, C&D, HHW, E-Waste and White Goods; Sand Screening.	11/10/12	02/05/13	\$4,407,519.00	87,058	CY
Rumson	NJ	Hurricane Sandy	Debris Collection, DMS Management, Reduction, Haul Out, Disposal.	11/09/12	11/26/12	\$1,785,952.00	64,724	CY
Bethany	CT	Hurricane Sandy	Debris Collection, DMS Management, Reduction, Haul Out, Disposal.	11/09/12	12/01/12	\$80,587.00	2,913	CY
Branford	CT	Hurricane Sandy	ROW Vegetative Collection and Transport to DMS.	11/09/12	11/16/12	\$102,862.00	4,840	CY
New London	CT	Hurricane Sandy	Debris Collection and Direct Haul to Final Disposal Site; Collection and Transport of Sand.	11/09/12	11/14/12	\$61,558.00	1,756	CY
Little Silver	NJ	Hurricane Sandy	Debris Collection, Reduction, Haul Off and Disposal.	11/08/12	12/01/12	\$1,808,040.00	52,563	CY
Ventnor	NJ	Hurricane Sandy	ROW Collection of Vegetation, C&D, HHW, and E-Waste, and Disposal.	11/07/12	11/30/12	\$672,620.00	3,045	tons
Weston	CT	Hurricane Sandy	ROW Vegetative Collection; Haul Off to Final Disposal Site.	11/06/12	12/01/12	\$129,998.00	4,605	CY
Ocean Gate	NJ	Hurricane Sandy	Emergency Road Clearance; Debris Collection; DMS Management, Reduction, Haul Off, and Disposal.	11/06/12	11/30/12	\$394,335.00	10,484	CY
Fairfield	CT	Hurricane Sandy	ROW Collection of Vegetative, C&D, E-Waste, HHW and White Goods; DMS Management.	11/05/12	12/14/12	\$488,781.00	16,815	CY
Fairfax County	VA	Hurricane Sandy	Emergency Road Clearance and ROW Debris Removal.	11/02/12	11/05/12	\$29,325.00		Hourly
New York	NY	Hurricane Sandy	Provided Vehicles, Light Towers, Boilers, and Generators; Removed 74 Sunken Vessels; Operated Vessel Aggregation Area; Wrecker, Inventory and Storage Services for 3,503 Stray and Abandoned Vehicles.	11/01/12	03/01/13	\$4,000,000.00		Hourly
Ocean County	NJ	Hurricane Sandy	ROW Debris Removal, Haz Tree Removal; Storm Drain Clearing; DMS Management, and Disposal.	11/01/12	03/01/13	\$87,000,000.00		CY

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Bay Head	NJ	Hurricane Sandy	ROW Collection of Vegetation, C&D, HHW, E-Waste and White Goods (including Freon); DMS Management, Reduction, Haul Off, and Disposal.	11/01/12	03/01/13	\$3,533,548.00	84,844	CY
Beach Haven	NJ	Hurricane Sandy	Debris Collection, DMS Management, Reduction, Haul Off, and Disposal.	11/01/12	01/01/13	\$1,202,500.00	43,778	CY
Barneget	NJ	Hurricane Sandy	Debris Collection, DMS Management, Reduction, Haul Off, and Disposal.	11/01/12	01/01/13	\$288,116.00	10,374	CY
State of Connecticut	CT	Hurricane Sandy	Emergency Road Clearance; Assisted State Museum w/ Debris Clearance and Haz Tree Removal.	10/30/12	12/03/12	\$344,942.00		Hourly
City of Baltimore	MD	Hurricane Sandy	Emergency Road Clearance.	10/30/12	11/02/12	\$72,700.00		Hourly
City of Alexandria	VA	Hurricane Sandy	Emergency Road Clearance.	10/30/12	11/02/12	\$11,812.00		Hourly
Fairfax County	VA	Severe Rainstorm	Hourly Collection and Disposal of Debris.	07/27/12	08/08/12	\$143,891.00		Hourly
Live Oak	FL	Tropical Strom Debby	ROW Collection and Transport of C&D Debris to Final Disposal Location.	07/24/12	09/07/12	\$41,148.21	4,975	CY
Springfield	MA	MA Severe Storm & Snow Storm	ROW Debris Removal, Haz Tree Removal, and DMS Operations.	07/03/12	07/31/12	\$784,236.00		DMS Mgt.
Fairfax	VA	Severe rainstorm	Hourly Collection and Disposal of Debris.	07/01/12	07/06/12	\$37,532.00		Hourly
Springfield College	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal, DMS Management, and Disposal.	03/28/12	05/07/12	\$942,605.00	7,822	CY
Margate	FL	Hurricane Wilma	Waterway Debris Removal, Transport, and Disposal.	03/01/12	04/01/12	\$254,763.00		Hourly
Berlin	CT	CT Severe Storm	Haz Tree Removal and ROW Debris Collection.	12/11/11	01/28/12	\$573,408.00	12,083	CY
East Granby	CT	CT Severe Storm	Debris Collection and Transport, DMS Management, and Debris Reduction.	12/05/11	01/11/12	\$421,112.00	16,019	CY
Warren	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS operations.	12/05/11	12/26/11	\$409,923.00	2,908	CY
Lunenburg	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	12/02/11	12/15/11	\$627,553.00	19,318	CY
Lancaster	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	12/01/11	12/15/11	\$773,029.00	17,000	CY
Northborough	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/30/11	12/07/11	\$260,087.00	2,497	CY
Windsor Locks	CT	CT Severe Storm	ROW Debris Removal; DMS Management and Disposal.	11/28/11	03/13/12	\$1,152,524.00	58,129	CY
Wales	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/28/11	12/03/11	\$261,961.00	3,003	CY
Plymouth	CT	CT Severe Storm	ROW Vegetative Collection.	11/22/11	12/11/11	\$200,835.00	9,453	CY
Ellington	CT	CT Severe Storm	ROW Vegetative Collection, Transportation and Reduction.	11/22/11	11/26/11	\$166,096.00	6,401	CY
Ware	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/21/11	12/09/11	\$866,437.00	27,942	CY
Enfield	CT	CT Severe Storm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/18/11	12/17/11	\$5,151,237.00	189,079	CY
Agawam	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/18/11	01/19/12	\$5,494,927.00	160,175	CY

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Monson	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/18/11	12/09/11	\$2,704,413.00	34,393	CY
Suffield	CT	CT Severe Storm	Vegetative Debris Collection, Reduction, and DMS Management.	11/16/11	11/28/11	\$1,059,859.00	32,561	CY
Southwick	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/16/11	12/05/11	\$1,826,726.00	45,355	CY
Danbury	CT	CT Severe Storm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/14/11	12/17/11	\$3,538,302.00	102,659	CY
Holland	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/14/11	12/14/11	\$1,110,286.00	15,147	CY
Palmer	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, Haz Tree Removal; DMS Management and Disposal.	11/14/11	12/12/11	\$2,317,021.00	55,201	CY
New Milford	CT	CT Severe Storm	Debris Collection, DMS Management, Reduction, Haul Off and Disposal.	11/12/11	12/08/11	\$875,576.00	32,930	CY
South Windsor	CT	CT Severe Storm	Vegetative Debris Collection, Reduction, Haul Off and Disposal.	11/11/11	12/23/11	\$7,352,033.00	234,795	CY
Vernon	CT	CT Severe Storm	Debris Collection, DMS Management, Reduction, Haul Off and Disposal.	11/09/11	12/03/11	\$2,618,960.00	80,211	CY
Wilbraham	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, DMS Management, Disposal, Haz Tree Removal.	11/09/11	12/09/11	\$4,635,738.00	108,993	CY
Manchester	CT	CT Severe Storm	Vegetative Debris Collection, DMS Management, Reduction, Haul Off and Disposal.	11/08/11	12/21/11	\$4,718,661.00	167,984	CY
Newington	CT	CT Severe Storm	Vegetative Debris Collection, Reduction, Haul Off and Disposal.	11/08/11	11/22/11	\$1,256,907.00	41,834	CY
Holyoke	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, DMS Management, Disposal, Haz Tree Removal.	11/08/11	12/09/11	\$3,872,491.00	87,377	CY
Ludlow	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, DMS Management, Disposal, Haz Tree Removal.	11/07/11	12/12/11	\$3,239,752.00	85,130	CY
Chicopee	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, DMS Management, Disposal, Haz Tree Removal.	11/07/11	12/06/11	\$5,283,912.00	160,832	CY
Bristol	CT	CT Severe Storm	ROW Vegetation Collection, DMS Management, Reduction, Haul Out, and Disposal.	11/05/11	12/16/11	\$2,877,610.00	70,379	CY
West Springfield	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, DMS Management, Disposal, Haz Tree Removal.	11/05/11	12/08/11	\$4,930,034.00	123,752	CY
Sturbridge	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, DMS Management, Disposal, Haz Tree Removal.	11/05/11	11/21/11	\$1,405,221.00	18,629	CY
Hartford	CT	CT Severe Storm	ROW Debris Removal, DMS Management, Reduction, Haul Out, Disposal, Haz Tree Removal.	11/03/11	01/11/12	\$5,057,914.00	99,314	CY
West Hartford	CT	CT Severe Storm	Haz Tree and Hanger Removal; Vegetative Debris Collection, 2 DMS Management; Reduction; Haul Off and Disposal.	11/03/11	12/08/11	\$10,564,936.00	338,489	CY
Springfield	MA	MA Severe Storm & Snowstorm	Emergency Road Clearance, ROW Collection, DMS Management, Disposal, Haz Tree Removal.	11/02/11	03/15/12	\$25,671,027.00	522,664	CY
Longmeadow	MA	MA Severe Storm & Snowstorm	ROW Debris Removal, DMS Management, Disposal, Haz Tree Removal.	11/02/11	01/09/12	\$11,124,023.00	279,136	CY
Brookfield	CT	Hurricane Irene	ROW Collection and Transport to Final Disposal Site.	10/26/11	11/26/11	\$45,655.00	1,273	CY
Woodbury	CT	Hurricane Irene	NRCS Debris Removal from Pomperaug River; Transport and Disposal.	10/26/11	10/31/11	\$29,965.00		Hourly
Fairfield	CT	Hurricane Irene	ROW Debris Collection and Direct Haul to Final Disposal Site.	09/08/11	09/09/11	\$16,399.00		CY

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Emporia	VA	Hurricane Irene	Debris Collection and Disposal.	09/06/11	09/21/11	\$111,037.00	15,316	CY
Chesapeake	VA	Hurricane Irene	Debris Collection and Haz Tree and Limb Removal.	08/29/11	09/30/11	\$53,272.00	47,475	CY
State of Connecticut	CT	Hurricane Irene	Emergency Road Clearance, Haz Tree Removal, Debris Collection, and Disposal.	08/28/11	09/22/11	\$377,848.00	2,603	CY
State of Massachusetts	MA	Hurricane Irene	Emergency Road Repairs and Debris Clearance throughout State.	08/28/11	09/05/11	\$701,608.00		Hourly
Chesapeake	VA	Tornado	Debris Collection and Disposal.	06/10/11	06/24/11	\$53,272.00	8,396	CY
Springfield	MA	EF3 Tornado	ROW Collection, Multiple NRCS Projects; PPDR Program; DMS Management, Reduction, Haul Off and Disposal.	06/08/11	09/01/11	\$7,398,536.00	163,000	CY
Monson	MA	EF3 Tornado	ROW Collection, Multiple NRCS Projects; PPDR Program; DMS Management, Reduction, Haul Off and Disposal.	06/07/11	07/28/11	\$4,854,020.00	112,308	CY
Wilbraham	MA	EF3 Tornado	ROW Collection, NRCS Project; DMS Management, Reduction, Haul Off and Disposal.	06/06/11	07/18/11	\$3,865,029.00	98,573	CY
VDOT Bristol District	VA	Tornado	Debris Collection and Disposal.	05/09/11	06/22/11	\$135,591.00	80,160	CY
Floyd County	GA	EF2 Tornado	Debris Collection, DMS Management, Haul Off and Disposal.	05/05/11	06/06/11	\$255,232.00	22,555	CY
Fayetteville	NC	EF3 Tornado	Debris Collection, DMS Management, Haul Off and Disposal.	04/16/11	08/18/11	\$2,500,000.00	142,230	CY
Windsor Locks School District	CT	CT Severe Storm	ROW Debris Collection and Haz Tree Removal.	03/02/11	03/08/11	\$34,922.00	467	CY
VDOT Bristol District	VA	Ice Storm	Debris Collection and Disposal (Dickinson County).	02/14/11	04/28/11	\$135,591.00	20,692	CY
Alexandria	VA	Straight-line Windstorms	Debris Clearing, Collection and Disposal.	08/06/10	09/13/10	\$614,400.00		Hourly
Hidalgo County	TX	Flooding of the Rio Grande River	Floodwater Relocation via Super Vac Trucks and Pumps.	07/01/10	07/09/10	\$614,400.00		Hourly
FL Dept of Env. Protection (Bay County)	FL	BP Oil Spill	Staging, Deployment, Maintenance, Repair and Removal of Approx. 95,000 LF of Oil Deflection Boom.	06/10/10	07/24/10	\$10,081,385.00		Hourly
FL Dept of Env. Protection (Gulf County)	FL	BP Oil Spill	Staging, Deployment, Maintenance, Repair and Removal of Approx. 11,000 LF of Oil Deflection Boom.	06/10/10	07/24/10	\$1,261,392.00		Hourly
Montgomery County	MD	Snow and Ice Storm	Snow Clearance and Removal (252 Equipment and 1,777 Manhours).	02/11/10	02/19/10	\$2,645,617.00		Hourly
Baltimore County	MD	Snow and Ice Storm	Snow Clearance and Removal.	02/11/10	02/15/10	\$416,441.00		Hourly
Carroll County	MD	Mid-Atlantic snowstorm	Snow Clearance and Removal.	02/11/10	02/13/10	\$35,996.00		Hourly
Baltimore	MD	Snow and Ice Storm	Snow Clearance and Removal (Approx. 5,659 Equipment/Truck Hours).	02/09/10	02/18/10	\$1,031,314.00		Hourly
Rockville	MD	Snow and Ice Storm	Snow Clearance and Removal (Approx. 1,500 Equipment/Truck Hours).	02/09/10	02/17/10	\$354,984.00		Hourly
Alexandria	VA	Mid-Atlantic snowstorm	Snow Clearance and Removal.	02/06/10	02/16/10	\$1,271,276.00		Hourly
Collier County	FL	Tropical Storm Fay	ROW Collection and Hauling and Disposal to Final Destination Site.	10/08/08	10/23/08	\$218,634.00	15,077	CY
Brevard County	FL	Tropical Storm Fay	ROW Collection and Hauling and Disposal to Final Destination Site.	10/01/08	10/14/08	\$1,033,612.00		CY

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Galveston	TX	Hurricane Ike	ROW Collection of 11,000 White Goods (4,300 w/ Freon Extraction and 4,800 w/ Decontamination), 2,200 E-Waste Units, and 195,000+ lbs of HHW; Temp Storage; DMS Management; and Reduction and Disposal. Collected Approx. 7,500 loads of Debris via 140 Hauling Vehicles.	10/01/08	10/26/08	\$12,136,631.00	330,000	CY
Sour Lake	TX	Hurricane Ike	Emergency Debris Clearance; Debris Collection and Removal; Temp Storage; DMS Management; Reduction; and Disposal. Collected Approx. 450 Loads of Debris via 22 Hauling Vehicles.	09/17/08	10/19/08	\$290,000.00	27,200	CY
Hardin County	TX	Hurricane Ike	Emergency Power Generation; Emergency Road Clearance; and Debris Collection, Removal, Temp Storage, Management, Reduction, and Disposal. Collected Approx. 6,400 Loads of Debris via 130+ Hauling Vehicles.	09/16/08	11/08/08	\$4,500,000.00	337,000	CY
Rose Hill Acres	TX	Hurricane Ike	Emergency Road Clearance and Debris Collection, Removal, Temp Storage, Management, Reduction, and Disposal. Collected Approx. 157 Loads of Debris via 9 Hauling Vehicles.	09/16/08	10/16/08	\$131,000.00	7,900	CY
Kountze	TX	Hurricane Ike	Emergency Road Clearance and Debris Collection, Removal, Temp Storage, Management, Reduction, and Disposal. Collected Approx. 215 Loads of Debris via 10 Hauling Vehicles.	09/16/08	10/16/08	\$137,000.00	10,100	CY
Brazoria	TX	Hurricane Ike	Debris Collection, Removal, Temp Storage, Management, Reduction, and Disposal. Collected Approx. 300 Loads of Debris via 15 Hauling Vehicles.	09/16/08	10/15/08	\$245,000.00	15,500	CY
Jersey Village	TX	Hurricane Ike	Collection, Processing, and Disposal of 38,000+ CY of Disaster Debris; DMS Management.	09/16/08	10/01/08	\$500,000.00	38,000	CY
Pasadena	TX	Hurricane Ike	Collection, Processing, and Disposal of 428,000 CY of Disaster Debris; DMS Management.	09/15/08	10/26/08	\$4,500,000.00	428,000	CY
Orange County	TX	Hurricane Ike	Collection, Processing, and Disposal of 620,000 CY of Disaster Debris; Multiple DMS Management; and Restoration Services for 17 Government Buildings.	09/14/08	02/10/09	\$16,400,000.00	620,000	CY
Lumberton	TX	Hurricane Ike	Emergency Power Generation; Emergency Road Clearance; Debris Collection, Removal, Temp Storage, Management, Reduction, and Disposal. Debris Collection, Removal, Temp Storage, Management, Reduction, and Disposal. Collected Approx. 1,610 Loads of Debris via 35 Hauling Vehicles.	09/14/08	10/15/08	\$725,000.00	65,100	CY
Vidor	TX	Hurricane Ike	Supplied Emergency Power Generation and Mobile Shower Units.	09/14/08	10/05/08	\$171,000.00		Hourly
Bridge City	TX	Hurricane Ike	Supplied Emergency power Generation, Fuel and Pumping Services, Mobile Sleeper Units, Showers, a Mobile Command Center, and an Aviation Trailer.	09/14/08	09/30/08	\$573,000.00		Hourly
Nome	TX	Hurricane Ike	Emergency Power Generation.	09/14/08	09/28/08	\$48,000.00		Hourly
Beaumont	TX	Hurricane Ike	Supplied 7 Emergency Power Generators.	09/12/08	10/01/08	\$260,000.00		Hourly
Wharton County	TX	Hurricane Ike	Emergency Power Generation.	09/10/08	09/24/08	\$25,000.00		Hourly

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Victoria	TX	Hurricane Ike	Supplied 5 Emergency Power Generators.	09/10/08	09/24/08	\$235,000.00		Hourly
Hidalgo County	TX	Hurricane Dolly	Collection, Processing, and Disposal of Approx. 650,000 CY of Disaster Debris; Multiple DMS Management; Relocation of Approx. 350 Million Gallons of Floodwater via Vac Trucks and Hydraulic Pumps.	07/25/08	11/24/08	\$11,600,000.00	645,000	CY
Miami Beach	FL	Hurricane Wilma	Waterway Debris Removal (including Vegetation, C&D and vessels) via Mechanical Dredging.	06/27/06	07/27/06	\$331,271.00		Waterway
Oakland Park	FL	Hurricane Wilma	Waterway Debris Removal.	06/27/06	07/27/06	\$115,000.00		Waterway
Weston	FL	Hurricane Wilma	Waterway Debris Removal.	06/27/06	07/27/06	\$100,000.00		Waterway
Weston	FL	Hurricane Wilma	Collection, Procession, and Disposal of Approx. 244,396 CY of Disaster Debris, via 166 Collection Trucks; DMS Management.	11/02/05	03/02/06	\$3,500,000.00	244,396	CY
Broward County Facilities Dept.	FL	Hurricane Wilma	Removal and Transport of Vegetative Debris.	11/01/05	02/01/06	\$589,007.00	6,594	CY
Miramar	FL	Hurricane Wilma	ROW Debris Collection.	11/01/05	12/15/05	\$125,800.00	9,866	CY
Port St. Lucie	FL	Hurricane Wilma	ROW Debris Collection and Transport to DMS.	10/31/05	12/20/05	\$2,501,663.00	104,633	CY
St. Lucie County	FL	Hurricane Wilma	ROW Debris Collection and Transport to DMS.	10/31/05	01/11/06	\$2,684,092.00	100,481	CY
Boca Raton	FL	Hurricane Wilma	Collection and Processing of 640,000+ CY of Disaster Debris; Disposal of 215,816+ CY of Reduced Vegetative and C&D Waste; DMS Management; Disposal.	10/29/05	02/12/06	\$16,900,000.00	642,274	CY
Coral Gables	FL	Hurricane Wilma		10/29/05	01/29/06	\$6,057,000.00	213,948	CY
Parkland	FL	Hurricane Wilma	Collection and Processing of Disaster Debris; Disposal of 62,000 CY of Reduced Vegetative and C&D Waste; DMS Management; Haul to 2 Final Disposal Sites.	10/29/05	03/02/06	\$6,000,000.00	244,911	CY
Sunrise	FL	Hurricane Wilma	Collection and Processing of Disaster Debris; Haul to 3 Final Disposal Sites.	10/29/05	04/20/06	\$2,900,000.00	199,548	CY
Broward County	FL	Hurricane Wilma	Collection and Processing of Disaster Debris; 2 DMS Management.	10/28/05	02/25/06	\$28,005,753.00	204,105	CY
Plantation	FL	Hurricane Wilma	Cut and Toss, Removal and Disposal, and Mechanical Dredging of Haz Trees and Other Debris in/near Canals; Repair and Restoration of Affected Areas.	10/28/05	02/12/06	\$7,274,000.00		Waterway
Plantation	FL	Hurricane Wilma	Collection and Processing of Disaster Debris; DMS Management.	10/28/05	02/01/06	\$7,274,000.00	366,551	CY
Collier County	FL	Hurricane Wilma	Collection and Processing of Disaster Debris; Disposal of 344,000 CY of Reduced Vegetative and C&D Waste; 6 DMS Management; Haul to 11 Final Disposal Sites. Also Supplied Emergency Power, Emergency Containment for Petroleum Releases, and Vacuum Truck Services.	10/23/05	02/16/06	\$24,300,000.00	1,278,000	CY
Davie	FL	Hurricane Wilma	Collected ROW Debris and Transported to DMS.	10/23/05	02/18/06	\$8,436,000.00	593,789	CY
Broward County Highways and Bridges Dept.	FL	Hurricane Wilma	Collected ROW Debris and Transported to DMS.	10/01/05	11/01/05	\$481,148.00	26,704	CY

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Cooper City	FL	Hurricane Wilma	Collected ROW Debris and Transported to DMS; Haz Tree Removal.	10/01/05	02/01/06	\$3,659,105.00	217,464	CY
Dania Beach	FL	Hurricane Wilma	Collected ROW Debris and Transported to DMS.	10/01/05	02/01/06	\$1,488,572.00	98,144	CY
Gulfstream	FL	Hurricane Wilma	ROW Debris Collection.	10/01/05	12/01/05	\$180,459.00	10,670	CY
Homestead	FL	Hurricane Wilma	Row Debris Collection; DMS Management; Reduction.	10/01/05	12/01/05	\$1,788,697.00	78,836	CY
Miami Beach	FL	Hurricane Wilma	ROW Vegetative and C&D Collection; DMS Management; Reduction; Haul Out and Disposal.	10/01/05	02/01/06	\$331,271.00	135,825	CY
Oakland Park	FL	Hurricane Wilma	ROW Vegetative and C&D Collection; Reduction; Haul Out and Disposal.	10/01/05	02/01/06	\$4,026,352.00	151,906	CY
Homestead	FL	Hurricane Katrina	ROW Vegetative and C&D Collection; DMS Management; Reduction; Haul Out and Disposal.	09/06/05	09/16/05	\$273,766.00	12,834	CY
Davie	FL	Hurricane Katrina	Collected ROW Debris and Transported to DMS.	09/01/05	09/15/05	\$549,321.00	43,280	CY
US Army Corps of Engineers	Multi	Hurricane Katrina	Initial Response Contractor for LA (11 Jurisdictions) and MS (16 Jurisdictions). Tasks Included: Identification and Designation of Collection Zones; Provision of Emergency Quarters and Hygiene Facilities for 300+ Gov Personnel; Establishment of Commissary (10,000+ meals); Provide 50,000 Galls of Fuel; Development of 78 Across Both States DMS; Removal of 19 Tons of Putrescent Material from Commercial Cold Storage Facilities in Orleans Parish; Collection, Hauling, and Processing of Approx. 21 million CY of Vegetative Debris and Wreckage; Management of 12,000+ Certified Vehicles.	09/01/05	08/28/06	\$650,000,000.00	21,500,000	CY
Broward County	FL	Hurricane Katrina	ROW Debris Collection and DMS Operation.	08/30/05	09/21/05	\$3,083,848.00	24,020	CY
Miami Lakes	FL	Hurricane Katrina	ROW Debris Collection and Transport to Final Disposal Site.	08/30/05	09/03/05	\$105,006.00	9,097	CY
Weston	FL	Hurricane Katrina	ROW Debris Collection and Transport to DMS.	08/30/05	09/23/05	\$12,602.00	1,980	CY
Cooper City	FL	Hurricane Katrina	ROW Debris Collection and Transport to DMS.	08/29/05	10/10/05	\$286,204.00	13,315	CY
Dania Beach	FL	Hurricane Katrina	ROW Debris Collection and Transport to DMS.	08/29/05	10/03/05	\$385,460.00	25,235	CY
Oakland Park	FL	Hurricane Katrina	ROW Debris Collection and Transport to DMS.	08/29/05	09/10/05	\$139,386.00	9,859	CY
Plantation	FL	Hurricane Katrina	ROW Debris Collection and Transport to DMS.	08/29/05	09/21/05	\$843,676.00	59,084	CY
Miami Beach	FL	Hurricane Katrina	ROW Debris Collection and Transport to DMS.	08/28/05	09/20/05	\$1,274,258.00	42,392	CY
Coral Gables	FL	Hurricane Katrina	Collection and Processing of Disaster Debris; Disposal of 55,000 CY of Reduced Vegetative and C&D Waste; DMS Management; Disposal at 2 Sites.	08/26/05	10/07/05	\$4,450,000.00	152,680	CY
Escambia County	FL	Hurricane Ivan	Haz Tree Removal, Reduction, and Disposal; Waterway Clearing; Dredging. Repair and Restoration of Effected Areas.	08/01/05	09/01/05	\$3,500,000.00		Tree & Waterway

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Escambia County	FL	Hurricane Dennis	Collection and Processing of Disaster Debris; Disposal of 299,000 CY of Reduced Vegetative and C&D Waste; 3 DMS Managed; Reduction; Disposal at 9 Final Disposal Sites.	07/13/05	10/19/05	\$10,400,000.00	699,936	CY
Jefferson Parrish	LA	Hurricane Cindy	Hourly Debris Clearance Services; DMS Management; and Reduction.	07/05/05	07/31/05	\$694,555.00	73,225	CY
Escambia County	FL	Hurricane Ivan	Haz Tree Removal; Waterway Clearing (Three Old Fannie Road Bridge, Pine Barren Creek, and Thompson Bayou) via Mechanical, Hydraulic Dredging.	06/27/05	07/27/05	\$220,612.00		Tree & Waterway
San Diego County	CA	Fire Safety and Fuels Reduction/Hazard Mitigation	Removal, Processing and Disposal of Approx. 110,000 Dead, Dying and/or Infested Trees (Bark Beetle) in 1,500 acre area.	06/01/05	07/30/05	\$2,500,000.00	110,000	Tree Work
Brevard County	FL	Hurricane Frances	ROW Collection and Haul Out to 6 Final Destination Sites.	09/22/04	11/30/04	\$8,250,000.00	377,560	CY
Escambia County	FL	Hurricane Ivan	Collection and Processing of Disaster Debris (700 Collection Trucks); Haul Out of 1,053,000 CY of reduced Vegetative Waste and C&D; 4 DMS Management; Reduction; Disposal to 16 Final Disposal Sites (via 350 Disposal Trucks).	09/22/04	05/31/05	\$44,000,000.00	2,356,984	CY
Fort Pierce	FL	Hurricane Frances	Collection and Processing of Disaster Debris (191 Collection Trucks); Disposal of Approx. 219,609 CY of Reduced Vegetative Waste and C&D; 3 DMS Managed; Disposal to 3 Final Disposal Sites (via 120 Disposal Trucks).	09/18/04	01/05/05	\$6,300,000.00	253,668	CY
Boca Raton	FL	Hurricane Frances	Collection and Processing of Disaster Debris (71 trucks); 2 DMS Managed; Final Disposal.	09/07/04	11/11/04	\$4,200,000.00	151,339	CY
Port St. Lucie	FL	Hurricane Frances	Collection and Processing of Disaster Debris (200 Collection Trucks); Haul Out of 150,000 CY of reduced Vegetative Waste and C&D; 3 DMS Management; Reduction; Disposal to 5 Final Disposal Sites (via 150 Disposal Trucks).	09/06/04	04/20/05	\$14,400,000.00	533,407	CY
St. Lucie County	FL	Hurricane Frances	Collection and Processing of Disaster Debris (200 Collection Trucks); Haul Out to 4 Final Destination Sites.	09/06/04	01/16/05	\$8,800,000.00	307,987	CY
Orange County	FL	Hurricane Charley	Emergency Pumping Operations via Vac Trucks; Sewer Clearing; Collection and Processing of Disaster Debris (500 Collection Trucks); Haul Out of 135,400 CY of reduced Vegetative Waste and C&D; 7 DMS Management; Reduction; Disposal to 5 Final Disposal Sites (via 200 Disposal Trucks). 135,400 cy of reduced vegetative waste and C&D. AshBritt managed 7 TDSR sites.	08/16/04	03/31/05	\$25,300,000.00	1,004,512	CY
Orlando	FL	Hurricane Charley	Collection and Processing of Disaster Debris (350 Collection Trucks); Haul Out of 112,000 CY of reduced Vegetative Waste and C&D; 3 DMS Management; Reduction; Disposal to 3 Final Disposal Sites (via 150 Disposal Trucks).	08/16/04	02/26/05	\$8,800,000.00	404,215	CY
Charlotte County	FL	Hurricane Charley	Emergency Dry In Services; Roof Tarping; Collection and Processing of Disaster Debris (600 Collection Trucks); Haul Out of 300,000 CY of reduced Vegetative Waste and C&D; 4 DMS Management; Reduction; Disposal to 3 Final Disposal Sites (via 200 Disposal Trucks).	08/15/04	06/25/05	\$57,000,000.00	1,865,459	CY

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Hampton	VA	Hurricane Isabel	Haz Tree Removal (1,400); Sewer and Catch Basin Debris Removal; Emergency Power Services; Propane Delivery; FEMA Technical Assistance; Collection and Processing of Disaster Debris (190 Collection Trucks); Haul Out of 750,000 CY of reduced Vegetative Waste and C&D; 1 DMS Management (100+ acres); Reduction; Disposal to Final Disposal Sites (via 85 Disposal Trucks).	09/01/03	03/01/04	\$23,809,544.00	552,484	CY
Edenton	NC	Hurricane Isabel	Emergency Road Clearance and ROW Collection (52 Collection Trucks); Disposal of 8,500 CY of Reduced Vegetative Waste and C&D.	09/01/03	09/10/03	\$269,509.00	25,000	CY
Chowan County	NC	Hurricane Isabel	Emergency Road Clearance and ROW Collection (59 Collection Trucks); Disposal of 9,500 CY of Reduced Vegetative Waste and C&D.	09/01/03	09/10/03	\$313,281.00	28,000	CY
Hampton	VA	Imminent Danger Tree Program	Mitigation; Haz Tree and Limb Removal and Disposal; Tree Felling; Stump Excavation; Tree and Root Grubbing; and Site Restoration.	09/01/03	03/01/04	\$1,500,000.00		Tree Work
Sumter County	SC	Ice Storm	ROW Collection (27 Collection Trucks); Disposal of 10,700 CY of Reduced Vegetative Waste and C&D; 3 DMS Managed; Provided FEMA Technical Assistance.	01/01/03	03/01/03	\$355,270.00	32,000	CY
Sumter	SC	Ice Storm	ROW Collection (45 Collection Trucks); Disposal of 25,000 CY of Reduced Vegetative Waste and C&D; 3 DMS Managed; Provided FEMA Technical Assistance.	01/01/03	03/01/03	\$837,035.00	76,000	CY
Huntersville	NC	Ice Storm	ROW Debris Collection (21 Trucks); 2 DMS Managed; Final Disposal.	12/01/02	02/01/03	\$158,796.00	14,000	CY
Gastonia	NC	Ice Storm	ROW Debris Collection (74 Trucks); 2 DMS Managed; Final Disposal.	12/01/02	02/01/03	\$651,257.00	59,000	CY
Cornelius	NC	Ice Storm	ROW Debris Collection (26 Trucks); 1 DMS Managed; Final Disposal.	12/01/02	02/01/03	\$155,749.00	14,000	CY
Southern Pines	NC	Ice Storm	ROW Debris Collection (22 Trucks); Haul Out to 1 Final Disposal Site.	12/01/02	12/30/02	\$147,865.00	13,000	CY
Iberia Parish	LA	Hurricane Lili	ROW Debris Collection (21 Trucks); Performed 400+ Right-of-Entries.	09/01/02	11/01/02	\$3,464,926.00	315,000	CY
Acadia Parish	LA	Hurricane Lili	Emergency Road Clearance; ROW Vegetative and Mixed Debris Collection; Haz Tree and Stump Removal.	09/01/02	11/01/02	\$1,244,284.00	113,000	CY
Scott	LA	Hurricane Lili	Emergency Road Clearance and ROW Debris Collection.	09/01/02	10/01/02	\$216,055.00	20,000	CY
LaPlata	MD	EF5 Tornado	ROW Debris Collection; Removal of 2,000 Stumps.	05/01/02	08/01/02	\$382,297.00	35,000	CY
Charles County	MD	EF5 Tornado	ROW Debris Collection and Removal of 2,000 Stumps.	05/01/02	08/01/02	\$1,052,598.00	96,000	CY
Kay County	OK	Ice Storm	ROW Vegetative Debris Removal and Haz Tree Removal.	02/01/02	06/01/02	\$1,734,987.00	158,000	CY
Blackwell	OK	Ice Storm	ROW Debris Collection/Disposal	02/01/02	06/01/02	\$460,012.00	42,000	CY
Ponca	OK	Ice Storm	ROW Vegetative Debris Removal and Haz Tree Removal.	02/01/02	03/01/02	\$2,413,651.00	219,000	CY
Newkirk	OK	Ice Storm	ROW Vegetative Debris Removal and Haz Tree Removal.	02/01/02	03/01/02	\$508,635.00	46,000	CY
Wake Village	TX	Ice Storm	ROW Debris Collection/Disposal	12/01/00	05/01/01	\$363,969.00	33,000	CY
New Boston	TX	Ice Storm	ROW Debris Collection/Disposal	12/01/00	05/01/01	\$511,826.00	47,000	CY
Bowie County	TX	Ice Storm	ROW Debris Collection/Disposal	12/01/00	05/01/01	\$4,045,500.00	368,000	CY
Southern Pines	NC	Ice Storm	ROW Debris Collection/Disposal	02/01/00	04/01/00	\$497,035.00	15,000	CY
Boca Raton	FL	Hurricane Irene	ROW Debris Collection/Disposal	11/01/99	12/01/99	\$174,551.00	6,000	CY

Client	ST.	Event	Description of Services Provided	Start	End	Cost	Amount	Unit
Brevard County	FL	Hurricane Irene	ROW Debris Collection/Disposal	11/01/99	12/16/99	\$558,000.00	51,000	CY
Jupiter	FL	Hurricane Irene	ROW Debris Collection/Disposal	11/01/99	12/01/99	\$246,000.00	22,000	CY
Palm Beach County	FL	Hurricane Irene	ROW Debris Collection/Disposal	11/01/99	12/16/99	\$1,280,740.00	116,000	CY
Scotlandneck	NC	Hurricane Floyd	ROW Debris Collection/Disposal	09/01/99	10/01/99	\$25,000.00	2,000	CY
Enfield	NC	Hurricane Floyd	ROW Debris Collection/Disposal	09/01/99	10/01/99	\$315,000.00	29,000	CY
Bladenboro	NC	Hurricane Floyd	ROW Debris Collection/Disposal	09/01/99	10/01/99	\$68,000.00	6,000	CY
Brevard County	FL	Hurricane Floyd	ROW Debris Collection/Disposal	09/01/99	10/16/99	\$634,000.00	58,000	CY
Newcastle	OK	EF5 Tornado	ROW Debris Collection/Disposal	05/01/99	07/01/99	\$2,154,900.00	196,000	CY
Midwest City	OK	EF5 Tornado	ROW Debris Collection/Disposal	05/01/99	07/01/99	\$2,730,998.00	248,000	CY
Monroe County	FL	Tropical Storm Mitch	ROW Debris Collection/Disposal	11/01/98	05/01/99	\$2,500,000.00	227,000	CY
Monroe County	FL	Hurricane Georges	ROW Debris Collection/Disposal	09/01/98	03/01/99	\$15,300,000.00	1,391,000	CY
Norfolk	VA	Hurricane Bonnie	ROW Debris Collection/Disposal	08/01/98	10/01/98	\$1,100,000.00	100,000	CY
DeKalb and Gwinnett Counties	GA	EF3 Tornado	ROW Debris Collection/Disposal	04/01/98	09/01/98	\$3,500,000.00	318,000	CY
Kissimmee	FL	EF2 Tornado	ROW Debris Collection/Disposal	01/01/98	02/01/98	\$650,000.00	59,000	CY
Raleigh	NC	Hurricane Fran	ROW Debris Collection/Disposal	09/01/96	03/01/97	\$8,500,000.00	773,000	CY
Pensacola	FL	Hurricane Opal	ROW Debris Collection/Disposal	10/01/95	04/01/96	\$1,700,000.00	155,000	CY
Pensacola	FL	Hurricane Erin	ROW Debris Collection/Disposal	08/01/95	02/01/96	\$1,350,000.00	123,000	CY
Memphis	TN	Ice Storm	ROW Debris Collection/Disposal	10/01/93	03/01/94	\$950,000.00	86,000	CY
US Army Corps of Engineers	FL	Hurricane Andrew	ROW Debris Collection/Disposal	08/01/92	07/30/93	\$2,920,000.00	265,000	CY

• **Signature Projects**

Presented on the following pages is detailed information on a select list of our signature **projects exceeding \$50,000,000** that demonstrate our capacity, versatility, qualifications, experience, and competency in responding to projects comparable to those identified in this solicitation. **AshBritt was the primary contractor for each of these projects.** Client referral letters from many of these projects can be found in **Tab 4.**

CHARLOTTE COUNTY, FL
HURRICANE IAN, 2022-2023

<p>CONTRACTED ENTITY Charlotte County</p> <p>FEMA DECLARATION DR - 4673 Florida Hurricane Ian</p> <p>CONTRACT VALUE \$79,835,000</p> <p>PROJECT DATES 09/30/2022 - 04/10/2023</p> <p>TYPES OF DEBRIS REMOVED</p> <ul style="list-style-type: none"> • Vegetative Debris • C&D Debris • White Goods • E-Waste 	<p>TDMS LOCATIONS: THREE</p> <p>QUANTITY OF DEBRIS</p> <ul style="list-style-type: none"> • 4,672,700 Cubic Yards • 13,000 Hazardous Leaning Trees • 38,000 Hazardous Hanging Limbs • 1,885 White Goods <p>SCOPE OF WORK PERFORMED</p> <ul style="list-style-type: none"> • ROW Debris Collection • TDMS Operations, Management, Reduction • Hazardous Stump, Limb, and Tree Removal • Debris Recycling/Disposal • Ancillary Services • Waterway/Marine Debris Removal
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4,672,700 CY

OF DEBRIS REMOVED

FDEM/FDEP
HURRICANE IAN, 2022-2023

<p>CONTRACTED ENTITY Florida Department of Emergency Management/Florida Department of Environmental Protection</p> <p>FEMA DECLARATION DR - 4673 Florida Hurricane Ian</p> <p>CONTRACT VALUE \$300,000,000</p> <p>PROJECT DATES 11/19/2022 - 10/05/2023</p>	<p>TYPES OF DEBRIS REMOVED</p> <ul style="list-style-type: none"> • Waterway Debris • Commercial Property Debris (CPDR) • Private Property Debris (PPDR) <p>QUANTITY OF DEBRIS</p> <ul style="list-style-type: none"> • 933,562 Cubic Yards Waterway Debris • 110 Marine Vessels • 350,000 CY CPDR and PPDR <p>SCOPE OF WORK PERFORMED</p> <ul style="list-style-type: none"> • Helicopter Surveying • Marine Vessel Removal, Reduction, and Disposal • Environmentally Sensitive • Private and Commercial Property Debris Removal, Reduction, and Disposal
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1,283,562 CY

OF DEBRIS REMOVED



KENTUCKY TRANSPORTATION CABINET FLOODING, 2022

CONTRACTED ENTITY

Kentucky Transportation Cabinet

FEMA DECLARATION DR - 4663

Kentucky Severe Storms, Flooding, Landslides, and Mudslides

CONTRACT VALUE

\$138,000,000

PROJECT DATES

08/05/2022 - 08/01/2023

TYPES OF DEBRIS REMOVED

- Vegetative Debris
- C&D Debris

TDMS LOCATIONS: 8

QUANTITY OF DEBRIS

- 663,000 Tons

SCOPE OF WORK PERFORMED

- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Waterway/Canal Debris Collection
- Debris Recycling/Disposal
- Private Property Debris Removal



663,000 TONS
OF DEBRIS REMOVED



BAY COUNTY, FL HURRICANE MICHAEL, 2018-2019

CONTRACTED ENTITY

Bay County

FEMA DECLARATION DR - 4339

Florida Hurricane Michael

CONTRACT VALUE

\$148,128,496

PROJECT DATES

10/18/2018 - 06/05/2020

TYPES OF DEBRIS REMOVED

- Vegetative Debris
- C&D Debris
- HHW
- White Goods (Freon & Non-Freon)
- E-Waste

TDMS LOCATIONS: FIVE

QUANTITY OF DEBRIS

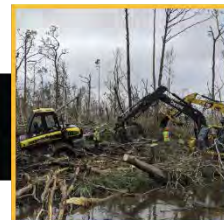
- 6,800,000 Cubic Yards
- 70,749 Hazardous Leaning Trees
- 56,344 Hazardous Hanging Limbs
- 973,914 Cubic Yards of Waterway Debris

SCOPE OF WORK PERFORMED

- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Hazardous Tree and Limb Removal
- Freon Removal
- Waterway/Marine Debris Removal
- Ancillary Services
- Debris Recycling/Disposal



6,800,000 CY
OF DEBRIS REMOVED





**COLLIER COUNTY, FL
HURRICANE IRMA, 2017-2018**

CONTRACTED ENTITY
Collier County, Florida

FEMA DECLARATION DR - 4337
Florida Hurricane Irma

CONTRACT VALUE
\$62,712,788

PROJECT DATES
09/20/2017 - 06/27/2018

- TYPES OF DEBRIS REMOVED**
- Vegetative Debris
 - Hazardous Hanging Limbs
 - Hazardous Leaning Trees
 - C&D Debris

TDMS LOCATIONS: SIX

- QUANTITY OF DEBRIS**
- 3,500,000 Cubic Yards
 - 1,300 Hazardous Leaning Trees
 - 22,00 Hazardous Hanging Limbs

- SCOPE OF WORK PERFORMED**
- ROW Debris Collection
 - TDMS Operations, Management, Reduction
 - Hazardous Tree and Limb Removal
 - Ancillary Services



3,500,000 CY
OF DEBRIS REMOVED



**STATE OF NEW JERSEY
HURRICANE SANDY, 2012-2013**

CONTRACTED ENTITY
State of New Jersey

FEMA DECLARATION DR - 4086
New Jersey Hurricane Sandy

CONTRACT VALUE
\$222,998,687

PROJECT DATES
11/01/2012 - 12/31/2013

- TYPES OF DEBRIS REMOVED**
- Vegetative Debris
 - C&D Debris
 - HHW & E-waste
 - White Goods (Freon & Non-Freon)
 - Sand Removal

TDMS LOCATIONS: 42

- QUANTITY OF DEBRIS**
- 3,171,531 CY
 - 2,900 55 Gallon Drums of HHW
 - 60 Tons of E-Waste
 - 20,000 White Goods
 - 200,000 Cubic Yards of Sand
 - 42 Vessels

- SCOPE OF WORK PERFORMED**
- Emergency Road Clearance
 - ROW Debris Collection
 - TDMS Operations, Management, Reduction
 - Hazardous Tree and Limb Removal
 - Freon Removal
 - Waterway Debris Removal
 - Vessel and Vehicle Removal, Dredging
 - Side-Scan Sonar Services
 - Debris Recycling/Disposal



3,171,531 CY
OF DEBRIS REMOVED





**US ARMY CORPS OF ENGINEERS
HURRICANE KATRINA, 2005-2006**

CONTRACTED ENTITY

United States Army Corps of Engineers - Louisiana and Mississippi

FEMA DECLARATION DR- 1604

Louisiana Hurricane Katrina
Mississippi Hurricane Katrina

CONTRACT VALUE

\$733,700,702

PROJECT DATES

09/1/2005 – 08/29/2006

TYPES OF DEBRIS REMOVED

- Vegetative Debris
- C&D Debris
- HHW & E-waste
- White Goods (Freon & Non-Freon)
- Putrefied Foods, Tires, Small Motorized Equipment, Concrete

TDMS LOCATIONS: TWENTY-SIX

QUANTITY OF DEBRIS

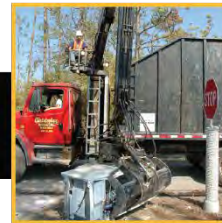
- 21,589,265 Cubic Yards
- 25,007 White Goods
- 183,408 Hazardous Leaning Trees
- 340,062 Hazardous Hanging Limbs
- Backfilled 1,814 Pools
- 19 Tons of Putrefied Food

SCOPE OF WORK PERFORMED

- Emergency Road Clearance
- ROW Debris Collection
- TDMS Operations, Management, Reduction
- Hazardous Tree and Limb Removal
- White Goods & Freon Removal, E-Waste Removal
- Base Camp/Sleeping Quarters
- Emergency Meals
- Private Property Debris Removal
- Putrefied Food Removal
- Emergency Fuel Services
- Debris Recycling/Disposal

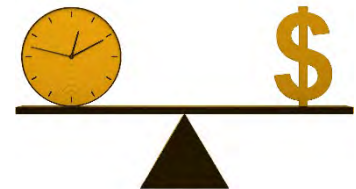


21,589,265 CY
OF DEBRIS REMOVED



• **Ability to Meet Time and Budget Requirements**

As the City's local disaster debris management firm, we understand the critical importance of swift action and efficient resource allocation in the aftermath of a disaster. Our proximity to the City allows us to mobilize quickly and commence debris operations within mere hours of request, minimizing disruption and ensuring timely recovery efforts.



This agility is particularly crucial when dealing with deadlines established by FEMA for 100% reimbursement of emergency work. We are fully prepared to adhere to these stringent deadlines, leveraging our local knowledge, established partnerships, and readily available resources to expedite debris removal while maximizing cost-effectiveness.

Here's how our local expertise translates to meeting your time and budget requirements:

- ▶ **Rapid Response:** Being local means we can deploy crews and equipment promptly, minimizing the time between disaster declaration and debris removal initiation.
- ▶ **Existing Partnerships:** We have established relationships with local vendors, waste disposal facilities, and emergency response teams, ensuring seamless coordination and efficient resource utilization.

- ▶ **Familiarity with Local Regulations:** Our in-depth knowledge of local regulations and permitting processes streamlines operations and avoids potential delays.

Operational Tracking

We utilize daily expenditure reports, advanced operational tracking software, and ADMS system’s data to track our daily totals, production, and fiscal burn rate to ensure authorized purchase order amounts are never exceeded. By reviewing these data sets we can adjust and reallocate deployed equipment and assets to ensure production is sustained at an optimal level.

AshBritt can leverage **Microsoft Power BI** as its data tracking solution, providing a unified and scalable platform for both self-service and enterprise-level business intelligence. This powerful tool combines cutting-edge interactive visualizations with robust data querying and modeling capabilities, offering real-time data analysis and visualization. It plays a crucial role in quality control and daily operational data verification, ensuring the accurate tracking of production rates.

It provides a visualization of enormous amounts of data in easy-to-view graphs and charts and geospatial information. Views can be adjusted by date range to see a broad perspective from the task order project level throughout the project, down to a focus at the crew level on a particular day. Production rates, material types, locations, and haul distances are displayed on dashboard pages that align with the work being performed (e.g., ROW collection, removal of reduced debris from TDMS, etc.). Debris removal production rates are coordinated via both monitoring firms ADMS system and Power BI and validated and verified via daily expenditure reports.

The tool assists our team to ensure production rates are met or exceeded, each TDMS receives the proper debris type, and anomalies are identified and addressed; the debris is being collected within the appropriate sector.

Please see **Tab 3, Section G – Technological Capabilities** for more information regarding Microsoft BI.

Quality Control – By implementing our Quality Control Plan, AshBritt can make daily adjustments from the field that are identified in the Microsoft Power BI data set. Daily review of quality control reports and reviewing our Microsoft Power BI database allows us to find which sectors are operating efficiently and which sectors need to have additional resources assigned. Quality control representatives in the field can report which sectors have a higher quantity of debris and report to the Quality Control Supervisor and Manager to assign additional units (see **Tab 3, Section C** for our Quality Control Plan).

We also maintain hot spot crews that are able to immediately respond to high priority areas identified by the City Debris Manager.

As a testament to our commitment for rapidly removing debris, the below reflects the amount of debris removed within the first 90 days across multiple activations on a few of our signature disaster responses:

- ▶ 2022 Hurricane Ian | 7,000,000 CY
- ▶ 2017 Hurricane Irma | 9,000,000 CY
- ▶ 2018 Hurricane Michael | 8,400,000 CY
- ▶ 2005 Hurricane Katrina | 9,000,000 CY

C. Personnel Experience

AshBritt's core team members have worked together for more than 20 years. The following chart indicates the years each individual has worked in the Disaster Debris Management Industry and their role for this contract.

Key Personnel	Position/Role	General Work Experience	Disaster Management Experience
Brittany Castillo	Chief Executive Officer	18	13
Randal Perkins	Senior Operations Advisor	40	30
Brian Thomason	Project Manager	30	23
Dow Knight	Operations Manager	32	21
Matt Gierden	Quality Control Manager	24	20
Rob Ray	Operations Manager	34	21
Jason Fawcett	Logistics Coordinator	23	20
Jason Haynie	Environmental Health and Safety Manager	23	20
Richie Bensch	Operations Supervisor	28	24
Jamie Robbins	Operations Supervisor	28	18
Jim Loomis	Technical Assistance Manager	40	26
Shelby Pay-Chaney	Technical Assistance Supervisor	12	11
Christopher Holsinger	Technical Assistance Supervisor	12	11
Bill Johnson	Director of TDMS Operations	45	30
Danny D'Emidio	TDMS Manager	32	28
Christine D'Emidio	Controller	17	15
Holly Raschein	Director of Government Relations	20	12
Gerardo Castillo	Quality Control Supervisor	22	5
Dilia Camacho	Quality Control Representative	24	15
Additional Personnel to be Utilized if Scope of Work Expands			
Danny Sides	Operations Mgr./Quality Control Mgr.	32	12
Bob Hewett	Operations Mgr./Quality Control Mgr.	22	18
Fred Neris	Operations Mgr./Quality Control Mgr.	29	16
Eric Davis	Operations Mgr./Quality Control Mgr.	29	21
Jason Santiago	Operations Mgr./Quality Control Mgr.	18	18
Roosevelt Gray	Operations Mgr./Quality Control Mgr.	10	6
James Sellers	Operations Mgr./Quality Control Mgr.	14	8
Mark Perez	Environmental Health & Safety Manager	37	8
Steven Ackroyd	Environmental Health & Safety Manager	41	4
Wayne Deese	Environmental Health & Safety Manager	26	4
Jeff Spoerl	Environmental Health & Safety Manager	23	19
David Poe	Environmental Health & Safety Manager	35	28
Sean Robinett	Operations Supervisor	14	5
Michael Wyrick	Operations Supervisor	24	8
Phil Foreman	Operations Supervisor	39	36
James Rolette	Operations Supervisor	33	6
Mike Noble	Operations Supervisor	25	12
Andy Rudd, Jr.	Operations Supervisor	15	8
Wayne Smith	Operations Supervisor	17	14
Tom Credle	FEMA Technical Consultant	46	37

- **Summary of Personnel Training and Certifications**

- ▶ Federal Procurement Disaster Assistance Training
- ▶ 40 Hour HAZWOPER Certification
- ▶ HAZWOPER Supervisor
- ▶ Advanced MOT Training (ATSSA)
- ▶ Anti-terrorism Level I Awareness Training
- ▶ Certified Master Arborist/Certified Arborist, Intl. Society of Arboriculture
- ▶ Cold Weather Injuries Certification
- ▶ Consequence Management - Disaster Course
- ▶ Construction Operating Membership Education Training
- ▶ Entry-Level Firefighter I – Part 1 & 2
- ▶ Ethics Training Workshop – Lead2Succeed
- ▶ First Aid, CPR, AED
- ▶ First-Responder Operations Level Training Cert
- ▶ G-191 - Incident Command System/ Emergency Operations Center (ICS/EOC) Interface
- ▶ Hot Weather Injuries Certification
- ▶ IS-5.A - An Intro to Hazardous Materials
- ▶ IS-7 - A Citizen's Guide to Disaster Assistance
- ▶ IS-8.A - Building for the Earthquakes of Tomorrow
- ▶ IS-22 - Are You Ready? Guide to Preparedness
- ▶ IS-55 - Household Hazardous Materials, a Guide for Citizens
- ▶ IS-100.c - Intro to the ICS
- ▶ IS-200 - ICS for Single Resources and Initial Action Incidents
- ▶ IS-230 - Principles of Emergency Management
- ▶ IS-230.d - Fundamentals of Emergency Management
- ▶ IS-240 - Leadership & Influence
- ▶ IS-242 - Effective Communication
- ▶ IS-253 - Coordinating Environmental & Historic Preservation Compliance
- ▶ IS-292 - Disaster Basics
- ▶ IS-301 - Radiological Emergency Response
- ▶ IS-340 - Hazardous Materials Prevention
- ▶ IS-393.A - Introduction to Hazard Mitigation
- ▶ IS-630 Intro to the Public Assistance Process
- ▶ IS-631 Public Assistance Operation I
- ▶ IS-634 Introduction to FEMA's PA Program
- ▶ IS-700 – National Incident Management System (NIMS), An Introduction
- ▶ IS-772 IA PDA Orientation Individual Assistance Pre-Damage Assessment
- ▶ IS-800 National Response Plan (NRP), an Intro
- ▶ IS-800.B – National Response Framework, an Intrc
- ▶ IS-801 - Emergency Support Function (ESF) #1 Transportation
- ▶ IS-802 - Emergency Support Function (ESF) #2 Communications
- ▶ IS-803 - Emergency Support Function (ESF) #3 Public Works and Engineering
- ▶ IS-804 - Emergency Support Function (ESF) #4 Firefighting
- ▶ IS-805 - Emergency Support Function (ESF) #5 Emergency Management
- ▶ IS-806 - Emergency Support Function (ESF) #6 Mass Care Emergency Assistance, Housing Human Service
- ▶ IS-807 - Emergency Support Function (ESF) #7 Logistics Management and Resource Support
- ▶ IS-808 - Emergency Support Function (ESF) #8 Public Health and Medical Services
- ▶ IS-809 - Emergency Support Function (ESF) #9 Search and Rescue
- ▶ IS-810 - Emergency Support Function (ESF) #10 Oil and Hazardous Materials Response
- ▶ IS-811 - Emergency Support Function (ESF) #11 Agriculture and Natural Resources
- ▶ IS-812 - Emergency Support Function (ESF) #2 Energy
- ▶ IS-813 - Emergency Support Function (ESF) #13 Public Safety and Security
- ▶ IS-821 - Critical Infrastructure and Key Resources Support Annex
- ▶ IS-1900 - National Disaster Medical System Federal Coordinating Center Operations
- ▶ Joint Humanitarian Operations Course
- ▶ Local Volunteer and Donations Management
- ▶ Management of Spontaneous Volunteers in Disasters
- ▶ OSHA 10 HR Construction Industry Safety
- ▶ OSHA Hazardous Waste Operations and Emerger Response 8 Hour Refresher Supervisor Safety
- ▶ USACE - Jacksonville District – Safety Conference Training Courses
- ▶ USACE - Construction Quality Management for Contractors - #784

Hazardous Materials and Household Hazardous Waste Handling Certifications

The following table lists a few of our staff members who maintain certifications in hazardous materials and household hazardous waste handling. In addition to our in-house expertise, we maintain a pre-registered network of qualified subcontractors who possess even more diverse skillsets and certifications. This allows us to assemble the perfect team for any project, ensuring we have the right personnel with the required qualifications to meet your specific needs and exceed expectations.



Staff Member	40-hr HAZWOPER	HAZWOPER Supervisor	OSHA 30 – Gen Ind. or Construction	SILICA – Gen Ind. or Construction
Jason Fawcett	●		●	●
Danny Sides	●	●		
Jason Haynie	●	●	●	
Corey Flowers	●		●	●
Bob Hewett	●	●	●	
Colin Chavany	●		●	
Josue Guerrero	●		●	●
Roosevelt Gray	●			
Vonda Smith	●			
Luciano Costa	●		●	
Italo Vieira	●			

- Key Personnel Resumes**

On the following pages are resumes for the key team members assigned to support the City of Fort Lauderdale; however, we have additional personnel that can mobilize if the disaster warrants a more expansive disaster recovery team. Any changes to personnel listed in this proposal will be communicated to and approved by the City. The abbreviations for the scope of work performed for each project in our resumes can be found below:

ROW	Right of way	Haz Tree/Limb	Hazardous tree and limb removal
Push	Emergency road clearance	PPDR/ROE	Private Property Debris Removal/Right of Entry
TDMS	TDMS operations, management	Sand	Screening and removal
Beach	Beach debris removal	Generators	Providing generator services
Waterway	Waterway debris removal	MRE's	Meals Ready to Eat
Base Camp/Shelter Services	Full turnkey base camp/shelter services	COVID-19 Testing, Vaccination, Monoclonal Infusion Sites	Managing shelter sites and medical care



Brittany Castillo

Chief Executive Officer

Qualifications & Experience

Brittany Castillo is the Chief Executive Officer at AshBritt and has been a member of the company's Board of Directors since 2014. Brittany oversees the corporate direction, strategy, and client relations and manages business partnerships. After being named Chief Executive Officer in 2016, Brittany led AshBritt's operations in response to the numerous disaster events. Most recently, she led AshBritt's projects for Hurricane Idalia, Hurricane Ian, Hurricane Nicole, Kentucky Flooding, Kentucky Tornadoes, Hurricane Ida, Hurricane Sally, Tropical Storm Isaias, COVID-19, Hurricane Michael, USACE California fire, Hurricane Irma, and Hurricane Harvey operations, which included over 108 jobs across 10 states. Brittany was also recently appointed to FEMA's National Advisory Council where she serves as an advisor to the FEMA Administrator on all areas of Emergency Management.

Prior to joining AshBritt, Brittany managed a law practice in Austin, Texas, held positions as a prosecutor in Texas and Florida, and was a program manager for projects in Washington, D.C. and Doha, Qatar. Brittany holds a Juris Doctor from The University of Texas at Austin, and Bachelor State Bar Arts in Public Policy from Vanderbilt University. She is bilingual English-Spanish and is a member of the State Bar of Texas. Brittany is Chair of the AshBritt Foundation, serves on the Board of the 4Girls Foundation, and maintains an active pro bono legal practice working with survivors of domestic violence and individuals and families impacted by disasters.

Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 13 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Executive Management ▶ Program Management and Logistics ▶ Litigation ▶ Government and Community Affairs <p>Training & Memberships</p> <ul style="list-style-type: none"> ▶ AshBritt Board of Directors, Member, 2014-present ▶ FEMA National Advisory Council Member ▶ G-202 Debris Management ▶ Member, State Bar of Texas <p>Education</p> <ul style="list-style-type: none"> ▶ Juris Doctor, The 	<p>AshBritt, Inc. 2005 - Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 – Hillsborough County, Leon County, and Suwanee County, FL, City of Valdosta, Dasher, and Lowndes County, GA – ROW, Push, Hazardous Tree, Basecamp ▶ Straight line Windstorm, 2023 – Prairie Village and Overland Park, KS – ROW ▶ Flooding, 2023 – Ft. Lauderdale, FL – ROW, Generators, Ancillary ▶ Migrant Support Services, 2023 – Monroe County, FL – Base camp ▶ Hurricane Nicole, 2022 – Brevard County, FL – ROW, TDMS ▶ Hurricane Ian, 2022 – FL – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, Waterway, Disposal ▶ COVID-19 Sites, 2022 – Nevada – Monoclonal Infusion Sites ▶ Tornadoes, 2022 – Hopkins County, KY – ROW & Haul ▶ Hurricane Nicholas, 2021 – Freeport, TX - ROW, DMS, Disposal ▶ Hurricane Ida 2021 – LA, MS, and NJ – ROW, DMS, Haul Out, Disposal ▶ FEMA 5,000 COVID Vaccination – NJ, WI, KY, ME, PA – Management of Vaccination Sites ▶ Oregon Wildfires, 2021 – ODOT, OR – PPDR Fire Debris, Haz Tree Removal ▶ COVID-19 Sites, 2021 – Louisiana Dep. Of Health – Monoclonal Infusion Sites ▶ COVID-19 Sites, 2021 – Harris County, TX – Vaccination Sites ▶ COVID-19 Sites, 2021 – Florida DEM – Vaccination Sites ▶ COVID-19 Sites, 2021 – Virginia DEM – Vaccination Sites
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Qualifications & Experience

<p>University of Texas School of Law ▶ Bachelor of Arts, Vanderbilt University</p>	<ul style="list-style-type: none"> ▶ COVID-19 Sites, 2021 – Texas DEM – Vaccination Sites ▶ Hurricane Sally, 2020 – Escambia County, FL – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal ▶ Tropical Storm Isaias, 2020 – NY & CT - ROW, Haz Tree, Disposal ▶ COVID-19 Shelters, 2020, Massachusetts – Medical Shelters for COVID ▶ COVID-19 School Disinfecting, 2020, Miami, FL – Disinfecting Schools for COVID ▶ Tropical Storm Imelda, 2020, Orange County, TX – TDMS Haul C&D to Disposal ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal ▶ Storms, 2019 – Fairfax, VA – ROW ▶ Winter Storm Gia, Feb 2019 – Overland Park, KS – ROW, Haz Tree/Limb, Disposal ▶ Pacific Gas and Electric Company – Camp Fire – 2018 - Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program ▶ Hurricane Michael – 2018 – FL, GA, USACE – Push, ROW, Waterway, Haz Tree/Limb, Disposal ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal ▶ Hurricane Irma, 2017 – FL, GA, SC – ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food, and Water, HHW ▶ Hurricane Harvey, 2017 – TX – ROW, HHW, MRE's, Generators, Shelters, Sand ▶ Hurricane Matthew, 2016 – FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb ▶ Winter Storm Jonas, 2016 – MD & VA – Snow Removal Operations ▶ Blue Cut Fire, 2016 – San Bernardino County, CA – Showers, Ancillary Services ▶ Soberanes Fire, 2016 – Monterey County, CA – ROW, Haz Tree, Fire Debris ▶ Hurricane Sandy, 2012 – VA, NY & NJ – Vessels, Waterway, ROW, DMS, Disposal ▶ Hurricane Katrina, 2005 - MS & LA – ROW, Ancillary, TDMS, Disposal, Haz Tree ▶ Hurricane Wilma, 2005 – FL – ROW, TDMS, Disposal
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Randal Perkins

Chairman of the Board

Qualifications & Experience – Operational Role: Senior Operations Advisor

Randal “Randy” Perkins founded AshBritt in 1992 and led the company as President and CEO until 2016. Randy currently serves as Senior Advisor to AshBritt, Chairman of AshBritt’s Board of Directors, and is active in the AshBritt Foundation. Randy also maintains an active leadership role during operations. Randy is highly qualified and experienced in all phases of disaster response and recovery operations from his 30 years of hands-on experience in this industry. He has in-depth knowledge of all response measures, including damage assessments and debris collection, removal, reduction, recycling, and disposal activities. Moreover, Randy is a skilled communicator who supports high-level stakeholders with the public information demands following significant disaster events. Randy holds seats on the Board of Directors of several national charitable organizations and is very active in state and local philanthropic endeavors.

