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Tab 1. Executive Summary

TFR Enterprises, Inc. is a dedicated disaster and debris management company headquartered in Leander, Texas with operations throughout the United States.

Capacity: No job or disaster is too large for TFR to handle. Our experience speaks for itself. **In 2023, TFR managed 3,500,000 cubic yards of debris while serving more than 22 cities, counties, and state agencies across 9 states.** In response to the crippling 2020 hurricane season, TFR managed 57 simultaneous contract activations that spanned Iowa, Louisiana, Mississippi, Alabama, Texas, and Oklahoma. With a subcontractor database of more than 1,000 and a fleet of owned equipment, TFR Enterprises is prepared to tackle your greatest challenges.

Depth: Disaster response remains our primary business, but the principals of TFR have over 34 years of experience in related contracting including land clearing, stream and river clearing and diversion, tree removal, trimming and pruning on parks, golf courses, and rights-of-way, debris recycling, tub grinding, hauling, and demolition.

History: TFR Enterprises, Inc., incorporated in 1989 in Tennessee, has been performing disaster recovery contracts nationwide since Hurricane Andrew in 1992. Tipton F. Rowland, the sole stockholder of TFR Enterprises, Inc., owned and operated Robinson Tree Services, a 55-year-old company founded by his grandfather in Memphis. In 1992, TFR added a disaster response/debris management division. TFR relocated to Leander, Texas in September 2000 and sold the Robinson Tree Services division. TFR has provided debris removal and clean-up services to over 450 Federal, State, and Local governments and several private companies funded by FEMA.

In-House Capacity: TFR owns over 200 pieces of disaster-specific equipment, including a fleet of self-loading debris-hauling trucks, rubber-tired/tracked loaders, heavy-haulers, excavators, dozers, field offices, six (6) Diamond Z 1463 Tub Grinders, and two (2) Diamond Z Horizontal Grinders for vegetative debris reduction (grinding). This resource of company-owned and controlled assets allows TFR to provide an expedient response.

From one of our staging sites, located throughout the US, TFR can respond within hours to begin emergency road clearance services to provide a vital lifeline for federal, state, and local emergency responders to assess damages. TFR usually has a site ready for the acceptance of storm-generated debris in less than 24 hours. Project teams are immediately available to quantify debris, provide an overall damage estimate, and begin a recovery/removal plan.

Past Performance and Experience: Contract experience involves all phases of recovery after disasters generated by hurricanes, wind or ice storms, tornados, floods, drought, wildfires, or radical disease infestation. Services we have successfully provided in the past include:

- Debris Damage/Quantity Assessments
- Emergency Road Clearance
- Hazardous Tree, Limbs, and Root Removal
- Debris Removal from Streams and Canals
- Vegetative, C&D, HHW, and White Goods Removal from ROW and Private Property
- Demolition of Structures

Forsyth County Severe Weather

“On behalf of Forsyth County GA, I would like to acknowledge the excellent level of professionalism and service that was provided by TFR Enterprises after a severe thunderstorm occurred on July 20, 2023.”

~Thomas S. Cisco, Forsyth
County Emergency Management

- DMS Preparation, Management, Restoration, and Close-out
- Debris Reduction by Grinding, Open-Burn, and Air Curtain Incineration
- Debris Removal from DMS to Final Disposal
- Stream and Canal Restoration
- Beach and Sand Cleaning and Restoration
- Equipment and Manpower Leasing
- Contract Management Compliance

In September 2018, TFR partnered with North Carolina DOT to plan and execute emergency cut and shove services for six counties. After review, the team determined each county needed 30 push crews with a crew defined as four people: a bobcat with an operator, two sawmen/flaggers, and one supervisor with a pickup.

TFR activated resources from its extensive database on standby: 180 bobcats and 720 personnel, which were on-site and working within 24 hours. Immediately upon Florence's winds reducing to less than 40 mph, resources were mobilized to their assigned county to begin clearing roadways. This was one of the largest and most expedient push crew responses in TFR's 34 years of disaster response.

During the 2017 Hurricane Season, which saw major damage from Hurricanes Harvey, Irma, and Maria, TFR performed work simultaneously in Texas, Florida, and Puerto Rico. In addition, the Army Corps of Engineers activated our ACI Standby Debris Removal contract to assist with severe weather conditions that led to devastating mudslides. TFR received exceptional ratings on both Contractor Performance Assessment Reports from USACE.

All in all, because of the four disaster events that struck that year, the total debris handled by TFR exceeded **2,000,000.00 cubic yards**.

Financial Strength: TFR offers the knowledge to perform any size job and the financial flexibility to complete multiple large-scale projects simultaneously. This was exemplified during the 2020 Hurricane season in which TFR managed, funded, and successfully closed out 81.4 million dollars of emergency debris removal contract activations.

Safety: The safety and health of our employees continue to be the first consideration in the operation of our business. TFR Enterprises, Inc. and its principals are committed to maintaining a safe and healthy workplace for each employee by providing guidelines for safe practices and accident prevention.

Key Personnel Available to the City of Fort Lauderdale:

Tiffany Jean, Contract Manager (24-hour POC) Cell: (512) 565-0710 or tiffany@tfrinc.com

Tipton F. Rowland, CEO
Julie Rowland, CFO
Sharon Lyell, Operations Manager
Melvin Utterback, Project Manager
Roger Barfield, Safety Manager



Tab 2. Experience and Qualifications

Disasters are unpredictable. Disasters can vary in size, scope, and intensity. Yet given this inherent unpredictability, governments can take the necessary steps to ensure the safety and relief of their constituency.

At TFR, we address the needs of our clients long before the establishment of a relationship. Every project is different. Every state, county, or city, desires, and highlights different aspects of disaster relief and recovery that they deem MOST important. With this ever-changing landscape in mind, TFR continually stresses the proper due diligence and planning to fully comprehend the type of service that each client desires. We routinely review and scrutinize our operational and management plans to ensure that we present the most practical, efficient structure to complete the project. TFR's knowledgeable management team retains over 155 years of combined experience responding to hurricanes, floods, and other various disasters. Pre-planning allows TFR to respond to any project rapidly and efficiently in any location should the need arise.

TFR Spotlight

TFR has handled more than 70,000,000cy of disaster debris.

What allows TFR to provide an expedient response? Pre-planning certainly encompasses a large portion of this service. In addition, TFR maintains a fleet of over two hundred (200+) pieces of company-owned equipment pre-positioned across the Southeastern United States. By staging equipment directly outside the impact zone, TFR can respond within hours to immediately begin emergency road clearance services to provide a vital lifeline for federal, state, and local emergency responders to assess the damage. Furthermore, TFR can prep and construct a debris management site to immediately accept storm-generated debris in less than 24 hours. Mobile Command Units can be deployed to enhance response and achieve greater coordination between parties to fully augment our operational capacity and aid the organization of relief efforts. Concurrently, project teams scour the impacted area to quantify debris, deduce an overall damage estimate, and adapt a preplan accordingly.

TFR prepares for economic instability in the immediate aftermath of natural or man-made disasters by maintaining strong relationships with suppliers and organizing resources for dispatch. Additionally, TFR owns the necessary equipment to house and feed personnel temporarily as the local business community reacts and rebounds from such a disaster. Other initial and vital supplies, such as fuel, parts trailers, welders, wood, and other necessities, are brought from the home office to certify that work stoppages shall not occur due to inadequate logistics. However, the backbone of our logistical support team is our maintenance crew. TFR would not be capable of providing the timely, cost-effective service that we provide without the knowledge and experience our maintenance crew retains. With a dedicated warehouse at the home office for two (2) traveling equipment trailers, the TFR maintenance crew ensures that our equipment is functioning safely and efficiently with limited downtime. We strive to foresee any potential encumbrances and take the appropriate actions to safeguard against such occurrences.

Operationally, TFR manages on the principle of transparency. We always remain available to answer questions, address issues immediately, and submit reports on time. This is to the benefit of all parties involved, as this is a team effort to respond to a major disaster. As safety and contract responsibility are the utmost priorities of the principals and officers of TFR, it is the policy of management to see that its employees and subcontractors conduct themselves with integrity and courtesy in the performance of their duties. Following a disaster event, there is an urgency to remediate the damage and return to normalcy as

quickly as possible. The principals and officers of TFR firmly believe that this and price competitiveness can be achieved courteously and without sacrificing health, safety, and contract integrity.

Price is a large determinant of any decision an informed consumer discerns. TFR fully understands that providing the highest value-added service is sometimes not enough to, alone, secure a contract, as different clients desire different qualities in a personalized project. TFR can fulfill these needs by utilizing Company-owned equipment and manpower. These resources allow TFR to control costs, subsequently discounting prices without conceding overall quality and safety, which is a corporate must. Our mission is to provide our customers with the highest level of service at a fair and market-competitive price.

History

TFR Enterprises, Inc. is a Texas-based specialty contractor, first incorporated in 1989 in the State of Tennessee, actively participating in disaster recovery contracts nationwide since Hurricane Andrew in 1992. We have a history of safe, rapid, and professional service in the industry with federal, state, and local governments, providing expedient, cost-effective disaster debris management, removal, reduction, and cleanup services to over 450 satisfied clients, as well as numerous private industries funded by the Federal Emergency Management Agency (FEMA).

A family-owned and operated corporation headquartered in Leander, Texas, 20 miles outside Austin, Texas; TFR also owns and operates a tub-grinding division, responsible for vegetative debris reduction and recycling projects. Although disaster response remains our primary scope of business, TFR exploits natural adaptations and synergies to complement our current service offerings including land clearing, tree removal, trimming, and pruning on parks, golf courses, and right-of-way, tree repair and maintenance, debris management, tub grinding, hauling, and demolition.

TFR has completed more than 100 projects in Disaster Response in the last five (5) years. We have successfully performed on USACE projects and many other federal, state, and local government projects. In the past, TFR has received multiple multi-million-dollar task orders from our clients spanning a large geographical area. By applying our resources and an efficient operational plan, we completed each designated task on time in compliance with FEMA guidelines.

When you hire TFR Enterprises, you get us, not a General Contractor with mostly subcontractors. We will arrive on time. We will self-perform all key elements of the project to ensure our end service and in some cases much of the entire delivery order with our equipment and personnel. We can bring our camps to house our project personnel until community establishments are staffed and operational again. Our service is disaster relief and recovery, which includes the economic impact our stay will have on the local economy. Our goal is to partner with the City of Fort Lauderdale and its community to provide a full-service disaster relief and recovery effort.

Organizational Structure

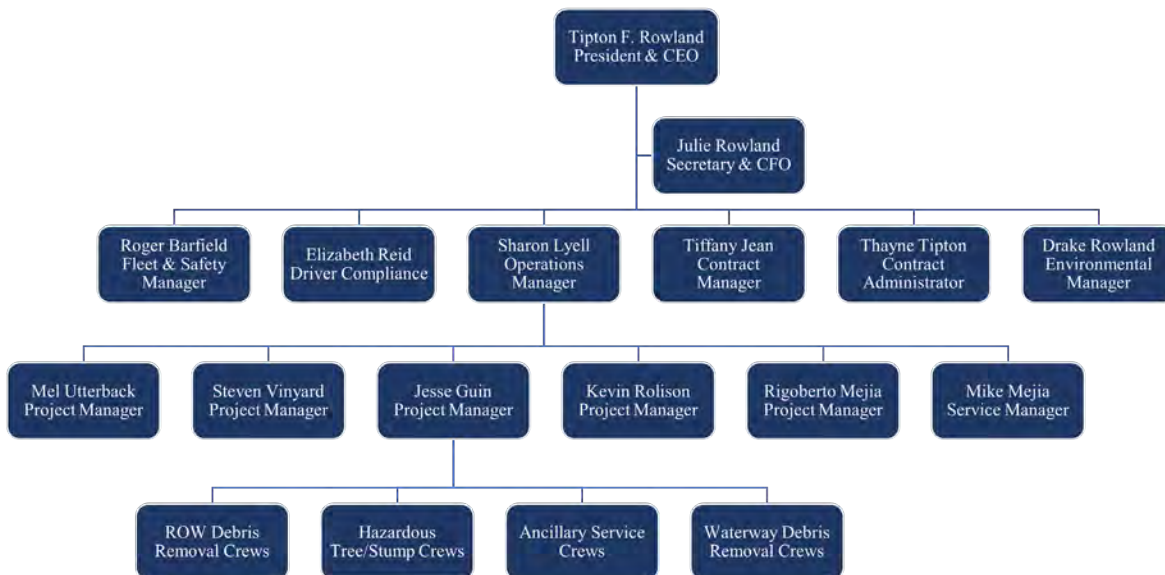
Our organization is designed to deliver proactive leadership to any area, while effectively managing all project risks and providing maximum responsiveness to our clients. We provide each client with a dedicated, proven team prepared to execute any debris management mission with the highest degree of quality, professionalism, and efficiency.

Our management approach, proven on more than 450 FEMA-funded disaster response activations, will be applied to this contract, and establish the roles and responsibilities for the debris mission's management team, as well as support personnel.

With a robust network of subcontractors and vendors and firsthand knowledge of their capabilities and performance in emergency response and debris management, we readily access the best performers to quickly support the demands we expect under this contract.

TFR's organizational structure minimizes the gap between the Operations Manager and the Project/Site Manager(s), depending on the size and scope of the response. We believe that by keeping the degree of separation between the management staff and field supervisors to a minimum, our entire team will be better connected and benefit from the increased level of communication.

Our essential employees have been chosen for their disaster recovery experience, leadership abilities, and debris expertise, as well as their ability to respond immediately to crises around the country.



Equal Employment Opportunity Employer

TFR Enterprises, Inc. provides equal employment opportunities without regard to race, color, sex, religion, national origin, age, or disability. TFR Enterprises, Inc. conforms with all applicable federal and state laws, rules, guidelines, and regulations and provides equal employment opportunities in all employment and employee relations.

Experienced Project Management

Large-Scale Events: TFR demonstrated our capabilities to respond to large-scale events following Hurricane Laura in 2020. We were activated in 36 Parishes to provide hazardous tree removals, debris removal, reduction, and final disposal for state-owned rights-of-way. In total, we supplied more than 150 debris removal crews, and 100 tree crews, managed and closed out 30 debris management sites, and removed more than 2.4 million cubic yards of debris.

Multiple Contract Activations: 2020 proved to be a catastrophic storm season. TFR responded to contract activations within **57 jurisdictions throughout Iowa, Louisiana, Oklahoma, Alabama, Mississippi, and Texas**. TFR managed 10.3 million cubic yards of debris, partnered with 74 subcontractors, certified more than 1,350 pieces of equipment, and remediated and closed out 67 debris management sites.

Meeting Client’s Needs: In August 2020, a severe weather event wreaked havoc in the state of Iowa. The Iowa Department of Homeland Security contracted TFR to grind and dispose of 1.6 million cubic yards of vegetative waste. "The professionalism, knowledge, understanding, and work ethic demonstrated by TFR Enterprises' employees is a compliment to your organization and is in keeping with the best standards of emergency response contractors everywhere," says Jordan Moser, Strategic Planner.

Financial Capability

Since the company’s incorporation in 1989, TFR has completed over 450+ federally funded debris removal contracts in its 34-year history. From a dedicated owner to experienced staff, TFR offers not only the knowledge to perform any size job but also the financial flexibility to complete multiple large-scale projects simultaneously.

Company Owned Equipment



TFR owns over 200 pieces of equipment, including debris-handling trucks, such as self-loaders, heavy-haulers, excavators, dozers, and numerous mobile command units. TFR also owns six (6) Diamond Z 1463 Tub Grinders and two (2) horizontal grinders to accommodate our client's debris reduction needs. With the industry's largest collection of tub grinders, TFR can rapidly and efficiently dispose of massive amounts of storm-generated debris.



Subcontractors

In addition, to our extensive list of company-owned equipment, TFR maintains highly valued, working relationships with over one thousand (1000) subcontractors nationwide, who are versed in TFR project procedures and multiply the resources available to the project.

Client Testimonials

Client	Testimonial
	<p>“We would like to commend TFR Enterprises for their responsiveness and diligence in removing vegetative debris following Hurricane Sally in September of 2020.” Gregory B. Smith, City Engineer (2020)</p>
	<p>“On behalf of the State of Iowa, I would like to thank TFR Enterprises for the exceptional debris removal service provided in the wake of the devastating severe weather event that impacted Iowa on August 10th, 2020. TFR’s swift response and unwavering commitment to this mission has assisted Iowans, at every level, in returning to normal life in a time when the very definition of the word “normal” seems to be ever in doubt.” Jordan Moser, Strategic Planner (2020)</p>

Client	Testimonial
	<p>“We were very pleased with the rapid deployment of equipment and resources to start the clean-up process. The workers and equipment were both top-notch and were ready to work once their boots hit the ground in Citronelle.” Jason T. Stringer, Mayor (2020)</p>
	<p>“In closing should the need arise again for debris removal services in Hancock County I hope TFR would be the one’s here to help” Vic Johnson, Hancock County Road Manager (2020)</p>
	<p>“This Hurricane, and the devastation it left behind, will stick with me the rest of my life. I hope that we never experience another storm event with the same potential for destruction. However, if we do, the assurance knowing that TFR Enterprises is ready to provide their professional services gives us the confidence we need to weather another storm.” Jeffrey Garrett, Maintenance Engineer, NCDOT (2018)</p>
	<p>“You and your team work tirelessly to achieve the mission laid out by ECC and MCAS Cherry Point. Your leadership and work ethic was much appreciated and valued.” Craig Duncan, Cherry Point Program and Project Manager (2018)</p>
	<p>“T.F.R. Enterprises, Inc. performed extremely well in an emergency environment. T.F.R. responded within less than 48 hours to the Governments need for assistance hauling debris in the Santa Barbara County area, due to rains and flooding that occurred on January 8, 2018.” Juan Martinez, Civil Engineer, United States Army Corps of Engineers (2018)</p>











Key Personnel and Staffing Approach

Experience and Qualifications of Key Personnel

TFR has assembled a team with a combined 155 years of experience in emergency debris removal, reduction, and management services. From Hurricane Andrew to the devastating effects of Hurricane Ida, TFR personnel have participated in relief efforts across the country, on different continents, and in varying debris capacities. As one of the most experienced project teams in the industry, agencies are contracting with a company deeply rooted in customer value, experience, and expediency. These principles, on which TFR is built, drive our current customer relationships and further the growth of the company.

Our team has a complete understanding of the roles, responsibilities, lines of communication, and challenges involved with rapid deployment in disaster scenarios. They can handle any debris mission they are tasked with. The TFR team has proven field-tested debris damage assessment, removal, reduction, disposal, and overall debris management experience associated with responding to natural and man-made disasters.

TFR's Management Team

Key Personnel	Contact Information	Worked Together	Industry Experience	Disaster Experience
Sharon Lyell Operations Manager	sharon@tfrinc.com (512) 576-3000	✓	18 Years	     HURRICANE TORNADO FIRE ICE / SNOW FLOODING
Tiffany Jean Contract Manager	tiffany@tfrinc.com (512) 565-0710	✓	16 Years	     HURRICANE TORNADO FIRE ICE / SNOW FLOODING
Rigo Mejia Site Manager	rigo@tfrinc.com (512) 779-7722	✓	13 Years	     HURRICANE TORNADO FIRE ICE / SNOW FLOODING
Kevin Rolison Project Manager	kevin@tfrinc.com (512) 944-8766	✓	21 Years	     HURRICANE TORNADO FIRE ICE / SNOW FLOODING
Melvin Utterback Project Manager	melvin@tfrinc.com (606) 776-9782	✓	19 Years	     HURRICANE TORNADO FIRE ICE / SNOW FLOODING
Steven Vinyard Project Manager	steven@tfrinc.com (512) 619-1087	✓	8 years	   HURRICANE ICE / SNOW FLOODING
Roger Barfield Safety Manager	roger@tfrinc.com (407) 868-0568	✓	7 Years	    HURRICANE TORNADO ICE / SNOW FLOODING

Snapshot of Certifications

- ☑ United States Army Corps of Engineers, Construction Quality Management
- ☑ United States Army Corps of Engineers, 30-Hour Construction Safety
- ☑ United States Army Corps of Engineers, Safety Level 2 Assessment
- ☑ United States Army Corps of Engineers, Debris Level Two
- ☑ National Incident Management System ICS-100,200,700,703,706,800
- ☑ OSHA 40-Hour HAZWOPER

Operations Manager: The operations manager will supervise and direct all field operations for TFR. In addition to the execution of field operations, the operations manager will ensure full compliance with all corporate, municipal, state, and federal safety and environmental policies. Duties also include:

- Direct all project managers, site managers, and safety officers.
- Assign company-owned and subcontractor resources to debris zones, ensuring that the equipment placed in each zone is the most efficient, depending upon the zone's geographic and demographic constitution.
- Maximization of debris stream recycling if possible

Contract Manager: The contract manager will be the ultimate liaison between the client and TFR for the

entirety of the debris mission. The contract manager will be available 24 hours per day, 7 days per week, with redundant communication capabilities including cell phones, satellite phones, and email. His/her responsibilities will include:

- Primary client/consulting firm point of contact.
- Receipt of client direction and development of a corporate strategy to best fulfill the client's needs.
- Communicate with the operations manager regarding mobilizing resources.
- Supervise and execute contract documents.
- Ensure all corporate reports and deliverables meet the client's expectations.

Site Manager: The site manager is responsible for all operations within their assigned debris management site, including:

- Safety compliance
- Environmental compliance and monitoring at the site.
- Proper debris segregation and reduction
- Coordination of reduction and haul-out schedules

Project Manager: The project managers are primarily responsible for the day-to-day operations within the zone(s) to which they are assigned. The responsibilities of the project managers include:

- Ensure all operational processes within their debris zone are being executed to full compliance with the FEMA Debris Management Guide/Public Assistance Program and Policy Guide
- In conjunction with the safety officer, host daily instructional and safety meetings
- Serve as initial contact and point of resolution for any complaints.
- Direct all debris crews to their assigned work zones.
- Execution of daily reports, including the keeping of a daily log of activities within their zone
- Assignment of daily road schedules

Safety Manager: The safety manager has complete responsibility and authority over all safety issues at all levels of contract performance including the power to unilaterally alter, suspend, and/or halt any operation or portion thereof that endangers or potentially endangers life, health, and safety or threatens

the protection of the environment. Includes documentation, daily reporting requirements, communication, and conducting onsite training and inspections. The safety manager is responsible for ensuring complete compliance with OSHA, USDOT, DOL, as well as all other applicable regulatory bodies.

Staffing Approach

With over 400+ on-call personnel across the U.S. and in-house equipment, the TFR team has the capacity and capability to accommodate all contract staffing requirements. We have refined our staffing process, recruiting strategies, and resource management tools to reflect lessons learned over the last decade within a wide range of contingency and disaster support contracts. With contingency-specialized recruiters and new hiring criteria for managers and superintendents, our staffing efforts have kept pace with the personnel requirements of global contingency and disaster support. To employ the most cost-effective means of accomplishing the work (e.g., self-perform, subcontract, combination) our project teams integrate subcontractors when cost-beneficial. TFR views staffing as part of an integrated and comprehensive approach to managing and executing contracts and uses named team partners along with nationwide, local, and small businesses to achieve cost and execution efficiency.

Despite the challenges that face all contingency contractors, TFR has had notable success at retaining key personnel. Central to our staffing strategy is a requirements-driven analysis of staffing needs, available resources, and an optimized execution strategy. TFR promotes a culture and work environment that supports employee longevity and satisfaction. We offer industry-competitive compensation and incentives that produce high retention rates and project continuity. Based on experience, we found that a thorough orientation: upfront, proactive, and frequent communication (initial and ongoing), detailed planning for safety, security, comfort, and competitive benefits enhances our ability to retain staff; our major subcontractors employ similar programs to retain personnel. This proven project delivery process has demonstrated our success in fully integrating in-house team members while utilizing local and small businesses on time-sensitive disaster response programs.

The TFR team is committed to identifying the local subcontractors qualified and prepared to support the recovery of their community and plans to utilize them to the extent that they are available and properly licensed. We continuously apprise subcontractors and our internal recruiters of impending requirements. Upon issuance of a task order, our key personnel meet and analyze general requirements and assignments. Area/Sector/Site Managers are selected based on alignment of experience in the technical scope of work, familiarity with the geographic area, language skills, and similar criteria. TFR firmly believes that local contractors provide the most effective means to complete the contract requirements while aiding the local economy after the impact of a disaster. We will exhaust all avenues to obtain qualified local subcontractors to meet the needs of the community while infusing the local economy with needed revenue.

Our operations manager has pre-identified qualified personnel readily available to provide immediate support to TFR once an event is identified and/or a task order is released. The TFR training program ensures that all staff remain ready to deploy and are fully capable of performing tasks safely. Our team meets all technical and quality requirements following systems and procedures for contract execution and oversight including QC, EHS, and security. Training may include in-house staff, subcontractors, and local hires. Our subcontractors will maintain their readiness to respond to an event by ensuring their employees are well-trained and equipment is maintained and properly functioning. Typical training for employees includes certifications for their service area, regularly scheduled technical skill demonstrations with TFR, and environmental health and safety practices and procedures. We do not keep personnel or laborers who cannot adhere to safety policies, as this is of the utmost importance. In addition to training, the TFR team conducts program exercises to validate operating systems and rehearse our response actions for large-scale, short-notice contingency assignments. We deliberately crafted our team to ensure nationwide and regional coverage and provide redundancy in capacity.

One key to successfully staffing - and ultimately executing multiple and concurrent contracts - is balancing the right level of program-level guidance and oversight with the local autonomy and ownership needed for task performance. Our capability to meet, sustain, and manage multiple geographic areas is focused on the numbers and types of personnel resources available nationally and locally that best support contingency scenarios. TFR's organization and coordination methodology are specifically developed for the effective execution and control of multiple simultaneous missions. Our team has a wide range of assets that ensure we can readily provide the correct mix of labor, equipment, and materials for every mission.

Our nationwide resource platform and strategic team facilitate rapid response anywhere in the country, including impacted areas with limited resources. Our team and subcontractors will follow a logistical strategy to staff each project and meet mission requirements in separate regions simultaneously as required. All support staff, subcontractors, and crews will report to the site manager. If an event impacts our operations in Leander, we may relocate to any team office that has the right capabilities, thereby mitigating the risk of a single point of failure. Assignments will be staffed with internal resources from the management team and supplemented with subcontractor resources.