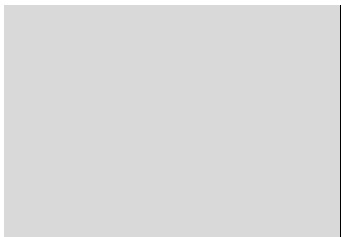
Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 30 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Executive Management ▶ Operations <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA IS 100 & 700 ▶ USACE Contractor Quality Control Management (CQCM) for Contractors <p>Education</p> <ul style="list-style-type: none"> ▶ Business Administration – University of Central Florida ▶ Global Business Concepts – University of Miami 	<p>AshBritt, Inc. 1992 - Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 – Hillsborough County, Leon County, and Suwanee County, FL, City of Valdosta, Dasher, and Lowndes County, GA – ROW, Push, Hazardous Tree, Basecamp ▶ Straight line Windstorm, 2023 – Prairie Village and Overland Park, KS – ROW ▶ Flooding, 2023 – Ft. Lauderdale, FL – ROW, Generators, Ancillary ▶ Migrant Support Services, 2023 – Monroe County, FL – Base camp ▶ Hurricane Nicole, 2022 – Brevard County, FL – ROW, TDMS ▶ Hurricane Ian, 2022 – FL – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, Waterway, Disposal ▶ COVID-19 Sites, 2022 – Nevada – Monoclonal Infusion Sites ▶ Tornadoes, 2022 – Hopkins County, KY – ROW & Haul ▶ Hurricane Nicholas, 2021 – Freeport, TX - ROW, TDMS, Disposal ▶ Hurricane Ida 2021 – LA, MS, and NJ – ROW, TDMS, Haul Out, Disposal ▶ FEMA 5,000 COVID Vaccination – NJ, WI, KY, ME, PA – Management of Vaccination Sites ▶ Oregon Wildfires, 2021 – ODOT, OR – PPDR Fire Debris, Haz Tree Removal ▶ COVID-19 Sites, 2021 – Louisiana Dep. Of Health – Monoclonal Infusion Sites ▶ COVID-19 Sites, 2021 – Harris County, TX – Vaccination Sites ▶ COVID-19 Sites, 2021 – Florida DEM – Vaccination Sites ▶ COVID-19 Sites, 2021 – Virginia DEM – Vaccination Sites ▶ COVID-19 Sites, 2021 – Texas DEM – Vaccination Sites ▶ Hurricane Sally, 2020 – Escambia County, FL – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal ▶ Tropical Storm Isaias, 2020 – NY & CT - ROW, Haz Tree, Disposal
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Qualifications & Experience – Operational Role: Senior Operations Advisor

- ▶ COVID-19 Shelters, 2020, Massachusetts – Medical Shelters for COVID
- ▶ COVID-19 School Disinfecting, 2020, Miami, FL – Disinfecting Schools for COVID
- ▶ Tropical Storm Imelda, 2020, Orange County, TX – TDMS Haul C&D to Disposal
- ▶ Storms, 2019 – Fairfax, VA – ROW
- ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal
- ▶ Winter Storm Gia, Feb 2019 – Overland Park, KS – ROW, Haz Tree/Limb, Disposal
- ▶ Pacific Gas and Electric Company – Camp Fire – 2018 - Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program
- ▶ Hurricane Michael – 2018 – FL, GA, USACE – Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
- ▶ Hurricane Irma, 2017 – FL, GA, SC – ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water, HHW
- ▶ Hurricane Harvey, 2017 – TX – ROW, HHW, MRE's, Generators, Shelters, Sand Removal
- ▶ Hurricane Matthew, 2016 – FL, GA, SC - ROW, Beach Debris, Haz Tree/Limb
- ▶ Winter Storm Jonas, 2016 – MD & VA – Snow Removal Operations
- ▶ Blue Cut Fire, 2016 – San Bernardino County, CA – Showers, Ancillary Services
- ▶ Soberanes Fire, 2016 – Monterey County, CA – ROW, Haz Tree, Fire Debris
- ▶ Severe Storm, 2016 – Collier County, FL – ROW, DMS, Disposal
- ▶ Valley Fire, 2015 – Lake County, CA – Haz Tree Felling, Fire Debris
- ▶ Valley Fire, 2015 – PG&E, Lake County, CA – Haz Tree Felling, Fire Debris
- ▶ Flooding, 2015 – Charleston, SC – ROW
- ▶ Flooding, 2015 – Hidalgo County, TX – Vac Truck to Relocate Water
- ▶ Winter Storm Pax, 2014 – GA & SC – ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 – VA, NY & NJ – Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 – CT – ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Severe Winter Storm, 2011 – MA – ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Tornadoes, 2011 – MA – ROW, DMS, Hazardous Tree Mitigation
- ▶ Oil Spill – BP, 2010 – MS & FL – Oil Spill cleanup, Deflection Boom, Skimmers
- ▶ Hurricane Ike, 2008 – TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services
- ▶ Hurricane Dolly, 2008 – TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services
- ▶ Ice Storm, 2006 - Alden & Erie County, NY – ROW, Disposal
- ▶ Hurricane Katrina, 2005 – MS, LA, FL – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Ivan, 2004 – Escambia County, FL – ROW, TDMS, Disposal, Waterway
- ▶ Southern California Edison Bark Beetle Tree Removal Program, 2004 – Tree Removal
- ▶ Hurricane Dennis, 2004 – Escambia County, FL - ROW, TDMS, Disposal

Qualifications & Experience – Operational Role: Senior Operations Advisor



- ▶ Citrus Canker Eradication Program, 2005 - FL Department of Agricultural – Tree Removal
- ▶ Hurricane Charley, 2004 – FL - ROW, TDMS, Disposal
- ▶ Hurricane Frances, 2004 – FL - ROW, TDMS, Disposal
- ▶ Hurricane Jeanne, 2004 – FL - ROW, TDMS, Disposal
- ▶ Hurricane Andrew, 1992 – FL – Incorporated AshBritt, Inc.



Brian Thomason

Senior Vice President

Qualifications & Experience – Operational Role: Secondary Project Manager

Brian is an expert in the disaster recovery industry who has led hundreds of debris projects in over 30 major disaster declarations with direct responsibility for resolution of program issues associated with all categories of the FEMA Public Assistance Program. Drawing from past experiences as an Emergency Manager, he has assisted local jurisdictions of government with recovery efforts stemming from natural disasters and is experienced in managing a full range of recovery projects from conception to completion. He has served as the Deputy Director of Cumberland County, North Carolina Emergency Management Agency, with duties that included coordination of Emergency Management Operations countywide. As a firefighter, Mr. Thomason also served as a Hazardous Materials Response Specialist and was assigned to the NC Hazardous Materials Regional Response Team (RRT#3) and was requested on several occasions to provide Hazardous Materials Technician Training and Instruction, Confined Space Training, and Trench Rescue Training through the NC Department of Insurance in various locations throughout the state. He deploys to manage disaster recovery operations for assigned project client area. He will conduct debris field surveys, facilitate, and communicates progress reports, assists client with media briefings and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety.

Select AshBritt and Related Experience, 1998 – Present

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 35 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Operations ▶ Quality Control ▶ Safety <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA -IS 100,120, 200, 632, 700, 800 & 1000 ▶ ICS Certified Instructor ▶ Radiological Emergency Management IS-3 ▶ Hazardous Materials 	<p>AshBritt, Inc. 2021 - Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 - Hillsborough County, FL and Lowndes County, and Valdosta GA – ROW, Emergency Push, Hazardous Tree/Limb ▶ Flooding, 2023 – Ft. Lauderdale, FL – ROW, Generators, Ancillary ▶ Hurricane Nicole, 2022 – Brevard County, FL – ROW, TDMS ▶ Hurricane Ian, 2022 – FL – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, Waterway, Disposal ▶ Tornadoes, 2022 – Hopkins County, KY – ROW & Haul <p>Bergeron Emergency Services, Inc., 2011-2021</p> <ul style="list-style-type: none"> ▶ Vice President <p>Managerial role overseeing all facets of disaster debris removal, heavy civil construction, earthmoving operations. All experience listed below were for</p>
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Response Trainer
 ▶ Certified Instructor
 (NC) Hazardous
 Materials and Fire
 Services

- disaster debris removal operations.
- ▶ Hurricane Michael – Oct. 2018 – Liberty County, FL
 - ▶ Hurricane Irma, Sept. 2017 – Florida
 - ▶ Hurricane Matthew (DR-4284), Oct. 2016 – Volusia County, FL School Board
 - ▶ Tornado Response, 2016 – City of Lighthouse Point, FL
 - ▶ Tornado Response, 2016 – Sarasota County, FL
 - ▶ Tornado Response, 2015 – City of Jackson and Richwood, TX
 - ▶ Hurricane Sandy, 2012 (DR-4085-6), Oct. 2012 – USACE - New York City,
 - ▶ Tropical Storm Isaac – Indian Trail Improvement District Canals, FL
 - ▶ Deepwater Horizon Oil Spill, FDEP, 2010 – FL
 - ▶ Kentucky Ice Storm, 2009 – State of Kentucky Transportation Cabinet
 - ▶ Hurricane Ike (DR-1791), 2008 - Southeast TX
 - ▶ Tornado Response, 2007 – Lady Lake, FL
 - ▶ Red Tide Fish Kill Cleanup, 2006 – Town of Long Boat Key, FL
 - ▶ Hurricane Dennis, Katrina, Rita, Wilma, 2005 – 23 Jurisdictions in FL
 - ▶ Hurricane Charley, Frances, Ivan, Jeanne, 2004 – 43 Jurisdictions in FL
 - ▶ Hurricane Isabel, 2003 – 9 Jurisdictions in Virginia
 - ▶ Emergency Road Repairs, 2003 – Levy County, FL
 - ▶ Public Utilities Sewer Breach, 2003 – Venice, FL.
 - ▶ Ice Storm, 2003 – Independence, Missouri.
 - ▶ Hurricane Lili, 2002 – Crowley and Carencro, LA
 - ▶ Ice Storms, 2001 – Arkansas State Highway and Transportation Department
 - ▶ Red Tide Cleanup, 2001 – Town of Long Boat Key, & FL cities
 - ▶ Flood Cleanup, 2000 – City of Sweetwater, FL
 - ▶ Tornadoes, 1999 – Del City, OK, Vienna, GA, USDA, and NRCS
 - ▶ Hurricane Floyd, 1999 – 20 Jurisdictions in FL, GA, NC
 - ▶ Train Derailment/Fighter Plane, 1999 – Brandon CSX, Patrick AFB F-16
 - ▶ Tornadoes, 1998 – DeKalb, Gwinnett, and Lincoln County, GA, & FL
 - ▶ Hurricanes Bertha and Fran, 1998 - Beach Restoration – NC
 - ▶ Wildfires, 1998 – Port Orange, FL
 - ▶ Ice Storms, 2001 – Arkansas State Highway and Transportation
- Grubbs Emergency Services, LLC, 1998-2011
- ▶ **Vice President**
 Direct daily operations and managerial oversight of disaster debris removal operations, planning, training, and all facets of emergency response services.
 Fayetteville Fire Department, 1988-1998
 - ▶ **Deputy Director of Emergency Management**



Charles "Dow" Knight Senior Vice President

Qualifications & Experience – Operational Role: Operations Manager

Dow Knight is a graduate of the United States Merchant Marine Academy in Kings Point, New York. His maritime and inter-modal experience, both ashore and at sea, provides AshBritt with the logistics and transportation experience necessary to conduct large-scale operations for both domestic and international response requirements. For over two decades, AshBritt has applied his expertise toward the management of timely and efficient resource allocations for disaster projects. We have also relied on his management expertise and organizational skills in navigating the complexities of planning and executing large-scale, multifaceted response and recovery projects. Holding a degree in Marine Transportation, Dow also provides operational oversight for all marine services projects, whether disaster-related or through general opportunities. Additionally, he is a Navy Reserve retired Captain, and in 2010 deployed overseas in support of Operation Enduring Freedom.

Select AshBritt Experience

Disaster Experience

▶ 21 years

Areas of Expertise

- ▶ Transportation/Logistics
- ▶ Operations
- ▶ FEMA Compliance

Training & Certifications

- ▶ FEMA IS 100 & 700
- ▶ G202 – Debris Mgt.
- ▶ OSHA 10 HR
- ▶ 40 Hr. HAZWOPER
- ▶ 8 Hr. HAZWOPER Refresher & Supervisor
- ▶ NTSS: Fall Prevention, Ladder Safety
- ▶ USACE CQCM for Contractors
- ▶ Joint Interagency Training Center – West: Consequence Mgt Disasters
- ▶ U.S. Navy – Enterprise Safety Applications Management System for CNRF: Job Hazard Analysis Training
- ▶ USAID: Joint Humanitarian Operations

AshBritt, Inc. 2003 - Present

- ▶ Hurricane Ian, 2022 – Charlotte County, FL, FDEP, and FDOT – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, White Goods/Freon, Vessels, Vehicles, E-waste, HHW
- ▶ Hurricane Ida 2021 – LA, MS, and NJ – ROW, TDMS, Haul Out, Disposal
- ▶ COVID-19 Sites, 2021 – Florida DEM – Vaccination Sites
- ▶ COVID-19 Sites, 2021 – Texas DEM – Vaccination Sites
- ▶ Tropical Storm Isaias, 2020 – NY & CT - ROW, Haz Tree, Disposal
- ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal
- ▶ Winter Storm Gia, Feb 2019 – Overland Park, KS – ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Michael – 2018 – Leon County, FL, GDOT, USACE – Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
- ▶ Hurricane Irma, 2017 – FL – ROW, Beach Debris, Haz Tree/Limb
- ▶ Hurricane Harvey, 2017 – TX – ROW, HHW, MRE's. Generators, Shelters
- ▶ Hurricane Matthew, 2016 – Chatham County & Pooler, GA - ROW, Beach Debris, Haz Tree/Limb, Sand Screening
- ▶ Winter Storm Jonas, 2016 – MD & VA – Snow Removal Operations
- ▶ Valley Fire, 2015 – PG&E, Lake County, CA – Haz Tree Felling, Fire Debris
- ▶ Winter Storm Pax, 2014 – GA & SC – ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - NY & NJ – Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Oil Spill – BP, 2010 – MS & FL – Oil Spill cleanup, Deflection Boom, Skimmers
- ▶ Earthquake, Haiti, 2010 – Demolition, ROW C&D, Base Camp Services, Disposal
- ▶ Hurricane Ike, 2008 – TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services

Qualifications & Experience – Operational Role: Operations Manager

- | | |
|--|---|
| <ul style="list-style-type: none"> ▶ Professional in Human Resources Certification ▶ CPR Certified <p style="text-align: center;">Education</p> <ul style="list-style-type: none"> ▶ United States Merchant Marine Academy, BS, Marine Transportation with a Minor in Marine Engineering | <ul style="list-style-type: none"> ▶ Hurricane Dolly, 2008 – TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services ▶ Ice Storm, 2006 - Alden & Erie County, NY – ROW, Disposal ▶ Hurricane Wilma, 2006 – FL – Canal Debris Removal ▶ Hurricane Katrina, 2005 – MS, LA, FL – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE ▶ Southern California Edison Bark Beetle Program, 2004 – Tree Removal ▶ Hurricane Dennis, 2004 – Escambia County, FL - ROW, TDMS, Disposal ▶ Citrus Canker Eradication Program, 2005 - FL Dep of Agricultural – Tree Removal ▶ Hurricane Charley, 2004 - Charlotte County, FL - ROW, TDMS, Disposal ▶ Hurricane Ivan, 2004 - Escambia County - ROW, TDMS, Disposal ▶ Hurricane Isabel, 2003 - Hampton, VA – ROW, TDMS, Disposal |
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Matt Gierden

Senior Vice President

Qualifications & Experience – Operational Role: Quality Control Manager

Matt brings two decades of significant achievements in the fields of disaster recovery and emergency response projects, distinct environmental operations, client growth, customer support, and public relations. He has garnered recognition as a resolute leader, consistently elevating his organization's capabilities. Matt embraces new challenges with his inherent talent for innovation and issue resolution. With his positive demeanor and exceptional interpersonal skills, he has fostered a diverse range of client relationships across Florida, Georgia, and South Carolina. Matt's journey with AshBritt started as an entry-level field supervisor in 2002. His diligence saw him ascend the ranks to project supervisor, later becoming a regional manager before being appointed Senior Vice President in 2015. Matt's bold and forward-thinking approach has greatly boosted the company's growth, enabling it to flourish in various geographic zones and challenging disaster recovery settings. He has worked over 75 FEMA disaster recovery projects throughout the nation.

Select AshBritt Experience

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| <p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 20 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Subcontractor Management ▶ Operations ▶ FEMA Technical Assistance ▶ Quality Control <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA IS 100, 200, 230, 632, 700, and 800. ▶ Anti-Terrorism Certification – Level 1 | <p>AshBritt, Inc. 2004 - Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 - Lowndes County, Dasher, and Valdosta GA– ROW, Hazardous Tree/Limb, DMS, Disposal ▶ Hurricane Ian, 2022 – Collier and Charlotte County, FL – ROW, TDMS, Disposal, Haz Tree/Limb, HHW, E-waste ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, Waterway, Disposal ▶ COVID-19 Sites, 2021 – Virginia DEM – Vaccination Sites ▶ Hurricane Sally, 2020 – Escambia County, FL – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Michael – 2018 – Bay County, FL – Push, ROW, Waterway, Haz Tree/Limb, Disposal ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - |
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- ▶ 40 Hr. HAZWOPER
- ▶ 8 Hr. HAZWOPER Refresher
- ▶ 8 Hr. HAZWOPER Supervisor
- ▶ FL-603 Public Assistance Grant Program
- ▶ USACE CQCM for Contractors
- ▶ EPA 8-hr Initial Renovator, Repair and Painting Cert. Lic: 1817542
- ▶ Sigma Six Green Belt

Education

- ▶ Mishawaka High School, Mishawaka, IN

- ▶ CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
- ▶ Hurricane Irma, 2017 – Collier County, FL – ROW, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water
- ▶ Hurricane Harvey, 2017 – Fort Bend County, TX – ROW, HHW, Sand Removal
- ▶ Hurricane Matthew, 2016 – Charleston, Charleston County, SC - ROW, TDMS, Haz Tree/Limb, Disposal
- ▶ Blue Cut Fire, 2016 – San Bernardino County, CA – Showers, Ancillary Services
- ▶ Severe Storm, 2016 – Collier County, FL – ROW, DMS, Disposal
- ▶ Valley Fire, 2015 – Lake County, CA – Haz Tree Felling, Fire Debris
- ▶ Flooding, 2015 – Charleston, SC – ROW
- ▶ Flooding, 2015 – Hidalgo County, TX – Vac Truck to Relocate Water
- ▶ Winter Storm Pax, 2014 – GA & SC – ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 - NJ – Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 – MA – ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Oil Spill – BP, 2010 – Gulf County, FL – Oil Spill cleanup, Deflection Boom, Skimmers
- ▶ Hurricane Ike, 2008 – Hardin County, TX – ROW,TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services
- ▶ Hurricane Katrina, 2005 – LA – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Charley, 2004 – FL - ROW, TDMS, Disposal
- ▶ Hurricane Frances, 2004 – FL - ROW, TDMS, Disposal
- ▶ Hurricane Jeanne, 2004 – FL - ROW, TDMS, Disposal



Rob Ray
Senior Vice President

Qualifications & Experience – Operational Role: Alternate Operations Manager

Rob has 24 years of Business Development and Customer Service management experience, with specific experience in disaster response/recovery, environmental contracting, foreign relations contracting and safety training management. He currently serves as a Sr. Vice President, managing Client Relations throughout multiple states. Rob first collaborated with AshBritt, as part of a joint venture in 2003, as an Operations Manager for several large-scale hazardous fire fuels reduction projects that included high volume Hazardous Tree Removal in San Diego County, San Bernardino County, and Riverside County, California. In 2005, Rob served as both a Senior Project Manager and as the Operations Manager for USACE Hurricane Katrina State of Mississippi recovery operations, coordinating and assisting in organizing over 1,000 subcontractors for disaster recovery operations in 16 counties. Rob has managed more than 60 disaster recovery projects and continues to surpass client expectations and project goals through his effective management and operational expertise. Rob most recently served as the Project Manager for multiple jurisdictions in response to Hurricane Idalia.

Select AshBritt Experience

Disaster Experience

- ▶ 21 years

Areas of Expertise

- ▶ Operations

- ▶ AshBritt, Inc. 2003 - Present
- ▶ Hurricane Idalia, 2023 - Hillsborough County, FL, FDEP – ROW, Emergency Push, Hazardous Tree/Limb, Waterway Debris
- ▶ Hurricane Ian, 2022 – FDEM/FDEP – Roadway, DMS, Disposal, Haz

Qualifications & Experience – Operational Role: Alternate Operations Manager

<ul style="list-style-type: none"> ▶ Quality Control ▶ Safety ▶ FEMA Technical Assistance <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA IS 100, 200, 632, 700, 800, & 1000 ▶ G202- Debris Management ▶ Building Resilience by Reducing Infrastructure Vulnerability (H-2016) Training ▶ OSHA 10 Hour ▶ OSHA 30 Hour ▶ USACE CQCM for Contractors ▶ Anti-Terrorism Certification – Level 1 ▶ NTSS: Fall Prevention and Ladder Safety Certificate of Completion <p style="text-align: center;">Education</p> <ul style="list-style-type: none"> ▶ Culpeper County High School, Culpeper, VA 	<p>Tree/Limb, Waterway, PPDR/ROE, Demolition, HHW, E-waste, Vehicles/Vessels</p> <ul style="list-style-type: none"> ▶ Hurricane Ida 2021 – LA – ROW, TDMS, Haul Out, Disposal ▶ Hurricane Nicholas, 2021 – Freeport, TX - ROW, TDMS, Disposal ▶ Oregon Wildfires, 2021 – ODOT, OR – PPDR Fire Debris, Haz Tree Removal ▶ Hurricane Sally, 2020 – Escambia County, FL – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal ▶ Tropical Storm Isaias, 2020 – NY & CT - ROW, Haz Tree, Disposal ▶ Tropical Storm Imelda, 2020, Orange County, TX – TDMS Haul C&D to Disposal ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal ▶ Pacific Gas and Electric Company – Camp Fire – 2018 - Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program ▶ Hurricane Michael – 2018 – FL, GA, - Push, ROW, Waterway, Haz Tree/Limb, Disposal ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal ▶ Hurricane Irma, 2017 – West Coast of FL – ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water, HHW ▶ Hurricane Harvey, 2017 – TX – ROW, HHW, MRE's, Generators, Shelters, Sand ▶ Hurricane Matthew, 2016 – SCDOT - ROW, Haz Tree/Limb ▶ Winter Storm Jonas, 2016 – MD – Snow Removal Operations ▶ Blue Cut Fire, 2016 – San Bernardino County, CA – Showers, Ancillary Services ▶ Soberanes Fire, 2016 – Monterey County, CA – ROW, Haz Tree, Fire Debris ▶ Valley Fire, 2015 – Lake County, CA – Haz Tree Felling, Fire Debris ▶ Valley Fire, 2015 – PG&E, Lake County, CA – Haz Tree Felling, Fire Debris ▶ Flooding, 2015 – Charleston, SC – ROW ▶ Flooding, 2015 – Hidalgo County, TX – Vac Truck to Relocate Water ▶ Winter Storm Pax, 2014 – Augusta, GA – ROW, TDMS, Disposal ▶ Hurricane Sandy, 2012 - NY & NJ – Vessels, Waterway, ROW, TDMS, Disposal ▶ Severe Winter Storm, 2011 – MA – ROW, TDMS, Disposal, Haz Tree/Limb ▶ Tornadoes, 2011 – MA – ROW, DMS, Hazardous Tree Mitigation ▶ Oil Spill – BP, 2010 – MS & FL – Oil Spill cleanup, Deflection Boom, Skimmers ▶ Hurricane Ike, 2008 – TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services ▶ Hurricane Dolly, 2008 – TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services ▶ Hurricane Katrina, 2005 – MS, LA, FL – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
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Roosevelt Gray Regional Manager

Qualifications & Experience

Beginning as an Operations Manager, Roosevelt’s career at AshBritt has blossomed into a multifaceted role that now encompasses Business Development. His dedication to disaster response shone throughout operations Hurricane Harvey and California Camp Fire operations where he managed project oversight. Demonstrating leadership and adaptability, he also tackled administrative responsibilities in California and spearheaded COVID response sites during the pandemic. This experience solidified his reputation within AshBritt, leading him to manage simultaneous bulk trash collection projects in Houston. Recognizing his potential, he was entrusted with a full-time Regional Manager position in 2023. Now, in addition to operations management, Roosevelt travels the East Coast, identifying and empowering small businesses, fostering their growth and potential to become future prime contractors.

Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 7 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Quality Control ▶ Operations ▶ Project Management <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ HAZWOPER 40 Hour ▶ OSHA 30 Hour ▶ FEMA 100, 230, 235, 240, 700, 800 ▶ HAZWOPER Supervisor ▶ OSHA Confined Space ▶ OSHA 10 Hour <p>Education</p> <ul style="list-style-type: none"> ▶ Broward College – Associates Degree, Psychology ▶ Class A - CLD 	<p>AshBritt, Inc. 2016 - Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 - Hillsborough County and Tallahassee, FL – ROW, Emergency Push, Hazardous Tree/Limb, DMS, Disposal ▶ Straight line Windstorm, 2023 – Prairie Village and Overland Park, KS – ROW ▶ Flooding, 2023 – Ft. Lauderdale, FL – ROW, Generators, Ancillary ▶ Hurricane Ian, 2022 – Hillsborough County, FL, FDEM – ROW, DMS, Haul out, Haz Tree/Limb, PPDR ▶ Winter Storms, 2022 – Virginia Department of Transportation – Snow Removal and Road Clearance ▶ Bulk Collection Augmentation, 2022 – City of Houston, TX – ROW collection ▶ COVID-19 Sites, 2021 – Virginia DEM – Vaccination Sites ▶ COVID-19 Sites, 2021 – Louisiana Dep. Of Health – Monoclonal Infusion Sites ▶ COVID-19 Sites, 2021 – Florida DEM – Vaccination Sites ▶ Hurricane Sally, 2020 – Escambia County, FL – ROW, Haz Tree/Limb, Disposal ▶ Storms, 2020 – Fairfax, VA – ROW ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal ▶ Pacific Gas and Electric Company – Camp Fire – 2018 - Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program ▶ Hurricane Michael – 2018 – Tallahassee, FL – ROW, DMS, Disposal ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal ▶ Hurricane Harvey, 2017 – Victoria County, TX – ROW, HHW, TDMS, Disposal ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal ▶ Hurricane Matthew, 2016 – Martin County, Volusia County, FL, - ROW, TDMS, Disposal
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Jason Haynie

Environmental Health and Safety Manager

Qualifications & Experience

Jason is AshBritt’s Lead Environmental Health and Safety Manager. He is responsible for establishing and communicating project safety rules, ensuring vehicle, vessel, and equipment safety inspections are to specifications, preparing weekly safety meeting agendas, investigating accidents, implementing and reviewing TDMS Site-specific Safety and Health Plans and updating as appropriate, performing structural safety inspections, including the TDMS inspection towers. He serves as a liaison with client safety representative(s).

Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 20 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Safety ▶ Project Management ▶ Quality Control ▶ Operations <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ OSHA 30 Hour ▶ HAZWOPER 40 hour ▶ IS-632.a Intro to Debris Management ▶ IS-35.19 FEMA Safety Orientation ▶ IS-907 Active Shooter ▶ IS-37.20 Managerial Safety and Health ▶ IS-5.a Intro to Hazardous Materials ▶ IS-633 Debris Management Plan Development ▶ IS-1000 Public Assistance Program and Eligibility 	<p>AshBritt, Inc. 2004 - Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 - Lowndes County, Dasher, and Valdosta GA- ROW, Hazardous Tree/Limb, DMS, Disposal ▶ Hurricane Ian, 2022 – FL – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR/ROE, Demolition, Base camps/Shelters, White Goods, Freon Removal ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, Waterway, Disposal ▶ Hurricane Nichols, 2021 – Freeport, TX - ROW, TDMS, Disposal ▶ Hurricane Ida 2021 – LA – ROW, TDMS, Haul Out, Disposal ▶ Oregon Wildfires, 2021 – ODOT, OR – PPDR Fire Debris, Haz Tree Removal ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Michael – 2018 – Bay County, FL, Leon County, FL – Push, ROW, Waterway, Haz Tree/Limb, Disposal ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal ▶ Hurricane Harvey, 2017 – Hardin County, TX – ROW, HHW, Shelters, Sand Removal ▶ Hurricane Matthew, 2016 – Volusia County, FL - ROW, Beach Debris, Haz Tree/Limb ▶ Hurricane Sandy, 2012 – NJ – Vessels, Waterway, ROW, TDMS, Disposal ▶ Severe Winter Storm, 2011 – CT – ROW, TDMS, Disposal, Haz Tree/Limb ▶ Oil Spill – BP, 2010 – MS & FL – Oil Spill cleanup, Deflection Boom, Skimmers ▶ Hurricane Ike, 2008 – Hardin County, TX – ROW,TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services ▶ Hurricane Katrina, 2005 – MS, LA, FL – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE ▶ Hurricanes Charley, Frances & Jeanne, 2004 – FL - ROW, TDMS, Disposal
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Gerardo Castillo

Senior Director of Logistics

Qualifications & Experience – Operational Role: Sr. VP of Logistics

Involved in all facets of AshBritt operations including corporate strategy, operations management, and business/community partnerships. He has experience working closely and developing strong working relationships with local government partners, including FEMA, US Army Corps of Engineers, city managers, public works directors, state department of transportation, law enforcement, environmental protection agencies, and local elected officials. Gerardo most recently lead our base camp operations in response to Hurricane Idalia, Hurricane Ian, and Texas Tornadoes. He is also managing our ongoing Migrant Support Services Camp in Monroe County, FL.

Select AshBritt and Related Experience

Areas of Expertise

- ▶ Community Relations
- ▶ Operations
- ▶ Subcontractor Management

Training & Certifications

- ▶ Bilingual English/Spanish
- ▶ Strategic Planning
- ▶ IS-100.c and IS-700

Education

- ▶ University of Texas at Austin
- ▶ Master’s in Public Affairs, Bachelors of Arts, Government and Political Science

AshBritt, Inc. 2017 – Present

- ▶ Hurricane Idalia, 2023 – Suwanee County, FL – Basecamp
- ▶ Migrant Support Services, 2023 – Monroe County, FL – Base camp
- ▶ Hurricane Ian, 2022 – FL – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR/ROE, Demolition, Base camps/Shelters, White Goods, Freon Removal
- ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, DMS, Disposal
- ▶ COVID-19 Sites, 2022 – Nevada – Monoclonal Infusion Sites
- ▶ Tornadoes, 2022 – Hopkins County, KY – ROW & Haul
- ▶ Hurricane Ida 2021 – LA, MS, and NJ – ROW, TDMS, Haul Out, Disposal
- ▶ Oregon Wildfires, 2021 – ODOT, OR – PPDR Fire Debris, Haz Tree Removal
- ▶ COVID-19 Sites, 2021 – Louisiana Dep. Of Health – Monoclonal Infusion Sites
- ▶ COVID-19 Sites, 2021 – Harris County, TX – Vaccination Sites
- ▶ COVID-19 Sites, 2021 – Florida DEM – Vaccination Sites
- ▶ COVID-19 Sites, 2021 – Virginia DEM – Vaccination Sites
- ▶ COVID-19 Sites, 2021 – Texas DEM – Vaccination Sites
- ▶ Hurricane Sally, 2020 – Escambia County, FL – ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal
- ▶ Tropical Storm Isaias, 2020 – NY & CT – ROW, Haz Tree, Disposal
- ▶ COVID-19 Shelters, 2020, Massachusetts – Medical Shelters for COVID
- ▶ COVID-19 School Disinfecting, 2020, Miami, FL – Disinfecting Schools for COVID
- ▶ Tropical Storm Imelda, 2020, Orange County, TX – TDMS Haul C&D to Disposal
- ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal
- ▶ Winter Storm Gia, Feb 2019 – Overland Park, KS – ROW, Haz Tree/Limb, Disposal
- ▶ Pacific Gas and Electric Company – Camp Fire – 2018 – Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program
- ▶ Hurricane Michael – 2018 – FL, GA, USACE – Push, ROW, Waterway, Haz

Tree/Limb, Disposal

- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 – USACE – CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
- ▶ Hurricane Irma, 2017 – FL, GA, SC – ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water, HHW
- ▶ Hurricane Harvey, 2017 – TX – ROW, HHW, MRE's, Generators, Shelters, Sand Removal

Capital Metropolitan Transportation Authority – 2010-2017

- ▶ **Sr. VP/Chief of Staff**
 Managed nine departments: government relations, communications, marketing, compliance, board relations, community outreach, diversity, retail outlet.
 Directed Plaza Saltillo \$200 million redevelopment project, 11-acre downtown Austin tract developed as Austin's first major transit orientated development project.
- ▶ **Manager, Community Affairs**



Jason Fawcett
 Vice President

Qualifications & Experience – Operational Role: Logistics Coordinator

Jason is an executive leader with extensive experience managing multifaceted business environments. Using both strategic and calculated initiatives; Jason brings an extensive and diverse track record of success delivering sensible and customer focused satisfaction. Mr. Fawcett is a key member of a rapid-response team with over 20 years of experience. His specialty is identifying the need for and coordinating logistical services. He directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety.

Select AshBritt and Related Experience, 2002 – Present

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 20 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Operations ▶ Quality Control ▶ Safety <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ 8 & 40 HR EM385 USACE Safety and Health ▶ 40 HR HAZWOPER ▶ Certified Tree care Professional #03105 	<p>AshBritt, Inc. 2021 - Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 - Suwanee County, FL - Basecamp ▶ Straight line Windstorm, 2023 – Prairie Village and Overland Park, KS – ROW ▶ Migrant Support Services, 2023 – Monroe County, FL – Base camp ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, Waterway, Disposal ▶ Tornadoes, 2022 – Hopkins County, KY – ROW & Haul ▶ Hurricane Ida 2021 – East Baton Rouge, LA – ROW, TDMS, Haul Out, Disposal ▶ Oregon Wildfires, 2021 – ODOT, OR – PPDR Fire Debris, Haz Tree Removal ▶ COVID-19 Sites, 2021 – Louisiana Dep. Of Health – Monoclonal Infusion Sites ▶ COVID-19 Sites, 2021 – Virginia DEM – Vaccination Sites
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Qualifications & Experience – Operational Role: Logistics Coordinator

- ▶ ISA Certified Arborist #0847
- ▶ Certified Arborist – ISA CERT MA-6367A
- ▶ Certified Tree care Safety Professional - #03105
- ▶ Hazmat Technician
- ▶ Hazmat Incident Command
- ▶ FEMA IS 100, 200, 700, and 800
- ▶ OSHA-30 General Industry

Education

- ▶ Columbia Southern University, Occupational Safety & Health, Emergency Management

Davey Tree Expert Company, 2018 - 2020

Direct daily operations and managerial oversight for 5 locations within South Atlantic region for multinational environmental consulting services. Foster and maintain long-term relationships with prominent clients across residential and commercial real estates.

- ▶ Leverage tactical and strategic leadership acumen to strengthen widespread initiatives in safety compliance, branding, business development, and process optimization.
- ▶ Travel to independent locations to streamline operational workflow through robust financial / site reviews and employee performance evaluation.
- ▶ Continuous political outreach in Disasters with multiple agencies from Government to Private stakeholders

Elizabeth River Lawn & Landscapes, 2002 - 2018

▶ **CEO/Owner**

Founded and grew award-winning landscaping business from scratch to a \$12M regional operation for residential and commercial client base from 85 yards to 1K+ spanning 5 locations. Developed and implemented sales processes, strategically positioning managers to drive customer acquisitions and retention. Managed widespread operations management including insurance negotiations, large-scale client representation, executive communications, and supply chain oversight.

- ▶ Recognized as “Small Business of the Year” in 2016 from Suffolk’s Hampton Roads Chamber of Commerce for significant community and economic contributions.
- ▶ Fostered supportive community ties by participating in charitable events, providing small landscape projects and materials donations to various local nonprofits and organizations.
- ▶ Sold thriving business to Davey Tree Expert Company in 2018 following organic business expansion to Virginia Beach, Williamsburg, Richmond, and Nashville
- ▶ Strong Relationship driven and progressive Management style with win/win attitude to situational awareness



Jim Loomis

Technical Assistance Manager

Qualifications & Experience

Jim has 35 years of management experience and 24 years of regulatory and contract analysis experience at the local, state and federal level. He developed disaster management capabilities during his 12-year career at the State of Florida Department of Community Affairs in the Division of Emergency Management. Jim worked extensively on all types of federal assistance projects and handled many program challenges. He has supervisory and hands-on experience with more than one hundred federal disaster declarations in the areas of government-to-government assistance for wildfire management and infrastructure assistance; government-to-individual assistance to meet uninsured family needs, and government-to-business assistance for uninsured business recovery needs. He was the primary liaison and coordinator for the emergency management community in the public-private partnership that became the Partners in Recovery Program with the Florida Insurance Industry. This partnership between the Florida Insurance Council, the Insurance Department, and Emergency Management is a national model for coordination of disaster recovery activities. While with the State of Florida Jim worked in the hurricane shelter survey program, Community Right to Know program, Emergency Management GIS Unit and then served as the Administrator of the Disaster Recovery Programs. In this capacity, he was responsible for planning, coordination, oversight, and development of emergency recovery activities and worked with stakeholders for four years on the legislation that became the Disaster Mitigation Act of 2000. Mr. Loomis has specific construction expertise and cost estimating experience beginning in 1972 with Gunn and Gunn Construction Company in Miami, Florida. Jim developed residential and commercial construction repair cost estimates used for insurance claims resulting from fire damage. Jim is currently certified by USACE and NAVFAC in Construction Quality Management for Contractors.

Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ Over 35 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ FEMA Technical Assistance ▶ Project Worksheet Formulation ▶ FEMA Appeals ▶ FEMA Documentation <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA IS 100 & 700 ▶ Over 50 FEMA and Emergency Management Certifications and Trainings. ▶ USACE CQCM for Contractors <p>Education</p> <ul style="list-style-type: none"> ▶ Miami Edison Senior 	<p>AshBritt, Inc. 2005 - Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 – Hillsborough County, Leon County, and Suwanee County, FL, City of Valdosta, Dasher, and Lowndes County, GA – ROW, Push, Hazardous Tree, Basecamp ▶ Hurricane Ian, 2022 – FL – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, Waterway, Disposal ▶ FEMA 5,000 COVID Vaccination – IN, KY, MA, MD, NJ, WI, VA, NC, AL, MS, MI, MN, PA, VT, NH – Management of Vaccination Sites ▶ Hurricane Ida 2021 – LA, MS, and NJ – ROW, TDMS, Haul Out, Disposal ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal ▶ Winter Storm Gia, Feb 2019 – Overland Park, KS – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Michael – 2018 – FL, USACE, GDOT, FDEP – Push, ROW, Haz Tree/Limb ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal ▶ Hurricane Irma, 2017 – FL, GA, SC – ROW, Beach Debris, Haz Tree/Limb,
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<p>High School</p> <ul style="list-style-type: none"> ▶ Miami Dade Junior College – Associates Degree ▶ Florida State University 	<p>Generators, Ancillary Services, Emergency Food and Water, HHW</p> <ul style="list-style-type: none"> ▶ Hurricane Harvey, 2017 – TX – ROW, Generators, Ancillary Services, TDMS, Haul Out, Disposal ▶ Hurricane Sandy, 2012 – NJ – Vessels, Waterway, ROW, TDMS, Disposal, and acquiring A-901 License for Hurricane Sandy ▶ Severe Winter Storm, 2011 – MA – ROW, TDMS, Disposal, Haz Tree/Limb ▶ Tornadoes, 2011 – MA – ROW, DMS, Hazardous Tree Mitigation ▶ Hurricane Irene, 2011 – Emporia, VA – ROW, TDMS, Disposal ▶ Hurricane Katrina, 2005 – MS, LA, FL – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE ▶ Hurricane Wilma, 2005 – FL – ROW, TDMS, Disposal
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Shelby Pay-Chaney

Technical Assistance Manager

Qualifications & Experience

Shelby has a decade of combined state and federal emergency management experience. Between 2013 and 2015, she served as the Florida Division of Emergency Management's (FDEM) Appeals Officer. In this role, she became FDEM's subject matter expert and primary point-of-contact for FEMA Public Assistance (PA) Program policy review and appeals. Aside from reviewing and recommending appeals for FEMA's consideration, she facilitated coordination between various stakeholders at the local, state, and federal levels to ensure timely resolution of appeal-related issues and provided guidance to Florida PA applicants regarding FEMA eligibility requirements. Between 2015 and 2023, Shelby worked for FEMA Region 4 as an Appeals Supervisor. During her tenure with FEMA, Shelby personally adjudicated over 300 PA first appeals affiliated with every facet of disaster recovery and oversaw the completion of countless other appeals and technical reviews prepared by appeals staff and Technical Assistance Contractors. She also participated in numerous policy development working groups and arbitration hearings; managed declaration requests for multiple Fire Management Assistance Grants (FMAG); became a certified trainer for FEMA's Procurement Disaster Assistance Team (PDAT); and processed and completed Florida non-congregate sheltering requests during the initial response stages for COVID-19. Shelby's state and federal appellate review work has spanned most disaster types (e.g., hurricanes, floods, windstorms, tornados, fire, snow/ice, COVID-19/pandemic, landslides, etc.) and all categories of disaster recovery work (i.e., Categories A-G). Her working knowledge of the federal laws, regulations, and policies which guide FEMA's PA Program is all-inclusive. Notably, Shelby has extensive knowledge of the requirements set forth in 2 C.F.R., Part 200 (federal procurement requirements); 44 C.F.R. § 206 (PA eligibility); the *Public Assistance Program and Policy Guide* (PAPPG); *PDAT Field Manual*; FEMA COVID-19 policies and fact sheets; *PA Simplified Procedures Policy* (FP 104-23-001); and *PA Appeals and Arbitration Policy* (FP 104-22-0001).

Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 10 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ FEMA PA Program ▶ FEMA Fire Management Assistance Grants <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA Professional Development Certification ▶ FEMA Certified Site Inspector ▶ Certified COR ▶ FEMA PDAT Trainer ▶ FEMA IS-100.c, IS-632, IS-700, IS-1000, IS-1001, IS-1018, IS-1027, and IS-1300 ▶ Regional FMAG Advisor <p>Education</p> <ul style="list-style-type: none"> ▶ Florida State University – B.S. in Sociology and Public Administration Certificate 	<p>AshBritt, Inc. 2023 – Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 – Hillsborough County, Leon County, and Suwanee County, FL, City of Valdosta, Dasher, and Lowndes County, GA – ROW, Push, Hazardous Tree, Basecamp <p>FEMA Region 4, 2015-2023</p> <ul style="list-style-type: none"> ▶ Appeals, Audits, and Policy Development <p>Led one six-person team of policy analysts and one six-person team of Technical Assistance Contractors in reviewing, analyzing, and preparing responses to first appeals submitted by Region 4 applicants. Attended policy briefings, provided recommendations for nationwide policy revisions/updates, and assisted arbitration panels. Prepared PA eligibility, appeal evaluation, and authorship trainings.</p> <ul style="list-style-type: none"> ▶ COVID-19 (DR-4486-FL), 2020 – Non-congregate housing eligibility reviews ▶ Southeastern Kentucky Fire Complex, 2016 – Fire declaration determination ▶ Kentucky Eagle’s Nest Fire, 2016 – Fire declaration determination <p>Florida Division of Emergency Management (FDEM), 2013-2015</p> <ul style="list-style-type: none"> ▶ Appeals Officer (“Blue Skies”) <p>Tracked grant lifecycles, provided first and second appeal recommendations, reviewed audits and identified related implications, coordinated with local, state, and federal stakeholders on issues related to appeals, and evaluated projects and scenarios for FEMA PA Program eligibility compliance.</p> <ul style="list-style-type: none"> ▶ Senior Management Analyst (“Gray Skies”) <p>Traveled to disaster sites to complete Preliminary Damage Assessments with subrecipient and FEMA representatives. Worked at Joint Field Offices (JFO) to assist with project development and quality assurance.</p> <ul style="list-style-type: none"> ▶ Severe Storms, Tornadoes, Straight-Line Winds and Flooding (DR-4177-FL), 2014 – PDAs and JFO deployments <p>Lyons & Farrar, PA, 2012-2013</p> <ul style="list-style-type: none"> ▶ Legal Assistant - Managed over 200 individual and business economic loss claims related to the Deepwater Horizon Economic Settlement and BP Claims Program.
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Qualifications & Experience

Christopher is a FEMA Debris/Public Assistance specialist who earned his Masters of Public Administration with a specialization in Emergency Management from Florida State University. He is a licensed EMT, Private Pilot, and earned a Bachelor’s Degree in Political Science, and minors in Emergency Management and Urban Regional Planning at Florida State University. He previously worked for the Florida Division of Emergency Management (FDEM) Mitigation Bureau, where he assisted in the formulation of mitigation plans as well as doing research for the Governors’ South Atlantic Alliance on Private Public Partnerships for short-term economic recovery. After some time in the Mitigation Bureau,

moved to the Recovery Bureau to assist Florida subgrantees with the FEMA Public Assistance (PA) program. Christopher led the FEMA G202 Debris Management course for Florida subgrantees, assisted in formulated debris related appeals, reviewed and submitted Debris Management Plans for the PA Alternative Procedures Pilot Program under the Sandy Recovery Improvement Act, served as a PA Coordinator for the FEMA Fire Management Assistance Grant Program (FMAG), and reviewed Florida county, city, municipality, and special jurisdictions contracts and RFPs for FEMA and 2 CFR compliance. Since joining AshBritt, he has assisted communities in maximizing their federal cost-share during declared disasters as well as reinforcing FEMA policies to ensure they retain maximum federal dollars.

Select AshBritt Experience

Disaster Experience

- ▶ 11 years

Areas of Expertise

- ▶ FEMA PA Assistance

Training & Certifications

- ▶ FEMA IS 100, 120a, 139, 200b, 200HCA, 208a, 230b, 235b, 240a, 241a, 242a, 244a, 632a, 634, 660, 700, 703a, 704, 775, 800b, 1000, FL-601 and 603, G-202 (Instructor), G-272, G-278, G-300, G-393, G-400, L-948
 - ▶ FL-606 Env. & Historic Preservation Compliance
 - ▶ OSHA First Responder
 - ▶ 40 Hour HAZWOPER
 - ▶ 8 Hour HAZWOPER Sup.
 - ▶ FEMA PDAT Training
 - ▶ Pilot License, EMT License
 - ▶ UAS Part 107 Drone
 - ▶ USAR Collapse Awareness
 - ▶ OUPV Captain License
 - ▶ USACE CQCM
- #### Education
- ▶ Florida State University – Bachelors of Political Science,
 - ▶ Florida State University – Masters of Public Admin

AshBritt, Inc. 2014 - Present

- ▶ Hurricane Nicole, 2022 – Brevard County, FL – ROW, DMS
- ▶ Hurricane Ian, 2022 – Brevard County, FL – ROW, DMS
- ▶ Red Tide, 2018 – St. Lucie County, FL - Dead Fish Collection and Disposal
- ▶ Hurricane Harvey, 2017 – Victoria County, TX – ROW, HHW, TDMS, Disposal
- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 - USACE - CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
- ▶ Hurricane Irma, 2017 – Martin and St. Lucie County, FL – ROW, TDMS, Haz Tree/Limb, Disposal.
- ▶ Hurricane Matthew, 2016 – Martin County, FL - ROW, TDMS, Disposal
- ▶ Winter Storm Jonas, 2016 – Baltimore, MD – Snow Removal Operations
- ▶ Red Tide, 2015 - Longboat Key, FL - Dead Fish Collection and Disposal

Florida Division of Emergency Management (FDEM), 2012-2014

▶ Public Assistance Coordinator – Fire Management Assistance Grant Program

Collected all pay policies, timesheets, work logs, vehicle logs, statewide mutual aid agreements, and all other necessary documentation for the obligation of federal reimbursement for 12 subgrantees for (DR-2902) FEMA FMAG program.

▶ Debris Specialist

DR 4138 Florida Severe Storms and Flooding

Debris Specialist – Provided Technical Assistance for affected jurisdictions in the Panhandle of Florida in order to coordinate proper contracting techniques.

▶ Debris Technical Assistance

Throughout Mr. Holsinger's tenure at FDEM Bureau of Recovery, he assisted Florida counties and many jurisdictions with procurement and FEMA Public Assistance guidance. From Debris Removal/Monitoring Contract review, Debris Management Plan review, to Comprehensive Emergency Management Plan re-approval, to assisting with technical questions and teaching.

▶ Hazard Mitigation Grant Program (HMGP)

Mr. Holsinger assisted the Mitigation Bureau in various projects that were being completed under the FEMA (HMGP) program. In addition, he was a part of the five-year update to the State of Florida Hazard Mitigation Plan.



Bill Johnson

Senior Director of Debris Management

Qualifications & Experience – Operational Role: TDMS Manager

Bill has over 40 years of disaster recovery experience. His primary responsibility includes the operational implementation of TDMS plans, he supervises site management, debris separation, and reduction crews, ensures proper containment and categorization of hazardous waste found in the debris stream. He arranges for recycling of appropriate debris materials as per the project or task-specific plans in the planning and operational phases. He ensures adherence to work rules and safety and environmental monitoring guidelines, supervises the loading of reduced debris for transportation to final disposal, ensures debris haul trucks are loaded within state DOT weight limits, and conducts site closures.

Select AshBritt Experience

Disaster Experience

▶ 23 years

Areas of Expertise

- ▶ TDMS Management
- ▶ Recycling
- ▶ Disposal
- ▶ Operations
- ▶ Project Management

Training & Certifications

- ▶ FEMA IS 100 & 700
- ▶ 40 Hr. HAZWOPER
- ▶ USACE CQCM for Contractors

Education

- ▶ Miami Springs High School, Miami Springs, FL

AshBritt, Inc. 2000 – Present

- ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, DMS, Disposal
 - ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal
 - ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal
 - ▶ Hurricane Michael – 2018 – Leon County, FL – Push, ROW, Waterway, Haz Tree/Limb, Disposal
 - ▶ Hurricane Irma, 2017 – FL, GA, SC – ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water, HHW
 - ▶ Hurricane Harvey, 2017 – Victoria County, TX – ROW, HHW, TDMS, Disposal
 - ▶ Hurricane Matthew, 2016 – Brevard County, FL – ROW, Beach Debris, Haz Tree/Limb
 - ▶ Valley Fire, 2015 – Lake County, CA – Haz Tree Felling, Fire Debris
 - ▶ Winter Storm Pax, 2014 – Georgetown County, SC – ROW, TDMS, Disposal
 - ▶ Hurricane Sandy, 2012 – Ocean County, NJ – Vessels, Waterway, ROW, TDMS, Disposal
 - ▶ Severe Winter Storm, 2011 – Springfield, MA – ROW, TDMS, Disposal, Haz Tree/Limb
 - ▶ Earthquake, Haiti, 2010 – Demolition, ROW C&D, Base Camp, Disposal
 - ▶ Hurricane Ike, 2008 – Hardin County, TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services
 - ▶ Hurricane Katrina, 2005 – Jackson County, MS – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
 - ▶ Hurricane Wilma, 2005 – FL – ROW, TDMS, Disposal
 - ▶ Hurricane Charley, 2004 – FL – ROW, TDMS, Disposal
 - ▶ Hurricane Frances, 2004 – FL – ROW, TDMS, Disposal
 - ▶ Hurricane Jeanne, 2004 – FL – ROW, TDMS, Disposal
- Waste Management, Inc., FL 1997-1999

▶ **Divisional Vice President**

Responsible for leading and managing the organization’s Refuse Collection Division and recycling plant in Broward County, Florida.
Browning Ferris, Inc., FL 1979-1997

▶ **Vice President**

Responsible for the operations of over 250 employees and 125 route trucks



in the West Palm Beach area.
 United States Army, Fort Leonard Wood, MO
 Specialist 5 – 18 Months in Vietnam



Danny Demidio

Regional Manager

Qualifications & Experience – Operational Role: TDMS Manager

Danny is a key member of a rapid-response team with over 28 years of experience. He deploys to manage disaster recovery operations for assigned project client area. He conducts debris field surveys, facilitates and communicates progress reports, assists client with media briefings, and manages disaster recovery operations. Furthermore, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety. During the operations, he reports to the Senior Project Manager/Operations Manager.

Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 28 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ TDMS Management ▶ Recycling ▶ Disposal ▶ Operations ▶ Project Management <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA IS 100 and 700 ▶ 40 Hr. HAZWOPER ▶ 8 Hr. HAZWOPER Refresher ▶ 8 Hr. HAZWOPER Supervisor ▶ USACE CQCM for Contractors ▶ Class A Commercial Driver's License ▶ DOT Traffic Safety Course Certification <p>Education</p> <ul style="list-style-type: none"> ▶ Miramar High School, FL 	<p>AshBritt, Inc. 1992 – Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 – Lowndes County, Dasher, and Valdosta GA– ROW, Hazardous Tree/Limb, DMS, Disposal ▶ Hurricane Nicole, 2022 – Brevard County, FL – ROW, TDMS ▶ Hurricane Ian, 2022 – Brevard County, FL – ROW, TDMS ▶ Hurricane Ian, 2022 – FDEM – Roadway, DMS, Disposal, Haz Tree/Limb, Waterway, PPDR/ROE, Demolition, HHW, E-waste, Vehicles/Vessels ▶ Flooding, 2022 – Kentucky Transportation Cabinet – ROW, Waterway, Disposal ▶ Hurricane Ida 2021 – LA, MS – ROW, TDMS, Haul Out, Disposal ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal ▶ Tropical Storm Isaias, 2020 – NY & CT – ROW, Haz Tree, Disposal ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Michael – 2018 – Gulf County, FL – Push, ROW, Haz Tree/Limb, Disposal ▶ Hurricane Irma, 2017 – Brevard County, FL – ROW, Beach Debris, Haz Tree/Limb, Disposal. ▶ Hurricane Harvey, 2017 – Victoria County, TX – ROW, Generators, Ancillary Services, TDMS, Haul Out, Disposal ▶ Hurricane Matthew, 2016 – Brevard County, FL – ROW, Beach Debris, Haz Tree/Limb ▶ Winter Storm Jonas, 2016 – Rockville, MD – Snow Removal Operations ▶ Soberanes Fire, 2016 – Monterey County, CA – ROW, Haz Tree, Fire Debris ▶ Valley Fire, 2015 – Lake County, CA – Haz Tree Felling, Fire Debris
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- ▶ **Valley Fire, 2015 – PG&E, Lake County, CA – Haz Tree Felling, Fire Debris**
- ▶ Hurricane Sandy, 2012 – NJ – Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 – MA – ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Tornadoes, 2011 – MA – ROW, DMS, Hazardous Tree Mitigation
- ▶ Earthquake, Haiti, 2010 – Demolition, ROW C&D, Base Camp Services, Disposal
- ▶ Oil Spill – BP, 2010 – MS & FL – Oil Spill cleanup, Deflection Boom, Skimmers
- ▶ Hurricane Ike and Dolly, 2008 – Hidalgo County, Brazoria and Liverpool, TX – ROW, TDMS, Disposal, Water Relocation, Ancillary Services
- ▶ Hurricane Katrina, 2005 – MS, LA, FL – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Ivan, 2004 – Escambia County, FL – ROW, TDMS, Disposal, Waterway
- ▶ Hurricane Dennis, 2004 – Escambia County, FL – ROW, TDMS, Disposal
- ▶ Hurricane Charley, 2004 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Frances, 2004 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Jeanne, 2004 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Andrew, 1992 – FL – Incorporated AshBritt Inc.



Christina Demidio

Controller

Qualifications & Experience

As the accounting administrator for all AshBritt projects since 2005, Christina manages all payables, reconciles operational reporting to subcontractor invoices, processes subcontractor invoices for payment, and is the lead data entry and invoicing contact. She handles all invoicing and subcontractor files for all our subcontractors. She assists the project managers in all administrative duties. This includes but is not limited to invoices and billing for all clients and subcontractors. Most recently, Christina managed all client invoicing and subcontractor invoices for AshBritt’s Hurricane Idalia and Ian response.

Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 18 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Data Management ▶ Subcontractor Management ▶ FEMA Documentation <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA IS 100 & 200 ▶ Florida Notary ▶ USACE CQCM for Contractors 	<p>AshBritt, Inc. 2004 – Present</p> <ul style="list-style-type: none"> ▶ Hurricane Idalia, 2023 – Hillsborough County, Leon County, and Suwanee County, FL, City of Valdosta, Dasher, and Lowndes County, GA – ROW, Push, Hazardous Tree, Basecamp ▶ Hurricane Nicole, 2022 – Brevard County, FL – ROW, DMS ▶ Hurricane Ian, 2022 – FL – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, PPDR, Demolition, Base camps, White Goods/Freon, Vessels, Vehicles, HHW, E-waste ▶ COVID-19 Sites, 2022 – Nevada – Monoclonal Infusion Sites ▶ Tornadoes, 2022 – Hopkins County, KY – ROW & Haul ▶ Hurricane Nicholas, 2021 – Freeport, TX – ROW, TDMS, Disposal ▶ Hurricane Ida 2021 – LA, MS, and NJ – ROW, TDMS, Haul Out, Disposal ▶ Oregon Wildfires, 2021 – ODOT, OR – PPDR Fire Debris, Haz Tree Removal ▶ COVID-19 Sites, 2021 – Louisiana Dep. Of Health – Monoclonal Infusion
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Qualifications & Experience

Education

- ▶ Pensacola Christian College, BS in Music Education (piano proficiency)
- ▶ Pensacola Christian College, MS in Music Education (piano proficiency)

Sites

- ▶ COVID-19 Sites, 2021 – Harris County, TX – Vaccination Sites
- ▶ COVID-19 Sites, 2021 – Florida DEM – Vaccination Sites
- ▶ COVID-19 Sites, 2021 – Virginia DEM – Vaccination Sites
- ▶ COVID-19 Sites, 2021 – Texas DEM – Vaccination Sites
- ▶ Hurricane Sally, 2020 – Escambia County, FL – ROW, Haz Tree/Limb, Disposal
- ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal
- ▶ Tropical Storm Isaias, 2020 – NY & CT – ROW, Haz Tree, Disposal
- ▶ COVID-19 Shelters, 2020, Massachusetts – Medical Shelters for COVID
- ▶ COVID-19 School Disinfecting, 2020, Miami, FL – Disinfecting Schools for COVID
- ▶ Tropical Storm Imelda, 2020, Orange County, TX – TDMS Haul C&D to Disposal
- ▶ Storms, 2019 – Fairfax, VA – ROW
- ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal
- ▶ Winter Storm Gia, Feb 2019 – Overland Park, KS – ROW, Haz Tree/Limb, Disposal
- ▶ Pacific Gas and Electric Company – Camp Fire – 2018 – Pre-Inspection for Accelerated Wildfire Reduction and Hazardous Tree Removal program
- ▶ Hurricane Michael – 2018 – FL, GA, USACE – Push, ROW, Waterway, Haz Tree/Limb, Disposal
- ▶ Tubbs/Pocket/Sulphur/Atlas/Redwood Valley/Nuns Fire – 2017 – USACE – CA PPDR/ROE Fire Debris, Erosion Control, Air Monitoring, & Disposal
- ▶ Hurricane Irma, 2017 – FL, GA, SC – ROW, Beach Debris, Haz Tree/Limb, Generators, Ancillary Services, Emergency Food and Water, HHW
- ▶ Hurricane Harvey, 2017 – TX – ROW, HHW, MRE's, Generators, Shelters, Sand Removal
- ▶ Hurricane Matthew, 2016 – FL, GA, SC – ROW, Beach Debris, Haz Tree/Limb
- ▶ Winter Storm Jonas, 2016 – MD & VA – Snow Removal Operations
- ▶ Blue Cut Fire, 2016 – San Bernardino County, CA – Showers, Ancillary Services
- ▶ Soberanes Fire, 2016 – Monterey County, CA – ROW, Haz Tree, Fire Debris
- ▶ Severe Storm, 2016 – Collier County, FL – ROW, DMS, Disposal
- ▶ Valley Fire, 2015 – Lake County, CA – Haz Tree Felling, Fire Debris
- ▶ Valley Fire, 2015 – PG&E, Lake County, CA – Haz Tree Felling, Fire Debris
- ▶ Flooding, 2015 – Charleston, SC – ROW
- ▶ Flooding, 2015 – Hidalgo County, TX – Vac Truck to Relocate Water
- ▶ Winter Storm Pax, 2014 – GA & SC – ROW, TDMS, Disposal
- ▶ Hurricane Sandy, 2012 – VA, NY & NJ – Vessels, Waterway, ROW, TDMS, Disposal
- ▶ Severe Winter Storm, 2011 – CT – ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Severe Winter Storm, 2011 – MA – ROW, TDMS, Disposal, Haz Tree/Limb
- ▶ Tornadoes, 2011 – MA – ROW, DMS, Hazardous Tree Mitigation
- ▶ Oil Spill – BP, 2010 – MS & FL – Oil Spill cleanup, Deflection Boom, Skimmers
- ▶ Hurricane Ike, 2008 – TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services
- ▶ Hurricane Dolly, 2008 – TX – ROW, TDMS, Disposal, Building Restoration,

Qualifications & Experience

- Water Relocation, Ancillary Services
- ▶ Ice Storm, 2006 – Alden & Erie County, NY – ROW, Disposal
- ▶ Hurricane Katrina, 2005 – MS, LA, FL – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Ivan, 2004 – Escambia County, FL – ROW, TDMS, Disposal, Waterway



Richie Bensch

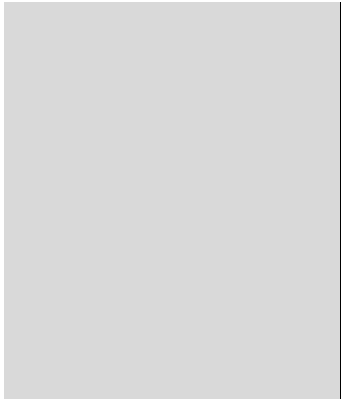
Regional Manager

Qualifications & Experience – Operational Role: Operations Supervisor

Richie is a key member of a rapid-response team with over 25 years of experience. He deploys to manage disaster recovery operations for assigned project client area. He conducts debris field surveys, facilitates and communicates progress reports, assists client with media briefings, and manages disaster recovery operations. Further, he directs all activities of assigned operations personnel, subcontractors, and vendors in the execution of contracted scope of work. He will ensure contractual compliance in areas of technical approach, quality control and safety. During the operations, he reports to the Senior Project Manager/Operations Manager.

Select AshBritt Experience

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| <p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 28 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ TDMS Management ▶ Recycling ▶ Disposal ▶ Operations ▶ Project Management <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA IS 100 ▶ 40 Hr. HAZWOPER ▶ 8 Hr. HAZWOPER Refresher ▶ 8 Hr. HAZWOPER Supervisor ▶ USACE CQCM for Contractors ▶ Class B Commercial Driver's License ▶ DOT Traffic Safety Course Certification | <p>AshBritt, Inc. 1994 – Present</p> <ul style="list-style-type: none"> ▶ Hurricane Ian, 2022 – Key West, FL – ROW, TDMS, Disposal, White Goods/Freon ▶ Hurricane Ian, 2022 – FDEP – Waterway, DMS, Disposal, Haz Tree/Limb, HHW, E-waste, Vehicles/Vessels ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Michael – 2018 – Gulf County, FL – Push, ROW, Haz Tree/Limb, Disposal ▶ Hurricane Irma, 2017 – FL – ROW, Beach Debris, Haz Tree/Limb, Disposal. ▶ Hurricane Harvey, 2017 – Refugio County, TX – ROW, Generators, Ancillary Services, TDMS, Haul Out, Disposal ▶ Hurricane Matthew, 2016 – St. Johns County, FL – ROW, Beach Debris, Haz Tree/Limb, Disposal. ▶ Winter Storm Jonas, 2016 – Baltimore, MD – Snow Removal Operations ▶ Valley Fire, 2015 – Lake County, CA – Haz Tree Felling, Fire Debris ▶ Valley Fire, 2015 – PG&E, Lake County, CA – Haz Tree Felling, Fire Debris ▶ Winter Storm Pax, 2014 – Sumter, SC – ROW, TDMS, Disposal ▶ Hurricane Sandy, 2012 – NJ – Vessels, Waterway, ROW, TDMS, Disposal ▶ Severe Winter Storm, 2011 – MA – ROW, TDMS, Disposal, Haz Tree/Limb ▶ Hurricane Irene, 2011 – Emporia, VA – ROW, TDMS, Disposal ▶ Earthquake, Haiti, 2010 – Demolition, ROW C&D, Base Camp Services, Disposal ▶ Oil Spill – BP, 2010 – MS & FL – Oil Spill cleanup, Deflection Boom, |
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Skimmers

- ▶ Hurricane Ike, 2008 – Orange County, TX – ROW, TDMS, Disposal, Building Restoration, Water Relocation, Ancillary Services
- ▶ Hurricane Dolly, 2008 – Brazoria and Liverpool, TX – ROW, TDMS, Disposal, Ancillary Services
- ▶ Hurricane Katrina, 2005 – MS, Coral Gables, FL – ROW, Ancillary, TDMS, Disposal, Haz Tree, HHW, Putrescent Debris, PPDR/ROE
- ▶ Hurricane Wilma, 2005 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Dennis, 2004 – Escambia County, FL – ROW, TDMS, Disposal
- ▶ Hurricane Charley, 2004 – FL – ROW, TDMS, Disposal
- ▶ Hurricane Frances, 2004 – Boca Raton, FL – ROW, TDMS, Disposal
- ▶ Hurricane Jeanne, 2004 – FL – ROW, TDMS, Disposal



Dilia Camacho

Vice President

Qualifications & Experience – Operational Role: Quality Control Supervisor

Credited as an environmental steward, Dilia offers 24 years of combined experience from both the private and public sectors. Her diverse background includes nine years of county government experience in the Solid and Hazardous Waste Management Industry. Specializing in maintaining regulatory and contractual compliance for solid waste operations, facilities, hazardous waste collection and disposal, waste reduction, and recycling, along with emergency disaster recovery management. Ms. Camacho spearheaded, Hurricane Irma’s Disaster Recovery Mission in Collier County, Florida. Her role was instrumental in managing the recovery process for restoring storm impacted areas utilizing local governmental, municipal, and district support and resources. Ms. Camacho is also a seasoned professional that is well-versed in the logistics and transportation industry. She has over ten years of experience managing international import/export distribution channels from various U.S. ports to foreign trade routes throughout Latin America and the Caribbean.