Tipton Rowland
President/Chief Executive Officer

601 Leander Drive
 Leander, Texas 78641
 M: (281) 731-4398

Introduction

Tipton Rowland founded TFR Enterprises, Inc. in 1989. A disaster services division was added in 1992 to include debris management following disasters such as hurricanes, floods, ice storms, tornados, and earthquakes. Projects that have been undertaken and completed under his supervision include Vegetative and C&D Debris Removal from Rights-of-Way and streams and canals, Temporary Debris Storage and Reduction Site (TDSRS) management, weed and brush control services, tree pruning, trimming and removal services, mulch and compost production services, vegetative debris incineration (Open Burn and Air Curtain), vegetative reduction by grinding, separation and recycling of C&D debris and demolition of residential structures. Mr. Rowland has overseen 350+ separate disaster response projects, which were federally funded by the Federal Emergency Management Agency (FEMA). By providing “hands-on” oversight as President and Chief Executive Officer of TFR Enterprises, Inc., he has successfully performed as a damage assessment evaluator, cost proposal estimator, project supervisor, safety, and compliance officer, and has assisted in interacting with local government officials in developing debris management policies in compliance with State and Federal (FEMA) reimbursement regulations.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Tornado	Hardin County, TN	2023
Tornado	City of Jacksonville, AR	2023
Ice Storm	City of Cedar Park, TX	2023
Ice Storm	City of Round Rock, TX	2023
Tornado	Hale County, AL	2023
Ice Storm	City of Cedar Park, TX	2023
Ice Storm	City of Leander, TX	2023
Ice Storm	City of Round Rock, TX	2023
Hurricane Ian	Florida Dept of Environmental Protection	2022
Hurricane Ian	City of Lake Mary, FL	2022
Hurricane Ian	Lake County, FL	2022
Tornado	Hale County, AL	2022
Tornado	City of Pembroke, GA	2022
Tornado	Fulton County, KY	2022
Disaster Debris Management Projects		1992-2021

Areas of Expertise

- Director of Debris Management
- TDSR Site Locating
- Pricing of Proposals
- Negotiating Contract Terms
- Maintaining relationships with subcontractors, clients, suppliers, and vendors

Julie Rowland
Chief Financial Officer

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 Leander, Texas 78641
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Introduction

Julie Rowland joined TFR Enterprises, Inc. in 1989 and came on board full time after graduating from the University of Memphis with a bachelor’s degree. She has been involved in the overall well-being of the company since its formation. Julie has 34 years of experience in Debris Management Operations. She possesses the ability to effectively manage on-site and off-site project personnel and operations management. Julie monitors key metrics on projects and immediately acts to rectify any inefficiencies. Julie has strong relationships with customers, subcontractors, vendors, monitoring firms, and suppliers. Transparency and open communication are key to a successful emergency debris removal contract and that is Mrs. Rowland’s approach. Her leadership and ability to work in fast-paced environments make her an important asset on disaster projects. Applying lessons learned from 34 years of involvement in hundreds of projects, she has put processes and procedures in place to ensure compliance and reduce or eliminate the possibility of deficiencies. Her experience in the management of debris removal operations is unparalleled in the industry.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Tornado	Hardin County, TN	2023
Tornado	City of Jacksonville, AR	2023
Ice Storm	City of Round Rock, TX	2023
Ice Storm	City of Cedar Park, TX	2023
Hurricane Ian	Florida DEP	2022
Hurricane Ian	City of Lake Mary, FL	2022
Hurricane Ian	Lake County, FL	2022
Derecho	City of Cedar Rapids, IA	2022
Avian Flu	USDA, KY	2022
Winter Strom	Marion County, OR	2021
Ice storm	Hidalgo County, TX	2021
Hurricane Ida	City of Bogalusa, LA	2021
Hurricane Ida	Village of Folsom, LA	2021
Hurricane Ida	Town of Madisonville, LA	2021
Ice Storm	KYTC	2021
Ice Storm	City of Choctaw, OK	2021
Ice Storm	Oklahoma City, OK	2021
Disaster Debris Management Projects		1992-2020

Education/Certifications

- Bachelor of Arts- Communications, University of Memphis
- FEMA IS: 035, 037, 100, 101, 700, Debris Management Planning for State, Tribal, and Local Officials
- GHC TS 10: Debris Management & Monitoring RFPs

Drake Rowland
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Introduction

Drake Rowland is the son of the owner Tipton Rowland. He has been working at TFR since he was in high school, spending his summers assisting in any way possible. Drake has first-hand experience from the ground up with all aspects of TFR’s work. From assisting our mechanics to running job sites Drake has seen it all. He also graduated from Texas A&M University in 2018 with a bachelor’s in mechanical engineering. Since then, he has worked full-time at TFR as the Environmental Manager. In this role he has performed client outreach, ensured TFR compliance with all regulations, and other roles to help TFR run smoothly and grow as a company. Drake has extensive knowledge of the industry and knows what it takes to get the job done efficiently and correctly.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Tornado	Hardin County, TN	2023
Tornado	City of Jacksonville, AR	2023
Ice Storm	City of Leander, TX	2023
Ice Storm	City of Cedar Park, TX	2023
Texas Floods	Kingsland, Llano Co., Lee Co., TXDOT	2018
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune, NC	2018
Hurricane Florence	Brunswick, Sampson, Duplin, Onslow, NCDOT	2018
Hurricane Harvey	Victoria, Nueces, and Harris Counties, TXDOT	2017
California Mudslide	San Bernardino, CA (USACE)	2017
Hurricane Irma	Miami-Dade, FL	2017
Hurricane Matthew	District 5, Florida DOT	2016
Louisiana Floods	District 03 & 61, Louisiana DOT	2016
Texas Floods	San Marcos & Wimberly, TX	2015

Education/Certifications

- Bachelor of Science-Mechanical Engineering, Texas A&M University
- FEMA IS 005, 100, and 200.
- USACE: Construction Quality Management for Contractors, #784
- OSHA 40-Hour HAZWOPER Training
- CPR Certified

Jack Anderson
Director of Government Relations and Business Development

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 M: (407) 760-0758

Introduction

Mr. Anderson has extensive experience in government affairs and public policy, having worked in multiple roles within state government. He has served as a public affairs officer, a legislative aide in the Florida House of Representatives, and most recently as the Chief of Staff to a Florida state Senator. Mr. Anderson has in-depth knowledge of the legislative, regulatory, and political processes governing the emergency management industry, and is highly skilled at developing collaborative relationships with government entities. During his tenure in the Florida Legislature, Mr. Anderson was assigned as the legislative liaison to county emergency operations centers during Hurricanes Dorian, Laura, Eta, and Ian, assisting with intergovernmental relations and serving constituents impacted by the storms. Mr. Anderson is responsible for establishing and maintaining strong relationships with state, county, local, and tribal governments across the country to prepare for and respond to natural disasters.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Tornado	City of Jacksonville, AR	2023
Ice Storm	City of Leander, TX	2023
Ice Storm	City of Round Rock, TX	2023
Ice Storm	City of Cedar Park, TX	2023
Hurricane Ian	Tampa, FL	2022
Hurricane Eta	Palm Beach County, FL	2020
Hurricane Laura	Palm Beach County, FL	2020
Hurricane Dorian	Palm Beach County, FL	2019

Education/Certifications

- Bachelor of Science- Psychology, The University of Alabama
- FEMA: 8.a, 10.a, 11.a, 15.b, 18.23, 19.23, 20.23, 21.23, 26, 27, 29.a, 35.23, 37.23, 42.a, 45, 64.a, 66, 75, 100.c, 102.c, 107.23, 111.a, 144.a, 156, 200.c, 201, 212.b, 230.e, 235.c, 240.c, 241.c, 242.c, 244.b, 253.a, 271.a, 279.a, 289, 293, 302, 315.a, 317.a, 322, 323, 324.a, 325, 326, 395, 403, 559, 632.a, 633, 650.b, 660, 815, 904, 905, 906, 907, 908, 909, 913.a, 914, 915, 916, 1004, 1150, 2200

Kevin Rolison
Project Manager
Kevin@tfrinc.com
 601 Leander Drive
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 M: (512) 944-8766

Introduction

Mr. Rolison joined TFR Enterprises, Inc. in 2002 and immediately began taking a very hands-on approach to debris removal operations. He started as a grapple truck operator and is now a seasoned Operations Manager. He has deployed to more than 100 emergency debris removal projects for federal, state, and local government entities. Before joining TFR, Kevin had 10 years of heavy equipment and commercial truck driving experience. In 2004, Mr. Rolison served as project manager on various projects resulting from Hurricanes Charley, Frances, Jeanne, and Ivan in the state of Florida. In 2005 after Hurricane Katrina, Kevin was deployed to Louisiana and worked as a Project Manager for Belle Chase Military Base. In 2006, he deployed immediately to Texas after Hurricane Rita where he continued as a Project Manager, working simultaneously in 6 counties. His strong verbal and written communication skills, leadership skills, experience, and diplomacy quickly promoted him to project Operations Manager. Mr. Rolison’s tenure enables him to easily estimate cubic yardage at a historically accurate level, create an operational plan and efficiently execute it for a successful response to complex and diverse debris removal projects caused by natural and manmade disasters.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Tornado	City of Jacksonville, AR	2023
Hurricane Ian	Lake County, FL	2022
Hurricane Ian	FDEP	2022
Ice Storm	KYTC	2021
Hurricane Laura	Louisiana DOT	2020
Maintenance Contract	Montague County, TXDOT	2020
Hurricane Isaias	City of Corpus Christi, TX	2020
Hurricane Dorian	Beaufort, NC	2019
Hurricane Florence	Duplin, Onslow, Pender, Sampson (NCDOT)	2018
Hurricane Irma	Florida DOT, District 5	2017
Hurricane Harvey	Victoria, TXDOT	2017
Disaster Debris Management Projects		2002-2016

Education/Certifications

- FEMA IS: 020, 035, 230, 632, 633.
- DOT: 101 Safety Compliance Training, Supervisor Training
- FLDOT: Maintenance of Traffic (MOT) Advanced Course
- USACE: 30 Hour Construction Safety
- Texas: Registered Flagger
- Level 1 Antiterrorism Awareness Training
- Project Management Workshop
- 60/60 DOT Supervisor Training

Melvin Utterback
Project Manager
Mel@tfrinc.com
 601 Leander Drive
 Leander, Texas 78641
 M: (606) 776-9782

Introduction

Melvin Utterback became an integral part of the TFR Team in 2004 when he came on board to assist in the clean-up efforts following Hurricane Ivan. TFR was called upon for immediate support in debris removal and hazardous tree trimming at the Naval Air Station (NAS) Pensacola. Mel proved to be a capable self-loading grapple truck operator, as well as an excellent equipment operator with effective leadership skills. With the specialized skills and teamwork attitude that Mel possesses, he earned a swift promotion to Project Manager for TFR. After Katrina hit the Mississippi-Louisiana coast in 2005, Mel was called to the lead at Gulfport Navy Base and Belle Chase Naval Air station in New Orleans. Conditions at the bases were extremely primitive, Mel and his team slept on the ground for 6 weeks while building a man cap out of a golf course for the military and Seabees. Because of his accurate documentation, strict adherence to Job Safety Analysis, and Zero Defects, Mel is TFR’s go-to Senior Project Manager for Federal Contracts and Military installations. Mr. Utterback can successfully lead debris management crews in all operations; debris hauling, ROW emergency push, hazardous tree work, large and multiple debris site management, and grinding operations to load and haul out and final disposal. Mel has successfully managed emergency debris projects for TFR for over 19 years and has had zero recordable injuries throughout his tenure with the company. Mr. Utterback’s effective communication skills and experience with critical logistics planning continue to earn him excellent project evaluations of Emergency Debris Management contracts managed under his direction.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Hurricane Ian	FDEP	2023
Tornado	Fulton County, KY	2022
Winter Storm	Marion County, OR	2021
Ice Storm	KYTC	2021
Hurricane Zeta	Dallas County, ALDOT	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Carteret, Craven, Jones, Pamlico NCDOT	2019
Hurricane Dorian	Town of Beaufort, NC	2019
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Cherry Point Marine Air Base, NC	2018
Hurricane Florence	Camp Lejeune US Marine Air Base, NC	2018
Hurricane Irma	Plantation & Homestead, FL	2017
Hurricane Irma	Miami-Dade, FL	2017
Hurricane Matthew	District 5, FLDOT	2016
Severe Ice Storm	City of Tulsa, OK	2007
Hurricane Katrina	Gulfport, MS Naval Base	2005
Hurricane Katrina	New Orleans, LA Belle Chase	2005
Hurricane Ivan	Pensacola, FL Navy Base	2004

Steven Vinyard
Project Manager
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 M: (254) 396-2995

Introduction

Steven Vinyard joined TFR Enterprises, Inc. in June of 2015 as a field supervisor and his enthusiasm for quality and efficiency quickly led him into the role of Project Manager for emergency debris management. Mr. Vinyard has more than 20 years of hands-on experience with all types of heavy equipment, specialized machinery, and commercial trucks. His experience in operating, repairing, and maintaining all types of equipment is invaluable in managing daily operations of emergency debris removal projects. Steven’s positive attitude, willingness to help others, and clear communication skills naturally lead others to reach maximum potential in safety, production, and quality. Mr. Vinyard has participated in the successful management of more than 50 contract task orders responding to a variety of natural disasters such as hurricanes, floods, tornados, and straight-line winds. Mr. Vinyard’s experience has allowed him to become proficient in FEMA guidelines on eligibility for the right of way debris removal, hazardous leaners and hangers, stumps, right of entry requirements for private property debris removal and waterway debris removal, exceptions for gated community access as well as locating, permitting, setting up and site remediation for temporary debris management sites.

Recent Notable Events & Projects

Event	Project	Year
Tornado	City of Jacksonville, AR	2023
Ice Storm	City of Cedar Park, TX	2023
Ice Storm	City of Leander, TX	2023
Ice Storm	City of Round Rock, TX	2023
Hurricane Ian	Lake County, FL	2022
Ice Storm	Hidalgo County, TX	2021
Hurricane Ida	City of Bogalusa	2021
Hurricane Ida	Village of Folsom	2021
Hurricane Ida	Town of Madisonville	2021
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Carteret, Craven, Jones & Pamlico Counties, NCDOT	2020
Hurricane Michael	Donaldsonville, GA	2019
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune & Cherry Point, NC Military Bases	2018
Texas Floods	Lee County, Texas DOT	2018
Hurricane Irma	Florida Turnpike, Florida DOT	2017
Hurricane Irma	City of Homestead, FL	2017
Hurricane Harvey	City of Port Aransas, TX	2017
Disaster Debris Management Projects		2015-2016

Education/Certifications

- FEMA IS 035, 037, 317, and 321.
- FLDOT: Temporary Traffic Control (TTC) Advanced Course
- USACE: Construction Quality Management for Contractors #784
- Level 1 Antiterrorism Awareness Training
- CPR Certified

Juan (Mike) Mejia
Service Manager
Mike@tfrinc.com
 601 Leander Drive
 Leander, Texas 78641
 M: (512) 944-4327

Introduction

Mike Mejia joined TFR Enterprises, Inc in 2008 after Hurricane Ike made landfall in Texas. Mr. Mejia has 15 years of experience performing equipment repairs and maintenance. The specialized fleet owned by TFR requires Mike to have an in-depth knowledge of every type of equipment from Self-Loading Knuckleboom trucks to Diamond Z 1463 Tub Grinders. Mike can design and fabricate any part for any machine in our fleet during emergency debris operations, ensuring minimal to no downtime. Mike leads the maintenance crews both on-site during disaster response and in-house at the TFR Headquarters where the fleet is maintained and repaired when not responding to disasters. Mike also orders all inventory of critical replacement parts for key components as well as shop supplies and specialty tools. He also sets the priorities and schedules of equipment repairs and maintenance for all in-house mechanics. Mike oversees safety and housekeeping in the TFR shop and has successfully managed zero injuries or incidents in the last 5 years.

Recent Notable Events & Projects

Event	Project	Year
Ice Storm	Williamson County, TX	2023
Ice Storm	City of Round Rock, TX	2023
Hurricane Ian	Florida Southwestern State College	2022
Ice Storm	KYTC	2021
Ice Storm	City of Corpus Christi	2021
Hurricane Zeta	Hancock County, MS	2020
Hurricane Laura	City of Beaumont, TX	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Dorian	Sampson County, North Carolina DOT	2019
Hurricane Florence	Columbus County, NC	2019
Texas Floods	Llano County, TX	2018
Texas Floods	Kingsland, Llano Co., Lee Co., Texas DOT	2018
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Harvey	Port Aransas, TX	2017
Hurricane Harvey	Victoria, Nueces, and Harris Counties, Texas DOT	2017
Hurricane Irma	Plantation & Homestead, FL	2017
Hurricane Irma	Miami-Dade, FL	2017
Hurricane Matthew	Port St. Lucie, FL	2016
Hurricane Matthew	District 5, Florida DOT	2016
Louisiana Floods	District 03 & 61, Louisiana DOT	2016
Texas Floods	San Marcos & Wimberly, TX	2015
Texas Floods	University of Texas – Wimberly	2015
Severe Ice Storm	City of Norman, OK	2014
Disaster Debris Management Projects		2011-2013

Roger Barfield
Fleet Manager/Safety Manager

Roger@tfrinc.com
 601 Leander Drive
 Leander, Texas 78641
 M: (407) 868-0568

Introduction

Mr. Barfield joined TFR Enterprises, Inc., in 2016 following successful employment for a Heavy Highway Construction Firm out of Texas. As a safety manager in civil construction, Roger gained valuable knowledge in all aspects of Occupational Health and Safety and Project Supervision. Roger was specifically tasked with implementing road detours, road closures, bridge closures, high traffic maintenance, and direction/diversion of traffic. This experience makes him the TFR expert on ROW safety. Mr. Barfield recruits, trains, and manages all maintenance of traffic crews for TFR Department of Transportation jobs nationwide as well as flaggers on city and county projects. Roger spent several months in deteriorated conditions in Puerto Rico in response to Hurricane Maria devastating the island. He was the safety manager for debris operations for the entire eastern quadrant of the island. His supervision led to a successful zero injury and zero-incident record for that project. Roger has also served as administrator and project supervisor on 4 military bases. His position on other storm recovery contracts includes quality assurance, safety, traffic maintenance, and project superintendent.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Ice Storm	City of Round Rock, TX	2023
Hurricane Ian	State College of Florida Manatee	2022
Hurricane Ian	FDEP	2022
Hurricane Ian	Florida Southwestern State College	2022
Tornado	City of Pembroke, GA	2022
Tornado	Fulton County, KY	2022
Disaster Debris Management Projects		2016-2021

Education/Certifications

- Florida Department of Transportation, Approved Temporary Traffic Control (TTC) Advanced Course
- FEMA IS: 010, 011, 035, 037, 100, 660, and 700.
- OSHAcademy, Safety Committee Member
- OSHAcademy, Safety Committee Chair
- OSHAcademy, Occupational Safety and Health Trainer (Train-the-Trainer)
- OSHAcademy, Occupational Safety, and Health Supervisor
- OSHAcademy, Occupational Safety and Health Specialist
- OSHAcademy, Occupational Safety, and Health Professional
- OSHAcademy, Construction Safety and Health Manager
- OSHAcademy, Construction Site Safety Supervisor
- OSHA, 30-Hour General Industry Safety and Health
- USACE, Debris Level Tow
- USACE, 2017 Safety Level 2 Assessment
- NATMI, Motor Fleet Safety Basics
- NATMI, Managing Motor Fleet Safety Programs

Sharon Lyell
Operations Manager
Sharon@tfrinc.com
 601 Leander Drive
 Leander, Texas 78641
 M: (512) 576-3000

Introduction

Sharon Lyell has 30 years of experience in successful project management and quality control. As TFR’s Operations Manager, Mrs. Lyell is fully committed to the successful operations of all projects by ensuring safe and efficient productivity for every client. She has established detailed quality control procedures and measures for all aspects of performance, which encompasses both office and field operations to ensure that key metrics are met or exceeded. She has successfully overseen field operations and administration of more than one hundred thirty projects during TFR’s contract performance over the past 17 years, ensuring subcontractor conformity and project reimbursement documentation compliance for FEMA funding. She builds and maintains excellent working relationships with hundreds of qualified debris hauling and hazardous tree removal subcontractors nationwide. Sharon ensures that subcontractors are trained annually on TFR’s procedures and FEMA eligibility, guidelines, and policies. Sharon has the authority to stop work for quality issues &/or non-compliance. Sharon has extensive training and experience in quality control, quality assurance, zero defects, and process improvements. This experience has proven invaluable in assuring full compliance with Public Assistance Program and Policies throughout Emergency Debris Removal Contract performance. Sharon continually reviews FEMA policies and stays abreast of changes to policies to ensure complete satisfaction and 100% eligible funding for applicants.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Tornado	Hardin County, TN	2023
Tornado	City of Jacksonville, AR	2023
Ice Storm	City of Cedar Park, TX	2023
Ice Storm	City of Round Rock, TX	2023
Hurricane Ian	FDEP	2022
Hurricane Ian	City of Lake Mary, FL	2022
Hurricane Ian	Lake County, FL	2022
Tornado	City of Pembroke, GA	2022
Tornado	Fulton County, KY	2022
Disaster Debris Management Projects		2006-2021

Education/Certifications

- FEMA IS:037, Debris Management Planning for State, Tribal & Local Officials
- FEMA IS:037.19 Managerial Health & Safety
- USACE: Construction Quality Management for Contractors #784
- DOT: Required Safety Management Controls & Federal Motor Carrier Safety Admin Compliance
- Joint Chiefs of Staff - Level 1 Antiterrorism Awareness Training
- Project Management Workshop
- CPR Certified

Tiffany Jean
Contract Manager
Tiffany@tfrinc.com
 601 Leander Drive
 Leander, Texas 78641
 M: (512) 565-0710

Introduction

Tiffany Jean joined TFR Enterprises, Inc after graduating from Texas A&M University in 2007. She has more than 16 years of Contract Management experience where her attention to detail and responsiveness is extraordinary and her value within the organization is unparalleled. Mrs. Jean handles all contract documentation, and all city, county, and state registrations throughout the United States. Tiffany ensures field documentation on debris removal projects follows contract requirements and the Quality Control Plan for FEMA reimbursement. She stays abreast of FEMA changes in policy while maintaining excellent ongoing relationships with all TFR’s clients. This experience has proven invaluable in complying with federal regulations required by Emergency Debris Removal contract performance and documentation to receive FEMA reimbursements.

Recent Notable Events & Projects

Event	Project	Year
Windstorm	City of Topeka, KS	2023
Tornado	City of Hopkinsville, KY	2023
Tornado	Hardin County, TN	2023
Tornado	City of Jacksonville, AR	2023
Tornado	Hale County, AL	2023
Ice Storm	City of Cedar Park, TX	2023
Ice Storm	City of Leander, TX	2023
Ice Storm	City of Round Rock, TX	2023
Hurricane Ian	FDEP	2022
Hurricane Ian	Lake County, FL	2022
Hurricane Ian	City of Lake Mary, FL	2022
Hurricane Ian	Florida Southwestern State College	2022
Hurricane Ian	State College of Florida Manatee	2022
Tornado	City of Pembroke, GA	2022
Tornado	Fulton County, KY	2022
Emergency Debris Management Projects		2007-2021

Education/Certifications

- Bachelor of Arts- History, Texas A&M University
- FEMA IS: 001, 005, 035, 100, 200, 800, 906, 907, and 909.
- USACE: Construction Quality Management for Contractors, #784
- Project Management Workshop
- DOT Compliance Workshops: Audit Survival, Driver Qualification Files, Hours of Service, Maintenance Management, Accident Reporting, Supervisor Drug and Alcohol
- GHC TS 10: Debris Management
- CPR Certified

Sally Wallace
Human Resources/Driver Compliance

sally@tfrinc.com
 601 Leander Drive
 Leander, Texas 78641
 M: (512) 931-9031

Introduction

Sally Wallace joined TFR Enterprises, Inc. in February of 2018. She has over 20 years of experience in Accounting, HR, and Payroll serving as both a Full Charge Bookkeeper and Office Manager. She has experience in certified payroll for multiple jobs and has effectively handled an increase in employee count from 18 employees to 160 employees in less than two weeks when disasters strike. Sally also participates in continuing education classes to remain in compliance with DOT regulations for onboarding of CDL drivers and assists our fleet department and project management to ensure employee training and documentation of training is current.

Notable Events & Projects

Event	Project	Year
Hurricane Ida	City of Bogalusa, LA	2021
Hurricane Ida	Village of Folsom, LA	2021
Severe Weather	TXDOT- Kingsland	2021
Ice Storm	KYTC	2021
Ice Storm	City of Corpus Christi, TX	2021
Ice Storm	City of Oklahoma City, OK	2021
Ice Storm	City of Enid, OK	2020
Ice Storm	City of Blanchard, OK	2020
Hurricane Sally	City of Robertsdale, AL	2020
Hurricane Zeta	Hancock County, MS	2020
Ice Storm	City of Norman, OK	2020
Hurricane Zeta	City of Citronelle, AL	2020
Hurricane Zeta	Dallas County, Alabama DOT	2020
Hurricane Beta	City of Beaumont, TX	2020
Hurricane Laura	Rapides Parish, LA	2020
Hurricane Laura	City of Rustin, LA	2020
Hurricane Laura	Louisiana DOT	2020
Hurricane Harvey	City of Ingleside, TX	2019
Tropical Storm Imelda	City of Beaumont, TX	2019
Hurricane Dorian	Beaufort County, NC	2019
Hurricane Dorian	Duplin, Onslow, Pender, Sampson Counties, NCDOT	2019
ROW Trimming	Marshall, Texas DOT	2019
ROW Debris Removal	Bastrop, TX	2019
Hurricane Michael	Donaldsonville, TX	2019
Texas Floods	Llano County, TX	2018
Texas Floods	Kingsland, Llano Co., Lee Co., Texas DOT	2018
Hurricane Michael	Tyndall Air Force Base, FL	2018
Hurricane Florence	Camp Lejeune & Cherry Point, NC	2018
Hurricane Florence	Brunswick, Sampson, Duplin, Onslow, NCDOT	2018

Education/Certifications

- Bachelor of Management, University of Phoenix
- Mastering QuickBooks, Level 1
- CPR Certified

Thayne Tipton
Contract Administrator
thayne@tfrinc.com
601 Leander Drive
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M: (361) 401-0657

Introduction

Since joining TFR Enterprises in August 2023, Ms. Tipton has worked alongside our Contract Manager, Tiffany Jean. Thayne has been responsible for organizing and documenting contract information and plays an active role in the review and assembly of proposal submissions. With a background in Information Technology and Database Management, Thayne carefully updates records while maintaining supporting documentation and comprehensive knowledge of current projects. She continually reviews FEMA policies and reimbursement procedures to ensure compliance with the Public Assistance Program and Policy Guide.

Recent Notable Events & Projects

Event	Project	Year
Hurricane Idalia	Hamilton County, FL	2023
Hurricane Idalia	Dixie County, FL	2023
Hurricane Idalia	Madison County, FL	2023
Hurricane Idalia	Suwannee County, FL	2023

Education/Certifications

- Bachelor of Arts - English, Texas A&M University
- Technical Writing Certificate, Texas A&M University 2021
- FEMA IS: 5, 8, 10, 11, 15, 18, 19, 21, 26, 27, 29, 30, 31, 32, 35, 36, 37, 42, 45, 66, 75, 100, 102, 103, 200, 230
- CPR Certified

Key Personnel Training and Certifications

TFR’s disaster response team includes a variety of skills and certifications including NIMS Certification, Safety Certifications (OSHA), Quality Control, and Environmental Certifications.

Course ID	Description	Course ID	Description
IS-00001	Emergency Manager	IS-00200.C	Basic Incident Command System
IS-00005	Intro to Hazardous Materials	IS-00201	Forms for Incident Action Plan
IS-00010	Animals in Disaster	IS-00212	Introduction to Unified Hazard Mitigation
IS-00011	Animals in Disaster	IS-00215	Unified Federal Review Advisor Training
IS-00015	Contingency Planning for Public Safety	IS-00216	Overview of the Unified Federal Review
IS-0018	EEO Employee Course	IS-00230	Fundamentals of Emergency Mgmt.
IS-0019	EEO Supervisor	IS-00235	Emergency Planning
IS-00020	Diversity Awareness	IS-00240	Leadership and Influence
IS-00021	Civil Rights & FEMA Assistance	IS-00241	Decision Making and Problem-Solving
IS-0027	Orientation to FEMA Logistics	IS-00242	Effective Communication
IS-00029	Public Information Officer Awareness	IS-00244	Developing and Managing Volunteers
IS-0030	Mitigation E-Grants for the Subgrant	IS-00245	Federal Priorities and Allocations
IS-00035	FEMA Safety Orientation	IS-00253	Overview of FEMA Environmental/Historical
IS-00037	Managerial Safety & Health	IS-00271	Hazardous Weather & Community Risk
IS-0042	Social Media in Emergency Management	IS-00279	Flood-Prone Residential Buildings
IS-0045	Continuous Improvement (CI) Overview	IS-00289	Voluntary Agency Liaison
IS-0060	(GEOCONOPS) for Planners	IS-00293	Mission Assignment Overview
IS-00061	Geospatial Concept of Operations	IS-00302	Emergency Radiological Response
IS-0062	(GEOCONOPS) In Use	IS-00315	Incident Command System
IS-0063	Geospatial Information Infrastructure	IS-00317	Intro to CERT
IS-0064	DHS Common Operating Picture	IS-00321	Hurricane Mitigation Basics
IS-0066	Space Weather Events	IS-00322	Flood Mitigation Basics
IS-0075	Military Resources in Emergency	IS-00323	Earthquake Mitigation Basics
IS-00100	Incident Command System	IS-00324	Community Hurricane Preparedness
IS-00101	Preparing for Disaster Operations	IS-00325	Earthquake Basic Science Risk
IS-00102	Preparing for Disaster Operations	IS-00326	Community Tsunami Preparedness
IS-00103	Geospatial Information Systems	IS-00559	Local Damage Assessment
IS-00107	FEMA Travel Rules and Regulations	IS-00632	Intro to Debris Operations
IS-00120	An Introduction to Exercises	IS-00633	Debris Management
IS-00130	How to be an Exercise Evaluator	IS-00650	Building Partnerships with Tribal
IS-00144	TERT Basic Course	IS-00660	Intro to Public-Private Partnerships
IS-00156	Building Design for Homeland Security	IS-00700	Intro to National Response Partners
IS-00158	Hazard Mitigation Flood Insurance	IS-00700.B	Introduction to the NIMS
IS-00162	Hazard Mitigation Floodplain Mgmt.	IS-00703	NIMS Resource Management
IS-00200	Single Resources & Initial Action	IS-00706	NIMS Mutual Aid

IS-00727	Floodplain Management	Fred Prior	Project Mgmt. Workshop
IS-00772	IA Preliminary Damage	JKO	Antiterrorism Awareness Training
IS-00800	National Response Framework	NATMI	Motor Fleet Safety Basics
IS-00815	A-B-C of Temporary Power	NATMI	Managing Motor Fleet Safety
IS-00904	Active Shooter Prevention	Online	Registered Flagger
IS-00905	Responding to Active Shooter	OSHA	30 Hour Hazwoper
IS-00906	Basic Workplace Security	OSHA	30-Hour General Safety & Health
IS-00907	Active Shooter	OSHA	30 Hour Outreach
IS-00908	Emergency Mgmt. for Senior Officials	OSHA	40 Hour Hazwoper
IS-00909	Community Preparedness	OSHA	Construction Industry Trainers
IS-00913	Critical Infrastructure Security	OSHA	Construction Safety
IS-00915	Protecting Critical Infrastructure	OSHA	Construction Safety Manager
IS-00916	Theft and Diversion	OSHA	Construction Safety Professional
IS-01000	Public Assistance Program	OSHA	Construction Safety Specialist
IS-01001	Delivery Model Orientation	OSHA	Occupations Safety
IS-1004	FEMA Site Inspection Process	OSHA	Occupational Safety
IS-1013	Costing	OSHA	Occupational Safety Manager
IS-1150	Human Trafficking	OSHA	Occupational Safety Professional
IS-2200	Basic Emergency Operations Center	OSHA	Occupational Safety Specialist
ATEM	CPR, AED, & First Aid	OSHA	Occupational Safety Supervisor
ATSSA	Certified Flagger	OSHA	Occupational Safety Trainer
DOT 101	Safety Compliance Training	OSHA	OSHA Standards
DOT 60/60	Supervisor Training	OSHA	Safety Committee Chair
DOT Compliance	Overview and Audit Survival	OSHA	Safety Committee Member
DOT Compliance	Driver Qualification	Texas Mutual	Award of Safety Excellence
DOT Compliance	Supervisor Drug & Alcohol Training	TS10	Debris Management
DOT Compliance	Maintenance Management Workshop	TS12	Evaluating Debris Management RFP's
DOT Compliance	Accident Reporting	USACE	Construction Safety
DOT Compliance	Hours of Service	USACE	Debris Level Two
DOT Compliance	Required Safety Management	USACE	Quality Management
FEMA	Debris Management Planning	USACE	Safety Level Two
FLDOT	Maintenance of Traffic Advanced		
FLDOT	Temporary Traffic Control		

General Contractor license in the following states:

- Alabama
- Arkansas
- California
- Florida
- Louisiana
- Mississippi
- Tennessee

Financial Stability

Since the company's incorporation in 1989, TFR has completed over 450+ federally funded debris removal contracts in its 34-year history. From a dedicated owner to experienced staff, TFR offers not only the knowledge to perform any size job, but also the financial flexibility to complete multiple large-scale projects simultaneously. This was exemplified during the 2023 storm seasons in which TFR performed 22 debris missions across 9 states totaling more than \$65 Million in revenue and 3,500,000 cubic yards of debris.

With such large-scale performance across an enormous geographical area, a company must retain the financial flexibility and strength to pay subcontractors, suppliers, and employees on time, every week.

“TFR Enterprises Inc. as well as the principle’s Tipton and Julie Rowland, have been an excellent customer of the bank for over 18 years. Currently, TFR Enterprises Inc. has a \$5,000,000.00 Revolving Line of Credit that is unfunded, and they keep considerable deposits with Prosperity Bank. The Rowland’s have always performed as agreed and are a pleasure to work with.” ~ Travis Freeman, Prosperity Bank Regional President

For additional information on TFR's financial capabilities, please feel free to contact Toby Miclette or Travis Freeman. Contact information is listed for your convenience and audited financial statements are available upon request.

Financial Stability Overview

- ☑ Bonding capacity \$400,000,000.00
- ☑ Line-of-credit to fund multiple projects in multiple locations.
- ☑ Completed every project it was tasked to execute and has never been terminated for default.
- ☑ Never filed for bankruptcy and has never been involved in any liens or litigation involving financial performance or subcontractor non-payment.

Contact Information

Banking:

Prosperity Bank
Travis Freeman, Regional President
25661 I-45
The Woodlands, TX 77380
P: (281) 292-6691

Bonding:

Toby Miclette
Bowen, Miclette & Britt Insurance Agency
2800 North Loop West
Suite 1100
Houston, TX 77092
P: (713) 880-7109

Insurance:

Higginbotham Insurance
Erin Woodard, Senior Account Manager
1221 S. Mopac Expressway
Suite 160
Austin, TX 78746
P: (512) 583-1543



BOWEN, MICLETTE & BRITT INSURANCE AGENCY, LLC
 2800 NORTH LOOP WEST, SUITE 1100
 HOUSTON, TEXAS 77092
 TELEPHONE (713) 880-7100
 FACSIMILE (713) 880-7149

January 9, 2024

T.F.R. Enterprises, Inc.
 601 Leander Drive
 Leander, Texas 78641

Re: Bonding Capacity - Prequalification

To Whom It May Concern:

We are the surety bonding agent for T.F.R. Enterprises, Inc., of Leander, Texas. In this capacity, we have become very familiar with their financial, management, and operational capabilities. T.F.R. Enterprises, Inc. is bonded through Travelers Casualty and Surety Company of America (Travelers), which has an A.M. Best Rating of A++ (Superior) with a Financial Size Category of XV (Greater than or Equal to USD 2.00 Billion). Travelers has agreed to support performance and payment bonds for single projects up to \$150 Million as long as these projects fit within a \$400 Million aggregate work program.

Please note that the decision to issue performance and payment bonds is a matter between T.F.R. Enterprises, Inc., and Travelers, and will be subject to the review and approval of the contract terms, conditions and related underwriting criteria at the time the bonds are requested. We assume no liability to third parties or to you if for any reason Travelers does not execute said bonds.

We hold T.F.R. Enterprises, Inc. in the highest possible regard and it is our pleasure and privilege to recommend them for your consideration.

Very truly yours,

BOWEN, MICLETTE & BRITT INSURANCE AGENCY, LLC

David T. Miclette
 Executive Vice President

DTM / ab



PROSPERITY BANK®

Wednesday, August 30th, 2023

TFR Enterprises Inc.
601 Leander Dr.
Leander, TX 78646

RE: Banking Relationship with TFR Enterprises Inc.

To Whom it may Concern:

TFR Enterprises Inc. as well as the principle's Tipton and Julie Rowland, have been excellent customers of the bank for over 18 years. TFR Enterprises Inc. has a \$5,000,000 Revolving Line of Credit that is currently unfunded. Additionally, they keep considerable deposits with Prosperity Bank. The Rowland's have always performed as agreed and are a pleasure to work with. If you have any questions, please call me at 281-465-5323.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Katie Williams', with a stylized flourish at the end.

Katie Williams
Assistant Vice President





CERTIFICATE OF LIABILITY INSURANCE

RFP No. 211

Disaster Relief Removal and Emergency Logistical Services DATE (MM/DD/YYYY)

3/24/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an **ADDITIONAL INSURED**, the policy(ies) must have **ADDITIONAL INSURED** provisions or be endorsed. If **SUBROGATION IS WAIVED**, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Higginbotham Insurance Agency, Inc. 1221 S. Mopac Expy., Suite 160 Austin TX 78746	CONTACT NAME: Larry Sue Dunn PHONE (A/C, No, Ext): 817-347-6816 FAX (A/C, No): 817-347-6981 E-MAIL ADDRESS: ldunn@higginbotham.net														
	<table border="1"> <thead> <tr> <th>INSURER(S) AFFORDING COVERAGE</th> <th>NAIC #</th> </tr> </thead> <tbody> <tr> <td>INSURER A : Starr Indemnity & Liability Company</td> <td>38318</td> </tr> <tr> <td>INSURER B : Texas Mutual Insurance Company</td> <td>22945</td> </tr> <tr> <td>INSURER C : Starr Surplus Lines Ins. Co.</td> <td>13604</td> </tr> <tr> <td>INSURER D : Argonaut Insurance Company</td> <td>19801</td> </tr> <tr> <td>INSURER E : Tokio Marine Specialty Insurance Co.</td> <td>23850</td> </tr> <tr> <td>INSURER F : Travelers Lloyds Insurance Company</td> <td>41262</td> </tr> </tbody> </table>		INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A : Starr Indemnity & Liability Company	38318	INSURER B : Texas Mutual Insurance Company	22945	INSURER C : Starr Surplus Lines Ins. Co.	13604	INSURER D : Argonaut Insurance Company	19801	INSURER E : Tokio Marine Specialty Insurance Co.	23850	INSURER F : Travelers Lloyds Insurance Company
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INSURED T F R Enterprises Inc 601 Leander Drive Leander TX 78641	TFRENTE-02														

COVERAGES

CERTIFICATE NUMBER: 489218349

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
C	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> \$5,000 Ded BI/PD <input checked="" type="checkbox"/> *SEE DESCRIPTION GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:			1000066507211	3/31/2023	3/31/2024	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 50,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 ContractorsPollution \$ 1,000,000
A	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY			1000199116211	3/31/2023	3/31/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
E	UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DED <input checked="" type="checkbox"/> RETENTION \$ 0			PUB798753	3/31/2023	3/31/2024	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 \$
B D	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	N/A	0001209012 928948359384	3/31/2023 3/31/2023	3/31/2024 3/31/2024	<input checked="" type="checkbox"/> PER STATUTE <input checked="" type="checkbox"/> OTH-ER ** SEE DESCRIP E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
F A	Leased/Rented Equipment Leased/Rented/Hired Phy Damage			QT-660-8071X472-TLC-23 1000199116211	3/31/2023 3/31/2023	3/31/2024 3/31/2024	Limit - \$700,000 Limit Comp/Collision Ded \$2,500 Actual Cash Value \$1,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

*General Liability Deductible: \$5,000 BI/PD Per Occurrence
 *XCU is not excluded.
 *The General Liability policy includes a \$1,000,000 Contractors Pollution Limit.

**Texas Workers' Compensation Policy - 0001209012
 **All Other States (incl California) - Policy 928828359384

The General Liability and Automobile Liability policies include a blanket automatic additional insured endorsement that provides additional insured status See Attached...

CERTIFICATE HOLDER**CANCELLATION**

Information Only	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE

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LOC #: _____



ADDITIONAL REMARKS SCHEDULE

AGENCY Higginbotham Insurance Agency, Inc.		NAMED INSURED T F R Enterprises Inc 601 Leander Drive Leander TX 78641	
POLICY NUMBER		EFFECTIVE DATE:	
CARRIER	NAIC CODE	(This field is blank)	

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 **FORM TITLE:** CERTIFICATE OF LIABILITY INSURANCE

(Including Completed Ops) and General Liability, Automobile Liability and Workers' Compensation policies includes a blanket waiver of subrogation endorsement to the certificate holder when written contract requires such status.

The General Liability policy has a blanket Primary & Non Contributory endorsement that affords that coverage to certificate holders when written contract requires such status

The General Liability, Automobile Liability and Workers Compensation policy includes a blanket notice of cancellation to certificate holders endorsement, providing for 30 days' advance notice if the policy is canceled by the company other than for nonpayment of premium, 10 days' notice after the policy is canceled for nonpayment of premium. Notice is sent to certificate holders with mailing addresses on file with the agent or the company. The endorsement does not provide for notice of cancellation if the named insured requests cancellation

Excess Policy is Follow Form underlying the General Liability (Incl. Contractors Pollution), Automobile Liability and Employers Liability policies.

Past Performance on Projects of Similar Scope

Event: Severe Winter Storms, FEMA-4592-DR



**KYTC-Kentucky
Transportation Cabinet**

**Laura Hagan
Purchasing Director
200 Mero St.
Frankfort, KY 40622
(502) 782-3980**

**Performance Dates:
05/2021 to 10/2021**

DEBRIS VOLUME: 36,050 TONS

**CONTRACT VALUE:
\$4,297,152.00**

On February 8th, the state of Kentucky endured an ice storm event that left more than 150,000 homes without power. Many of these power outages were caused by broken, twisted, and uprooted trees that could not handle the sheer weight of the accumulated ice. This was only the beginning of their battle. Once the ice began to melt, the influx of water exceeded the capacity of the creeks, rivers, and drainage systems, leading to flooding in many areas. Once the power was restored and flooding had receded, the state worked to secure FEMA funding, and procure contractor assistance with debris and hazardous tree removal. The quantities of debris left behind were far more than they were capable of handling with in-house or force-account labor.

TFR Enterprises was awarded a contract by the Kentucky Transportation Cabinet in May of 2021 to remove ice storm and flood debris from state rights-of-way in ten eastern Kentucky counties. TFR management arrived on site within 24 hours of contract activation and immediately started mobilizing equipment. TFR crews removed more than 100 tons of debris within the first 72 hours following the notice to proceed.

Because of the region's geography, which includes steep embankments, high rock walls, deep valleys, and small winding roads, TFR needed to use specialized equipment to fully service the client's needs. A fleet of excavators, skilled operators, grapple trucks, sawmen, and traffic control personnel were deployed. Over 14,000 tons of garbage and thousands of hazardous trees were removed by these crews, who worked nonstop. TFR cleared more than double the expected

quantities of debris from KYTC rights-of-way in the first 30 days of work. TFR's capacity to overcome hurdles while exceeding our client's expectations were demonstrated throughout the contract, resulting in the effective completion of the work we were tasked with.

Key Personnel Assigned to this Project	Role	Contact Information
Sharon Lyell	Operations Manager	(512) 576-3000
Tiffany Jean	Contract Manager	(512) 565-0710
Roger Barfield	Project Manager	(512) 868-0568
Melvin Utterback	Project Manager	(606) 776-9782

Event: Derecho – Severe Storms, FEMA-4557-DR



**Iowa Department of
Homeland Security**

**Jordan Moser
Strategic Planner
6100 NW 78th Avenue
Johnston, IA 50131
(515) 323-4246**

**Performance Dates:
08/2020 to 02/2021**

DEBRIS VOLUME: 1,600,000 CUBIC YARDS

**CONTRACT VALUE:
\$7,722,536.00**

On August 10, 2020, an unprecedented wind event caused enormous destruction over a large portion of the State of Iowa. In response to this storm, TFR Enterprises was awarded the Derecho debris clean-up contract administered by the Iowa Department of Homeland Security. Due to the unparalleled nature of this storm, storm response rollout was slow as making the right decisions rightfully trumped quick decisions.

A mixture of communities self-performing the debris collection in the ROW combined with independent contractors hired independently to perform debris collection services led to an ambiguity in the ever-expanding scope of the job. Initial responses from communities seeking the state's help started at approximately 20 communities in 8 counties and as the debris reduction work and subsequent mulch haul outgained traction, that list quickly ballooned to 45 communities in 15 counties across the state. Initial estimates for the master agreement were in the 600,000-800,000 cubic yards of debris to process but fell just shy of 1,400,000 yards of reduced and disposed of vegetative debris at completion.

As we settled into the final scope of work, TFR staff began working with local community points of contact to eliminate any issues that would cause delays in the performance of the work. Our staff researched and secured locations for final mulch disposal and coordinated with Iowa DNR to ensure each site passed the requirements necessary for an FDS designation. Once these locations

Testimonial

“The professionalism, knowledge, insight, and work ethic, displayed by TFR Enterprises’ staff is a tribute to your company and is in keeping with the highest standards of emergency response contractors everywhere.” Jordan Moser

were state-approved, TFR staff coordinated with the state-appointed monitoring firm to eliminate potential inefficiencies and ensure monitoring staff and equipment were positioned at the necessary sites. Once all site prep had been completed, production and support equipment was placed on-site to begin debris reduction. Following a 3-4 day grinding lead time, our fleet of 8 mulch haul-out trucks followed the debris reduction crews onto the site. These 8 trucks were able to efficiently haul and dispose of approximately 300,000 yards of mulch debris at FDS sites ranging from 4-55 miles from DMS while working around inclement weather deterrents.

Due to the widely varying size of communities requesting the work, TFR staffed and equipped crews to simultaneously reduce and/or haul debris from 6 different sites. This staffing arrangement gave us the ability to consolidate multiple grinding crews with up to several hundred thousand cubic yards of debris, and at completion, enabled us to disperse crews back to smaller communities in the area. We are certainly pleased to have served a small part in helping Iowans return to normal life absent large piles of vegetive debris on every street corner and feel quite accomplished that the project was completed in the safest, most efficient, and most effective way possible.

Key Personnel Assigned to this Project	Role	Contact Information
Scott Graby	Project Manager	(615) 456-7302
Sharon Lyell	Operations Manager	(512) 576-3000
Tiffany Jean	Contract Manager	(512) 565-0710
Scott Argiro	COO	(512) 260-3322

Event: Hurricane Florence, FEMA-4393-DR



North Carolina DOT

**Jeffrey L. Garrett
Pender County
Maintenance Engineer
401 North Smith Street
Burgaw, NC 28425
(910) 259-5413**

**Performance Dates:
11/2018**

DEBRIS VOLUME: 180 CREWS FOR HOURLY CUT & TOSS

**CONTRACT VALUE:
\$2,613,534.00**

In September 2018, weather forecasters were preparing the coast of North Carolina for the “storm of a lifetime” Hurricane Florence. Three months before the formation of Florence, TFR was awarded the Pre-Event Contract with the North Carolina Department of Transportation for Emergency Cut & Shove services. TFR had a kickoff meeting shortly after the award to go over the scope of the contract and meet and greet. We expressed to the department that we had just provided over 50 cut and toss crews to Florida DOT after Hurricane Irma, to reassure them that we are not only experienced but have very recent experience in emergency roadway clearance. Three months later, TFR Project Management mobilized to North Carolina on September 12, 2018, in response to Florence. We met with key members of NCDOT to prepare for TFR’s response to debris-ridden state roads. It was determined by NCDOT and TFR after reviewing the State Maps

Testimonial

“This Hurricane, and the devastation it left behind, will stick with me the rest of my life. I hope that we never experience another storm event with the same potential for destruction. However, if we do, the assurance knowing that TFR Enterprises is ready to provide their professional services, gives us the confidence we need to weather another storm.” Jeffrey Garrett

that the 6 counties under contract each needed thirty crews. The contract defined a push crew as 4 people; a bobcat with an operator, 2 saw men/flaggers, and one supervisor with a pickup. TFR immediately activated resources from its extensive database on standby: 180 bobcats and 720 personnel. Immediately upon Florence’s winds reducing to less than 40 MPH, those resources were mobilized to their assigned county and began clearing roadways. This was one of the largest and most expedient push crew responses in TFR’s 33 years of disaster response. Many of the counties, if not all of them: Pender, Onslow, New Hanover, Brunswick, Sampson, and Duplin had severe flooding and power outages. One of the serious obstacles TFR faced with this catastrophe was the logistics of housing 720 people. Minimal hotels had power, and those had no rooms. TFR was able to engage with local business owners

as well as state offices to secure housing when the state was virtually shutting down road by road. With that said, it never affected our crew’s ability to maintain a speedy recovery and provide the client with the help they desperately needed. TFR also arranged close coordination with local and state electric authorities to report any major electrical concerns and to expedite the electrical restoration work. All agencies were contacted, and introductions were made 48 hours before landfall. This was essential, as the majority of these counties had standing floodwaters, downed trees, and debris, as well as live electrical lines often in the same location. With those obstacles addressed in the pre-event planning stages North Carolina DOT, with the help of TFR, was able to transition from disaster response to disaster recovery with minimal time and impact on the communities affected.

Key Personnel Assigned to this Project	Role	Contact Information
Roger Barfield	Project Manager	(407) 868-0568
Steven Vinyard	Project Manager	(512) 619-1087
Melvin Utterback	Project Manager	(606) 776-9782
Rigo Mejia	Project Manager	(512) 779-7722
Kevin Rolison	Project Manager	(512) 944-8766
Julie Rowland	CFO	(512) 751-9799
Sharon Lyell	Operations Manager	(512) 576-3000
Tiffany Jean	Contract Manager	(512) 565-0710

Event: Hurricane Michael, FEMA-4399-DR



Tyndall Airforce Base

Johnny Walker

Contracting Officer

501 Airey Avenue

Suite 5

Tyndall AFB, FL 32403

(850) 283-1378

Performance Dates:

02/2019 to 04/2019

**DEBRIS VOLUME: WORK ORDER 1: REDUCTION & HAUL OUT OF
151,000 CY OF VEGETATIVE DEBRIS.
WORK ORDER 2: 71,500 OPERATOR & EQUIPMENT HOURS**

**CONTRACT VALUE:
\$13,669,959.00**

On October 10, 2018, less than one month after Florence made landfall, Hurricane Michael showed up in the Florida Panhandle as a Category 4 hurricane. Michael presented the strongest winds to make US landfall since Andrew in 1992, and the damage was evident. TFR was mobilized to Florida but rode out the storm well out of the destruction way. TFR must always ensure the equipment and management is not in a dangerous position, as we cannot risk the absence of it in response. TFR's management immediately headed to Tyndall Air Force Base to help. TFR had just finished responding to Camp LeJeune and Cherry Point military installations after Hurricane Florence, so we are very familiar with the processes, procedures, and needs of these facilities. Although the base was a disaster area and looked as if combat had just ended, TFR immediately mobilized all requested resources and we were working 5 days after landfall, clearing roadways, and removing hazardous trees and hazardous limbs. We completed several work orders, vegetative and construction and demolition debris removal, tree trimming and removal, and reducing the vegetative debris by grinding and hauling out and disposal of C&D and Vegetative mulch. TFR was able to recycle vegetative debris and metal material as recycling any debris that can avoid landfills is one of our top company goals. One of the obstacles that TFR experienced in performing this project was access to the base. Their key problem with base access was that several different procedures were being used for granting access. There was a separate contractor involved so it was not done directly by the military and communications were an issue. We worked very closely with the base and the security contractor to resolve the base access issues so the work would not be interrupted, delayed, or stopped completely. Another obstacle that presented itself was the wide variety of materials that this monstrous storm created. TFR houses a staff of highly trained individuals who are proficient in the identification, removal, and storage of all

materials that are incidental to a natural or man-made disaster. TFR provided project managers with experience in military base operations to meet the expectations of the base OPSEC office. Safety and security are high priorities within TFR organization and management as well as teamwork, and teamwork is what it takes to get the job done. We were honored to help our US military facilities recover from the devastation of the 2018 Hurricanes that made US landfall.

Key Personnel Assigned to this Project	Role	Contact Information
Roger Barfield	Project Manager (Safety)	(407) 868-0568
Steven Vinyard	Project Manager (Hauling)	(512) 619-1087
Melvin Utterback	Project Manager (Hauling)	(606) 776-9782
Rigo Mejia	Project Manager (Grinding)	(512) 779-7722
Kevin Rolison	Project Manager (Tree Removal)	(512) 944-8766
Sharon Lyell	Operations Manager	(512) 576-3000
Tiffany Jean	Contract Manager	(512) 565-0710

Additional Disaster Experience

Listed below are the projects performed by TFR Enterprises, Inc. in the past 10 years including the season, storm, contract terms, and amounts. Project values with an asterisk (*) are still in progress and may increase.

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
09/23 to Present	Florida DOT- Hamilton County Kevin Couey 386-961-7059 John.couey@dot.state.fl.us	ROW Debris Removal, Reduction, Disposal, and Hazardous Tree Removal- Hurricane Idalia DR4734	\$14,129,937.00 to Date	TBD
09/23 to 01/24	Florida DOT- Dixie County Mark Hanna 352-493-6870 Mark.hanna@dot.state.fl.us	ROW Debris Removal, Reduction, Disposal, and Hazardous Tree Removal- Hurricane Idalia DR4734	\$4,714,688.00	321,815 CY 300 White Goods 10,636 Hazardous Trees
09/23 to Present	Florida DOT- Madison County Tim Whitley 352-381-4329 Timothy.whitley1@dot.state.fl.us	ROW Debris Removal, Reduction, Disposal, and Hazardous Tree Removal- Hurricane Idalia DR4734	\$15,098,597.00 to Date	TBD
09/23 to Present	Florida DOT- Suwannee County Kevin Couey 386-961-7059 John.couey@dot.state.fl.us	ROW Debris Removal, Reduction, Disposal, and Hazardous Tree Removal- Hurricane Idalia DR4734	\$18,622,181.00 to Date	TBD
09/23 to Present	Florida DEP Wes Howell 850-528-3576 wes.howell@dep.state.fl.us	ROW Debris Removal Reduction, Disposal, and Hazardous Tree Removal- Hurricane Idalia DR4734	\$5,399,718.00 to Date	TBD
08/23 to 11/23	Jefferson County, FL Shannon Metty 850-342-0223 smetty@jeffersoncountyfl.gov	ROW Debris Removal Hazardous Tree Removal Hurricane Idalia DR4734	\$1,138,239.00	61,456 CY 8,431 Hazardous Trees
08/23 to Present	Hernando County, FL Stephen Stack 352-754-4060 sstack@co.hernando.fl.us	ROW C&D Debris Removal Hurricane Idalia DR4734	107,720.00 to Date	TBD
08/23 to Present	Forsyth County, GA Joey Smith 770-205-4530 jhsmith@forsythco.com	ROW Debris Removal	\$287,078.00 to Date	TBD
07/23 to Present	Berkeley County, SC Alan Roberts 843-719-2382 Alan.roberts@berkeleycountysc.gov	Wood Waste Grinding Services	\$175,350.00 to Date	TBD
07/23	City of Topeka, KS Travis Tenbrink 785-861-5476 ttenbrink@topeka.org	Emergency ROW Debris Removal- Severe Storms	\$108,840.00	10,240 CY 125 Hours
06/23 to 07/23	City of Hopkinsville, KY Mike Perry 270-890-0601 mperry@h-ky.net	Emergency ROW Debris Removal- Severe Storms DR4702	\$112,020.00	12,000 CY
05/23 to 06/23	Hardin County, TN Lori Bearden 731-925-9943 hcsw@hardincountytn.net	Emergency ROW Debris Removal- Tornado DR4712	\$160,515.00	12,000 CY Veg & 475 Tons C&D
05/23	City of Birmingham, AL Joshua Yates 205-335-8082 joshua.yates@birminghamal.gov	Bulk Waste Hauling	\$72,000.00	590 Tons

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
04/23 to 07/23	City of Jacksonville, AR Randy Watkins 501-982-6071 rwtatkins@cityofjacksonville.net	Emergency ROW Debris Removal & Reduction- Tornado DR4698	\$411,300.00	31,480 CY
03/23 to 04/23	City of Norman, OK Joseph Hill 405-329-2524 joseph.hill@normanok.gov	Emergency ROW Debris Removal- Ice Storm DR4690	\$618,615.00	3716 Hours
03/23 to 04/23	City of Lago Vista, TX James LeBlanc 512-517-8005 james.leblanc@lagovistatexas.gov	Emergency Debris Removal & Reduction- Ice Storm DR4705	\$54,000.00	9,000 CY
02/23 to 05/23	City of Cedar Park, TX Michael Lerash 512-769-1195 michael.lerash@cedarparktx.gov	Emergency Debris Removal & Reduction- Ice Storm DR4705	\$1,608,000.00	9565 Hours
03/23 to 04/23	Williamson County, TX Leticia Gomez 512-943-1591 lgomez@wilco.org	DMS Site Support Equipment- Ice Storm DR4705	\$28,500.00	150 Hours
02/23 to 03/23	Sunset Valley, TX Dakota Burns 512-591-9102 dburns@sunsetvalley.org	Debris Reduction by Grinding- Ice Storm DR4705	\$31,900.00	2,700 CY
02/23 to 04/23	City of Round Rock, TX Ricci Strayhorn 512-801-7391 rstrayhorn@roundrocktexas.gov	Emergency Debris Removal, Reduction, & Disposal- Ice Storm DR4705	\$1,658,989.00	6662 Hours
02/23 to 05/23	City of Leander, TX Mike Neu 512-28-2745 mneu@leandertx.gov	Emergency Debris Removal, Reduction, & Disposal- Ice Storm DR4705	\$460,000.00	22,600 CY
02/23 to 03/23	Hale County, AL Frederick Powell 334-529-7453 hcengr@gmail.com	Emergency Debris Removal, Reduction, & Disposal- Tornado DR4710	\$304,000.00	25,000 CY & 200 Hazardous Trees
10/22 to 10/23	Florida DEP, FL Wes Howell 850-528-3576 wes.howell@dep.state.fl.us	Emergency Debris Removal, Reduction, & Disposal Waterway Debris Removal- Hurricane Ian DR4673	\$12,986,000.00	111,000 CY & 4,000 Hazardous Trees
10/22 to 11/22	City of Lake Mary, FL Bruce Paster 407-585-1452 bpaster@lakemaryfl.com	Emergency Debris Removal & Disposal- Hurricane Ian DR4673	\$212,000.00	939 Hours
10/22	State College of FL Manatee, FL Rebecca Ferda 941-752-5342 ferdar@scf.edu	Emergency Debris Removal & Disposal- Hurricane Ian DR4673	\$28,890.00	2,646 CY
10/22 to 12/22	Lake County, FL Mary Hamilton 352-253-6006 mary.hamilton@lakecountyfl.gov	Emergency Debris Removal, Reduction, & Disposal- Hurricane Ian DR4673	\$1,923,459.00	88,000 CY
10/22 to 11/22	FL Southwestern State College, FL Mat Mason 239-985-3497 matthew.mason@fsw.edu	Emergency Debris Removal & Disposal- Hurricane Ian DR4673	\$429,492.00	12,687 CY & 1,390 Hours
09/22	FLDOT – District 02, FL Brad Long 386-961-7067 bradford.long@dot.state.fl.us	72-Hour Push- Hurricane Ian DR4673	\$12,500.00	Standby Cut & Toss Crews
10/22	City of Cedar Rapids, IA Taylor Burgin 319-491-4164 t.burgin@cedar-rapids.org	Debris Reduction by Grinding- Derecho	\$279,160.00	54,275 CY
06/22	Hale County, AL Fredrick Powell 334-538-7453 hcengr@gmail.com	Emergency Debris Removal- Tornado	\$53,808.00	5,585 CY
06/22 to 07/22	City of Pembroke, GA Arlene Hobbs 912-653-4406	Debris Reduction by Burning- Tornado	\$79,538.00	21,210 CY