Select AshBritt Experience

<p>Disaster Experience</p> <ul style="list-style-type: none"> ▶ 24 years <p>Areas of Expertise</p> <ul style="list-style-type: none"> ▶ Transportation/Logistics ▶ Strategic Management & Planning ▶ Project Management ▶ Solid & Hazardous Waste Management Operations ▶ FEMA Technical Assistance ▶ Subcontractor Mgt. <p>Training & Certifications</p> <ul style="list-style-type: none"> ▶ FEMA IS 100, 200, 700, 800 	<p>AshBritt, Inc. 2019 – Present</p> <ul style="list-style-type: none"> ▶ Hurricane Ian, 2022 – Charlotte County, FL – ROW, TDMS, Disposal, Haz Tree/Limb, Waterway, White Goods/Freon Removal ▶ FEMA 5,000 COVID Vaccination 2021 – IN, KY, MA, MD, NJ, WI, VA, NC, AL, MS, MI, MN, PA, VT, NH – Management of Vaccination Sites ▶ COVID-19 Sites, 2021 – Harris County, TX – Vaccination Sites ▶ COVID-19 Sites, 2021 – TDEM - Alternate Care Sites & Monoclonal Infusion Centers ▶ Hurricane Sally, 2020 – Escambia County, FL – ROW, Haz Tree/Limb, Disposal ▶ Hurricane Laura, 2020 – Orange County, TX – ROW, Haz Tree/Limb, Disposal ▶ Tropical Storm Isaias, 2020 – NY & CT - ROW, Haz Tree, Disposal ▶ Hurricane Dorian, 2019 – Charleston County, SC – ROW, Haz Tree/Limb, Disposal <p>Collier County, FL, 2008 – 2019</p> <ul style="list-style-type: none"> ▶ Hurricane Irma, Sept. 2017 – Collier County, FL.
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- ▶ 40 Hr. HAZWOPER
- ▶ 8 Hr. HAZWOPER Supervisor
- ▶ CPR/AED/First Aid Cert.
- ▶ SWANA – Mgr. of Landfill Operations
- ▶ SWANA – Managing Integrated Solid Waste Management Systems
- ▶ SWANA – Recycling Mgr.
- ▶ Florida State University – Certified Public Manager

Education

- ▶ Florida International University -, B.A., Business Administration
- ▶ *Concentration:* International Business & Finance
- ▶ Bilingual English/Spanish

Directed the debris recovery mission for Collier County, collecting 3.6 million C.Y. of ROW Vegetative Debris, Construction and Demolition, White Goods, and Household Hazardous Waste. She managed the operations of six TDMS and five TDMS and coordinated air monitoring and noise testing for TDMS. She spearheaded six hazardous waste collections events in storm impacted areas, managed daily operations with debris, monitoring, and waste hauling contractors, and was instrumental toward the successful execution of FEMA documentation, invoicing, and financial reconciliations. She served as the lead Public Information Officer for the County, developing internal and external communications, press releases, multi-media campaigns, public announcements, presentations, and webpage updates. She revised Collier County's Hurricane Disaster Debris Management Plan and produced Hurricane Irma's After-Action Report.

▶ **Hurricane Irma, Sept. 2017 – Collier County, FL.**

Directed the first phase of Collier County's waterway debris recovery project for county-maintained canals and ditches, collecting 13,092 CY of Vegetative Debris. Ms. Camacho successfully coordinated the County's navigable and non-navigable funding program through NRCS, utilizing drone and field surveillance to identify storm debris quantities and access points for cleanup recovery operations.

▶ **MLK Storm – Jan. 2016 – Collier County, FL.**

Ms. Camacho directed the collection of over 44,032 CY ROW Vegetated and Construction and Demolition Debris from a severe windstorm impacting Collier County's Golden Gate City area. She coordinated, monitored, and tracked debris recovery operations and was responsible for the execution of FEMA documentation, invoicing, and internal reconciliations.

D. Sustainability Initiatives

AshBritt's commitment to reducing our environmental impact is achieved through environmentally responsible practices such as landfill diversion, waste reduction, reuse, and recycling. Our Corporate Sustainable Program conserves ecosystem diversity and promotes the preservation of natural resources and valuable landfill airspace for future generations. Promoting sustainable communities is also a fundamental aspect of our corporate endeavors. Our stewardship expands beyond traditional recycling methods, adopting a circular framework of debris management practices, green procurement guidelines, and education outreach that encourages thoughtful green service providers and procurement of products made from recycled materials.



• **Recycling At Work**

AshBritt's corporate office and satellite locations foster sustainable practices compliant with federal and state regulations and local ordinances. Here are just a few of the ways our offices stay environmentally conscious:

- ▶ Adhering to local recycling disposal programs nationally, our offices maintain robust recycling programs covering a wide range of recyclable materials, including office paper, cardboard, plastic bottles, aluminum cans, ink cartridges, batteries, e-waste, mercury-containing devices, light bulbs, fluorescent lights, and HID lamps.
- ▶ In our daily workspace, we prioritize energy conservation and efficiency with our Energy-Star-rated appliance portfolio. This includes Canon copiers and printers, HP and Lenovo computers, Polycom phone systems, water dispensing units, and air purifiers. These appliances contribute to creating an energy-efficient environment.
- ▶ Our Main Office cooling system, featuring high SEER-rated equipment such as Lennox Merit Series, Trane American Standard Packaged Units, and Carrier Performance Series, aligns with Energy-Star standards, meeting or exceeding EPA guidelines for energy efficiency. The cooling system utilizes R-410A as the cooling agent, recognized as an environmentally friendly, non-ozone-depleting, high-efficiency hydrofluorocarbon (HFC) refrigerant. This choice is known for reducing power consumption, enhancing product performance, improving reliability, and having the lowest global warming TEWI (Total Equivalent Warming Impact).
- ▶ We have adjusted our procurement processes to ensure environmentally responsible business practices that minimize office waste and offer long-term cost-savings. A paperless filing system promotes a paper-conscious office environment that supports the use of Post-it notes and double-sided printed copies and commands the use of 100% recycled paper. These measures enhance resource efficiency by reducing office waste, avoiding the use of single-use disposal products, and promoting energy conservation through the implementation of energy-efficient LED lighting.
- ▶ Office essential electronic equipment such as computers, printers, and televisions are all acquired with environmental considerations, ensuring they possess an Energy-Star rating.
- ▶ The AshBritt fleet of F-150 vehicles has Tier 4 emissions standards and features an EcoBoost V6 engine with stop/start technology. Environmentally friendly powertrains minimize environmental impacts by reducing emissions and improving fuel efficiency. Additionally, standard equipment leasing agreements for construction equipment, whether on or off-road, adhere to Tier 4 emission standards.

• Environmental Recycling Plan

Natural catastrophic disaster events such as hurricanes, earthquakes, fires, tornadoes, and floods will yield massive and challenging debris accumulations. Following such storm events, the prevalent types of waste include vegetative debris and construction and demolition debris (C&D). Furthermore, the devastation of homes, residential garages, sheds, or storage facilities generates volumes of household hazardous waste (HHW) and white goods. These materials must be carefully separated from the storm-generated C&D and vegetative debris. Hence, AshBritt maintains an environmentally conscientious approach when strategizing the disposal of these disaster debris commodities.

Guided by industry standards, AshBritt's recycling plan complies with and contributes to the State of Florida's 75% Recycling Goal, Florida Statutes Section 403.7032 and 403.706.

- ▶ **HHW and White Goods Segregation and Disposal.** White goods, including, but not limited to, refrigerators, freezers, and air conditioners, will be separated by refrigerant-containing units and non-refrigerant units. Freon-containing units will undergo inspection and freon extraction. Once freon extraction is completed, white goods are baled and transported to a local recycling facility for disposal. Other items within the debris stream that required special handling included E-waste

(i.e., computers, TVs, and other electronic items), lawnmowers, and tires. E-waste presents an environmental and health safety concern owing to the toxicity of substances from the parts if they are not processed properly. We collect and transport special waste to a local recycling facility for disposal.

- ▶ **Tire Recycling.** One recycling commodity that is frequently overlooked and challenging to the waste stream is tires. Due to their large volume, high durability, and non-degradable nature, tires are ecologically problematic. Categorized as one of the non-desired commodities of landfills, their large volumes and void space trap methane gas and damage landfill lines that help keep landfill contaminants from polluting local surfaces and groundwater. Technological advancements have allowed for the reuse of tires, which include beneficial reuse, such as building artificial reefs, use for construction material, fuel, asphalt, and rubber mulch.



- ▶ **Proper Disposal of Abandoned Vehicles/Vessels.** In the aftermath of a disaster, abandoned vehicles and submerged vehicles and vessels become hazardous debris, presenting environmental and health safety risks due to their diverse hazardous components. Proper disposal procedures include dismantling vehicles and retrieving submerged vehicles and vessels to ensure the correct recovery of gasoline, diesel fuel, refrigerants, lubricating oils, mercury from ABS switches and convenience switches, lead-acid batteries, brake and transmission fluids, antifreeze, and tires before transporting them to a recycling facility.
- ▶ **Revitalizing Sand Dunes.** Revitalizing sand dunes that have suffered degradation after a natural disaster is crucial for reinstating the overall well-being and biodiversity of the sand dune ecosystem. AshBritt specializes in the targeted service of restoring eroded beaches and damaged sand dunes. Beach sand, both natural and artificial sand dunes, seaweed, and other marine materials, are often displaced or scattered in areas affected by storms. This sand, along with other materials, becomes intermingled with various storm debris, including wood, glass, concrete, asphalt, stone, clay, metals, and other building and vegetative materials. After undergoing screening and separation processes, the blended sand debris is transported to rehabilitate coastal areas impacted by erosion. This restoration not only establishes a habitat for flora and fauna but also contributes to the protection of coastal areas.

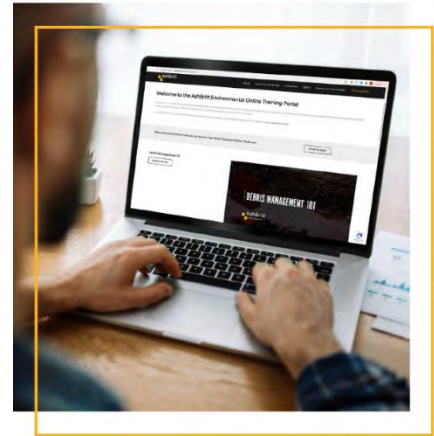


- ▶ **Repurposing Floodwaters.** Implementing a sustainable strategy for managing excess water during floods entails transforming the surplus water into a valuable resource, mitigating its potential threat. AshBritt actively promotes recovery initiatives that involve relocating and repurposing floodwaters for diverse applications. This encompasses collecting and storing excess floodwaters in reservoirs and ponds, underground storage to bolster groundwater resources, irrigation for agricultural purposes, groundwater recharge for aquifer replenishment, wetland restoration, erosion prevention, and utilization in water treatment facilities.

Thorough pre-planning expands possibilities and maximizes opportunities for recycling or finding beneficial uses for a larger portion of disaster debris. Although it poses a considerable challenge, optimizing diversion not only diminishes dependence on landfill space but also facilitates the recovery of valuable resources, preserves natural resources, and has the potential to yield cost savings for the entire recovery process.

- **Training and Education**

As environmental stewards, we assist our clients in identifying environmentally conscious service providers, debris processing facilities, and recycling partners to enhance waste reduction and diversion efforts for debris recovery projects. The commitment to sustainability is influenced by state and local regulations, incentivized recycling programs, recycling collections initiatives, and accessibility of local recycling processors. Occasionally, our clients promote recycling through local partnerships and referral programs. Alternatively, AshBritt's Project Managers take the lead in driving recycling initiatives by conducting thorough area-specific research and analyzing recycling markets to identify local composting, processing, and recycling facilities. Our educational efforts extend to collaborations with the Florida Department of Environmental Protection, ensuring compliance with environmental regulations and state-specific mandates governing waste disposal, recycling, and permitted processing facilities.



Training on waste diversion, waste reduction, reuse, and recycling varies for each state, however, the corporate vision remains the same. Through AshBritt's Online Training Academy, our reserve staff is annually trained on debris management and sustainable concepts through a series of online training modules created by AshBritt's industry experts. AshBritt's Online Training Academy is a comprehensive training model customized for post-storm debris management, supporting preparedness and response capacity for governments, businesses, and communities. These online videos will play a key role in establishing robust education and planning partnerships, ensuring more "readiness" in disaster-impacted communities and is available at www.ashbritt.com.

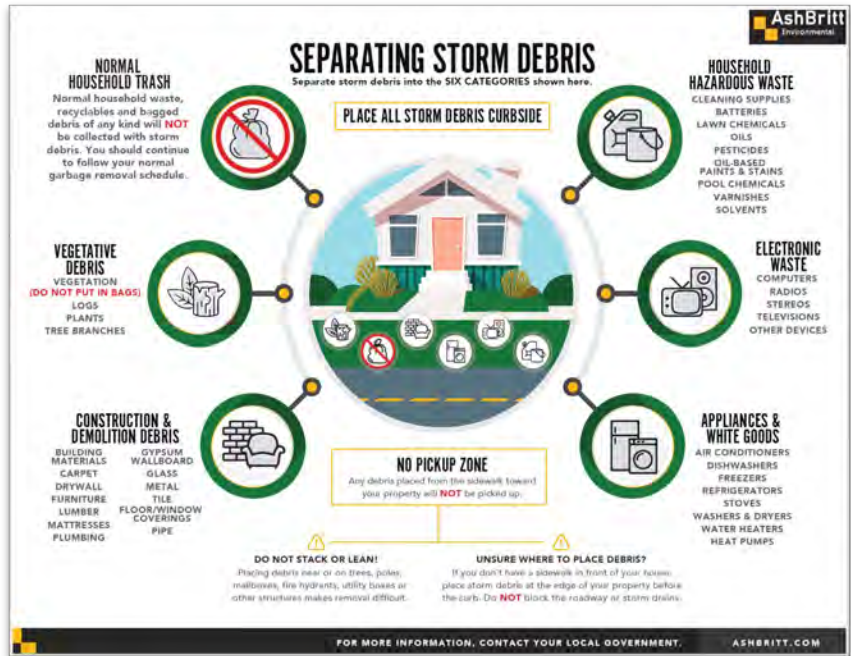
The AshBritt team members, engaged in debris recovery projects, actively adhere to a Field Operations Code of Conduct that reinforces our commitment to corporate stewardship and sustainable practices.

- ▶ Collaborate closely with State and Local partners to adhere to all relevant environmental laws, regulations, and regional agreements.
- ▶ Implement both mandatory and voluntary measures to judiciously utilize and conserve resources across all emergency recovery projects..
- ▶ Advocate for disposal partnerships that align with green initiatives, contributing to state and local mandated waste reduction, reuse, and recycling objectives.
- ▶ Work efficiently and aggressively to contribute to environmental conservation through conventional composting and reuse land applications for processed vegetative waste.
- ▶ Strive diligently and proactively to support environmental conservation through the proper disposal, reuse, and recycling of construction and demolition debris.
- ▶ Actively work to contribute to environmental conservation by efficiently eliminating, extracting, and properly recycling white goods and household hazardous waste (HHW).
- ▶ Contribute to environmental conservation by efficiently processing and recycling special waste: tires, electronic waste, and sand when applicable.
- ▶ Collaborate actively with state and local partners to provide disposal receipts for recyclable commodities tracked by state-mandated recycling goals.
- ▶ Support national initiatives for the biological preservation of natural resources through partnered clean-up events and recovery initiatives.

- **Education Outreach/Community Involvement**

Education and community outreach play a crucial role in fostering environmental awareness, improving program initiatives, and ensuring the effective and efficient implementation of sustainable plans. AshBritt collaborates closely with clients on an annual basis to refine marketing strategies and enhance community outreach initiatives, aiming to enhance existing programs and offer additional educational resources. These efforts are designed to actively promote and increase awareness about storm preparedness and the proper segregation of storm debris.

AshBritt developed the Residential Storm Debris Separation Guide to support clients in their community outreach initiatives, providing residents with guidance on the proper segregation of storm debris. Aligned with FEMA's Public Assistance Program and Policy Guide (PAPPG) Version 4, effective June 1, 2020, the guide combines standard public right-of-way storm debris categories eligible under the PAPPG with specific regional collection programs. The result is a tailored Residential Storm Debris Separation Guide that can be effectively promoted through various media outlets (see right).



E. Corporate Information

Business Structure	S Corporation
Company Address	565 E Hillsboro Blvd, Deerfield Beach, FL 33441
Phone Number	(954) 725-6992
Fax Number	(954) 725-6991
Email Address	response@ashbritt.com
Website	www.ashbritt.com
Contact Person	Brian Thomason (954) 240-1110 bthomason@ashbritt.com
Size of Firm	40+ primary staff

F. Financial Capability

Access to immediate operational funds and longer-term credit is one of the most vital factors in ensuring the swift initiation and continued progress of response and recovery efforts. Following any large-scale, widespread disaster event, the City's resources, infrastructure, and processes may become overwhelmed. Reliable financial support and sound management are vital to a successful project. As the nation's leading provider of disaster debris management services, AshBritt has substantial financial resources, capabilities, and experience. Our historical record and supporting financial documentation clearly demonstrate these strengths. Importantly, we have the capital strength to accommodate increased cash flow demands throughout any disaster recovery project and the capacity to assume extensive expenditures for prolonged periods (historically exceeding 150 days) before receiving any funds for our services.

Bonding: \$1 Billion
Working Capital: Over \$100 Million
Underwrote \$100 Million for USACE Katrina Mission

AshBritt has a strong, steady record of paying all vendors and subcontractors in accordance with executed contracts. Moreover, we work with small businesses to accommodate shorter payment terms, as needed, to ensure that all companies, large and small, can actively participate in our recovery efforts and projects. With our capital reserves and our significant line of credit, as well as the ability to draw on resources from some of our long-standing business partners, we can simultaneously maintain and finance multiple large, extended projects. Examples of AshBritt's ability to initiate and maintain a strong workforce and financial stability are captured in the table on the following page.

Project Financing History		
Year	Disaster(s)	Funds
2022	Hurricane Ian and Kentucky Flooding Size of Workforce Managed: Over 1,000 pieces of heavy equipment	\$450,000,000
2018	Hurricane Michael Size of Workforce Managed: Over 800 pieces of heavy equipment	\$274,468,728
2017	USACE Northern California Wildfires Size of Workforce Managed: Over 2,000 pieces of heavy equipment	\$307,166,947
2017	Hurricane Irma Size of Workforce Managed: Over 1,500 pieces of heavy equipment	\$181,024,248
2016	Hurricane Matthew Size of Workforce Managed: Over 500 pieces of heavy equipment	\$88,610,796
2012	Hurricane Sandy Size of Workforce Managed: Over 1,800 pieces of heavy equipment	\$228,621,575
2005	Hurricane Katrina Size of Workforce Managed: Over 12,400 pieces of heavy equipment	\$733,700,702

**** Please find AshBritt's Bond and Bank Letters on the following pages ****

Kimberly Bryson
Senior Vice President
Senior Relationship Manager

Business Banking
FL6-812-09-1 | 401 E. Las Olas Blvd., 18th Floor
Fort Lauderdale, FL 33301
T 954.765.2144 F 866.596.6847 M 954.829.9406
kimberly.bryson@bofa.com

To: City of Fort Lauderdale
100 N. Andrews Avenue
Fort Lauderdale, FL 33301

Re: AshBritt Inc
565 E Hillsboro Blvd
Deerfield Beach FL 33441-3543

I, Kimberly Bryson, a Senior Vice President of Bank of America, N.A. ("Bank of America"), confirm that AshBritt Inc. maintains balances with Bank of America in the eight figures. AshBritt Inc. has a Low to Mid Eight Figure Line of Credit Facility with Bank of America that has been handled as agreed. Ashbritt Inc. has been a very valued client of Bank of America since January 1999 and has always handled their accounts and credit facilities as agreed.

This information is being delivered to you at the request of AshBritt Inc. Please note that the information set forth in this letter is subject to change without notice and is provided in strictest confidence to you for this limited purpose and your use only, without any responsibility, guarantee, commitment, or liability on the part of Bank of America, its affiliates or any of its or its affiliates' directors, officers, or employees. Bank of America cannot provide any credit ratings or opinions of the creditworthiness of AshBritt Inc, and the above information does not constitute an opinion of Bank of America of the ability of AshBritt Inc. to successfully perform any obligations under any agreement it may enter into with you, Bank of America, or any other entity. Finally, Bank of America undertakes no responsibility to update the information set forth in this letter.

If you have any additional questions, please do not hesitate to contact me.

Regards,

Kimberly Bryson

Senior Vice President
Senior Client Manager
Commercial Banking
Bank of America, N.A.
401 E. Las Olas Blvd., 18th Floor
Fort Lauderdale, FL 33301
kimberly.bryson@bofa.com
Ph. 954-765-2144
Fax. 866-596-6847

****If anyone needs to confirm the validity of this document they may contact Kimberly Bryson, SVP via email or phone****



Liberty Mutual Surety

Marc Davis

Field Product Line UW Specialist

Marcus.Davis@LibertyMutual.com

Phone # 601-503-1172

Cell # 601-812-9885

March 11, 2024

City of Fort Lauderdale
100 N. Andrews Avenue
Fort Lauderdale, FL 33301

RE: AshBritt, Inc.

Dear Sir/Madam:

It is a privilege of Liberty Mutual Insurance Company to provide surety support for AshBritt, Inc. for the past 15 plus years. We are pleased to share with you our favorable experience and high regard for AshBritt, Inc. Ashbritt, Inc. is a stable company with an extremely strong financial position. AshBritt continues to handle their obligations in an exemplary fashion.

While we would certainly consider higher limits should the occasion arise, we currently have AshBritt, Inc. on a single job program exceeding \$1,000,000,000 with an aggregate program exceeding \$2,000,000,000.

Should any projects be awarded to and accepted by AshBritt, Inc. we are prepared to provide the required bonds on their behalf. Our support is conditioned upon completion of the underwriting process, including satisfactory review of contract documents, confirmation of financing and our ongoing review of the operational and financial capacity of AshBritt, Inc.

This letter is not an assumption of liability and is issued only as a prequalification reference request from our client. It should be understood, that any arrangement for bonds is strictly a matter between AshBritt, Inc. and Liberty Mutual Insurance Company.

Liberty Mutual Insurance Company is licensed in all 50 states and listed on the U.S. Treasury Departments' Listing of Approved Sureties Department Circular 570. Liberty Mutual Insurance Company is rated A (Excellent) Financial Size Category XV (\$2Billion or greater) by A.M. Best Company.

Thank You,

A handwritten signature in blue ink that reads "Marc Davis".

Marc Davis

Field Product Line UW Specialist

G. Licenses/Registrations



ASHBRITT INC

Unique Entity ID YH8JGLSMAQX3	CAGE / NCAGE 00Z46	Purpose of Registration All Awards
Registration Status Active Registration	Expiration Date Jul 28, 2024	
Physical Address 565 E Hillsboro BLVD Deerfield Beach, Florida 33441-3543 United States	Mailing Address 565 E Hillsboro BLVD Deerfield Beach, Florida 33441-3543 United States	

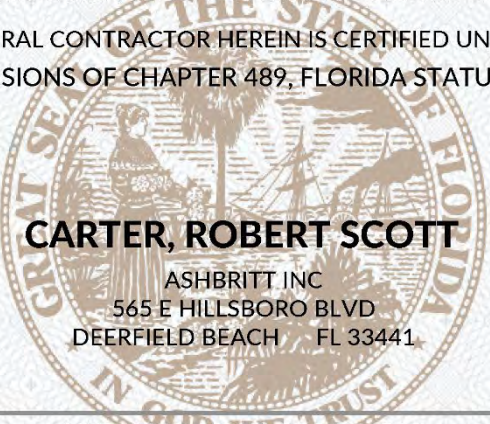
Ron DeSantis, Governor

Melanie S. Griffin, Secretary

STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES



CARTER, ROBERT SCOTT
ASHBRITT INC
565 E HILLSBORO BLVD
DEERFIELD BEACH FL 33441

LICENSE NUMBER: CGC1533864

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at MyFloridaLicense.com

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

State of Florida

Department of State

I certify from the records of this office that ASHBRIIT, INC. is a corporation organized under the laws of the State of Florida, filed on October 28, 1992.


The document number of this corporation is P92000000600.

I further certify that said corporation has paid all fees due this office through December 31, 2024, that its most recent annual report/uniform business report was filed on January 4, 2024, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Fourth day of January, 2024*




Secretary of State

Tracking Number: 3789157125CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

BROWARD COUNTY LOCAL BUSINESS TAX RECEIPT

115 S. Andrews Ave., Rm. A-100. Ft. Lauderdale, FL 33301-1895 – 954-357-4829
VALID OCTOBER 1, 2023 THROUGH SEPTEMBER 30, 2024

DBA: ASHBRITT INC
Business Name: ASHBRITT INC

Receipt #: 189-4074
Business Type: ALL OTHER TYPES CONTRACTOR (POLLUTANT STORAGE CONTR)

Owner Name: JOHN WILLIAM NOBLE JR
Business Location: 565 E HILLSBORO BLVD
DEERFIELD BEACH
Business Phone: 954-973-9200

Business Opened: 03/06/1996
State/County/Cert/Reg: PCC056744
Exemption Code:

Rooms: **Seats:** **Employees:** 14 **Machines:** **Professionals:**

		For Vending Business Only					
		Number of Machines:		Vending Type:			
Tax Amount	Transfer Fee	NSF Fee	Penalty	Prior Years	Collection Cost	Total Paid	
54.00	0.00	0.00	0.00	0.00	0.00	54.00	
Receipt Fee			54.00				
Packing/Processing/Canning Employees			0.00				

THIS RECEIPT MUST BE POSTED CONSPICUOUSLY IN YOUR PLACE OF BUSINESS

THIS BECOMES A TAX RECEIPT

This tax is levied for the privilege of doing business within Broward County and is non-regulatory in nature. You must meet all County and/or Municipality planning and zoning requirements. This Business Tax Receipt must be transferred when the business is sold, business name has changed or you have moved the business location. This receipt does not indicate that the business is legal or that it is in compliance with State or local laws and regulations.

WHEN VALIDATED

Mailing Address:

ASHBRITT INC
565 E HILLSBORO BLVD
DEERFIELD BEACH, FL 33441

Receipt # WWW-22-00268710
Paid 08/29/2023 54.00

Business Tax Office
150 NE 2nd Ave.
Deerfield Beach, FL 33441
Phone: (954) 480-4333
E-mail: web.btr@deerfield-beach.com

ASHBRITT INC
565 E HILLSBORO BLVD
DEERFIELD BEACH, Florida 33441

Business Tax Receipt License
2023 - 2024
License Number: 2024-465976
Date Issued: 9/25/2023
Expires: 9/30/2024

Classification: GENERAL CONTRACTOR'S OFFICE

Business Location: 565 E HILLSBORO BLVD DFB 33441
Service(s): OFFICE: 2 LIC'D CONTRACTORS

Tax Amount: \$58.80
Add Fees: \$299.10
Penalty: \$0.00
Total Amount Paid: \$357.90

Notice: This tax receipt becomes *NULL* and *VOID* if ownership, business name, or address changed. Business owner **must** apply to Business Tax Office for Transfer.

Tab 3

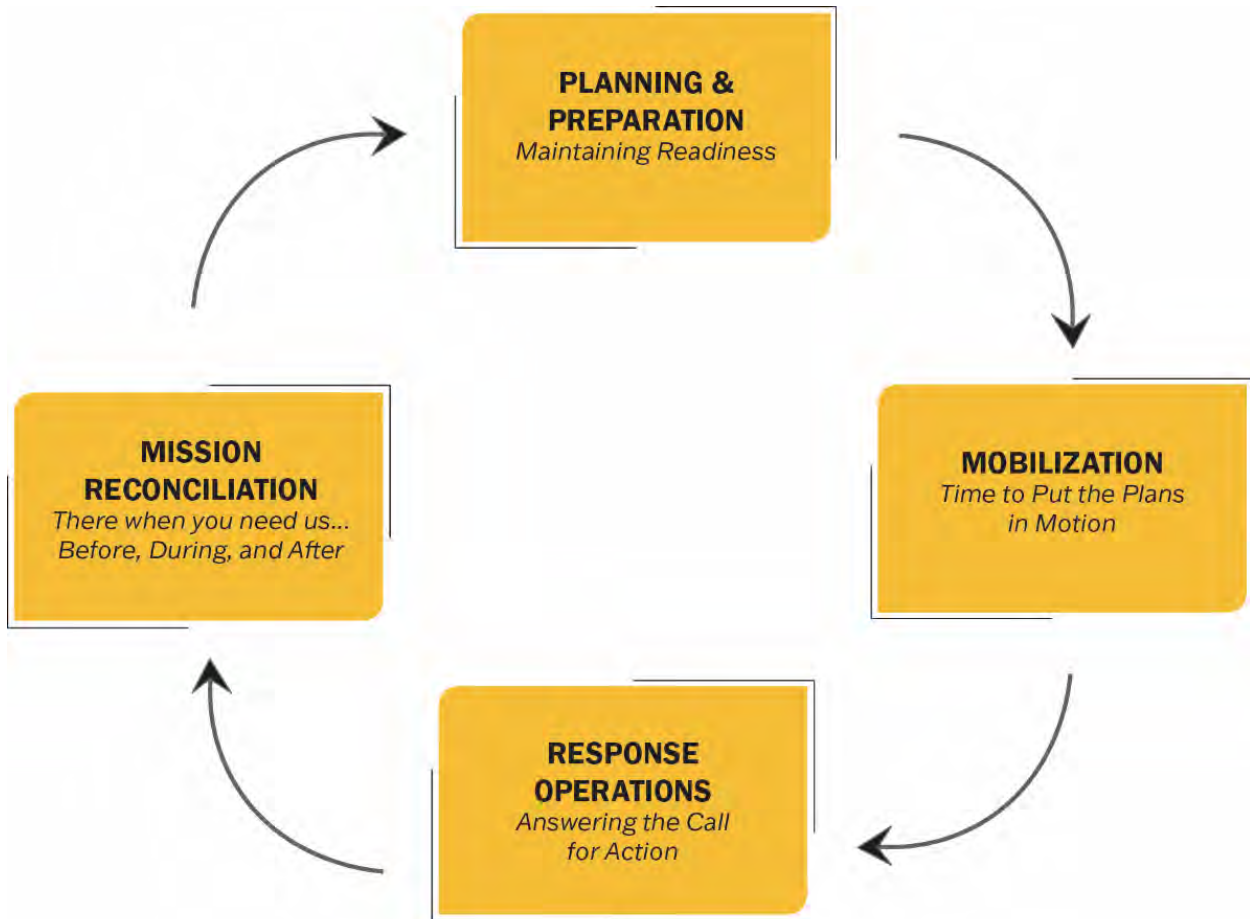


APPROACH TO SCOPE OF WORK

Tab 3. Approach to Scope of Work

A. Operational Plan

AshBritt is always there when you need us... before, during, and after disasters. To ensure that we stay ahead of the City's needs, we have developed a Debris Management Plan that keeps AshBritt's Project Management Team and City disaster response staff in a cycle of continual preparation and improvement, regardless of whether a disaster has struck. It is important to us that every person who may be involved in an activation of this contract is familiar with our procedures and has the training and confidence to actively participate in each phase of the disaster response cycle provided below.



- **Planning and Preparation**

Over the past 31 years, AshBritt has been able to swiftly help communities recover from disasters and successfully meet our contractual obligations because we understand that **our work starts before a disaster has struck**. Response and recovery efforts are most successful when built upon pre-developed strategies and existing partnerships; thus, we will engage with regional municipalities and other available stakeholders prior to a disaster's occurrence to finetune our plans and ensure that we are all prepared for future events.

CLIENT RESEARCH: City of Fort Lauderdale, FL



Unique Disaster Risks Faced by the City of Fort Lauderdale, FL

Beyond the typical hurricane threats common to coastal Florida, the City of Fort Lauderdale faces several unique risks due to its specific geological and development patterns. Here's a closer look at some of these concerns:

Geological Concerns

- ▶ *Low-lying terrain* – Parts of Fort Lauderdale sit on a barrier island with an average elevation of only 10 feet above sea level. This low-lying topography makes the city highly susceptible to storm surge flooding, even from weaker hurricanes.
- ▶ *Karst geology* – The underlying bedrock in Fort Lauderdale is riddled with sinkholes, caused by the gradual dissolving of limestone. These sinkholes can pose a significant threat during heavy rainfall events, as they can suddenly collapse and swallow infrastructure.
- ▶ *Limited freshwater resources* – The city primarily relies on a shallow aquifer for its freshwater supply. This aquifer is vulnerable to saltwater intrusion during storm surges, potentially contaminating the city's drinking water.



Urban Development Threats

- ▶ *Densely populated urban core* – Fort Lauderdale has a high population density, especially in its downtown and beachfront areas. This concentration of people and property makes the city more vulnerable to the widespread impacts of disasters, such as power outages and disruptions to essential services.
- ▶ *Extensive canal system* – The city's intricate network of canals, originally built for drainage, can exacerbate flooding during storms. Rising water levels can cause canals to overflow, inundating streets and properties further inland.

Communities Prone to Flooding

AshBritt has researched and responded to events in the City's most flood-prone areas that will continue to require immediate response and/or special operations, such as the placement of pumps for dewatering, muck and silt removal, and sand removal from AIA. By Commission District, AshBritt has learned that the following areas are priority areas that must be considered in our mobilization and operational plans:

- ▶ **Commission District 1:** Poinsettia Heights, Bal Harbour, Coral Ridge Isles
- ▶ **Commission District 2:** Las Olas Isles, Riviera Isles, Victoria Park, Middle River Terrace, South Middle Rive, Progresso Village, Flagler Village, Sailboat Bend
- ▶ **Commission District 3:** Melrose Park, Melrose Manors, Sunset Civic, Riverland Village, Riverland Civic, Dorsey Riverbend, Durrs, Home Beautiful Park, Lauderdale Manors
- ▶ **Commission District 4:** Edgewood, River Oaks, Shady Banks, Riverside Park, Croissant Park, Harbor Beach, Lauderdale Isles, Chula Vista, River Run, Flamingo Park

Commission District Challenges/Solutions



District 1

- **Challenge 1:** There is no City-designed TDMS located in District 1.
- **Solution 1:** The Holiday Park TDMS (District 2) can support the eastern portion of the district and the Mills Pond Park TDMS (District 3) can support the western portion of the district. This would be factored into our disaster-specific planning based on the resulting impacts of an event.
- **Challenge 2:** Chase Stadium and FXE are located in District 1.
- **Solution 2:** Understanding the importance of these locations, we will work with the City of Fort Lauderdale, upon request, to establish operational priorities around Chase Stadium's event schedule and debris clearance and removal from direct routes to and from FXE. Equipment/personnel could also be pre-staged at FXE depending on the magnitude, characteristics, and path of a storm.

- **Challenge 1:** District 2 holds the largest stretch of AIA and beach area.
- **Solution 1:** Perception is key - when people are on the beaches, Fort Lauderdale is open for business. Past project experiences and operations in the City have given AshBritt a clear understanding of the impacts of sand washing over AIA and what it takes to remove the sand and get this famous oceanfront thoroughfare open swiftly and safely.
- **Challenge 2:** Areas, such as East Las Olas Drive, with narrow streets and dead ends.
- **Solution 2:** To address areas with low-hanging power lines, dead-end canal streets, narrow access, etc., we will deploy smaller haul units with skid steers in place of the larger capacity grapple trucks typically seen on a debris removal project. This allocation of proper equipment will ensure that Fort Lauderdale's unique geography does not impede progress or disrupt production schedules. Assigning an Operations Supervisor to each district will assist in the execution of this planning element.



District 2



District 3

- **Challenge 1:** High flood risks in many areas of this district (e.g., Melrose Park and Melrose Manor).
- **Solution 1:** We can reduce impacts to District 3 by immediately deploying pumps and vac-trucks to areas known for reoccurring flooding. Proactive vs. reactive approaches are key. We will also maintain awareness of any ongoing stormwater improvement projects that may impact estimated floodlevels with an approaching storm. As your experienced contractor, we will already be prepared to immediately survey the prone areas and report our findings. Concurrently, if the flooding is imminent, we will be prepared to deploy adequate resources to support an aggressive flood fight.
- **Challenge 2:** District 3 contains multiple historic sites/districts (e.g., Dorsey Riverbend).
- **Solution 2:** Any structure over 50 years old could reside on the State Historical Preservation Office's (SHPO) list of protected assets or designations of significant historical value. Understanding the City's designation of the "Historical Dorsey Riverbend Area," any impacted areas that could fall within this designation will require coordination with the city before initiating any physical operations.

- **Challenge 1:** District 4 sponsors many community and tourist events for the City (e.g., Fort Lauderdale Boat Show, Tortuga Festival, marathons, beach sports, etc.).
- **Solution 1:** Minutes from the City, our project management team maintains awareness of large tourist events happening in Fort Lauderdale. We will coordinate operations at the City's direction to prioritize areas where events are scheduled to occur.
- **Challenge 2:** District 4 contains the highest concentration of navigatable waterways.
- **Solution 2:** Waterways and canals could quickly become the main access routes or means of distributing emergency goods for the City of Fort Lauderdale following a disaster event. AshBritt's experience with waterway debris removal and vessel recovery is unmatched. We can swiftly deploy equipment and personnel to the City needed to facilitate a rapid mobilization and clearance effort.



District 4

Recent Activation: April 2023 Flooding Event

The unprecedented rainfall in Fort Lauderdale on April 12th, 2023, presented numerous challenges for emergency responders and city officials. Below were some of the challenges encountered:

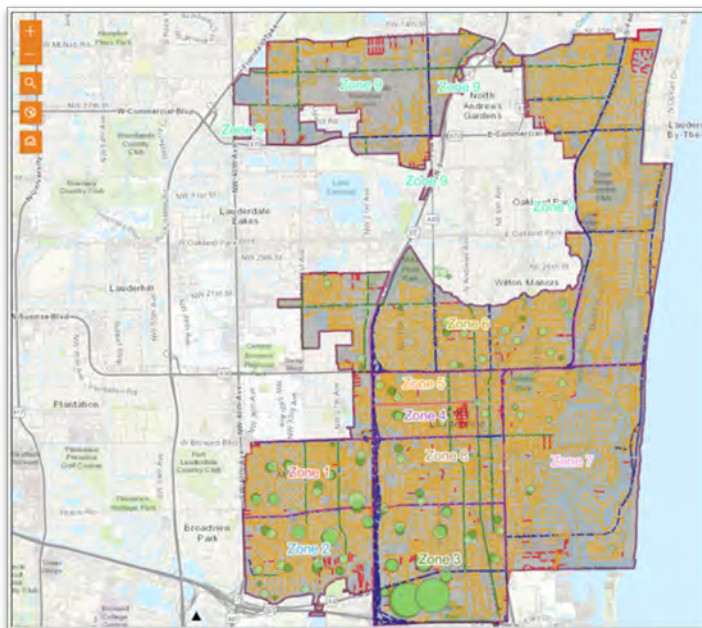
Logistical and Response Challenges

Communication – Power outages, damaged communication systems, and the flooding of City Hall disrupted communication between emergency responders, hindering coordination and recovery efforts.

- ▶ AshBritt began providing power generation, HVAC, and drying, dehumidifying, and sanitizing services to City Hall within 36 hours of the NTP. We also have the means to provide temporary mission support facilities or mobile offices if needed.

Large-scale resource requirements – Responding to disasters of this magnitude requires significant resources. While local efforts were commendable, the sheer scale necessitated additional support.

- ▶ As demonstrated during this flood response and on our hundreds of other projects across the nation, AshBritt is always ready to support our clients in any way needed. With extensive resources at our disposal, we can provide a wide range of support, be it personnel, equipment, or logistic support.



April 2023 Fort Lauderdale Flood Zones

Community Challenges

Limited access to essential services – Power outages and disrupted infrastructure limited access to basic utilities, food, water, and medical care for many residents.

- ▶ In this event, AshBritt called upon our logistical partners to provide two climate-controlled community non-sleeping shelters (i.e., comfort stations) equipped with tables, chairs, Wi-Fi, mobile and electronic charging stations, restrooms, showers, and bulk ice distribution for community members affected by the floods. These comfort stations also served as food distribution and medical care sites. The Red Cross, local non-profits, CERT, Broward Health, and the Department of Children and Families utilized the locations as central points of distribution for the community.

Despite these challenges, the City of Fort Lauderdale mounted a significant response effort, leveraging resources from AshBritt, various agencies, and community volunteers. The event serves as a valuable learning experience for future preparedness and adaptation measures to build a more resilient city.

Water Level Management and Disaster Response

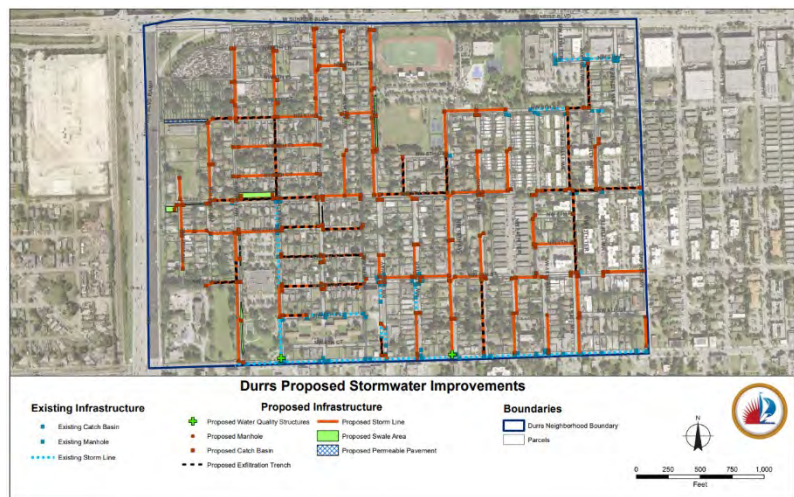
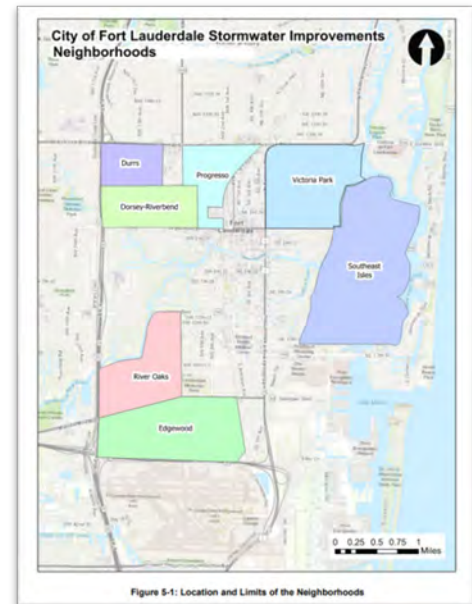


The following information is important for our management teams and crews to consider when responding to floods in the City. Each item below has been accounted for in our response plans.

South Florida Water Management District (SFWMD): SFWMD operates a complex system of levees and canals throughout South Florida, including within the City of Fort Lauderdale. These structures play a crucial role in water management, flood control, and maintaining water levels during dry periods. However, their impact on Fort Lauderdale during floods can be both positive and negative, depending on various factors. We must be wary of SFWMD’s water control sequencing both before and after storms to better organize flood-related response and recovery work.

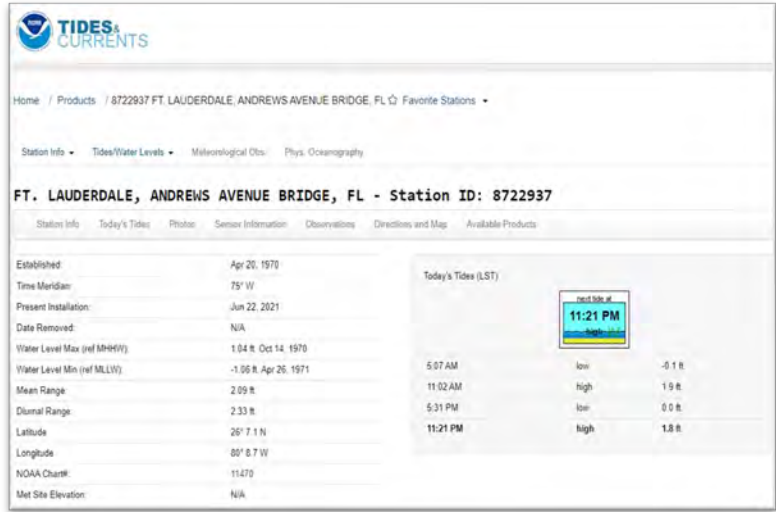
Stormwater System Upgrades: The City is actively involved in several ongoing and planned upgrades to its stormwater infrastructure. AshBritt’s management team will continuously coordinate with Fort Lauderdale officials to ensure we are always aware of alterations or improvements to the stormwater system so that we have advanced knowledge of priority infrastructure for silt removal, cleaning and clearing, and restoration.

- ▶ AshBritt has reviewed the City’s **Stormwater Master Plan Design and Implementation Program – 2021 Update** to plan around recent improvements and areas of concern (see right).
- ▶ Currently, the City of Fort Lauderdale is designing and constructing the following drainage infrastructure within the Durrs Neighborhood: drainage pipe and structures, exfiltration trench, water quality structures, water and sewer line relocations, pavement and swale improvements. Below is a map of the Durrs Proposed Stormwater Improvements that will soon be under contract.



King Tides: The possibility of King Tides, the highest tides of the year, must be considered during response operations in Fort Lauderdale for the following reasons:

- ▶ *Higher Base Level* - King Tides already act as a higher-than-average base water level for any incoming coastal water, be it regular tides, storm surge, or heavy rainfall. This elevated base level reduces the capacity of storm drains and canals to handle additional water, increasing the risk of overflow and flooding, especially in low-lying areas.
- ▶ *Compounding Storm Surge* - During storms, King Tides exacerbate the impact of storm surge by adding its height to the already elevated water level. This can lead to more extensive and deeper flooding, potentially exceeding the capacity of coastal defenses and inundating areas that wouldn't be affected by normal tides.
- ▶ *Tidal Flooding* - Even without storms, King Tides can cause tidal flooding along shorelines and low-lying areas. This is particularly concerning in Fort Lauderdale due to its extensive canal system and proximity to the Atlantic Ocean, allowing high tides to penetrate further inland.

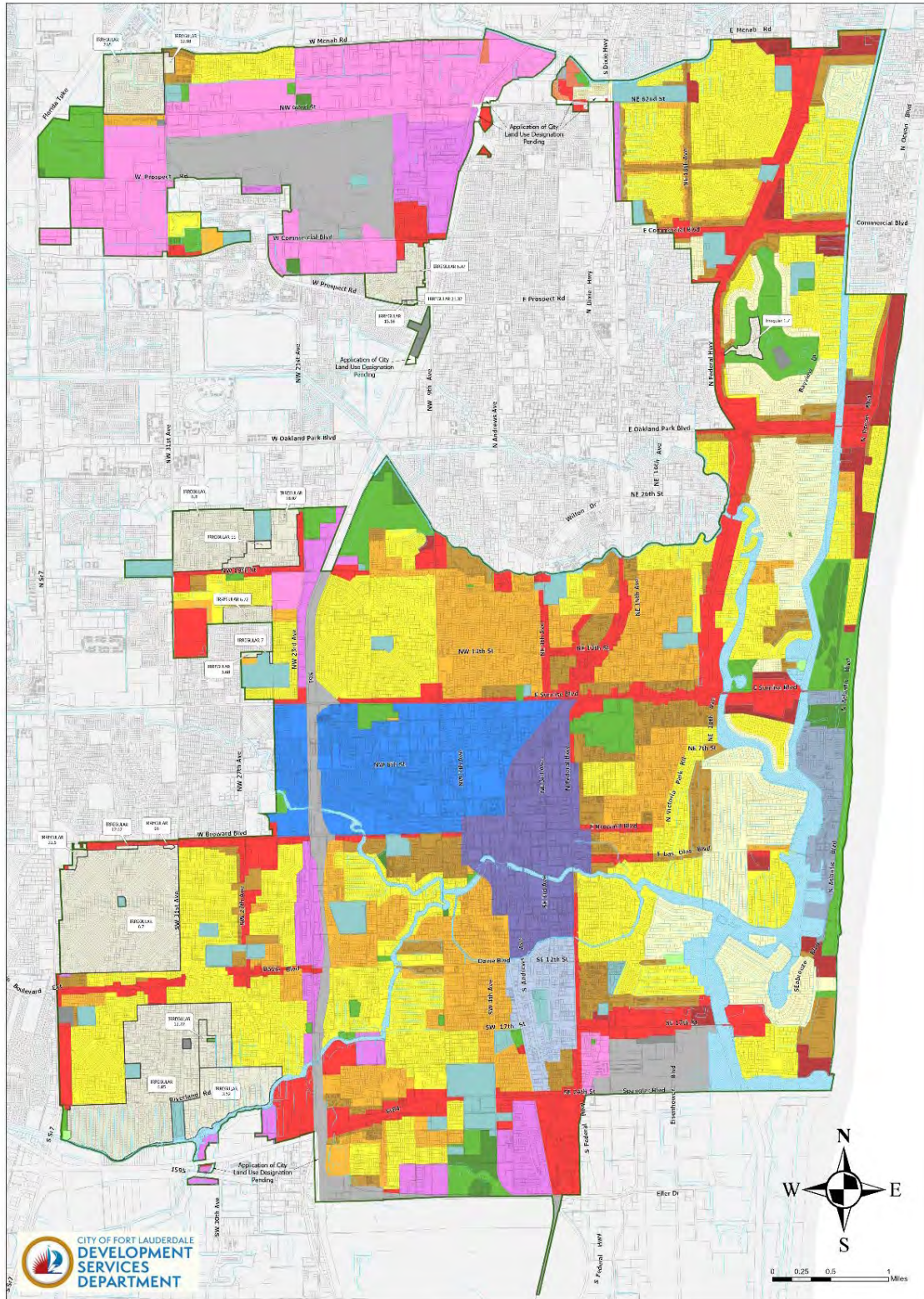


NOAA Online Tide Monitor
Station ID: 8722937

Development of Disaster Response Plans

AshBritt has reviewed the City's **Comprehensive Plan (2020)** to gain insight into other areas of potential development within the City. We have used this plan and the Future Land Use Map captured on the following page to guide our plans for future staging sites, comfort station locations, TDMS locations, etc. We understand that Fort Lauderdale is constantly evolving; thus, it is vital that we stay up to date on local development plans.





City of Fort Lauderdale Future Land Use Map June 2023

Legend
Future Land Use Designations

WATER**	NW REGIONAL ACTIVITY CENTER	COMMERCIAL	COMMERCIAL RECREATION
LOW	D REGIONAL ACTIVITY CENTER	EMPLOYMENT CENTER	CONSERVATION
LOW-MEDIUM	CENTRAL BEACH REGIONAL ACTIVITY CENTER	OFFICE PARK	COMMUNITY FACILITIES
MEDIUM	S REGIONAL ACTIVITY CENTER	INDUSTRIAL	TRANSPORTATION
MEDIUM-HIGH	MIXED USE	PARK-OPEN SPACE	UTILITIES
HIGH			
IRREGULAR RESIDENTIAL**			

**Note: Identify the each irregular district is indicated on map in existing map set.
**General to not an official future land use designation.
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PLANNING AND COORDINATION STRATEGIES

Annual Strategy and Training Meetings

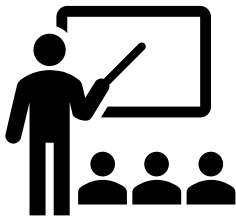
At no additional cost, AshBritt will coordinate no less than three times per year with the City of Fort Lauderdale, or as frequently as requested, to review and revise the logistical, operational, and administrative elements of potential response and recovery plans. Similar coordination will also take place upon potential activation. During these training and coordination meetings, we will achieve the following:

- ▶ Verification of key team member contact information.
- ▶ Understanding of the City's expectations, including safety and environmental concerns.
- ▶ Complete review of City of Fort Lauderdale's emergency response plans, providing feedback as requested.
- ▶ Identification of nearby debris management sites, recycling facilities and their classifications, final disposal sites, and potential base camps for personnel.
- ▶ Identification of critical facilities.
- ▶ Development of route clearance, geographic sectoring, and infrastructure maps (i.e., GIS review).
- ▶ Confirmation of Logistical Staging Areas and Points of Distribution.
- ▶ Understanding of the community and the public warning systems.



AshBritt provides Debris 101 Training

Our individual sessions provide a valuable platform for addressing and verifying the following:

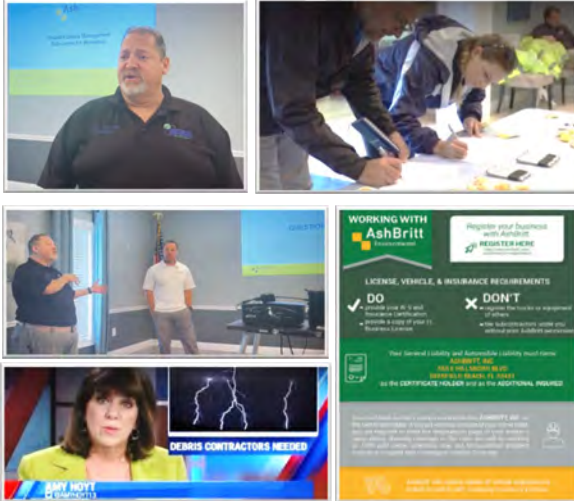


- ▶ Specific operational needs and resource requirements.
- ▶ AshBritt's services and capabilities.
- ▶ FEMA guidelines and eligibility requirements.
- ▶ Activation requirements.
- ▶ Pre-approved TDMS locations.
- ▶ Lessons learned from previous response and recovery missions.
- ▶ Storm preparedness outreach and training resources available through online training, sample PSAs, media campaigns, residential guides, and other educational material.

Our training sessions are current and topical, and carefully address the current state of FEMA guidance and policy with respect to the Public Assistance Program. It also addresses the requirements of other emergency relief programs, such as the FHWA Emergency Relief and NRCS Grant Programs. We largely customize the training to meet the needs of our clients, and it is thorough, informative, and entertaining. A general survey of disaster response clients will show that AshBritt has the best reputation in the industry for delivering this vital preparation and pre-planning.

Subcontractor Outreach

During our annual training/coordination meetings with the City, AshBritt will identify, screen, and engage Community Business Enterprises (CBE) for future work. Contractors recommended by the City will be given first consideration; however, we will also pre-emptively reach out to potential subcontractors via workshops and other initiatives to supplement our standby workforce.



Workshops – AshBritt often utilizes workshops to reach out to potential subcontractors. To left is news coverage of one of the workshops we held in Walton County, FL to recruit local personnel and subcontractors before hurricane season.

Other Initiatives – AshBritt will utilize innovative means to ensure that we maintain ample local resources for potential activation. As an example of this, we created a workforce re-entry program in partnership with the Kentucky State Department of Corrections offices for justice involved individuals and hired them to assist with debris removal projects (see right).



Online Training Academy

As a value-added service, AshBritt launched an Online Training Academy in response in 2020. The portal, which can be found on our website, includes videos and supplemental training guides tailored for public sector officials, subcontractor partners, emergency management students, job seekers, and volunteers. It is a beneficial resource often used by our clients as a training tool for new hires and refresher courses.

The Online Training Academy features four videos:

- ▶ Debris Management 101
- ▶ Monitoring 101 + Truck Certification
- ▶ All About Debris Training Course
- ▶ Five Primary Safety Topics for Disaster Response

Community Outreach

The best way to serve a community during activation is to be fully immersed in their culture and aware of their needs before disaster strikes. At AshBritt, we guarantee that our team members will gain an in-depth understanding of City of Fort Lauderdale's unique history and requirements. We will achieve this not only through thorough research of regional infrastructure and emergency operations plans, but also through active participation in community meetings and dedicated contribution to local organizations. By prioritizing this immersion, we can guarantee the most effective response when disaster strikes.

We have provided examples of our most recent Fort Lauderdale outreach efforts below. In December 2023, AshBritt sponsored and attended the “Light Up Sistrunk” event in **Fort Lauderdale’s historic Sistrunk neighborhood**, where some of our Senior Management Team, including our Senior Vice President and Project Manager for Fort Lauderdale’s debris management contract, Brian Thomason, supported local vendors and celebrated the upcoming holidays with community leaders. In February 2024, we donated restroom facilities to and attended the City’s **Neighbor Support Night** event.



Ready and Watch Phase

As hurricane season approaches, AshBritt enters a ready and watch stage. During this time, our management team will complete the following:



- ▶ Use online trackers, such as the **National Oceanic and Atmospheric Administration’s Hurricane** and **U.S. Geological Survey’s Water Watch Trackers**.
- ▶ Audit systems and procedures.
- ▶ Perform maintenance on equipment and other assets.
- ▶ Replenish supplies and consumables.
- ▶ Poll teaming partners, subcontractors, suppliers, and reserve personnel.
- ▶ Increase frequency of planning and operations meetings for optimal synchronization.
- ▶ Meet with first responder subcontractors to debrief them on any relevant modifications to our response plans for the upcoming season.

- Mobilization**

Our 31 years of acclaimed experience assisting jurisdictions across the nation respond to various disaster events is a true testament to the efficiency of our response and mobilization efforts. We are modeled as a mobile workforce with the ability to:



- ▶ Respond to any disaster, anywhere.
- ▶ Expedite all response actions to minimize further risk and prevent recovery delays in affected regions.
- ▶ Mobilize to the affected area as rapidly as the prevailing conditions allow.

We follow established base guidelines to ensure that our response, mobilization, and approach to all disasters (pre- and post-event) is uniform and consistent. AshBritt’s critical personnel, pre-identified first-responder subcontractors, essential supplies, and materials are always ready to deploy. Operational prepositioning allows us to mobilize immediately upon the issuance of a work order or Notice-to-Proceed (NTP). Our tiered approach, outlined below, ensures that our resource deployment is commensurate with anticipated damage and debris quantities.

AshBritt’s designated Project Manager, **Brian Thomason**, will be the official point of contact for all potential or formal Notices to Proceed. His 24/7 contact information is located below; however, it is our goal to always be the first to make contact. Our continuous monitoring will ensure that we are in communication with the City at the first sign of an imminent threat so that we can be available to provide assistance both before and after any crisis that may impact the area.

Contact Information for Notices to Proceed

Brian Thomason – Project Manager
 24/7 Phone: 954-240-1110
 Email: response@ashbritt.com

Tiered Mobilization Procedures

Tier One	<p>Activation in response to an anticipated event, such as an approaching storm system or hurricane, which is within 72 hours of the region. At Tier One activation, the following actions will be taken:</p> <ul style="list-style-type: none"> ▶ AshBritt’s Project Manager will contact the City to discuss current emergency planning, potential evacuations, special needs, and to confirm emergency phone contacts. ▶ The Tier One telephone contact and email cascade will be initiated, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical compliance personnel, subcontractor partners, and resource and supply chain vendors. ▶ Critical personnel will receive confirmation of impending deployment orders, with consideration given to devising the most efficient and safe travel methods. ▶ All team members will check their fly-away gear and ensure it is thoroughly prepped and ready. ▶ AshBritt Pre-Planning Team will be placed on standby for deployment. ▶ The initial response resource plan will be devised based on known factors of the imminent event and its prevailing state (e.g., wind speeds, tides, projected path, etc.). ▶ Our Quality Control Manager and other support personnel will verify stock levels of necessary disaster operation supplies. Applicable resource vendors will be notified of looming events and a possible consignment of vital supplies and materials.
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- ▶ Equipment inventories, internal and external, will be reviewed and verified by location, particularly those of regional first responders. We will update preliminary subcontractor crew and equipment deployment databases and report list.
- ▶ We will run a preliminary AshBritt model for debris stream projections and production crew matrix to gauge needed resources.

Tier Two Activation in response to an anticipated disaster event, such as an approaching storm system or hurricane, which is within 36 hours of the region. At Tier Two activation, the following actions will be taken:

- ▶ AshBritt’s Project Manager or a higher-ranking decision-making designee will be present at the City’s EOC **less than 24 hours** after a 36-hour warning is issued for the area.
- ▶ The Tier Two telephone contact and email cascade will be initiated, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists, technical assistance personnel, subcontractors, and resource and supply chain vendors. All will be directed to prepare for a post-event response, and AshBritt aircraft and flight crews will be placed on standby status. Crews commence flight planning operations into the potential impact area or vicinity.
- ▶ We will formulate and prioritize critical personnel travel arrangements (air and ground travel arrangements are solidified, and assignments and preliminary rendezvous points are established).
- ▶ We will consider contingency routes and alternative travel means in case regional access routes are impaired.
- ▶ Local temporary lodging contracts will be activated. Regional and local temporary lodging contingency plans (i.e., man camps or established shelters) will also be considered.
- ▶ Regional and local first-responder subcontractors will be activated. Out-of-area first responders will be alerted for potential response based on initial needs.
- ▶ Preliminary regional staging areas will be identified and established outside of the potential strike area.
- ▶ Equipment transportation permits will be ordered, and current rules and regulations disseminated to all deployed AshBritt crews.
- ▶ We will confirm equipment staging areas in safe zones within proximity of the disaster area. Subcontractors will be instructed to converge at the pre-identified locations to allow for immediate and systematic post-event response.
- ▶ The surety will be notified of potential activation and ensure bond documents are prepared. The insurance company is notified of potential activation and need to provide necessary equipment and personnel coverage in the affected area.

Tier Three Activation in response to a previously unknown disaster or a request for immediate assistance. This Tier is activated when we have been issued a work order by the City to mobilize and are thereby at full operational status. All applicable Tier One and Two activities not referenced below will be compressed and accelerated to affect the most rapid and effective response. At the Tier Three activation, the following actions will be taken:

- ▶ **AshBritt will be present at the City EOC within 3 hours of any event of significant impact** to discuss current emergency plans for conducting an initial damage assessment, special needs, and the potential location of the planning meeting.
- ▶ Initiate Tier Three telephone contact and email cascade down the chain of command, issuing activation notifications to all AshBritt Disaster Response Team(s) members, personnel reservists,

technical compliance personnel, subcontractors, and resource and supply chain vendors.

- ▶ All Tier One and Two activities not referenced below, as applicable, are compressed and accelerated to affect the most rapid and effective response.
- ▶ Monitor local law enforcement (affected area) for route information and road closures.
- ▶ Deploy Pre-Planning Team to meet with the City's response team at the designated location.
- ▶ Activate expedited travel (corporate and chartered aircraft, mobile command centers, and ground transportation). AshBritt Disaster Response Team(s) will deploy to the scene by whatever reasonable and safe means of transportation are currently available.
- ▶ Prepare, present, and recommend as requested for the development of the Debris Recovery Resource Plan.
- ▶ Dispatch national and regional subcontractors, crews, equipment, supplies, materials, and personnel as indicated by the approved Debris Recovery Resource Plan. Staging areas and rally points will be established with instructions disseminated to all deployed parties on where to report and to whom to report to.
- ▶ Activate local temporary lodging contracts if possible and where applicable. Local temporary lodging contingency plans (i.e., man camps or established shelters) can be activated as necessary. The supply chain for all emergency response goods and services will be administered.
- ▶ Activate local subcontractor first-responder partners; commence promotional and public information campaigns for the recruitment of additional local subcontractors and recovery assistance personnel.
- ▶ Preposition emergency road clearance crews for potential tasking. The objective of the clearance operations is to remove debris and obstructions from primary roadways to allow for emergency vehicular traffic. Debris is cut to a manageable size and stacked on the right of way for subsequent collection.
- ▶ **Debris management services will commence within 24 hours of the issuance of a Notice to Proceed.**

Project Management Approach

We will deploy Project Management Team(s) (PMT) to the City that is proportionate with the severity of the disaster event. Disaster debris stream quantities, makeup, and overall post-disaster conditions will always vary. AshBritt will respond individually and proportionately to any recovery with the appropriate personnel, organizational structure, equipment assets, communications, resources, and systematic plans for execution. For a large-scale recovery operation, a larger, more specialized PMT will be deployed to handle the complexity of the expanded recovery project. For smaller events, such as when the recovery response is limited to the collection of vegetative debris, a smaller PMT will be deployed. During a minor recovery event, the Project Manager will assume a more significant share of the Operations Manager responsibilities. Any deployed PMT will likely expand and contract throughout the recovery, smoothly transitioning to achieve the optimal level of personnel. AshBritt explicitly assures that the management team deployed for any recovery project in the region will meet the City's needs.

- **Response Operations**

Following a debris-generating disaster's impact, AshBritt will promptly provide the following services to the City of Fort Lauderdale. Our Response Operations are broken down into phases to sufficiently address each operational stage.

PHASE 1: Assess and Clear



i. Assist with damage assessments.

AshBritt personnel have intimate knowledge of the City of Fort Lauderdale. The City's assigned Operations Manager, Dow Knight (Sr. Vice President and Operations Manager for the Tropical Storm Eta response), resides in Pompano Beach, and AshBritt's Project Manager, Brian Thomason, resides in Lighthouse Point. We can immediately begin surveying the most prone areas of the City and reporting impacts back through the proper chain of command.

We pre-emptively know, based on the size and characteristics of the event, what priority areas to survey and what equipment to initially mobilize. AshBritt will perform as follows:

- ▶ Deploy vehicles, vessels, aircraft, and/or drones, to assist the City with surveying and damage assessments, if needed.
 - AshBritt has the experience and the personnel qualifications to provide debris surveys via drone and aerial video and photography.
- ▶ Work with the City to modify the pre-existing geographic area management (i.e., zoning) plan for first push and debris sectoring if the need is identified upon surveying.

Recent Fort Lauderdale Assessments
January 6, 2024: Tornado Damage

Around 5:45 PM on January 6, 2024, a tornado warning was issued for the Fort Lauderdale area. Our Project Manager, Brian Thomason, immediately reached out to the City to offer support. After receiving confirmation that a tornado appeared to have touched down in the Las Olas district, the City requested that AshBritt conduct a debris assessment at sunup on January 7. AshBritt deployed two personnel to assess the impact areas via windshield survey. Our team documented their findings and, by 8:15 AM, reported that most of the damage, though minimal, was located along the New River.

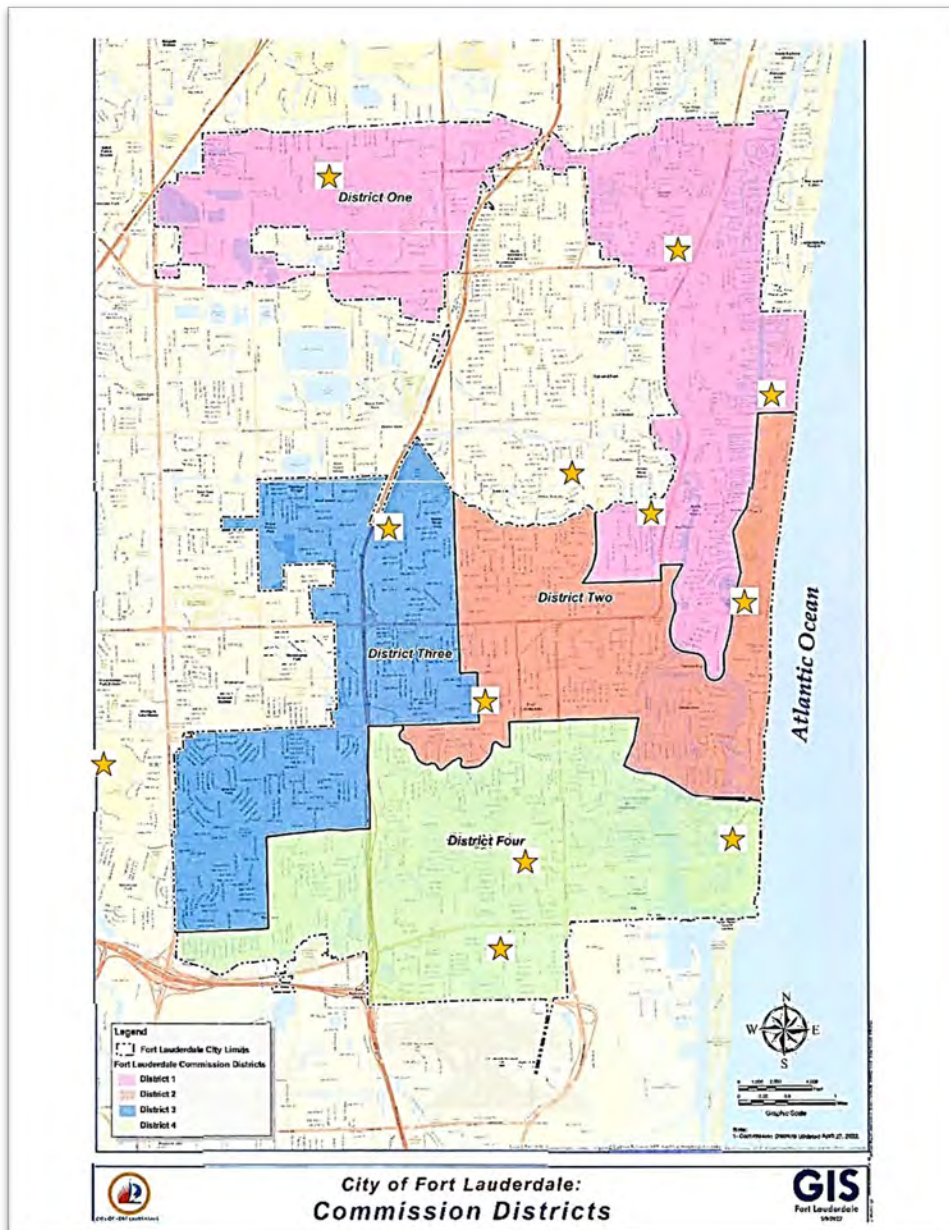
To the right are images taken during this damage assessment.



ii. Order, stage, and coordinate workforce, equipment, and supplies.

- ▶ Assess pre-designated staging areas for continued viability while simultaneously instructing local subcontractors to ramp up.
- ▶ Identify, prepare, and transport key equipment for the debris management response, including support equipment required by our staff and subcontractors.
- ▶ Notify primary first-responder subcontractors to deploy for certification from pre-positioned locations.
- ▶ Order supplemental support and reserve staff to begin deployment, as needed.
- ▶ Check in and orient subcontractors and personnel.

If necessary, AshBritt can pre-stage emergency clearance (i.e., “first push”) equipment and crews at the City’s fire stations (see map below).



iii. Certify equipment.



Truck Certification for Local Broward Contractor

- ▶ Establish equipment certification area at Holiday Park (to expand to other TDMS locations, if necessary) to 1) examine the operability and safety of our hauling vehicles, and 2) measure and assign load-carrying capacity. This certification becomes the official tracking identification for all loads that a particular vehicle hauls. The measured capacity of all hauling vehicles is identified on the truck certification form and a placard affixed to each vehicle.
- ▶ Assign certified haulers to a zone pursuant to the pre-established or modified geographic area management plan.

iv. Initiate emergency road clearance.

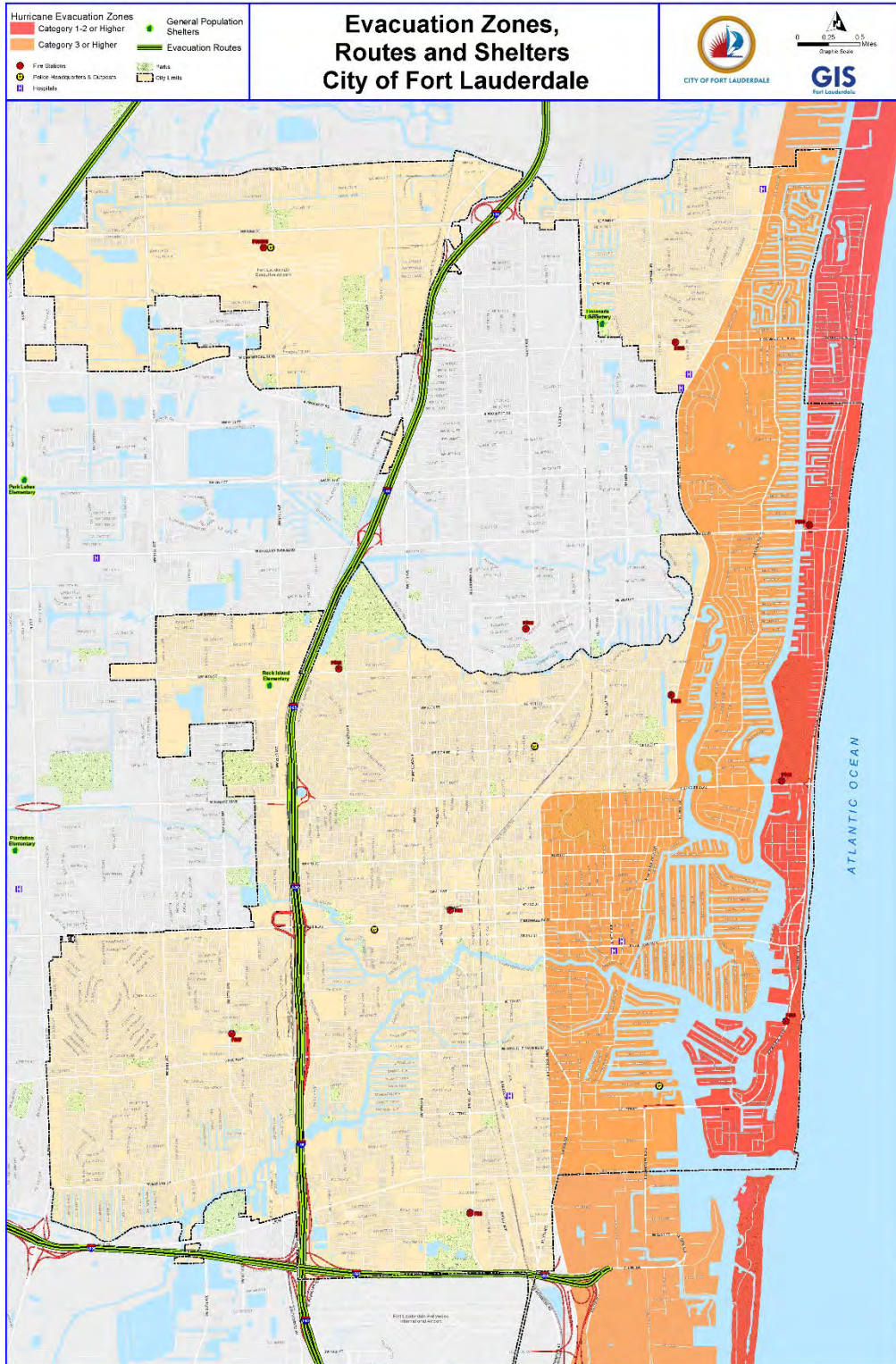
Emergency road clearance activities (i.e., first “push”) will ensure that priority routes are cleared and passible within the approved timeframe established by the City. First push efforts will proceed as follows:

- ▶ Work with the City to confirm route priorities considering the following and field assessments:
- ▶ Coordinate with the various stakeholders involved in emergency response efforts. Our forces will not interfere with the vital rescue and recovery efforts of other organizations and agencies within the City of Fort Lauderdale.
- ▶ Direct our ground crews to systematically cut, toss, and clear debris from vital travel lanes and critical facilities, as requested by the City.
- ▶ Implement traffic safety control methods.
- ▶ Enforce safety protocols and the use of pertinent safety equipment. AshBritt maintains the highest levels of safety, quality, and integrity in conducting our services while adhering to operational guidelines set forth by OSHA.
- ▶ Work closely with the City to document all activities for FEMA cost reimbursement.



Safety management meeting prior to beginning work.

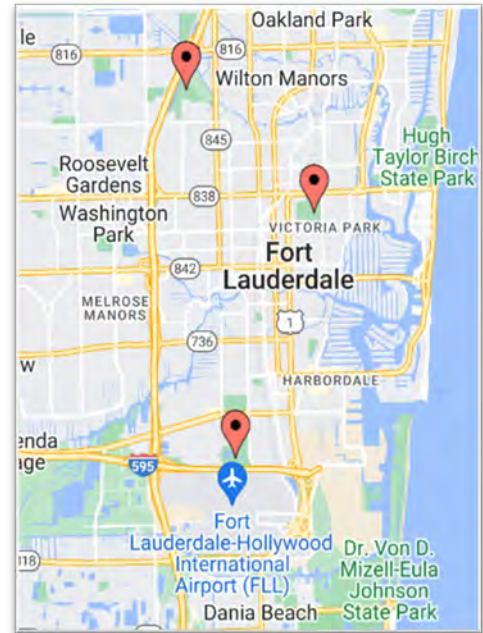
Ashbritt has reviewed the below map to identify priority routes for emergency clearance in the City of Fort Lauderdale



v. Establish one or more TDMS.

- ▶ Assess pre-designated TDMS sites for continued viability (Holiday Park, Snyder Park, and Mills Pond Park).
- ▶ Identify other private and public land options for TDMSs, if needed.

- When required, we will identify alternative locations by reviewing parcels of land in the affected area. Once available land has been identified, we will send the information to the City for approval. Upon approval, the parcels will be cross referenced with the overseeing wetland agency and County's Historic Preservation Commission to ensure the land is not encroaching on any areas of concern. Thereafter, the landowner will be contacted to verify the land's availability and the owner's authorization of TDMS utilization. Once the approval and legal documents have been signed, AshBritt will send an email with the appropriate documentation to the FDEP regional office and/or appropriate environmental agency to attain the pre-authorization for the TDMS.
- For publicly owned land, AshBritt can conduct a very similar process by assisting the public entity with the permitting process once land use authorization is received. Authorizations are sometimes approved within 24 hours, depending on the magnitude and severity of the storm. We do not anticipate any issues identifying and attaining additional locations for the City of Fort Lauderdale.



Pre-Approved TDMS Locations

Holiday Park
1150 G. Harold Martin Dr

Snyder Park
3299 SW 4th Ave

Mills Pond Park
2201 NW 9th Ave

- ▶ Acquire all permits required to fully comply with local, state, and federal guidelines, such as:
 - Temporary land-use permits.
 - Land-use variances.
 - Grading permits.
 - Building permits (for temporary structures).
 - Electrical permits.
 - Waste processing permits.
 - Recycling operations permits.
 - Water and air quality permits.
 - Fire department permits (hydrant use).
 - Traffic permits.
 - Hazardous waste permits.
 - Coastal commission land-use permits.
 - National Environmental Policy Act (NEPA) compliance permits.
 - EPA, FDEP, USACE, UFWS and NMFS permissions.

- ▶ Coordinate with City representatives to identify any official waivers that may affect our operations.
- ▶ Consult with regional environmental consulting firms that have extensive experience in preparing and obtaining regulatory permits in Florida. We have teaming partners on standby for this critical task. These firms are experts in the interpretation of federal the Clean Water Act, Sections 401 and 404, the National Environmental Policy Act, the National Historic Preservation Act, the Endangered Species Act, the Department of Fish and Game Code, and other relevant state and local statutes and regulations. They also have strong working relationships with federal and state regulatory agency staff.
- ▶ Provide copies of all permits to the City prior to commencing work under the applicable work order.
- ▶ Catalog baseline data (e.g., site video/photographs, documentation of physical features, historical and archeological investigations, and soil and water samples).
- ▶ Identify ingress and egress routes.
- ▶ Contact 811 and any other utility company to identify existing utility lines and components.
- ▶ Establish site layout to lessen unwanted operational effects that might irritate occupants of neighboring areas.
- ▶ Establish or modify the road system, if needed.
- ▶ Determine traffic flow and establish control and safety measures.
- ▶ Identify the following:
 - Debris separation area(s).
 - Location for reduction operations.
 - Hazardous material, e-waste, and white goods containment area.
 - Above-ground fuel tank containment area.
 - Inspection tower location(s). We will provide the requisite amount of monitoring towers to comply with FEMA guidelines.
- ▶ Determine the TDMS activation date/time and daily hours of operation.



Lowndes County, GA DMS
Hurricane Idalia (2023)

Ashbritt has successfully sourced and operated private and public TDMS locations for 160 disaster debris management projects in the last five years.

PHASE 2: Debris Removal from Public ROWs

AshBritt will ensure the following while performing ROW collection in the City of Fort Lauderdale:



- ▶ **First pass ROW work is completed in 30 operational days or less.**
- ▶ All work is properly documented for payment; no debris shall be collected without the presence of a monitor.
- ▶ Eligible debris from ROWs is collected and transported to TDMSs or final disposal sites pursuant to the City's directives and Debris Plan.
- ▶ Debris is segregated into appropriate debris categories for transport to TDMSs or final disposal.
- ▶ Work is performed in accordance with applicable federal, State, and local laws and regulations.



- ▶ Our teams never collect or manage ineligible debris.
- ▶ Resources are efficiently allocated by means of consistent surveying and reporting.
- ▶ Work is completed in timely manner and in compliance with all safety protocols.
- ▶ The City is provided daily/weekly/monthly production rate and progress status reports.
- ▶ Our crews expeditiously repair/replace any damage that results from the debris operations.

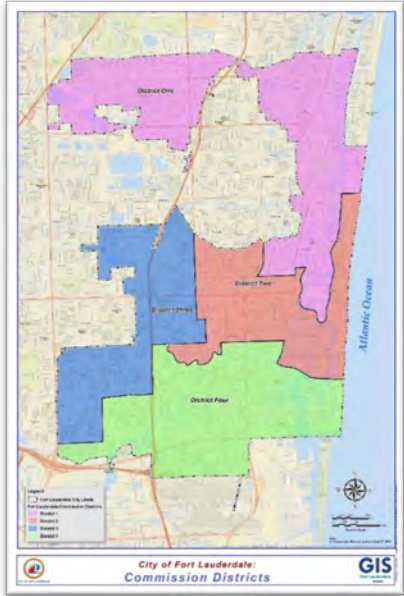
Geographic Area Management: The general process of separating an operational area into smaller divisions to manage recovery operations.

AshBritt will allocate equal operational resources amongst the City's four commission districts (see right).

Commission District Operational Supervisors – Responsible for tracking the daily process of work to ensure the geographic management plan is followed. They:

- ▶ Collect information via observations and joint surveys with the City, other site managers, or monitoring firms;
- ▶ Use AshBritt's tracking system to crosscheck production requirements and determine if modifications could increase productivity or prevent delays;
- ▶ Engage with the City daily to discuss individual sector successes and opportunities for improvement; and
- ▶ Finalize areas for closeout by developing a ROW Closeout Plan in coordination with the City.

Crew Compositions – Crews are assigned a specific zone within a sector with the initial intention of having all zones completed at the same time. As individual zones are completed, crews are reassigned to other zones.



Possible crew compositions:

- ▶ Grapple truck (1)
- ▶ Grapple truck (1), skid steer loader (1)
- ▶ Knuckle boom loader (1), dump trucks (3-5) *
- ▶ Front End Loader (1), end dumps (3-5) *
- ▶ Excavator (1), end dumps (3-5) *



**Depending on haul distances and truck capacity.*

Note: We will use lightning loaders (under 30 CY self-loading grapple trucks) to remove debris from small clearance streets, such as those off East Las Olas Blvd.

Crews are accompanied by appropriate pedestrian and traffic control personnel and devices (i.e., flagmen, cones, signage, PPE) in compliance with the Manual of Uniform Traffic Control Devices (MUTCD) for Construction and Maintenance Work Zones. AshBritt determines the number of crews for each sector upon considering the following:

- ▶ Type(s) of debris in the sector (e.g., vegetative, C&D, white goods, e-waste, HHW, etc.).
- ▶ The concentration of debris (sectors with higher quantities of debris will require more crews).
- ▶ Haul distance (further haul distances may require more crews to ensure production levels).

TDMS Operations

- ▶ Ensure TDMSs are fully manned with supervisory, monitoring, and safety personnel; security; and operators and spotters.
 - Each site will be staffed with management personnel responsible for day and night shifts as well as the overall management of the TDMS operations.
 - We will provide on-site fire watch for all locations 24-hours per day.
- ▶ Ensure that all vehicular and pedestrian traffic control at TDMSs is accomplished in conformance with the latest edition of the MUTCD.
- ▶ Ensure entering and exiting debris trucks stop at the vehicle inspection tower for debris load verification by a monitor.
- ▶ Perform debris reduction by burning, air curtain incineration and/or mechanical means (i.e., chippers, grinders, and shredders), as specified in the work order.



- ▶ Ensure unprocessed debris is continually reduced, and processed debris is hauled to the final disposal location at a timely pace.
- ▶ Monitor any equipment storage, fueling, or equipment repair areas to prevent spills.
- ▶ Maintain spill kits to mitigate petroleum product or hydraulic fluid spills.
- ▶ Avoid operations that significantly modify the landscape, such as soil compaction and over-excavation of soils when loading debris for final disposal.
- ▶ Coordinate safety and compliance inspections with State and FEMA personnel.

OPERATIONAL EXPANSION



During the second and third passes of debris collection, we can deploy ROW crews to remove hazardous stumps, dangerous leaning trees, and hanging limbs. We can also initiate other specialized operations, such as removing debris from drainage systems, sewers, culverts, catch basins, canals, streams, or other designated waterways. The City may also issue work orders for the removal of hazardous trees and debris from other public facilities, such as parks, trails, utility infrastructure (e.g., water plants), or even private properties. The debris created from this work typically becomes part of the general ROW debris stream. At the TDMS, we can implement processes to reduce and recycle white goods and other metals and reusable materials that may have been collected in the debris stream. These are typically segregated during the ROW project on-site or at the debris site.

If the City intends to seek FEMA Public Assistance (PA) reimbursement for the above stated work, we will consider the following eligibility factors prior to initiating work.

i. Private Property Debris Removal (PPDR)

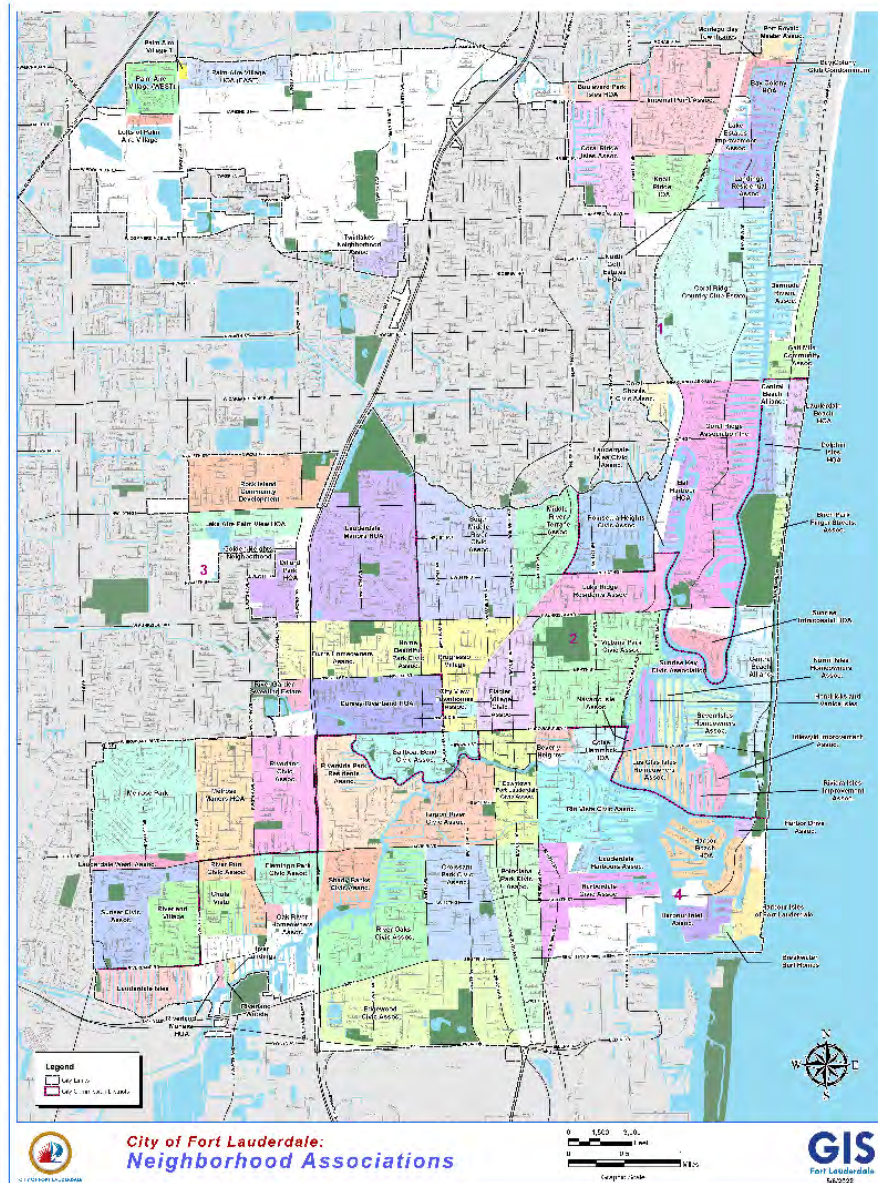
The City may assign a variety of PPDR tasks to AshBritt, from debris and hazardous tree removal to demolition. Much of this work requires specialized and certified crews. PPDR tasks must be thoroughly assessed, documented, and monitored, and meet specific eligibility guidelines for FEMA reimbursement; thus, they are usually conducted during the third pass (or more) of the project. Pursuant to FEMA guidance, AshBritt recognizes the need for:

- ▶ Right-of-Entry (ROE) forms
- ▶ Environmental and historical review
- ▶ PPDR assessments
- ▶ Site photographs

Note: The Federal Coordinating Officer (FCO) may be contacted to verify that work will be eligible for maximum federal reimbursement.

AshBritt completed over 900 ROE/demolitions for the Florida Division of Emergency Management in response to Hurricane Ian in 2022 (190 RACM and Non-RACM properties).

AshBritt will only remove and transport debris from private property when specifically directed by the City. On the following page is a map of City residential neighborhoods where certain debris removal activities may require specific tasking by City officials and ROEs.



ii. Hazardous Trees, Limbs, and Stumps

Pursuant to FEMA's PA Program, eligible vegetative debris includes tree limbs, branches, stumps, or trees damaged to the extent they pose an immediate threat. These items are not eligible if the hazard existed prior to the incident, or if the item is in a natural area and does not extend over improved property or public-use areas. This includes areas such as trails, sidewalks, or playgrounds. Bracing a tree is eligible (as Category B) only when doing so is less costly than removal and disposal. If the City chooses to brace a tree rather than remove it, the tree is not eligible for removal later if it dies. Pruning, maintenance, trimming, and landscaping are not eligible. AshBritt adheres to the Public Assistance Program and Policy Guide (PAPPG), Version 4, and FEMA Fact Sheet, Public Assistance: Category A – Debris Removal Including Private Property Debris (“Cat A Fact Sheet”) (which eliminated size requirements for hazardous tree, limb, branch, and stump removal) for work. This will allow the City to streamline the entire process for identifying, removing, and properly documenting eligible limbs, hangers, and stumps.

Hazardous Leaning Trees – Trees qualify for FEMA reimbursement if they have a split trunk or broken canopy.

- ▶ **50% or more of the root ball exposed:** Removing the tree and root ball, and filling the root ball hole, are eligible. FEMA will not reimburse two separate unit costs to remove the tree and its root ball.
- ▶ **Less than 50% percent of the root ball exposed:** FEMA provides PA funding to flush cut the item at ground level and dispose of the cut portion. Grinding any residual stump after cutting the tree is not eligible.



Hazardous leaning trees on public ROW will be identified and documented by the City. Our crews will cut only as necessary to facilitate loading. Leaning trees on private property that are encroaching onto the ROW will be cut at the private property line when safe to do so. Only the encroaching portion will be removed. Hazardous trees on private property that pose an immediate threat are addressed on a per case basis.

Hazardous Hanging Limbs – Limbs are eligible for FEMA reimbursement if they are broken and hanging over improved property or public-use areas, such as trails, sidewalks, or playgrounds, and causes injury or damage.

Hazardous Stump Removal, Backfill, and Haul

- ▶ **50% or more of the root ball exposed:** Eligible for the stump's removal and filling in the root ball hole. Voids created by stump extractions are filled with comparable and suitable material. Ruts and depressions inadvertently caused by contractor equipment and voids created by stump removal are filled with suitable material and reasonably compacted to grade. If grinding a stump in place is less costly than extraction, grinding is eligible.
- ▶ **Less than 50% of the root ball exposed:** FEMA only provides PA funding to flush cut the item at ground level and dispose of the cut portion based on volume or weight. Grinding is ineligible.

Other eligibility factors:

- ▶ Stump removal in areas with known or high potential for archaeological resources usually require FEMA evaluation and consultation with the State Historic Preservation Officer (SHPO) or Tribal Historic Preservation Officer (THPO). If we discover any potential archaeological resources during a stump removal, we advise clients to immediately cease work and notify FEMA.
- ▶ If the City requests PA reimbursement for such work on a per-stump basis, FEMA limits PA funding based on a unit price for volume or tons, calculated using the Stump Conversion Table.
- ▶ GPS coordinates and notes regarding the stump's specific hazard must be added to the special stump load ticket for proper documentation. Proper documentation for eligible hazardous stumps is paramount for FEMA reimbursement.

AshBritt extracted 24,000 hazardous stumps for our Hurricane Katrina mission.

iii. Construction and Demolition (C&D) Debris

AshBritt provides all labor, materials, equipment, tools, traffic control, signage, and any other incidental items needed to collect and remove eligible non-vegetative debris from the City's ROW and transport such debris to a City-approved Temporary Debris Management Site or to the designated final disposal site in accordance with all federal, Florida, and local rules and regulations.

Broken Concrete ROW Removal – AshBritt can use excavators and other heavy equipment to remove concrete/asphalt, asphalt, aggregate, rubble, and masonry and use it as an aggregate for base or fill material. Larger sections of concrete can be used as reef material, to armor shorelines, or for bank stabilization (i.e., riprap). AshBritt will only remove eligible C&D debris which is placed within the City's ROW. All eligible C&D debris will be removed from each loading site before proceeding to the next loading site. AshBritt will also remove large household contents and ensure all contents are separated at the loading site or at the TDMS.

Asbestos Containing Materials (ACM) – In the event AshBritt identifies ACM, we will follow applicable regulations for managing and handling its removal. Federal asbestos regulations are contained in 40 C.F.R., Part 61, Sections 61.140-61.160. Employers of workers who handle ACM are also regulated by OSHA asbestos guidelines, listed in 29 C.F.R. Parts 1910.1001 and 1926.1101. Everyday guidance on federal regulations concerning the disposal of structures that contain asbestos are found in the EPA's Guide to the Asbestos NESHAP. Designated AshBritt personnel are conversant with and consult this guide. AshBritt adopts, incorporates, and complies with all EPA and OSHA standards and rules and employs licensed asbestos subcontractors and personnel for such work.

Scrap Metal – AshBritt will bring scrap metal collected during demolition or ROW operations to the TDMS to be sorted and recycled (i.e., sold to a dealer who will smelt the metal for reuse). In the event AshBritt collects motors, all liquids will be drained prior to disposal, as required in this solicitation.



iv. Household Hazardous Waste Removal, Transport, and Disposal

According to the PAPPG, the following activities related to the removal and disposal of pollutants and hazardous substances are eligible:

- ▶ Separation of hazardous materials from other debris.
- ▶ Specialized procedures for handling and disposing of hazardous materials.
- ▶ Control or stabilization of hazardous material.
- ▶ Pumping and treating water contaminated with hazardous material.
- ▶ Cleanup and disposal of hazardous material.

AshBritt will construct a containment area at the reduction site to store hazardous materials. This area will consist of an earthen berm with a non-permeable soil liner. The containment area will be protected and sealed off by a non-permeable cover. All materials that are classified as hazardous waste will be reported immediately to the City. This material will be segregated from the remaining debris using a method that allows the remaining non-hazardous waste debris to be processed. All hazardous debris is moved and placed in the designated containment area.

Hazardous Waste and Spills Reporting



We will take immediate action to remediate any hazardous waste spills or leaks that occur as a result of our operations at no additional cost to the City and in full compliance with applicable laws and regulations; however, we will not respond to oil or hazardous material spills that are covered under a separate FDEP contract. AshBritt will report any and all spills to the City and the Florida Department of Environmental Protection (FDEP) upon discovery.

We will then submit a written follow-up report to the City no later than seven days after the initial report. The report, at a minimum, will include the following information:

- ▶ A description of the material spilled, including the identity, quantity, manifest number, etc.
- ▶ Whether the amount spilled is EPA/FDEP reportable, and when and to whom it was reported.
- ▶ The exact time and location of the spill, including a description of the area involved.
- ▶ Receiving stream or waters.
- ▶ The cause of incident and the equipment and personnel involved.
- ▶ Injuries or property damage.
- ▶ The duration of the discharge and initiated containment procedures.
- ▶ A summary of all communications AshBritt has had with media, agencies, or government officials other than the City.
- ▶ A description of the cleanup procedures that were employed or will be employed at the site, including the disposal location of spill residue.

Household Hazardous Waste (HHW)

After a disaster event, destroyed residences, residential garages, sheds, or storage facilities can produce quantities of household hazardous waste (HHW) that must be separated from storm-generated debris. AshBritt crews have been trained to identify and segregate HHW during ROW and PPDR collection, as well as during TDMS debris separation activities. If HHW is identified, it will be separated on the ground, where applicable, and the crew foreman will notify the PM, who will, in turn, dispatch the HHW Crew to collect the waste.

A typical HHW Crew consists of:

- ▶ Pickup truck, small dump trailer (7x14 with hydraulic dump), skid steer and operator.
- ▶ 2 specialized laborers with appropriate training.

Each member of the crew will be trained pursuant to EPA requirements for handling HHW materials. These crews will meet all standards and provide services in a manner consistent with applicable local laws, regulations, and policies. Trucks and trailers will be equipped with separate compartments, drums, or containers to allow for the separation of the HHW.

v. White Goods, Spoiled Food and Trash, and Freon

Household appliances (i.e., white goods) will only be loaded and hauled when declared as eligible debris. White goods should be divided into two categories: 1) non-refrigerant containing; and 2) refrigerant containing. Refrigerant-containing white goods have two sub-categories:

- ▶ **Clean** – clean refrigerant-containing white goods usually consist of air conditioning units but may also include empty refrigerators and freezers.
- ▶ **Dirty** – dirty refrigerant-containing white goods consist of refrigerators and freezers in which food products and contents are



still remaining inside.

White goods categorized as containing refrigerant will be collected in such a manner that the refrigerant system will not be breached (i.e., the coils or condenser will not be ruptured or broken).

Putrefied Goods – AshBritt will prepare a task-specific site plan for the handling of putrefied goods. We will take necessary precautions to ensure that the contents of dirty refrigerant-containing white goods are not spilled. If not already sealed, such units will be bound to prevent spillage by securing tape, ratchet straps, rope, or similar materials to minimize the spilling of contents. We will then collect the units using ½ to 1-ton pickup trucks or van trucks with installed lift gates or ramps. The items will be loaded with the aid of appliance dollies, securely strapped into place to prevent spillage, and hauled to a facility designated by the City. The management and processing of white goods will also depend on their categorization.

- ▶ Non-refrigerant white goods will be segregated into the recyclable metals pile.
- ▶ White goods categorized as containing refrigerant will have the refrigerant removed per EPA regulatory requirements for freon reclamation prior to being segregated into the recyclable metal pile (see below).
- ▶ Dirty refrigerant-containing white goods will be cleaned prior to the removal. These metals will then be compacted into bales and transported to the nearest recycling facility.

AshBritt will ensure full compliance with OSHA and USEPA requirements for handling this debris.

Freon Reclamation Process

The entire freon recovery/reclamation process is governed by EPA regulations outlined in Title VI of the Clean Air Act, which guide AshBritt’s below protocol:

AshBritt removed 5,000 units of freon during our Hurricane Katrina mission.

- ▶ Use Level D PPE.
- ▶ Connect and operate freon Reclamation Units as prescribed by the manufacturer and according to EPA regulations.
- ▶ Record of the manufacturer, model number, and serial number of the appliance on a running log to be presented upon job completion or upon request. Units received with the freon already vented must be similarly recorded.
- ▶ Identification of the appliance as reclaimed.
- ▶ Recovered/Reclaimed freon be transferred to an EPA-certified refrigerant reclaimer for processing.

vi. Electronic Waste (E-Waste) Management and Recycling/Disposal

E-waste (e.g., CRTs, monitors, circuit boards, computer components and peripherals, batteries, etc.) presents an environmental and health and safety concern owing largely to the toxicity of substances from the parts if not processed correctly. If tasked with e-waste removal by the City, we will follow the below guidelines while managing the materials and preparing for transport to a recycling facility.



- ▶ Provide gaylord or similar type boxes, pallets, and stretch wrap to pre-sort, pack, and load materials.
- ▶ Pack electronics into gaylords (which can be double stacked).
- ▶ Load into transport trailers – two rows in length, double stacked in height.

- ▶ TVs over 25" diagonally will be stacked and securely wrapped (with stretch wrap) on a pallet no higher than 4 feet (this will allow it to be stacked on top of gaylord box)
- ▶ Big screens (2 per pallet) will be placed on pallets back-to-back and securely stretch wrapped. There must be no more than six pallets per trailer to maximize trailer weight.

vii. Marine Debris Removal

AshBritt has extensive experience identifying and removing eligible debris from waterways. When required, the City will prescribe the specific schedule for waterway debris removal. We will remove floating debris and debris along the shoreline with shallow draft workboats and barges. This equipment typically has a grappler hook (or another similar securing mechanism) to recover floating and beach debris. We will then stage the debris on a barge to be used as a transport vessel to the offloading station.



Vessels used to recover debris may consist of shallow draft barges with lightweight hoists and loaders, workboats with grapplers, landing craft, or other work-type vessels. If needed, hand crews will work to reduce any environmental impacts. Wet debris located in deeper water, or floating debris, will be removed by spud or jack-up barges equipped with cranes or other lifting mechanisms. These vessels remove large amounts of material at a time. The barges can also be used in the recovery of vehicles, vessels, or other large items. We can employ commercial divers to attach lifting cables, slings, or air barges.



Depending on water depth, shallow draft flat barges, scow barges, landing craft, and other work vessels will be used to transport the material to a City-identified marine offloading staging site. Should the City be unable to secure a public staging site for this work, AshBritt will pursue

leasing options with owners of private property. Any lease entered into by AshBritt will contain a "hold harmless" clause in favor of the City and federal government. AshBritt will operate these offloading sites, and only AshBritt vehicles and others specifically authorized by the City will be allowed access.

AshBritt removed 933,563 cubic yards of marine debris caused by Hurricane Ian for the Florida Division of Emergency Management and Department of Environmental Protection.

viii. Sand and Silt Screening/Removal

AshBritt is accustomed to screening various materials to reduce the mixture of debris streams. We remove sand, silt, and other earthen materials from streets, roads, bridges, and other public spaces. Assigned crews and equipment configurations suitable to the task screen sand, separate and haul-off resultant debris and contaminants, and return clean sand to beaches, sand dunes, berms, or other designated places.



Sand Removal from Thoroughfares

When floodwaters or high winds sweep sand onto Fort Lauderdale's A1A highway and other roadways, the city grapples with a complex dilemma. Sand creates immediate hazards like road closures and safety risks, while clean-up efforts pose environmental concerns and require significant resources. Balancing public safety, environmental protection, and cost-effectiveness becomes paramount as the city strives to restore normalcy and mitigate long-term risks like erosion and economic losses.



The following steps will guide our sand removal operations:

- 1) Survey.** Once weather conditions permit, AshBritt will commence our initial windshield or drone surveys of the impacted areas. The surveys will allow for us to determine equipment and resource requirements necessary to clean up the area based on the City's desired timeline to have the sand collection operations completed.
- 2) Sector Impact Site(s).** The City of Fort Lauderdale historically is quick to respond with their own forces to conduct this specific work. In past operations, we sectioned off areas specifically for City crews and other areas for contractor crews. This allowed the City to maximize the total amount of resources and avoid operational overlaps between City and contractor crews. However, AshBritt is capable of being tasked by the City to conduct all sand removal on A1A to allow for the City to utilize those forces elsewhere.
- 3) Mobilize.** We will coordinate with the City's Contract Manager to ensure that we appropriately staff and coordinate the requirement, and then mobilize. We will discuss the City's priority areas to ensure we are dispatching our crews to respond to those locations first and make sure that our operations do not conflict with any of the City's crews operations. Since most of our resources are mobilized from within Broward, Miami-Dade and Palm Beach counties, we are able to rapidly start sand collection operations upon receipt of the City's notice to proceed.
- 4) Perform Sand Removal.** Equipment utilized will be either rubber tired or rubber tracked to ensure protection of the existing infrastructure. Sand will be collected and piled using various methods including manual labor with brooms, mechanical street sweepers, and small loaders/skid steers. The sand will then be loaded in to dump trucks which will deliver the sand to a city designated area, and if necessary be screened.
- 5) Recycle/Replenish.** Historically the City coordinates with FDEP to determine if the sand accumulated at a designated area can then be brought back to the beach via City designated access points for final replacement. If screening is performed, debris removed from the sand will be collected, transported, and processed at a TDMS. Once the determination is made regarding sand

replacement, AshBritt is able to support the City with these requirements including spreading and grading in accordance with Federal, State, and Local regulations and permits. If there is a deficiency in the amount of sand required to return the beach to its pre-storm condition, AshBritt will purchase clean sand and replace, spread and grade at the City’s direction. AshBritt will purchase the sand and bill it to City at direct cost, providing a copy of all invoices and any documentation as requested by City for such purchase.

- 6) Report Progress.** Daily progress updates will be provided on maps to show working areas, completed areas, and areas scheduled to be worked.



Sand Replacement/Replenishment

AshBritt can perform the specialized service of restoring eroded beaches and destroyed sand dunes in the aftermath of a major hurricane. Beach sand, natural and man-made sand dunes, seaweed, and other marine materials can be blown away or washed up and scattered throughout the affected area. This sand and other material become strewn about and commingled with other debris (e.g., building and vegetative materials). It is operationally challenging to sort through and segregate this material to recover as much sand as possible to restore and rebuild the eroded coast quickly, efficiently, and economically.



Sand Screening for Renourishment

We can complete this task by establishing a separate recovery site where collected sand and debris are trucked. We will process the debris using a heavy-duty sand screening plant, which sifts all manner of materials, from fine sands to varied C&D debris. The screened debris will be stacked according to size, usually via triple splitting. Remaining sand will be hauled and restored to the beach while other materials are recycled or appropriately disposed.

AshBritt completed multiple beach debris removal projects in response to Hurricane Sandy throughout the state of New Jersey. We conducted sand screening and other methods to remove, load, and transport the debris on the beaches to a debris management site where it was processed and sent to a permitted final disposal site. AshBritt completed these projects in:

- ▶ Seaside Heights
- ▶ Point Pleasant Beach
- ▶ Brick
- ▶ Berkeley
- ▶ Lavallette
- ▶ Belmar

AshBritt also conducted extensive beach debris removal projects in St. Johns County and Nassau County, FL while responding to Hurricane Matthew. We used wheel loaders, skid steers, and laborers to pick up debris from the beach. The debris stream included docks, boardwalks, driftwood, trees, trunks, and other various debris streams consistent with a hurricane.

ix. Ditch Cleaning and Demucking

In disaster debris operations, muck removal refers to the process of removing wet, heavy, and often contaminated debris resulting from floods, hurricanes, landslides, or other events that cause significant water damage.

Characteristics of muck:

- ▶ Composed of saturated soil, sediment, organic matter, and sometimes construction materials, making it difficult to handle and transport.
- ▶ Can contain pollutants like sewage, chemicals, and hazardous materials, posing health and

environmental risks.

- ▶ Can harbor bacteria, mold, and other pathogens, requiring special handling and disposal procedures.

Removal Procedures:

Mechanical and Pressure Washing crews will be deployed to the impacted area as soon as the water recedes, and it is safe to begin operations. At a minimum, crews will consist of:

Pressure Washing Crews	Mechanical Crews
1- Crew foreman 1- Industrial pressure washing rig 2- laborers with small tools	1-Crew foreman 1- Skidsteer or rubber-tired loader 2-Laborers with small tools 1- 15-20 cubic yard dump truck or haul unit

Previous Fort Lauderdale Demucking Operations...

AshBritt provided demucking services to the City of Fort Lauderdale following Hurricane Eta (2020) and the April 2023 Historical Flood Event. In April 2023, we deployed 14 mechanical and 6 pressure washing crews for a total of 20 crews in less than 48 hours of Notice to Proceed for these operations. The city was divided into 9 zones and crews were deployed city-wide.

**April 2023 Historic Flood Event
AshBritt Demucking Operations**

AshBritt, through our cadre of local subcontractors, was successful in the deployment of 20 mechanical and 10 pressure washing crews in less than 48 hours of Notice to Proceed for these operations. The city was divided into 9 zones and crews were deployed city-wide. Initially, there were no less than two (2) crews in each zone, which placed multiple crews in each City Commission District. As surveys were completed and the impact areas became more defined, crews were reallocated to where they could be most efficient and in support of an expeditious operation.

The images on the right capture our demucking operational plans and response.

x. Cleaning and Clearing of Stormwater Piping, Catch Basins, and Inlets

In the face of any major disaster, particularly when it involves heavy rainfall, the risk of flash floods or widespread flooding increases significantly. Such events often push stormwater management systems beyond their limits, especially those that are either undergoing upgrades or are ill-equipped to handle significant weather phenomena. Fort Lauderdale, in particular, is at risk not just from potential storm surges but also from the compounded effects of recurring King Tides, posing threats that could surpass the challenges experienced during the historic flood of 2023.

During our 2022 Hurricane Ian response in Polk County, our crews cleaned 258 catch basins by utilizing Vac Trucks.

The runoff generated by these weather events tends to sweep debris into the stormwater management infrastructure, leading to blockages not just in the catch basins and inlets but within the stormwater pipes as well. These obstructions restrict water flow, exacerbating the risk of flooding. Despite regular and thorough maintenance, the city's stormwater systems are severely tested by the aftermath of storms.

In preparation for imminent events like hurricanes, if time permits, many local authorities will mobilize City-owned or emergency backup vacuum trucks or trailers to address areas known to be at high risk for flooding, aiming to reduce potential damage. AshBritt has been a key partner in helping the City manage the aftermath of such events (Tropical Storm Eta and the 2023 Flood Event) and is ready to offer both pre- and post-landfall assistance, as well as support during significant rainfall events.

AshBritt, well-acquainted with the area's most vulnerable to flooding within the City, recognizes that stormwater system issues can arise unpredictably across any location. As such, AshBritt employs VacTruck units, as shown in the accompanying photo, to manage not only catch basins and inlets but also to clear stormwater pipes of blockages by "jetting," minimizing the need for deploying additional equipment.



xi. Removal of Storm Deposited Silt from Waterways and Canals

AshBritt was previously contracted by Miami-Dade County to mechanically dredge and remove approximately 35,453 cubic yards of sediment from the 58th Street Canal and approximately 21,428 cubic yards of sediment from the Comfort Canal. We anticipate that future waterway and canal sand/silt removal operations for the City of Fort Lauderdale will mirror this work. We performed the work as follows:

- ▶ Pre- and post-dredge surveys were conducted using single beam sonar techniques.
- ▶ The work was conducted in 3 phases; Phase I – Vegetation and Debris Removal, Phase II – Sediment Removal and Disposal, and Phase III – Culvert Cleaning.
- ▶ Excavators, which worked from both the canal banks and on barges, placed the dredge materials into dewatering areas. Once the dewatering was completed, the dredge material was loaded into dump trucks and disposed of at a landfill.
- ▶ A Remotely Operated Vehicle was flown through the culvert to video the conditions of the culvert and identify debris and sediment type.
- ▶ A skid mounted water jet manifold was drug through the culvert to push out the sediment and debris.
- ▶ The deposited sediment from the culvert was then excavated by conventional means.

xii. Removal, Transport, and Disposal of Abandoned Vehicles

AshBritt will work with City Code Enforcement Officers to move vehicles and mobile structures deemed abandoned to the nearest pre-approved aggregation site. If towing companies are hired as subcontractors, we will make all the financial arrangements. We will also issue work orders containing all pertinent data supplied by the state to any subcontracted licensed towing companies. Towing companies are responsible for evaluating environmental and safety issues. If the towing company finds any major threats to health, safety, or the environment, the vehicle or mobile structure will not be moved, and state authorities will be immediately notified. Once all concerns are addressed, the vehicle will be lifted, properly secured, and transported to the assigned aggregation site using the safest and most direct route.

AshBritt will coordinate with the City to establish central aggregation points for the temporary storage of abandoned vehicles, RVs, campers, or mobile homes. We will ensure that these storage areas are secure and implement a program to inventory and index these items. This will include recording and data entry for a license plate, make, model, color, and VIN. Vehicles will be staged and indexed for easy location and retrieval. We will assist the City and any involved departments with the dissemination of information, contacting property owners, and any investigations necessary to assist in the proper disposition of these items.

Lastly, we will arrange for the scrapping of unclaimed vehicles and mobile structures, and ensure the following materials are properly recovered: gasoline and diesel fuel, refrigerants, lubricating oils, mercury ABS switches, mercury convenience switches, lead-acid batteries, brake and transmission fluid, antifreeze, and tires. Propane tanks and large appliances in recreational vehicles will also be removed and disposed of lawfully at approved sites. We will decontaminate vehicles before they are allowed to leave the aggregation site.

Following Hurricane Sandy (2012), we **removed 3,780 vehicles** in New York City.

xiii. Removal, Transport, and Disposal of Abandoned/Disabled Boats and Vessels

We have extensive experience removing derelict vessels from waterways and shorelines following disasters. Recently, we removed over 100 vessels, some by helicopter, from Florida properties and waterways while responding to Hurricane Ian.

We will remove vessels from local waterways that have been identified by local authorities. All associated labor, equipment, and resources are AshBritt's responsibility, to include all permitting and operating instructions required by state, local, or federal government agencies.

AshBritt has the recovery equipment and capability to recover vessels from public rights-of-way and waterways (note: vessel removal from public rights-of-way is limited to recreational boats). The recovery process will be as follows:

1. Identify the vessel using GPS coordinates.
2. Inspect the vessel.
3. Record vessel location, description, registration number, and the type and extent of damage.
4. Mitigate any fluid leaks, tilt outboard motors, and disconnect batteries.
5. Transport vessel to an aggregation site.
6. Process vessels at aggregation site.

AshBritt will comply with all provisions of State law pertaining to the disposition of vessels deemed abandoned under Florida Statutes.



Vessel Removal Operations in Hurricane Ian (2022)



Vessel Removal Operations in Hurricane Matthew (2017)

xiv. Management and Operation of Staging Areas for Abandoned Vehicles or Vessels

AshBritt responsibilities regarding Vehicle and Vessel Aggregation Sites will include:

- ▶ **Site Selection.** We will use City-identified regional aggregation sites, if available; otherwise, we will work with state authorities to secure sites. Such sites must be level, clean, dry, have a firm surface, and be accessible by recovery and remediation vehicles and equipment. As with TDMS, the following factors will be evaluated when selecting potential sites: ingress and egress, highway access, neighborhood concerns, and soil conditions.

- ▶ **Mobilization/Build-out.** During mobilization, AshBritt will procure and transport all necessary supplies, equipment, materials, and personnel to the aggregation sites, and build out the improvements to the site required for storage and remediation operations. If necessary, AshBritt will obtain clearance from underground or overhead utilities and from property owners and State and local entities for the aggregation locations.
- ▶ **Operations.** All recovered vehicles and vessels will be managed in compliance with applicable law, procedures, and guidance issued by the Florida Department of Transportation. Each site will be equipped with an independent monitor and an AshBritt representative. Sites will be secured with fencing and lighting as needed and can be prepared to receive vehicles and vessels 24/7, if required by the City. We will store vehicles and vessels in a manner to permit inspection by State authorities as required, or for reclamation by owners and/or their agents.

Processing Procedures:

- 1) Check the vessel/vehicle into the aggregation site by recording the following data: year; make; model; license plate state and number; VIN; extent and type of damage; its location on the lot by row number, column letter, and GPS location; and any other information that may be required by the Florida Department of Transportation. AshBritt also will record any identifying information or number(s) contained in markings or stickers affixed to the vehicle by authorities during recovery operations. AshBritt will create and maintain a computerized tracking system to manage these records.
- 2) Inspect vessel/vehicle. If necessary, AshBritt will mark the vehicle or vessel with an identifying number for ease of future identification. Such numbers and tags then become unique and continuous identifiers to monitor the vehicle through each step. To facilitate identification of owners, AshBritt will work with FDOT.
- 3) Store vessel/vehicle and shift into a holding period. AshBritt will store vehicles and vessels in a manner that provides for ample access to the City and insurance company representatives or to allow for reclamation by vehicle or vessel owners. Owners, lien holders, and their authorized agents or legal representatives, may access such sites between the hours of 8:00 a.m. to 4:00 p.m., at least five days a week, excluding holidays, for the purpose of identifying and/or inspecting vehicles in which they have a legal interest. Upon notice to AshBritt, the City will have immediate access to any storage facility or aggregation site at any time.
- 4) Once the holding period has lapsed, the vessel/vehicle can be moved for final disposal.

xv. Dead Animal Carcasses

AshBritt can collect and lawfully dispose of animal and fish carcasses from public property and ROW. We will provide specialized crews (makeup will be determined by the type of animal) to be dispatched to specific locations where remains have been identified to collect, haul, and dispose of all carcasses as directed by the City. While responding to Hurricane Katrina in Louisiana, we collected and lawfully disposed of over 19 tons of contaminated frozen chickens from a commercial warehouse facility. In October 2018, we collected, removed, and disposed of 87,000 pounds of dead fish for St. Lucie County, FL following red tide.

xvi. Ancillary Services

In addition to the host of standard debris management equipment that we have access to, AshBritt maintains supplementary equipment and facility resources that can be used to support debris removal efforts via non-traditional methods. **AshBritt is a full-service emergency disaster response contractor.** We can coordinate and deliver turnkey emergency response, environmental remediation, recovery, and restoration services whenever needed. Through our resources and teaming partners, we ensure that these vital services are delivered expeditiously and professionally. We have outlined how some of these resources can be used to better support the City of Fort Lauderdale on the following pages.

Temporary Housing, Comfort Stations, and Other Support Facilities

The below table documents the numerous base camps and support facilities that AshBritt has provided in response to migrant support services, earthquakes, hurricanes, COVID-19, and wildfires.











Service(s)	Year	Event/Project Description	Client
Base Camp	2023	Hurricane Idalia	Florida Division of Emergency Management (Suwannee County, FL)
Comfort Stations	2023	Historic Flooding	City of Fort Lauderdale, FL
Base Camp	2023	Tornado Response	Texas Division of Emergency Management
Migrant Support Base Camp (ongoing)	2023	A full-service support camp for U.S. Army Airborne Division & Florida Highway Patrol Department	Florida Division of Emergency Management (Monroe County, FL)
Base Camps (3)	2022	Hurricane Ian	Florida Division of Emergency Management (Charlotte, Leon, and Lee County, FL)
Vaccination Sites (8)	2020	COVID-19	Florida Division of Emergency Management
Vaccination Sites (Mobile)	2021	COVID-19	Harris County, TX
Monoclonal Antibody Infusion Centers (3)	2021	COVID-19	Texas Division of Emergency Management
Buildout of Vaccination Sites (mobile and fixed)	2021	COVID-19	Virginia Department of Health
Management of Vaccination and Testing Sites (temporary structures, mobile and fixed)	2021	COVID-19	Virginia Division of Emergency Management
Buildout of Monoclonal Antibody Infusion Centers	2022	COVID-19	State of Nevada
Establishment of Monoclonal Antibody Infusion Centers (8)	2021	COVID-19	Louisiana Department of Health
Establishment and Management of Alternate Care Shelter Site	2020	COVID-19	Massachusetts Emergency Management Agency


Service(s)	Year	Event/Project Description	Client
Base Camps	2017	Hurricane Irma	Monroe County, FL
Base Camps	2017	Hurricane Irma	Collier County, FL
Shelter Site	2016	Blue Cut Fire	San Bernardino County, CA
Base Camps	2010	Haiti Earthquake	Haiti













Florida Division of Emergency Management Base Camp (Hurricane Ian, 2022)

Other Ancillary Services		
Scope	Description	Recent Applicable Experience
 <p>Reefer & Refrigerated Containers & Ice Delivery</p>	<p>Bagged ice (50-100lb) and/or reefers/fridges delivered to central distribution points. Logistical managers and Point of Distribution supervisors oversee the orderly distribution and tracking of provisions.</p>	<p>2023 (Florida Flooding) Ice for City of Ft. Lauderdale, FL 2017 (Hurricane Harvey) Ice for TX Jurisdictions</p>
 <p>Potable Water Truck and Drinking Water</p>	<p>Potable water truck equipment can be provided on a rental basis, inclusive of maintenance, repair, and bottled water delivery. We can also provide a 2,000-gallon potable water tank and offer bottled water delivery in 16-16.9 oz. plastic bottles, palletized and priced per bottle.</p>	<p>2023 (Florida Flooding) Bottled water for City of Ft. Lauderdale, FL 2017 (Hurricane Harvey) Water for TX Jurisdictions</p>
 <p>Mobile Kitchen, Shower, and Laundry Units</p>	<p>As an extension to camps, these units may serve local relief representatives, workers, volunteers, and residents. They can be delivered, set up, and powered by generators. Multiple configurations and outputs are available. Full oversight and maintenance of facilities are included.</p>	<p>2023 (Migrant Support) Mobile Kitchen & Shower Units FDEM-Florida Keys 2022 (Hurricane Ian) Mobile Kitchen & Shower Units throughout FL 2017 (Hurricane Irma) Mobile Kitchen & Shower Units for Monroe County, FL 2016 (Blue Cut Fire) Portable Toilets & Showers for County of San Bernardino, CA</p>

Other Ancillary Services		
Scope	Description	Recent Applicable Experience
 <p>Canteen, Commissary, and Meals Ready-to-Eat (MRE)</p>	<p>Full canteen and commissary services that serve hot breakfast, lunch, and dinner, as well as mid-rations, can be established and expanded to support local relief representatives, workers, volunteers, and residents. MREs and heated meals can also be systematically distributed.</p>	<p>2020 (COVID-19) Emergency meal delivery to FDEM</p> <p>2017 (Hurricane Harvey) MRE's to TX Jurisdictions</p>
 <p>HVAC</p>	<p>Comprehensive implementation of temporary HVAC support. For City of Fort Lauderdale, this resulted in the installation of a 400-ton chiller to deliver temporary cooling capabilities to City Hall.</p>	<p>2023 (Florida Flooding) Chiller installation for the City of Ft. Lauderdale, FL</p>
 <p>Emergency Power Generation</p>	<p>Temporary power generation for critical facilities can be delivered, set up, and maintained if the regular power supply is disrupted. Emergency light towers can be provided and distributed throughout the affected area and work sites</p>	<p>2023 (Florida Flooding) Generators for the City of Ft. Lauderdale, FL</p> <p>2020 (Hurricane Laura) Generators to TX jurisdictions</p> <p>2017 (Hurricane Irma) Generators to Florida jurisdictions</p> <p>2017 (Hurricane Harvey) Generators to TX jurisdictions</p>
 <p>Light Sources</p>	<p>Light and power sources are available. Ashbritt can supply these items to multiple locations simultaneously without interruption</p>	<p>2023 (Florida Flooding) Light towers for the City of Ft. Lauderdale, FL</p>
 <p>Satellite Service / Communication Infrastructure</p>	<p>Satellite telecommunication services can be provided, based on the magnitude of the event and the scope of the damage. Services will support telephone and online internet access. Various equipment/configurations are available, depending on the scenario</p>	<p>Utilized and available throughout all projects</p>

Other Ancillary Services		
Scope	Description	Recent Applicable Experience
 <p>Emergency Fuel Supply</p>	<p>Through strategic coordination and partnerships with wholesale fuel distributors, fuel can be immediately provided, when needed, to maintain the continuity of vital services.</p>	<p>2017 (Hurricane Irma) Fuel Trucks for Collier County, FL 2016 (Blue Cut Fire) Fuel trucks for County of San Bernardino, CA</p>
 <p>Temporary Offices, Warehousing, and Container Storage</p>	<p>Mobile command centers, temporary offices, critical document and asset warehousing, and storage containers (CONEX or other) can be supplied in any configuration to meet local needs. Temporary prison facilities can also be delivered and maintained.</p>	<p>2023 (Florida Flooding) Multiple command centers for the City of Ft. Lauderdale, FL</p>
 <p>Mobile Fleet Repair Facilities/Assistance</p>	<p>Comprehensive Mobile Fleet Repair Unit equipped with all necessary tools and resources for self-contained, self-powered fleet repair services. This unit includes skilled mechanics and technicians, as well as mobile mechanics equipped with trucks and tools.</p>	<p>Available throughout all projects</p>
 <p>Traffic Control and Signage</p>	<p>We comply with the Manual on Uniform Traffic Control Devices (MUTCD) when traffic must deviate from its normal course due to our operations. Traffic control includes but is not limited to full lane closures, flaggers w/ radios for single-lane closures, and signage for detours. Examples of equipment that will be used for Maintenance of Traffic (MOT) when needed include Safety Cade Type II Barricades with flashing lights inclusive of maintenance and battery replacement; DOT Black Base 36" traffic cones with two (w) each reflective bands; and Diamond Grade 8 gauge aluminum.</p>	<p>Utilized and available throughout all projects</p>

Other Ancillary Services		
Scope	Description	Recent Applicable Experience
 <p>POD Manpower & Equipment</p>	<p>All necessary manpower, management, equipment, and supplies (i.e., forklifts, pallet jacks, lighting, hygiene stations, traffic devices, trash collections, etc.) can be supplied. Community relations, security personnel, or other provisions needed to safely and efficiently deliver water, ice, meals, tarps, food supplies, or any other commodity may be employed.</p>	<p>2010 (Haiti Earthquake) Site Security Team, lighting, hygiene stations provided for Haiti.</p>
 <p>Emergency Barge Transport</p>	<p>When major bridges and access routes to areas surrounded by water are damaged, and transportation is impeded due to storm damage, AshBritt can transport vital equipment and supplies by barge.</p>	<p>2010 (Haiti Earthquake) 15 shipments of heavy equipment to Haiti.</p>
 <p>Oil Spill Recovery</p>	<p>AshBritt can deploy booms and utilize other methods to mitigate against the spread of an oil spill.</p>	<p>2010 (Deepwater Horizon) Deployed and maintained 106,000 linear feet of oil deflection boom for Bay and Gulf County, FL.</p>
 <p>Emergency Roof Tarping and Repair</p>	<p>We can coordinate temporary roof patching when permanent repairs cannot be immediately implemented, mitigating against further damage. Multiple experienced crews can be deployed, and tarps can be distributed to residents from Points of Distribution.</p>	<p>2004 (Hurricane Charley) Emergency roof repairs for Charlotte County, FL EOC.</p>
 <p>Fire Suppression Support</p>	<p>Water trucks and personnel can be provided, as necessary, to augment local water supply systems. Ashbritt has access to trucks with minimum capacities of 2,000 gallons that are filled and outfitted with valves compatible with fire hose connections, meeting National Fire Protection Association (NFPA) standards.</p>	<p>Provided on hundreds of our projects across our history.</p>

Other Ancillary Services		
Scope	Description	Recent Applicable Experience
 <p>Dredging</p>	<p>Mechanical and hydraulic dredging of canals, marinas, and navigable waterways</p>	<p>2012 (Hurricane Sandy) Dredging project throughout the State of New Jersey.</p>
 <p>Mass Decontamination</p>	<p>Decontamination of buildings and facilities after the detection of bio/chem toxic, harmful agents.</p>	<p>2020 (COVID-19) Decontamination of schools in Miami, FL.</p>
 <p>Drying in Services</p>	<p>Emergency dry-in of public facilities, including the removal and disposal of affected building materials, securing structural openings, dehumidification, and moisture abatement</p>	<p>2023 (Florida Flooding) Drying in services for the City of Ft. Lauderdale, FL 2008 (Hurricane Ike) Building restoration for 17 government buildings for Orange County, TX.</p>
 <p>Mold Remediation</p>	<p>Identification and remediation of mold in buildings and facilities.</p>	<p>2017 (Hurricane Harvey) Mold remediation services for Orange County, TX</p>
 <p>Printing, Development, and Distribution of Emergency Communications</p>	<p>We can develop, print, and distribute emergency communications, to include door-to-door delivery. We can also prepare posterboards, note cards, interactive floor decals, tablecloths, and other items for display at various logistical sites.</p>	<p>2020-2022 (COVID-19) AshBritt's Kid COVID Collaboration Series spanned across all of our vaccination projects (e.g., VA, FL, TX, etc.) 2020-2022 (COVID-19) Autism Speaks Autism Friendly Vaccine Experience Tool Kit, as a set of educational materials appropriate for customer-facing and operational staff to use at AshBritt COVID-19 vaccination sites across the U.S.</p>

DISPOSAL AND EVENT CLOSURE



i. Recycling and Final Disposal



Mulch Dropped Off for Composting

Major disasters can yield massive and unwieldy amounts of debris. It is important when planning for the disposition of disaster debris to remain environmentally conscious and to maximize, to the greatest extent possible, the diversion of debris from disposal in landfills. With sufficient pre-planning, more options can be made available for the potential to recycle or to find beneficial uses for a greater percentage of the disaster debris stream. Though a challenging goal, maximizing diversion will minimize landfill space utilization, recover usable resources, conserve natural resources, and potentially reduce the costs of the overall recovery.