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
	clerk@pembrokega.net			
02/22	USDA, KY Billy Graham 615-210-0617 billy.m.graham@usda.gov	Vegetative Reduction by Grinding & Haul Out- Avian Flu	\$10,800.00	1,200 CY
01/22 to 02/22	Fulton County, KY Jim Martin 270-559-0192 feje@bellsouth.net	ROW Debris Removal, Reduction, & Disposal- Tornado DR4643	\$385,440.00	30,000 CY
11/21 to 04/22	Marion County, OR James Hess 503-566-4139 jwhartonhess@co.marion.or.us	ROW Debris Removal- Winter Storm DR4599	\$1,465,617.00	10,000 CY & 5,525 Hazardous Trees
09/21 to 01/22	Hidalgo County, TX Tony Forina 956-383-3112 tony.forina@co.hidalgo.tx.us	ROW Debris Removal- Ice Storm	\$630,000.00	93,600 CY
09/21 to 10/21	City of Bogalusa, LA Robert Wallace 985-732-6213 robert.wallace@bogalusa.org	ROW Debris Removal, Reduction, & Disposal- Hurricane Ida DR4611	\$82,656.00	13,225 CY
09/21 to 10/21	Village of Folsom, LA Marga Steel 985-796-5607 margrastele@villageofolsom.com	ROW Debris Removal, Reduction, & Disposal- Hurricane Ida DR4611	\$50,669.00	5,835 CY
09/21 to 10/21	Town of Madisonville, LA Kyle Matthews 985-264-9862 kylem@townofmadisonville.org	ROW Debris Removal & Disposal- Hurricane Ida DR4611	\$310,544.00	27,733 CY & 180 Hazardous Trees
07/21	Iowa DOT, IA Jody McNaughton 515-239-1298 jody.mcnaughton@iowadot.us	Vegetative Debris Reduction & Haul Out- Derecho	\$79,343.00	12,340 CY
07/21	Sac & Fox Tribe, IA Mark V. Bear 641-484-4678 mark.vbear@meskwaki-nsn.gov	Vegetative Debris Reduction by Grinding- Derecho	\$48,750.00	13,000 CY
06/21	TXDOT-Kingsland, TX Joe Muck 512-715-5702 joe.muck@txdot.gov	Waterway Debris Removal of Collapsed Bridge- Storms & Flooding	\$289,000.00	112 CY
06/21	Boyd County, KY Jason Queen 606-393-1801 jqqueen@boydcountyky.gov	Reduction of Vegetative Debris- Ice Storm DR4592	\$103,680.00	192 Hours
05/21 to 10/21	KYTC, KY Laura Hagan 502-782-3980 laura.hagan@ky.gov	Debris Removal, Reduction, & Site Restoration- Ice Storm DR4592	\$4,297,452.00	36,050 Tons
04/21 to 05/21	City of Eunice, LA Paul Carrier 337-305-1635 pccarrier@yahoo.com	ROW Debris Removal- Hurricane Laura DR4559	\$102,260.00	11,490 CY
03/21 to 06/21	City of Bastrop, LA Diane Lenoir 318-283-3301 ddlenoir@cityofbastrop.com	ROW Debris Hauling, Reduction, & Disposal- Hurricane Laura DR4559	\$946,770.00	99,660 CY
03/21 to 09/21	TXDOT-Travis County, TX Jacob Wells 512-304-8122 jacob.wells@txdot.gov	ROW Debris Removal & Disposal- Ice Storm DR4586	\$186,182.00	8,950 CY
03/21 to 04/21	City of Corpus Christi, TX Gabriel Maldonado 361-826-1986 gabrielm3@cctexas.com	ROW Debris Removal & Disposal- Ice Storm DR4586	\$671,580.00	74,620 CY
12/20 to 3/21	Hancock County, MS Ben Benvenuti 228-368-4786 ben@ccllc.us	ROW Debris Removal & Disposal- Hurricane Zeta DR4576	\$590,696.00	64,520 CY

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
02/21 to 04/21	City of Choctaw, OK Loren Bumgarner 405-390-8300 lbumgarner@choctawcity.org	ROW Debris Removal & Disposal- Ice Storm DR4587	\$375,000.00	81,694 CY
01/21 to 05/21	Oklahoma City, OK Greg Little 405-297-2105 greg.little@okc.gov	Debris Removal from City Drainage Channels- Ice Storm DR4575	\$1,450,493.00	3,680 Tons
02/21 to 06/21	Oklahoma City, OK Jacob Webb 405-919-4169 jacob.webb@okc.gov	Removal of Debris from City Parks- Ice Storm DR4587	\$351,505.00	1,770 Tons
12/20 to 01/21	City of Enid, OK Everett Glenn 580-747-2677 eglenn@enid.org	ROW Debris Removal & Disposal- Ice Storm DR4575	\$680,635.00	5,770 Tons
01/21 to 03/21	City of Blanchard, OK Robert Floyd 405-485-9392 citymanager@cityofblanchard.us	ROW Debris Removal & Disposal- Ice Storm DR4575	\$730,085.00	137,752 CY
10/20 to 02/21	City of Norman, OK Tony Mensah 405-329-2524 tony.mensah@normanok.gov	ROW Debris Removal, Grinding, Hauling, & Final Disposal- Ice Storm DR4575	\$4,054,876.00	572,400 CY & 9,995 Hazardous Trees
01/21 to 02/21	City of Citronelle, AL Tanya Williams 251-866-7977 mayor@cityofcitronelle.com	ROW Hauling, Grinding, & Final Disposal- Hurricane Zeta DR4573	\$942,531.00	75,400 CY & 2,618 Hazardous Trees
12/20 to 04/21	Alabama DOT-Dallas County, AL David Bohannon 334-269-2311 kirby.mccrary@volkert.com	ROW Hauling, Grinding, & Final Disposal- Hurricane Zeta DR4573	\$1,612,114.00	35,000 CY & 6,990 Hazardous Trees
09/20 to 03/21	City of Robertsdale, AL Gregory Smith 251-947-8955 gregsmith@robertsdale.org	ROW Hauling, Grinding, & Final Disposal- Hurricane Sally DR4563	\$2,508,447.00	420,411 CY
10/20 to 11/20	City of Beaumont, TX Patrick Bardwell 409-880-3720 patrick.bardwell@beaumonttx.gov	ROW Hauling- Hurricane Beta	\$244,625.00	Hauling Daily Rate
09/20 to 05/21	Rapides Parish, LA Corey Ashmore 318-729-5663 cashmorel@rppj.com	ROW Hauling, Grinding, & Final Disposal- Hurricane Laura DR4559	\$7,364,356.00	692,024 CY
09/20 to 10/20	City of Ruston, LA John Freeman 318-245-2398 jfreeman@ruston.org	ROW Hauling- Hurricane Laura DR4559	\$108,322.00	15,078 CY
09/20 to 05/21	Louisiana DOT, LA Seth Matherne 225-719-3424 seth.matherne@la.gov	ROW Hauling, Grinding, & Final Disposal- Hurricane Laura DR4559	\$50,777,879.00	3,095,700 CY
08/20 to 09/20	City of Beaumont, TX Patrick Bardwell 409-880-3720 patrick.bardwell@beaumonttx.gov	Rental Equipment- Hurricane Laura DR4572	\$149,201.00	Hourly Rental
09/20 to 02/21	Iowa Dept Homeland Security, IA Jordan Moser 515-323-4246 jordan.moser@iowa.gov	Reduction of Vegetative Debris- Derecho Contract #21074 & #21214	\$7,722,536.00	1,600,000 CY
09/20 to 08/21	City of Cedar Rapids, IA Taylor Burgin 319-491-4163 t.burgin@cedar-rapids.org	Reduction of Vegetative Debris- Derecho	\$10,571,166.00	3,571,339 CY
08/20 to 09/20	City of Corpus Christi, TX Gabriel Maldonado 361-244-6264 gabrielm3@cctexas.com	ROW Hauling- Hurricane Isaias	\$575,820.00	64,000 CY
07/20 to 08/20	City of Norman, OK	ROW Hauling- Severe Storms	\$150,910.00	891 Hours

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
	Tony Mensah 405-329-2524 tony.mensah@normanok.gov			
01/20 to 07/20	TXDOT-Montague County, TX Mike Hallum 940-665-5071 mike.hallum@txdot.gov	ROW Removal of Brush & Hazardous Trees-ROW Maintenance	\$335,907.00	28 Miles & 362 Hazardous Trees
11/19 to 01/20	NCDOT, Carteret, Craven, Jones, & Pamlico Counties, NC Jeremy Stroud 252-775-6103 jdstroud@ncdot.gov	ROW Hauling & Reduction of Debris- Hurricane Dorian DR4465	\$206,000.00	100,000 CY
11/19	City of Ingleside, TX Kimberly Sampson 361-776-2517 ksampson@inglesidetxt.gov	PPDR Debris & Hazardous Tree Removal- Hurricane Harvey	\$26,568.00	100,000 CY & 1,000 Hazardous Trees
10/19	City of Beaufort Christi Wood 252-728-2141 cwood@beaufortnc.org	ROW Hauling, Hazardous Tree Removal, Grinding, & Final Disposal- Hurricane Dorian DR4465	\$116,383.00	100,000 CY & 1,000 Hazardous Trees
09-19	NCDOT-Duplin County, NC Kevin Bradshaw 910-682-5100 ckbradshaw@ncdot.gov	Emergency Cut & Shove Road Clearance- Hurricane Dorian DR4465	\$17,825.00	35 Hours
09/19	NCDOT-Onslow County, NC David Sawyer 910-467-0550 dsawyer@ncdot.gov	Emergency Cut & Shove Road Clearance- Hurricane Dorian DR4465	\$32,337.00	63.5 Hours
09/19	NCDOT-Pender County, NC Patrick Riddle 910-467-0505 priddle@ncdot.gov	Emergency Cut & Shove Road Clearance- Hurricane Dorian DR4465	\$43,795.00	86 Hours
09/19	NCDOT-Sampson County, NC Kevin Bradshaw 910-682-5100 ckbradshaw@ncdot.gov	Emergency Cut & Shove Road Clearance- Hurricane Dorian DR4465	\$18,587.00	36.5 Hours
09/19 to 10/19	City of Beaumont, TX Patrick Bardwell 409-880-3720 patrick.bardwell@beaumonttx.gov	ROW Hauling- Tropical Storm Imelda DR4466	\$143,000.00	166 Roll-Off Trucks at Daily Rate
08/19 to 09/19	City of Donalsonville, GA Stephen Powell 850-209-4165 stephen.powell@gmcnetwork.com	Vegetative Debris Reduction by Grinding- Hurricane Michael DR4400	\$136,230.00	47,800 CY
02/19 to 03/19	City of Raleigh, NC Timothy Gainer 919-625-3175 timothy.gainer@raleighnc.gov	Vegetative Debris Reduction by Grinding- Hurricane Florence DR4393	\$125,056.00	42,000 CY
02/19 to 03/19	Columbus County, NC Harold Nobles 910-642-5257 hnobles@columbussco.org	Vegetative Reduction by Grinding & Disposal DR4393	\$318,000.00	40,000 CY
01/19 to 04/19	Tyndall Airforce Base, FL Johnny Walker 850-283-1378 johnny.walker.4@us.af.mil	Debris Removal & Final Disposal- Hurricane Michael DR4399	\$2,314,186.00	151,000 CY
12/18 to 01/19	TXDOT-Lee County, TX Lori Wagner 512-832-7057 lori.wagner@txdot.gov	ROW Debris Removal & Under-Bridge Debris Removal- Severe Storms & Flooding DR4416	\$61,392.00	1,600 CY
11/18 to 01/19	TXDOT-Llano County, TX Billy Carney 325-423-2762 billy.carney@co.llano.tx.us	ROW Debris Removal & Final Disposal- Severe Storms & Flooding DR4416	\$1,065,621.00	19,600 CY
10/18 to 07/19	TXDOT-Kingsland, TX Lori Wagner 512-832-7057 lori.wagner@txdot.gov	Waterway Debris Removal of Collapsed Bridge- Severe Storms & Flooding DR4416	\$7,532,510.00	13,838 Hours

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
10/18 to 07/19	(KBR) Tyndall Airforce Base, FL Bee Trajkovski 713-753-5872 brankica.trajkovski@kbr.com	AFB Emergency Debris Hauling & Reduction- Hurricane Michael DR4399	\$11,355,773.00	71,500 Hours
12/18 to 02/19	New Hanover County, NC Kim Roane 910-798-4402 kroane@nhcgov.com	Landfill Debris Management- Hurricane Florence DR4393	\$175,365.00	128 Total Day Rate
10/18 to 11/18	(EEC) Camp Lejune, NC Dan McFerrin 720-635-2237 dmcFerrin@eec.net	Utility ROW Trimming- Hurricane Florence DR4393	\$1,240,865.00	560 Total Day Rate
09/18	(EEC) Camp Cherry Point, NC Craig Duncan 210-632-2493 cduncan@eec.net	Tree Trimming, Hauling, & Debris Reduction-Hurricane Florence DR4393	\$944,455.00	378 Total Day Rate
09/18	NCDOT-Brunswick, NC Patrick Riddle 910-467-0505 priddle@ncdot.gov	Emergency Cut & Shove Road Clearance-Hurricane Florence DR4393	\$567,450.00	30 Crews & 1,170 Hours
09/18	NCDOT-Columbus County, NC Ken Clark 910-642-3760 kclark@ncdot.gov	Emergency Cut & Shove Road Clearance-Hurricane Florence DR4393	\$227,576.00	30 Crews & 1,548 Hours
09/18	NCDOT-Duplin County, NC Kevin Bradshaw 910-682-5100 ckbradshaw@ncdot.gov	Emergency Cut & Shove Road Clearance-Hurricane Florence DR4393	\$496,398.00	28 Crews & 1,023.5 Hours
09/18	NCDOT-Onslow County, NC David Sawyer 910-467-0550 dsawyer@ncdot.gov	Emergency Cut & Shove Road Clearance-Hurricane Florence DR4393	\$246,896.00	26 Crews & 761.25 Hours
09/18	NCDOT-Pender County, NC Jeff Garrett 910-259-5413 jlgarrett@ncdot.gov	Emergency Cut & Shove Road Clearance-Hurricane Florence DR4393	\$464,751.00	30 Crews & 958.25 Hours
09/18	NCDOT-Sampson County, NC Kevin Bradshaw 910-682-5100 ckbradshaw@ncdot.gov	Emergency Cut & Shove Road Clearance, Hauling, & Final Disposal-Hurricane Florence DR4393	\$2,895,617.00	30 Crews, 777 Hours, & 14,000 Tons
09/18	NCDOT-New Hanover County, NC Chris Cocker 910-387-2128 cacocker@ncdot.gov	Emergency Cut & Shove Road Clearance-Hurricane Florence DR4393	\$510,463.00	30 Crews & 1,033.5 Hours
09/18	(EEC) Parris Island, SC Barbara Growney 201-953-2790 bgrowney@ecc.net	Debris Removal & Hazardous Trees on Base-Hurricane Florence DR4393	\$66,650.00	2 Debris Removal Crews, 1 High Voltage Line Crew
08/18 to 09/18	City of Port Aransas, TX Leo Wood 228-224-2156 lwood@broaddusassociates.com	Nature Preserve Waterway Debris Removal-Hurricane Harvey DR4332	\$1,051,818.00	11,220 CY
02/18 to 03/18	USACE, CA James Constantino 213-452-3237 james.constantino@usace.army.mil	Flood Creeks/Channels Debris Hauling-CA Floods	\$6,251,020.00	45,369 CY
02/18 to 03/18	USACE, CA Tracy Eccles 661-265-7222 tracy.l.eccles@usace.army.mil	Flood Basin Debris Removal- CA Floods	\$2,379,000.00	13,051 CY
12/17 to 12/18	Puerto Rico DOT Elias Huertas 787-380-7078 etirado@dtop.pr.gov	ROW Debris Removal, Tree Trimming, Hauling, & Disposal-Hurricane Maria DR4339	\$35,404,180.00	494,974 CY & 35,411 Hazardous Trees
12/17 to 04/18	Miami-Dade, FL Jennyfer Calderon 305-375-5312 jennyfer.calderon@miamidade.gov	ROW Hauling & Debris Reduction-Hurricane Irma DR4337	\$4,450,000.00	104,500 CY

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
09/17 to 10/17	Florida Turnpike, FL Maria Connolly 954-934-1209 maria.connolly@dot.state.fl.gov	ROW Debris Removal, Tree Trimming, Hauling, & Disposal-Hurricane Irma DR4337	\$2,404,647.00	740 CY & 5,436 Hazardous Trees
09/17 to 11/17	FLDOT-District 1, FL Amy Perez 863-519-2316 amarilys.perez@dot.state.fl.gov	ROW Debris Removal, Tree Trimming, Hauling, & Disposal-Hurricane Irma DR4337	\$6,934,050.00	77,500 CY & 5,625 Hazardous Trees
09/17 to 11/17	FLDOT-District 2, FL Jennifer Curls 38-961-7561 jennifer.curls@dot.state.fl.gov	ROW Debris Removal, Tree Trimming, Hauling, & Disposal-Hurricane Irma DR4337	\$2,682,704.00	18,736 CY & 6,419 Hazardous Trees
09/17 to 02/18	FLDOT-District 5, FL Victor LoPiccolo 386-943-5287 victor.lopicollo@dot.state.fl.gov	Debris Removal, Hauling, Disposal, Street Sweeping, & Emergency Push Crews-Hurricane Irma DR4337	\$3,018,580.00	45,000 CY, 918 Miles, & 4,500 Hazardous Trees
09/17	FLDOT-District 7, FL Anita Mountjoy 813-975-6442 anita.mountjoy@dot.state.fl.gov	ROW Debris Removal, Tree Trimming, Hauling, & Disposal-Hurricane Irma DR4337	\$46,704.00	1,700 CY & 68 Hazardous Trees
09/17 to 02/18	City of Plantation, FL Steve Rodgers 954-452-2535 srodgers@plantation.org	ROW & Waterway Debris Removal-Hurricane Irma DR4337	\$8,200,063.00	500,000 CY & 12,000 Hazardous Trees
09/17 to 01/18	City of Homestead, FL Maria Pineda 305-224-4772 mpineda@cityofhomestead.com	ROW Debris Removal, Reduction, Final Disposal, & Emergency Push Crew-Hurricane Irma DR4337	\$3,568,027.00	153,600 CY, 3,600 Hazardous Trees, & 6,150 Hours
10/17 to 12/17	St. John's County, FL Benjamin Bright 904-209-0252 bbright@sjcfl.us	ROW Tree Trimming, Hauling, & Disposal-Hurricane Irma DR4337	\$622,235.00	2,100 Hazardous Trees
10/17 to 11/17	TXDOT-Victoria, TX David Stephens 361-293-4341 david.stephens@txdot.gov	ROW Debris Removal and Disposal-Hurricane Harvey DR4332	\$516,582.00	30,125 CY
09/17 to 12/17	TXDOT-Nueces County, TX Martin Horst 361-808-2261 martin.horst@txdot.gov	ROW Debris Removal, Reduction, & Final Disposal - Hurricane Harvey DR4332	\$3,603,645.00	212,000 CY
10/17 to 01/18	TXDOT-Harris County, TX Cody McKenney 281-686-9871 cody.mckenney@txdot.gov	ROW Debris Hauling & Disposal-Hurricane Harvey DR4332	\$238,150.00	13,300 CY
09/17 to 10/17	City of Beaumont, TX Tommy Gill 832-767-8118 tgill@ci.beaumont.tx.us	Emergency Pumps, Generators, & Dump Trucks for ROW Debris Removal-Hurricane Harvey DR4332	\$490,597.00	11,750 CY & 2,100 Hours
10/17	City of Dayton, TX Theo Melancon 936-258-2642 citymanager@daytonx.org	ROW Debris Removal & Disposal-Hurricane Harvey DR4332	\$29,106.00	1,000 CY
10/17 to 11/17	City of Port Lavaca, TX Jody Weaver 361-827-3601 jweaver@portlavaca.org	ROW Debris Removal & Reduction-Hurricane Harvey DR4332	\$400,451.00	34,900 CY
09/17 to 10/17	City of Sugarland, TX Ilana Harris 281-275-2497 iharris@sugarlandtx.gov	ROW Debris Removal & Disposal-Hurricane Harvey DR4332	\$45,601.00	2,000 CY

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
02/17	City of Raleigh, NC Kelly Lindsey 919-996-2202 kelly.lindsey@raleighnc.gov	Debris Reduction by Grinding & Haul Out-Hurricane Matthew DR4285	\$96,000.00	14,650 CY
10/16 to 02/17	Port St. Lucie, FL Richard Perkins 772-344-4263 rperkins@cityofpsl.com	ROW Debris Removal, Reduction, & Haul Out-Hurricane Matthew DR4283	\$2,706,514.00	100,800 CY & 5,775 Hazardous Trees
10/16 to 01/17	FLDOT-District 3, FL Rick Coe 386-740-3490 frederick.coe@dot.state.fl.us	Clearance Debris Removal, Reduction, & Disposal. Street Sweeping, Inlets Vacuuming, & Sand Hauling-Hurricane Matthew DR4283	\$12,299,889.00	146,805 CY & 57,000 Hazardous Trees
10/16 to 12/16	FLDOT-District 3, FL Amanda Mauldin 850-330-1364 amanda.mauldin@dot.state.fl.us	ROW Debris Removal & Sea Grass Removal-Hurricane Matthew DR4283	\$1,480,308.00	15,600 CY & 6,030 Hazardous Trees
10/16 to 12/16	FLDOT-District 2, FL Jennifer Smith 386-943-5367 jennifer.smith2@dot.state.fl.us	ROW Debris Removal & Disposal-Hurricane Matthew DR4283	\$1,307,107.00	3,400 CY & 6,650 Hazardous Trees
08/16 to 12/16	LADOTD-District 61, LA Mark Benton 225-379-1164 mark.benton3@la.gov	ROW Flood Debris Removal & Disposal, White Goods & E-Waste-Severe Storms & Flooding DR4277	\$3,192,347.00	240,530 CY & 2,043 Lbs. Recycled
09/16 to 12/16	LADOTD-District 03, LA Mark Benton 225-379-1164 mark.benton3@la.gov	ROW Flood Debris Removal & Disposal-Severe Storms & Flooding DR4277	\$185,039.00	17,125 CY
09/16	Iberia Parish, LA Michael Broussard 337-492-5412 mbroussard@iberiagov.net	ROW Flood Debris Removal & Disposal-Storms & Flooding DR4277	\$30,025.0	2,555 CY
03/16 to 04/17	Waste Management Landfill, OK Shawn Cockrell 405-427-1112 scockrel@wm.com	Debris Reduction Services-Single Contract, 3 Callouts	\$105,000.00	70,000 CY
06/16 to 08/16	Fort Bend County, TX Scott Wieghat 218-342-4513 scott.weighat@fortbendcounty.gov	ROW Flood Debris, E-Waste, White Goods, & HHW Removal & Disposal-Severe Storms & Flooding DR4272	\$423,187.00	48,010 CY, 20,280 Lbs. HHW, & 9,985 Lbs. E-Waste
01/16	Maryland Dept of General Services Denise Wade 240-205-3086 denise.wade@maryland.gov	ROW Snow Removal - Snowstorm DR4261	\$75,096.00	732 Hours
06/16 to 09/16	Collin County, TX Gary Enna 972-548-3700 genna@co.collin.tx.us	Debris Reduction Services-Annual Contract	\$347,752.00	94,400 CY
11/15	TXDOT, TX Jamie Witten 512-585-4678 jamie.whitten@txdot.gov	ROW Debris Removal & Disposal-Severe Storms & Flooding DR4245	\$111,779.00	10,000 CY
11/15	Bastrop County, TX Ronnie Moore 512-779-9926 ronnie@cbdeng.com	ROW Debris Removal & Disposal-Severe Storms & Flooding DR4245	\$43,469.00	5,000 CY
12/15	City of Guthrie, TX Tenny Maker 405-260-3091 tmaker@cityofguthrie.com	Debris Reduction Services-Ice Storm DR4256	\$15,000.00	10,000 CY
12/15 to 01/16	City of Edmond, OK Johnny Carter 405-216-7612	Debris Reduction Services-Ice Storm DR4256	\$175,000.00	58,500 CY

Project Dates	Contracting Agency	Description of Work	Contract Amount	Volume
	jcarter@ci.edmond.ok.us			
11/15	Guadalupe County, TX Judge Kyle Kutscher 830-303-8857 kyle.kutscher@co.guadalupe.tx.us	ROW Debris Removal & Disposal-Tornado DR4245	\$36,000.00	550 CY
09/15 to 10/15	Texas State University, TX Joel Soto 512-245-1880 js1142@txstate.edu	Debris Removal, Reduction, & Disposal-Severe Storms DR4245	\$196,400.00	11,060 CY, 370 Hazardous Trees
06/15	TXDOT-Blanco, Bastrop, Caldwell, Lee, & Hays County, TX Jamie Witten 512-585-4678 jamie.whitten@txdot.gov	Debris Removal from Bridges & Waterways-Severe Storms DR4223	\$374,000.00	9,916 CY
06/15 to 07/15	City of Martindale, TX Jordan Powell 512-398-1811 jpow@caldwellcountync.org	ROW & Park Debris Removal & Disposal-Severe Storms DR4223	\$94,000.00	9,050 CY
06/15 to 09/15	City of Wimberly, TX Mark Kennedy 512-393-2219 mark.kennedy@co.hays.tx.us	ROW Debris Removal, Reduction, & Disposal-Severe Storms DR4223	\$394,000.00	20,500 CY
06/15 to 09/15	City of San Marcos, TX Bert Stratemann 512-393-2219 bstratemann@sanmarcostx.gov	Debris Removal & Disposal-Severe Storms DR4223	\$439,500.00	12,000 CY
06/15	TXDOT-Recovery, TX Jamie Witten 512-585-4678 jamie.whitten@txdot.gov	Search & Rescue Services-Severe Storms DR4223	\$86,400.00	635 Hours
05/15 to 07/15	Caldwell County, TX Jordan Powell 512-398-1811 jpow@caldwellcountync.org	Debris Removal, Reduction, & Disposal-Severe Storms DR4223	\$29,100.00	1,300 CY
06/15 to 09/15	Hays County, TX Mark Kennedy 512-393-2219 mark.kennedy@co.hays.tx.us	ROW Debris Removal, Reduction, Disposal, White Good, E-Waste, & HHW-Severe Storms DR4223	\$489,009.00	16,764 CY
04/15 to 05/15	Town of Monterey, TN Bill Wiggins 931-839-3770 bwmanager@citlink.net	Debris Reduction Services-Ice Storm DR4211	\$30,000.00	15,000 CY
04/15 to 05/15	Overton County, TN Ben Danner 931-823-5638 overtonexec@twlakes.net	ROW Debris Removal & Disposal-Ice Storm DR4211	\$366,241.00	53,000 CY
04/15 to 05/15	Putnam County, TN Randy Porter 931-526-2161 randy.porter@putnametn.gov	ROW Debris Removal & Disposal-Ice Storm DR4211	\$1,044,000.00	102,000 CY
03/14 to 08/14	NCDOT-Davidson County, NC Brad Wall 336-487-0000 bwall@ncdot.gov	ROW Debris Removal, Hauling, & Hazardous Tree Work-Ice Storm DR4167	\$1,347,067.00	1,126 Tons & 14,530 Hazardous Trees
03/14 to 08/14	NCDOT-Guildford County, NC Brad Wall 336-487-0000 bwall@ncdot.gov	Debris Removal, Hauling, & Hazardous Tree Work-Ice Storm DR4167	\$7,627,602.00	352,100 CY & 13,850 Hazardous Trees
02/14 to 06/14	SCDOT, SC Shannon Welch 843-907-2095 welchsl@dot.state.sc.us	Debris Removal, Hauling, & Hazardous Trees-Ice Storm DR4166	\$5,814,631.00	134,000 CY & 31,150 Hazardous Trees

Experience with FEMA Reimbursement

TFR possesses an intimate understanding of the FEMA & FHWA funding and reimbursement process. **ALL TFR CLIENTS HAVE RECEIVED 100% OF THEIR ELIGIBLE REIMBURSEMENT. TFR HAS NEVER HAD A SINGLE DOLLAR DEOBLIGATED BY FEMA or the FHWA.** We understand that our client's reimbursement is directly correlated to their ability to pay TFR and we work with our clients to ensure this process is as fast and efficient as possible.

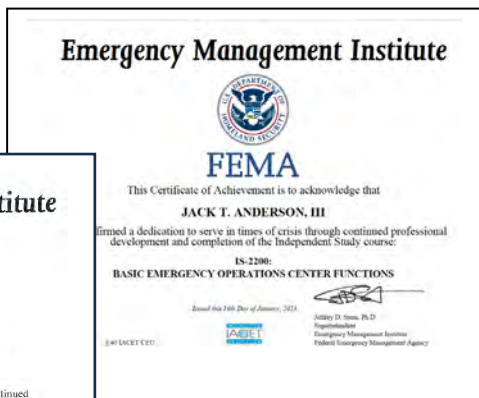
TFR personnel have conducted over 450+ federally funded projects and have gained invaluable experience and familiarity with the FEMA recording and reimbursement process conducted under the federal *Public Assistance Program*. With no turnover in our key personnel for the past ten (10) years, our employees have been working as a cohesive team to confront FEMA issues and ensure the reimbursement of our clients for 34 years. Sharon Lyell, our operations manager, in conjunction with Tiffany Jean, contract manager, leads our *FEMA Compliance Team* in all disaster-related projects. Our *FEMA Compliance Team* is deeply vetted in FEMA management and operational styles, and **NEVER** has TFR, or its officers, had a disputed claim for FEMA reimbursement. These individuals are familiar with and aware of the federal guidelines for independence in accountability and reporting as well as recognizing that it cannot perform or assume the sovereign duties of the government officials. However, this does not preclude TFR from offering guidance to aid our clients in complying with the federal *Public Assistance Program*.

FEMA Compliance Team Spotlight

FEMA Training Courses

Independent Study Course Codes:

1,5,10,11,15,18,19,20,21,27,29,30,35,37,42,45,60,61,62,63,64,66,75,100,101,102,103,107,120,130, 144,156,158,162,200,200.C,201,212,215,216,230,235,240,241,242,244,245,253,271,279,289,293,302, 315,317,321,322,323,324,325,326,559,632,633,650,660,700,700.B,703,706,727,772,800,815,904,905, 906,907,908,909,913,915,916,1000,1001,1004,1013,1150, and 2200.



Recent Performance on Major Disaster Declarations

Year	Client	Major Disaster Declaration
2023	Florida Department of Transportation	Florida Hurricane Idalia, DR-4734-FL
2023	Florida Department of Environmental Protection	Florida Hurricane Idalia, DR-4734-FL
2023	City of Jacksonville	Arkansas Severe Storms and Tornadoes DR-4698-AR
2023	City of Round Rock City of Leander City of Cedar Park City of Lago Vista City of Sunset Valley Williamson County	Texas Severe Winter Storm, DR-4705-TX
2022	Florida Department of Environmental Protection City of Lake Mary Lake County State College of Florida Manatee Florida Southwestern State College Florida DOT- District 02	Florida Hurricane Ian, DR-4673-FL
2021	City of Bogalusa Town of Madisonville Village of Folsom	Louisiana Hurricane Ida, DR-4611-LA
2021	Kentucky Transportation Cabinet Boyd County	Kentucky Severe Winter Storms, Landslides, and Mudslides, DR-4592-KY
2020	City of Choctaw Oklahoma City City of Enid City of Blanchard City of Norman	Oklahoma Severe Winter Storm, DR-4575-OK

TFR has had an initiative-taking approach to debris cleanup since Hurricane Andrew (DR-955-FL) in 1992. Implementing a comprehensive, efficient debris management plan that keeps operational flexibility to solve problems as they arise is critical to the project's success and our client's receipt of full FEMA reimbursement. After developing a debris management strategy, we strongly advise submitting it to FEMA for approval, which will alleviate any anxiety about FEMA acceptance following a disaster event.

Tab 3. Approach to Scope of Work

Event Type 1: Spot Jobs – Localized

# DMS Sites	Type of Equipment	Estimated CY	Quantity of Haul Units	Mobilization time from NTP
N/A	Chainsaw Crews Self-Loading Kucklebooms Bobcats	Hourly Cut & Shove Operations	3-5	6-12 Hours

TFR Spotlight

TFR mobilized 180 Emergency Cut & Shove Crews within 6 hours after Hurricane Florence made landfall in North Carolina. The crews responded in 6 counties and were comprised of 720 responders and 180 bobcats. Although the state was devastated with historical flooding caused by the storm, TFR had the roads and highways cleared within 72 hours

Methodology: TFR will aid local government forces in the clearing, removing, hauling, and/or reduction by chain saw of localized woody debris by cutting and removing vegetative debris to a point of two feet beyond the curb or gutter. The entire scope of this event may be performed on an hourly basis utilizing local subcontractors and company-owned resources. (The number of personnel, push equipment, and cut crews will depend on the severity of the storm.) Although a debris management site is not normally required for this type of event, if one is required, TFR can select and set up a site within 24 hours.

Event Type 2: Small Event – Widespread or County/City Wide

# DMS Sites	Type of Equipment	Estimated CY	Quantity of Haul Units	Mobilization time from NTP
1	Chainsaw Crews Self-Loading Kucklebooms Bobcats Bucket Trucks	Less than 25,000CY	5-8	24 Hours

Methodology: Using company-owned resources, TFR will provide all necessary supervision, manpower, and equipment to clear, remove, haul, recycle, and/or dispose of all types of debris. For an event of this size, we anticipate needing one debris management site, which we will either locate or use government land that may be suitable for segregation activities. Throughout the setup, maintenance, and closeout of the project, all federal guidelines and regulations will be followed. Debris types that cannot be recycled will be hauled to a permitted final disposal facility.

TFR Spotlight

Town of Madisonville, Louisiana
 Event: Hurricane Ida
 TFR provided all necessary supervision, labor, and equipment to clear, remove, haul, recycle and dispose of 27,000 cubic yards of storm debris. TFR was onsite 24-hours from notice to proceed.

TFR does not anticipate needing subcontractors in an event of this size, however, if necessary, we will pull from our list of local subcontractors first. All subcontractors will be required to adhere to all federal contract requirements and report directly to a TFR project manager.

**Event Type 3: Significant Event – Removal, Reduction, Hauling – Woody Debris Only
 Widespread or County/City Wide**

# DMS Sites	Type of Equipment	Estimated CY	Quantity of Haul Units	Mobilization time from NTP
2	Self-Loading Kucklebooms Tub Grinders Bucket Trucks DMS Support Equipment (Excavators, Dozers)	100,000 CY	20-25	24 Hours-50% 48 Hours-100%

Methodology: Using subcontractors’ and company-owned resources, TFR will provide all necessary supervision, manpower, and equipment to remove, reduce (grind and mulch) and haul woody debris to a disposal site. We will operate two debris management sites for an event of this size, which we will either locate or use government land that may be suitable for reduction activities. TFR will comply with all federal guidelines and regulations for debris management site operations.

Immediately following activation, TFR will implement an aggressive mobilization and hauling schedule. Haul trucks, bucket trucks, grinders, and support equipment will mobilize to a staging yard to begin the certification process. Next, a meeting will be held with all personnel to discuss priority routes, safety protocols, and documentation processes, and review onsite points of contact. Simultaneously, our site operations manager is constructing towers, addressing any ingress/egress issues, and reviewing the site layout plans. Finally, all bucket trucks/haul trucks have been given the green light to begin cutting and hauling operations.

TFR Spotlight
City of Choctaw, Oklahoma Event: 2021 Ice Storm TFR provided all necessary supervision, labor, and equipment to remove, reduce, haul, and dispose of 81,694 cubic yards of woody debris. TFR was onsite 24-48 hours from notice to proceed.

Safety is of utmost concern at TFR and all standard safety policies and procedures, including signage, flagging, etc., will be implemented and strictly followed. Once the vegetative material reaches the DMS, it will be stockpiled, reduced, and hauled out for final disposal. If the DMS is located near occupied structures, our quieter, but slower, horizontal grinders will be utilized to reduce noise pollution. If it is a rural area, large, high-speed tub grinders will be used.

**Event Type 4: Significant Event – Removal, Reduction, Hauling, and Separating Mixed
 Debris Widespread or County/City Wide**

# DMS Sites	Type of Equipment	Estimated CY	Quantity of Haul Units	Mobilization time from NTP
3	Self-Loading Kucklebooms Tub Grinders Bucket Trucks DMS Support Equipment (Excavators, Dozers)	250,000 CY	25-35	24 Hours-25% 48 Hours-50% 72 Hours-100%

Methodology: This event type is identical to Event Type 3, except that debris segregation on the right-of-way and at the debris management site will be mandatory. TFR will work with government representatives to create public service announcements and distribute literature on how to properly segregate material on the right-of-way.

Through clear communication, proper planning, the adaptability of our team, and their combined knowledge of the industry, we ensure that our clients receive the best service possible, maintain FEMA eligibility for reimbursement, and recover with minimal hindrance or delays.

Event Type 5: Catastrophic Event – Removal, Reduction, Hauling, and Separating Mixed Debris Widespread

# DMS Sites	Type of Equipment	Estimated CY	Quantity of Haul Units	Mobilization time from NTP
3-4	Self-Loading Kucklebooms Tub Grinders Bucket Trucks Bobcats DMS Support Equipment (Excavators, Dozers)	500,000- 1,000,000CY	50-75	24 Hours-25% 48 Hours-50% 72 Hours-100%

Methodology: The same operational process utilized for Event Type 4 will be utilized but in an expanded manner. This type of event has the potential to generate up to 1,000,000 cubic yards of debris. We will consult with Government officials to assess the appropriate number of haul units to have on the road. In jobs of this capacity, the contractor must ensure not to “flood” the impacted area with hauling units. This leads to traffic safety hazards, a slowdown in traffic flow, and increased lines at the debris management sites and landfills; however, TFR would estimate a need for 50-75 trucks and at minimum three debris management sites for this type of event. That said, our primary concern is meeting our client’s needs and we will bring on as many units as necessary to ensure that this occurs safely and expeditiously.

The operational plan remains the same as the scale of the disaster grows in destruction. We are confident in our capacity to maintain compliance, enforce safety regulations, and offer the necessary supervision, personnel, and equipment resources.

TFR Spotlight
Rapides Parish, Louisiana Event: Hurricane Laura TFR provided all necessary supervision, labor, and equipment to remove, reduce, recycle, haul, and dispose of 692,024 cubic yards of mixed debris. TFR was onsite 24 hours from notice to proceed.

Event Type 6: Catastrophic Event – Site Management -County/City Wide

# DMS Sites	Type of Equipment	Estimated CY	Quantity of Haul Units	Mobilization time from NTP
3-4	Tub Grinders DMS Support Equipment (Excavators, Dozers)	1,000,000 CY	N/A	24 Hours-25% 48 Hours-50% 72 Hours-100%

Methodology: With eight tub grinders, two horizontal grinders, and more than 200 pieces of heavy equipment, TFR can single-handedly set up, manage, operate, and close out enough debris management sites to assist the client in its recovery from the most devastating events. Our ability to mobilize owned equipment, along with equipment from a list of over 1000 subcontractors, will allow TFR to mobilize and expeditiously complete a project of any size and scope. This event may require multiple debris management sites and we're committed to providing the necessary traffic control, weighing, measuring, reduction, and recycling services simultaneously, if needed.

TFR Spotlight

Cedar Rapids, Iowa

Event: 2020 Derecho

TFR was tasked to equip, operate, and manage 8 debris management sites.

TFR managed and processed more than 3,500,000 cubic yards of debris.

Mobilization Plan

Our team has developed efficiencies to deliver exceptional service while minimizing expenses based on decades of experience conducting work on local, state, and federal contracts. We have years of experience with time-sensitive response efforts and emergency debris removal, employing fast-tracked operations to get the job done. We're also cognizant of the fact that following a disaster event, the local economy will have taken a severe hit and the income of many area residents may be temporarily impacted. Our team makes it a point to hire as many local subcontractors as possible and to purchase products and supplies from local suppliers.

Our nationwide subcontractors and vendors have locations across the US and can respond with assets to any disaster nationwide. Our operations manager will call all subcontractors and vendors and place them on 24-hour on-call "standby" and will require them to provide us with a list of available equipment, materials, personnel, and timelines for deployment.

Rapid Deployment

- ☑ **Management Team**, within 12 hours of receiving NTP, TFR will have our management team on-site.
- ☑ **Emergency PUSH Crews**, PUSH crews will immediately begin mobilizing upon notice.
- ☑ **ROW Debris Removal Crews**, hauling operations will begin 24-48 hours from NTP.
- ☑ **Hazardous Tree Removal Crews**, tree crews will begin 24-48 hours from NTP.
- ☑ **Debris Management Site Locating/Set-up**, if not previously identified, we will begin locating/site set-up operations immediately following NTP.
- ☑ **Establish Temporary Office Location**, immediately following NTP, TFR will set up a temporary office or mobilize one of our company-owned command centers.

Key Advantages of TFR's Readiness, Transition, and Mobilization Procedures

Strategic Planning and Prepositioning	Our readiness, deployment, and mobilization plans outline our steps to mobilize and execute under emergency conditions.
Pre-Event Monitoring	We maintain situational awareness of pending events through continuous monitoring of weather outlets. We begin pre-planning 72 hours before a known projected event will occur.
Continuous Training and Exercises	We will hold annual in-house training sessions and implement programs based on lessons learned from past events.
Subcontracting and Procurement	We have built a large database of specialized, pre-qualified subcontractors and vendors that allow us to procure multiple sources for labor, equipment, and required materials.
Understanding of Emergency Response Processes	We're convinced that, with more than three decades of disaster response experience, we'll exceed the objectives of this RFP.

Project Management Approach

As Prime Contractor, TFR possesses effective program management systems for overall management, reporting, cost and schedule control, and quality assurance. We have a strong track record on similar contingency contracts with USACE, FEMA, and other Federal agencies that will provide valuable lessons learned to be used when disaster strikes. To expediently serve our clients, our organizational approach features several important organizational initiatives, including an emphasis on logistics, optimized subcontractor teaming with regional and nationwide coverage, a 24/7 response from our home office, and localized, dedicated project support.

Managing On and Off-Site Personnel

In a disaster, TFR's approach to resource management is to keep the degrees of separation between the operations manager and field personnel as minimal as possible and ensure that the span of control remains manageable. We provide our managers with the authority to make swift decisions in often unforeseen circumstances. These concepts enable us to remain informed of daily operations, maintain efficiencies, and remain agile to adjust to changes.

On-Site Management

Our team's proposed key personnel have more than 155 years of debris management experience and are committed to sharing their knowledge and capabilities with our clients and mobilizing within 24 hours of notification. Our team is aware of the issues that may arise in the aftermath of a natural or man-made disaster and is prepared and experienced in dealing with them. The debris team will gain a comprehensive knowledge of project goals beyond what is stated in the written scope of work by coordinating with government and municipal disaster management personnel.



Our management structure clearly defines duties and reporting lines for our team and clients. We understand the importance of providing the management team and field personnel with defined roles and a span of control that creates a stable structure for workers functioning in a post-disaster environment. Allowing our personnel to concentrate on specific tasks allows them to focus on the project's objectives and manage them in a way that meets or surpasses all contractual standards set within the scope of work.

Daily operations and planning meetings will be attended by all key personnel to convey the status of ongoing operations, quality, safety, and scheduled activities. These meetings are meant to provide for an open discussion of problems as well as an opportunity for attendees to share ideas that will improve efficiency, safety, and quality. Meeting minutes will be kept and made available so that the project status and work assignments may be documented. The project manager will assign specific crews to localities based on the priorities established by the client's priority routes, debris volume, debris category, disposal options, and available equipment resources.

Our team management and integration plan include the following:

- Subcontract agreements

- Define protocols
- Documentation processes
- Daily/weekly schedule reviews
- Training on quality control, safety, and data reporting
- Performance reviews

Off-Site Management

When multiple missions occur, our program manager will oversee the performance of each operations manager deployed from our corporate office in Leander, Texas. He/she will provide support for subcontracting resources, lodging, fuel, equipment resources, quality control, and health and safety compliance.

Quality Control Overview

TFR has a strong quality assurance/quality control culture, a tried-and-true corporate quality management system that has been employed in all recent disasters, and a track record of high-quality recovery projects. Our quality assurance team is well-versed in corporate procedures. We confirm that the processes, equipment, and verification testing utilized on a wide range of debris removal and other recovery operations correspond to contracts and task order requirements through 3-phase inspections. (Preparatory Phase, Initial Phase, and Follow-up Inspections), we know that a one-size-fits-all approach to quality control is not realistic, based on lessons learned from previous disaster initiatives. TFR is dedicated to delivering high-quality standards in a cost-effective and timely manner while adhering to government guidelines and regulations.

Clean As You Go Policy

TFR's "Clean as you go" policy applies to all employees and subcontractors during all phases of work. It is designed to ensure and maintain the cleanliness and safety of each work zone to the highest standard. The policy places the responsibility on all workers to maintain the working environment in a clean, tidy, and safe condition at all times when carrying out duties on each pass as thoroughly as practicable.



Safety Overview

The safety and health of our employees continue to be the first consideration in the operation of our business. TFR Enterprises, Inc. and its principals are committed to maintaining a safe and healthy workplace for each employee by providing guidelines for safe practices and accident prevention. Safety is considered a condition of employment and is the responsibility of all personnel associated with TFR, whether in the capacity of employee or subcontractor. As a condition of employment, each employee is expected to use safe work practices and identify all unsafe conditions immediately. All employees/subcontractors are required to report any violations, unsafe conditions, or known safety hazards to their immediate supervisors at once. All subcontractors are subject to TFR's safety and health policy as a condition of the contract agreement.

The responsibility for the health and safety of TFR employees' rests with all levels of management. The specific areas of responsibility are as follows:

- Creating and implementing safe and healthy work practices, working conditions, and a safety mindset among all employees.
- Appointment of appropriate persons to administer the safety and health program.
- Provide a means of collecting, evaluating, and circulating safety and health information, necessary audio-visual aids, and other appropriate materials.
- Maintenance of injury and illness recordkeeping systems with periodic review and evaluation.
- Inspections of health and safety work practices and conditions in the field on a routine basis, utilizing checklists that will be reviewed with site personnel.
- All levels of management and supervisory personnel are committed to the following principles that are the foundation on which the TFR safety and health program is built:
 - All injuries and occupational illnesses can be prevented.
 - All construction and operating expenses can be reasonably safeguarded.
 - Working safely is a condition of employment.

Environmental Overview

TFR is committed to protecting the environment and preserving the Nation's historic resources while complying with applicable Federal environmental and historic preservation laws such as:

- National Historic Preservation Act
- National Environmental Policy Act
- Endangered Species Act
- Clean Water Act
- Clean Air Act
- Coastal Barrier Resources Act
- Migratory Bird Treaty Act
- Resource Conservation and Recovery Act
- Coastal Zone Management Act
- Farmland Protection Policy Act
- Fish and Wildlife Act
- Wild and Scenic Rivers Act
- Magnuson-Stevens Conservation and Management Act
- Executive Order 11988, Floodplain Management
- Executive Order 11990, Protection of Wetlands
- Executive Order 12898, Environmental Justice

The primary potential environmental impacts occur from activities related to debris management sites, individual demolition sites, and transportation activities associated with moving debris and waste along with general transportation activities.

A comprehensive Environmental Protection Plan will be prepared and submitted within five days of notice of award. It will identify specific debris management sites and specific impacts associated with the location(s). This includes site-specific information such as depth to the water table, distance to potential receptors and pathways, and the site setting parameters that may be affected by activities such as dust, odor, noise, traffic, etc. Until the specific debris site is identified, the Environmental Protection Plan cannot be finalized.

This framework is intended to demonstrate our familiarity with the requirement and our ability to deliver the submittal plan as required. It's not intended to be a complete or thorough model for the Environmental Protection Plan.

Pathways to be evaluated and issues to be addressed in the Environmental Protection Plan:

- Air/Dust, Odor, Gases, Smoke
- Water/Storm Water Runoff/Erosion Control, Leaching into Water Table
- Esthetics & Community Relations -Setbacks, Noise, Traffic, Hours of Operation, Tree Preservation, Site Restoration
- Spills and Spill Response

Special Considerations:

- Wetlands Protection
- Ground Water Recharge and Discharge
- Aquatic Food Chain Support
- Fish and Wildlife Habitat
- Fire/Rodent/Wind/Hauling Control

Primary considerations also include prevention of soil erosion and sedimentation, improved air quality, reduced noise pollution, energy conservation through site layout and design, protection of privacy by maintaining and establishing buffers between conflicting land uses, and maintaining or enhancing habitat for wildlife through final restoration.

Operational Approach

This operational plan has been thoroughly vetted over years and years of disaster-related debris management projects. Utilized in Plantation, Florida to smaller projects such as Port Aransas, Texas, the operational plan outlined below maintains the flexibility to administer and complete multiple large-scale projects simultaneously without sacrificing safety, transparency, and performance. In 2020, TFR's flexible operational plan was tested. With projects spanning Iowa, Oklahoma, Alabama, Mississippi, Texas, and Louisiana **TFR operated, funded, and closed out 57 simultaneous projects with a total value of over \$76 MIL.**

Planning and Preparation

Preparation is the be-all of good emergency management. As such, TFR offers annual on-site training and tabletop exercises for all clients wishing to participate. Usually lasting 4 to 5 hours, TFR conducts the training service in the months preceding Hurricane Season on simulated events developed by TFR. In the past, we have offered this value-added service to clients to familiarize ourselves with key emergency management officials and local agencies designated to the project. TFR believes understanding the needs of the local officials allows us to tailor-make a debris management plan that best suits the community.

With TFR's expertise and guidance, together, the client and TFR will develop a complete, full-service debris management plan that anticipates encumbrances, highlights transparency, emphasizes expediency, and forces accuracy. The preparation and experience gained during our training exercises will position local officials to respond quickly and realize full FEMA reimbursement. Additionally, by identifying key elements, such as debris management sites and staging locations, TFR can rapidly mobilize to ensure an efficient response immediately following the storm.

Monitor

The 72 hours before the landfall of a forecasted event is crucial in ensuring an effective response. Typically, 48 to 72 hours before the anticipated impact, members of our contract administration department begin contacting our list of qualified subcontractors, with priority given to those closest to the anticipated strike area and determining their ability to commit, estimated response time if tasked, and access to temporary lodging or fuel sources if required. Simultaneously our fleet manager begins identifying potential resource needs, contacts vendor partners, and notifies the shop manager and operators of potential for deployment. Project managers assist in the securing of subcontractor commitment, in-house labor force availability, and logistic planning for post-storm response. Within 24 to 48 hours of the projected impact, and as the probability becomes less marginal, the previously listed subcontractors are contacted and placed in a standby state. The fleet manager ensures that all operators and support personnel are on standby, and that equipment is prepped and ready for immediate dispatch if needed. During the last 24 hours before the landfill, and upon notification from the customer or our administrative staff's direction, mobilization of

Supporting Communities from the Ground Up

Ready

With years of experience helping hundreds of customers, TFR offers a deep understanding of the disaster recovery process. We help our clients put together a plan before a disaster strikes so that they will be ready to respond when it does.

React

TFR hits the ground running as soon as a disaster strike. We can mobilize our expert project managers, crews, and state-of-the-art equipment within hours.

Respond

TFR carefully coordinates every disaster recovery/debris management plan to meet the needs of the community. Our deep planning and project expertise enable us to provide extremely accurate time/cost estimates and meet or exceed all project expectations.

Recover

TFR provides support and technical assistance to help clients navigate a complex maze of state and federal public assistance programs, including FEMA reimbursements, to help disaster-impacted communities get back on their feet as quickly as possible.

resources will begin. Project management, equipment, and personnel mobilized before landfall will stage at a determined location outside of the impact area and remain in contact with contract administration and the client for instructions on when to proceed. If push crews have been requested, pre-event staging will typically be determined by the contracting agency requesting push assistance.

Notice to Proceed

Immediately following a notice to proceed, TFR will schedule a kick-off meeting with government officials to discuss our mobilization plan.

Mobilization of Personnel and Equipment-

Once initial assessments are completed either by the client or TFR, and the need for contract activation is agreed upon, TFR will enter the mobilization phase. During this phase, project managers on the ground will work closely with fleet management at headquarters to coordinate the dispatch of resources. Project managers will take into consideration the magnitude of the event, the services for which TFR is contracted, assessments by the client, in-house assessments, and various other factors when determining the number and type of resources that are required to best serve the client. The timeline for mobilization is typically 24 hours from notice to proceed.

Lodging and Life Support Services

TFR's office staff ensures the availability of lodging for field employees, through various means. When available TFR will utilize local hosts such as hotels, Airbnb, VRBO, or similar services. When local resources are unavailable due to being at capacity, power, or water is unavailable, or other circumstances, TFR can dispatch multiple portable housing units. Using company-owned water trucks and on-hand generators, these units can self-sustain for extended periods or until services are restored.

Equipment and Personnel Check-In

Once the staging area has been determined and resources dispatched, TFR along with the client or monitor firm representing the client will complete the certification process. Each debris hauling unit will be measured for capacity or weight, depending on contractual specifications. Units are assigned a number that is visible on the truck placard for identification and record-keeping purposes. Tree trimming and other specialized equipment will be assigned a number and placard for the purposes mentioned above. This entire process should be thoroughly documented with copies of documentation provided to both the client and contractor.

Work Hours

For safety purposes, debris removal crews will work 12-hour shifts during daylight hours, seven days a week, unless the contract specifies otherwise. If requested, debris site operations may be conducted 24 hours a day, with adequate lighting and necessary safety precautions in place.

Daily Operation Meetings

The cornerstone of the debris removal efforts will be daily operating meetings, which will allow employees and subcontractors to identify and address any challenges that may arise during the recovery process. Agenda items may include gathering daily reports, problems encountered in the field, damage claims, additional resources needed, production concerns, and future assignments.

The primary purpose of daily meetings will be to promote open lines of communication between TFR staff, adjust daily production as needed, and resolve any issues or damage claims. Open channels of communication have been shown to promote exceptional results and collaboration among project participants.

Safety/Toolbox Meetings

Our safety manager, Roger Barfield, will conduct monthly safety meetings with our management team to discuss safe working conditions and review job site safety practices. In these meetings, he will review TFR's corporate position on occupational safety, health, and regulatory compliance. He will also hold weekly group safety meetings and project managers will each hold daily toolbox meetings for debris removal crews, operators, laborers, and support staff to discuss known hazards, analyze near misses, and review any employee safety concerns.

Debris Management Operations

The devastating remains of a natural disaster can leave a trail of fallen and uprooted trees, branches, hazardous stumps, and other small and large vegetative debris. Construction and demolition debris, as well as specialty wastes, can be found throughout the waste stream.

Eligible Debris

TFR should only be handling materials that originated from a natural or man-made disaster, the legal responsibility of the client, located on public rights-of-way, and excluding debris from commercial sources and unimproved property. The quality control manager shall train all field personnel on material classifications and any questionable debris shall be addressed immediately.

Passes

TFR will comply with the number of passes required within the contract.

Work Zone Safety and Traffic Control

Our corporate safety manager reviews each contract during the kick-off stage. With the scope of work in mind, an initial safety plan is formulated and conveyed to the project managers responsible for field operations. Our project managers are knowledgeable in the standards set forth by the American Traffic Safety Services Association and the Occupational Safety & Health Act. This knowledge is used to identify hazards and means of mitigation. During the hazard identification stage, many factors are taken into consideration. These include but are not limited to overhead hazards, electrical hazards, traffic volumes, pedestrian traffic routes that may be affected, and routing for over-dimensional vehicles. The cumulation of this data results in a complete Job Hazard Analysis, which can be communicated to employees, and implemented to allow for the most productive and safe working environment.

Right-of-Way Debris Operations

Vegetative Debris

Vegetative debris is collected from the public ROW or private property when warranted. Vegetative debris collection crews are under the direction of the project manager on-site and have been fully trained in the identification of eligible vegetative debris and its removal. Routes for collection are assigned based on client priorities and routing logistics. This collection process is documented in its entirety to allow for reimbursement and auditing purposes. The means of the collection will be determined by the geography, access, and quantities of vegetative debris to be removed.

C&D Debris

Construction and demolition debris that has been placed on the ROW for removal will be removed by our C&D collection crews. As with vegetation crews, these crew members have been fully trained in identifying eligible C&D, the processes involved with its removal, and the hazards associated with it. Routes for collection are assigned based on client priorities and routing logistics. This collection process is documented in its entirety to allow for reimbursement and auditing purposes. The means of the collection will be determined by the geography, access, and quantities of vegetative debris to be removed.

Household Hazardous Waste

HHW placed on the ROW is segregated from other debris streams and removed by designated debris removal crews. These crews are trained in all applicable EPA or state regulations about the collection and disposal of household hazardous waste. HHW is collected and delivered for final disposal at an approved hazardous waste facility. The collection of HHW may take place in tandem with other debris removal operations, or as a separate pass dependent on the volume of HHW generated.

White Goods and Putrefied Foods

White goods refer to items such as refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids such as freon or oil, which must be remediated by someone with the appropriate license and certification to do so. These items should be separated at the curbside and delivered to the collection points designated. If they are brought to the debris site for temporary storage, they will be contained in a separate staging area so that they may be inspected and properly cleaned of all chemicals, fluids, and food waste.

Electronic Wastes

Electronic waste refers to electronics such as computers and televisions, also known as E-waste. E-waste will be segregated from the curbside debris piles and hauled to a designated disposal facility.

Vehicles and Vessels

Abandoned Vehicles and Vessels will be removed and taken to a temporary staging/storage area. Once at the temporary staging area, VINs and other identifying information are documented and provided to the customer. Further processing or handling of the vehicles and vessels will be determined by the client's debris management plan, or as directed, by local and state ordinances, securement of ownership laws, hazard abatement laws, and any other applicable regulations.

Tires

Tires will be collected and transported to a licensed recycling facility.

Gasoline Powered Tools

Lawnmowers, weed trimmers, chainsaws, and other gasoline-powered lawn equipment that contain fuel, oil, or other hazardous substances will be collected from the curbside and hauled to a central site for processing. They will be cleaned, and the fuel and oil will be removed, recycled, and disposed of properly.

Asbestos-Containing Material

Any debris removal operations involving ACM shall comply with the regulations set forth by EPA, NIOSH, OSHA, and any local and state regulatory bodies. Any employee, subcontractor, or other agents of TFR Enterprises involved in the removal and/or disposal of ACM shall be properly trained, and certified or licensed to perform the assigned tasks. All documentation will be maintained by the Federal Code of Regulation guidelines.

Earthen Debris (Sand, Dirt, Soil)

Earthen Debris will be evaluated to first determine whether it is considered contaminated, or non-contaminated. This will be accomplished through means of environmental surveying, soil sampling, and origin determination. If deemed contaminated, the spoils are to be loaded in appropriate hauling units and delivered directly to a legally permitted disposal facility. If determined to be non-contaminated, and of beneficial use, TFR will make good faith efforts to find alternative disposal through means of recycling.