We will employ a variety of means to lessen the burden on local landfills and to encourage the recycling and reuse of debris. AshBritt's responsible approach in reducing our environmental burden resonates through our corporate vision and is accomplished in an environmentally responsible manner through landfill diversion, waste reduction, reuse, and recycling. Our **Corporate Sustainability Program** (see Tab 2, Section D) conserves biodiversity and promotes the preservation of natural resources and valuable landfill airspace for future generations.

Below are four main debris classifications for processed material and potential methods for recycling/disposal.

Debris Type	Recycling/Disposal Method(s)
Vegetative mulch	Agricultural applications, waste conversion to energy, vegetative waste receiving facility, landfill cover, or erosion control.
Ash from incineration operations	Agricultural applications or landfill.
Construction and demolition debris	Recycling facility or landfill.
Hazardous materials	Recycled, incinerated, or landfill (appropriately permitted).

Potential Disposal and Recycling Sites for Fort Lauderdale Operations		
Name	Site Type	Address
American Tire Recycling Group, LLC	Tire Recycling	3351 NW 116 th St, Miami, FL 33167
Atlantic Coast Recycling, Inc.	Scrap Metal Recycling	3301 Avenue D, Fort Pierce, FL
Coastal Waste & Recycling of Broward County, LLC	C&D Disposal and Recycling	1840 NW 33 rd St, Pompano Beach, FL 33064
Econotires, Inc.	Tire Disposal	7140 NW 42 nd St, Miami, FL 33166
Envirocycle, Inc.	Recycling Center	849 SW 21 st Terrace, Fort Lauderdale, FL 33312
Florida Wood Recycling, Inc.	Mulch Disposal	9651 NW 89 th Ave, Medley, FL 33178
Okeechobee Landfill, Inc.	C&D and Mulch Disposal	10800 NE 128 th Ave, Okeechobee, FL 34972
Safety Kleen Systems, Inc.	Hazardous Waste Disposal	8755 NW 95 th St, Medley, FL 33178
Scrap Metal Recycling, Inc.	Scrap Metal Recycling	840 NW 12 th Ter, Pompano Beach, FL
Trademark Metals Recycling LLC	Scrap Metal Recycling	490 Ansin Rd, Rockledge, FL
Waste Management Inc. of Florida	C&D, Recycling, and Mulch Disposal	9350 NW 89 th Ave, Medley, FL 33178
Waste Management Inc. of Florida	C&D and Muck Disposal <i>Facility used for 2023 Floods</i>	3250 SW 50 th Ave, Davie, FL 33314
Waste Management Inc. of Florida	Monarch Hill Landfill C&D/Mulch/Muck Disposal	2700 Wiles Rd, Pompano Beach, FL 33073
West Coast Recycling, Inc.	Scrap Metal Recycling	2803 Lafayette St, Ft. Myers, FL

ii. TDMS Restoration and Closeout

After all debris is removed from the TDMS, we will restore the site to pre-use condition or better. First, we will remove all equipment and site resources, such as the inspection tower and any fencing or erosion control devices. We will then finalize the environmental baseline data checklist to verify that the work did not alter the soil or air in any adverse manner. AshBritt’s TDMS Manager and Operations Manager will conduct a final closeout inspection with a City representative, and execute a final release upon determination that the site meets approval criteria. AshBritt shall prepare and maintain before and after documentation (e.g., photographs, soil sampling, water sampling, etc.) to demonstrate that the TDMS was properly closed. We will also obtain written approval from the City confirming that the site has been properly closed and has been returned to its pre-disaster condition.

- **Project Reconciliation**

Our mission is not over after the TDMS has closed. Our team will remain on standby to help resolve any outstanding issues that the City may be presented with in relation to our work, such as FEMA eligibility evaluations and audit. We will also ensure that the lessons learned from our project are noted and applied to future projects.

Eligibility Reviews and Audits

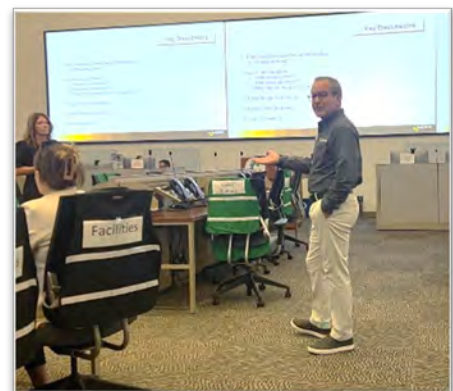
We support our clients facing eligibility reviews and audits by adhering to the following standards:

1 st Level of Support: Avoid Conflicts
<ul style="list-style-type: none"> ▶ Know the rules and comply with them. ▶ Follow federal procurement guidelines. ▶ <i>Document.</i> Get it all in writing. ▶ Be thorough - no incomplete paperwork. ▶ Track all project costs.
2 nd Level of Support: Audit Interfacing
<ul style="list-style-type: none"> ▶ Validate project data continually throughout the recovery process. ▶ Use multi-part forms as “checks-and-balances.” ▶ Scan and record all project paperwork for efficient filing and reference. ▶ Implement data swaps and cross-checking exercises. ▶ Perform pre-invoice reconciliations to ensure accurate billing and supporting backup data. ▶ Use common data formats and flow processes.

Our Technical Assistance Team will be available if the City requires direct assistance in these matters. Our team can decipher requests and ensure that the appropriate documentation is presented to support the work at issue.

After Action Support

We know that post-disaster discussions regarding performance and lessons learned are integral to a community’s successful response to future events. Where AshBritt’s Project Management Team is concerned, the end of one project is just the start of another planning and preparedness cycle. We can meet with County Office of Emergency Management officials as soon as practicable to discuss our collective strengths and weaknesses, support the preparation of an AAR. We are eager to participate in the success of future missions.



AshBritt attends an After Action/Hot Wash

B. Design Plan

[Removed from Scope of Work per Addendum 1]

C. Quality Control and Customer Service Plan

AshBritt has developed a Quality Control Plan (QCP) that addresses our response and control procedures for all debris removal, reduction, and disposal operations, including work by subcontractors. This QCP has been developed over years of working with various municipalities, co-ops, State emergency management organizations, and USACE. We have utilized this plan on multiple state and federal level projects and can ensure the City that it will be carried out as described below.

Quality Control Organization (QCO)

We know that one of the most important factors in implementing a successful QCP is our QC Team's understanding of and familiarity with every component of the plan. Therefore, we are committed to allocating the resources necessary to implement a superior training and education program to ensure that our team members maintain expert knowledge of the QCP.

The QCO consists of one Quality Control Manager (QCM), a Quality Control Supervisor (QCS), and various Quality Control Representative (QCR) positions (as necessary) to meet the scope requirements. All QC personnel will be familiar with all active plans and specifications, including any revisions, changes, and amendments thereto. The QCM, QCS, and the QCR(s) will have a complete understanding of the latest pertinent local, state, and FEMA guidelines, regulations, and administrative policies. The QCM also acts as the compliance manager of the contract.

Our commitment to Quality Control training is emphasized by the QCS's personal involvement with training newly hired QCRs for each project. AshBritt has developed a training program for all QCR positions at all levels. Our training program includes:

- ▶ QCR activities
- ▶ QCP familiarization
- ▶ Debris eligibility
- ▶ Non-compliance issues
- ▶ Partnering with Government
- ▶ QA personnel
- ▶ Ethics
- ▶ Stewardship of tax dollars
- ▶ Professionalism

QUALITY CONTROL REPRESENTATIVE DUTIES

Oversee

Staging areas / Crew certification / Crew coordination / Collection zones / Crew navigation / All damage reports and settlements.

Enforce

Our "Clean As You Go" policy / Traffic control and debris security policies / Safety and environmental plans / Work hours / Zone collection boundaries with corrective action for violation.

Execute

Random equipment and vehicle inspections / Tool-box safety meetings in the field.

Coordinate

Field operations with other contractors / Monitoring / Compiling spot check field documentation and reporting.

Essential Function

Field liaisons for our senior management / Monitor and report any threats to public health and safety / Track the overall



AshBritt has a separate specialized training program for QC Site Managers at debris loading, separation, reduction, and disposal sites, and those dealing with HHW and HTRW activities. All training materials will be submitted with the QCP for review and comment by the City, if requested.

In a wide-scope project, the QCO consists of a QC Area Manager (who is also the Task PM); an Assistant QC Area Manager; QC Sector Manager(s); QC Site Manager(s); and Specialized QC Personnel. These QC personnel have dual duties for the duration of the project, and all perform a support and assistance function for the Mission Safety and Task Safety Managers. All AshBritt personnel and subcontractors are responsible to the QCM. The QCM and all personnel are required to take on quality control duties to assist in overall operational oversight.

To ensure the QCP is properly implemented, the QC Area Managers will meet with the City on a weekly basis, at a minimum, to spot check random work areas and TDMS site locations for safety and quality control compliance. At these meetings, the QC Area Managers and the City shall discuss and track any deficiencies that are occurring within the QCO. Any deficiencies are dealt with by the QCO and corrected to the satisfaction of the City. Each deficiency will be tracked on a deficiency-tracking log and the QCSM will ensure that weekly

tailgate meetings are held to address the deficiencies and correct them within the organization. Binders are maintained tracking each of the deficiencies as discussed by the QC Area Manager and the City documenting the corrective action that was taken by the QCO.

Debris Eligibility

AshBritt publishes weekly QC Bulletins that will address debris eligibility issues for subcontractors. These are distributed to all QCR and subcontractor crews. The QC bulletins address eligibility as outlined below, as well as any FEMA Disaster Specific Guidance that may be published during an event.

FEMA's *Public Assistance Program and Policy Guide* outlines debris eligibility criteria and is strictly adhered to. FEMA may also determine specific eligibility rules for the project. In general, storm-generated debris on public property or public ROW, including debris that has been placed on the ROW by citizens, is eligible for collection. Trees that have fallen from private property into the ROW is cut at the point where the tree enters the ROW. Only that portion of the tree that remains on the ROW is removed. Debris stream materials include:

If the eligibility of a material is uncertain, the QCS confers with the Contract Manager. If eligibility still cannot be determined, we will call upon a FEMA representative to make final judgment. The debris is left curbside until final judgment by a FEMA representative can be made. The QCS sends a written request to the City asking for a determination on debris eligibility. The request includes information regarding debris type, debris location, and time/date of request. If debris is deemed ineligible, an AshBritt QCR will mark the pile of debris with a large red "X". The means of marking ineligible debris varies from project to project. AshBritt's suggestion that the use of the large red "X" to mark as ineligible be standard operating procedure for this project.

Separation/Handling of Curbside Debris

Vegetation and C&D Debris – AshBritt follows best management practices to maximize the diversion of recyclable material by sorting curbside prior to loading and hauling. This is done to keep mixed loads to a minimum. However, it is important to note that, due to work environment and safety concerns, it may not always be possible to sort this debris curbside if it has not been done so by the property owner. In such cases, the debris is sorted once it has been taken to the TDMS sites.

HHW, White Goods, E-Waste – HHW debris will be transported, stored, and disposed of as specified by the City. All white good products (e.g., refrigerators, freezers, etc.) will be delivered to collection points as specified by the City. Individuals with the proper credentials or licenses will remove the chemicals or fluids prior to disposal or recycling. Debris separation crews will separate e-waste so it can be removed and disposed of as specified in the task order and in compliance with all local, state, and federal laws, regulations, policies, and rules.



Environmental Controls

Importantly, our QCM will ensure the implementation of vital environmental and infrastructure protection measures and pollution controls, such as:

- ▶ All environmental materials handling and land-use permits and licenses must be procured, and regulatory updates disseminated, prior to operations.
- ▶ Field staff and subcontractors must work to protect and preserve the surrounding ecosystem and natural habitats, and consider implications to surface and groundwater; air quality; soil control and ground cover; fish and wildlife; designated historical areas; and community living areas.
- ▶ Field staff and subcontractors must work to reduce the environmental impacts of collecting and containing hazardous debris materials.

Our QCP also mandates that management staff consider the following when working with the City to establish a TDMS and reduction methods:

- ▶ Proximity to occupied dwellings and safety buffer zone availability.
- ▶ Location and distance from water bodies, such as rivers, lakes, streams or wetlands.
- ▶ Accessibility and closeness of obstructions and power lines.
- ▶ Presence of on-site underground utilities or storage tanks.
- ▶ Stability of soil strata and erosion and sedimentation control.

The various methods of debris processing and handling are also evaluated pursuant to our plans, such as:

- ▶ Air curtain incineration and open burning impacts (with attendant testing and disposition of ash).
- ▶ Grinding impacts (with attendant considerations of noise, dust, particulate matter, disposition, and beneficial reuse).
- ▶ Storage, decontamination, and recovery of white goods (i.e., refrigerant-containing appliances that require special handling) and recycling of such.
- ▶ Household hazardous waste storage, containment, and approved disposal.
- ▶ Hazardous materials containment, storage, remediation, and approved disposal.

Lastly, the QCM will work with TDMS management to ensure that all attendant soil and ash testing is completed pursuant to federal and state environmental guidelines with the closure and restoration of a TDMS. Any remediation and monitoring will be coordinated with state and federal environmental protection agencies. AshBritt management and staff, through constant communication and training, stay apprised of current Environmental Protection Agency (EPA) specific guidelines, rules, and laws as they relate to disaster recovery and debris management. We also stay informed through our work on other special environmental projects, which often correlate with disaster recovery work, and through our association, affiliation, and contacts with the American Public Works Association (APWA)—various

Chapters and Solid Waste Association of North America (SWANA).

Protection of Infrastructure

In residential and commercial areas, care needs to be exercised to minimize damage to trees, shrubs, landscaping, and general property. AshBritt uses equipment and performs work in a manner to prevent damage to publicly and privately owned infrastructure, facilities, and adjacent ROW, including all landscaped areas. All loading equipment is required to operate from the street/road using buckets and/or boom and grapple devices to remove and load the debris. Special awareness is exercised as to what may be hidden in the curbside debris piles.

AshBritt will repair any damage that is deemed negligent and beyond the normal “wear and tear” caused by standard operations. Repairs will be completed in a timely manner at no additional cost to the government. Damage will be repaired using the following protocol:

1. The QCR shall immediately notify the QCS and QCM.
2. The QCS will log the deficiency and the QCM will notify the City.
3. The QCR will fill out an “AshBritt Damage Report” onsite.
4. The damage repair will be assigned to the proper subcontractor to repair immediately, or AshBritt will repair the damage.
5. Once repaired, the QCM will update the Deficiency Tracking Log with information regarding the corrective action.
6. AshBritt will obtain a signed “AshBritt Property Damage Unconditional Release” from the property owner.
7. A signed copy of “AshBritt Property Damage Unconditional Release” will be provided to the City once executed.

Proper Loading/Unloading of Trucks

AshBritt only uses loading/unloading equipment that is properly sized to fit the loading conditions. Use of excessively large loading/unloading equipment (6 CY and up) and non-rubber-tired equipment must be approved by the City. A placard is placed on both sides of the truck that signifies the subcontractor’s name, the truck number, and the certified capacity of the truck or trailer bed in indelible ink of a sufficient size. The certified capacity is written both numerically and alphabetically to prevent doctoring of the placard.

Trucks are loaded in a manner such that the load weights are evenly distributed throughout the bed of the truck. White goods are loaded to keep Freon systems intact. Trucks are loaded with heaviest debris placed at the bottom of the load and lighter debris placed on top to make the load less “top heavy.” Care is taken to ensure that debris does not hang over the vehicle sides or extend above the sides. Debris is trimmed or removed prior to leaving the loading area. Sideboards and other extensions to the bed are allowable provided they meet applicable rules and regulations as presented in the contract. The sideboards will be constructed of 2” x 6” boards or greater and will not extend more than 24 inches above the metal bedsides.



AshBritt crews will collect all debris and will make a reasonable effort not to commingle vegetative and construction or mixed debris. When unloading, all trucks will back up to the debris pile and stop 20-30 feet away from the pile, open the trailer door, and

then continue backing to the debris pile for unloading. This procedure keeps personnel away from TDMS equipment working near the unloading zone by not having to open the trailer door as close to the debris pile where the TDMS equipment may be working. To avoid the potential hazard of falling debris, all trucks are unloaded at least 40 feet from other trucks and TDMS equipment moving debris.

Tracking of Hourly Rate Task

Tracking time-and-materials contracts is extremely important for protecting taxpayer dollars and ensuring federal reimbursement on declared disasters. QCRs produce daily inspection reports that clearly quantify the amount of work accomplished each day for each crew working on an hourly rate task (excluding standby time). This information will minimally include the following:

- ▶ The number of hours worked (scheduled work hours/crew size).
- ▶ The type and quantity of each type of truck/trailer/equipment used.
- ▶ Verification of equipment hours. Only active work hours will be submitted to the City per FEMA's reimbursement guidelines.
- ▶ Verification of labor hours in comparison to equipment hours. Intermittent use of equipment may result in a crew having more equipment hours than labor hours; this type of discrepancy will be verified by the QCS.
- ▶ The weather conditions, as they affect daily work.
- ▶ Production rates for each staging and reduction site.

- **Recordkeeping and Invoicing**

The accurate and efficient documentation and invoicing of recovery activities is vital to a successful recovery project and the attendant reimbursement process. Although federal and/or state reimbursement for emergency efforts can lag, our experience working hundreds of disaster projects has affirmed that preparing, organizing, and submitting proper documentation to the appropriate authorities will speed up the delivery of funds. We use our records and reporting system to ensure that recovery progresses, and reimbursement is obligated as quickly as possible. The City will be able to access



our records and reporting system to monitor applicable projects and track of all work being done, from the ROW to the TDMS(s), ensuring a smoother reimbursement process.

We will maintain documentation for the work performed under this contract for a period of no less than three years after completion of the work.

▲ The Data Capture Process for Debris Operations

As debris is loaded at ROW collection points, monitors will record all necessary information onto load tickets. Such information typically includes the location, truck number, truck's load-hauling capacity (to match the affixed truck placard identification number), and debris type. Load quantities will be verified and "scored" or "called" by tower monitors at TDMS or final destination sites. Once the official call is transcribed onto the "open" load ticket, and a validation signature is executed by the tower monitoring individual, carbon copies of the ticket will be distributed as follows: one copy to the truck driver, two copies to the monitoring firm, and one copy to an AshBritt representative. The monitoring firm will provide one of its copies to the City. Multiple part tickets ensure that any loss of copies of tickets can be easily validated with backups.

"A load ticket provides the most comprehensive information and a paper trail for FEMA PA program reimbursement."

– Public Assistance Debris Monitoring Guide (2021)

All recorded load tickets will be immediately scanned at our established data processing center and placed in the queue to get uploaded into our data management system. Before scanning, tickets are manually checked and batched together by tasking entity and work class (i.e., City, ROW, stump, haul-out, etc.). We will check tickets a second time before they are entered into our system and if a ticket is in an improper batch, it can be bounced electronically into a quality control "indicator/hold" bin. Data will then be quality checked a third time (or more), as each of our subcontractor invoices are reconciled and approved through our data management system. Each billed ticket, by category, will be matched and checked against the data input into our system. System rules or controls are in place to ensure load tickets are not duplicated within our system. **The process of scanning paper tickets and entering them in the system is eliminated when an ADMS system is used** (see following page).

We will then generate variance reports and make any necessary corrections to ensure accurate data entry and subsequent payments. Discrepancies between Daily Haul Records and corresponding load tickets shall be reconciled no later than the following day after the discrepancy is identified. To assist our subcontractors, we supply them with paper or electronic invoices that correspond to our system. This process streamlines our subcontractor invoice approval and payment process and greatly increases the accuracy and speed of our reconciliation and billing procedures for the City. **All other forms used by AshBritt during the recovery process comply with current FEMA requirements under the Public Assistance Program.**

▲ Automated Debris Management System (ADMS)

ADMS is a technology that eliminates the need for paper-based tickets during a disaster recovery project. An ADMS operates using a mobile device (i.e., smartphone, personal digital assistant (PDA), or other portable hardware), allowing Field Monitors to easily capture pertinent information, such as GPS location, date/time, equipment number, and photographs. Current systems even utilize bar code technology, QR codes, or smart cards for faster input. This functionality reduces data entry errors and allows for near real-time operational data review. It also significantly reduces discrepancies, resulting in cost savings. Lastly, an ADMS improves production assessments and is a beneficial tool for developing public information messages.

AshBritt has significant experience working with multiple monitoring firms, **including with the City's current monitor, Thompson Consulting Services.** The below graphic captures the monitoring firms we have worked with on disaster debris removal projects across the U.S.

Subcontractor Plan

In our industry, large scale response operations require substantial amounts of equipment and personnel, and subcontractor resources play a crucial role in filling that requirement. AshBritt has worked with thousands of subcontractors and individuals over our history. We maintain databases of past subcontractors and employees, and we always encourage new firms and qualified individuals to register and submit resumes through our website (www.AshBritt.com).

We also maintain: 1) a core group of standby subcontractors who are exclusively available for deploying to AshBritt projects (see previous section), and 2) long-term relationships with southern and nationwide subcontractors, equipment rental companies, logistics/freight forwarding firms, recycling/disposal companies, etc. who have registered with us for potential work.

- **Local Subcontracting to Rebuild Communities**

Importantly, we are committed to giving local firms and individuals the first opportunity for work when it is available. We have accumulated a robust pool of qualified staff reservists across the country by following this practice. All available local resources are beneficial to the rapid, efficient, and successful completion of any recovery project.



AshBritt actively ignites positive social-economic changes by use of local contractors and laborers in the communities where we work. These local contractors provide us unique insight on local customs, politics, demographics, geography, and area suppliers.

On the following pages, we have provided articles demonstrating our commitment to local hiring and community renourishment. **AshBritt was once a small business, and we understand the importance of using local workers and businesses to rebuild a community in its time of need.** Our own venture into disaster assistance following Hurricane Andrew in 1992 led AshBritt to become what it is today.



Included on the next page is an example of AshBritt supporting a Florida community by partnering with local fishermen. This article highlights the experience of a local fisherman whose business was lost to Hurricane Ian in September 2022. AshBritt’s founder reached out to him, and the individual created a new company called Fisherman’s Disaster Response that AshBritt then hired to assist with waterway debris cleanup.

Fishermen join disaster response effort

It took 10 years for Casey Streeter to build his fishing business, but it took just 10 hours for it all to be washed away.

When Hurricane Ian hit Florida last September, local Pine Island fisherman Streeter lost nearly everything. With his shop devastated by 155 mph winds, house flooded by a 15-foot storm surge, the waterways damaged by debris, and tourism to the area all but extinct, Streeter found himself out of work with a long road of rebuilding ahead.



A barge makes its way to St. James City after collecting about 40 cubic yards of waste May 2. Congressman Byron Donalds (R-FL) was participating in a Hurricane Ian marine debris removal tour alongside representatives from AshBritt in St. James City. Although large quantities of debris have already been removed since Hurricane Ian devastated the area last year, recovery efforts and clean-up continue. *Ricardo Rolon/USA TODAY NETWORK-FLORIDA*

But everything changed when Streeter got a personal call from AshBritt's founder Randy Perkins to join him in recovery efforts. No one understands the importance of engaging local businesses in disaster response better than Randy Perkins, who founded AshBritt in 1992 after his landscaping business was upended when Hurricane Andrew devastated South Florida. In the aftermath of the hurricane, Randy got the opportunity to pivot from landscaping to hurricane clean-up, and his life has never been the same.

Today, celebrating 30 years in business, AshBritt is the largest disaster response contractor in the United States. During every single activation, Randy is grounded in how he got started in this industry, and is committed to engaging the local business community in post-disaster work.

Streeter jumped at the opportunity to regain an income while giving back to his community. In fact, Streeter viewed the job as more than a personal lifeline, but also an opportunity to help revitalize the damaged waterways central to the community and local economy. Streeter called on four other out-of-work fishermen to join him, forming a new business called Fisherman's Disaster Response (FDR).

As a contractor for AshBritt, FDR's crews and local know-how have been critical in removing debris from the area's environmentally sensitive waterways and mangroves. More than 500,000 cubic yards of marine debris have been collected from the surrounding barrier islands to date, and that doesn't include the thousands of pounds of debris recovered from the mangroves by hand.

Just as the mangroves' root systems and the waterways connect all who call the area home, the cleanup requires a coordinated effort by local residents, businesses, contractors, elected officials and beyond.

That's why it was special for Streeter to join Congressman Byron Donalds to experience AshBritt's coordinated debris removal work in action.

The group toured St. James City, discussing operations which include mechanical lifting of large debris from the water, aerial removal of boats, and individual hand-picking crews that put in long hours pulling home cleaning product containers, paint cans and lumber from the labyrinth of the mangroves.

As the local member of Congress, Donalds' passion for protecting Florida's waterways and proactive leadership are well known. Our waterways are the lifeblood of our local economy, and I am proud to champion the necessary funding and resources to ensure our waters are clean and safe. Since entering Congress, Rep. Donalds has sponsored more than five bills focused on preserving Southwest Florida's water and enacting common sense bipartisan action that supports the environment, the economy and the people's health.

We want to thank Governor DeSantis and Florida Division of Emergency Management (FDEM) Director Kevin Guthrie for their commitment to Southwest Florida. It is through these partnerships between elected leaders, government, contractors and local businesses that Southwest Florida's community and economy will continue to heal and ultimately thrive again.

There's more work to be done, but with companies committed to supporting the local community, Southwest Florida will be back to normal soon. Until then, we look forward to continuing to help the recovery process and seeing this region succeed.

<https://www.news-press.com/story/opinion/2023/05/21/fishermen-join-disaster-response-effort/70228416007/>

We have provided another example on the following page of AshBritt working with locals to rebuild community. In the following Letter to the Editor, a contractor whose home county was impacted by an EF 4 tornado in 2022 explains how subcontracting with AshBritt not only resulted in efficient cleanup efforts, but also helped to kickstart the local economy after such a devastating event.

Letter to the Editor: Local tornado recovery efforts benefit local economy

By Submitted MARCH 24, 2022 | 12:02 AM | UPDATED MARCH 23, 2022 | 2:55 PM

Seventy-seven of our neighbors lost their lives last December when an EF4 tornado turned trees to twigs, blasted apart buildings, and even overturned train cars across a wide stretch of Western Kentucky. What you saw on television did not match the reality of devastation on the ground.

In the days that followed, it became clear that we would need significant help to restore our community. If you're like me or any Kentuckian, you pride yourself on being self-reliant. But this disaster was a challenge too big to face alone. We needed help, and we needed it quickly.



One of the first and smartest things our local leaders did after the storm was to contract with a national emergency logistics and disaster response company called AshBritt. AshBritt specializes in assisting communities that have faced catastrophic disasters, by planning and providing turnkey emergency services to include debris removal while simultaneously ensuring to hire as many local businesses and individuals as quickly as possible to assist with the cleanup.

I came to understand how being properly prepared for such events can help restart and lead to the recovery of our regional economy. Local subcontractors — like my company Wolf Quality Construction — were quickly activated for the recovery operation. Through the decisive leadership of our County Officials and their rapid actions to implement plans and operations, allowed me and my company to participate in standing our (my) community back up — getting the lights back on, food distributed, displaced citizens a roof over their head, and commencement of major debris removal operations.

Within less than 72 hours after AshBritt began its response activities, 27 crews with 54 specialty trucks were clearing roads and removing debris from our neighborhoods. Once the debris was loaded into trucks, it was hauled to locally owned and operated landfills and burn sites. Further into the recovery, a Kentucky-based tree-removal crew was added to remove damaged and hazardous trees. At the peak of operations, over 40 local citizens were employed and participating in debris removal activities.

So far, over 350,000 cubic yards of debris and 1,500 hazardous trees have been loaded, hauled, and disposed of. That's enough debris to fill 45 Goodyear blimps or 100 Olympic-sized swimming pools. The massive response operation continues to this day, ahead of schedule.

Faced with such a monumental, overwhelming crisis, and a catastrophe in which I never could have imagined happening right here in my hometown, I now have a grasp of the meaning of preparedness. There was no pre-positioned debris removal contract in place, there was no debris removal plan and I saw firsthand how our leadership partnered with the right company to help us put those pieces together.

Hopefully, we never find Hopkins County and Dawson Springs impacted by such an event ever again, but the lessons learned have resulted in a pre-positioned disaster debris contract now in place and continuing preparedness efforts evolving every day. This is proof that something good can always come out of something bad.

We're fortunate that AshBritt turned out to be so knowledgeable and professional — and so intent on hiring local, small, and minority-owned subcontractors who could help our neighbors, our communities, and our economy get back on track. As I reflect on the collective strength of our community, with supply trucks rolling in, utility operations ongoing, and houses being rebuilt a true sense of recovery is being realized. I am a proud Kentuckian and am proud to be part of the team helping to make us whole again.

Written by
Mike Donaldson with Wolf Quality Construction, LLC.

<https://www.owensborotimes.com/opinion/2022/03/letter-to-the-editor-local-tornado-recovery-efforts-benefit-local-economy%EF%BF%BC/>

- **Utilizing Small and Disadvantaged Business Enterprises**

We have an established Small/Disadvantaged Business program that is administered by our in-house S/D Business Officer. Through this program, we will assure that Small Business Enterprises (SBE), Minority-Owned Business Enterprises (MBE), Women-Owned Business Enterprises (WBE), and Labor Surplus Area firms are utilized to the fullest extent possible, pursuant to 44 C.F.R. § 13.36(e), using Florida resources, such as Broward County’s Small Business Certified Firms Directory. We follow guidance established in the Office of Management and Budget’s Super Circular, *The Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and Florida Statutes 287.09451 to ensure that our subcontracting procedures stand up to federal and state auditing.

AshBritt was once a small landscaping firm whose participation in local recovery efforts following a major disaster (Hurricane Andrew, 1992) led us to where we are today. We recognize the importance of utilizing small and/or disadvantaged businesses to kickstart economic recovery.

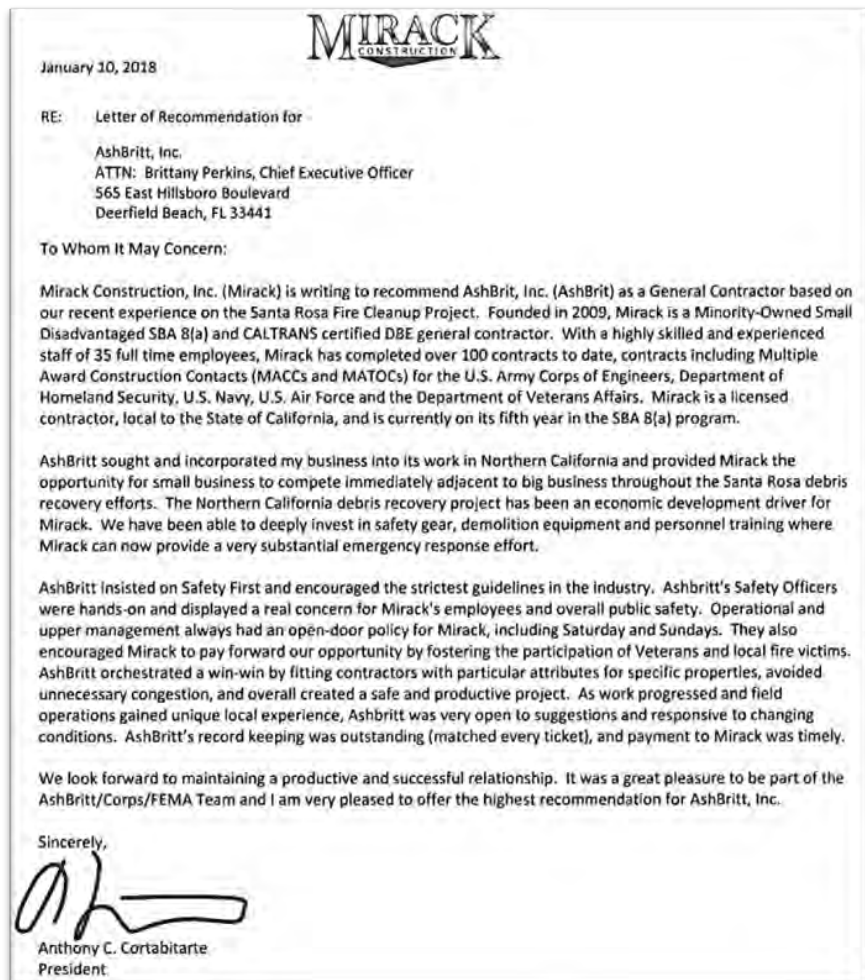
Throughout our history, AshBritt has had great success in employing small and disadvantaged businesses for debris management contracts, often exceeding 50-60% local participation. One our proudest examples is our 2017/18 California fire debris recovery project. AshBritt’s contractually obligated goal for hiring small businesses was 75%. We surpassed that goal and achieved 97.2 percent utilization.

Similarly, AshBritt’s small business subcontracting goal for recovery work in New Jersey following Hurricane Sandy was set at 40%. We achieved 65%.

We pride ourselves on understanding our role as not only a professional stakeholder, but also a mentor within these relationships; thus, we are committed to team building and developing quality relationships.

To the right is a letter from one of our SBE and MBE partners that we believe speaks to our commitment toward mentoring local subcontractors.

See **Tab 5** for a demonstration of our M/WBE outreach efforts for Fort Lauderdale. In this tab we also discuss our methods for encouraging small and M/WBE participation in local recovery missions and include another reference letter from local, Broward County subcontractor, Island Recovery Services.



Women in the Field of Emergency Management

In one of our most recent initiatives, AshBritt's CEO, Brittany Castillo, spearheaded a women-focused industry initiative to increase the representation of women at every level of emergency management to achieve the industry's objectives of building resiliency and promoting effective and equitable planning, response, and recovery. Below is an overview and a link with additional information on this effort.

<https://wtfem.org/resources/>

HOME RESOURCES 10 Q SERIES LATEST CONNECT

Welcome to WTFem.

About WTFem

We created WTFem as a tool to support women in and seeking to join the emergency management community. WTFem shares resources, data, and personal experiences in one spot and we link to other groups doing the work - mentoring, education, scholarships, etc. Quite simply, we spend a lot of time looking for this information so we thought to make it easier for others to find!

WTFem believes the emergency management industry - and the related industries of public works, waste management, and first responders - benefit from increased diversity in order to fully achieve the industry objectives of building resiliency and of effective, efficient and equitable planning, response and recovery. We also believe that many women still do not have exposure to or information about the strong, financially stable, and fulfilling careers in emergency management and the related fields.

- **Subcontracting Agreements**

When employing subcontractor resources, it is critical to establish stringent standards and guidelines to protect AshBritt and the City's interests. AshBritt's **Base Subcontracting Plan** sets performance criteria for all prospective subcontractors to develop a professional and capable workforce that promotes diversity and the inclusion of small and disadvantaged firms. Most importantly, our plan ensures the actual participation of qualified disaster-affected local firms in the recovery project, thereby boosting the local economic recovery. All potential subcontractors must be pre-approved from our resource database and have a favorable evaluation from either a prior AshBritt project or at least three non-AshBritt projects or the City's endorsement. All equipment to be deployed must be thoroughly inspected and certified as operationally safe. We also administer Workforce Safety training when necessary and require that subcontractors sign a compliance agreement for all applicable safety policies.

Subcontractors must execute a **Subcontractor Agreement** that defines the scope of work, responsibilities, and accountabilities, and binds the subcontractor to comply with Federal Acquisition Regulations (FAR), FEMA guidelines, and contract requirements.

Subcontractors must execute a hold harmless agreement indemnifying the City and any relevant stakeholders. Based on the estimated cost of the project, comprehensive insurance coverage, including worker's compensation, is mandated to cover the estimated amount. A certificate of liability insurance with established limits as mandated by the contract must be submitted before work can commence. Moreover, compliance with all applicable federal, state, and local tax, unemployment compensation, and worker compensation laws is required.

Injury and Illness Prevention Program

AshBritt is committed to protecting our employees, clients, and the general public on all disaster recovery projects. This fundamental value is paramount to us and is inherent in all our operations. **Our goal is ZERO safety incidents.** AshBritt considers safety and environmental concerns very seriously in any disaster recovery or debris management operation, and we have an impeccable record as a result. From our organization's beginning with Hurricane Andrew, our safety record has been excellent. **AshBritt's current EMR rating is .75.** The following guidelines demonstrate our commitment to safety:

1. The Project Manager is responsible for supporting and monitoring the safety, health and risk management process.
2. Environmental Health and Safety Manager (EHSM) is responsible and accountable for leading and implementing the safety, health, and risk management process.
3. All supervisors possess skills and knowledge commensurate with project responsibilities.
4. All employees must comply with safety, health, and risk management requirements.
5. We continuously improve safety management by identifying and implementing innovative ideas and processes. Our innovative **Safety Pays Program** rewards proper safety behavior by distributing gift cards and recognizing outstanding safety acts on each job.
6. We foster a culture that aligns safety, health and risk management with all other business objectives.
7. We persistently emphasize the importance of safety, health, and risk management.
8. Planning, process, and lack of incidents will be the measure of our success.
9. Referenced Materials: AshBritt H&S Manual, USACE EM 385-1-1, 29 Code of Federal Regulations (CFR) 1910,1926 and ANSI Standards.

- **Safety Record**

AshBritt has put in place extensive policies, procedures, and incentives, all designed to provide a safe and healthy work environment for all our employees, subcontractors, residents, and customers, as demonstrated in our OSHA logs. Our OSHA Lost-Time and Recordable Incidents for the last five years are presented on the following page.

Experience Modification Rating:

2023	2022	2021	2020	2019	2018	2017	2016
.75	.75	.72	.71	.71	.76	.78	.78

OSHA Lost Workday Rate:

2023	2022	2021	2020	2019	2018	2017	2016
0	0	0	0	0	1	0	0

OSHA Recordable Incidents Rate:

2023	2022	2021	2020	2019	2018	2017	2016
0	0	0	0	0	0	0	0

- **Safety Pays Program**

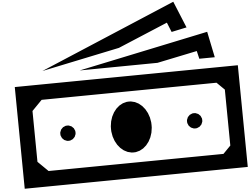


Our innovative **Safety Pays Program** rewards proper safety behavior by distributing gift cards and recognizing outstanding safety acts on each job.

To the left is an image from one of our Safety Pays Program meetings in Valdosta, GA during our 2023 debris management operations for Hurricane Idalia. Based on his exceptional teamwork and situational awareness, this operator was recognized as a Safety/Quality Control Pays Recipient and received a gift card to a local eatery.

Federal Programs Compliance

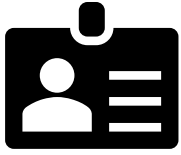
AshBritt's team has intimate knowledge of current regulations and policy pertaining to FEMA's Public Assistance Program, Hazard Mitigation Grant Program, and Fire Management Assistance Grant Program; the Disaster Recovery Reform Act; the Sandy Recovery Improvement Act; the Federal Highway Administration's Emergency Relief Program; and many other relevant federal programs. To guarantee best results, we have incorporated these programmatic guidelines into every aspect of **AshBritt's Disaster Response Cycle**.



We also have expert personnel that administered many of these recovery programs for state emergency management divisions and FEMA. This firsthand experience with program administration allows AshBritt to navigate complex grant procedures and secure maximum funding for our clients, expediting their recovery. We continually work with our clients to maximize their federal reimbursement by assisting them with a variety of necessary quality control checks, including but not limited to:

- ▶ Reviewing FEMA Grants Manager Projects (GMP)/Project Worksheets (PW) for accurate Scopes of Work and unit costs.
- ▶ Creating a document management plan to process and archive all daily logs and field/contractor tickets generated during the recovery process.
- ▶ Performing daily, weekly, and final reconciliation of debris removal ticket ledgers and disposal ledgers (TDMS to final disposal), per FEMA requirements.
- ▶ Providing FEMA Category A project submittals, including final inspection reports.
- ▶ Reviewing project documentation for consistency, compliance, and completeness.
- ▶ Assisting with the submission of Requests for Payment, if necessary.
- ▶ Making recommendations to City representatives for reimbursement tasks.
- ▶ Providing management staff, applicable jurisdictional staff, and elected officials with pre-event training and recovery overview as needed.
- ▶ Briefing the City Debris Management Coordinator on the recovery process, critical meetings, required procedures, and the current disaster recovery environment to maximize reimbursements through federal programs.
- ▶ Providing recommendations for and assisting with the organization of a community disaster recovery program and team.
- ▶ Briefing the local disaster recovery team for key FEMA meetings, including the Applicant Briefing and the Recovery Scoping Meeting.
- ▶ Assisting regional staff with the preparation of preliminary documentation for the development of GMPs/PWs, a critical undertaking to ensure full reimbursement.
- ▶ Assisting and supporting the local recovery team for as long as needed.
- ▶ Providing guidance related to the availability of alternate grants (e.g., NRCS, FHWA, State DOT, et al.) and/or mitigation opportunities, such as the Hazard Mitigation Grant Program (HMGP).
- ▶ Conducting an exit interview with community managers and/or local recovery team members.
- ▶ Preparing an after-action report for community management.
- ▶ Remaining available for after-the-fact assistance and guidance, such as audit responses and appeals.

- **FEMA’s Public Assistance Program**



While serving as the industry’s leading rapid-response emergency logistics and disaster response contractor for over 30 years, AshBritt has worked alongside both state and federal disaster recovery stakeholders on countless activations. As noted in the previous section, we also retain staff with specific disaster recovery expertise acquired during past governmental employment that could assist our clients when PA Program eligibility concerns arise.

Each member of our Technical Assistance Team has past governmental experience implementing FEMA’s PA Program.

▲ **PA Program Overview**

There are multiple funding sources available to municipalities following a disaster event; however, FEMA is the largest provider of federal disaster assistance funds via the Public Assistance (PA) Program. Once a federal disaster or emergency has been declared, FEMA and state emergency management agencies (“Recipients”) work together to administer the PA Program to eligible applicants – states, local, tribal, and territorial governments, and certain private nonprofit organizations. The Recipient presents Applicant Briefings soon after declaration to inform potential PA applicants of the grant delivery process, programmatic deadlines, general eligibility criteria, and various compliance requirements. It is important that impacted communities are supported by a strong Recipient that is willing and able to support them when inevitable conflicts arise during the recovery project. PA applicants should be encouraged to document all interactions with their federal counterparts, practice documentation retention, and appeal or arbitrate eligibility determinations that result in the denial of funding. PA eligibility requirements are constantly evolving (see *Progressing with Policy* below). Fortunately, AshBritt retains staff with decades of combined state and federal experience administering the PA Program who can assist our clients with eligibility disputes (e.g., cost estimating negotiations, appeals, arbitrations, etc.) that arise during the recovery phase.

PROGRESSING WITH POLICY...

AshBritt is attentive to evolving FEMA and State of Florida guidance. Below is a list of FEMA policies and trainings relevant to AshBritt’s ongoing and future disaster recovery contracts.

FEMA Policy 104-009-2, *Public Assistance Program and Policy Guide (PAPPG)*, Version 4 (issued June 1, 2020)

This guide serves as FEMA’s comprehensive program and policy document for Public Assistance Program grants. The latest PAPPG supersedes all previous policies and publications for disasters declared on or after June 1, 2020. AshBritt has thoroughly reviewed this document and the relevant changes to work and cost eligibility requirements for emergency work. Notably, the PAPPG is living document that is routinely updated. Between the publication of new PAPPG versions, FEMA occasionally issues individual policy updates and fact sheets. AshBritt stays abreast of all revisions to the PAPPG and additional policies/fact sheets as they are issued. Relevant policies/fact sheets issued since PAPPG, Version 4’s publication include:

Environmental and Historic Preservation (EHP) and Emergency Protective Measures for COVID-19 Fact Sheet (July 26, 2020)

FEMA Public Assistance: Category B – Snow Related Activities Fact Sheet (March 29, 2023)
 Public Assistance: Category B - Emergency Demolition Fact Sheet (August 9, 2023)
 Public Assistance: Category A – Debris Removal including Private Property Debris Fact Sheet (August 9, 2023)

FEMA's Procurement Disaster Assistance Team (PDAT) Guidance

All FEMA awards are subject to the federal procurement standards set forth under the *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* found at 2 C.F.R., Part 200. FEMA issued the *Procurement Disaster Assistance Team (PDAT) Field Manual* in October 2021 to provide guidance relevant to these regulatory requirements. Thereafter, the Office of Management and Budget made revisions to the Uniform Rules, relevant to FEMA declarations and awards issued on or after November 12, 2020, that were captured in a FEMA Fact Sheet titled *Purchasing Under a FEMA Award: OMB Revisions*. In addition to attending PDAT's "Procurements Under FEMA Awards" training, AshBritt stays fully apprised of all updates to guiding regulations, policy, and procurement-related eligibility decisions issued via appeal or arbitration.

Disaster-Specific Guidance

With many declared disasters, Federal Coordinating Officers will use disaster-specific guidance that elaborates on new or existing FEMA policy and procedures. Recent examples of this include the multiple variations of COVID-19-related policy that were issued between 2020 and 2022 (e.g., *Coronavirus (COVID-19) Pandemic: Safe Opening and Operation Work Eligible for Public Assistance (Interim), Version 2*; *Public Assistance COVID-19 Medical Care Policy (Version 2)*; *Emergency Non-Congregate Sheltering during the COVID-19 Public Health Emergency (Version 3)*; etc.). AshBritt ensures compliance with any situational guidance that may be issued with each event.

Debris-Specific Policy Updates

Between publishing PAPPG updates, FEMA issues Fact Sheets and memorandums to clarify or expand upon existing policy. Below are two Fact Sheets issued in 2023 that could impact the contract's scope of services.

Public Assistance: Category B – Emergency Demolition (May 2023) discusses the demolition of structures on private property that may be eligible under PA when partial or complete collapse is imminent and an immediate threat to the public. This Fact Sheet is inclusive of guidance issued with the FEMA Administrator's October 2022 Memorandum: *Public Assistance Wildfire Policy Guidance*, and specifically clarifies that:

- ▶ Pre-approval from FEMA is not required; however, applicants must notify FEMA that demolition of private structures will be conducted and whether the structures are residential, commercial, etc.
- ▶ Whether a structure is destroyed and/or in immediate danger of collapsing is no longer determined by the number of standing walls. Rather, this decision must be made by the authority having jurisdiction in coordination with a qualified individual.
- ▶ Debris removed following demolition may not be placed in or on the public ROW; doing so is

considered an ineligible activity and may jeopardize funding for the demolition work.

Public Assistance: Category A – Debris Removal including Private Property Debris (May 2023)

summarizes PA policy and provides key information to consider when planning for debris removal from public, privately owned, and commercial property. This Fact Sheet is inclusive of guidance issued with the FEMA Administrator's October 2022 Memorandum: *Public Assistance Wildfire Policy Guidance*, and specifically addresses:

- ▶ Hazardous Limbs, Trees, and Stump Removal – 1) Eligible vegetative debris includes tree limbs, branches, stumps, or trees that are still in place (if they pose an immediate threat and if the hazard did not predate the disaster); 2) There is no longer a size requirement for the eligible removal of hazardous trees, limbs/branches, and stumps; and 3) The removal of burned trees that pose an immediate threat is eligible.
- ▶ Waterways – The removal of disaster-generated debris that obstructs a natural waterway or a constructed channel is eligible if the debris poses an immediate threat.
- ▶ ROW – The removal of debris placed on ROWs from commercial sites is ineligible; however, FEMA may approve such work in very limited, extraordinary circumstances.
- ▶ Eligibility Determination Process for PPDR – 1) FEMA's pre-approval for PPDR is no longer required but applicants must notify FEMA that PPDR will be conducted and for which types of property; and 2) FEMA will accept a written statement from an authorized applicant official certifying legal authority with citation to applicable sources of authority and indemnification of the United States for any claim arising from debris removal.

Sandy Recovery Improvement Act (2013)

Although this program has been discontinued, we believe our knowledge and experience with it speaks to our ability to assist clients with FEMA programs. On January 29, 2013, President Obama signed into law the Sandy Recovery Improvement Act (SRIA) of 2013. This law amends Title IV of the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Stafford Act). Specifically, the law added Section 428, which authorized alternative procedures for the PA Program under sections 403(a)(3)(A), 406, 407, and 502(a)(5). It also authorized FEMA to implement the alternative procedures through a pilot program.

Disaster Recovery Reform Act (2018)

President Trump signed the Disaster Recovery Reform Act (DRRA) into law on October 5, 2018, with the aim to reduce the complexity of FEMA and build the nation's capacity for catastrophic events. Among other provisions, DRRA:

- ▶ Expands on eligible wildfire hazard mitigation activities.
- ▶ Authorizes FEMA to provide grants to state or tribal governments to directly administer temporary and permanent housing construction.
- ▶ Allows state or local governments who implement cost-effective housing solutions be reimbursed, under certain conditions.
- ▶ Provides PA applicants the right to arbitrate eligibility disputes, under certain conditions.
- ▶ Requires FEMA publish a variety of disaster data (implemented via OpenFEMA Data Sets and a monthly Disaster Relief Fund report published on FEMA.gov).
- ▶ Prohibits FEMA from providing reimbursement to any state, local, tribal or territorial government, or private non-profit for activities made pursuant to a contract that purports to

- prohibit audits or internal reviews by the FEMA Administrator or the Comptroller General.
- ▶ Prohibits FEMA from recovering funds from a local government that received PA funding if the Department of Homeland Security, Office of Inspector General finds that the local government relied on inaccurate information provided by a FEMA Technical Assistance Contractor.

Programmatic and Procedural Updates

In an effort to reduce the administrative burden associated with PA Program grants and support rapid recovery for applicants, FEMA has recently instituted simplified procedures that significantly alter pre-existing programmatic standards. These changes were captured in FEMA Policy 104-23-001, *Public Assistance Simplified Procedures*, and are applicable to all small projects funded under major disasters and emergencies declared on or after January 6, 2023. Most notably, this policy increases the large project threshold to \$1 million. Projects falling under the \$1 million threshold will now require less documentation for reimbursement purposes and will not be subject to final cost reconciliation; however, the implications of this procedural change are significant. AshBritt is prepared to assist City staff with any cost estimating and/or project sectoring that may be required for project development in accordance with these changes.

The Reimbursement Process

To reimburse an applicant's disaster recovery expenses, FEMA initially develops Grants Manager Projects (GMP) via Grants Manager Portal. Applicants are instructed to upload all relevant information and documentation needed to support development of the following: Damage Descriptions and Dimensions (DDD); the project's Scope of Work (SOW); and estimated or actual costs. For debris removal, the following information and documentation will likely be required:

- ▶ Documentation demonstrating that debris removal is in the public interest.
- ▶ Estimated debris quantities by type (e.g., vegetative, C&D, vessel wreckage, etc.).
- ▶ GPS coordinates for debris locations. FEMA uses these coordinates in various eligibility determinations (e.g., private vs. public property, public roads vs. ROWs, unimproved property, etc.).
- ▶ Photographs of debris impacts.
- ▶ Location of temporary reduction sites and permanent disposal sites.
- ▶ Permits for reduction and disposal sites.
- ▶ Quantities of debris removed, reduced, disposed of, and recycled (by type) with load tickets to support quantities.
- ▶ Tower logs.
- ▶ Documentation substantiating the applicant's legal responsibility for the work.
- ▶ Documentation substantiating that the debris was deposited by the incident and was not pre-existing (e.g., waterway soundings that show pre- and post-incident levels).

For other disaster recovery efforts, documentation requirements are dependent on the type of work performed. AshBritt understands the importance of accurately estimating/capturing your work and costs and preparing adequate documentation for the review and development of your PA projects. FEMA often issues time-sensitive Requests for Information during project development that ask for clarifying information and/or documentation. **AshBritt will ensure that a dedicated member of our staff is always available to assist the City in deciphering these requests and helping to provide a timely and sufficient response if needed.**

FEMA Declaration Experience

Maximize Reimbursement, Minimize Stress: Choose AshBritt for Disaster Recovery

Navigate the complexities of post-disaster recovery with confidence. The following table details AshBritt's vast experience responding to declared disasters, demonstrating our expertise in navigating FEMA's Public Assistance and Fire Management Assistance Grant programs. Our methods are meticulously tailored to secure federal reimbursement, alleviating financial burdens, and accelerating the City's ability to seamlessly recover.

Year	Disaster	EM/DR/FM #	State
2023	Hurricane Idalia	4734	FL
		4738	GA
2023	Severe Rain Storm/Flooding	4709	FL
2023	Straight-Line Windstorm	4747	KS
2022	Severe Storms and Flooding	4663	KY
2022	Hurricane Ian	4673	FL
2022	Hurricane Nicole	4680	FL
2022	Severe Winter Storms	4644	VA
2021	Wildfires	4562	OR
2021	Hurricane Ida	4626	MS
		4614	NJ
		4611	LA
2021	Tornadoes	4630	KY
2020	Tropical Storm Isaias	4567	NY
		4580	CT
2020	Tropical Storm Imelda	4466	TX
2020	Hurricane Laura	4559	TX
2020	Hurricane Sally	4564	FL
2020	Hurricane Zeta	4575	MS
		4576	GA
2020	Severe Storms	4542	SC
2020	COVID-19	4512	VA
		4485	TX
		4496	MA
		4486	FL
2020	Tropical Storm Eta	3551	FL
2019	Hurricane Dorian	4468	SC
2019	Severe Storms and Flooding	4454	TX
2018	Hurricane Michael	4399	FL
		4400	GA
2018	Camp Fire	5278	CA
2018	Severe Storms and Flooding	4377	TX
2017	Hurricane Harvey	4332	TX
2017	Hurricane Irma	4337	FL
		4338	GA

Year	Disaster	EM/DR/FM #	State
		4346	SC
2017	Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fires	4344	CA
2017	Severe Storms	4294	GA
2016	Winter Storm Jonas	4261	MD
		4262	VA
2016	Severe Storms and Flooding	4269	TX
2016	Hurricane Matthew	4283	FL
		4284	GA
		4286	SC
2016	Blue Cut Fire	5147	CA
2016	Soberanes Fire	5137	CA
2015	Valley Fire	4240	CA
2015	Severe Storms and Flooding	4241	SC
2015	Severe Storms and Flooding	4223	TX
2015	Severe Winter Storms	4215	GA
2014	Winter Storm Pax	4165	GA
		4166	SC
2013	Winter Storm Nemo	4106	CT
		4110	MA
2012	Severe Storm and Snowstorm	4051	MA
2012	Hurricane Sandy	4086	NJ
		4087	CT
		4092	VA
		4085	NY
		4091	MD
2012	Tropical Storm Debby	4068	FL
2011	EF 3 Tornado	1969	NC
2011	EF2 Tornado	1973	GA
2011	Tornado	1994	MA
2011	Hurricane Irene	4023	CT
		4024	VA
		4028	MA
2011	Severe Storms	4046	CT
2010	Snow and Ice Storm	1905	VA
		1910	MD
2010	Hurricane Alex	1931	TX
2008	Hurricane Dolly	1780	TX
2008	Hurricane Ike	1791	TX
2008	Tropical Storm Fay	1785	FL
2005	Hurricane Dennis	1595	FL

Year	Disaster	EM/DR/FM #	State
2005	Hurricane Cindy	1601	LA
2005	Hurricane Katrina	1602	FL
		1603	LA
		1604	MS
		1609	FL
2005	Hurricane Wilma	1609	FL
2004	Hurricane Charley	1539	FL
2004	Hurricane Frances	1545	FL
2004	Hurricane Ivan	1549	FL
2003	Ice Storm	1451	SC
2003	Hurricane Isabel	1491	VA
		1490	NC
2002	Ice Storm	1401	OK
2002	EF5 Tornado	1409	MD
2002	Hurricane Lili	1437	LA
2002	Ice Storm	1448	NC
2000	Ice Storm	1356	NC
1999	EF5 Tornado	1272	OK
1999	Hurricane Floyd	1292	NC
		1300	FL
1999	Hurricane Irene	1306	FL
1998	EF2 Tornado	1195	FL
1998	Hurricane Bonnie	1242	VA
1998	Hurricane Georges	1249	FL
1998	Tropical Storm Mitch	1259	FL
1996	Hurricane Fran	1134	NC
1995	Hurricane Erin	1062	FL
1995	Hurricane Opal	1069	FL
1993	Ice Storm	3095	TN
1992	Hurricane Andrew	955	FL

- **Federal Highway Administration (FHWA)**

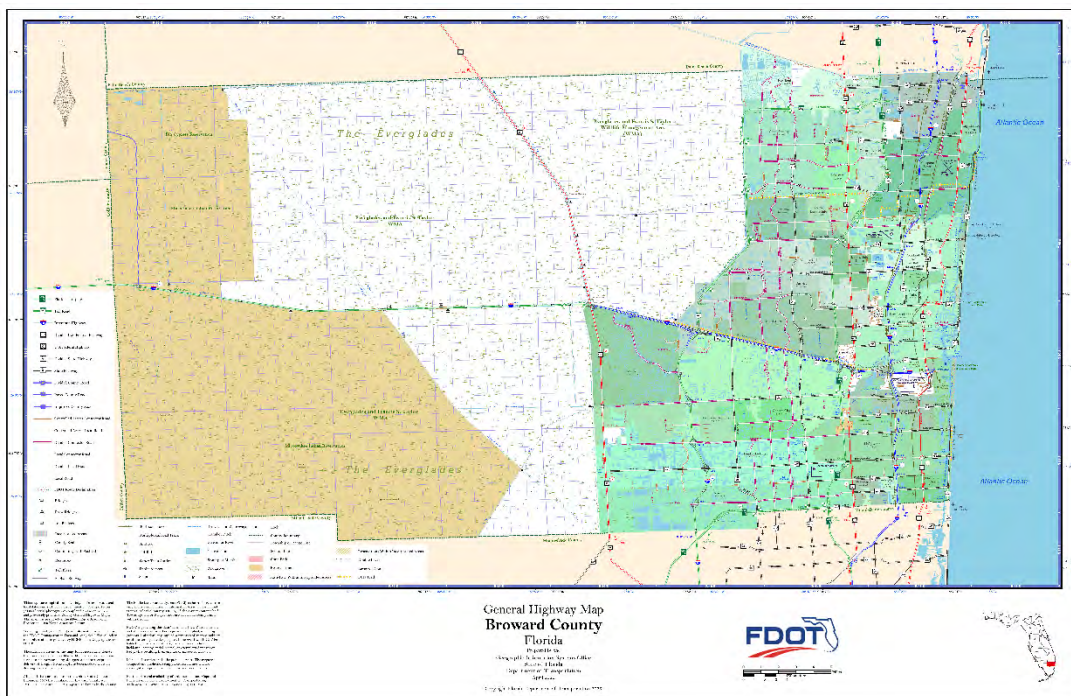
FHWA Emergency Relief (ER) Program - \$100 million is authorized annually for the ER Program under 23 U.S.C. 125. Congress has periodically provided additional funds for the ER Program through supplemental appropriations. The FAST Act eliminated the \$100 million per state event cap. The total ER obligations for U.S. Territories (American Samoa, Northern Mariana Islands, Guam, and the Virgin Islands) is limited to \$20 million in any fiscal year.

Approved ER funds are available at the pro-rata share that would generally apply to the federal-aid facility damaged. For interstate highways, the federal share is 90 percent. For all other highways, the federal share is 80 percent. The federal share for permanent ER repairs may amount to 90 percent if the combined eligible ER expenses incurred by the state in a federal fiscal year exceeds the annual apportionment of the state under 23 U.S.C. section 104 for the fiscal year in which the disasters or failures occurred.

Emergency repair work to restore essential travel, minimize the extent of damage, or protect the remaining facilities, accomplished in the first 180 days after the disaster occurs, may be reimbursed at 100 percent federal share. The 180-day time period for 100 percent eligibility of emergency repairs may be extended if a state cannot access a site to evaluate damage and the cost of repair.

It is the responsibility of individual states to request ER funds within two calendar years of the disaster. A notice of intent to request ER funds filed by the state's Department of Transportation with the FHWA Division Office located in the state will initiate the ER application process. The application must include a comprehensive list of all eligible project sites and repair costs. The ER Program assists federal, state, tribal, and local governments with the expense of repairing severe damage to federal-aid, tribal, and federal lands highways resulting from natural disasters or catastrophic failures.

- ▶ For emergency repairs, a 100 percent federal share is allowed during the first 180 days following a disaster. The FAST Act allows the Secretary to extend the period of access to damaged areas when access is limited.
- ▶ Debris removal for major disasters declared under the Stafford Act will be funded by FEMA.



- **Natural Resources Conservation Service (NRCS)**

The **Emergency Watershed Protection (EWP) Program**, a federal emergency recovery program, helps local communities recover after a natural disaster strikes. The program offers technical and financial assistance to help local communities relieve imminent threats to life and property caused by floods, fires, windstorms, and other natural disasters that impair a watershed.

All projects must demonstrate that they reduce threats to life and property; be economically, environmentally, and socially sound; and designed to acceptable engineering standards. The EWP Program also allows NRCS to establish non-traditional partnerships with sponsors to complete projects.

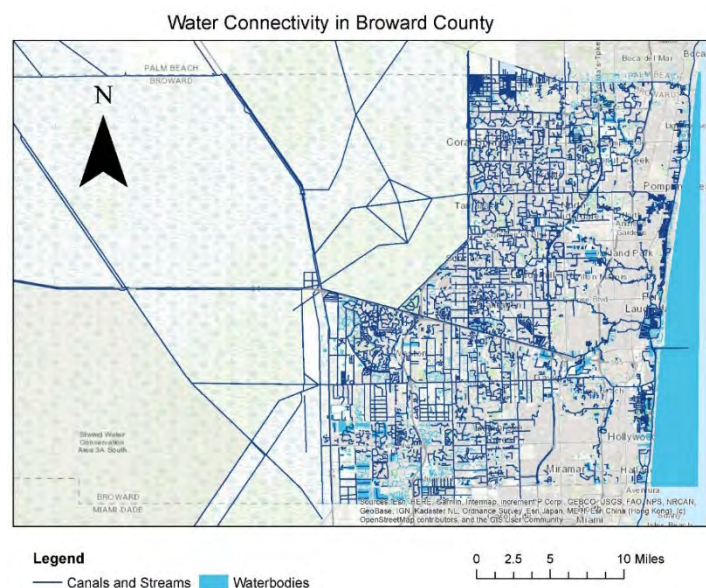
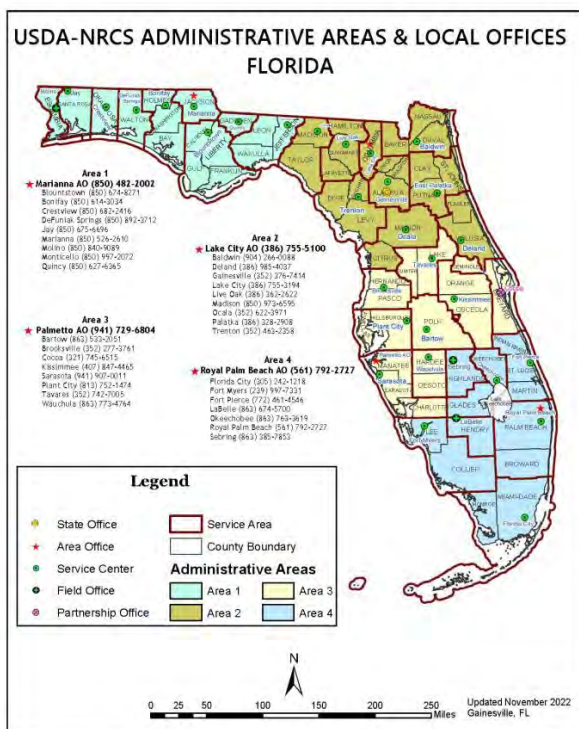
Debris removal from stream channels, road culverts, and bridges is one activity that is eligible for financial and technical assistance under the EWP Program. NRCS can pay up to 75 percent of the cost for eligible emergency projects. Local sponsors must acquire the remaining 25 percent in cash or in-kind services.

Funding for the EWP Program is not a budgeted line item for NRCS. It is funded via supplemental appropriations from Congress on an as-needed and available basis. Therefore, funding to carry out this program is never guaranteed to be available at all times. Due to funding limitations, funding is on a first-come-first-serve basis, and applicants may have to wait for funding to become available.

A request for EWP assistance must be received within 60 days of the natural disaster or 60 days from the date when site access becomes available. **It is important to complete site assessments on the onset of the event to be eligible for this program.**

Fort Lauderdale Canals

The City of Fort Lauderdale is called the “Venice of America” thanks to its canal system comprised of 300 miles of interconnected waterways that weave throughout the City. These canals were originally built in the early 1900s as part of a land development project and have since become an integral part of the city's identity and infrastructure.




- **Florida Division of Emergency Management Knowledge**

AshBritt’s employees have worked for, worked with, and are intimately acquainted with the Florida Division of Emergency Management and understand the importance of their role in ensuring your recovery mission and eligible funds are maximized.

AshBritt is familiar with the Florida Recovery Obligation Calculation program and can assist our clients with this initiative.

Florida Recovery Obligation Calculation (F-ROC)


Overview




What is F-ROC?

F-ROC is a new initiative, sponsored by the Florida Division of Emergency Management (FDEM), that standardizes, streamlines, and simplifies the Public Assistance process. This will result in a quicker recovery and reduced risk for Applicants.


Solutions: The Why?



Make Recovery Proactive
The term "Recovery" implies a reactive approach. We believe a successful Recovery requires a *proactive* approach.




State Managed, Federally Supported
The risk abatement activities encouraged by F-ROC will complement federal efforts such as VAYGo, Expedited Projects, and more.