Recyclables

TFR is a green industry company. The principals of TFR are proponents of recycling whenever possible. As such, TFR utilizes tub grinders, slow-speed shredders, trommels, loaders, and excavators which are used to sort, separate, and reduce vegetative debris to reusable mulch, dirt, metals, and other construction products. Following each disaster event, TFR will make every effort to locate a reusable purpose for this material such as bedding material for plants, ground cover for parks, animal bedding, and reusable energy sources such as boiler fuel for co-generation plants or production mills. In addition to vegetative recycling, every effort is made to keep the metals segregated and clean so that the Ferris and non-Ferris metals can be recycled. In cases of large quantities of mixed debris, a system of separation using a trommel, air curtain burner, picking line conveyor, and tub grinder, can be used which will allow the paper and plastic to be separated, and the clean dirt, rock & concrete, Ferris metals, non-Ferris metals, and clean vegetative debris sorted and piled for recycling.

TFR Spotlight
Bastrop County Wildfire
100% of the mulch created from the grinding of trees was utilized in beneficial reuse or was recycled.
100% of the C&D was recycled.

Sources will be sought for the following recyclable material:			
Asphalt	Dirt	Roofing Materials	Tires
C&D	E-Waste	White Goods	
Concrete/Aggregate	Metals	Mulch	

TFR has vast experience employing recycling activities and maintains established relationships with recycling firms to accept various types of debris. While completing debris reduction of 2,000,000 CYD for the City of Tulsa, TFR loaded the chips on railcars and shipped the excess reduced debris to a Company-owned mulching facility in Leander, Texas. Alternative methods of disposal exist and are well documented by TFR. During Hurricane Ike, storm-generated debris from Polk County was hauled and burned at a local paper mill in Orange County, Texas. This strict commitment to recycling storm-generated debris has benefited both clients and TFR.

Reduction

Reduction of debris is normally applied to vegetative debris such as brush and tree debris, which is also referred to as “burnable debris”. However, the reduction process can also be applied to some items that are considered non-burnable or construction and demolition debris. This would include such items as household furniture, construction materials such as roofing, and treated timber. This process is applied to reduce the volume of the material that is being landfilled. The economic evaluation of weighing the reduction cost against the unreduced landfill cost will be a factor in determining the feasibility of this approach. The most common methods of reduction are burning, chipping, grinding, and recycling.

Open Burning

Open burning, although very cost-effective, may not be suitable for urban areas. The feasibility of this method is very dependent on the location and the cleanliness of the debris. Many areas and locations will not permit open burn, particularly in urban environments where heavy smoke can create health and property damage concerns. However, in rural locations, if the debris is clean, there is very little environmental impact, and the resulting ash can remain on the site or be used as a soil additive. Bulldozers and loaders are the primary equipment required to operate an open burn process.

Air Curtain Incineration

Air curtain incineration is also a very cost-effective method of reducing clean, vegetative debris but with less environmental impact than the open burning method. Air curtain incineration incorporates the use of a

“burn pit” aided by a forced-air blower. The pit can be constructed below or above grade (depending on the water table) and includes a mechanical blower to create constant optimal burn rates and an “air curtain” effect. The air curtain incineration system is a combination of the blower and pit, engineered as a unit to achieve the effect of holding the smoke while feeding air to the fire pit. Since differing site locations contain differing conditions, such as soil composition, water table levels, etc., there are no air curtain incineration systems standards in the industry. In the construction and operation of an efficient air curtain incineration system, special consideration must be given to the following factors:

- A setback of at least 100 feet between debris piles and the burn area with a minimum setback from buildings and structures of at least 1,000 feet.
- Construction of non-combustible “warning” stop blocks (at least 1 foot in height) for equipment located at the burn pit.
- Use limestone (or equal material) for the construction of the “pit” with reinforced earth anchors, or wire mesh to support the loader ramps.
- Use clay or limestone to create an impervious layer on the bottom of the pit to prevent the leaching of the ash from the aquifer. This layer shall be at least 1 foot deep and will be regularly inspected and maintained at that depth in the event scraper activity removes part of the layer during operations.
- Seal the pit ends at least four feet high.
- Pit construction (by this solicitation) shall be 8-9 feet wide, and 14 feet deep.
- A 12” dirt seal will be placed on the lip of the burn pit area to seal the lower nozzle.
- The blower will be configured to direct the airflow to strike the wall of the pit 2 feet below the edge. Operators will be instructed that the debris should not break the path of the airflow except during dumping.
- Equipment used will be tested and adjusted to ensure that a minimum nozzle velocity of 8,800 ft/min (100 mph) and a volume of 900 cf/min/linear feet is produced during burn operations.
- The length of the pit shall be no longer than the length of the blower nozzle.
- The operators shall be instructed to load the pit uniformly along its length.
- Operators will also be instructed to extinguish the fire at least 2 hours before removing the ash.
- Water trucks will be used to dampen ash residue as well as areas surrounding the burn site.

Grinding/Chipping

Reduction of debris by chipping and/or grinding is an opportunity to recycle the vegetative debris back to economically beneficial use. However, the overall economic impact of chipping/grinding compared to burning will have to be reviewed before a determination can be made. Grinding/Chipping is the reduction of woody, vegetative debris by cutting and pounding the debris to reduce the woody materials into small pieces or “chips” This method normally produces a reduction of between 3 to 1 and 5 to 1, whereas burning reduces the debris by approximately 95%. However, wood chips can be recycled and used as mulch, fuel, ground cover, and animal bedding to name a few. The availability to recycle the chips would be a significant factor in determining the economic value of chipping/grinding. In the construction and operation of a chipping/grinding reduction operation, special consideration is given to the following factors:



- Grinding machines must have a clearance of 300 feet. Warning signs must be stationed around the perimeter of the grinding equipment, warning of possible flying objects from the grinders.
- The grinding machines must have screens, which produce chips not exceeding 4 inches in length and ½ inch in diameter.

- Liners shall be placed underneath grinders, and other stationary equipment, as a preventative measure against possible leaks or spills exposing the soil and groundwater to contaminants.
- Debris must be sorted and cleaned of other contaminants such as metals.
- Operators must wear hard hats even in closed cab machines while operating.
- Root Rake loaders are used to avoid contaminating the debris entering the grinder with dirt or sand.
- Ground debris or mulch shall be stored onsite in piles no higher than 15 feet. Such piles shall not remain on-site for longer than seven (7) days and haul-out procedures shall ensure. Ground debris or mulch is monitored daily for heat and internal combustion.

Sand/Soil Screening

Pre-screening is required before crushing or production screening occurs because the raw material has a large particle size range. Large pieces of material need to be roughly broken with a jaw crusher. To avoid excessive crushing, small pieces of materials can be directly screened and then enter the subsequent equipment without entering the jaw crusher for crushing. The screening currently is called pre-screening. Adding a screen to the hopper or a special vibrating screen is the ideal pre-screening equipment. A production line screener then processes more than one size of finished products. Therefore, the finished material is screened into a variety of granular products and stockpiled for future use or recycling, which is called independent screening. The linear vibrating screen is often used for independent screening.

Debris Site Management

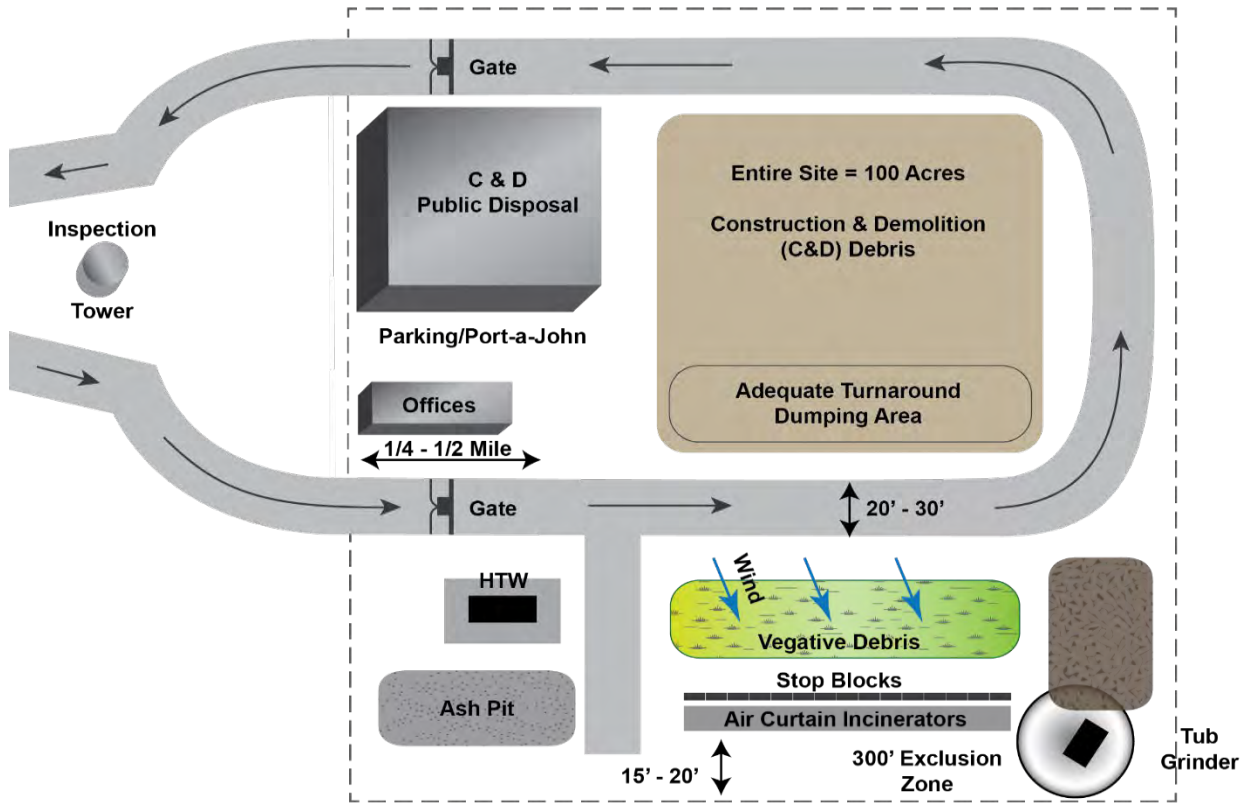
Debris Management Site Selection

In conjunction with Government Officials, TFR seeks to aid in the selection and qualification of debris management sites. Identification and selection of appropriate sites are vital to the efficiency, cost control, and overall safety of the debris management process. The FEMA *Debris Management Guide* outlines the selection of a debris management site through the following:

- Ownership
- Size
- Location
- Environmental and historic concerns

In past planning sessions, TFR and Government Officials have scoured potential areas locating and qualifying numerous sites through a stringent identification process. Examining the layout of the City/County, possible high-volume areas, and environmental impact, TFR and Officials can establish probable locations that best suit the debris management effort. After sites have been identified, historical information is pulled to ensure compliance with the National Historic Preservation Act, and soil and water samples are collected to file with State Environmental Protection Agencies. Coupled with TFR's unique ability to operate 8 concurrent debris management sites with Company-owned Diamond Z Grinders, the qualification process of logistically, geographically, and environmentally appropriate debris sites is key to the efficient, rapid mobilization effort TFR can offer.

Preparation of Debris Management Sites



Obtaining and Possessing Necessary Licenses and Permits - The Operations Manager or his designee will investigate the state and local statutory requirements needed to perform the work described in the pre-position planning in the affected areas and determine what permits are necessary to complete the work. Video and/or digital photographs of the site, before the occupation, will be made for the record, in addition to any soil, water, or other test documents. After acquiring all necessary permits and licenses, the Operations Manager and the EHS Manager will then prepare copies of all necessary permits for delivery to Government Representatives.

Submittal of Site Plan and Establish Field Offices and Equipment Staging Area - After the approval/assignment by Government Representatives of the DMS, which currently is unidentified, a physical review of the site will be made by the OM, the site manager, and representatives. Within 12 hours of the location and inspection of the site, a final site plan will be submitted for approval. The Site Plan shall reflect: (1) access to the site (ingress, egress) (2) Site preparation-clearing, erosion control, and grading, (3) traffic control procedures, (4) safety, (5) segregation of debris, (6) location of ash disposal area, hazardous material containment area, contractor work area, and inspection tower, (7) location of vegetative debris dump, (8) location of Mixed Debris and C&D dump, (9) Location of Temporary sanitary facilities, (10) location of reduction operations including incineration operations, chipping operations, (11) location of any existing structures or sensitive areas requiring protection from smoke, dust, noise and with awareness to existing traffic conditions (12) location of dump area for debris hauled from the public or haulers other than TFR with traffic patterns reflected for this area. Tasks will then be assigned to construct and establish the required elements of the site, such as the inspection tower, hazardous materials containment area, temporary fencing, etc.

For this RFP and the general understanding of the layout offered by TFR, included is a general site plan utilized by TFR on previous projects that directly address the uses outlined above. However, before these site plans can be formally submitted, the necessary soil and water samples will need to be taken, checked, and filed with

appropriate Government Agencies and maintained, on hand, at the TFR field office. The site plan will be reviewed and accepted by Government Representatives before DMS accepts storm-generated debris.

Hazardous Materials Containment Area – TFR’s employees have been involved in the preparation and construction of many DMS to FEMA/USACE specifications. The Company will have had all necessary tools and supplies shipped from its home office for the first deployment of equipment. Once again, this is done as a safeguard measure if supplies and materials may not be readily available in the area following a disaster event. This Hazardous Materials Containment Area shall be constructed to the specifications outlined in the RFP.

Before construction, the site will be graded, and a berm constructed to provide a Hazardous Containment Area that will direct site runoff away from the Hazardous Containment Area. The area shall be 30’x30’. The perimeter shall be lined with hay bales and staked in place. The area shall be lined with a heavy gauge plastic (or tarp for colder climates where plastic may be too brittle) to provide a waterproof barrier. Six inches (6”) of sand shall be spread within the area to provide an additional defense against hazardous leakage while also protecting the heavy gauge plastic against rips and tears. Additional plastic or tarp sufficient to cover the area will be available to prevent rain or snow from entering the containment. Lastly, site runoff shall be redirected away and from the containment area through the utilization of site grading.

Additional Construction Procedures that may be necessary are:

- The establishment of a lined temporary storage area for ash, fuels, and other materials that could contaminate soil and groundwater.
- Construction of temporary fencing around debris material storage areas for segregation and protection from traffic.
- Construct non-combustible stop blocks for equipment located at the burn pit.
- Establishment of an equipment staging area where equipment can be isolated and inspected regularly for fuel and oil leaks. Describe provisions for a lined area for fueling and equipment repair to protect soils from spills of petroleum products, hydraulic fluids, etc.
- Provision of plastic liners under stationary equipment such as generators and mobile light plants.
- Construct Roadways Throughout the Site - Traffic will be designed for one way in and one way out to avoid congestion.
- Erect Stop, Slow, and Direction Signs for safety and traffic flow. Signs will also be provided at the main entrance with the site name and directions, i.e., Office/Visitor Check-in, visitor parking, truck inspection tower, etc. There will also be signs designating the HTW area, white goods area, first aid area, mixed debris, etc.
- Establish a gated entrance for security to the perimeter of the site and a guard building to record visitors and authorized personnel visiting the site.
- If necessary, establish a “public” or separate dump area for debris hauled by others with separate traffic patterns and a distinguished and separated (by temporary fencing or other means) perimeter to avoid mixing the debris with the debris hauled by the contractor.



Once the Site Plan is approved, the Company will locate its office command center. TFR owns five self-contained command centers constructed on a 45-foot travel trailer. They are inventoried with all needed onsite management, communications, record-keeping, and safety materials. This includes such items as truck tickets, safety forms, identification signage, cellular phone, radio broadcast systems, desktop computer/fax and copying equipment, hard hats, steel-toed boots, flags, safety vests, and other miscellaneous items

necessary to the immediate operations. These command centers will be equipped with self-supporting generators and temporary sanitary facilities if not, or until, available on site.

DMS Remediation and Restoration

In the event of a natural disaster, a Debris Management Site (DMS), usually selected by the government, may be used to process debris before its final disposal. Substantial site preparation may be required such as proper access points of entry, security devices, control gates, fenced storage compounds, adequate internal haul roads, proper erosion, and sediment control fencing, and stormwater retention features, to name a few. If a DMS is required, then TFR will, upon entering each site for the first time, photo-document the existing site conditions using both a video camera and still photographs.

At the cessation of DMS operations, all sites will be restored to the satisfaction of Government Representatives/Owners with the intent of maintaining the utility of each site, leaving it unencumbered for future use and safeguarding the environment. Soil and water samples will be taken and compared to pre-work samples to ensure that TFR operations have not negatively affected the environment. Other factors that are considered during the remediation process are:

- All pre-existing grades including roads, ditches, etc. will be restored to the satisfaction of the customer before the final closure of each site.
- Areas where soils were excavated (e.g., ditches and retention ponds) or stockpiled (e.g., berms) will also be restored to pre-existing grade before vacating each site.
- Pre-construction drainage patterns will also be restored, as well as all improvements (e.g., trailers, fencing, construction entrances, and built-up aggregate haul roads) will be removed from each DMS unless otherwise instructed by the Government's Representative.

Upon completion of the above remediation tasks, TFR will photo-document site conditions using both video cameras and still photographs. As done with the water and soil samples, the post-work photos will be compared to pre-work photos to ensure that the site was remediated to its original condition.

Disposal

Vegetative Debris

Vegetative Debris is burnable debris and can be reduced by either incineration or by chipping/grinding. If reduced by incineration, the estimated reduction rate is 95% and leaves the ash residue to be hauled off and disposed of. If reduced by chipping/grinding, the reduction rate is estimated at only 60%-75%, however, the by-product, mulch, can be recycled. The vegetative debris may become mixed with earth materials such as dirt, gravel, rock, or sand during the disaster. Root rakes are employed to shake and separate the brush and vegetative debris before it is reduced. Sometimes shaker screens or trommels are necessary to separate the earthen debris before reducing it.

C&D Debris

C&D Debris is non-burnable, non-recyclable debris that will eventually be delivered to a landfill. Samples of this type of debris include mattresses, clothing, household garbage, concrete, asphalt, metals, plastics, manufactured furniture, building components, etc. Parts of this material, if well separated, can be reduced by grinding before the landfill, to reduce the cost of hauling and tipping fees (if charged by volume). Other parts, such as metal can be recycled if well separated and cleaned.

Household Hazardous Waste

Household Hazardous Waste (HHW) is debris such as household chemicals, pesticides, unidentified liquids, paint, batteries, etc. As mentioned earlier, the primary goal is to separate this material on the curbside and pick it up separately by a designated HHW crew. These items are then delivered to the permitted collection points previously located. However, if HHW inadvertently becomes co-mingled with other debris and enters the site, it is separated from the other debris and placed into a Hazardous Containment area on the site for further disposal by those licensed to handle and dispose of this type of debris.

White Goods

White Goods refer to items such as refrigerators, air conditioners, freezers, etc. which may contain chemicals or fluids such as freon or oil, which must be remediated by someone with the appropriate license and certifications to do so. These items should be separated at the curbside and delivered to the recycling facility previously located. If they are brought to the site for temporary storage, they will be contained in a separate staging area so that they may be inspected and properly cleaned of all chemicals or fluids before being recycled.

Electronic Waste

Electronic waste refers to items such as computers, televisions, printers, and scanners that will be contained in a separate staging area and then transported to a previously identified recycling facility.

Vehicles and Vessels

Abandoned Vehicles and Vessels will be removed and taken to a temporary staging/storage area with controlled access. Once at the temporary staging area, VINs and other identifying information are documented and provided to the customer. Further processing or handling of the vehicles and vessels will be determined by the client's debris management plan, or as directed, by local and state ordinances, securement of ownership laws, hazard abatement laws, and any other applicable regulations.

Putrefied Foods

Handling of putrescent waste will be managed to minimize employees' exposure during the removal and transport to a permitted solid waste disposal facility.

Tires

Tires will be collected and transported to a licensed recycling facility.

Gasoline Power Tools

Gasoline Power Tools will be transported to a scrap metal processing facility.

Asbestos-Containing Materials

Any employee, subcontractor, or other team members of TFR Enterprises involved in the disposal of ACM shall be properly trained, and certified or licensed to perform the assigned tasks. This material will be loaded for transport in an approved, lined, and sealable container. The material is then delivered to the pre-determined final disposal facility, permitted for receiving asbestos-containing materials. TFR will adhere to all regulations set forth by EPA, NIOSH, OSHA, and all local and state regulatory bodies. Documentation relating to these activities will be retained by the Federal Code of Regulations.

Soil, Mud, and Sand

If deemed contaminated, the spoils are to be loaded in appropriate hauling units and delivered directly to a legally permitted disposal facility. If determined to be non-contaminated, and of beneficial use, TFR will make good faith efforts to find alternative disposal through means of recycling, such as local soil suppliers as usable material, land clearing companies for fill material, or local construction companies for land improvement purposes.

Other Support Services

Demolition

TFR has the experience of managing and performing several demolition services including full demolition, basement and foundation removal, blight property abatement, and much more. An experienced member of our project management team will evaluate the site and determine the services needed. When applicable we will cooperate with the customer to perform soil sampling, asbestos testing, or other necessary preliminary studies. Utilities will be located and verified as disconnected. Once testing is complete and any remediations have concluded, e.g., asbestos siding removal, runoff protection installation, and well/ water pipes capped, demolition of the structure commences. The means of demolition are determined by many factors such as site access, the risk

to surrounding property, material being demolished, or dust control necessary surrounding the work area. Demolition crews are trained and operate under the standards set forth by the Occupational Safety and Health guidelines.

Private Property Debris Removal

Private property debris removal must present an immediate health and safety threat to the public before it is reimbursed under the Public Assistance Program. This is typically the responsibility of private property owners, however, if the debris poses a threat to the public at large and the property owners are unavailable the state or local municipalities may need to enter onto private property to alleviate the immediate threat.

Hazardous Limb Removal

Hazardous limb removal work shall consist of the removal and disposal of storm-damaged limbs that are:

- Imminent and impending peril to the public
- Greater than 2” in diameter at the point of breakage
- Broken and still attached to the tree.

The resulting debris will be collected from the grounds and hauled by normal debris collection standards.

Hazardous Tree Removal

Unstable and leaning trees along a public ROW or within a naturalized area, such as public parks or golf courses, are eligible for removal. The Sub-Grantee may choose to attempt to save the tree through straightening and bracing if the cost of repair is less than the removal and disposal. A tree is deemed hazardous and eligible for removal if:

- The tree is an immediate threat to public health and safety or improved property.
- It has a DBH of 6” or greater.
- AND one or more of these criteria:
 - ✓ 50% or more of the crown is damaged or destroyed.
 - ✓ A split trunk or broken branches that expose the heartwood.
 - ✓ Fallen or uprooted within a public use area.
 - ✓ Leaning at an angle greater than 30 degrees

After a tree has been deemed eligible and scheduled for removal, TFR tree crews will discuss a tree-specific removal plan to ensure a safe, proper felling operation, considering:

- Surrounding area for anything that may cause trouble when the tree falls.
- The shape of the tree, the lean of the tree, and decayed or weak spots.
- Wind force and direction
- Location of other people
- Electrical hazards

Once the tree crew has identified a tree-specific removal plan, the following procedures shall take place:

- The employee shall work from the uphill side whenever possible.
- Before felling operations, the work area shall be cleared to permit safe working conditions and an escape route shall be planned.
- Each worker shall be instructed as to exactly what he/she is to do. All workers not directly involved in the operation shall be kept clear of the work area.
- Before starting to cut, the operator shall be sure of his/her footing and must clear away brush, fallen trees, and other materials that might interfere with cutting operations.
- A notch and back cut shall be used in felling trees over 5 inches in diameter measured at breast height (DBH). No tree shall be felled by “slicing” or “ripping” cuts.

- The depth of penetration of the notch shall be about one-third the diameter of the tree. The opening or height of the notch shall be about 2.5 inches for each 1 ft. of the tree's diameter. The back cut shall be made higher (approximately 2 inches) than the base of the notch to prevent kickback.
- The resulting notch shall be flush cut to the ground.

Hazardous Stump Removal

The removal of hazardous stumps is a unique process requiring specialized equipment. As such, this process requires unique documentation and costing to realize full reimbursement, and meet the following criteria:

- 50% or more of the root ball exposed.
- Greater than 24" in diameter, as measured 24" above the ground.
- Located on public property or a public ROW.
- Immediate threat to public health and safety

Documentation Process, Procedures, and Data Management

TFR Enterprises, Inc has developed a Disaster Debris Data Management System (DDD) used for creating, gathering, managing, and retaining all project information for all stakeholders involved in each debris mission. This disaster-specific debris management system includes documents, processes, and procedures that ensure accurate and timely invoices, subcontractor payments, and client reimbursement. These processes are specific to FEMA documentation compliance and employ quality controls to ensure accuracy with a goal of zero defects.

Material Tracking and Quantification

There are three critical data management forms used for material tracking and quantification:

1. Truck Certification forms which certify and measure each hauling unit. The certified truck number and measured hauling capacity are transferred onto a Placard which is affixed to each haul unit at the beginning of the job.
2. Load tickets for quantifying the right-of-way Debris Collection
3. Unit tickets for documenting Hazardous Leaners and Hangers (tree trimming and removal)

A truck certification form is a form used at the beginning of the project that documents all hauling units and their precise measurements calculated and recorded in unit measure Cubic Yards. The client or its contracted monitoring company performs this certification. This is a critical step at the beginning of operations that records all truck-specific information including assigning a unique truck number or unit number sometimes referred to as a placard number, the truck owner or subcontractor contact information, legal state vehicle registration, and measured capacity in cubic yards. Proof of liability insurance for that specific vehicle is also validated at this time. Some of this information is then transferred to a placard and affixed onto each haul unit identifying 3 key items: Truck number, the Measured Capacity of the unit, and the Contract Name (Applicant/Client). These placards are then used by the monitors to document the hauling operations onto haul tickets. TFR scans the certification along with the photographs of each unit and driver information for that vehicle into our DDD system and it is downloaded into our database.

When documenting the right of way debris removal operations, and Hazardous Leaners and Hangers there are two different methods for capturing and documenting the unit data of the work being performed in the field: **hand-written paper tickets or ADMS (Automated Data Management System)** tickets using handheld units such as smartphones or tablets. Both methods are provided by either the client's personnel, if self-monitoring the project, or by monitoring company personnel selected and hired by the client. Load tickets allow all applicants or recipients to document billable activities accurately during the debris mission and are submitted to FEMA as required documentation. The following data is collected on the paper haul tickets:

Ticket number
Load Date
Load Time
Material Type
Pickup location or origin or GPS
Contractor Name
Truck number
Driver Name
Certified Capacity of Truck
Load Call % (if applicable)
Net Cubic Yards Delivered (CY or Tons)
Destination of Material
Landfill Disposal ticket number (if applicable)
Monitor Name and Signature

Similar information is collected on the Hazardous Leaner/Hanger tickets but includes Tree, Stump, or Hanger Qty and Diameter instead of truck capacity and load call and must include GPS coordinates and be accompanied by before and after photo representation.

ADMS Technology (Automated Data Management Systems) is an electronic means of capturing data on all operations in the field. ADMS technology uses handheld units such as smartphones, tablets, or other portable hardware. The field monitors capture all pertinent data with these devices including date, time, truck number, capacity, debris type, and pick-up location (with GPS coordinates), and these units typically can take photographs documenting the operations.

Load quantities will be verified and "scored" or "called" by tower monitors at DMS or final destination sites. Once the official call is recorded onto the "open" load ticket, and a validation signature is executed by the tower monitor, the ticket is "closed" and carbon copies of the ticket are distributed as follows: one copy to the truck driver, one copy to the TFR Enterprises, Inc Project manager, two copies to the monitoring firm (one for monitor and one for client). Having 5-part tickets ensures that proper reconciliation is done between the Prime Contractor, Sub-contractors (if any), the monitoring company, and the Client to maintain the integrity of the processes and to follow FEMA guidelines.

TFR Data Processing. All recorded load tickets are scanned every day at our field office and downloaded into our debris database. Quality control procedures are completed on the data to ensure no duplicate tickets are entered and each ticket line is checked through programming to ensure that the measured capacity of the trucks, from the truck certifications, is correct on each ticket. The data is then reconciled with each of our subcontractor invoices to ensure data matches and is approved through our debris data management system. This process is only used with the hand-written paper ticket method, it is eliminated when an ADMS system is utilized. These procedures incorporate multiple types of billing items to include several units of measure such as "Cubic Yard", and "Ton" for right-of-way hauling items such as vegetative, C&D, sand, water-way debris removal, a unit of measure "each" for hazardous tree removal, hazardous hanging limbs (hanger), white goods, e-waste, vessels, abandoned vehicles, etc.) as well as "Hours/Days" for emergency debris clearance or 72-hour push. These items are the basis for customer invoicing as well as subcontractor payments.

Customer Invoicing. TFR will invoice using this data per the contract's applicable invoicing cycles: weekly, bi-weekly, monthly, etc.). TFR will not invoice for duplicate tickets or debris collected off the designated right-of-way. In the unlikely event, a duplicate ticket is invoiced, TFR will immediately revise and resubmit the invoice.

These procedures adhere to FEMA and FHWA guidelines and Record Retention and Access (2 C.F.R. 200.333-337) regulations and will maintain records for a minimum of seven years (TFR exceeds these guidelines and retains these records for 10 years). These processes are well-vetted, have been improved upon over the last 32 years, and ultimately streamline our subcontractor invoice approval and payment process as well as increase the speed and accuracy of our reconciliation and invoicing to the Client. Each invoice will be accompanied by excel spreadsheets exported from our debris data management system and will include all pertinent data from each load ticket from the period of each invoice and will comply with FEMA guidelines for reimbursement.