Build Equity in Public Assistance
By providing standardized forms and implementing a risk reduction assessment, we are creating a Recovery process that is both successful and equitable.


Key Points: At a Glance




Risk Evaluation One component of F-ROC will be an evaluation of an Applicant's financial and programmatic risk, starting with Categories A and B.



Risk Reduction F-ROC is intended to reduce risk for Applicants related to negative audit findings and common de-obligations.



Customer Service Assists Applicants in identifying risk within their organization and development of an Abatement Plan which could mitigate those risks.



Standardization Identify a clear, standardized format for Applicants to present project data.

Form Standardization

F-ROC will Standardize:

- **Applicant's Projects** – all projects will have the same look and feel which will result in fewer questions, faster approvals, and a more streamlined Public Assistance process.
- **Forms and Documentation** – simplifying the process by using intuitive features such as drop-down menus, limited free text, structured data, and essential data fields. Starting with Categories A and B only, 40+ forms have been developed.

Abatement Categories for Self-Assessment



Documentation
Effectively tracking all activities conducted during a disaster



Training
Successful completion of approved Recovery courses developed by the State of Florida



Form Adoption
Utilizing applicable forms developed by the State of Florida

[Florida Division of Emergency Management](http://www.floridadivisionofemergencymanagement.com)
Email: F-ROC@em.myflorida.com



D. Scheduling Methodology

The table below functions as a template for response planning. This template highlights all the pertinent data required for initial debris management service mobilization and complies with the requirements of the solicitation.

Pre/Post-Event Countdown		City of Fort Lauderdale Example Response Plan	Responsible Party
Days	Hours		
-5	0	Within 24 hours of the City being placed in the National Oceanic Atmospheric Administration's five (5) -day hurricane forecast, AshBritt will contact the City regarding potential contract activation. Discuss preliminary plan overview; identify and confirm contact information for City Contract Manager and response and recovery management team personnel; establish reporting schedule.	AshBritt Principal, Project Manager (PM) Operations Manager (OM)
-3	0	Notify potential regional and national First Responders (i.e., local standby subcontractors) to begin preparation for activation and deployment (Tier One Activation).	PM, OM
-2	0	Continue contact with City Contract Manager. Discuss response plan details and confirm initial expectations and responsibilities. Confirm regional and local "rally points" for inbound crews, vehicles, and equipment.	PM, OM, City Contract Manager (CM)
-2	0	Organize regional and national first-responder teams. Instruct teams to prepare for immediate deployment (Tier Two Activation).	PM, OM
-2	0	Establish "hold points" 100 to 150 miles from the project target point, out of the storm path, where personnel and equipment can be staged. First push equipment will be staged at City fire stations, if required. Follow established plans or improvise via plans depending on projections.	PM
-2	0	Inventory and distribute as needed communication resources: Sat phones, cell phones, laptops, GPS units, cameras, safety supplies, badges, ADMS modules, and other individual support equipment. Final check and ready response trailers supplies and materials. Inform first responders of initial resource expectations.	PM, OM, Quality Control Manager (QCM), Env. Health & Safety Manager (SM)
-2	0	Inspect and prepare internal equipment, materials, and supplies for transport. Ready prefabricated debris management site inspection towers for transport. Ready all other anticipated support resources.	CM, QCM, PM, Support Staff (SS)
-1	0	Deploy regional and national first-responder crews, personnel and equipment to the pre-identified "hold point(s)."	PM, OM,
-1	0	Arrange for local post-event crew lodging or activate temporary man camp/housing provider. Activate local service and supply accounts.	OM, SS
-1	0	Place "on hold" orders for office trailers, generators, scissor lifts, scaffolding, light towers, tents, and other projected support equipment/material needs.	PM, OM, SM
-0	18	Initiate 18-hour update for City of Fort Lauderdale Contract Manager, EOC, First Responders, vendors and activated Staff.	PM, OM

Pre/Post-Event Countdown		City of Fort Lauderdale Example Response Plan	Responsible Party
Days	Hours		
-0	12	Initiate 12-hour update for City of Fort Lauderdale Contract Manager, EOC, First Responders, vendors and activated Staff.	PM, OM
-0	6	Initiate 6-hour update for City of Fort Lauderdale Contract Manager, EOC, First Responders, vendors and activated Staff.	PM, OM
0	0	Maintain contact with City of Fort Lauderdale Contract Manager and EOC. Receive available updates. Discuss preliminary damage reports, impending NTP. (OM, PM and others may be on-site at strike.)	PM, OM
+0	6	Upon NTP from City, AshBritt will mobilize to report to the City's Emergency Operations Center (EOC) or other designated City.	PM, OM, SM
+0	12	Deploy crews, personnel and equipment from "hold point(s)" to pre-determined rally points within the affected region/area. Efficiently certify and ramp-up maximum crews within first 24 hours under authorized safe operational conditions.	PM, OM
+0	12	Following NTP and Task Order(s), review with the City as necessarily applicable contract provisions and expectations.	PM, OM, CM
+0	12	Receive from the City a list of immediate emergency response and life support needs (tasks) to be supplied (ice, water, power generation, other), as applicable.	CM, PM, OM
+0	12	Assist local forces with preliminary damage assessments to determine quantity and composition of recovery resources needed (windshield and flyover, as necessary). Use these assessments to estimate resources required to complete of the first pass of ROW work in 30 operational days.	PM, OM, CM
+1	0	Deploy emergency road clearance crews as directed and tasked by the City. Continuation of certifying recovery crews and sector deployment planning.	PM, OM, City Planning Team
+1	0	Begin equipment certification at the rally point(s) to include load volume certification, safety inspection, and compliance, truck numbering, insurance certification, and digital photos of all trucks and equipment. The current rally points identified are Holiday Park, Snyder Park, and Mills Pond Park. We would begin certifications at Holiday Park and expand from there as necessary.	OM, SM, QCM
+1	6	AshBritt to begin ROW operations.	OM
+1	12	Assess damage to pre-identified TDMS. Confirm TDMS selection and post-disaster viability.	OM, SM
+1	12	Submit/Approve site plans for the development of TDMS sites. Submit Quality Control (QC) plans, and Management/Ops plans. Daily QC reporting commences.	OM, CM
+1	12	Begin baseline testing and development of TDMS sites. Open for debris delivery as soon as possible.	SM
+1	12	Start to establish a local geographical area management plan, including primary routes, collection zones for crew assignment, TDMS locations, dissemination of maps and/or GPS equipment	PM, OM, SM

Pre/Post-Event Countdown		City of Fort Lauderdale Example Response Plan	Responsible Party
Days	Hours		
		to ensure maximum productivity and safety.	
+2	6	Collection crew meeting. Set debris collection parameters for the project, truck routes, TDMS status, reporting structure, quality control standards, safety concerns, and chain of command.	PM, SM, QCM
+2	12	Assign collection crews to areas/zones; ready QC field monitors. Coordination with City personnel. Begin wide-scale debris collection. Have all "documentation systems" primed and in place.	PM, OM, SM, QCM, et al.
+2	12	Deployment of wide-scale (debris field monitors), and the QA tower monitors (as additional sites are opened).	CM
+2	12	Deploy Quality Control personnel. Commence quality assurance and compliance program to identify, track, and correct deficiencies. Interface with City Quality Assurance Monitors. Commence and ramp-up wide-scale QC and Safety reporting and distribution.	QCM, CM
+3	0	Push continued; ROW collection ramp-up with emphasis on assessment priorities; TDMS operations fine-tuned.	OM, TDMS Manager
+4	0	Priority emergency road clearance completed; Full mobilization of resources; Continue ROW collection efforts; Begin Hazardous Tree and Stump assessment/removal.	PM, OM, CM
+5	0	Continue assessment, planning, and progress; add additional resources as necessary.	PM, OM, CM
+7	0	Commence haul out of reduced debris from TDMS.	PM, TDMS Manager
+20	0	Hazard tree and limb work is substantially complete. Commence initial demobilization of aerial lift trucks. Continue reduction of equipment as final work is completed.	PM, OM
+30	0	First Pass of ROW Operations Complete	OM
+50	0	ROW Collection work is substantially complete. Commence initial demobilization of aerial lift trucks. Continue reduction of equipment as final work is completed.	PM, OM
+65	0	TDMS Reduction and haul-out work are substantially complete. Commence initial demobilization of walking floor dump trucks. Continue reduction of equipment as final work is completed. Commence TDMS site restoration.	PM, OM, TDMS Manager
+75	0	Complete all final close-out punch list items. Demobilize all remaining equipment.	PM, OM, CM
All work will be completed within 120 days.			

AshBritt's recovery work is not complete until we conduct a final audit/reconciliation. All truck certifications, load tickets, work logs, timesheets, invoices, etc., will be reconciled to ensure all work has been accurately accounted for and correctly invoiced. AshBritt will keep the City abreast of all of its mobilization and demobilization actions throughout the project. As the project winds down, AshBritt may start demobilizing resources but will always maintain the necessary personnel that oversee all projects.

E. Current Workload and Future Commitments

AshBritt does not currently have any contracts activated in the State of Florida.

AshBritt, Inc. understands the critical nature of timely and effective response in the face of any challenge. We want to assure the City of Fort Lauderdale that, regardless of existing contractual commitments, we possess the resources and capabilities necessary to successfully complete any project you entrust to us.

Our commitment to the City of Fort Lauderdale is unwavering. We boast a proven track record of successful disaster response operations for the City, consistently exceeding expectations and delivering exceptional results. This dedication extends beyond our own internal capacities. We leverage a vast network of pre-qualified and extensively vetted subcontractors, ensuring access to a diverse pool of specialized equipment, manpower, and logistical expertise. This extensive network allows us to seamlessly scale our operations up or down to meet the specific needs of each situation. Whether it's a smaller debris removal project or a large-scale disaster response, we have the flexibility and agility to mobilize quickly and efficiently.

Rest assured; **Fort Lauderdale remains a top priority for AshBritt.** We are confident in our ability to deliver exceptional service, regardless of existing commitments, thanks to our extensive resources, subcontractor network, and unwavering commitment to your community.

AshBritt is currently the primary disaster debris management contractor for the following government entities with populations exceeding 150,000:

Client	Client City	Begin Term	End Term	Population
Alachua County	Gainesville	10/4/2016	9/30/2028	247,336
Polk County	Bartow	2/15/2021	2/15/2026	724,777
St. Johns County	St. Augustine	1/31/2019	1/31/2026	243,928
Charlotte County	Port Charlotte	7/6/2020	12/31/2025	181,537
Collier County	Naples	1/12/2016	1/11/2025	321,520
Orlando	Orlando	6/7/2021	6/7/2024	290,520
Martin County	Stuart	5/25/2021	5/25/2024	161,516

We also hold pre-positioned disaster debris management contracts with the following Florida government entities:

Client	Client City	Begin Term	End Term
Hawthorne	Hawthorne	10/4/2016	9/30/2028
Lacrosse	La Crosse	8/9/2022	9/30/2028
Archer	Anthony	6/13/2023	9/30/2028
Lynn Haven	Lynn Haven	8/1/2019	7/31/2025
Bay County (Marine Debris)	Panama City Beach	8/13/2019	12/31/2025
Bay County	Panama City	6/1/2021	5/31/2026
Panama City Beach	Panama City Beach	12/14/2023	12/14/2026
Panama City	Panama City	6/1/2022	5/31/2027
Springfield	Panama City Beach	1/1/2024	12/31/2028
Brevard County	Melbourne	5/25/2023	5/24/2026
Tamarac	Tamarac	4/26/2017	4/26/2024

Client	Client City	Begin Term	End Term
Deerfield Beach	Deerfield Beach	6/6/2017	6/5/2024
Hillsboro Beach	Hillsboro Beach	9/6/2017	6/5/2024
Broward County (TDMS)	Fort Lauderdale	7/1/2021	6/30/2024
Parkland	Parkland	7/10/2019	7/9/2024
Cooper City	Cooper City	8/30/2019	8/29/2024
Citrus County	Lecanto	8/14/2022	8/13/2027
Escambia County	Pensacola	8/18/2022	8/17/2025
Glades County	Moore Haven	11/10/2020	11/10/2025
Gulf County	Port Saint Joe	7/10/2022	7/9/2025
Leon County	Tallahassee	12/1/2022	11/30/2027
Tallahassee	Tallahassee	1/1/2023	12/31/2027
Manatee County	Bradenton	2/1/2021	1/31/2026
Bradenton Beach	Bradenton Beach	7/21/2016	7/20/2026
Indiantown	Indiantown	9/14/2023	5/25/2024
Miami Dade County (TDMS)	Miami	7/9/2019	7/31/2024
Key Biscayne	Key Biscayne	8/31/2017	8/31/2024
Coral Gables	Coral Gables	8/21/2018	8/21/2025
Miami Lakes	Miami Lakes	2/21/2023	2/20/2026
Miami	Miami	4/29/2022	4/28/2027
Miami Dade County	Miami	8/1/2018	7/31/2028
Islamorada	Islamorada	9/5/2017	9/4/2024
Key West	Key West	7/1/2021	6/30/2026
Monroe County	Key West	8/1/2023	7/31/2028
FDEP (Upland Debris)	Tallahassee	3/12/2021	3/12/2026
FDEP (Waterway Debris)	State of Florida	8/6/2020	8/5/2026
Okaloosa County	Shalimar	10/1/2022	12/31/2025
Orange County	Orlando	5/1/2019	4/30/2024
Delray Beach	Delray Beach	11/11/2018	11/11/2024
Palm Beach County (SWA)	West Palm Beach	5/8/2022	5/7/2025
Palm Springs	Palm Springs	6/14/2022	5/7/2025
Loxahatchee Groves	Loxahatchee Groves	8/11/2022	5/7/2025
Boca Raton	Boca Raton	9/10/2017	9/9/2025
Pinellas County	Clearwater	2/28/2023	2/27/2028
Seminole	Seminole	6/23/2023	2/27/2028
Polk County School District	Bartow	2/15/2021	2/15/2026
St Lucie County	Fort Pierce	2/15/2022	2/14/2024
Fort Pierce	Fort Pierce	2/15/2022	2/14/2024
Seminole County	Sanford	6/30/2022	6/29/2024

F. Managing Multiple Florida-Based Contracts

When disaster strikes, it is most common that multiple jurisdictions are left with the daunting task of picking up the pieces, each with their own unique needs and challenges. Over three decades, AshBritt has refined our methods to simultaneously serve diverse clients within a single disaster zone. Our symphony of resource flexibility, cutting-edge technological tools, and expert manpower ensure no client gets left behind.

Recently, AshBritt was activated in **15 Florida jurisdictions following Hurricane Ian**, including:
 Fort Myers and Fort Myers Beach, Sanibel, Lee County, Charlotte County, Polk County, Hillsborough County, Orange County, Orlando, St. Johns County, Tampa, Brevard County, Collier County, Cooper City, and Key West.

● Adapting to Client Needs

Client-Focused Teams: Following the Incident Command Structure, our staffing plan is modeled in a top-down, modular fashion that allows for both expansion and contraction depending on the size and complexity of the event to which we respond. We have a base organization structure and staffing plan for sole contract activations, and an expanding structure for regional, statewide, or multi-state activations.



Resource Agility: Our robust network of subcontractor resources, depots, and mobile offices allows us to dynamically allocate resources across regions. This ensures each activating county/city will receive timely and efficient service, even when demands fluctuate throughout the recovery process.

- ▶ AshBritt has pre-registered thousands of subcontractors who are ready to deploy in the event we receive multiple Notices to Proceed in Florida.
- ▶ In addition, we have many contractors committed to perform services under this agreement for the City of Fort Lauderdale.

● Technology Drives Efficiency

Damage Mapping: We can use drones to survey damage and prepare comprehensive maps of the disaster zone. Such data will inform resource allocation, allow us to prioritize critical tasks, and ensure efficient debris removal across all cities/counties.



Resource Forecasting: AshBritt has developed a proprietary forecasting tool that will be used to pre-determine resource requirements. Planning assumptions, which consider average truck capacities, quantities of truckloads of debris over time, crew composition, and QC personnel, are developed by AshBritt's management team. These assumptions are input into our tool which forecasts resources for multiple debris scenarios from a single debris generating event. Our team uses this tool to assist in the determination of the amount of personnel and equipment that must be allocated to each location to guarantee expeditious and efficient recovery.

Project Management Software: See **Section G, Project Resources** for details regarding our technological capabilities.

● Expertise Guides the Way



Specialized Crews: From arborists to demolition experts, our expansive team of diverse professionals possesses the specialized skills and regional knowledge to tackle every aspect of disaster debris removal. We can ensure that each client receives the expertise needed for a safe and efficient recovery.



Collaborative Response: We foster open communication and collaboration with state representatives, local authorities, and emergency responders. This unified approach will optimize disaster response in City of Fort Lauderdale, maximize efficiency, and ensure the City's needs are met during this critical time.



Safety Informs Efficiency: We believe that investing in safety is not just an ethical imperative, but a strategic advantage. From meticulously planning disaster response routes to implementing rigorous equipment maintenance schedules, every aspect of our work is infused with a safety-first mindset. This dedication prevents accidents, saves time, and ensures the smooth execution of overlapping projects.

- **Multi-Jurisdictional Disaster Response Experience**

Historically, we have been able to scale up our capacity to conduct simultaneous operations from 1-2 jurisdictional projects to over 60 concurrent projects across multiple states. AshBritt can do this by maintaining a team of experienced project managers across the nation that can be activated on a moment's notice. With these resources, the City of Fort Lauderdale can be assured that AshBritt will always be available to provide required services, no matter how expansive the disaster scenario.

The table below demonstrates our experience in successfully expanding our management teams to accomplish concurrent project activations within and across states. **Florida multi-jurisdictional activations have been highlighted in yellow.**

Year	Disaster	EM/DR/FM #	State	Jurisdictions Worked	Debris Removed
2023	Hurricane Idalia	4738	GA	3	1,041,228+ CY
		4734	FL	3	118,130+ CY
2023	Straight-Line Windstorm	4747	KS	2	67,000 CY
2022	Hurricane Ian	4673	FL	15	9,500,000 CY
2021	Tropical Storm Isaias	4580	CT	2	16,050 CY
2021	Wildfires	4562	OR	2	328,145 CY
2021	Hurricane Ida	4614	NJ	3	54,676 CY
2020	Hurricane Laura	4559	TX	3	732,064 CY
2019	Hurricane Dorian	4468	SC	2	619,000 CY
2018	Hurricane Michael	4399	FL	14	12,523,753 CY
2017	Hurricane Harvey	4332	TX	14	1,785,363 CY
2017	Hurricane Irma	4337	FL	67	10,430,086 CY
		4338	GA	2	13,731 CY
2017	Tubbs, Nuns, Pocket, Atlas, Redwood Valley, and Sulphur Fires	4344	CA	4	770,000 Tons
2016	Winter Storm Jonas	4261	MD	6	Emergency Snow Clearance
		4262	VA	3	Emergency Snow Clearance
2016	Hurricane Matthew	4283	FL	15	3,497,175 CY
		4284	GA	2	1,633,573 CY
		4286	SC	6	617,568 CY
2015	Valley Fire and Butte Fire	4240	CA	2	193,216 CY
2014	Winter Storm Pax	4165	GA	3	645,869 CY
		4166	SC	6	418,484 CY
2013	Winter Storm Nemo	4106	CT	3	Emergency Snow Clearance
2012	Severe Storm and Snowstorm	4051	MA	21	1,777,274 CY
2012	Hurricane Sandy	4086	NJ	58	4,400,573 CY
		4087	CT	9	40,078 CY
		4092	VA	2	Emergency Road Clearance

Year	Disaster	EM/DR/FM #	State	Jurisdictions Worked	Debris Removed
2011	Tornado	1994	MA	3	373,881 CY
2011	Hurricane Irene	4023	CT	4	4,647 CY
		4024	VA	2	62,791 CY
		4028	MA	State Contract	Emergency Road Clearance/Repair
		4046	CT	17	1,492,787 CY
2010	Snow and Ice Storm	1910	MD	5	Emergency Snow Clearance
2008	Hurricane Ike	1791	TX	16	1,878,800 CY
2008	Tropical Storm Fay	1785	FL	2	75,877 CY
2005	Hurricane Katrina (USACE)	1602	FL	11	393,776 CY
		1603	LA	14	21,500,000 CY
		1604	MS	16	
2005	Hurricane Wilma	1609	FL	19	4,928,645 CY
2004	Hurricane Charley	1539	FL	3	3,274,186 CY
2004	Hurricane Frances	1545	FL	5	1,623,961 CY
2003	Ice Storm	1451	SC	2	108,000 CY
2003	Hurricane Isabel	1490	NC	2	53,000 CY
2002	Ice Storm	1401	OK	4	465,000 CY
2002	EF5 Tornado	1409	MD	2	131,000 CY
2002	Hurricane Lili	1437	LA	3	448,000 CY
2002	Ice Storm	1448	NC	4	100,000 CY
1999	EF5 Tornado	1272	OK	2	444,000 CY
1999	Hurricane Floyd	1292	NC	3	37,000 CY
1999	Hurricane Irene	1306	FL	4	205,000 CY
1992	Hurricane Andrew	955	FL	3	265,000 CY



G. Project Resources

AshBritt is not just a debris management company, but a comprehensive disaster response partner. With our array of diverse resources and experienced team, we are poised to effectively serve the City of Fort Lauderdale in any emergency.

- **Available Facilities**

AshBritt maintains agreements with multiple subcontractors who can be called upon to provide an array of facilities to support operations in the City of Fort Lauderdale. We have leaned on these providers to assist with multiple South Florida logistical operations. For example, in 2022 AshBritt was contracted by the Florida Division of Emergency Management to establish a turnkey, 1,500-person base camp in Charlotte County, FL in response to Hurricane Ian. Our subcontracting partners swiftly deployed, established the camp, and maintained full-service operations for five months.

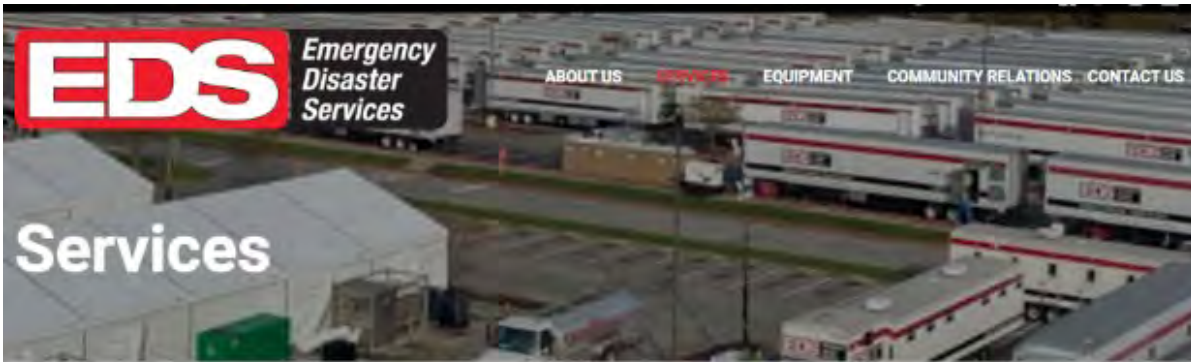


On the following pages is an overview of a few of our key partnerships with emergency site equipment and service vendors. These vendors can provide an array of ADA-compliant facilities for disaster-related response efforts, including but not limited to:

- ▶ Climate-controlled frame tents
- ▶ Climate-controlled sheltering trailers
- ▶ Mobile shower trailers
- ▶ Mobile restrooms
- ▶ Port-o-lets
- ▶ Office trailers
- ▶ Mobile command centers
- ▶ Laundry facilities
- ▶ Dining hall buildouts
- ▶ Full-service kitchen facilities
- ▶ Workout facilities
- ▶ Other multi-purpose structures
- ▶ Utility trailers



Emergency Disaster Services



Food Services



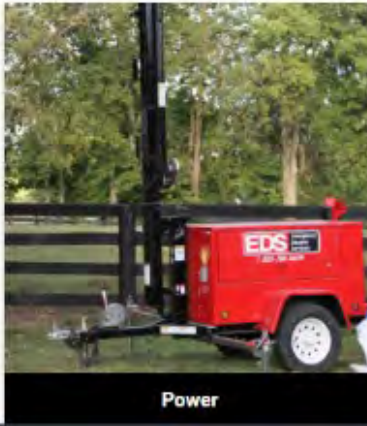
Temporary Support Services



Workforce Housing



Disaster Relief



Power



Contingency Planning Services

EDS has a long history working with utility companies across the U.S. Below is an overview of some of their recent utility company experience for Nextera Energy Florida Power & Light, Gulf Power and Georgia Power.

EDS has provided services on multiple occasions for both of these utility companies over the past twenty years within a moment's notice. They provided logistical support in the form of turnkey base camp lodging solutions as well as multiple staging site locations. Services provided have accommodated 250-1000+ persons per site. In addition to our turnkey offerings, EDS has assisted FPL with ancillary needs, such as bulk boxed meal delivery as well as cot and sleep kit distributions.

Porta Kleen

About Porta Kleen

Home » About Porta Kleen



What We Do and How We Do It

With more than 25-years experience, Porta Kleen serves North America with the largest international rapid deployment fleet of portable showers and restrooms in the industry.

Every event and job site has a thousand details to be managed- trust your sanitation needs to a true industry leading expert. Throughout our history, Porta Kleen has successfully serviced thousands of festivals, work sites, disaster sites, and celebrations across the nation, never finding a challenge that we couldn't meet and exceed.

Since the beginning, Porta Kleen has devoted ourselves to innovation and service, partnering with our clients to provide the best products and services available. Over the years, we have built one of the largest international sanitation fleets, specializing in modern restroom trailers, private mobile showers, and heavy-duty laundry trailers. Within Ohio and Northern Kentucky, we also provide durable portable units and industry-leading office trailer water systems.



HOME ABOUT SOLUTIONS INDUSTRIES SERVED JOBS SUPPLIER CONTACT US QUICK QUOTE



Mobile Showers & Locker Rooms

Porta Kleen has a mobile shower model to meet virtually any demand with solutions that range from 6-26 head shower trailers, as well as shower and restroom combo units. Our locker room trailers provide showers, restrooms, sinks, lockers and benches.

LEARN MORE

REQUEST A QUOTE

Mobile Operations Trailers

Porta Kleen's Mobile Operations Trailers and Command Center provide your team the best place to coordinate, implement, and monitor operations.

LEARN MORE

REQUEST A QUOTE



Mobile Laundry

The Laundry Trailer is a compact unit with big capability. Each trailer is equipped with eight stacked, commercial-grade washers and dryers with folding and storage shelving.

LEARN MORE

REQUEST A QUOTE



Ranco Response

Executing on Experience

40 Years of Emergency Management Success

For 40+ years, Ranco Response has been a leader in temporary facilities, providing the expertise and resources needed to support first responders in times of disaster, enhance military training, and ensure safe, clean facilities for displaced populations. Our teams have successfully executed both planned and unplanned events, and we're proud to have been there for those who need us most.

[WORK WITH US](#)

40+

Years Experience

50

Hurricanes & Natural
Disasters

350+

Projects Completed

Over 20,000

People Housed

OUR SOLUTIONS



Emergency Response



Military & First Responder



Business Continuity



Turnkey Base Camps



Dining Halls and Food Service



Equipment

Turnkey Solutions

Ranco Response offers rapid response turnkey solutions of various Basecamp configurations, Mobile Command Centers, Specialty Trailers, and Equipment to ensure you have what you need in your time of need.

Basecamp Solutions

Our turnkey basecamps can be provided for short or long durations and can include:

- Engineered Soft Wall Structures
- Temporary Power and HVAC
- Food Service
- Ablution (Potable Water) Services
- Showers, Toilet, and Hygiene Trailers
- MWR (Moral Welfare & Recreation) Facilities
- Medical Services
- Security Services

Individual Solutions

Already have structures in place and only need specific things and not an entire basecamp? All of our Turnkey Solutions can be provided A La Carte as well.























- Engineered Soft Wall Structures for: Sleep, Dining Facility (DFAC), Morale, Wellness, and Recreation (MWR), Laundry, Multi-Purpose for Training, Command, Gyms, & Warehousing
- Food Service - Field Kitchens (tented or trailer), conjoined DFAC, & ServSafe Certified Labor
- Laundry - we can provide these in tents as well, either self-serve or turnkey “fluff and fold” aka “Drop Off, Pick Up”
- Potable water delivery, distribution, storage, wastewater removal, distribution, & storage.
- All the power generation, fueling, waste removal.

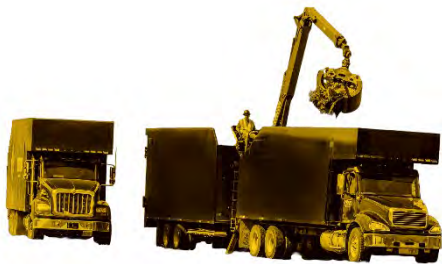
- Equipment**

One of AshBritt's greatest assets is the full allotment of equipment that we can make available to our clients. Please find our comprehensive equipment list below that can be employed as needed. The below list is not exhaustive of our full capabilities; however, it provides insight into the minimum resources at our disposal.

We employed over 12,400 pieces of equipment throughout the duration of our Hurricane Katrina USACE mission.

Image/Example	Equipment Description/Make
	Truck, Pickup, 1/2 & 3/4 Ton
	Truck, Dump, 6-8 yd ³ capacities
	Truck, Dump, 16-20 yd ³ capacities
	Tractor/Trailer, Dump, 35-100 yd ³ capacities, with Operator. Hydraulic dump trailer or "walking floor" trailer
	Knuckle boom, 10-ton lifting capacity, with Operator. Trailer mounted and towed by a tractor
	50 CY + Self-loading Grapple Truck (Freightliner/Kenworth/Mack/Peterbilt)
	50+ Grapple Truck Trailer
	Loader, Front end, 3-5 yd ³ capacities (CAT/Volvo/Komatsu)
	Attachment, Loader Rake, mounts in place of the bucket on 4-wheel drive or crawler loaders.
	Loader, Mini, Width of the vehicle not to exceed 2 meters, for use in the restricted maneuver area
	Chipper Truck, 30yd ³ bodies
	Woodchipper, mobile unit towed by chipper truck
	Chainsaw, Gas engine, not less than 20" and 14" bars
	Excavator, Hydraulic, 1-5 yd ³ bucket, 128 - 286 Net Hp, fitted w/ a grapple
	Attachment, Grapple, hydraulically operated clam-type bucket with 360-degree rotation, for use in demolition
	Loader, tracked, 2-3 yd ³ blade capacity
	Loader, tracked, 3-5 yd ³ blade capacity
	Grader, Motor, 12-foot blade, 130-140 net Hp
	Water Truck, 5,000 gallon used for dust control
	Dozer, tracked, 2-3 yd ³ Blade capacity
	Dozer tracked, 22'6" Blade length, 405 Net Hp
	Rake, Clearing and Stacking, Dozer mounted; lighter-weight construction

Image/Example	Equipment Description/Make
	Burner, Air Curtain, fully self-contained system
	Burner, Air Curtain, mobile unit, six cylinders Diesel engine, minimum 89 HP (66 kW)
	Grinder, Tub, with 700-1000 Hp engine, 12 ft diameter tub
	Debris Removal/Oil Skimmer boats
	Mobile Dredge, 8" Hydraulic Ladder Cutter-head Self-Moving, 3000 GPM, 160 CY/hour solid rate discharge
	Mobile Dredge, 8" Hydraulic Articulating Arm Cutter-head, Cuts depths to 15 ft. 2500 GPM, 130 CY/hour
	20 Ft. Open Fisherman
	35' Tugboat
	Landing Craft (22', 28' & 34')
	Satellite Communication/Starlink Services
	Refer Containers with Ice
	Fencing
	Mobile Fleet Repair Vehicles
	Safety Cade Type II Barricades with Flashing Lights
	DOT Black Base 36" traffic cones with two (2) each reflective bands
	Diamond Grade 8 gauge Aluminum 36" x 36" Stop signs
	Fourteen Gauge 2" x 2" x 1 1/4" square pre-drilled poles
	Potable Water Truck
	Emergency Generators – Assorted Sizes
	Light Towers
	Fuel Tankers/Fuel Trailers
	Temporary Sanitary Facilities and Housing Facilities



All equipment and vehicles utilized by AshBritt shall meet all the requirements of Federal, State, and local regulations including, without limitation, all U.S. Department of Transportation (USDOT) and Florida Department of Transportation and safety regulations, and are subject to the approval of the Contract Manager.

- **Technological Capabilities**



Microsoft Power BI

Microsoft Power BI is a data tracking solution that can be used via mobile device to supplement ADMS'. This powerful tool combines cutting-edge interactive visualizations with robust data querying and modeling capabilities, offering real-time data analysis and visualization. It plays a crucial role in quality control and daily operational data verification, ensuring the accurate tracking of production rates.

Power BI excels at transforming data from various sources into dynamic dashboards and reports. This capability enables timely access to critical insights; monitoring of operational improvements; project timelines; ROW collection efficiency; haul-out production rates; quantities of debris types; and geographical mapping by debris categories, such as trees, stumps, white goods, and more.

Furthermore, the application easily identifies any irregularities in the operational process and serves as a valuable tool for monitoring project costs. This functionality is essential for aligning project expenses with assigned purchase orders, a vital requirement for projects carried out for the City of Fort Lauderdale. Below are example maps and reports from the Power BI application that were used in our recent response to Hurricane Ian for Charlotte County, FL.

Figure 1. Map of Debris Load Collections Locations

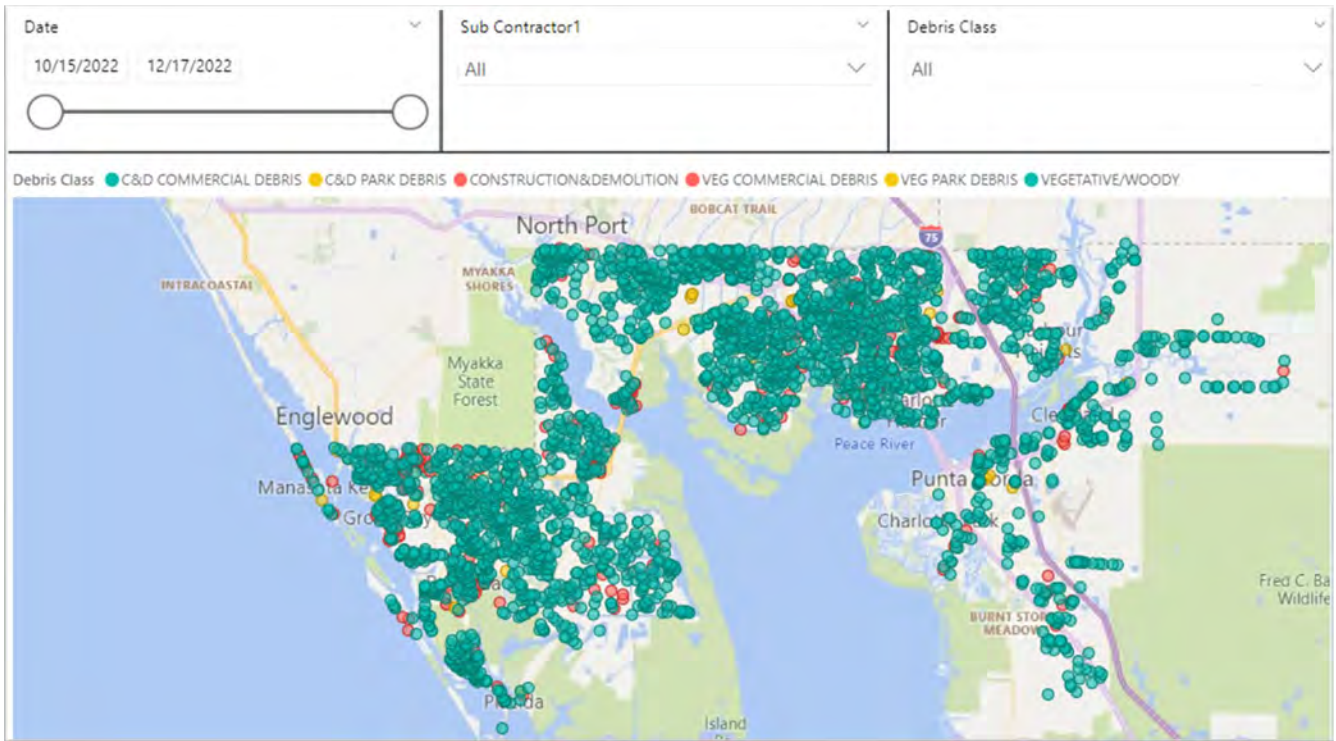
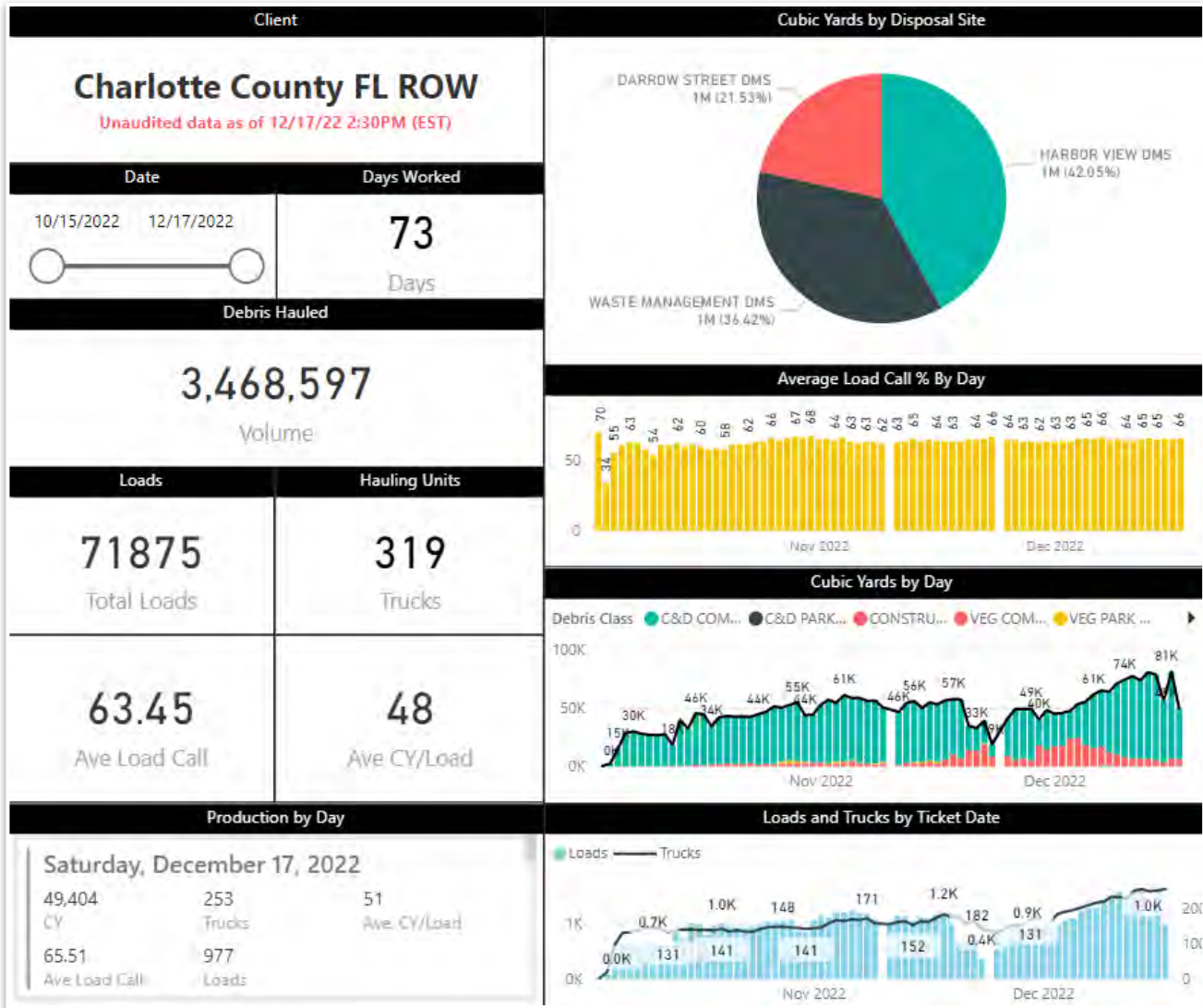


Figure 2. A Power BI dashboard page visualizing ROW data from a recent project AshBritt completed in Charlotte County, FL.





Caspio

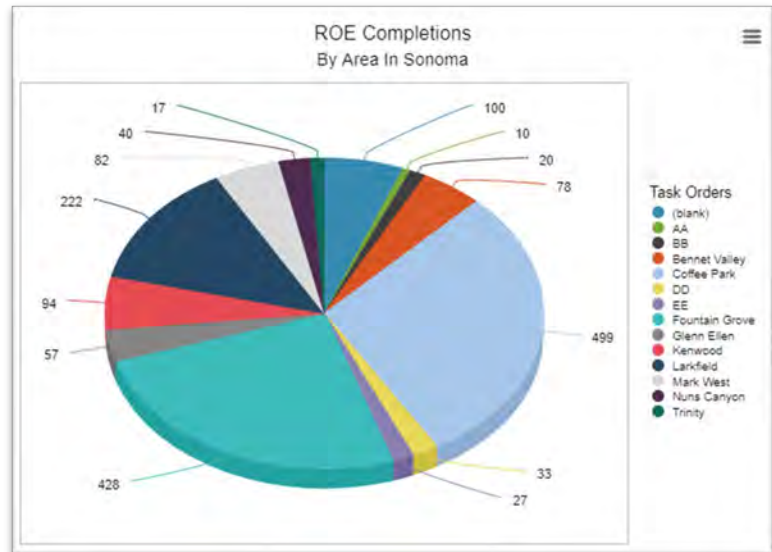
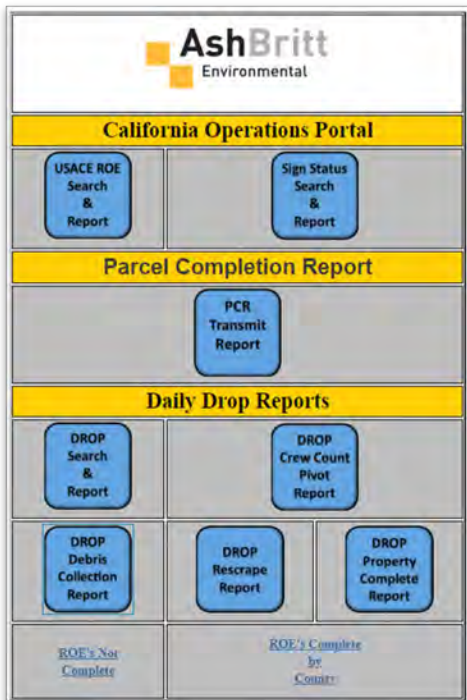
We employ the Caspio system, a global cloud platform, to create custom business applications. It is a visual application builder with interactive reports, data publishing, online forms, and application modules that allows for integration and extendibility while maintaining security and reliability. Caspio requires no coding nor development skills and is built on Microsoft SQL Server. What used to take developers weeks or months can now be completed in a matter of hours or days.

Forms are an integral part of this solicitation’s operational process. Caspio, allows AshBritt to easily create custom database-driven forms of any level of complexity. Caspio-powered forms are feature-rich and highly versatile. Forms will work on all browsers and devices, and can be configured to use sensors, such as GPS and cameras, in mobile devices.

The transfer of data in and out of our Caspio account can be easily automated using Caspio’s DataHub, with the ability connect to popular online storage services and repositories such as Dropbox, Microsoft OneDrive, Google Drive, Box, Amazon S3, FTP, SFTP, and more.

Whether the application is used by a few people or by thousands, Caspio provides user management capabilities with built-in automation and flexible customization.

For our 2017 USACE PPDR project in California, we used Caspio to track all pertinent tasks outlined in the contract scope of work. This system was used to generate work schedules, monitor assignments, track progress and completion. Accessible through any web browser including mobile devices, data could be easily imported or exported, and the system allows for multiple users.



TimeStation

Time Station is a mobile time and attendance system that is compatible with smartphones and tablets. This cloud-based system allows for real-time tracking, supported by Fast-Scan Technology and GPS Location/Geoscan Tagging via the Time Station Mobile App. AshBritt incorporated this innovative technology during our 2015 California operations. In total, we meticulously monitored over \$15 million worth of hourly work which encompassed a substantial workforce and wide-ranging geographic area. AshBritt has utilized this technology across multiple states since 2015.


TimeStation

Tweet
Like 3.9K
Login

Home
How It Works
Pricing
Signup
Download
Support

Turn any smartphone or tablet into a cloud-based time & attendance system

Signup for FREE



What's TimeStation?

TimeStation is a quick-to-setup, easy-to-use time and attendance system that runs on smartphones and tablets.


Using our Fast-Scan technology, employees can punch In & Out in less than a second, and because TimeStation runs in the cloud, there's no software or servers to maintain. Managers can see who's in and run time and attendance reports anytime, anywhere.

TimeStation is the perfect solution for small and medium businesses looking to track time and attendance without the usual costs and overhead of traditional systems.


The TimeStation mobile App works with smartphones and tablets running Google Android or Apple IOS including iPhone, iPad and iPod Touch.

The versatility of TimeStation allows for a wide variety of applications:


- Track employee time and attendance for your business
- Track student attendance for your school




Get up and running in minutes
Our easy signup process combined with the ability to print your own employee cards, means that you can be up and running in as little as 5 Minutes!




Fast-Scan Technology
With our Fast-Scan technology, Employees can Punch In & Out in less than a second. Employees also have the option to Punch by PIN if their card is not available.



Cloud-Based
Because TimeStation is cloud-based, there's no software or hardware to maintain. Managers can access their time and attendance data anywhere they have access to the internet.



Advanced Reporting
Managers have access to multiple online reports to track attendance and calculate pay. Reports can be exported to different formats allowing for easy integration with Payroll systems.



Employee Self-Service Portal
Using the employee self-service portal, employees can review their activity, Punch In & Out, run reports and create or edit time entries. Managers have full control over which

Solocator Application

AshBritt uses the Solocator Application to capture and geotag debris piles and assets throughout daily operations/activities. This enables us to offer real-time updates to our team and the client, facilitating the accurate location and status of our assets. Through the compilation of multiple geotags, we can thoroughly analyze the status and location of equipment, various debris types, and their distribution across the City.

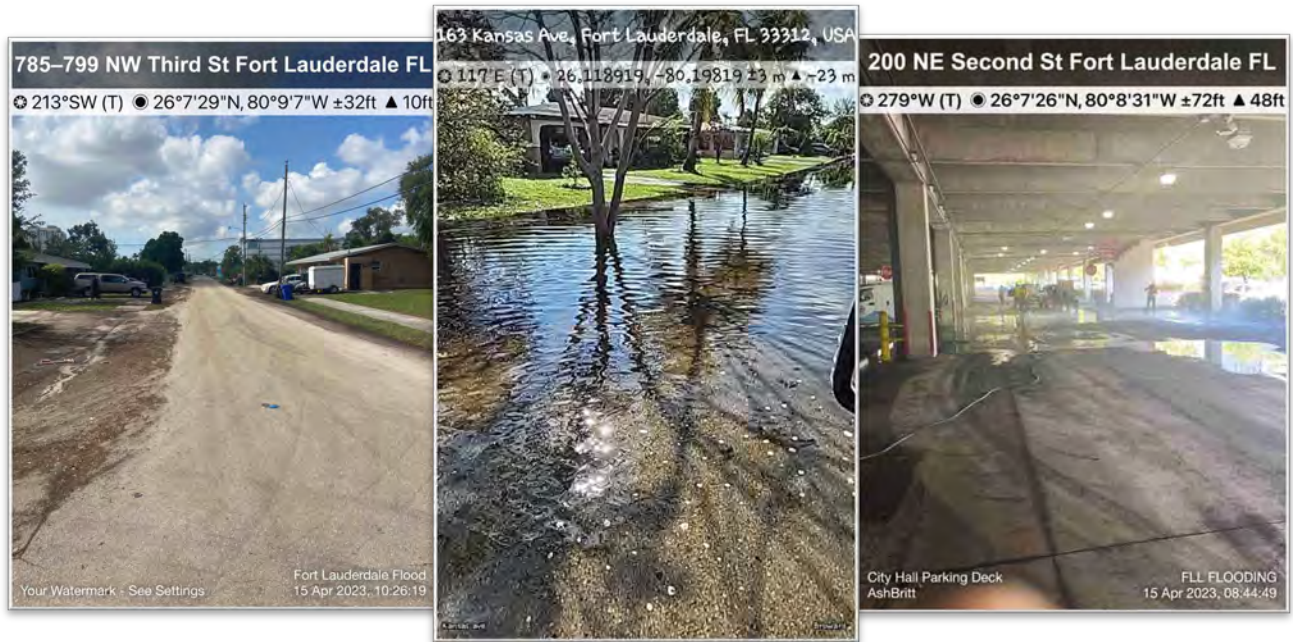


Figure 1. Fort Lauderdale, FL Historic Flood Event – April 2023



Figure 2. Fort Lauderdale, FL - Tropical Storm Eta (2020)

Deficiency Tracking Application – GIS Cloud

AshBritt also utilizes a deficiency tracking application utilizing the GIS platform to reduce time spent transferring data. This system allows AshBritt to make deficiency reports in the field and upload it to the GIS cloud so that all reports are stored for easy reference in case action is needed by a Quality Control Manager/Representative.

ID	Assigned AshBritt	Report Date/Time	Incident Date/Time	Street Address	City	Phone	Email	Type of Damage	Description of In	Witness #1 Nam	Witness #1 Phon
1	Dorian Smith	2016-10-18T13...	2016-10-17T19...	5203 Jasmine ...	Savannah	9126048466		Other	Resident (Robe...	Robert TS Mick...	9126048466
2	Dorian Smith	2016-10-22T13...	2016-10-21T20...	8618 Old Mont...	Savannah	9126676580		Land or Groun...	Homeowner (B...	Bob Stewart (o...	9126676580
3	Marcus Johnson	2016-10-23T17...	2016-10-23T05...	201-261 Walth...	Savannah			Other	Beeghly bucke...	Brandon McDo...	
5	Dow Knight	2016-10-21T19...	2016-10-20T21...	2 Johnny Merc...	Savannah	407-257-9694		Vehicle	Claimant allege...	Jenna Christian	407-257-9694

Overview Map (above) and list (below) of Deficiency Reports

Chatham County Deficiency Tracking 1/20/2017

#	ID	Report Date/Time	Incident Date/Time	Street Address	City	Phone	Email	Type of Damage	Description of Incident	Assigned AshBritt Representative	Subcontractor Responsible	Subcontractor Equipment #	Description of Damage	Repair Cost Estimate	Repair Completed	Release Signed
9		2016-11-28T17:15:00.000Z	2016-11-22T19:30:00.000Z	7410 Skidaway Rd	Savannah	(208) 819-7822		Building or Structure	Cutting leaning tree that was over ROW of Skidaway Rd. All necessary precautions were taken, however while limbs of tree were cut away they fell on to these structures	Dorian Smith	Beeghly Trees	500117	Damage to in-ground light fixture. Requires retrimming electric wiring and possible replacement of fixture. Significant damage to marquee signage. Signage made of styrofoam	Med (\$200-\$1000)		
13		2016-12-16T21:15:00.000Z	2016-11-15T22:18:00.000Z	115 Riverview Rd	Savannah	+1 (912) 338-0111		Other	When the truck was performing a turn, it backed into the mailbox.	Marcus Johnson	County Waste		Mailbox broken	Low (<\$200)		
14		2017-01-03T18:41:00.000Z	2017-01-03T21:39:00.000Z	102 half moon river Ct	Savannah			Land or Grounds	According to homeowner a fallen tree landed on storm drainage cover	Marcus Johnson	None		According to homeowner a fallen tree landed on storm drainage cover			

Figure 1. Damage claim for Chatham County

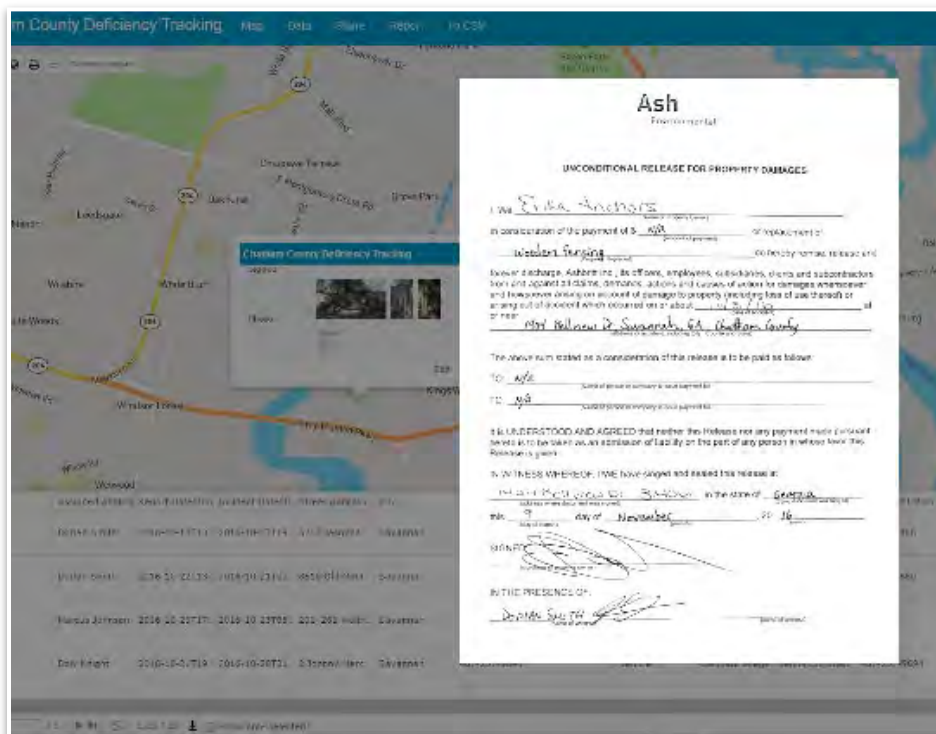
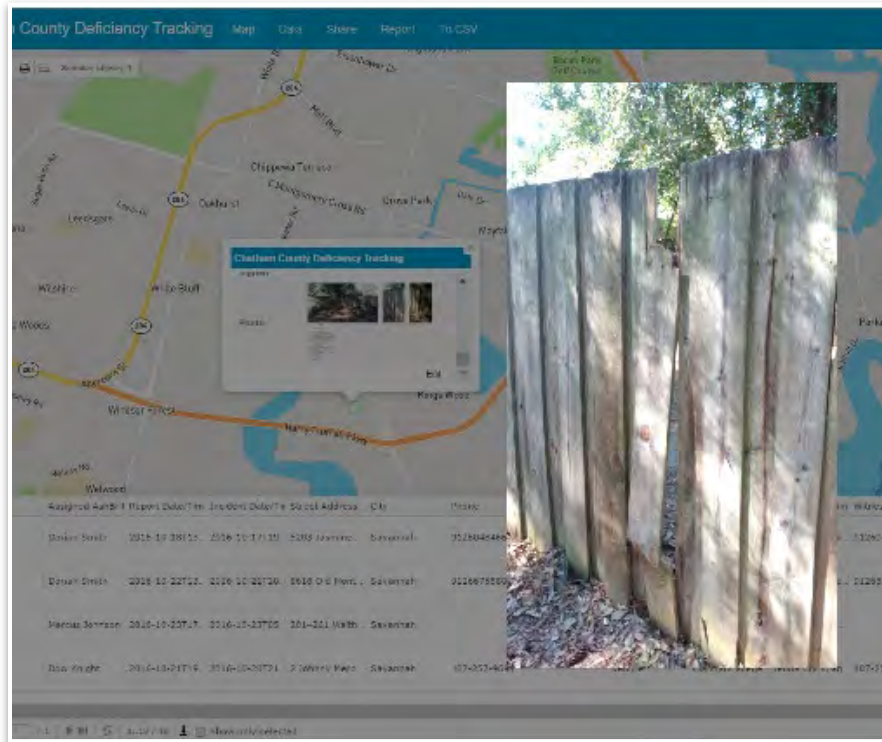


Figure 2. Damage release for Chatham County

- **Other Available Resources**

In addition to the host of standard debris management equipment that we have access to, AshBritt maintains supplementary equipment and facility resources that can be used to support debris removal efforts via non-traditional methods. **AshBritt is a full-service emergency disaster response contractor.** We can coordinate and deliver turnkey emergency response, environmental remediation, recovery, and restoration services whenever needed. Through our resources and teaming partners, we ensure that these vital services are delivered expeditiously and professionally. We have outlined how some of these resources can be used to better support City of Fort Lauderdale on the following pages.

Drone Services

AshBritt has the experience and the personnel qualifications to provide debris surveys via drone and aerial video and photography. We have been providing numerous debris surveys, TDMS site photographs, and progress of TDMS restoration. There has been instances during damage surveys where flooding caused the team to not be able to immediately drive through the affected area. AshBritt deployed our drones and provided a detailed insight of the area to our clients that were not able to access the area.



Still Shot from Drone Survey
(Undeclared FL Severe Storms, 2024)



Drone Imagery of Mulching Progress for Florida
Department of Environmental Protection
(Hurricane Idalia, 2023)

Helicopter Services

AshBritt can utilize helicopters to assist the City if required. Helicopters play a crucial role in debris removal efforts following a disaster, offering several advantages over traditional methods:

- ▶ **Accessibility:** Helicopters can navigate challenging terrains and reach remote areas that are inaccessible to ground-based machinery, ensuring efficient debris removal even in hard-to-reach locations.
- ▶ **Speed and Efficiency:** Helicopters can quickly lift and transport large volumes of debris, significantly expediting the cleanup process and enabling faster recovery efforts.
- ▶ **Versatility:** Helicopters can be equipped with various attachments, such as buckets or lifting slings, to handle a wide range of debris materials, from lightweight vegetation to heavy rubble.
- ▶ **Precision and Control:** Helicopters offer precise maneuvering, allowing for targeted debris removal without damaging surrounding areas or infrastructure. This could be especially useful in historic districts where heavy machinery use should be avoided.

Below are some specific situations where helicopters would be preferred over traditional methods:



Hurricane Ian Helicopter Ops
(Florida, 2023)

- ▶ **Remote or Inaccessible Locations:** When debris is in areas that are difficult or impossible to reach by land, such as mountainous regions, flooded areas, or heavily damaged infrastructure, helicopters are the only viable option for debris removal.
- ▶ **Emergency Response and Rescue:** In the immediate aftermath of a disaster, when time is of the essence, helicopters can quickly access disaster zones, remove debris blocking access routes, and facilitate search and rescue operations.
- ▶ **Extensive Debris Fields:** In situations where debris is spread over vast areas, helicopters can efficiently cover large distances and transport debris to designated collection points, reducing the time and manpower required for cleanup.
- ▶ **Environmental Protection:** When debris removal operations pose a risk to sensitive ecosystems, such as mangrove forests or waterway environments, helicopters can minimize environmental impact by selectively lifting debris without disturbing the surrounding environment.
- ▶ **Historic Preservation:** Helicopters can provide debris removals the ability to conduct operations in sensitive historic districts without the use of heavy machinery that could further disturb the location.

LVT Site Cameras

One way that AshBritt is staying ahead of the curve is by utilizing LVT site cameras on disaster debris management projects. LVT site cameras are becoming increasingly popular in the construction and demolition industries for their ability to provide real-time views of job sites; however, they can also be valuable tools for debris removal operations, offering a number of benefits that can improve efficiency, safety, and communication.

Improved Efficiency

- ▶ **Real-time monitoring:** LVT site cameras allow debris removal crews to monitor the progress of their work in real-time, from any location with an internet connection. This can help to identify and address any issues that may arise quickly, preventing delays and keeping the project on schedule.
- ▶ **Better planning and coordination:** By reviewing footage of the debris removal process, crews can better plan their work and coordinate their activities more effectively. This can help to optimize routes, avoid bottlenecks, and ensure that all debris is removed safely and efficiently.



- ▶ Reduced downtime: LVT site cameras can help to reduce downtime by providing remote access to the job site. If a piece of equipment breaks down, for example, a technician can diagnose the problem and begin repairs remotely, without having to travel to the site.

Enhanced Safety

- ▶ Improved situational awareness: LVT site cameras provide a wider view of the job site than is possible from ground level, which can help to improve situational awareness for crews and safety personnel. This can help to identify potential hazards and avoid accidents.
- ▶ Remote monitoring of dangerous areas: LVT site cameras can be used to monitor dangerous areas of the job site, such as areas where asbestos or other hazardous materials are present. This can help to protect workers from exposure to these hazards.
- ▶ Improved security: LVT site cameras can be used to deter theft and vandalism by providing a visual record of activity on the job site. This can help to give property owners and managers peace of mind.

Improved Communication

- ▶ Real-time communication: LVT site cameras can be used to facilitate real-time communication between crews, supervisors, and other stakeholders. This can help to ensure that everyone is on the same page and that any issues are addressed quickly.
- ▶ Improved documentation: LVT site camera footage can be used to document the debris removal process, which can be helpful for training purposes, quality control, and insurance claims.



Starlink Satellite Internet

AshBritt can employ Starlink satellites to ensure connectivity throughout the duration of emergency operations, no matter the circumstances or location. Starlink provides internet connectivity when traditional communication infrastructure is damaged or destroyed, or in remote areas with little to no existing service, allowing us to fully utilize our other technological resources.

Tab 4



1100 Seabreeze Blvd, Fort Lauderdale, FL 33316, USA

BRG: 84°E (T) POS: 26.114118, -80.104761 ±42ft ALT: -54ft



REFERENCES

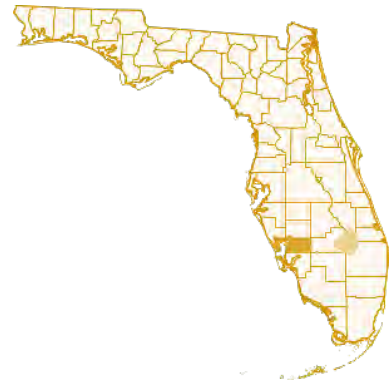
Tab 4. References

AshBritt maintains a professional, positive relationship with all our clients. Below is a list of references for similar projects that can attest to our knowledge, quality of work, timeliness, diligence, and flexibility in providing disaster recovery and debris management services.

Charlotte County, FL

Contact Information

John Elias
 Phone: (941) 575-3600
 Fax: (941) 637-9265
 Email: John.Elias@charlottecountyfl.gov
 Address: 7000 Florida St, Punta Gorda, FL 33950



Project Information

Dates: 09/30/2022 – 04/10/2023
 Details: Hurricane Ian – 4,672,700 CY
 Cost: \$79,835,000
 Population: 194,843

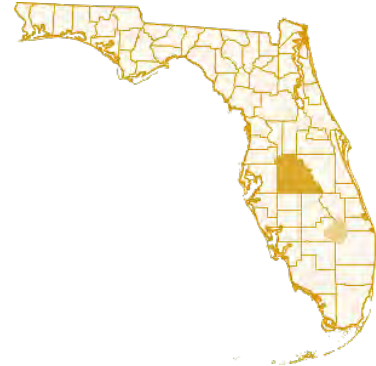
Contract Term: 07/06/2020 – 12/31/2025. AshBritt has held this contract since 2010.

Scope of Project: AshBritt performed collection of vegetative and construction debris from public streets, rights of way, and hauled debris to TDMA's. The geographic response area for AshBritt's contract with Charlotte County, FL covered 858 square miles. Resource requirements were determined, immediately mobilized, and assigned to zones. The 4,672,700 cubic yards of debris collected included vegetative and construction debris types. TDMA's were identified, permitted, operated, and closed successfully. Vegetation debris brought to these sites was managed and reduced by grinding. Construction debris was hauled directly to a permitted landfill. We also removed 38,000 hazardous hanging limbs and 13,000 hazardous leaning trees, and 1,885 white goods.

Polk County, FL

Contact Information

Ryan Taylor
 Phone: (863) 500-0773
 Fax: (863) 534-7069
 Email: ryantaylor@polk-county.net
 Address: 300 W. Church St. Bartow, FL 33830



Project Information

Dates: 10/03/2022 – 01/14/2023
 Details: Hurricane Ian – 1,020,000 CY
 Cost: \$18,078,115
 Population: 252,400

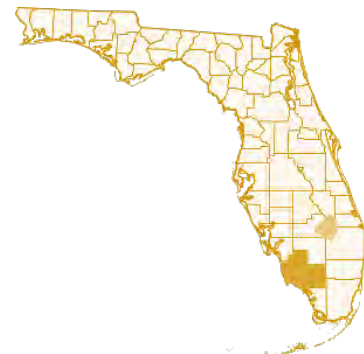
Contract Term: 02/15/2021 – 02/15/2026

Scope of Project: AshBritt performed collection of vegetative and construction debris from public streets, rights of way, and hauled debris to TDMA's. The geographic response area for AshBritt's contract with Polk County, FL covered 2,011 square miles. Resource requirements were determined, immediately mobilized, and assigned to zones. The 1,047,279 cubic yards of debris collected included vegetative and construction debris types. Five TDMA's were identified, permitted, operated, and closed successfully. Vegetation debris brought to these sites was managed and reduced by grinding. We also removed 15,000 hazardous hanging limbs and 600 hazardous leaning trees.