Subcontractor Data Management and Weekly Payments

The above-described data management processes are used for managing subcontractor data. TFR's typical workweek is Monday through Sunday unless specified otherwise by contract. Sub-contractors email weekly invoices to TFR's Project Administration team the week following the workweek for reconciliation. Reconciliation is done quickly using TFR's debris data management system and any discrepancies are sent to the subcontractor until completely reconciled. Payment for each week is made the second Friday after the workweek ends. The TFR Project Administration team sends a weekly Partial Payment and Release to the sub-contractors for signature before payment is made. This Payment release is accompanied by a spreadsheet that includes all tickets that are included in that week's payment. The subcontractor's signature on the release warrants four critical items:

- a) Covenants and warrants that all labor, materials, equipment, services, and other items, including without limitation, all payroll, sales, and privilege taxes furnished under the above subcontract or purchase order(s) have been paid for, and
- b) Releases TFR Enterprises, Inc., Project Owner, and Project Prime Contractor from all claims whatsoever arising out of or relating to the subcontract or purchase order, and
- c) Waives any lien rights concerning the project to the extent of payments received and,
- d) Agrees to indemnify TFR Enterprises, Inc., Project Owner, and Project Prime Contractor against any claim or lien asserted through or under the undersigned concerning the project.

TFR Enterprises, Inc., has prepared and submitted invoices with backup documentation for, and received payments of over \$240,000,000 over the past 5 years and made subcontractor payments of over \$125,000,000 on more than 100 individual municipal FEMA-reimbursed disaster debris management contracts. TFR's extensive FEMA experience, thorough understanding of FEMA guidelines and procedures, and reporting and payment processes allow for successful reimbursement to our customers. TFR's thoroughly vetted data management system results in the successful completion of FEMA reimbursements and audits.

Pre-Event Assistance - TFR can guide the development of debris management plans. Coordinate annual readiness (kick-off) meetings after the award. Assist in locating and pre-approving temporary debris management sites with the appropriate authorities (i.e., Department of Environmental Quality, etc.)

Post-Event Assistance - Provide guidance and assistance with debris volume assessments post-storm. Attend kickoff meetings and subsequent meetings. Provide daily progress reports. Assist with Public Announcements. Provide client-requested reports. Keep in constant communication with the client on all debris operations and provide supporting data for FEMA reimbursement.

Current Standby Contracts

The following list contains TFR’s current contractual obligations throughout the United States. TFR is confident in our ability to fulfill each contract within this region, regardless of the number of activations. We own more than 200 pieces of debris removal equipment, are partnered with the largest subcontractor in the industry, and have an extensive database of additional subcontractors to lean into if needed.

Municipality	State	Expiration Date
ALDOT - Mobile Area	Alabama	06/01/24
City of Birmingham	Alabama	05/16/24
Hale County	Alabama	06/07/24
City of Troy	Alabama	06/14/25
City of Saraland	Alabama	08/26/24
Santa Clarita	California	10/13/24
Los Angeles County	California	05/01/24
City of Arvada	Colorado	02/07/24
Town of Clinton	Connecticut	06/30/25
City of Ocoee	Florida	09/04/24
North Bay Village	Florida	10/18/24
City of Leesburg	Florida	12/31/24
Daytona State College	Florida	01/31/25
Osceola County	Florida	05/30/24
City of Destin	Florida	12/31/24
Pensacola State College	Florida	01/31/25
New College of Florida-Consortium	Florida	01/31/25
Gulf Coast State College	Florida	01/31/25
Santa Fe College	Florida	01/31/25
State College of Florida, Manatee-Sarasota	Florida	01/31/25
Broward College	Florida	01/31/25
Northwest Florida State College	Florida	01/31/25
Town of Jupiter Island	Florida	07/14/24
Florida Southwestern State College	Florida	01/31/25
St. Petersburg College	Florida	06/30/25
Flagler County Hazardous Tree Removal	Florida	07/12/24
Florida Gateway College	Florida	01/31/25
City of Rockledge	Florida	12/31/24
St. Johns River State College	Florida	01/31/25
Florida DEP- Upland Debris Removal	Florida	03/12/26
Bay County	Florida	05/31/26
FLDOT-Z5058	Florida	05/31/24
Liberty County	Florida	07/01/24
FLDOT - Z7079	Florida	06/15/24

City of Key West	Florida	07/12/26
Santa Rosa County	Florida	07/13/24
City of Hialeah	Florida	09/12/24
City of Miami	Florida	11/16/26
School Board of Seminole County	Florida	11/16/24
City of Pembroke Pines	Florida	12/31/26
City of DeBary	Florida	02/15/25
South Broward Drainage District	Florida	04/28/24
Village of Biscayne Park	Florida	05/03/25
City of Oviedo	Florida	05/05/25
FDOT- Z8113	Florida	09/02/24
Seminole Tribe	Florida	09/12/25
South Florida Water Mgmt. District RFB	Florida	09/23/27
Okaloosa County	Florida	12/31/25
Palm Beach State College	Florida	01/31/25
School Board of Broward County	Florida	11/30/25
Pinellas County	Florida	02/28/28
City of Pinellas Park	Florida	02/28/28
City of Madeira Beach	Florida	02/28/28
Sebring Airport Authority	Florida	05/01/26
City of Indian Rocks Beach- Cooperative Agreement w/ Pinellas County	Florida	02/28/28
City of Safety Harbor- Cooperative Agreement w/ Pinellas County	Florida	02/28/28
City of Homestead	Florida	05/17/24
City of Dunedin- Cooperative Agreement w/ Pinellas County	Florida	02/28/28
FLDOT- Z2248- R0 (Z2240-R0)	Florida	09/21/24
FLDOT- Z2247-R0 (Z2239-R0)	Florida	09/21/24
FLDOT- Z2246-R0 (Z2238-R0)	Florida	09/21/24
FLDOT- Z2245-R0 (Z2237-R0)	Florida	09/21/24
FLDOT- Z2255-R0 (Z2241-R0)	Florida	09/21/24
FLDOT- Z2244-R0 (Z2236-R0)	Florida	09/21/24
Town of Treasure Island Cooperative Agreement w/ Pinellas County	Florida	02/28/28
Miami Shores Village	Florida	06/30/26
Jefferson County	Florida	07/14/26
Wakulla County	Florida	07/20/26
Suwanee Valley Electric	Florida	06/01/24
College of Central Florida	Florida	01/31/25
City of Daytona Beach- Cooperative Agreement w/ Port Orange	Florida	09/06/26
City of Port Orange	Florida	09/06/26
Florida International University	Florida	11/02/24
City of Hollywood	Florida	
City of Lake Worth Beach	Florida	

Panama City Beach	Florida	
City of Plantation	Florida	05/31/24
City of Port St. Lucie	Florida	02/02/24
City of Clermont	Florida	08/13/24
Miami-Dade County - Push & Clear and Debris Removal Services	Florida	11/30/26
City of Cape Coral	Florida	02/07/25
City of Lake Mary	Florida	02/20/24
City of Miami Gardens	Florida	10/15/24
School District of Hernando County	Florida	04/08/24
Clay County	Florida	04/23/24
Miami-Dade County - Staging & Reduction	Florida	07/31/24
City of Holmes Beach	Florida	08/27/24
Town of Cutler Bay	Florida	10/16/25
City of Newberry	Florida	11/25/24
Pembroke Park	Florida	09/30/24
Hernando County- Emergency Debris Removal	Florida	05/11/24
School District of Palm Beach County- Debris Removal	Florida	05/18/25
School District of Palm Beach County- Push	Florida	05/18/25
City of Palm Coast	Florida	06/03/24
Charlotte County	Florida	12/31/25
Florida DEP- Waterway Debris Cleanup	Florida	08/04/26
Flagler County Debris Removal	Florida	08/11/24
Georgia DOT	Georgia	07/05/25
Forsyth County	Georgia	12/31/24
City of Topeka	Kansas	02/28/26
Town of Madisonville	Louisiana	12/31/24
City of Natchitoches	Louisiana	06/30/24
New Orleans City Park	Louisiana	08/15/24
Jefferson Parish	Louisiana	07/12/25
State of Maryland	Maryland	06/30/24
Ramsey County	Minnesota	01/14/25
City of Long Beach	Mississippi	08/02/24
City of D'Iberville	Mississippi	08/15/24
Town of Cedar Point	North Carolina	06/30/24
Davidson County	North Carolina	06/30/24
New Hanover County	North Carolina	06/30/24
City of Wilmington	North Carolina	06/30/26
NCDOT- Division 2	North Carolina	03/15/24
University of NC at Wilmington	North Carolina	08/03/25
Town of Morehead City	North Carolina	09/29/26
Carteret County	North Carolina	08/19/24

Town of Beaufort	North Carolina	08/27/24
City of Burlington	North Carolina	05/04/25
City of Lexington- Interlocal w/Davidson County	North Carolina	06/30/24
City of Norman	Oklahoma	01/28/25
City of Yukon	Oklahoma	10/05/24
SCDOT	South Carolina	10/07/25
Berkeley County	South Carolina	03/30/25
City of Rock Hill	South Carolina	03/30/26
Berkeley County Grinding	South Carolina	07/06/25
Blount County	Tennessee	06/30/24
Madison County	Tennessee	04/26/24
Town of Flower Mound	Texas	12/29/24
Parker County	Texas	07/31/24
City of San Angelo	Texas	09/28/24
City of Sugarland	Texas	01/01/25
City of Pharr	Texas	04/05/24
Texas General Land Office - Gulf Coast	Texas	05/31/26
City of Katy	Texas	06/28/24
City of Carrollton- Quad Cities	Texas	06/14/27
City of Farmers Branch- Quad Cities	Texas	06/14/27
Town of Addison- Quad Cities	Texas	06/14/27
City of League City	Texas	08/23/25
City of Wharton	Texas	08/26/24
Rockwall County	Texas	09/13/27
Bell County	Texas	09/30/25
Ellis County	Texas	02/21/28
City of Waxahachie- Cooperative Agreement with Ellis County	Texas	02/21/28
City of Corpus Christi	Texas	04/05/26
City of Red Oak- Cooperative w/ Ellis County	Texas	05/01/24
City of Midlothian	Texas	04/21/24
City of Oyster Creek	Texas	01/31/24
City of LaPorte	Texas	06/12/24
Brazoria County	Texas	02/28/25
City of Nassau Bay	Texas	08/17/26
Hardin County	Texas	08/28/24
City of Rose Hill Acres- Cooperative w/ Hardin County	Texas	08/28/24
TXDOT- Travis County	Texas	11/07/25
City of Kountze- Cooperative w/ Hardin County	Texas	08/28/24
Hidalgo County	Texas	09/26/24
City of Fort Worth	Texas	09/30/26
Denton County	Texas	04/29/24

City of Cleveland	Texas	07/19/24
Goliad County	Texas	08/29/24
Fort Bend County- Clearing Contract	Texas	03/31/24
Walker County	Texas	09/30/24
City of Mesquite	Texas	02/08/26
TXDOT- Nueces County	Texas	11/07/25

Missing dates are contracts that are still in the execution phase.

Ability to Manage Multiple Contracts

TFR is capable of executing multiple contract activations within one or more regions because our team brings:

- An experienced Prime who has successfully completed 450+ FEMA funded debris removal contracts and procured more than \$2B in contingency contracts.
- Management processes proven on disaster events.
- Central oversight by experienced Operations staff and empowered project delivery teams.
- Prime Subcontractors who are committed and proven responders.
- Nationwide partners for personnel and equipment/trucking resources, along with a commitment to utilization of local and disadvantaged business enterprises as much as possible.

The primary execution and staffing options are:

- The TFR team self-performs using in-house resources.
- The TFR team plus additional local/regional subcontractors perform the task order.

The selected option is based upon a number of factors, including cost and availability of local technical resources with relevant skill and experience to successfully accomplish contractual requirements. Regardless of the execution strategy, the managing staff will come from the TFR team and strictly follow our proven management processes and procedures.

Our management approach to execute multiple contract activations is based on the following:

Single Point of Contact	The operations manager will serve as single point of contact, ensuring a clear and direct communication channel. For simultaneous projects, multiple sectors, or when needed, sites will have either an operations or project/site manager.
Clear Roles and Responsibilities	The operations manager will select the project and site managers, as needed, depending on project scope. All support staff, subcontractors, and crews will report to the site manager. Our team has a large pool of assets that ensure we can readily provide the correct mix of labor, equipment, and materials for every project. The project manager will be responsible for staffing, subcontractors, budget, schedule, technical, and quality aspects of the task order assigned.
Proactive Corporate Leadership	Working with our overall Program Manager, our operations manager will monitor team performance and ensure resource availability and client satisfaction. We're committed to ensuring appropriate resources for all projects.
Cohesive Team	Our combined team is accustomed to working at multiple locations and coordinating within the team, as well as with local government, regulatory, and state agencies. The site manager will be responsible for coordinating with the technical staff for scheduling and deliverables. All personnel will be linked by our robust communication system/tools to ensure seamless delivery of services.
Access to Vast Reach-Back Capabilities	TFR has a database of 1,000+ previously employed subcontractors and hundreds of equipment dealerships throughout the US. Our operations manager will coordinate access to these vast resources in coordination with our project managers.

MANAGING MULTIPLE CONTRACTS IN 2020

Iowa

5,196,679

Cubic Yards

Derecho (17) Jurisdictions

Louisiana

3,802,802

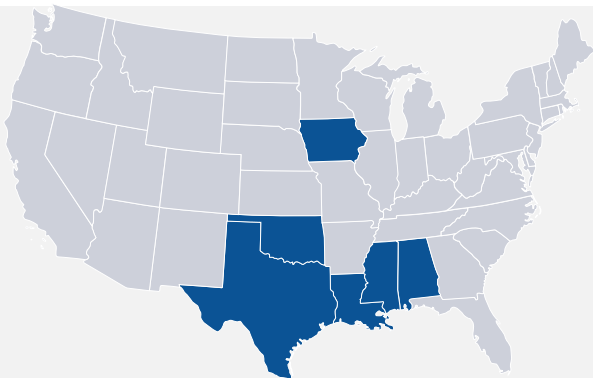
Cubic Yards

Hurricane Laura (27) Jurisdictions

Additional States

Oklahoma	850,796 CY
Alabama	384,819 CY
Mississippi	65,000 CY
Texas	60,000 CY

Geographic Performance



2020 Season Summary

10,360,096 Cubic Yards Managed

\$76,000,000 Revenue

Subs

74 Companies Subcontracted

Units

Certified 1,350 Pieces of Equipment

DMS

Operated, Remediated, and Closed out 67 Debris Management Sites

Additional Disaster Experience Managing Multiple Contracts

Year	Disaster Events	Contract Activations	Volume	Hazardous Trees	Contract Value
Aug-19	Hurricane Dorian	6	200,000 CY 221 Cut & Toss Hours	1,000	\$ 434,927.00
Aug-18	Hurricane Michael	3	198,800 CY 71,500 Operator & Equipment Hours	0	\$ 13,806,189.00
Aug-18	Hurricane Florence	13	166,000 CY 1,066 Daily Rate for Equipment & Operator 206 (4 Men Crews)	0	\$ 7,936,486.00
Mar-18	California Floods	2	58,420	0	\$ 8,630,020.00
Sep-17	Hurricane Maria	1	495,000 CY	39,411	\$ 35,404,180.00
Aug-17	Hurricane Irma	9	902,000 CY	39,748	\$ 31,927,010.00
Aug-17	Hurricane Harvey	9	416,000 CY	1,000	\$ 6,402,517.54
Sep-16	Hurricane Matthew	5	300,000 CY	75,000	\$17,889,818.00

Client Testimonial

“Battling a global pandemic environment, inclement winter weather, while also responding to multiple hurricanes that impacted other areas of the country during 2020, TFR has successfully aided the State of Iowa in grinding and disposing of more than 1.6 million cubic yards of vegetative debris in less than six months” Jordan Moser, Iowa Department of Homeland Security

Equipment Resources

TFR maintains an extensive amount of equipment to provide our clients with greater value and to ensure the quality of our work. With the largest fleet in the industry coupled with numerous staging areas, TFR can respond to any natural or man-made disaster quickly and efficiently. This rapid response capability provides the client with vital emergency road clearance services to allow federal, state, and local officials access to debris-restricted areas and begin disaster recovery efforts. Often on TFR projects, our equipment, and manpower completely fulfill all project scopes and requirements in a timely matter. When subcontractors are used on large-scale projects, TFR self-performs all key elements of the project to the satisfaction of the client and certifies the work is done properly to the TFR standard.

Furthermore, our in-house maintenance crew provides immediate support to our field operators to ensure the sustainability of our equipment and operations. With years of experience working on Diamond Z's to overhauling dozer engines, TFR's maintenance crew is the logistical support necessary to ensure the limiting of costly downtime. Dedicated to their trade, TFR's maintenance crew can quickly identify, address, and repair any problem befalling our equipment and additionally, make the appropriate modifications on other similar equipment to avoid future pitfalls.

For large-scale projects, TFR can augment our resources with local rental suppliers in the area. TFR maintains valuable, fruitful relationships with rental companies to rapidly obtain any additional equipment needed to perform the work under contract. With corporate accounts and a priority call rating with Hertz Equipment Rental, Sunbelt Rentals, United Rentals, and Volvo Construction



Equipment, TFR can readily access hundreds of pieces of specialized equipment quickly to achieve desired project goals and time requirements. Furthermore, with years of loyalty with National Dealers for Caterpillar, Prentice Loaders, and Diamond Z Corporation, TFR can obtain new and used equipment for rent or purchase faster than any other company in the industry. This vital lifeline to equipment suppliers allows TFR to mobilize a job however large and specialized the project may be.

Real-Time GPS Tracking

Our fleet is equipped with Real-Time tracking so that we can ensure our trucks are deployed and active where assistance is needed most. This gives our leaders the tools to adapt to the ever-changing demands of the project. The helicopter view is an easy-to-use feature that displays all the information one needs to efficiently dispatch &/or locate crews. All vehicle movement is saved in the Samsara cloud allowing for the routes to be reviewed and the next day's work plan. Geofencing is another feature that provides a variety of alerts to help us efficiently manage trucks and routes in the recovery efforts. With this state-of-the-art technology, TFR is always in compliance with ELD mandates and DOT/FMCSA regulations.

Samsara Features

REAL-TIME GPS TRACKING

- Live vehicle location tracking
- Trip histories
- Geofence alerts

[Learn more](#) | [Watch video](#)

TRAILER TRACKING

- Theft detection
- Utilization reporting
- Cargo and temperature

[Learn more](#)

SAFETY & DASH CAMS

- Distracted driving detection
- In-cab voice coaching
- Automatic incident upload

[Learn more](#) | [Watch video](#)

ROUTING & MESSAGING

- Real-time route tracking
- Historical performance analysis
- Two-way messaging

[Learn more](#) | [Watch video](#)

DOCUMENTS

- Document upload with photos
- Centralized record-keeping
- Proof of delivery, fuel & more

[Learn more](#) | [Watch video](#)

FLEET MAINTENANCE

- Fault code monitoring
- Paperless DVIRs
- Usage-based maintenance

[Learn more](#) | [Watch video](#)

WIFI HOTSPOT

- In-cab WiFi
- Cellular data included
- For any mobile app or device

[Learn more](#)

ELD COMPLIANCE

- FMCSA-listed ELD
- Works with any mobile device
- Centralized real-time visibility

[Learn more](#) | [Watch video](#)

REEFER MONITORING

- Easy to install wireless monitors
- Live temperature change alerts
- Automatic historical logs

[Learn more](#)

REPORTING & ALERTS

- Fuel efficiency & vehicle health
- Activity and driver behavior
- IFTA, ELD, and FSMA

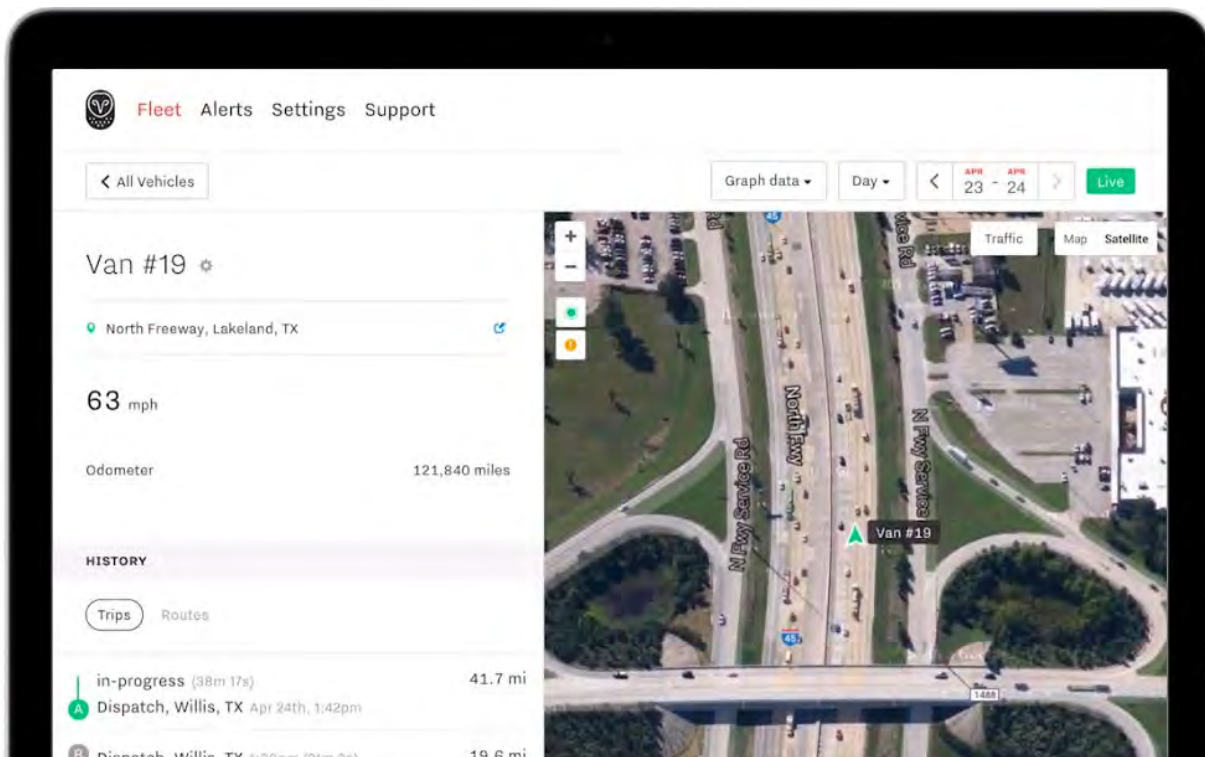
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DEVELOPER APIS

- Open REST APIs
- TMS, payroll, GIS integrations
- Custom software and apps

[Developer docs](#)

Samsara Helicopter View



No.	Equipment Type	Year	Make	Model	Identification No.	(C) Company Owned (R) Reserved
1	Air Compressor	1990	Emglo	Y5A60V	92190020	C
2	Air Compressor	2003	Ingersoll Rand		338927UGN221	C
3	Air Compressor	2006	Ingersoll Rand		365253UAX	C
4	Air Compressor	2012	Doosan	XP375WJDT3	435426UAW048	C
5	Air Compressor		Ingersoll Rand	MC2A	1945	C
6	Air Compressor		Campbell Hausfeld			C
7	Air Curtain Burner		ACD	T400	T35FN01052	C
8	Air Curtain Burner		ACD		103846	C
9	Air Curtain Burner		McPherson	M30F	U149701V	C
10	Air Curtain Burner		McPherson	M30F	U148961V	C
11	Bridge Erection Boat		AD	MKIII	42XBK23649H112935	C
12	Bridge Erection Boat		AD	MKII	06681V368	C
13	Bucket Truck	1999	International	4900	1HTSDAAN0XH659739	C
14	Bucket Truck	2012	Freightliner	M2106	1FVACXDU8CHBE2106	C
15	Bucket Truck	2011	Freightliner	M2106	1FVACXDU3BDAU8452	C
16	Bucket Truck	2007	International	4300	1HTMMAAN97H433997	C
17	Bucket Truck	2006	International	4300	1HTMMAAR06H199847	C
18	Bucket Truck	2010	Freightliner	M2106	1FVACXDT7AHAP3532	C
19	Bucket Truck	1998	Ford	F800	1FDXF80C0WVA35473	C
20	Bucket Truck	1990	GMC	C7H042		R
21	Bucket Truck	2007	International	430		R
22	Bucket Truck	2001	International	4700	1HTSCAAM61H398263	R
23	Bucket Truck	2004	International		1HTMMAAL54H672005	R
24	Bucket Truck	2005	International	4300	1HTMMAANX5H692740	R
25	Bucket Truck	2006	International	4300	1HTMMAAP76H248265	R
26	Bucket Truck	2007	Ford	F750	3FRNF75E77V512537	R
27	Bucket Truck	2007	Ford	F750	3FRNF75E47V467587	R
28	Bucket Truck	2007	Ford	F750SD	3FRNF75E57V467601	R
29	Bucket Truck	2007	International	4000	1HTMMAAN17H392586	R
30	Bucket Truck	2007	Ford	F750SD	3FRNF75E07V467585	R
31	Bucket Truck	2007	International		1HTMMAAN97H413877	R
32	Crawler Tractor	2014	Magnatrac	MH8000	H800152	R
33	Crawler Tractor	2012	Komatsu	D31PX22	KMTD011P01060725	R
34	Dozer	1984	Caterpillar	D7H	79Z01488	C
35	Dozer	1991	Caterpillar	D7H	4AB04147	C
36	Dozer	1981	Caterpillar	D8K	77V17840	C

37	Dozer		Caterpillar	D6TLGP	THX28329	C
38	Dozer	2006	Caterpillar	D6RLGP	CAT00D6RKWRG00215	C
39	Dozer	2008	Caterpillar	D7R	AEC01989	C
40	Dozer		Caterpillar	D6RLGP	9PN02000	C
41	Dozer	1991	Caterpillar	D7H	4FG04117	C
42	Dozer	2003	Caterpillar	D7R	AEC00681	C
43	Dozer	2008	Caterpillar	D6TLGP	CAT00D6TCKJL00560	C
44	Dozer	1978	Caterpillar	D6D	6X597	C
45	Dozer	2009	Caterpillar	D6TLGP	KJL00985	C
46	Dozer	1979	Caterpillar	D6D	4X5133	C
47	Dozer		Caterpillar	DV060	08Z53048	C
48	Dozer		Caterpillar	963-TL	0963CKBBD01120	C
49	Dozer		Caterpillar	973-C	CAT0973CK3RZ00613	C
50	Dozer	1989	John Deere	550G	T0550GH758338	R
51	Dump Truck	2000	Freightliner	FL70	1FV6HLAA5YHB76509	C
52	Excavator	2001	Komatsu	PC270LC6	A85139	C
53	Excavator		Deere	690D	DW690DL533807	C
54	Excavator		Volvo	EC330BLC	330B10324	C
55	Excavator		Volvo	EC220DL	220D210418	C
56	Excavator	2012	Komatsu	PC240LC10	A20120	C
57	Excavator	2013	Komatsu	PC210LC	KMTPC243V02450356	C
58	Excavator	2020	Kobelco	EK-SK210	YQ15605293	C
59	Excavator		Komatsu	210LC	KMTPC257PLTC81212	C
60	Excavator	2013	Komatsu	PC240LC10	KMTPC240C02090090	C
61	Excavator	2019	Kobelco	SK260LC10	LL1610594	C
62	Excavator		Komatsu	210LC	KMTPC257HJTC80715	C
63	Excavator		Komatsu	290LC	KMTPC255TEWA27188	C
64	Flatbed Trailer	2005	Big Tex		4YNBN20245C027949	C
65	Flatbed Trailer	2007	Big Tex		16VGX202672680173	C
66	Flatbed Trailer	2011	Magnum		4P5B52027B2159392	C
67	Flatbed Trailer	2013	Big Tex		16VNX122XD2C97883	C
68	Flatbed Trailer	2013	Big Tex		16VPX1629C2348689	C
69	Flatbed Trailer	1999	HMDE		4AG6U2338XC029735	C
70	Flatbed Trailer	1997	Centerville		1C6EG102XV1752300	C
71	Flatbed Trailer	1997	Reitnouer		1RNF48A27VR003233	C
72	Flatbed Trailer	2006	Town		4KNTT14226L161597	C
73	Flatbed Trailer	2015	JLG		5DYAAB2L5FC006883	C
74	Flatbed Trailer	2015	PJ		4P5FD3623F1217625	C
75	Flatbed Trailer	2008	Towmaster		4KNTT14248L161314	C
76	Flatbed Trailer	2008	Towmaster		4KNTT14257L162843	C
77	Flatbed Trailer	2015	Big Tex		16VFX2026F2092400	C