Collier County, FL

Contact Information

Dan Rodriguez
 Phone: (239) 252-8383
 Fax: (239) 252-3991
 Email: Dan.Rodriguez@colliercountyfl.gov
 Address: 3299 Tamiami Trail East, Suite 202, Naples, FL 34112



Project Information

Dates: 10/03/2022 – 02/08/2023
 Details: Hurricane Ian – 1,371,000 CY
 Cost: \$26,130,026
 Population: 385,980

Contract Term: 01/12/2016 – 01/11/2024. AshBritt has held this contract since 2005.

Scope of Project: AshBritt collected vegetative and C&D debris from ROWs and hauled to TDMSs. The geographic response area for AshBritt's contract with Collier County, FL covered 2,305 square miles. AshBritt's management team arrived prior to official activation at no additional expense to the County. Vegetative debris was reduced by grinding; C&D was hauled directly to a permitted landfill. We also removed hazardous hanging limbs and trees, white goods, 11,225 pounds of household hazardous waste, and provided vacuum trucks for water relocation services and emergency fuel distribution.

Hillsborough County, FL

Contact Information

Kimberly Byer
 Phone: (813) 612-7718
 Email: byerk@hillsboroughcounty.org
 Address: 601 E. Kennedy Blvd, Tampa, FL 33602



Project Information

Dates: 10/06/2022 – 03/02/2023
 Details: Hurricane Ian – 656,000 CY
 Cost: \$11,832,546
 Population: 1,478,000

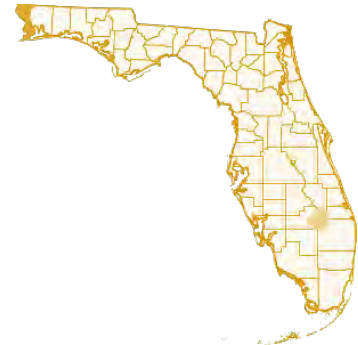
Contract Term: 06/02/2017 – 09/30/2022

Scope of Project: AshBritt performed right of way vegetative collection, debris management site management, reduction of debris through grinding and compaction, haul out and disposal services, and the removal of hazardous hanging limbs and trees. In addition, all reduced vegetative debris was utilized at beneficial re-use stations as opposed to transporting to the landfill.

Escambia County, FL

Contact Information

Don Seitz
 Phone: (850) 554-2753
 Email: dseitz@myescambia.com
 Address: 13009 Beulah Rd., Cantonment, FL 32533



Project Information

Dates: 09/23/2020 – 01/27/2021
 Details: Hurricane Sally – 1,239,941 CY
 Cost: \$16,831,494
 Population: 332,390

Contract Term: 08/18/2022 – 08/17/2025. AshBritt has held this contract since 2010.

Scope of Project: We assisted with the identification and designation of collection zones and removed 1,239,941 cubic yards of vegetative debris for the County, including over 22,000 hazardous leaning trees and limbs, using over 76 debris hauling units and 11 tree crews.

Florida Division of Emergency Management

Contact Information

Darryn Gipson
 Phone: (850) 591-8130
 Email: Darryn.Gipson@em.myflorida.com

Project Information

Dates: 11/19/2022 – Ongoing
 Details: Hurricane Ian – 1,100,000 CY
 Cost: Pending
 Population: 21,780,000

Contract Term: 07/07/2021 – 07/07/2024

Scope of Project: AshBritt performed Private Property Debris Removal (PPDR) and Commercial Property Debris Removal (CPDR) for FDEM in Fort Meyers Beach and on the islands of Sanibel, Captiva, North Captiva, and Useppa. We also performed PPDR, CPDR, and waterway debris removal in several jurisdictions located in Lee County, FL.



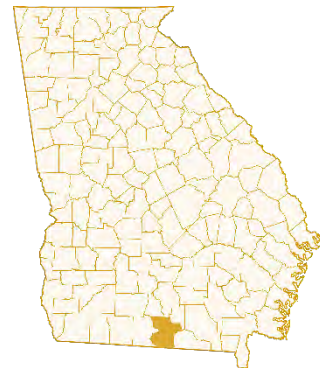
Lowndes County, GA

Contact Information

Ashley Tye
 Phone: (229) 671-2400
 Email: atye@lowndescounty.com
 Address: 327 N. Ashley St, Valdosta, GA 31601

Project Information

Dates: 09/06/2023 – 01/15/2024
 Details: Hurricane Idalia – 671,220 CY
 Cost: \$9,251,000
 Population: 119,276

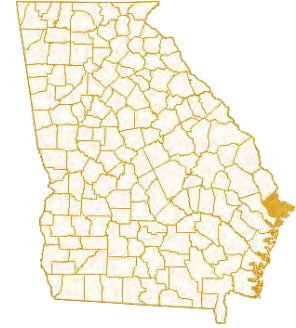


Scope of Project: AshBritt performed ROW vegetative debris removal; established and managed two DMS locations; removed 2,011 hazardous hanging limbs, 301 hazardous leaning trees, and 54 hazardous stumps; and performed disposal (including recycling of mulched debris).

Chatham County, GA

Contact Information

Marc Ginsberg, Debris Operations Project Manager
 Phone: (912) 652-6867
 Fax: (912) 652-6845
 Email: MBGinsbe@chathamcounty.org
 Address: 7226 Varnedoe Dr., Savannah, GA 31412



Project Information

Dates: 10/18/2016 – 02/23/2017
 Details: Hurricane Matthew – 1,620,000 CY
 Cost: \$23,023,000
 Population: 296,329

Contract Term: 03/25/2022 – 03/25/2024. AshBritt has held this contract since 2010.

Scope of Work: AshBritt collected vegetative debris from public streets and ROWs in 23 collection zones, and hauled to three TDMSs for reduction by grinding. C&D debris was hauled directly to a permitted landfill. We worked 23 debris collections zones (or sectors). Approximately 400,000 cubic yards of reduced debris was hauled to three final disposal locations. We also removed and disposed of 1,175 hazardous trees, 21,795 hazardous limbs, and 113 hazardous stumps. An ADMS system was used on this project.

Kentucky Transportation Cabinet (KYTC)

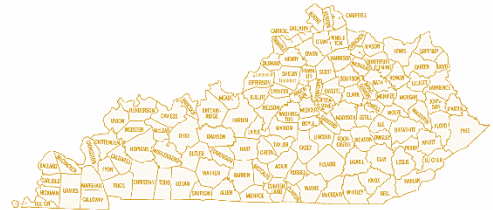
Contact Information

John Moore
 Phone: (502) 782-5053
 Email: johnw.moore@ky.gov
 Address: 200 Mero St, Frankfort, KY 40601

Project Information

Dates: 08/05/2022 – 08/01/2023
 Details: 2022 Kentucky Flooding – 663,000 Tons
 Cost: \$138,000,000
 Population: 4,509,000

Contract Term: 8/4/2022 - 2/28/2024



Scope of Project: Following severe flooding, the Kentucky Transportation Cabinet (KYTC) contracted with AshBritt to provide ROW debris collection and removal services in impacted areas and federally declared counties. AshBritt was also tasked with removing disaster debris from rivers, creeks, streams, and other eligible waterways. Removed debris consisted of C&D, vegetation, vehicles, houses/mobile homes; collapsed bridges, etc. We used large and small excavators, logging equipment (e.g., cutters, feller bunchers, forwarders, and tracked haul units), and debris hauling units to perform the work. After the ROW and waterway debris removal was completed, AshBritt was issued 273 Notices to Proceed for Private Property Debris Removal, of which 138 were demolition properties.

Written Referrals and Accolades

AshBritt lands FEPA Award for Excellence in Emergency Management



Staff Reports

February 6, 2024

4 min



AshBritt COVID-19

Emergency Management

FEPA

Florida Emergency Preparedness Association

Novoy

Hurricane Irma

Hurricanes Ida

Michael Sara Perkins

'Membership in FEPA ensures coordination and collaboration across the public and private sectors, working relationships that are critical to supporting communities across Florida.'

AshBritt, a national rapid-response emergency management and disaster debris removal contractor, has been honored with the Award for Excellence in Emergency Management from the Florida Emergency Preparedness Association (FEPA) in recognition for its contributions to the field.

AshBritt has long been involved with FEPA, contributing to its mission to foster an educational network among emergency management professionals, in a state that is no stranger to emergency management needs.

The FEPA network spans federal, state, county, municipal, tribal, volunteer and private sectors.

"We at AshBritt are honored by this distinction from FEPA. FEPA is an important association. FEPA trains, educates and supports those in the front lines of planning for, responding to and recovering from emergency disaster events," AshBritt Vice President of Business Affairs Sara Perkins said.

"Membership in FEPA ensures coordination and collaboration across the public and private sectors, working relationships that are critical to supporting communities across Florida. We are proud of this award, given by our colleagues in the industry, and that it recognizes the leadership and values of our company."



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by disaster.

The company emphasizes its commitment to veterans and includes second chance programs in its business model to uplift the formerly incarcerated. The company utilizes an array of training and mentoring programs for small, local and minority-owned businesses.

The company also employs innovative partnerships with nonprofit organizations and community-based organizations to optimize access to key resources – such as logistics, financial support, temporary infrastructure and meals – to reach communities hit hardest by disaster as quickly as possible.

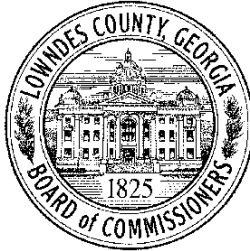
AshBritt was established in 1992 and, since then, has conducted more than 460 disaster response missions and 30 special environmental projects. It has successfully served more than 600 clients across the U.S., including direct involvement in recovery efforts related to 85 federally declared disasters in more than 30 states.

AshBritt has responded to major weather events – such as Hurricanes Ian, Harvey, Irma and Michael – and to wildfires in northern California, historic flooding in Kentucky, and vaccine administration in 12 states during the COVID-19 pandemic.

WE WORK OUR TAILS OFF FOR YOU!  PinPoint Results LLC is a government relations firm specializing in legislative and executive branch lobbying, procurement and consulting. 850.445.0107 

The company has invested more than \$10 million across the U.S. to support communities where its team lives and works.

Lowndes County
Board of Commissioners
Bill Slaughter, Chairman



Joyce E. Coons, District 1
Scott Orenstein, District 2
Mark Wisenbaker, District 3
Demarcus Marshall, Ph.D., District 4
Clay Griner, District 5

Post Office Box 1349 • Valdosta, GA 31602-1349 • Phone (229) 671-2400 • Fax (229) 245-5222

January 23, 2024

RE: Letter of Recommendation

To Whom It May Concern:

It is with great satisfaction that I extend this letter of recommendation for AshBritt. After Hurricane Idalia, AshBritt efficiently carried out hurricane debris removal services in Lowndes County. Over the past two years, under a contractual agreement, Lowndes County has maintained a highly positive and cooperative relationship with AshBritt.

Before Hurricane Idalia struck, the team at AshBritt maintained constant communication with our county staff. Following the hurricane, they swiftly positioned a representative in our Emergency Operation Center to formulate an action plan.

The level of professionalism demonstrated by AshBritt in the aftermath of Hurricane Idalia was outstanding. Their efforts enabled the opening two Debris Management Sites (DMS) across Lowndes County, covering various municipalities. Impressively, AshBritt managed the removal and processing of over 1.1 million cubic yards of debris while successfully implementing a program for leaners, hangers, and stumps across the county. Their senior project management and liaison teams were always responsive and collaborated seamlessly with our county staff in every project phase.

AshBritt's contribution significantly alleviated the challenges of a difficult situation. I am grateful for the ongoing professional relationship we share with them.

Sincerely,

Ashley Tye

GA-Professional Certified Emergency Manager
 Emergency Management Director
 Lowndes County Board of Commissioners



ISLE OF WIGHT COUNTY FIRE RESCUE

LETTER OF COMMENDATION ASHBRITT, INC.

To Whom it May Concern,

I am writing to express my sincere appreciation and commendation for the exceptional response to the recent warehouse fire in Isle of Wight County, VA. Your team's swift and effective actions played a crucial role in mitigating the impact of this unfortunate incident.

The professionalism and dedication exhibited by Ashbritt, Inc. during this challenging situation did not go unnoticed. Your prompt mobilization, efficient coordination with local authorities, and the tireless efforts of your personnel were instrumental in containing the fire and minimizing potential damage.

While en route to this incident, I declared a Local State of Emergency. I did this for several reasons but one in particular was because of the need to call for more advanced resources. When I arrived on scene, I was immediately tasked with ordering heavy resources needed to reach the seat of the still burning fire and mitigating the HAZMAT concerns from run off. From prior conversations with Jason Fawcett, I knew that I could make one phone call and have all the resources I need; Ashbritt was that one phone call.

In times of crisis, the importance of capable and responsive organizations like Ashbritt, Inc. becomes evident. Your commitment to community safety and your ability to execute a well-coordinated emergency response have undoubtedly made a positive difference in Isle of Wight County.

Please convey my gratitude to all the individuals involved in this operation. Their commitment to excellence reflects positively on your organization and contributes significantly to the well-being of the communities you serve.

Respectfully,

William D. Drewery, CEM
Emergency Management Coordinator
PO Box 109
17130 Monument Circle
Isle of Wight VA, 23397

January 2024



Scott James Matheson
Mayor

CITY of VALDOSTA, GEORGIA

PROCLAMATION

WHEREAS, on Wednesday, August 30, 2023, Hurricane Idalia made landfall as a Category 3 Hurricane near Keaton Beach, Florida, causing storm surge inundation of 7 to 12 feet and widespread rainfall which caused flooding in Florida and throughout the Southeast; and

WHEREAS, Hurricane Idalia moved through Valdosta and Lowndes County as a Category 2 storm with maximum sustained winds of 105 miles per hour and poured approximately seven inches of rain into our community causing life-threatening flooding; and

WHEREAS, over a thousand power poles in Valdosta and Lowndes County were snapped and thousands of trees were uprooted leaving 97% of our community in the dark; and

WHEREAS, the City of Valdosta selected AshBritt, a national leader in disaster response and recovery operations, to assist our community in the aftermath of Hurricane Idalia; and

WHEREAS, AshBritt's response to this disaster was truly amazing as they moved in with self-loading grapple and Paul Bunyan trucks and began to remove the huge trees, limbs, and debris from the roadways; and

WHEREAS, AshBritt conducted their work with diligence, respect, integrity, and professionalism, and we will always be forever grateful for their assistance in helping our community return to normal after this disaster; and

WHEREAS, AshBritt also has a philanthropic arm that supports four primary areas which include Disaster Impacted Communities, Vocational Schools and Technical Training, Youth Education, and Mental Health, and they are to be commended for their generous donation to the Greater Valdosta United Way.

NOW, THEREFORE, I, Scott James Matheson, Mayor of the City of Valdosta, do hereby proclaim Tuesday, December 12, 2023 as

ASHBRITT DAY

in Valdosta and call upon all citizens to join me as we honor this organization for the exceptional work they did in our community after Hurricane Idalia and thank them for their selfless service and dedication in helping to make Valdosta, once again, a great place to live, work, and play.

SO PROCLAIMED, this 12th day of December, 2023.



Scott James Matheson, Mayor
City of Valdosta, Georgia

Charlotte County Florida



PROCLAMATION

WHEREAS, AshBritt is now in its 30th year of operations for services including national rapid-response emergency management and logistics, pre-positioned debris management, debris removal, and related natural disaster activities; AshBritt is a national leader in disaster response and recovery services in terms of experience, capacity, quality of service, operational innovation, and financial strength; and

WHEREAS, through proficiency in natural disaster rapid-response emergency management and logistics, AshBritt has supported all of Charlotte County in emergency management recovery efforts, including debris removal, hauling and citizen drop off sites; and

WHEREAS, during the most recent natural disaster, Hurricane Ian, AshBritt immediately responded and mobilized, continuously communicated with Charlotte County staff starting prior to landfall, and assisted with removal of more than 4.7 million cubic yards of debris; and

WHEREAS, AshBritt has demonstrated its commitment to supporting Charlotte County in hiring local businesses first and strengthening the local workforce; and

WHEREAS, AshBritt continues to support local charities such as the Charlotte County Boys & Girls Club, Keep Charlotte Beautiful, the United Way of Charlotte County, the Charlotte County Sheriff's Office, and was a proud sponsor of Charlotte County's Centennial Gala; and

WHEREAS, AshBritt has provided work and supporting documentation to maximize FEMA reimbursements for all eligible services and materials totaling more than \$79 million.

NOW, THEREFORE, BE IT PROCLAIMED that the month of June 2023 shall be known in all of Charlotte County as

AshBritt Month

and is congratulated for 30 years of business and 13 years of serving Charlotte County.

PASSED AND DULY ADOPTED this 23rd day of May 2023

BOARD OF COUNTY COMMISSIONERS
OF CHARLOTTE COUNTY, FLORIDA



Ken Hagan
County Commissioner
District 2

March 13, 2023

RE: Letter of Recommendation

To Whom it May Concern:

I am pleased to write a letter of recommendation on behalf of AshBritt. AshBritt performed hurricane debris removal services for Hillsborough County following the aftermath of Hurricane Ian, and I am extremely pleased with their service quality.

Prior to landfall of Hurricane Ian, AshBritt staff was in constant communication with County staff. AshBritt also had an available representative, if needed, in the Emergency Operation Center immediately following the hurricane to develop a plan of action.

The professionalism AshBritt exhibited after Hurricane Ian was greatly appreciated. While the damage in our community was not as extensive as in the neighboring counties to the south of us, we did experience a significant amount of downed trees, property damage, and flooding. AshBritt was able to remove over 700,000 tons of debris and worked across the many diverse communities in Hillsborough County to complete the work. Senior project management and liaisons were always very responsive and worked well as a team with the county in all aspects of the project.

The project was extremely successful and should AshBritt's services be needed in the future we look forward to the opportunity to work with their team again. From previous hurricane experiences, AshBritt made a bad situation extremely manageable, and I continue to appreciate the working relationship we have with this company.

Sincerely,

A handwritten signature in blue ink that reads "Ken Hagan".

Ken Hagan, Chairman
County Commissioner
District 2

County Center 601 E. Kennedy Blvd. 2nd Floor • Tampa, Florida 33602
Telephone (813) 272-5452 Fax (813) 272-7047
HaganK@HCFLGov.net • HCFLGov.net
An Affirmative Action/Equal Opportunity Employer



THE CITY OF KEY WEST

1600 N. Roosevelt Blvd. Key West, FL 33041-1409 (305) 809-3933

To: Holly Raschein
From: Greg Barroso Emergency Manager / KWFD Division Chief
Date: 1/2/2023

Reference: AshBritt Letter of Appreciation

Ms. Raschein:

I wanted to thank you, Brian Thomason, and all at AshBritt that helped with the rapid response to Key West for storm debris removal. In the days before land fall of Hurricane Ian, Mr. Thomason contacted me to assure me that AshBritt was monitoring TD Ian and was staged and ready to respond. Immediately after Hurricane Ian, AshBritt responded as promised and began working on Key West's storm debris cleanup priorities. Throughout the entire cleanup effort, AshBritt maintained constant communication and reported their daily progress to me. At times, AshBritt diverted their resources to address immediate priorities of cleaning a particular area within the city. Although this storm veered west of Key West, our island sustained flooding and widespread debris. In the day and weeks following, I witnessed AshBritt's project managers work with our city employees and local partners as a team to successfully carry out their mission.

I write this letter of appreciation as both the Emergency Manager for the City of Key West and as a resident who lives and works in this community. I truly appreciate how quickly AshBritt cleaned up the storm debris from our streets and sidewalks. This quick response and thorough clean up allowed for residents, employees, students, and visitors of Key West to return to their normal daily routine of traversing Key West.

Sincerely,

Greg Barroso
Emergency Manager / KWFD Division Chief of Training
gbarroso@cityofkeywest-fl.gov
Office: 305-809-3942
1600 N Roosevelt Blvd
Key West, FL 33040
Serving the Southernmost City



3306 LSSM WSX

Key to the Caribbean – average yearly temperature 77 ° Fahrenheit.

William D. Beasley
County Manager

Deputy County Managers:

Todd J. Bond
Joe N. Halman, Jr.
Ryan J. Taylor



Board of County Commissioners

330 West Church Street
PO Box 9005 • Drawer CA01
Bartow, Florida 33831-9005

PHONE: 863-534-6444
FAX: 863-534-7069
www.polk-county.net

January 19, 2023

Jamie Robbins – Texas Director of Operations
565 East Hillsboro Blvd.
Deerfield Beach, FL 33441

Re: Reference for AshBritt, Inc.

To Whom it may concern:

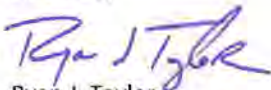
On September 23, 2022, Polk County, Florida sustained severe damages resulting from Hurricane Ian, a category 4 storm. The federal government declared Polk County as a major disaster area and approved 100% federal reimbursement through December 7, 2022. Prior to activation, AshBritt actively sought out local subcontractors to assist them with the debris removal operations; and once activated, they quickly began with debris removal services. At their peak, AshBritt had more than 90 units simultaneously in use ultimately collecting and removing more than 1 million cubic yards of debris in just a little over three (3) months' time.

County staff coordinated with the AshBritt Team on the optimal temporary debris management sites (TDMS) and residential storm debris drop-off locations. A total of six TDMS were established, and a complete restoration of each site was done in a timely manner. The debris that was collected and disposed was carefully observed to comply FEMA rules and regulations, putting Polk County in the best position to receive maximum reimbursement of federal emergency funds.

AshBritt was extremely proactive, provided exceptional communication to the County throughout the mission, and facilitated successful debris removal keeping Polk County's fiscal liability in mind every day.

While I do not look forward to the next major storm event, when it does happen I will not be concerned with debris removal services with AshBritt under contract. I would recommend AshBritt to anyone looking for debris removal services. If any further information is needed, please feel free to contact me.

Sincerely,



Ryan J. Taylor
Deputy County Manager - Infrastructure

COMMISSIONERS: George Lindsey III, Chair • Rick Wilson • Bill Braswell, Vice Chair • Martha Santiago • Neil Combee



Office of the County Manager
Mark Isackson

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

April 25, 2022

Re: Reference for Ashbritt, Inc.

To Whom It May Concern:

The Board of County Commissioners approved AshBritt, Inc. (AshBritt), to provide disaster debris management and removal services for the 2017 hurricane season. AshBritt Inc. has been providing debris removal services for Collier County since the early 2000's. AshBritt has conducted 3 disaster debris removal projects for the County beginning with Hurricane Wilma. AshBritt has removed and managed over 4,500,000 cubic yards of disaster debris for the County. Since then, AshBritt has participated in numerous training and planning sessions with the County and is regularly engaged in the business of providing disaster debris removal services.

For the activation of Hurricane Irma in 2017, AshBritt provided exceptional and professional post-disaster debris collection, removal, and disposal services. AshBritt was able to provide immediate preemptive services that facilitated the overall success of the debris mission with no additional cost to the County. The county was divided into 58 work zones. Once activated, AshBritt quickly began with emergency road clearing services, which included 45 wheel loaders and over 100 chainsaw men. Following the road clearing, AshBritt began debris removal operations, over 40 tree crews removed more than 1,300 hazardous trees and over 22,000 hazardous limbs. Additionally, AshBritt included 128 generators, 352 chemical toilets, 2 shower facilities, 75 vacuum trucks, traffic signal inspections, fuel delivery, over 10,000 meals, temporary fencing, and raw sewage collection from overflowing manholes and lift stations.

With the tireless effort of the AshBritt's team, the county's six temporary debris staging sites and five residential storm debris drop-off locations were reviewed and surveyed. A complete restoration of all eleven sites was done in a timely manner. Debris was collected and disposed was in full compliance with FEMA rules and regulations, qualifying Collier County for maximum reimbursement of federal and state emergency funds. The County received 50 million dollars in reimbursements for the hurricane debris mission.



Office of the County Manager
Mark Isackson

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

The collection and monitoring of approximately 3.6 million cubic yards from Hurricane Irma-generated debris was completed in 3 months, with the debris staging sites cleared shortly thereafter. AshBritt provided an excellent FEMA liaison and worked effectively with FEMA representatives, operating within FEMA's guidelines to optimize the county's eligibility for reimbursement. AshBritt's contract pricing included stumps, collection, processing, and disposal. Hurricane Irma's debris recovery cost was estimated at \$64 million dollars.

AshBritt also provided exceptional and professional debris collection and removal services following Tropical Storm Fay in 2008, collecting and disposing of an estimated 20,000 cubic yards of debris at an estimated cost of \$403,500. In 2005, post Hurricane Wilma, AshBritt provide debris collection, processing and disposal services collecting over 1 million cubic yards of debris, receiving reimbursements of \$24 million from FEMA and the State of Florida, with only \$1,000 disallowed due to rounding errors.

AshBritt was deployed in response to a severe windstorm that hit Collier County during the pre-dawn hours on January 17, 2016. AshBritt had skillful staff quickly mobilized for debris collection and removal, collecting and disposing of an estimated 44,032 cubic yards of debris at an estimated cost of \$465,152 proving they can handle both major and minor storm events.

The AshBritt Environmental Team is one of the best debris recovery businesses in the industry. Having 29 years in public service, I can vow for their ability to resource any emergency event and ensure that FEMA guidelines are strictly adhered to. Both the FEMA Administration and the State of Florida have recognized Collier County Government as one of the best debris management teams' thanks in great part to our contractor, AshBritt Environmental Inc.

Respectfully,

Daniel R. Rodriguez, M.B.A., CFM
Deputy County Manager – Collier County



5000 Diamondhead Circle
Diamondhead, MS 39525-3260
Phone: 228.222.4626 Fax
228.222.4390
www.diamondhead.ms.gov

December 6, 2021

To whom it may concern:


I am writing to recommend Ashbritt as a debris removal contractor for your city.

The City of Diamondhead recently pre-arranged our debris hauling contractor as well as FEMA consultant and debris monitoring firms. We had to activate this contract once for Hurricane Ida, and Ashbritt was professional in helping us clean our streets.

Although I hope we do not need their services any time soon, I am comforted to know that Ashbritt is part of our team in the event of a disaster.

If you have any questions, please contact me at 228-222-4626.

Sincerely,



Michael J. Reso
City Manager

BOARD OF COUNTY COMMISSIONERS GULF COUNTY, FLORIDA

FROM THE DESK OF

Austin Horton, Mosquito Control Director

725 Knowles Ave., Port St. Joe, Florida 32456

PHONE: (850) 227-1401/639-5754 • FAX (850) 665-3429

WEBSITE: www.gulfcounty-fl.gov • EMAIL: ahorton@gulfcounty-fl.gov

To Whom It May Concern:

I am writing this letter to thank your company, AshBritt Environmental, for the job well done in the removal of debris from waterways in Gulf County through the USDA's NRCS Grant during the year 2020. During the 5-month span of the project, AshBritt Environmental demonstrated efficiency and dedication to complete work, which will greatly benefit the residents of Gulf County in many aspects.

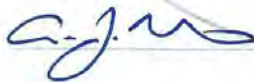
In spite of the flooding associated with Hurricane Sally, your team was able to complete the project in a timely manner. The attention to detail shown by your team, resulted in a job well done.

Project managers Bob Hewett and Brett Postelli exhibited a can-do, willing to serve attitude that made the project a pleasure to be a part of. They were both very professional in any dealings with Gulf County and displayed genuine concern and interest to provide Gulf County with the very best product that could be provided.

Again, I would like to express the gratitude that we have for AshBritt in giving this project a 100% effort in helping to restore waterflow to some of the major ditches throughout Gulf County that was left from the destruction that Hurricane Michael caused.

Feel free to contact me any time.

Sincerely,



DAVID RICH
District 1

WARD McDANIEL
District 2

PATRICK FARRELL
District 3

SANDY QUINN
District 4

PHILLIP McCROAN
District 5



FLORIDA DEPARTMENT OF Environmental Protection

Marjory Stoneman Douglas Building
3900 Commonwealth Boulevard
Tallahassee, FL 32399

Ron DeSantis
Governor

Jeanette Nuñez
Lt. Governor

Noah Valenstein
Secretary

September 23, 2020

Mr. Dow Knight
Senior Vice President
AshBritt, Inc.
565 E. Hillsboro Blvd.
Deerfield Beach, FL 33441

RE: Letter of Recognition – Econfina Creek, Hurricane Michael, Waterway Debris Project

Dear Mr. Knight,

In response to Hurricane Michael, which made landfall October 11, 2018, AshBritt was provided a notice to proceed on February 1, 2019, from the State of Florida's Department of Environmental Protection to perform waterway debris removal operations along a 14-mile segment of Econfina Creek in Northwest Florida.

AshBritt's operations started on February 4th, with a kick-off meeting with the Department's project management team, waterway debris removal crews, state and federal representatives to review scopes of work, approaches and methodology, debris monitoring, and state and federal guidelines. The creek segment was divided into 7 sectors, and each sector was assigned a debris removal crew. In total, roughly 82,000 cubic yards of vegetative debris was collected from the waterway, transported to one of the six access points using shallow draft grapple barges, offloaded and transferred into grapple trucks, and hauled to a permitted disposal facility. The Department, through its monitoring firm, employed an Automated Debris Management System to track the debris from origin to final disposal.

The Econfina Creek waterway debris clean-up project was handled efficiently with care given to limiting damage to the fragile habitat, addressing boater safety and citizen's concerns, and maximizing debris removal within budget. The Department was able to receive full reimbursement from FEMA for this clean-up project and appreciates Ashbritt's ongoing communication, timely reporting and professional efforts throughout the project.

Please accept this letter of recognition of AshBritt' efforts regarding the clean-up of the Econfina waterway debris and we will continue to work with you on our current contract with your firm.

Sincerely

A handwritten signature in blue ink that reads "Scott Woolam".

Scott Woolam
Senior Program Analyst
Division of State Lands

/sew



April 28, 2020

Ashbritt, Inc.
Mr. Matt Gierden, Vice President
565 East Hillsboro Blvd
Deerfield Beach, FL

Subject: Waterway Debris Removal - Hurricane Michael

Dear Mr. Gierden,

I would like to take a moment to thank and extend our appreciation to you and the entire Ashbritt staff who assisted in the waterway debris removal from Clay's Bayou following hurricane Michael.

In October of 2018, Hurricane Michael gave mild to moderate impacts to Walton County. Our Public Works Department was able to handle all the debris that was left behind except for approximately 400 – 500 cubic yards of debris in Clay's Bayou, a non-navigable waterway.

Since this was a non-navigable waterway, FEMA refused to let us put this in as a PA project. After 17 months, emails, phone calls, and constant requests for documentation assistance from you, we were able to get the project funded by NRCS under the EWP program.

You, Bob Hewitt, Mark Dotson, and Kevin Spindler did an amazing job during the recovery process. Your assistance and the assistance of your team was phenomenal! The patience and help you gave us ensured the process moved along seamlessly.

This was the first project that Walton County has worked with Ashbritt on and this was by far the best partnership we have experienced. The communication and commitment to ensure debris removal was completed as fast as possible so that our residents could start using the waterway for kayaking and to help restore the area back to its natural habitat was outstanding.

Should Walton County need assistance in the future we would seek out the help of Ashbritt. On behalf of Walton County, I would like to thank Ashbritt Environmental, Mr. Gierden and all the other employees who assisted my County during our time of need. Thank you for your dedication, commitment and excellent customer service you provided during this event.

If you have any questions, please feel free to contact me at jeff@waltoncountyem.org or 850-307-4121.

Respectfully,

A handwritten signature in black ink, appearing to read "Jeffrey M. Goldberg".

Jeffrey M. Goldberg, FPEM, FMI
Director
Walton County Emergency Management

75 South Davis Lane DeFuniak Springs, FL 32435
(850) 892-8065



JOHN J. TECKLENBURG
Mayor

City of Charleston
South Carolina
Department of Public Service

THOMAS F. O'BRIEN
Director of Public Service

Ashbritt, Inc.
Attn: Mr. Matt Gierden, Vice President
565 East Hillsboro Blvd
Deerfield Beach, FL

1/13/2020

Subject: Debris Removal – Hurricane Dorian

The City of Charleston would like to take a moment to thank and extend our appreciation to the entire Ashbritt staff who assisted in the City's debris removal following hurricane Dorian.

On September 5th 2019 Hurricane Dorian impacted the City of Charleston and left a significant amount of debris in its wake. Due to the amount of debris left behind from Dorian the City of Charleston decided to participate in Charleston County's debris removal contract. On September 6th Matt Gierden of Ashbritt Environmental was already in contact with city officials and had begun the staging of debris removal equipment while the city began the process of debris removal and started hauling debris to our storage site at Sumar St.

Matt Gierden, Dilla Camacho and Geno Hernandez did an amazing job during the recovery process. Mr. Gierden and Mrs. Camacho attended our morning meetings every day answering any questions we had and addressing any concerns that may have come up from the previous day. Mr. Gierden and Mrs. Camacho were in constant contact with the City of Charleston throughout each day to ensure the process moved along seamlessly.

The City of Charleston has worked with Ashbritt on previous events and this was by far the best partnership we have experienced. The communication and commitment to ensure debris removal was completed as fast as possible so that our city could get back to normal was outstanding.

Should the City of Charleston need assistance in the future we would seek out the help of Ashbritt. The City of Charleston also would like to thank Ashbritt Environmental, Mr. Gierden and all of the other employees who assisted the city during our time of need. Thank you for your dedication, commitment and excellent customer service you provided during this event.

Michael Metzler
Interim Director, Public Service
City of Charleston

2 George Street, Suite 2100, Charleston, SC 29401-3506 · Phone (843) 724-3754 · fax (843) 973-7261



Office of the County Manager
840 West 11th Street
Panama City, Florida 32401
Telephone: (850) 248-8145

November 19, 2019

**BOARD OF COUNTY
COMMISSIONERS**

www.baycountyfl.gov

840 WEST 11TH STREET
PANAMA CITY, FL 32401

COMMISSIONERS:

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DISTRICT II

WILLIAM T. DOZIER
DISTRICT III

KEITH BAKER
DISTRICT IV

PHILIP "GRIFF" GRIFFITTS
DISTRICT V

ROBERT J. MAJKA JR.
COUNTY MANAGER

AshBritt, Inc.
565 East Hillsboro Blvd.
Deerfield Beach, FL 33441

Re: Hurricane Michael Debris Removal

Bay County would like to thank you and your staff for the exceptional job in assisting with the debris removal and cleanup efforts from Hurricane Michael.

Hurricane Michael devastated Bay County and the surrounding areas and has been determined to be the largest local led debris removal operation in history. Your team came onboard immediately following the storm and expedited the setup and operations to remove debris from our roadways to allow for immediate cleanup efforts.

We would like to personally thank Matt Gierden and Bob Hewett for their assistance and sincerely appreciate their support. Matt was instrumental in the setup of operations to begin the debris removal process in our County. Additionally, Bob Hewett, as Project Manager, provided seamless onsite day-to-day management of the debris removal. Bob worked very well with staff and citizens addressing hundreds of calls and requests for debris removal assistance. Their efforts were professional and well organized.

We would like to commend Matt Gierden, Bob Hewett and the Ashbritt Team for their assistance and continued efforts throughout the disaster recovery process. Should Bay County need debris removal support in the future, we would gladly pursue Ashbritt's assistance.

Sincerely,

Joel Schubert
Assistant County Manager



CITY OF CALLAWAY
CITY HALL
6601 EAST HIGHWAY 22, CALLAWAY, FL 32404
PHONE 850-871-6000 • FAX 850-871-2444
WWW.CITYOFCALLAWAY.COM

MAYOR
PAMM HENDERSON

COMMISSIONERS
SCOTT DAVIS
DAVID GRIGGS
RON FAIRBANKS
MIKE JONES

November 11, 2019

AshBritt, Inc.
Attn: Mr. Matt Gierden, Vice President
565 East Hillsboro Blvd.
Deerfield Beach, FL 33441

Subject: Debris Removal - Hurricane Michael

I just wanted to take a moment to thank you and extend my sincere appreciation for all of your personnel and crews on the outstanding assistance they provided with the debris removal from Hurricane Michael.

Bob Hewett did an outstanding job of managing the recovery process for the City of Callaway. Not only did he keep me updated with the constant communication, but he also went above and beyond to address any questions or concerns. He is true professionals that made this process seamless.

Should we need debris removal support in the future, I would actively seek AshBritt's assistance and request Matt Gierden & Bob Hewett as my project managers. Their actions exemplify dedication and commitment to excellent customer service.

If you have any questions, you can contact me at (850)-871-6000 or by email at citymanager@cityofcallaway.com.

Sincerely,

Ed Cook
City Manager
City of Callaway

FIRE DEPARTMENT
P: 850-871-5300
F: 850-871-5564

LEISURE SERVICES
P: 850-874-0031
F: 850-874-9977

PLANNING / CODE ENFORCEMENT
P: 850-871-4672
F: 850-871-2404

PUBLIC WORKS
P: 850-871-1033
F: 850-871-2416

ARTS & CONFERENCE CENTER
P: 850-874-0035
F: 850-874-0706

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Beach Management
Storm Water Management
Facilities & Infrastructure
Capital Projects



21 Center Street
Folly Beach, SC 29439
843-588-2477
elutz@cityoffollybeach.com

Department of Public Works

AshBritt, Inc.
Attn: Mr. Matt Gierden, Vice President
565 East Hillsboro Blvd.
Deerfield Beach, FL 33441

10/30/2019

Subject: Debris Removal - Hurricane Dorian To Whom It May Concern

I just wanted to take a moment to thank you and extend my sincere appreciation for all of your personnel and crews for the outstanding assistance they provided with the debris removal from Hurricane Dorian.

Geno Hernandez and Trey Davis did an outstanding job of expediting the recovery process. Not only did they keep me updated with the constant communication, but they also went above and beyond to address any citizen questions or concerns. They are true professionals and made this process seamless.

This project has been our second opportunity to work with AshBritt, the first one being after Hurricane Matthew in 2016. We could not have asked for a more professional team to work with as we quickly and efficiently put the City of Folly Beach back together with an impressively short recovery period.

Should we need debris removal support in the future, I would actively seek AshBritt's assistance and request Matt Gierden, Geno Hernandez, and Trey Davis as my project managers. Their actions exemplify dedication and commitment to excellent customer service.

If you have any questions, you can contact me at (843) 708-9982 or by email at elutz@cityoffollybeach.com.

Sincerely,

A handwritten signature in blue ink, appearing to be "EL", is written over a light blue circular stamp.

Eric Lutz CBO, CFM
Director Public Works



October 14, 2019

Ashbritt, Inc.
Mr. Eugenio "Geno" Hernandez, Project Manager
Mr. Matt Gierden, Vice President
565 E. Hillsboro Blvd.
Deerfield Beach, Fl 33441

RE: Debris Removal – Hurricane Dorian

Gentlemen:

I just wanted to take a moment to thank you both and all of your crews, equipment operators and laborers for the outstanding assistance they provided with the debris removal from Hurricane Dorian.

Geno did an outstanding job staying in touch with myself and Mr. Hood at all times keeping us updated on daily progress. On the rare occasion he wasn't available by phone he called back within minutes. Geno also did a great job keeping up with the debris from the staging site and making sure it was clean every Friday.

We greatly appreciated your flexibility and your attention to detail. It did not go unnoticed by the residents that we serve.

Both of you were a pleasure to work with, and we hope if needed in the future we will have the ability to work together again.

Sincerely

A handwritten signature in black ink, appearing to read 'Walter Desmond', written over a white background.

Walter Desmond
Director of Solid Waste Services

1739 Signal Point Road | P.O. Box 12140 | Charleston, SC 29422-2140 | P 843-795-9060 | F 843-762-5240 | www.jipspd.org

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twitter.com/JamesIslandPSD



Town of Meggett

Harry V. "Buster" Herrington III Mayor

Stephanie Smith, Town Administrator
W. Andrew Cowder, Jr., Town Attorney
Ali Ravenel, Town Clerk

Tommy Butler, Mayor Pro Tem
Tom Hutto, Council Member
Keith McCarty, Council Member
Angela Watts, Council Member

September 27, 2019

AshBritt, Inc.
Mr. Jason Haynie, Project Manager
Mr. Matt Gierden, Vice President
565 E. Hillsboro Boulevard
Deerfield Beach, FL 33441

RE: Town of Meggett, Debris Removal
Hurricane Dorian

Dear Mr. Haynie and Mr. Gierden,

The debris removal in Meggett, SC by AshBritt, Inc. was completed in the time frame promised. Mr. Gierden, Mr. Haynie and their crews were professional and easy to work with through the debris removal process. They were available when contacted and quickly addressed our concerns. Mr. Haynie contacted my office when specific concerns were addressed and to verify our satisfaction for the work performed by their crew.

Additionally, their crews had to work amongst a bridge replacement crew and utility line tree trimming operations. They did so in a professional manner and keep their goal in front of them through, what I am sure were, obstacles created by the extra presence in our town.

Sincerely,

Stephanie Smith
Town Administrator – Meggett, SC

PATRICK M. O'NEIL
MAYOR

TOWN OF SULLIVAN'S ISLAND



TOWN COUNCIL
CHAUNCEY CLARK, MAYOR PRO TEM
SARAH CHURCH
GREG HAMMOND
TIM REESE
BACHMAN SMITH, IV
KAYE SMITH

ANDY BENKE
TOWN ADMINISTRATOR
JASON BLANTON
DEPUTY ADMINISTRATOR/COMPTROLLER
LAWRENCE A. DODDS
TOWN ATTORNEY
GREG GRESS
WATER AND SEWER MANAGER
JOE HENDERSON
DIRECTOR OF PLANNING AND ZONING
CHRISTOPHER GRIFFIN
CHIEF OF POLICE
COURTNEY LILES
TOWN CLERK
RANDY ROBINSON
BUILDING OFFICIAL
M. ANTHONY STITH
FIRE CHIEF

October 11, 2019

Mr. Matt Gierden, Vice President
Mr. Eugenio "Geno" Hernandez, Project Manager
Ashbritt, Inc.
565 E. Hillsboro Blvd.
Deerfield Beach, FL 33441

In reference: Debris Removal

Dear Messrs. Gierden and Hernandez,

It is with great pleasure that I send this note of appreciation thanking both of you, your crews, administrators, mechanics, and all involved at AshBritt who made it possible to provide the support and assistance afforded Charleston County for debris removal on Sullivan's Island following Hurricane Dorian.

As noted, Sullivan's Island is a small littoral municipality that funds its services on ad valorem property taxes. Additionally, Sullivan's Island is a community where residents take great pride in the appearance of their property. Once FEMA made the declaration to assist municipalities with the debris cleanup there was great interest in restoring the Island to its pre-storm order. To that end the Town is very thankful for your quick response to remove the debris and to do so quickly, efficiently and without disturbance to the right-of-way.

Following declaration, I was in daily communication with Joe Neris who was very responsive to all of my requests for assistance. The work was done as explained and on time. The Ashbritt team was a pleasure to work with during a very stressful time following this natural disaster.

Once again, thank you for the outstanding effort on Sullivan's Island.

With kind regards, I am

Very truly yours,

TOWN OF SULLIVAN'S ISLAND

Andy Benke

Town Administrator

WWW.SULLIVANSISLAND.SC.GOV
P.O. BOX 427 • SULLIVAN'S ISLAND, SC 29482
(843) 883-3198 • FAX (843) 883-3009



October 9, 2019

Ashbritt, Inc.
Mr. Eugenio "Geno" Hernandez, Project Manager
Mr. Matt Gierden, Vice President
565 E. Hillsboro Blvd.
Deerfield Beach, FL 33441

RE: Debris removal - Hurricane Dorian

Gentlemen:

I just wanted to take a minute to thank both of you and all of your crews, administrators, mechanics, and everyone involved at AshBritt who made it possible for you to provide the support and assistance that was afforded Charleston County, specifically St. Andrews Public Service District, following Hurricane Dorian.

As I personally shared with each of you, SAPSD is a very small, frugal, and cost effective government servicing approximately 22,000 residents West of the Ashley. Our sole revenue source is property taxes. Period. As a result, we must be very financially responsible, which is why we requested minimal assistance from AshBritt until President Trump/FEMA made the declaration to assist municipalities with the debris cleanup.

I appreciate your flexibility in working with us prior to the declaration in a manner that was best for our residents in the interest of cost. I am also very thankful for your quick response when assistance was needed with the extremely large trees and of course, clearing the area on North Westchester daily.

Following declaration, I was in daily communication with Gino and he was very responsive to all of my requests for assistance, including several idiosyncrasies within the district. Matt, you and Gino were a pleasure to work with during a very stressful time following this natural disaster.

Again, thank you for all you have done and hopefully will continue to do as long as you are here in Charleston County helping us keep West Ashley clean!!

Sincerely,

St. Andrews Public Service District

A handwritten signature in black ink that reads "Christie Holderness". The signature is written in a cursive style and is positioned above the printed name.

Christie Holderness

CEO/District Manager



AshBritt Environmental
Mr. Matt Gierden, Vice President
Mr. Joe Nerris, Project Manager
565 East Hillsboro Blvd
Deerfield Beach, FL 33441

Subject: Debris Removal- Hurricane Dorian

To Whom It May Concern,

Please extend my sincere and personal appreciation to everyone involved at AshBritt Environmental who made it possible for you to provide the outstanding service with debris removal following Hurricane Dorian's aftermath.

Dorian skimmed the South Carolina coast on September 4th and 5th 2019. As part of Charleston County's emergency debris removal contract, Matt Gierden of AshBritt Environmental was in contact with Town officials on September 6th and was staging debris removal equipment on September 7th. Initial coordination took place between the Town and Matt, who then assigned Joe Neris as the Project Manager for the area east of the Cooper River.

Joe seamlessly integrated AshBritt's resources into the Town's debris removal efforts. He is a true professional who provided sound advice, based on his years of experience with natural disasters.

Joe attended a daily coordination meeting with Town staff where we synchronized the efforts of Town Waste Management Division crews and the crews provided by AshBritt. We divided the Town into sectors and cleared debris by neighborhood, ensuring debris was removed in an efficient and timely manner.

Joe also supervised the temporary Debris Management Site that the Town established for the town/county's debris removal efforts. This site was incredibly efficient and processed 103,805 Cubic Yards of Debris while keeping the facility clean and orderly.

This has been our second opportunity to work with Matt and Joe, the first one being after Hurricane Mathew in 2016. We could not have asked for a more professional team to work with as we tried to put the Town of Mount Pleasant back together after the storms.

Should we need debris removal support in the future, I would actively seek AshBritt Environmental's support and request Matt Gierden and Joe Neris to work with. Their actions exemplify dedication and commitment to excellent customer Service.

Many thanks for a job well done.

If you have any questions, you can contact me at (843) 849-2022 or by email at jpee@tompsc.com.

Sincerely,

A handwritten signature in black ink that reads "Jody Peele".

Jody Peele
Director, Public Services Department
Town of Mount Pleasant, SC



February 21, 2018

To: Whom it May Concern

From: John Archambo, Director
Customer Relations

Subject: Ashbritt, Inc. Emergency Debris Management Services

Palm Beach County was impacted by Hurricane Irma on Sunday, September 10, 2017, which generated approximately 3 million cubic yards of storm debris to be collected, reduced and transported to a final disposal (recycling) destination.

The Solid Waste Authority of Palm Beach County (SWA) is the agency responsible for the cleanup of storm debris impacting the County. Ashbritt, Inc. played a key role removing, processing and transporting eligible storm debris material to a final destination in a very safe and timely manner. They also operated temporary debris disposal sites in a safe and efficient manner.

Ashbritt, Inc.'s constant communication before, during and after Hurricane Irma provided a true sense of confidence in the task before us. They are a proven and experienced disaster response team that will exceed a customer's expectations at every turn. Ashbritt, Inc. always provides a very high quality team of managers that communicate and organize an outstanding cleanup effort.

The Ashbritt, Inc. team are also well aware of all FEMA eligibility requirements, responding immediately to any and all challenges presented during a natural disaster.

It is truly a pleasure working with the Ashbritt, Inc. team and I can assure you this company will not disappoint.

You may feel free to contact me at 561-697-2700, ext 4725 if you require any further information.



CITY OF HOLLY HILL

The City with a Heart

1065 Ridgewood Avenue ♥ Holly Hill, Florida 32117

www.hollyhillfl.org

**Building,
Zoning,
Licensing &
Inspections**
386-248-9442
Fax 386-248-9498

**City
Clerk**
386-248-9441
Fax 386-248-9448

**City
Manager**
386-248-9425
Fax 386-248-9448

**Economic
Development**
386-248-9444
Fax 386-248-9446

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386-248-9427
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Technology**
386-248-9459
Fax 386-248-9448

**Public
Works**
386-248-9463
Fax 386-248-9499

**Utility
Billing**
386-248-9432
Fax 386-248-9458

**Mayor & City
Commission**
386-248-9441
Fax 386-248-9448

July 13, 2017

Mr. Ralph Dahlgren
Ash Britt Environmental
565 East Hillsboro Blvd.
Deerfield Beach, Florida 33441

Re: Letter of Recommendation

Dear Ralph,

I want to take this opportunity to thank you and all those involved with Ash Britt Environmental for the fantastic job done cleaning up our City as a result of Hurricane Matthew.

Prior to the storms arrival on Friday October 7, 2016, you maintained contact with me to let me know you were closely monitoring Matthew's storm track and that Ash Britt Environmental was ready and prepared to assist our City when called upon. As it became evident that Holly Hill was in the direct path of the storm, our contract with you was activated and true to your word you arrived the next day.

Beginning with the 72 hour push and continuing right on through until the last limb was picked up, Ash Britt Environmental was on the job every single day. For more than 3 months, working 7 days a week sun up to sun down, your crews worked diligently removing debris expeditiously and efficiently. The debris was hauled to our Debris Management Site (DMS) where it was ground and chipped to be hauled to its final resting place. I especially want to thank Mr. John Nobile Sr. for his efforts overseeing the DMS operations and his coordination with City Staff working to clean our City.

I greatly appreciate the hard work and dedication of Ash Britt Environmental assisting in our recovery from Hurricane Matthew and would not hesitate to utilize your services again if necessary. Thanks again for everything you do!

Sincerely,

Mark T. Juliano, PWLF
Public Works Director
The City of Holly

Providing a safe, vibrant, affordable and diverse community in which all generations may enjoy a secure quality of life.



BEAUFORT COUNTY PUBLIC WORKS
Solid Waste and Recycling
120 Shanklin Road
Beaufort, South Carolina 29906
Voice (843) 255-2800 Facsimile (843) 255-9435

July 17, 2017

Mr. John Noble
Ashbritt Environmental Inc.
565 East Hillsboro Blvd.
Deerfield Beach, FL 33441

Dear Mr.Noble:

I am writing to express my appreciation for the performance of the entire team from Ashbritt in the marine debris removal operations for Hurricane Matthew. As our marine debris removal firm the level of support and professional performance provided has been outstanding. My direct points of contact with your firm were Project managers Dan Strode at the beginning and Blake Riley. Both supported the County in an outstanding manner. They are both professional in all respects and helped to establish a high standard for compliance. On a personal level, Blake was extremely responsive to answer any questions and provide the assistance I required. As the Debris Manager I am not exaggerating when I state that without his diligence, knowledge, and ability to gain the cooperation within the team we would not have been as effective. I am sure you are aware of the challenges presented in just dealing with 6-8 foot tide changes every 6 hours. All observers of our operation remarked that "Beaufort County had their operation together". Blake played a huge part in making that happen.

Providing Ralph Dahlgren to assist with the process allowed the County to get a jump on a difficult task. Ralph provided essential high level technical support and coordination for the debris removal operation. His experience and knowledge enabled the entire team to work seamlessly. His professionalism, personality and ability to communicate with our citizens kept things moving smoothly. Ralph handled the most difficult situations with ease which I sincerely appreciated. His ability "To Make the Noise Stop" was exceptional. I would also be remiss if I did not mention your safety officer Brett Postelli who did an outstanding job in all respects.

Bottom line, Ashbritt did an exceptional job and I am thankful for each member of your team. You completed a very difficult project with superlative results and continue to provide us with excellent customer service. I am forwarding a copy of this letter to our Administration and Purchasing Department for future reference.

Regards

JAMES S. MINOR, JR
SOLID WASTE / DEBRIS MANAGER

JAMES W. CAMPO, CFP
Mayor

PAUL LUGER
Vice Mayor

VINCENT N. BARILE
Commissioner

FRANK FENDER
Commissioner

DAN MORRIS
Commissioner

TOWN OF SEWALL'S POINT



PAMELA MAC'KIE WALKER
Town Manager

LAKISHA Q. BURCH, CMC
Town Clerk

TINA CIECHANOWSKI
Chief of Police

JOHN ADAMS
Building & Facilities Director

April 21, 2017

Mr. Randal Perkins
AshBritt Environmental
565 East Hillsboro Blvd.
Deerfield Beach, FL 33441

Re: Mr. Chris Holsinger

Dear Mr. Perkins:

As you know, the Town of Sewall's Point recently utilized the services of AshBritt Environmental for the cleanup of our town following Hurricane Matthew. We are very grateful for the services performed by your company, but particularly appreciate of the guidance and expertise we received from Mr. Chris Holsinger.

Having served in various executive capacities in local and regional government agencies for many years, I have had the opportunity to work with many knowledgeable professionals in a wide variety of capacities. Mr. Holsinger's expertise and proficiency, however, were notably remarkable. In every conversation with Chris, with every problem or concern that arose, Chris had the solution. And not only did he know the answer, he could quote the section and verse of the code that supported his position.

In the pitfall-laden world of FEMA reimbursement, having a person with the knowledge and expertise of Chris Holsinger was immeasurably reassuring. I could not let the opportunity pass to commend you for providing such outstanding service to the Town of Sewall's Point, and to congratulate you on having a consummate professional in the person of Chris Holsinger representing your company during the challenging times of disaster recovery.

Very truly yours,

Pamela Mac'Kie Walker
Town Manager

One South Sewall's Point Road, Sewall's Point, Florida 34996
Town Hall (772) 287-2455 • Fax (772) 220-4765 • E-Mail: pwalker@sewallspoint.org
Police Department (772) 781-3378 • Fax (772) 286-7669 • E-Mail: sppd@sewallspoint.org



March 17, 2017

AshBritt, Inc.
565 E. Hillsboro Blvd.
Deerfield Beach, Florida 33441

Subject: AshBritt's Past Performance Providing Disaster Debris Management to the South Carolina Department of Transportation

To Whom It May Concern:

In October of 2016, Hurricane Matthew brought high winds and heavy rainfall to South Carolina. The effects of this hurricane resulted in flooding and wind damage resulting in many downed trees; breached dams; and rivers that burst their banks washing away roads, bridges, and flooding homes. As a result, the South Carolina Department of Transportation (SCDOT) activated AshBritt's pre-positioned contract for Disaster Recovery Assistance to provide debris management services to Dillon, Dorchester, and Marlboro counties.

AshBritt quickly mobilized and began debris management operations. The project team was accessible, responsive, knowledgeable, and professionally implemented a recovery plan. The AshBritt team has been flexible and able to address evolving project plans, and successfully executed the scope of work in each assigned county.

We appreciate AshBritt's continued support with post-event clean-up and are pleased to have them as a part of our disaster response and recovery team. Please feel free to use this letter as a positive recommendation attesting to AshBritt's ability to successfully provide disaster debris management services.

Sincerely,

A handwritten signature in blue ink, appearing to read "David B. Cook".

David B. Cook, PE
State Maintenance Engineer
(803) 737-1290





February 24, 2017

Dear Sir/ Madam,

I am writing this letter to recommend the services of AshBritt. During this past hurricane season we were hit by Hurricane Matthew. It had a serious impact on our community and brought significant damage to the City.

From the beginning, AshBritt was knowledgeable and helpful with many aspects of reimbursement through FEMA. Specifically, Dow Knight made sure we were on the path to have things done right the first time. He assisted greatly in the finalization of our contract and worked tirelessly to get the ball rolling.

AshBritt sent professionals to work in our community. They were adamant about being notified of any concerns and never complained when we sent more work their way. Project managers were diligent about checking in and keeping us up to date with progress. AshBritt fulfilled each detail of their contract and went above and beyond with their service. If you need a disaster professional, then I would highly recommend them to you.

Best Regards,

A handwritten signature in black ink that reads 'Matthew E. Saxon'.

Matthew E. Saxon

Assistant City Manager

City of Pooler

CHATHAM COUNTY
DEPARTMENT OF PUBLIC WORKS



Robert W. Drewry
Director

William E. Wright
Deputy Director

March 30, 2017

Mr. John Noble
AshBritt Inc.
565 E. Hillsboro Boulevard
Deerfield Beach, FL 33441

Dear Mr. Noble,

On October 11, 2016 Chatham County issued your Notice to Proceed to remove debris as a result of Hurricane Matthew. Your company deployed resources immediately and when all was said and done, AshBritt collected and processed more than 1.6M cubic yards of vegetative debris over a 130 day period. The volume of debris from this storm far exceeded our expectations.

Chatham County was extremely pleased with the response from AshBritt. Project Manager Dow Knight was always professional, thorough, organized and responsive. As you know, demands and expectations from the public are high during difficult situations. Under immense pressure AshBritt remained respectful and steadfast from beginning to end.

On behalf of Chatham County, I thank you for the work AshBritt performed for our citizenry and I appreciate the significant amount of work it took to complete this project.

Sincerely,

Robert W. Drewry

“Dedicated and Committed”

P.O. Box 8161 • Savannah, GA • 31412 • (912) 652-6840 • FAX (912) 652-6845
<http://publicworks.chathamcounty.org>



St. Johns County Board of County Commissioners

Public Works | Engineering Division

January 13, 2017

RE: Recommendation – AshBritt Environmental, Inc.

AshBritt Environmental, Inc.
565 East Hillsboro Blvd. Deerfield Beach, FL 33441
Re: Hurricane Matthew 2016 - 2017

I would be remiss if we did not take the time to commend your company and express how grateful and appreciative we are of the amazing operation your company ran here during Hurricane Matthew from October 2016 – January 2017

Ash Britt provided outstanding service during a time of urgency for our county after it was impacted by Hurricane Matthew. AshBritt Environmental worked quickly and efficiently to remove debris on the Right of Way, as well as worked diligently and carefully during a beach clean-up mission from the storm. AshBritt Environmental helped St. Johns County provide the most efficient and expeditious debris removal services to its residents.

Your assistance in our time of need meant a great deal not only to our Department but to our community as well. The clean-up efforts were overwhelming yet the competency, structure and organizational skills displayed by Ash Britt were excellent and helped our county return to its normal state as quickly as possible.

Sincerely,

A handwritten signature in blue ink, appearing to read "Greg Caldwell", is written over the word "Sincerely,".

Greg Caldwell, MPA
St. Johns County Public Works Department
Assistant Public Works Director
gcaldwell@sjcfl.us
Office: (904) 209-0132
Mobile: (904) 669-5221

2740 Industry Center Road, St. Augustine, FL 32084

P: 904.209.0110 | F: 904.209.0140

www.sjcfl.us

FEMA Disputes, Audits, or Lawsuits

AshBritt has no disputes, audits, or lawsuits with FEMA.

Explanation of Unrecovered FEMA Reimbursements

We have not been notified of any instances where federal reimbursement was denied in part or in whole due to noncompliance on AshBritt's behalf.

Tab 5



MINORITY/WOMEN (M/WBE) PARTICIPATION

Tab 5. Minority/Women (M/WBE) Participation

At AshBritt, we are dedicated to fostering a diverse network of subcontractors for our disaster debris management and logistics projects. Below are some of the methods we use to support local, M/WBE participation in our work:

Financial and Administrative

- ▶ **Payment Terms that Support Small Business:** We adjust the standard payment terms in our subcontracts to ensure small businesses can maintain the cash-flow needed to participate on our projects. For example, we will pay local small businesses weekly or bi-weekly, as needed.
- ▶ **Insurance:** If needed, our insurance provider will meet with M/WBE, local, small, and veteran-owned businesses (VOB) to add them on our policies to support their ability to work.
- ▶ **National Accounts:** We have agreements with our national accounts that allow M/WBE, local, small, and VOBs to rent equipment using our account backing.

Partnership and Support

- ▶ **Mentorship Programs:** Pair experienced employees with M/WBE leaders to share knowledge and best practices.
- ▶ **Training and Development:** Offer training programs and workshops to equip M/WBE and VOBs with skills relevant to the subcontract work. Some examples of the topics we discuss include registering in SAM and the type of insurance needed for disaster response projects.
- ▶ **Simplified Contracting Process:** Streamline the contracting process to make it less complex and time-consuming.

Community Engagement and Outreach

- ▶ **Networking Events:** Organize or participate in networking events specifically targeting M/WBEs and VOBs in the community (see **Tab 3(A)**, Planning and Preparation, *Subcontractor Outreach*).
- ▶ **Community Givebacks:** Partner with M/WBE and VOBs for community projects or charitable initiatives to foster goodwill and build positive relationships.
- ▶ **Certification Assistance:** Our in-house M/WBE Officer actively works to assist M/WBE and VOBs in navigating the process of obtaining federal and state certifications required for debris management and emergency logistics work.

Long-Established, Local M/WBE Relationships

As a Broward County business, we have had the opportunity to develop relationships and work with dozens of local M/WBE, small, and VOBs, including some qualified and experienced vendors we've utilized for 20+ years. We worked with many of these subcontractors in response to the 2023 Fort Lauderdale flooding event, including:

- | | | |
|----------------------------|--------------------------|------------------------|
| ▶ Island Recovery Services | ▶ MC Bobcat | ▶ Landtec Construction |
| ▶ Tropical Touch | ▶ Florida Pump and Meter | ▶ Glen Maynard, Inc. |
| ▶ R&M Trucking | | |

A listing of local vendors pre-registered to subcontract with AshBritt to perform services in the Broward County area has been included in **Tab 6**.

Below is a letter from one of the local, small, minority business partners we have subcontracted with on previous projects in Fort Lauderdale and the surrounding jurisdictions:

ISLAND RECOVERY, INC.

January 1, 2024

Re: AshBritt, Inc.

To Whom It May Concern:

I am writing this letter of recommendation on behalf of AshBritt, Inc. Our company has worked with AshBritt, Inc. on numerous jobs for more than 25 years. During the past 25 years, AshBritt, Inc. has always performed excellent work and met all of its obligations including paying subcontractors and suppliers in a timely fashion. Island Recovery Services, INC. considers AshBritt, Inc. to be honest and capable. Island Recovery Services, INC. would highly recommend AshBritt, Inc. for the debris contract for the City of Fort Lauderdale.

If you need further information, please feel free to contact me at 1 (954) 258-1704.

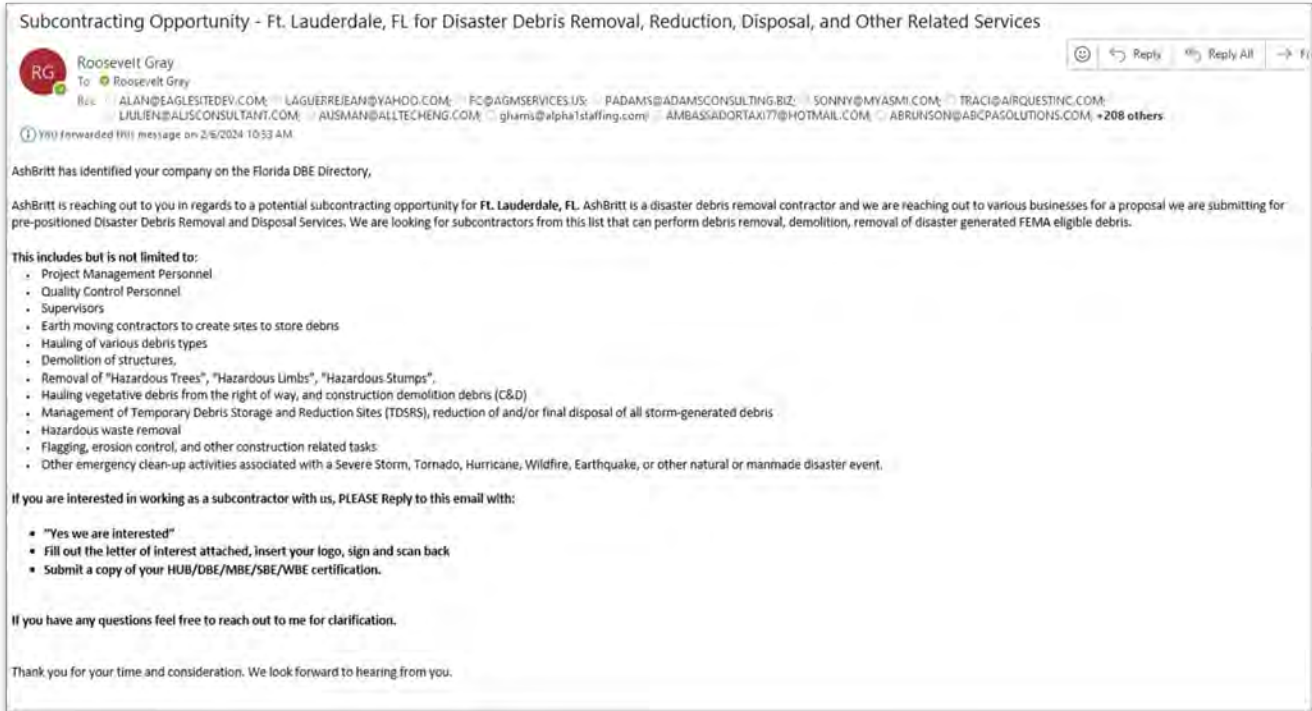
Sincerely



O'niel Bromfield
Island Recovery Services INC.
3900 NW 34th Terr
Lauderdale Lakes, FL 33309
Phone: (954)-258-1704
Email: islandrecovery02@yahoo.com



To ensure that we maximize our local workforce and disadvantaged business usage for this contract and meet the M/WBE procurement goals under **Florida Statutes 287.09451**, AshBritt preemptively identified and reached out to over 200 South Florida subcontractors who provide services and maintain equipment that can be utilized on future debris removal contracts for the City of Fort Lauderdale using Broward County's Small Business Certified Firms Director. One of the emails we used for outreach is presented below.



Listed below are M/WBE-certified subcontractors who are interested in working with AshBritt and provided a Letter of Intent. Once awarded a contract, we will begin our training and partnership support with these contractors, while continuing our outreach efforts through collaboration with City staff, local chambers, hiring fairs, etc.

Fort Lauderdale Subcontractors			
Subcontractor	Designation	Service(s) Provided	Contact Info
Green Glads, Inc.	CBE/SBE	Debris Removal and Facility Restoration	Nicholas Milligan 954-600-2041
PSA Management	MBE, CBE, & DBE	Project Management and Quality Control	Kenneth Webster 954-315-3924
TG Construction Group, Inc.	DBE/CBE	Project Management	Anthony Brunson 954-874-1721

Broward County Subcontractors

Subcontractor	Designation	Service(s) Provided	Contact Info
AirQuest Environmental, Inc.	WBE	Industrial Hygiene & Environmental Testing and Consulting	Daniel Norton 954-598-3434
All Circuits LLC	MBE	Electrical Contractor	Pedro Ivan Vazquez 954-756-3535
Alpha 1 Staffing/Search Firm LLC	MBE	Staffing – Debris	Garrie Harris 954-604-2228
Amalgamated Construction Group, Inc.	DBE	Demolition	Das Khan 954-907-0355
Anthony Brunson P.A.	MBE & DBE	Project Management	Anthony Brunson 954-874-1721
BACO Engineering Contractor, Inc.	CBE, SBE, & DBE	Earthwork, Site Work, and Debris Removal	Julio Corena 954-247-8044
BMC	DBE	Full-Service Debris Management	Jose Basulto 305-496-3033
C&C Enterprises, Inc.	SBE	Project Management	Carline Eustache 954-798-6454
Dan Enterprises Team, LLC	SBA, SB8A, & WOSBS	Hazardous Material Containment and PPE	Teddy Castellanos 954-374-4208
DBA Thousand and One Construction	SBE, CBE, & MBE	Facility Restoration	Omar Jaimes 954-755-4574
Decon Environmental & Engineering, Inc.	CBE	Mold Abatement and Emergency Water Mitigation	Alon Levin 305-219-3302
Dorsainvil Construction LLC	MBE & DBE	Project Management and Facility Restoration	Jeanmarc Dorsainvil 954-326-3730
Eco Rentals LLC	SBE	Heavy Equipment Rental and Excavation	Valentina Martin 754-202-3059
Express Employment Professionals	WBE & SBE	Staffing	Jean Goetz 954-721-2429
Garth Solutions	MBE, WBE, & DBE	Project Management and Outreach	Yvonne Garth 954-547-1920
Grace Professional Services, LLC	CBE, SBE, MBE & WBE	Project Management – Administrative Staffing	Donna Grace 954-646-4943
Hawk Security Services, Inc.	DBE	Security	Jimmy Mauris 786-859-8553
Island Recovery Services Inc.	MBE	Debris Removal	Oniel Bromfield 954-258-1704
J&A Cleaning Company LLC	WBE & SBE	Emergency Facility Decontamination	Anaise Antoine Adalien 754-779-3237
Landtec LLC	DBE	Debris Equipment	Scott Sansone 954-803-7775
Mario's Bobcat Inc.	MBE	Heavy Equipment and Material Hauler	Mario Cocuzzo 954-696-3966

Broward County Subcontractors			
Subcontractor	Designation	Service(s) Provided	Contact Info
Maynard Enterprises Inc.	DBE, MBE, & SBA8A	Temporary Staffing, Hauling, and Debris Removal	Glyn Maynard 954-801-1941
Nova Consulting, Inc.	DBE	Civil and Environmental Engineering and Construction Management	Maria Molina 786-371-5807
Pack Plus, Inc.	SBE & DBE	Staffing, Employment Background, Drug Screenings, and Security Personnel	Joseph Obadeyi 305-653-2880
R.M. Trucking Services Inc.	MBE & DBE	Grapple Trucks Service	Rupert Mulgrave 954-296-8286
SFM Services, Inc.	MBE	Debris Hauling, Tree Trimming, Pressure Washing, Street Sweeping, Emergency Water Extraction, etc.	Christian Infante 305-525-9442
SkyData UAV	SBE	Aerial Photography and Mapping Services	David Oakes 954-647-3924
USA Cleaning A&E	DBE	Facility Disinfection and Remediation	Efrain Manso 954-471-7554
Williams Professional Water Restoration Service LLC	SBE, MBE, DBE, & CBE	Water/Fire Damage Remediation, Mold Remediation, and Hazardous Waste Removal and Disposal	Cortena Williams 561-213-1433

Miami-Dade and Palm Beach County Subcontractors			
Subcontractor	Designation	Service(s) Provided	Contact Info
Chin Diesel, Inc.	CBE & DBE	Demolition and Hauling	Leon Chinyou 786-229-3336
Chandler & Campbelle Investment Group	DBE	Project Management	Darrell Searcy 404-643-9747
Flotech Environmental, LLC	MBE, DBE, SBE, & CBE	Storm and Sanitary Sewer Cleaning	Roberto Luna 786-970-0010
JiJ Construction	MBE, WBE, & DBE	Facility Restoration	Kati Cassiani 561-574-5995
Pack Plus, Inc.	SBE & DBE	Staffing, Employment Background, Drug Screenings, and Security Personnel	Joseph Obadeyi 305-653-2880
Supreme Roofing	MBE & SBE	Facility Restoration	Deric Smith 786-907-4145

Small, Local, M/WBE Leadership Recognition



FEPA Corporate Excellence Award: In 2023, AshBritt received the Florida Emergency Preparedness Association's Corporate Excellence Award, in part for our commitment to small, local, M/WBE, and VOBs. FEPA recognized our second chance program to uplift the formerly incarcerated and our array of training and mentoring programs for small, local, M/WBE, and VOBs.



Kentucky Colonels: In 2022, Governor Andy Beshear of Kentucky bestowed on four AshBritt team members recognition as "Kentucky Colonels," the highest honor awarded by the Commonwealth, for contributions to the community, state, or nation. AshBritt's recognition was for our management of the Eastern Kentucky floods and innovative partnership with the Kentucky Department of Corrections to integrate a successful second chance hiring program into our operations.

Tab 6



SUBCONTRACTORS

Tab 6. Subcontractors

Long-Term Partners

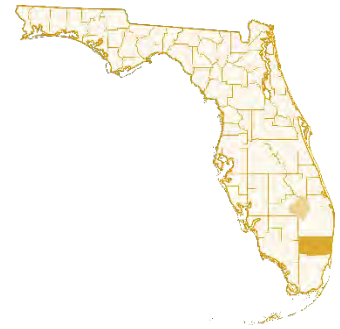
During the critical first stages of disaster recovery, local subcontractors who are themselves affected by the event may be hampered in their ability to immediately respond. This is where larger, geographically independent firms excel. Their readily available resources and prior experience enable them to spearhead initial mobilization efforts while simultaneously supporting local businesses as operations scale up.

Our established network of trusted offsite subcontractors possesses extensive expertise in FEMA documentation, reimbursement procedures, and disaster project management. These partnerships ensure a swift and efficient debris removal response, ultimately helping communities recover faster.

Subcontractor	Years of Partnership	Project Function
County Waste, Inc.	25+	ROW debris collection, TDMS management and reduction, and haul-out services.
Dorado Services Inc.	25+	ROW debris collection, TDMS management and reduction, and haul-out services.
Northern Tree Service, Inc.	15+	ROW debris collection, TDMS management and reduction, and haul-out services.
Paul Bunyan, Inc.	25+	ROW debris collection and TDMS management and reduction.
Kansas City Tree Services	15+	ROW debris collection, PPDR, TDMS management and reduction, and haul-out services.
Dick Jordan	20+	ROW debris collection.
Tri-Rivers Logging	25+	ROW debris collection, TDMS, and hazardous tree removal.
Wolf Quality Construction	7+	ROW debris collection, PPDR, and haul-out services.
Emergency Disaster Services	5+	Turnkey base camp equipment, materials, and services.
ServPro	15+	Cleanup and restoration services.
Ranco Response	1+	Turnkey base camp equipment, materials, and services.

Pre-Registered Broward County Subcontractors

We have over a thousand subcontractors pre-registered with AshBritt that reside in the State of Florida; many of which are located within or near Broward County. The following list identifies our Broward-based subcontractors. This list is not exhaustive of our regional capabilities; additional or substitute subcontractor resources would likely be used if the event warranted the participation. Fewer subcontractors would be used for a lesser event. Preference is offered to "qualified" local subcontractors, including local SDB/SDVB/M/W/DBE, who have the appropriate equipment and experience and meet the applicable project criteria.



SB – Small Business

SDB – Small Disadvantaged Business

WOSB – Women-Owned Small Business

VOSB – Veteran-Owned Small Business

SDVOSB – Small Disadvantaged Veteran Owned Small Business

Fort Lauderdale Subcontractors					
Company	SB	SDB	WOSB	VOSB	SDVOSB
ACAI Associates, Inc.					
Airquest Environmental, Inc.	●	●	●		
All Across America Inc	●				
Atkins Trucking and Paving Inc	●				
Banner Disaster Restoration Llc				●	
Blue Sky Design					
Bonnie Tree & Debris Removal	●		●		
Breen Property Maintenance Inc	●				
Coconuts For College, LLC	●			●	
D. Stephenson Construction, Inc.	●				
D2 MACHINING SOLUTIONS, INC.	●				
FG Construction LLC					
Florida Department of Health Broward					
Florida Pump & Meter	●				
Hypower, LLC					
I.S.T.N., Inc.					
Jamoa Enterprise llc					●
Lamar Enterprises Services, Inc	●				
M&O Bobcat LLC	●				
Mario's Bobcat Inc	●				
Maynard Enterprises, Inc.	●	●	●		
McClanahan Marine Construction	●				
MST Dumpsters	●		●		
Payless Response Team, Llc	●				
Richard A Hamann Demolition & Bobcat Services Inc	●				
Salient Development Corp					

Fort Lauderdale Subcontractors

Company	SB	SDB	WOSB	VOSB	SDVOSB
SWS Environmental Services					
TATE TRANSPORT CORPORATION	●				
Taurus Transportation FL LLC					
Tropical Tree Care	●				
Xtreme Land Development	●		●		

Other Broward County Subcontractors

Company	City	SB	SDB	WOSB	VOSB	SDVOSB
Advanced Bureau of Protection, Inc	Coral Springs	●				
Advanced Electrical Solutions, Inc.	Dania Beach	●				
Alan Burris Inc	Hollywood	●				
ALL FLORIDA TREE & LANDSCAPE, INC.	Coral Springs	●				
All Trades Contracting Inc	Davie	●				
AllenMiche Development & Co, Inc.	Hollywood	●	●			
Alpha 1 Staffing+ Search Firm LLC	Hollywood	●	●	●		
American Portable Air Conditioning, Inc.	Pembroke Pines	●				
Area's Best Landscape Design & Irrigation	Pompano Beach	●				
Bearwitme Transportation, LLC	Pembroke Pines	●		●		
Black Diamond Emergency Services	Davie				●	
BullBag Corporation	Pompano Beach	●				
C & S Property Services	Davie	●				
CC American Enterprises LLC dba/ US Utility Potholing & Air Excavation	Oakland Park	●				
Clean Harbors Environmental Services	Pompano Beach					
Covin Electrical Services llc	Pembroke Pines	●	●	●		
Cutting Edge Industries	Pompano Beach	●				
D.Sacco llc.	Sunrise	●	●			
Daniel Ferreira	Davie	●				
Dan's junk removal and hauling	Cooper City	●				
David Donzella	Davie					
David Mancini & Sons Inc.	Pompano Beach	●				
DENNIS BOBCAT SERVICES, CORP	Plantation		●			
Eastern Waste Systems, Inc.	Pompano Beach					

Other Broward County Subcontractors						
Company	City	SB	SDB	WOSB	VOSB	SDVOSB
ELIO LANDSCAPING INC	Southwest Ranches	●				
E-Z General & Roofing Contractors	Oakland Park		●			
FloMed Staffing Inc	Pompano Beach	●		●		
Florida Trend Homes, Inc	Davie	●				
Four R Equipment	Hollywood	●				
Franklin Ray Group LLC	Miramar	●	●			
GBL Inc	West Park	●				
George J Castle General Contracting, Inc	Pompano Beach	●				
G-Force Construction Consultants LLC	Hollywood	●	●			
Giannetti Contracting Corp.	Pompano Beach					
Global preservation solutions LLC	Hollywood	●				
GREEN EFFECT INC	Pompano Beach	●				
Greensource Landscape & Sprouts Turf, Inc	Davie	●				
Home Owners Services	Pembroke Pines	●		●		
Infiniti Custom Homes and Construction	Lauderhill	●				
Innovative Environmental Services, Inc	Deerfield Beach			●		
Integrated Turf Care, LLC	Coral Springs	●				
Island Recovery Services Inc	Lauderdale Lakes		●			
JAM Environmental & Vacuum Services, LLC	Davie					
KMJ Lawn Maintenance	Pompano Beach	●				
Krypto-Blast, Inc	Plantation	●				
Landmark Landscape & Property Maintenance	Hollywood	●				
Landworks Depot	Southwest Ranches	●				
LBJ Ventures Inc	Pembroke Pines			●		
Lets Move It llc	Pompano Beach	●		●		
LRB ASSOCIATES LLC	Coconut Creek	●				
Mammoth Recycling	Pompano Beach	●				
Man-Con Incorporated	Deerfield Bch	●				
Max Oil Inc.	Dania					
McCall Aircraft Consulting, LLC	Southwest Ranches	●			●	
Miguel Lopez Jr Inc	Pembroke Pines		●			
MILLER & MYERS GROUP LLC	Cooper City	●				
Millmac Corporation	Coral Springs	●				
Mj Network Solutions Llc	Plantation					

Other Broward County Subcontractors						
Company	City	SB	SDB	WOSB	VOSB	SDVOSB
Modern scapes of south florida	Davie	●				
MoveHub	Pompano Beach	●				
MTC GENERAL CONTRACTORS LLC	Hollywood		●			
Mwi Pumps	Deerfield Bch					
NATIONAL CORE SERVICES DBA: GROUNDS GROUP	Davie	●				
Neighborhood Tree Service Inc	Coconut Creek	●		●		
Ntti Services	Coral Springs	●				
Old Southern Handymen	Davie					
Orion & Associates Trucking Solutions LLC	Hollywood	●	●	●		
Patriot Aggregate a division of Patriot Medical Solutions, LLC	Coral Springs					●
Rapid transport and recovery corp	Coral Springs	●				
Rgp holdings inc. Dba Wolfer Landscape services inc.	Dania Beach	●				
Ric-Man Construction Florida Inc	Deerfield Bch					
Ric-Man International	Pompano Beach	●				
RM Trucking Service Inc	Lauderdale Lakes	●	●			
Rtd Construction And Services	Pompano Beach		●	●	●	●
Scoop N Grip corp	Hollywood	●				
Seginus Solutions, LLC	Pompano Beach					
Shagio Trucking LLC	Hollywood	●				
Silver Lining Catering	Pompano Beach	●				
Sod Masters and Services,LLC	Davie	●				
SOUTH FLORIDA FIELD SERVICES LLC	Hollywood		●	●		
Southern Arbor Services Inc.	Parkland	●		●		
Stalnaker Contracting,Inc	Davie	●				
SUPERIOR RECYCLING & WASTE MANAGEMENT INC	Hollywood	●		●		
T&C Landscapes	Pompano Beach	●				
Ted Conner Landscaping, Inc.	Pompano Beach	●				
The Bombback Group	Davie					
The Nurse Practitioner Group, LLC	Plantation	●		●		
Total Construction of Florida, Inc.	Davie	●				
TRASHOUTS LLC. O/O SOUTH FLORIDA FIELD SERVICES, LLC.	Davie					

Other Broward County Subcontractors						
Company	City	SB	SDB	WOSB	VOSB	SDVOSB
Tropical Touch Gardens Center, Inc	Southwest Ranches					
Ultimate Mold Remediation Inc	Bonaventure	●	●			
US Engineering Contractors Corp	Pompano Beach					
USA Home Improvement	Hallandale Beach	●				
Vision & Mission Consultants, llc	Hollywood			●		
Wastetech	Hollywood			●		
Wolfer Landscape Services	Davie	●				
WSD CONTRACTING, INC.	Pompano Beach	●	●			
XPressGuards	Hollywood	●				●
Yarbor Property Maintenance LLC	Coral Springs	●				
Yellowgotjunk	Pompano Beach	●				
Zone Protection, LLC	Pompano Beach	●				

Tab 7



330 Pennsylvania Ave, Fort Lauderdale, FL 33312, USA

BRG: 291°W (T) POS: 26.116376, -80.198807 ±24ft ALT: -61ft



REQUIRED FORMS

Tab 7. Required Forms

** Please find AshBritt's Required Forms on the following pages **

CITY OF FORT LAUDERDALE BID/PROPOSAL CERTIFICATION

Please Note: It is the sole responsibility of the bidder/proposer to ensure that their response is submitted electronically through the [City's on-line strategic sourcing platform](#) prior to the bid opening date and time listed. Paper bid submittals will not be accepted. All fields below must be completed. If the field does not apply to you, please note N/A in that field.

If you are a foreign corporation, you may be required to obtain a certificate of authority from the department of state, in accordance with Florida Statute §607.1501 (visit <http://www.dos.state.fl.us/>).

Company: (Legal Registration) AshBritt, Inc. EIN (Optional) 90-0868875

Address: 565 E. Hillsboro Blvd.

City: Deerfield Beach State: FL Zip: 33441

Telephone No.: (954) 725-6992 FAX No.: (954) 725-6991 Email: response@ashbritt.com

Delivery: Calendar days after receipt of Purchase Order (section 1.02 of General Conditions) within 24 hrs

Total Bid Discount (section 1.05 of General Conditions) N/A

Check box if your firm qualifies for DBE (section 1.09 of General Conditions): N/A

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>
<u>1</u>	<u>02/01/2024</u>	<u>2</u>	<u>02/06/2024</u>	<u>3</u>	<u>02/12/2024</u>	<u>4</u>	<u>02/27/2024</u>
<u>5</u>	<u>03/01/2024</u>	<i>(Revised Addendum 1)</i>					
<u>6</u>	<u>03/04/2024</u>	<u>7</u>	<u>03/11/2024</u>				

VARIANCES: If you take exception or have variances to any term, condition, specification, scope of service, or requirement in this competitive solicitation you must specify such exception or variance in the space provided below or reference in the space provided below all variances contained on other pages within your response. Additional pages may be attached if necessary. No exceptions or variances will be deemed to be part of the response submitted unless such is listed and contained in the space provided below. The City does not, by virtue of submitting a variance, necessarily accept any variances. If no statement is contained in the below space, it is hereby implied that your response is in full compliance with this competitive solicitation. If you do not have variances, simply mark N/A.

N/A

The below signatory hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid/proposal. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal, I will accept a contract if approved by the City and such acceptance covers all terms, conditions, and specifications of this bid/proposal. The below signatory also hereby agrees, by virtue of submitting or attempting to submit a response, that in no event shall the City's liability for respondent's direct, indirect, incidental, consequential, special or exemplary damages, expenses, or lost profits arising out of this competitive solicitation process, including but not limited to public advertisement, bid conferences, site visits, evaluations, oral presentations, or award proceedings exceed the amount of Five Hundred Dollars (\$500.00). This limitation shall not apply to claims arising under any provision of indemnification or the City's protest ordinance contained in this competitive solicitation.

Submitted by:

Charles Knight
Name (printed)


Signature

03/08/2024
Date

Corporate Secretary / SVP
Title

SECTION VI - COST PROPOSAL PAGE

Proposer Name: AshBritt, Inc.

Proposer agrees to supply the products and services at the prices bid/proposed below in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

~~Notes: Provide Total Project Cost from your Submission in the Infor Sourcing Platform~~

Total Project Cost _____ \$ _____

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items 1-69 481-549 481-593) \$ 41,523,503.51

Project Cost Group B (Line Items 70-412 550-892 594-892) \$ 1,983,857.80

Total Project Cost (Lines Items 1-412 481-892) \$ 43,507,361.31

Submitted by:

Charles Knight

Name (printed)

03/05/2024

Date

Signature

Corporate Secretary and SVP

Title



NON-COLLUSION STATEMENT

By signing this offer, the vendor/contractor certifies that this offer is made independently and *free* from collusion. Vendor shall disclose below any City of Fort Lauderdale, FL officer or employee, or any relative of any such officer or employee who is an officer or director of, or has a material interest in, the vendor's business, who is in a position to influence this procurement.

Any City of Fort Lauderdale, FL officer or employee who has any input into the writing of specifications or requirements, solicitation of offers, decision to award, evaluation of offers, or any other activity pertinent to this procurement is presumed, for purposes hereof, to be in a position to influence this procurement.

For purposes hereof, a person has a material interest if they directly or indirectly own more than 5 percent of the total assets or capital stock of any business entity, or if they otherwise stand to personally gain if the contract is awarded to this vendor.

In accordance with City of Fort Lauderdale, FL Policy and Standards Manual, 6.10.8.3,

3.3. City employees may not contract with the City through any corporation or business entity in which they or their immediate family members hold a controlling financial interest (e.g., ownership of five (5) percent or more).

3.4. Immediate family members (spouse, parents, and children) are also prohibited from contracting with the City subject to the same general rules.

Failure of a vendor to disclose any relationship described herein shall be reason for debarment in accordance with the provisions of the City Procurement Code.

<u>NAME</u>	<u>RELATIONSHIPS</u>
<u>AshBritt has no relationships</u>	_____
<u>to disclose</u>	_____

In the event the vendor does not indicate any names, the City shall interpret this to mean that the vendor has indicated that no such relationships exist.



 Authorized Signature
Charles Knight

 Name (Printed)

Corporate Secretary / SVP

 Title
01/25/2024

 Date



**CONTRACTOR'S CERTIFICATE OF COMPLIANCE WITH
NON-DISCRIMINATION PROVISIONS OF THE CONTRACT**

The completed and signed form should be returned with the Contractor's submittal. If not provided with submittal, the Contractor must submit within three business days of City's request. Contractor may be deemed non-responsive for failure to fully comply within stated timeframes.

Pursuant to City Ordinance Sec. 2-17(a)(i)(ii), bidders must certify compliance with the Non-Discrimination provision of the ordinance.

- A. Contractors doing business with the City shall not discriminate against their employees based on the employee's race, color, religion, gender (including identity or expression), marital status, sexual orientation, national origin, age, disability, or any other protected classification as defined by applicable law.

Contracts. Every Contract exceeding \$100,000, or otherwise exempt from this section shall contain language that obligates the Contractor to comply with the applicable provisions of this section.

The Contract shall include provisions for the following:

- (i) The Contractor certifies and represents that it will comply with this section during the entire term of the contract.
- (ii) The failure of the Contractor to comply with this section shall be deemed to be a material breach of the contract, entitling the City to pursue any remedy stated below or any remedy provided under applicable law.

A handwritten signature in blue ink, appearing to read 'Charles Knight', written over a horizontal line.

Authorized Signature

Charles Knight, Corporate Secretary / SVP

Print Name and Title

01/25/2024

Date



E-VERIFY AFFIRMATION STATEMENT

Solicitation/Bid /Contract No: RFP Event #211

Project Description:


Disaster Debris Removal and Emergency Logistical Services

Contractor/Proposer/Bidder acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of,

- A. all persons employed by Contractor/Proposer/Bidder to perform employment duties within Florida during the term of the Contract, and,
- B. all persons (including subcontractors/vendors) assigned by Contractor/Proposer/Bidder to perform work pursuant to the Contract.

The Contractor/Proposer/Bidder acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the Contract is a condition of the Contract.

Contractor/Proposer/ Bidder Company Name: AshBritt, Inc.

Authorized Company Person's Signature: 

Authorized Company Person's Title: Corporate Secretary and SVP

Date: 03/08/2024

AFFIDAVIT OF COMPLIANCE WITH FOREIGN ENTITY LAWS
(Florida Statute- §287.138, 692.201, 692.202, 692.203, and 692.204)

The undersigned, on behalf of the entity listed below ("Entity"), hereby attests under penalty of perjury as follows:

1. Entity is not owned by the government of a foreign country of concern as defined in Section 287.138, Florida Statutes. (Source:§ 287.138(2)(a), Florida Statutes)
2. The government of a foreign country of concern does not have a controlling interest in Entity. (Source:§ 287.138(2)(b), Florida Statutes)
3. Entity is not organized under the laws of, and does not have a principal place of business in, a foreign country of concern. (Source: § 287.138(2)(c), Florida Statutes)
4. Entity is not owned or controlled by the government of a foreign country of concern, as defined in Section 692.201, Florida Statutes. (Source:§ 288.007(2), Florida Statutes)
5. Entity is not a partnership, association, corporation, organization, or other combination of persons organized under the laws of or having its principal place of business in a foreign country of concern, as defined in Section 692.201, Florida Statutes, or a subsidiary of such entity. (Source: § 288.007(2), Florida Statutes)
6. Entity is not a foreign principal, as defined in Section 692.201, Florida Statutes. (Source: § 692.202(5)(a)(l), Florida Statutes)
7. Entity is in compliance with all applicable requirements of Sections 692.202, 692.203, and 692.204, Florida Statutes.
8. **(Only applicable if purchasing real property)** Entity is not a foreign principal prohibited from purchasing the subject real property. Entity is either (a) not a person or entity described in Section 692.204(1)(a), Florida Statutes, or (b) authorized under Section 692.204(2), Florida Statutes, to purchase the subject property. Entity is in compliance with the requirements of Section 692.204, Florida Statutes. (Source:§§ 692.203(6)(a), 692.204(6)(a), Florida Statutes)
9. The undersigned is authorized to execute this affidavit on behalf of Entity.

Name: Charles Knight Title: Corporate Secretary / SVP Entity: AshBritt, Inc.

Signature:  Date: 01/25/2024

NOTARY PUBLIC ACKNOWLEDGEMENT SECTION

STATE OF Florida
COUTY OF Broward

The foregoing instrument was acknowledged before me, by means of physical presence or online notarization, this 25th day of January 2024 by Charles Knight, as Corporate Secretary / SVP for AshBritt, Inc., who is personally known to me or who has produced _____ as identification.

Notary Public Signature:  (Notary Seal)
Print Name: Jacqueline Ryan My commission expires: 04/08/2027



JACQUELINE RYAN
Notary Public
State of Florida
Comm# HH373452
Expires 4/8/2027

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

ADDITIONAL INSURED – OWNERS, LESSEES OR CONTRACTORS – COMPLETED OPERATIONS

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART
PRODUCTS/COMPLETED OPERATIONS LIABILITY COVERAGE PART

SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s)	Location And Description Of Completed Operations
Where Required By Written Contract	Where Required By Written Contract
Information required to complete this Schedule, if not shown above, will be shown in the Declarations.	

A. Section II – Who Is An Insured is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury" or "property damage" caused, in whole or in part, by "your work" at the location designated and described in the Schedule of this endorsement performed for that additional insured and included in the "products-completed operations hazard".

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.

B. With respect to the insurance afforded to these additional insureds, the following is added to **Section III – Limits Of Insurance:**

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or
 2. Available under the applicable limits of insurance;
- whichever is less.

This endorsement shall not increase the applicable limits of insurance.

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

ADDITIONAL INSURED – OWNERS, LESSEES OR CONTRACTORS – SCHEDULED PERSON OR ORGANIZATION

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s)	Location(s) Of Covered Operations
Where Required By Written Contract	Where Required By Written Contract
Information required to complete this Schedule, if not shown above, will be shown in the Declarations.	

A. Section II – Who Is An Insured is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:

1. Your acts or omissions; or
2. The acts or omissions of those acting on your behalf;

in the performance of your ongoing operations for the additional insured(s) at the location(s) designated above.

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.

B. With respect to the insurance afforded to these additional insureds, the following additional exclusions apply:

This insurance does not apply to "bodily injury" or "property damage" occurring after:

1. All work, including materials, parts or equipment furnished in connection with such work, on the project (other than service, maintenance or repairs) to be performed by or on behalf of the additional insured(s) at the location of the covered operations has been completed; or
2. That portion of "your work" out of which the injury or damage arises has been put to its intended use by any person or organization other than another contractor or subcontractor engaged in performing operations for a principal as a part of the same project.

C. With respect to the insurance afforded to these additional insureds, the following is added to **Section III – Limits Of Insurance:**

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or
2. Available under the applicable limits of insurance;

whichever is less.

This endorsement shall not increase the applicable limits of insurance.



Starr Surplus Lines Insurance Company

Primary and Non-contributory, Additional Insured and Waiver of Subrogation

Policy Number: 1000065645231

Effective Date: 05/22/2023 at 12:01 A.M.

Named Insured: AshBritt, Inc

This endorsement modifies the insurance coverage form(s) listed below that have been purchased by you and evidenced as such on the Declarations page. Please read the endorsement and respective policy(ies) carefully.

Commercial General Liability Coverage Form
Owners and Contractors Protective Liability Coverage form
Products/Completed Operations Liability Coverage Form
Contractors Pollution Liability Coverage Form
Professional Liability Coverage Form
Site Pollution Liability Coverage Form

SCHEDULE

Where Required By Written Contract

- A. SECTION II - WHO IS AN INSURED** is amended to include as an insured the person or organization shown in the schedule of this endorsement, but only with respect to liability arising out of "your work" for that insured by or for you.
- B.** As respects additional insureds as defined above, this insurance also applies to "bodily injury" or "property damage" arising out of your negligence when the following written contract requirements are applicable:
1. Coverage available under this coverage part shall apply as primary insurance. Any other insurance available to these additional insured's shall apply as excess and not contribute as primary to the insurance afforded by this endorsement.
 2. We waive any right of recovery we may have against these additional insured's because of payments we make for injury or damage arising out of "your work" done under a written contract with the additional insured.
 3. The term insured is used separately and not collectively, but the inclusion of more than one insured shall not increase the limits or coverage provided by this insurance.

Insureds and Agents are advised that certificates of insurance should be used only to provide evidence of insurance in lieu of an actual copy of the applicable insurance policy. Certificates should not be used to amend, expand or otherwise alter the terms of the actual policy.

ALL OTHER TERMS AND CONDITIONS REMAIN UNCHANGED.



Starr Surplus Lines Insurance Company

AMENDMENT OF LIMITS OF INSURANCE (PER PROJECT OR PER LOCATION AGGREGATE LIMIT)

Policy Number: 1000065645231

Effective Date: 05/22/2023 at 12:01 A.M.

Named Insured: AshBritt, Inc

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE FORM

I. Your policy is amended to include either a Per Project General Aggregate Limit, a Per Location General Aggregate Limit or a Per Project and Per Location General Aggregate Limit. Please select only one of the following:

1.

- Per Project General Aggregate Limit** \$2,000,000
- Per Location General Aggregate Limit**
- Per Project and Per Location General Aggregate Limit**

2.

- Overall Policy Aggregate Limit**

IF NEITHER OF THESE BOXES ARE CHECKED, THIS ENDORSEMENT IS VOID. IF MORE THAN ONE OF THE THESE BOXES ARE CHECKED, THIS ENDORSEMENT IS VOID.

II. **SECTION III – LIMITS OF INSURANCE**, is amended to include the following:

1. The Limits of Insurance and the rules below fix the most we will pay regardless of the number of:
 - a. Insureds;
 - b. Claims made or "suits" brought; or
 - c. Persons or organizations making claims or bringing "suits".
2. The General Aggregate Limit is the most we will pay for the sum of:
 - a. Medical expenses under Coverage **C**;
 - b. Damages under Coverage **A**, except damages because of "bodily injury" or "property damage" included in the products-completed operations hazard"; and
 - c. Damages under Coverage **B**.
3. Persons or organizations making claims or bringing "suits".
4. The Products-Completed Operations Aggregate Limit is the most we will pay under Coverage **A** for damages because of "bodily injury" and "property damage" included in the "products-completed operations hazard".
5. Subject to **2** above, the Personal and Advertising Injury Limit is the most we will pay



Starr Surplus Lines Insurance Company

under Coverage **B** for the sum of all damages because of all "personal and advertising injury" sustained by any one person or organization.

6. Subject to **2** or **3** above, whichever applies, the Each Occurrence Limit is the most we will pay for the sum of:
 - a. Damages under Coverage **A**; and
 - b. Medical expenses under Coverage **C** because of all "bodily injury" and "property damage" arising out of any one "occurrence".
7. Subject to **5** above, the Damage to Premises Rented to You Limit is the most we will pay under Coverage **A** because of "property damage" to any one premises, while rented to you, or in the case of damage by fire, while rented to you or temporarily occupied by you with permission by the owner.
8. Subject to **5** above, the Medical Expense Limit is the most we will pay under Coverage **C** for all medical expenses because of "bodily injury" sustained by any one person.
9. Subject to **2, 4, 5, 6,** and/or **7** above, the Per Project Aggregate Limit is the most we will pay under Coverages **A, B,** and **C** combined for the sum of:
 - a. Damages under Coverage **A**;
 - b. Damages under Coverage **B**; and
 - c. Medical expenses under Coverage **C**

arising out of the any single Location described above.

10. Subject to **2, 4, 5, 6,** and/or **7** above, the Per Location Aggregate Limit is the most we will pay under Coverages **A, B,** and **C** combined for the sum of:
 - d. Damages under Coverage **A**;
 - e. Damages under Coverage **B**; and
 - f. Medical expenses under Coverage **C**

arising out of the any single Location described above.

11. The Overall Policy Aggregate is the most we will pay in any policy period regardless of number of projects or locations.

The Limits of Insurance of this Coverage Part apply separately to each consecutive annual period and to any remaining period of less than 12 months, starting with the beginning of the policy period shown in the Declarations, unless the policy period is extended after issuance for an additional period of less than 12 months. In that case, the additional period will be deemed part of the last preceding period for purposes of determining the Limits of Insurance.

- III. The Limits of Insurance shown in the Declarations are deleted in their entirety and replaced by the Limits of Insurance set forth below.

	<u>Limits of Insurance</u>
General Aggregate Limit	N/A
Each Occurrence Limit	\$1,000,000
Products-Completed Operations Aggregate Limit	\$2,000,000
Personal & Advertising Injury Limit	\$1,000,000
Damage to Premises Rented to You	\$100,000
Medical Expense Limit	\$10,000
Overall Policy Aggregate Limit Capped At	\$5,000,000



Starr Surplus Lines Insurance Company

IV. **SECTION V – DEFINITIONS:** is amended to include the following:

23. "Location" means premises involving the same or connecting lots, or premises whose connection is interrupted only by a street, roadway, waterway, or right-of-way railroad.

ALL OTHER TERMS AND CONDITIONS REMAIN UNCHANGED.

WAIVER OF OUR RIGHT TO RECOVER FROM OTHERS ENDORSEMENT-CALIFORNIA

We have the right to recover our payments from anyone liable for an injury covered by this policy. We will not enforce our right against the person or organization named in the Schedule. (This agreement applies only to the extent that you perform work under a written contract that requires you to obtain this agreement from us.)

You must maintain payroll records accurately segregating the remuneration of your employees while engaged in the work described in the Schedule.

The additional premium for this endorsement shall be 2% of the California workers' compensation premium otherwise due on such remuneration.

Schedule

Any person or organization for which you have agreed to waive your rights of recovery in a written contract, provided such contract was executed prior to date of loss.

This endorsement changes the policy to which it is attached and is effective on the date issued unless otherwise stated.

(The information below is required only when this endorsement is issued subsequent to preparation of the policy.)

Endorsement Effective 06/06/2023 Policy No. QWC4001875 Endorsement No. 000
Insured ASHBRIIT INC
Insurance Company PRAETORIAN INSURANCE COMPANY

Countersigned By _____

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

PRIMARY AND NONCONTRIBUTORY – OTHER INSURANCE CONDITION

This endorsement modifies insurance provided under the following:

AUTO DEALERS COVERAGE FORM
BUSINESS AUTO COVERAGE FORM
MOTOR CARRIER COVERAGE FORM

With respect to coverage provided by this endorsement, the provisions of the Coverage Form apply unless modified by the endorsement.

- A.** The following is added to the **Other Insurance** Condition in the Business Auto Coverage Form and the **Other Insurance – Primary And Excess Insurance Provisions** in the Motor Carrier Coverage Form and supersedes any provision to the contrary:
- This Coverage Form's Covered Autos Liability Coverage is primary to and will not seek contribution from any other insurance available to an "insured" under your policy provided that:
1. Such "insured" is a Named Insured under such other insurance; and
 2. You have agreed in writing in a contract or agreement that this insurance would be primary and would not seek contribution from any other insurance available to such "insured".
- B.** The following is added to the **Other Insurance** Condition in the Auto Dealers Coverage Form and supersedes any provision to the contrary:
- This Coverage Form's Covered Autos Liability Coverage and General Liability Coverages are primary to and will not seek contribution from any other insurance available to an "insured" under your policy provided that:
1. Such "insured" is a Named Insured under such other insurance; and
 2. You have agreed in writing in a contract or agreement that this insurance would be primary and would not seek contribution from any other insurance available to such "insured".

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.
ADDITIONAL INSURED – DESIGNATED ORGANIZATION

This endorsement modifies insurance provided under the following:

BUSINESS AUTO COVERAGE PART

SCHEDULE

Name Of Additional Insured Organization
ALL ORGANIZATIONS THAT ARE REQUIRED BY WRITTEN CONTRACT WITH THE NAMED INSURED TO BE NAMED AS AN ADDITIONAL INSURED ON THIS POLICY WITH REGARD TO THEIR OPERATION, MAINTENANCE, OR USE OF A COVERED "AUTO".
Information required to complete this Schedule, if not shown above, will be shown in the Declarations.

The following is added to the **Who Is An Insured** paragraph under Section II – **Liability Coverage**:

The organization shown in the Schedule with respect to the operation, maintenance, or use of a covered "auto" if you are required to add such organization to this policy as an additional insured in order to comply with the terms of a written "insured contract" or written agreement. This does not apply when such contract or agreement:

A. Involves the owner or anyone else from whom you hire or borrow a covered "auto" unless it is a "trailer" connected to a covered "auto" you own; or

B. Is executed after the date of "loss".

This paragraph does not apply if:

1. The terms and conditions of the written "insured contract" had been agreed upon prior to the "accident" or "loss"; and
2. You can definitively establish that the terms and conditions of the written "insured contract" ultimately executed are the same as those which had been agreed upon prior to the "accident" or "loss".

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

**WAIVER OF TRANSFER OF RIGHTS OF RECOVERY
AGAINST OTHERS TO US**

This endorsement modifies insurance provided under the following:

AUTO DEALERS COVERAGE FORM
BUSINESS AUTO COVERAGE FORM
MOTOR CARRIER COVERAGE FORM

SCHEDULE

Name of Person or Organization:

ALL PERSONS OR ORGANIZATIONS AS REQUIRED BY WRITTEN CONTRACT WITH THE NAMED INSURED. THE WRITTEN CONTRACT MUST BE SIGNED PRIOR TO THE DATE OF THE "ACCIDENT".

(If no entry appears above, information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

The **TRANSFER OF RIGHTS OF RECOVERY AGAINST OTHERS TO US** Condition is amended by the addition of the following:

We waive any right of recovery we may have against the person or organization shown in the Schedule above because of payments we make for an "accident" or "loss", provided that you are required under a written agreement to waive your rights of recovery. The written agreement must be made prior to the date of the "accident" or "loss". This waiver applies only to the person or organization shown in the Schedule above.

**Request for Taxpayer
Identification Number and Certification**

**Give Form to the
requester. Do not
send to the IRS.**

▶ Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type.
See Specific Instructions on page 3.

<p>1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.</p> <hr/> <p>2 Business name/disregarded entity name, if different from above</p> <hr/> <p>3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.</p> <p><input type="checkbox"/> Individual/sole proprietor or single-member LLC</p> <p><input type="checkbox"/> C Corporation</p> <p><input type="checkbox"/> S Corporation</p> <p><input type="checkbox"/> Partnership</p> <p><input type="checkbox"/> Trust/estate</p> <p><input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ _____</p> <p>Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.</p> <p><input type="checkbox"/> Other (see instructions) ▶ _____</p>	<p>4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):</p> <p>Exempt payee code (if any) _____</p> <p>Exemption from FATCA reporting code (if any) _____</p> <p align="right"><small>(Applies to accounts maintained outside the U.S.)</small></p>
<p>5 Address (number, street, and apt. or suite no.) See instructions.</p> <hr/> <p>6 City, state, and ZIP code</p> <hr/> <p>7 List account number(s) here (optional)</p>	<p>Requester's name and address (optional)</p> <hr/>

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number											
				-			-				
or											
Employer identification number											
				-							

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person ▶	Date ▶ 03/08/2024
------------------	----------------------------	-------------------

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

CAM #24-0442



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Florida Profit Corporation
ASHBRITT, INC.

Filing Information

Document Number P92000000600
FEI/EIN Number 90-0868875
Date Filed 10/28/1992
State FL
Status ACTIVE
Last Event REINSTATEMENT
Event Date Filed 05/30/2000

Principal Address

565 E. HILLSBORO BLVD.
DEERFIELD BEACH, FL 33441

Changed: 03/22/2011

Mailing Address

565 E. HILLSBORO BLVD.
DEERFIELD BEACH, FL 33441

Changed: 03/22/2011

Registered Agent Name & Address

Loredo Law, PLLC
111 N Pine Island Rd
Ste 104
Plantation, FL 33324

Name Changed: 01/04/2024

Address Changed: 01/04/2024

Officer/Director Detail

Name & Address

Title Chairman

CAM #24-0442
Exhibit 3

Page 281 of 302

PERKINS, RANDAL
 565 E. HILLSBORO BLVD.
 DEERFIELD BEACH, FL 33441

Title CEO, President, Director

Castillo, Brittany Perkins
 565 E. HILLSBORO BLVD.
 DEERFIELD BEACH, FL 33441

Title Treasurer

Demidio, Christina
 565 E. HILLSBORO BLVD.
 DEERFIELD BEACH, FL 33441

Title Secretary

Knight, Charles
 565 E. HILLSBORO BLVD.
 DEERFIELD BEACH, FL 33441

Annual Reports

Report Year	Filed Date
2022	01/11/2022
2023	02/15/2023
2024	01/04/2024

Document Images

01/04/2024 -- ANNUAL REPORT	View image in PDF format
02/15/2023 -- ANNUAL REPORT	View image in PDF format
03/23/2022 -- AMENDED ANNUAL REPORT	View image in PDF format
01/11/2022 -- ANNUAL REPORT	View image in PDF format
01/20/2021 -- ANNUAL REPORT	View image in PDF format
02/03/2020 -- ANNUAL REPORT	View image in PDF format
03/14/2019 -- ANNUAL REPORT	View image in PDF format
04/03/2018 -- ANNUAL REPORT	View image in PDF format
07/17/2017 -- AMENDED ANNUAL REPORT	View image in PDF format
05/03/2017 -- AMENDED ANNUAL REPORT	View image in PDF format
03/13/2017 -- ANNUAL REPORT	View image in PDF format
03/23/2016 -- ANNUAL REPORT	View image in PDF format
01/07/2015 -- ANNUAL REPORT	View image in PDF format
01/16/2014 -- ANNUAL REPORT	View image in PDF format
01/04/2013 -- ANNUAL REPORT	View image in PDF format
01/06/2012 -- ANNUAL REPORT	View image in PDF format
03/22/2011 -- ADDRESS CHANGE	View image in PDF format
01/05/2011 -- ANNUAL REPORT	View image in PDF format
09/03/2010 -- Reg. Agent Change	View image in PDF format

01/08/2010 -- ANNUAL REPORT	View image in PDF format
01/30/2009 -- ANNUAL REPORT	View image in PDF format
01/21/2008 -- ANNUAL REPORT	View image in PDF format
01/16/2007 -- ANNUAL REPORT	View image in PDF format
05/09/2006 -- ANNUAL REPORT	View image in PDF format
01/07/2005 -- ANNUAL REPORT	View image in PDF format
07/15/2004 -- ANNUAL REPORT	View image in PDF format
02/23/2004 -- Reg. Agent Change	View image in PDF format
07/16/2003 -- ANNUAL REPORT	View image in PDF format
05/24/2002 -- ANNUAL REPORT	View image in PDF format
07/24/2001 -- ANNUAL REPORT	View image in PDF format
05/30/2000 -- REINSTATEMENT	View image in PDF format
01/22/1998 -- ANNUAL REPORT	View image in PDF format
03/04/1997 -- ANNUAL REPORT	View image in PDF format
05/01/1995 -- ANNUAL REPORT	View image in PDF format

Florida Department of State, Division of Corporations

State of Florida

Department of State

I certify from the records of this office that ASHBRIIT, INC. is a corporation organized under the laws of the State of Florida, filed on October 28, 1992.

The document number of this corporation is P92000000600.

I further certify that said corporation has paid all fees due this office through December 31, 2024, that its most recent annual report/uniform business report was filed on January 4, 2024, and that its status is active.

I further certify that said corporation has not filed Articles of Dissolution.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Fourth day of January, 2024*




Secretary of State

Tracking Number: 3789157125CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

ADDENDUM NO. 1

RFP No. 211
Emergency Debris Removal and Disaster Recovery Services

ISSUED: 2/1/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Providing Question and Answer to Question 1 as it is not visible on Q and A Forum:

QUESTION:

1. Price line items 33 – 40, vessel recovery, is this intended to be a land based or water based operations?
2. Please confirm that all disposal fees shall be a pass through cost.

ANSWER:

- Please look at the Description for all line items for full descriptions.
33-36 specify vessels on land; 37-40 specify vessels in water.
Yes, all disposal fees shall be a pass through cost.

2. **Disposal Fee shall be a pass-through cost.** – Clarification updated on line items 33-40.
3. Response to Question 4.13 regarding section 4.2.4:

4.2.4 Approach to Scope of Work

Provide in concise narrative form, your understanding of the City's needs, goals, and objectives as they relate to the project, and your overall approach to accomplishing the project. Give an overview of your proposed vision, ideas, and methodology. Describe your proposed approach to the project.

~~As a part of the response, a design plan and diagram(s) shall be presented to the City for approval.~~

The Proposer shall also propose a scheduling methodology (timeline) for effectively managing and executing the work in the optimum time. The delivery time shall be stated in calendar days from the date of City notification of award or notice to proceed with delivery. Such timeline information and proposed dates shall include, but not necessarily be limited to: delivery, installation, acceptance testing, personnel, and other related completion dates, in accordance with the RFP specifications.



City of Fort Lauderdale • Procurement Services Division
 100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
 954-828-5933 • Fax 954-828-5576 • purchase@fortlauderdale.gov

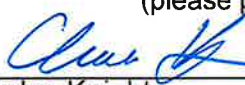
4. In response to question 4.18. Solicitation line-item updated, and Exhibit B Line-Item 31 shall now read as follows:

31	Housedhold Hazardous Waste Removal, Transport and Disposal	1000	TN LB	\$ -
-----------	--	------	----------------------------	------

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: AshBritt, Inc.
 (please print)

Bidder's Signature: 
 Charles Knight

Date: 02/01/2024

ADDENDUM NO. 1 - Revised

RFP No. 211
Emergency Debris Removal and Disaster Recovery Services

ISSUED: 2/6/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Providing Question and Answer to Question 1 as it is not visible on Q and A Forum:

QUESTION:

1. Price line items 33 – 40, vessel recovery, is this intended to be a land based or water based operations?
2. Please confirm that all disposal fees shall be a pass through cost.

ANSWER:

- Please look at the Description for all line items for full descriptions.
33-36 specify vessels on land; 37-40 specify vessels in water.
Yes, all disposal fees shall be a pass through cost.

2. **Disposal Fee shall be a pass-through cost.** – Clarification updated on line items 33-40.
3. Response to Question 4.13 regarding section 4.2.4:

4.2.4 Approach to Scope of Work

Provide in concise narrative form, your understanding of the City's needs, goals, and objectives as they relate to the project, and your overall approach to accomplishing the project. Give an overview of your proposed vision, ideas, and methodology. Describe your proposed approach to the project.

~~As a part of the response, a design plan and diagram(s) shall be presented to the City for approval.~~

The Proposer shall also propose a scheduling methodology (timeline) for effectively managing and executing the work in the optimum time. The delivery time shall be stated in calendar days from the date of City notification of award or notice to proceed with delivery. Such timeline information and proposed dates shall include, but not necessarily be limited to: delivery, installation, acceptance testing, personnel, and other related completion dates, in accordance with the RFP specifications.



City of Fort Lauderdale • Procurement Services Division
 100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
 954-828-5933 • Fax 954-828-5576 • purchase@fortlauderdale.gov

4. In response to question 4.18. Solicitation line-item updated, and Exhibit B Line-Item 31 shall now read as follows:

31	Housedhold Hazardous Waste Removal, Transport and Disposal	+ 1000	TN LB	\$ -
----	--	-----------	---------------------	------

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: AshBritt, Inc.
 (please print)

Bidder's Signature: 
 Charles Knight

Date: 03/01/2024

AshBritt, Inc. confirms receipt of Addendum 2, which is a revised Addendum 1 Document.

We also confirm receipt of Addendum 3; however, there was no document for Addendum 3.

By: 
Charles Knight
Corporate Secretary & SVP

Amendments

Please review, sign, and submit with your proposal.

Version Number: 1

Version Date: 2/1/2024 9:27:43 AM

Swapped out Addendum 1 with Revised Addendum ...

Version Number: 2

Version Date: 2/6/2024 9:47:15 AM

Addendum 3...

Version Number: 3

Version Date: 2/12/2024 9:17:19 AM

Attachments

Addendum 2

Addendum 1-Revised



Addendum 4



Addendum 5

2nd Revised Cost Proposal Page





ADDENDUM NO. 4

RFP No. 211

Disaster Debris Removal and Emergency Logistical Services

ISSUED: 2/27/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Page 1 of the solicitation document shall have the following changes.:

A. Solicitation name has changed and shall now read as follows:

City of Fort Lauderdale
~~**Emergency Debris Removal and Disaster Recovery Services**~~
Disaster Debris Removal and Emergency Logistical Services
RFP Event # 211

B. Section 1.1 shall now read as follows:

1.1 Purpose

The City of Fort Lauderdale, Florida (City) is seeking qualified, experienced, and licensed firm(s) to provide ~~Emergency Debris Removal and Disaster Recovery Services~~ **Disaster Debris Removal and Emergency Logistical Services** for the City, in accordance with the terms, conditions, and specifications contained in this Request for Proposals (RFP).

2. Section 1.5 – Strategic Sourcing Platform link fixed. It shall now read as follows:

1.5 Electronic Bid Openings/Proposal Closings

Please be advised that effective immediately, and until further notice, all Invitation to Bids, Request for Proposals, Request for Qualifications, and other solicitations led by the City of Fort Lauderdale will be opened electronically via the ~~City's on-line strategic sourcing platform~~ **City's on-line strategic sourcing platform** at the date and time indicated on the solicitation. All openings will be held on the City's on-line strategic sourcing platform.

Anyone requesting assistance or having further inquiry in this matter must contact the Procurement Specialist indicated on the solicitation, via the Question-and-Answer forum on the City's on-line strategic sourcing platform before the Last Day for Questions indicated in the Solicitation.



3. Sections 2.24.1 and 2.34.2 have been updated as Surety 2000 should not be used. Verbiage updated to provide clarifying instructions for Proposal Security. Sections shall read as follows:

2.24 Proposal Security

2.24.1 A proposal security payable to the City of Fort Lauderdale shall be submitted with the proposal response in the amount of five percent (5%) of the total proposed amount. A proposal security can be in the form of a bid/proposal bond or cashier's check. Proposal security will be returned to the unsuccessful contractor as soon as practicable after opening of proposals. Proposal security will be returned to the successful Proposer after acceptance of the Payment and Performance Bond, if required; acceptance of insurance coverage, if required; and full execution of contract documents, if required; or other conditions as stated in Special Conditions or elsewhere in the RFP.

~~The [City's on-line strategic sourcing platform](#) allows proposers to submit bid bonds electronically directly through the system using **Surety 2000**.~~

2.24.2 The Proposer ~~may choose to~~ **shall** mail their original executed bid/proposal bond or upload the bid/proposal bond on ~~[City's on-line strategic sourcing platform](#)~~ **attach a PDF of the original bid/proposal bond** to accompany their electronic proposal and then deliver the original, signed and sealed bid/proposal bond within five (5) business days from the solicitation end date or it will be determined as non-responsive. A bid/proposal security in the form of a cashier's check must be an original document and must be submitted at the time of the bid/proposal due date. If choosing the cashier's check method, plan in advance to send via United States Postal Service or air freight carrier to ensure cashier's check arrives on or before bid opening/ proposal closing deadline.

A. Deliver via United States Postal Service or air freight carrier to the following address:

City of Fort Lauderdale
Procurement Services
Attn.: Laurie Platkin
521 NE 4th Avenue
Fort Lauderdale, FL 33301

B. Include company name, solicitation number and title clearly indicated outside of the envelope.

4. Section 2.27 shall now read as follows:

2.27 Award of Contract

A Contract (the "Agreement") may be awarded by the City Commission. The City reserves the right to execute or not execute, as applicable, a contract with the Proposer(s) that is determined to be in the City's best interests. The City reserves the right to award a contract to more than one Proposer, at the sole and absolute discretion



of the City. **The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.**

5. Sections 3.3.5, 3.3.6, 3.3.7, 3.3.10, and 3.3.12 have been removed.
6. Section 3.3.8, the second sentence has been removed.
7. Section 3.3.13, the second sentence has been removed.
8. Section 3.3 shall now read as follows:

3.3 MINIMUM QUALIFICATIONS

3.3.1 To be eligible for award of a contract in response to this RFP, the Proposer must demonstrate that it has successfully completed services, as specified in this solicitation and are normally and routinely engaged in performing such services and are properly and legally licensed to perform such work. In addition, the Contractor must have no conflict of interest with regard to any other work performed by the Contractor for the City of Fort Lauderdale.

3.3.2 The Proposer must have the capacity to manage a major and diverse workforce with multiple subcontractors and to cover the expenses associated with a major recovery operation prior to the initial payment and between subsequent payments, as well as the capacity to provide the necessary bonds and insurance. Proposer must also have an established management team, an established network of resources to provide the necessary equipment and personnel, comprehensive debris removal and volume reduction operations plans and demonstrate experience in major disaster recovery projects.

3.3.3 The selected firm must be experienced and knowledgeable in Federal Emergency Management Administration (FEMA) and Insurance reimbursement rules and procedures and must demonstrate such to the City in its proposal and subsequent selection process presentations. The selected firm must also demonstrate experience and knowledge of state, local and federal environmental regulating and permitting agencies. The selected firm will be responsible for staying current with all FEMA and other agencies guidelines and regulations and will be responsible for advising the City from beginning to end to ensure maximum financial recovery for the City.

3.3.4 Proposer is properly and legally licensed to perform Disaster and Debris Management Services.

~~**3.3.5** Proposer is currently, and has been conducting business as, a full-service Disaster Debris Management Contractor for the last ten (10) consecutive years.~~

~~**3.3.6** Proposer provides Disaster Debris Management Services as the primary contractor in at least three (3) states.~~



- ~~3.3.7~~ Proposer has experience performing work as a primary contractor on Disaster Debris Management projects exceeding fifty million dollars (\$50,000,000) per event.
- 3.3.8 Proposer currently has a minimum of three (3) full-service Disaster Debris Management contracts in place in which (1) the Proposer is the primary contractor, and (2) the contract is with a government entity with a population of at least 150,000 residents.
- 3.3.9 Proposer has experience in simultaneously operating a minimum of three (3) Temporary Debris Management Sites (TDMS).
- ~~3.3.10~~ Proposer has direct management and permitting experience in sand screening and beach re-nourishment projects, with at least one (1) project including screening a minimum of twenty thousand (20,000) cubic yards of sand.
- 3.3.11 Proposer will provide experienced staff. Certification or active involvement with disaster preparedness agencies is highly desirable such as: NIMS certification, FEMA Region IV, FEMA National Advisory Council, FEMA National Training Programs (NTP), FEMA Center for Domestic Preparedness (CDP), FEMA Emergency Management Institute (EMI), Florida State Emergency Response Team (SERT), and/or Florida Governor's Hurricane Conference training/instructor.
- ~~3.3.12~~ Proposer certifies that their company is a licensed General Contractor, preferably in the State of Florida, or a joint agency with a Florida General Contractor. Proposer must submit a copy of the license with the proposal and be in good standing with the State regulatory body. No specific designation is required, only that the company is properly licensed as a Contractor to perform the work detailed in this RFP.
- ~~3.3.13~~ Proposer must show its qualifications in the handling of hazardous materials and household hazardous waste. This requirement can be demonstrated by including a listing of the proposer's employees and their respective HAZWOPER licenses, asbestos licenses and other related qualifications.
9. Section 3.8.18 (E) shall now read as follows:
- E. Tipping fees are not included in ~~EXHIBIT B~~ **EXHIBITS B and C** or Event line items.
10. Section 3.12.4 (C) shall now read as follows:
- C. Labor and fuel for fueling the fuel powered unit shall be in accordance with hourly labor and equipment rates for the items listed in ~~EXHIBIT B~~ **EXHIBITS B and C** and Event line items.
11. Section 3.12.5 (B) shall now read as follows:
- B. Labor for refilling trucks shall be compensated based on hourly labor and equipment rates for the items listed in ~~EXHIBIT B~~ **EXHIBITS B and C** and Event line items.



12. Section 5.2.2 shall now read as follows:

5.2.2 Weighted Criteria

Qualifications and Experience: A) Firm background, history, and overall experience; B) Staff experience and resumes - specifically, operational, and administrative personnel assigned to the City	15% <u>25%</u>
Operational Plan for the City: A) Subcontractor Plan; B) Quality control and customer service plans; C) Organizational Structure of Firm	25%
Resources and Availability: A) Current workload and future commitments; B) Plan for managing multiple Florida-based contracts; C) Demonstrated financial capability	15%
Past Performance: A) Reference Checks; B) Closed, active and pending FEMA disputes, audits, or lawsuits; C) Explanation of unrecovered (deobligated) FEMA reimbursements	15%
Price Proposal	30% <u>20%</u>
Total Percent Available	100%

13. Section 5.3 shall now read as follows:

5.3 Contract Award

The City reserves the right to award a contract to that Consultant who will best serve the interests of the City. The City reserves the right, based upon its deliberations and in its opinion, to accept or reject any or all proposals. The City also reserves the right to waive minor irregularities or variations of the submittal requirements and RFP process. **The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.**

14. Section VI – Cost Proposal Page has been revised. See attached for replacement Cost Proposal Page.

15. Exhibit B shall be voided and removed. See attached.

16. New Exhibit B and Exhibit C have been added to the solicitation. Quantities and Units of Measure have remained the same. See Attached.



- A. Exhibit B represents Group A – Disaster Debris Removal Services
 - 1) Line item 5: (PPDR) removed.
 - 2) Previous line item 69: River and Canal Shoreline Restoration was removed and replaced with line item 549 Mechanized Street Streetsweeper.
 - 3) Previous line items 369-412 moved up and are now in Group A.
- B. Exhibit C represents Group B – Emergency Logistical Services
 - 1) Previous line items 70-368 have moved down and are now in Group B.

17. Updated Answers to the following Questions previously posted in the Sourcing Platform:

Q: Can the City provide the names and titles of the evaluation committee members?

A: The Evaluation Committee will now have the following 5 members: Shane Simcox, Fire Captain; Sandria Barrett-Lee, Chief Accountant; Joe Pasquariello, Assistant Building Official, Gabrielle Bush, Management Analyst; and Kim Pearson, Parks Manager.

Q: The RFP states "The City reserves the right to award a contract to more than one proposer, at the sole discretion of the City." Can the City clarify if the contracts will be categorized by order of intended activation (e.g. Primary, Secondary, Tertiary) or if there will be a pool of qualified vendors?

A: The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.

Q: If there will be a pool of qualified vendors, then how will the order of activation occur?

A: Contracted vendor will be notified by the contract administrator should an activation occur.

18. The opening date has been changed to March 11, 2024 at 2 p.m.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
Senior Procurement Specialist

Company Name: AshBritt, Inc.
(please print)

Bidder's Signature: 
Charles Knight

Date: 03/01/2024

SECTION VI - COST PROPOSAL PAGE

Proposer Name: AshBritt, Inc.

Proposer agrees to supply the products and services at the prices bid/proposed below in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

~~Notes: Provide Total Project Cost from your Submission in the Infor Sourcing Platform~~

Total Project Cost _____ \$ _____

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items 1-69) _____ \$ _____

Project Cost Group B (Line Items 70-412) _____ \$ _____

Total Project Cost (Lines Items 1-412) _____ \$ _____

Submitted by:

AshBritt, Inc.
Name (printed)

03/01/2024
Date


Signature

Corporate Secretary and Senior Vice President
Title



City of Fort Lauderdale • Procurement Services Division
 100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
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ADDENDUM NO. 5

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/1/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Section VI – Cost Proposal Page has been revised.

Project Cost Group A (Line Items ~~4-69~~ **481-549**) \$ _____

Project Cost Group B (Line Items 70-412 **550-892**) \$ _____

Total Project Cost (Lines Items 1-412 **481-892**) \$ _____

See attached for replacement Cost Proposal Page.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: **AshBritt, Inc.** _____
 (please print)

Bidder's Signature:  _____
 Charles Knight

Date: **03/01/2024** _____

SECTION VI - COST PROPOSAL PAGE

Proposer Name: AshBritt, Inc.

Proposer agrees to supply the products and services at the prices bid/proposed below in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

~~Notes: Provide Total Project Cost from your Submission in the Infor Sourcing Platform~~

Total Project Cost _____ \$ _____

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items ~~1-69~~ 481-549) \$ _____

Project Cost Group B (Line Items ~~70-412~~ 550-892) \$ _____

Total Project Cost (Lines Items ~~1-412~~ 481-892) \$ _____

Submitted by:

Charles Knight

Name (printed)

03/01/2024

Date



Signature

Corporate Secretary / SVP

Title



ADDENDUM NO. 6

**RFP No. 211
Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/4/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Exhibit B – Group A and Exhibit C – Group B in Addendum 4 are now void. Category N – Emergency Road Clearance and Debris Removal should have been included in Group A rather than Group B.
2. Revised Cost Proposal Page in Addendum 5 is now void. The above change affected Section VI – Cost Proposal Page. The page has been revised and shall now read as follows:

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items ~~1-69 481-549~~ **481-593)** \$ _____

Project Cost Group B (Line Items ~~70-412 550-892~~ **594-892)** \$ _____

Total Project Cost (Lines Items ~~1-412~~ **481-892)** \$ _____

3. See attached for voided and revised Section VI – Cost Proposal Page_R3 and Exhibit B – Group A and Exhibit C – Group B_R2.

All other terms, conditions, and specifications remain unchanged.



City of Fort Lauderdale • Procurement Services Division
100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
954-828-5933 • Fax 954-828-5576 • purchase@fortlauderdale.gov

Laurie Platkin
Senior Procurement Specialist

Company Name: AshBritt, Inc.

(please print)

Bidder's Signature: 
Charles Knight

Date: 03/05/2024

SECTION VI - COST PROPOSAL PAGE

Proposer Name: AshBritt, Inc.

Proposer agrees to supply the products and services at the prices bid/proposed below in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

~~Notes: Provide Total Project Cost from your Submission in the Infor Sourcing Platform~~

Total Project Cost _____ \$ _____

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items ~~1-69 481-549~~ **481-593**) \$ _____

Project Cost Group B (Line Items ~~70-412 550-892~~ **594-892**) \$ _____

Total Project Cost (Lines Items ~~1-412~~ **481-892**) \$ _____

Submitted by:
Charles Knight

Name (printed)

03/05/2024

Date



Signature

Corporate Secretary and SVP

Title



ADDENDUM NO. 7

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/11/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strickethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strickethrough~~ removed; **underlined bolded** is added).

1. Exhibit B – Group A, lines 526 and 526, quantity on lines should read as follows:

526	Dead Animal Carcasses Animals on Land (can be collected on shore or from shoreline)	4 <u>0.5</u>	TN	\$	-
527	Dead Animal Carcasses Animals or Fish in Waterway (collected from barge or boat)	4 <u>0.5</u>	TN	\$	-


Quantity is sourcing platform is correct.

2. System updated to allow “No Bid” line-item response when not providing pricing for Group A or Group B.
3. Solicitation Open Date has been extended to 3/13/24 at 2:00pm.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: AshBritt, Inc.
 (please print)

Bidder’s Signature: 
 Charles Knight

Date: 03/11/2024