78	Flatbed Trailer	2007	Trail King		1DA72C7N07C018695	C
79	Flatbed Trailer	2019	Texas Pride			R
80	Flatbed Trailer	2016	Big Tex		16VFX2020G2074525	R
81	Horizontal Grinder	2014	Diamond Z	DZH4000	1R9FX390XEC722024	C
82	Horizontal Grinder	2014	Diamond Z	DZH4000	1R9FX3904EC722030	C
83	KB Pup-Trailer	2012	Homemade	HMDE	MOHMTRAILER020044	C
84	KB Pup-Trailer	2006	Great Lakes	TR2250DC	1G9CD23336S139786	C
85	KB Pup-Trailer	2006	Great Lakes	TR2250DC	1G9CD23346S139779	C
86	KB Pup-Trailer	2006	Great Lakes	TR2250DC	1G9CD23376S139712	C
87	KB Pup-Trailer	2006	Great Lakes		1G9CD23356S139711	C
88	KB Pup-Trailer	2018	Titan Machinery	HMDE	MOHMTRAILER025812	C
89	KB Pup-Trailer	2019	Edgewood	ST	1E9US2629KS589119	C
90	KB Pup-Trailer	2018	Homemade	HMDE	MOHMTRAILER025813	C
91	KB Pup-Trailer	2019	Edgewood	ST	1E9US2625KS589103	C
92	KB Pup-Trailer	2019	Edgewood	ST	1E9US2624KS589089	C
93	KB Pup-Trailer	2019	Edgewood	ST	1E9US2627KS589118	C
94	KB Pup-Trailer	2018	Homemade	HMDE	MOHMTRAILER025811	C
95	KB Pup-Trailer	2019	Edgewood	ST	1E9US2626KS589126	C
96	KB Pup-Trailer	2019	Edgewood	ST	1E9US2627KS589135	C
97	KB Pup-Trailer	2019	Edgewood	ST	1E9US2627KS589149	C
98	KB Pup-Trailer	2020	Edgewood	ST	1E9US2923LS589159	C
99	KB Pup-Trailer	2020	Edgewood	ST	1E9US2923LS589162	C
100	KB Pup-Trailer	2020	Edgewood	ST	1E9US2927LS589164	C
101	KB Pup-Trailer	2020	Edgewood	ST	1E9US2925LS589163	C
102	KB Pup-Trailer	2012	Edgewood	HMDE	MOHMTRAILER020042	R
103	KB Pup-Trailer	2010	Edgewood	HMDE	MOHMTRAILER018042	R
104	KB Pup-Trailer	2012	Edgewood	HMDE	MOHMTRAILER020041	R
105	KB Pup-Trailer	2018	Edgewood	ST	1E9US2728JS589061	R
106	KB Pup-Trailer	2018	Edgewood	ST	1E9US2725JS589050	R
107	KB Pup-Trailer	2018	Edgewood	ST	1E9US2725JS589048	R
108	KB Pup-Trailer	2018	Edgewood	ST	1E9US2727JS589049	R
109	KB Pup-Trailer	2018	Edgewood	ST	1E9US2762JS589060	R
110	KB Pup-Trailer	2018	Edgewood	ST	1E9US2622JS589073	R
111	KB Pup-Trailer	2017	Edgewood	ST	1E9US2623HS589030	R
112	KB Pup-Trailer	2018	Edgewood	ST	1E9US2723JS589047	R
113	KB Pup-Trailer	2018	Edgewood	ST	1E9US2721JS589046	R
114	KB Pup-Trailer	2021	Edgewood	ST	1E9US302XMS589258	R
115	KB Pup-Trailer	2021	Edgewood	ST	1E9US3021MS589262	R
116	KB Pup-Trailer	2021	Edgewood	ST	1E9US3028MS589260	R
117	KB Pup-Trailer	2021	Edgewood	ST	1E9US3021MS589259	R
118	KB Pup-Trailer	2021	Edgewood	ST	1E9US3023MS589263	R

119	KB Pup-Trailer	2021	Edgewood	ST	1E9US3022MS589268	R
120	KB Pup-Trailer	2021	Edgewood	ST	1E9US3024MS589269	R
121	KB Pup-Trailer	2021	Edgewood	ST	1E9US3020MS589270	R
122	KB Pup-Trailer	2021	Edgewood	ST	1E9US3023MS589277	R
123	KB Pup-Trailer	2021	Edgewood	ST	1E9US3021MS589276	R
124	KB Pup-Trailer	2021	Edgewood	ST	1E9US302XMS589275	R
125	KB Pup-Trailer	2009	Edgewood	ST	ARKAVTL0590455016	R
126	KB Pup-Trailer	2007	Great Lakes			R
127	KB Pup-Trailer	2000	WBH		1W9SD1628YC269033	R
128	KB Self-Loader	2003	Sterling	L9500	2FZHZAAS73AK28772	C
129	KB Self-Loader	2004	Sterling	L9500	2FZHZAAS84AM87966	C
130	KB Self-Loader	2003	Kenworth	T800	1NKDLU0X43J710108	C
131	KB Self-Loader	1998	Peterbilt	357	1NPALT9X0WN461734	C
132	KB Self-Loader	1998	Peterbilt	357	1NPALT9X5WN461728	C
133	KB Self-Loader	2003	Freightliner	FL112	1FVHBGAS53HK52388	C
134	KB Self-Loader	2006	Western Star	4900 SB	5KKPALAV96PV43823	C
135	KB Self-Loader	2007	Western Star	4900 SB	5KKPALAV47PY35512	C
136	KB Self-Loader	2009	Kenworth	T800	1NKDLU0X69J242505	C
137	KB Self-Loader	2009	Kenworth	T800	1NKDLU0XX9J242507	C
138	KB Self-Loader	2007	Kenworth	T800	1NKDLT0X87J190818	C
139	KB Self-Loader	2008	Kenworth	T800	1NKDLU0X78J235352	C
140	KB Self-Loader	2009	Kenworth	T800	1NKDLU0X89J242506	C
141	KB Self-Loader	2009	Kenworth	T800	1NKDLU0X09J242502	C
142	KB Self-Loader	2009	Kenworth	T800	1XKDDU0X89J246574	C
143	KB Self-Loader	2009	Kenworth	T800	1NKDLU0X99J242501	C
144	KB Self-Loader	2008	Kenworth	T800	1XKDDU0X18J223975	C
145	KB Self-Loader	2008	Kenworth	T800	1XKDDU0X78J223981	C
146	KB Self-Loader	2011	Kenworth	T800	1NKDLU0X6BJ281035	C
147	KB Self-Loader	2010	Kenworth	T800	1NKDLU0XXAR266280	C
148	KB Self-Loader	2011	Kenworth	T800	1NKDLU0X7BJ278354	C
149	KB Self-Loader	2009	Kenworth	T800	1NKDLU0X69J256033	C
150	KB Self-Loader	2008	Kenworth	T800	1XKDDU0X78J228727	C
151	KB Self-Loader	2009	Kenworth	T800	1NKDLU0X39J237424	C
152	KB Self-Loader	2008	Kenworth	T800	1NKDLU0X08J233491	C
153	KB Self-Loader	2005	Sterling		2FWBA2DE5SAV23128	R
154	KB Self-Loader	1995	Freightliner		1FUPFZXB2SA597897	R
155	KB Self-Loader	2004	Peterbilt	357	1XPADB0X04DB819508	R
156	KB Self-Loader	2005	Peterbilt	357	1NPALB0X45D842644	R
157	KB Self-Loader	2006	Peterbilt	357	1NPALB0X96D632705	R
158	KB Self-Loader	2007	Freightliner		1FVHC5DE27HX68138	R
159	KB Self-Loader	2007	Freightliner		1FYHC5DE07HX68140	R

160	KB Self-Loader	2006	Western Star		5KKHAWAVX6PW37855	R
161	KB Self-Loader	2001	Peterbilt	379	1NP5XU0X41D569216	R
162	KB Self-Loader	2013	Peterbilt		1NPTX4TX6DD181864	R
163	KB Self-Loader	2005	Peterbilt/Red		1XP5DB9X25D881630	R
164	KB Self-Loader	2006	Peterbilt	379	1XP5DB9X76D646688	R
165	KB Self-Loader	2006	Peterbilt	379	1XP5DB9XX6N898414	R
166	KB Self-Loader	2003	Peterbilt	357	1NPALB0X53N596260	R
167	KB Self-Loader	2019	International	HX520	3HTDPAPT4KN358427	R
168	KB Self-Loader	2005	International	5900L	1HTXRAPT5J028306	R
169	KB Self-Loader	1990	Ford		1FDZY90X3LVA25141	R
170	KB Self-Loader	2007	Peterbilt		1XP5D49X17D683748	R
171	KB Self-Loader	2005	Peterbilt		1XP5DB9X05N860477	R
172	KB Self-Loader	2014	Peterbilt	367	1NPTL40X9ED227589	R
173	KB Self-Loader	2003	Peterbilt	379	1XP5DB9X13D591649	R
174	KB Self-Loader	2019	Freightliner		3ALHG3DV1KDKN11095	R
175	KB Self-Loader	2020	Western Star	4900SB	5KKMALD10LPLJ3935	R
176	KB Self-Loader	2007	Sterling		2F2HAZCV07AV53003	R
177	KB Self-Loader	2003	Sterling	9500	2FZHAZAS03AK68711	R
178	KB Self-Loader	2004	Sterling	LT9501	2FZHAZCV64AM24825	R
179	KB Self-Loader	2005	Sterling	LT9501	2FZHAZCV75AU92195	R
180	KB Self-Loader	2006	Freightliner	M2112	1FVHC5CV86HV54044	R
181	KB Self-Loader	2007	Kenworth		1NKWLBOX071156522	R
182	KB Self-Loader	2008	Mac	CH613	1M1AN07Y18N002964	R
183	KB Self-Loader	2019	Western Star	4700SF	5KKMAVDV7PKPM6019	R
184	Light Tower	2012	Doosan	LSC	4FVLSACA6CU444257	C
185	Light Tower		Magnum			C
186	Light Tower		Magnum	MLT3060MMH	80743	C
187	Light Tower		Magnum	MLT3060MMH	170255	C
188	Light Tower	2008	Ingersoll Rand		393605UJRC13	R
189	Light Tower		Nighthawk	LT12		R
190	Light Tower	1999	Magnum	40601MH	99246	R
191	Light Tower		Coleman	MH4000RDKH	151217	R
192	Low Boy Trailer	2014	Fontaine		57JE5130XE3561385	C
193	Low Boy Trailer	2013	Fontaine		13NE51308D3560602	C
194	Low Boy Trailer	1994	Talbert		40FH0482R1010817	C
195	Low Boy Trailer	1992	Trail King		1TKS00517NM030565	C
196	Low Boy Trailer	1992	Trail King		1TKS00517NM030566	C
197	Office Trailer	1984	Grumman		1GXDBAF21EW001008	C
198	Office Trailer	1987	Ellis		1E9EE5743H1013022	C
199	Office Trailer	1992	Trail MBL		1PT011AH6W9002247	C
200	Office Trailer	1992	Moex		1M9X25225TA237065	C

201	Office Trailer	1997	Coach		1M9A6A729VH022102	C
202	Office Trailer	1999	Moex		1M9X25227TA237058	C
203	Power Screen	2001	Trommel	725	9500531	C
204	Power Screen		Trommel	830	9202071	C
205	Pressure Washer	2007	HMDE		PC101	C
206	Pressure Washer		Alkota		192477	C
207	Pressure Washer		American Kleaner		C368	C
208	Pressure Washer		Hotsy		H51669	C
209	Pressure Washer		Landa		P00306	C
210	RV	2006	Denali	31FGBS	47CTD1R216P615392	C
211	RV	2004	Jayco	27B	1UJBJ02N741EF1875	C
212	RV	2006	Open Road		5L4TR322361012206	C
213	RV	1998	Prevost		2PCV33493V1011707	C
214	RV	2015	Heartland	Trail Runner	5SFEB3222GE312623	C
215	Service Trailer	2001	Titan		5DZC8162511001697	C
216	Service Trailer	1997	WW		11WEC1623VM227765	C
217	Service Trailer	2002	TRBL		4X4TSEV282U200791	C
218	Service Trailer	1999	WW		11WHC162XYW251191	C
219	Service Trailer	1999	Magnum		1V5BA1624X1133175	C
220	Service Truck	2005	Ford	F450	1FDXF46P05EC08622	C
221	Service Truck	2013	Ford	F350	1FT8W3BT1CEC38201	C
222	Service Truck	2014	Ford	F350	1FT8W3BT6EEA40636	C
223	Service Truck	2009	Ford	F450	1FDAX46R79EA14566	C
224	Service Truck	2014	Ram	5500	3C7WRNBL8EG228497	C
225	Service Truck	2011	Ford	F350	1FDRF3G6XBEA70849	C
226	Service Truck	2001	Ford	F450	1FDXF46F31EA27158	C
227	Service Truck	2018	Toyota	Tacoma	5TFCZ5AN9JX150501	C
228	Service Truck	2020	Ram	3500	3C7WRTCLXLG103257	C
229	Service Truck	2013	Ford	F150	1FTFW1ET1DKD64424	C
230	Service Truck	2020	Ram	2500	3C6UR5CL6LG252045	C
231	Service Truck	2022	Ram	3500	3C63RRGL2NG135014	C
232	Service Truck	2022	Ram	3500	3C63RRGLONG114808	C
233	Service Truck	2011	Dodge	57H7CK	3D6WU7EL6BG591535	R
234	Skid Steer	2003	Bobcat	T300	5219-12445	C
235	Skid Steer		Bobcat	S300	525815902	C
236	Skid Steer	2009	Bobcat	T300	A5GU35117	C
237	Skid Steer		Bobcat	T300	A5GU20012	C
238	Skid Steer		Bobcat	T300	525415884	C
239	Skid Steer		Bobcat	T300	525413076	C
240	Skid Steer	2009	Bobcat	T300	A5GU35209	C

241	Skid Steer	2012	Bobcat	T750	ANKA12229	C
242	Skid Steer	2019	Bobcat	T870		R
243	Skid Steer	2013	Bobcat	T190		R
244	Skid Steer		Bobcat	T320	A7MP60119	R
245	Skid Steer		Bobcat	T300	532011795	R
246	Skid Steer		Bobcat	246	00246C5SZ06425	R
247	Skid Steer	2019	Bobcat	T770	AT6318861	R
248	Stump Grinder	2013	Rayco	RG1665AC	0-449	C
249	Stump Grinder	2014	Fecon	SH260		C
250	Tractor	2005	Peterbilt	379	1XP5PBEX75D826166	C
251	Tractor	2008	Kenworth	T800	1XKDDU9X68R213592	C
252	Tractor	2009	Kenworth	T800	1XKDP4EX59J253787	C
253	Tractor	2010	Kenworth	T800	1XKDDU9XXAR259318	C
254	Tractor	2009	Kenworth	T800	1XKDDU9X89J256363	C
255	Tractor	2010	Kenworth	T800	1XKDDU9X4AR260416	C
256	Tractor	2012	Western Star	W4900	5KJJABDR5DPBU1199	C
257	Tub Grinder	1999	Diamond Z	1352BI	1D9FX423XN147003	C
258	Tub Grinder	2003	Diamond Z	1463-B	1D9FX4530NN47068	C
259	Tub Grinder	1997	Diamond Z	1463-B	1D9FX4536TN147184	C
260	Tub Grinder	1999	Diamond Z	1463-B	1D9FX4534XN147240	C
261	Tub Grinder	1998	Diamond Z	1463-B	1D9FX4537WN147232	C
262	Tub Grinder	2003	Diamond Z	1463-B	1D9FX4639YC147259	C
263	Tub Grinder	2004	Diamond Z	1463-B	1D9FX46311C147262	C
264	Tub Grinder	1999	Diamond Z	1463-B	1D9FX46364C147293	C
265	Vacuum Truck	2000	Freightliner		1FVUFXYB9YPB65702	C
266	VersaHandler	2009	Bobcat	V723ZFL	368112100	C
267	VersaHandler		Genie	GTH6622		C
268	Walking Floor Trailer	2002	MAC		5MAMN45292C005339	C
269	Walking Floor Trailer	2005	MAC		5MAMN48285C008359	C
270	Walking Floor Trailer	2004	MAC		5MAMN48214C007357	C
271	Walking Floor Trailer	2008	MAC		5MAMN48288C016384	C
272	Walking Floor Trailer	2005	MAC		5MAMN482X5C008556	C
273	Walking Floor Trailer	2019	MAC		5MAMN4824KW051069	C
274	Walking Floor Trailer	2019	MAC		5MAMN4824KW051073	C
275	Walking Floor Trailer	2017	East		1E1U2X289JR060527	C
276	Water Truck	2000	Freightliner	FL70	1FV6HJAA3YHB19746	C
277	Water Truck	2000	Ford	F650	3FRNF65995V180949	C
278	Water Truck	2006	Eco		5PKUEH2236W052290	C
279	Wheel Loader		Volvo	L110E	L110EV60278	C
280	Wheel Loader		Volvo	L120E	L120EV66140	C
281	Wheel Loader		Volvo	L120G	VCEL120GL00030787	C

282	Wheel Loader		Volvo	L120E	L120V64601	C
283	Wheel Loader		Volvo	L120E	L120EV64757	C
284	Wheel Loader		Volvo	L120C	62368	C
285	Wheel Loader		Volvo	L120G	30275	C
286	Wheel Loader		Volvo	L120E		C
287	Wheel Loader	2001	John Deere	444H	DW444HX581391	R

Tab 4. References

1 Florida DOT (Dixie County)- Hurricane Idalia

CONTRACT DESCRIPTION

a. Point of Contact	Patrick Upshaw Maintenance Engineer
b. Address	1109 South Marion Avenue Lake City, FL 32025
c. Phone	(352) 493-6078
d. Email	Patrick.upshaw@dot.state.fl.us
e. Contract Term	09/2023 to 01/2024
f. Contract Amount	\$4,714,688.00
g. Description of Work	Emergency debris removal, reduction, disposal, and hazardous tree removals from Hurricane Idalia. (321,815 CY, 300 Whitegoods, and 10,636 hazardous Trees)

2 Jefferson County- Hurricane Idalia

CONTRACT DESCRIPTION

a. Point of Contact	Shannon Metty County Manager/Planning Official
b. Address	445 W Palmer Mill Rd Monticello, FL 32344
c. Phone	(850) 342-0223
d. Email	smetty@jeffersoncountyfl.gov
e. Contract Term	08/2023 to 11/2023
f. Contract Amount	\$1,138,239.00
g. Description of Work	Emergency debris removal, reduction, disposal, and hazardous tree removals from Hurricane Idalia. (61,456 CY and 8,431 Hazardous Trees)

3 Forsyth County- Severe Weather

CONTRACT DESCRIPTION

a. Point of Contact	Joey Smith Deputy Director
b. Address	3520 Settingdown Road Cumming, GA 30028
c. Phone	(770) 205-4530
d. Email	jhsmith@forsythco.com
e. Contract Term	08/2023 to 10/2023
f. Contract Amount	\$287,078.00
g. Description of Work	Emergency debris removal, reduction, disposal, and hazardous tree removals from 2023 severe weather. (20,365 CY and 8 Hazardous Trees)

4 City of Round Rock- Ice Storm

CONTRACT DESCRIPTION	
a. Point of Contact	Ricci Strayhorn Forestry Department
b. Address	301 West Bagdad Avenue, Ste 250 Round Rock, Texas 78664
c. Phone	(512) 801-7391
d. Email	rstrayhorn@roundrocktexas.gov
e. Contract Term	02/2023 to 04/2023
f. Contract Amount	\$1,658,989.00
g. Description of Work	Emergency debris removal, reduction, disposal, and hazardous tree removals from the ice storm. (6,662 Man/Equipment Hours)

5 Florida DEP- Hurricane Ian

CONTRACT DESCRIPTION	
a. Point of Contact	Wes Howell Bureau Chief
b. Address	3900 Commonwealth Blvd, MS 530 Tallahassee, FL 32399
c. Phone	(850) 245-3112
d. Email	Wes.howell@floridadep.gov
e. Contract Term	10/2022 to 10/2023
f. Contract Amount	\$12,986,000.00
g. Description of Work	Emergency debris removal, reduction, disposal, and hazardous tree removals from Hurricane Ian. (111,000 CY and 4,000 Hazardous Trees)

6 Florida Southwestern State College- Hurricane Ian

CONTRACT DESCRIPTION	
a. Point of Contact	Mat Mason Director of Facilities Management
b. Address	8099 College Parkway, D-214 Ft. Myers, FL 33919
c. Phone	(239) 985-3497
d. Email	Mathew.mason@fsw.edu
e. Contract Term	10/2022 to 11/2022
f. Contract Amount	\$429,492.00
g. Description of Work	Hurricane Ian vegetative debris, hazardous leaners, hangers, and stump removal. (1,390 Man Hours and 12,687 CY)

7 City of Norman- Severe Weather

CONTRACT DESCRIPTION

a. Point of Contact	Joseph Hill Streets Department
b. Address	201 W Gray Street Norman, Oklahoma 73069
c. Phone	(405) 788-2122
d. Email	Joseph.hill@normanok.gov
e. Contract Term	10/2020 to 02/2021
f. Contract Amount	\$4,054,876.00
g. Description of Work	ROW hauling, hazardous tree removal, reduction, and final disposal. (572,400 CY and 9,995 Hazardous Trees)

8 Iowa Department of Homeland Security and Emergency Management- Derecho

CONTRACT DESCRIPTION

a. Point of Contact	Jordan Moser Strategic Planner
b. Address	6100 NW 78 th Avenue Johnston, IA 50131
c. Phone	(515) 323-4246
d. Email	Jordan.moser@iowa.gov
e. Contract Term	09/2020 to 02/2021
f. Contract Amount	\$7,722,536.00
g. Description of Work	Reduction of vegetative storm debris (1,600,000 CY)

9 Rapides Parish- Hurricane Laura

CONTRACT DESCRIPTION

a. Point of Contact	Corey Ashmore Public Works Direct
b. Address	8051 Highway 28 West Alexandria, Louisiana 71303
c. Phone	(318) 729-5663
d. Email	Cashmore1@rppj.com
e. Contract Term	09/2020 to 05/2021
f. Contract Amount	\$7,364,356.00
g. Description of Work	Hurricane Laura ROW hauling, reduction, and final disposal. (692,024 CY)

Tab 5. Minority/Women Participation

TFR Enterprises, Inc. is not a certified minority business, however, we encourage M/WBE participation whenever possible. Lyellco, Inc. is a women-owned business and a major subcontractor for TFR.

TFR has never failed to meet procurement goals regarding M/WBE participation. We understand and are committed to always meeting these goals.

Tab 6. Proposed Subcontractors


TFR Enterprises, Inc. maintains a current, constantly updated database of subcontractors by location, classification, equipment resources, and capability. The working relationship with this reservoir of close-knit subcontractors has been so successful that a majority of them, following a disaster event, will not offer their services to, or accept an offer from, another contractor until first consulting with TFR’s management personnel as to their subcontracting needs. A network of communication and contact of these subcontractors in the event of a disaster has been divided among the TFR management team in advance, which has enabled the company to contact, activate, and mobilize as many as 630 pieces of equipment in 30 days as the company did following Hurricane Laura in 2020. These subcontractors are considered as much a part of the disaster response team as are the full-time employees of TFR.

Local and Disadvantaged Business Subcontracting

At TFR, we firmly believe that local contractors provide the most cost-effective measure to complete the contract requirements while aiding the local economy after the impact of a disaster. TFR plans to utilize local subcontractors to the extent to which they are available and properly licensed. TFR shall exhaust any avenues to obtain qualified local subcontractors to meet the needs of the community while infusing the local economy with needed revenue. As such, TFR is committed to identifying the local subcontractors qualified and prepared to support the community on the path to recovery.

During the past three (3) decades, TFR has actively promoted the participation of Small Business Enterprises (SBE), Disadvantaged Business Enterprises (DBE), Women-Owned Business Enterprises (WBE), Minority-Owned Business Enterprises (MBE), and Veteran-Owned Business Enterprises (VBE), in the performance of disaster-related debris removal projects. Born from a small tree service company in 1954, TFR was a long-time small business-enabled firm working in Memphis, Tennessee. Renamed TFR and incorporated in 1989, owner, Tipton Rowland, considers this sector of the industry to be a vital and reliable source of debris management resources recalling his days as a small business owner himself. As such, TFR executives are directly involved in the achievement of SBE’s and DBE’s plans and goals by the project.


Proposed Major Subcontractor

	<ul style="list-style-type: none"> • 35 years of proven disaster debris removal and management experience • Over 200 units of company-owned specialized equipment including knuckle boom trucks, heavy haulers, dump trucks, bunkhouses, airboats, barges, skid steers, dozers, excavators, loaders, skidders, and tree cutters. • Owner and key employees certified in tree removal/chainsaw management by the Missouri Forestry Department • Partnered on more than 50 projects with TFR, over the last 20 years. 	<p>Recent Projects Completed with TFR:</p> <ul style="list-style-type: none"> • Hamilton County, FL • Jacksonville, AR • City of Cedar Park, TX • Hancock County, MS • City of Choctaw, OK • City of Enid, OK • City of Blanchard, OK • City of Norman, OK • City of Citronelle, AL • Alabama DOT, Dallas County • City of Robertsdale, AL • Rapides Parish, LA
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Timberline Trading is a leading subcontractor in the disaster debris removal industry. Thirty-five years of experience has allowed the team at Timberline to master the skills and FEMA knowledge necessary to

complete any size debris mission. Timberline’s tenured management team gives them added ability to manage a wide range of disaster response services. With more than 200 pieces of specialty equipment, Timberline can respond immediately to all emergencies. Company-owned bunkhouses and generators allow Team Timberline to respond to devastated areas where housing or electricity is not available. Timberline has been a major subcontractor for TFR since 1995.

Proposed Major DBE Subcontractor

	<ul style="list-style-type: none"> • Women-Owned Business (WBE) • Incorporated in 2013 • Principles hold Florida & California Contractors License • Owner and Principles have more than 25 years of combined experience in Disaster Response, Debris Removal, and Hazardous Tree Removal Services • Partnered on 7 projects with TFR, over the last 8 years. 	<p>Recent Projects Completed with TFR:</p>
		<ul style="list-style-type: none"> • Suwannee County, FL • Hardin County, TN • City of Leader, TX • FDEP- Highland Hammock State Park • Kentucky Transportation Cabinet, KY • Oklahoma City Parks, OK • City of Corpus Christi, TX • Texas DOT, Montague County • Louisiana DOT, Cameron Parish • Tyndall Airforce Base, FL

Lyellco, Inc. is a family-owned tree trimming and disaster response company incorporated in 2013 as a small woman-owned business. Lyellco owns 27 pieces of equipment and has performed more than 20 federal and state contracts nationwide, responding to hurricanes, tornados, ice storms, floods, and more. Lyellco strives for the safety of its employees and the communities affected and operates according to FEMA rules and regulations.

The following list is just a few of our available DBE Partners:

DBE Partners	State	Type	Services
Ayleen Trash Hauling Services, Inc.	FL	SBE/MBE	Hauling Services, Hazardous Tree Removal
CSA Land Clearing	FL	DBE	Site Management
Florida Developers of Tallahassee	FL	DBE	Site Management
Gulf Coast Environmental Contractors	FL	WBE	Hazardous Tree Removal
Payne's Environmental Services, LLC	FL	MBE/VBE	Hazardous Tree Removal
Prism Lighting Services	FL	SBE	Temporary Lighting
YG Construction, Inc.	FL	MBE	Temporary Fencing
Cabildo Services	LA	DBE	Temporary Staffing
Disaster Recovery Group and Tree, Inc.	NC	DBE	Hauling Services, Hazardous Tree Removal
Action-Roll Offs, Inc.	TX	DBE	Hauling Services
Eggemeyer Land Clearing, LLC	TX	DBE	Hauling Services, Site Management
Highway Barricades and Services, Inc.	TX	DBE	Safety Supplies
Lyellco	TX	WBE	Hauling Services, Hazardous Tree Removal



TFR Enterprises, Inc
Tipton F. Rowland
601 Leander Drive
Leander, Texas 78641

Re: Letter of Commitment/Timely Payments

Please accept this letter as our interest to assist TFR Enterprises, Inc by offering to make our services available in the event they are activated for Disaster Debris/Hazardous Tree Removal Services during the term of the contract.

Timberline has worked for TFR Enterprises, Inc since 1996 and **has always been paid on time.**

Timberline's roles and responsibilities will support TFR as a subcontractor providing labor and equipment services for this contract to include:

- Vegetative Debris Removal
- C&D Debris Removal
- Hazardous Tree Removal

Company Information:
Timberline Trading, Inc
Michael Dotson
PO BOX 643
Lathrop, MO 64429
FEIN: 43-1695748

I, Michael Dotson, am authorized to sign for and legally bind Timberline Trading, Inc., and have full authority to commit any of our company's resources necessary to successfully perform this contract. Should you need additional information please contact me at (816) 564-1761.

Sincerely,

Michael Dotson

Michael Dotson
Owner/CEO



www.lyellco.com
sharon@lyellco.com
Office (512)576-3000

TFR Enterprises, Inc
Tipton F. Rowland
601 Leander Drive
Leander, Texas 78641

Re: Subcontractor Letter of Commitment

Dear Mr. Rowland,

Please accept this letter as our interest to assist TFR Enterprises, Inc by offering to make our services available in the event they are activated for Disaster Debris/Hazardous Tree Removal Services during the term of the contract.

Lyellco's roles and responsibilities will support TFR as a subcontractor providing labor and equipment services for this contract to include:

- ROW Vegetative Debris Removal
- ROW C&D Debris Removal
- Hazardous Tree Removal

Company Information:

Lyellco, Inc
Levi Lyell
7503 White Oak
Lago Vista, Texas 78645
FEIN: 463383578

Woman-Owned Small Business

Levi Lyell is authorized to sign for and legally bind Lyellco Inc. and has the full authority to commit any of our company's resources necessary to successfully perform this contract. Should you need additional information please contact me at (512) 698-9812.

Sincerely,

A handwritten signature in blue ink that reads "Levi Lyell".

Levi Lyell
Vice President

7503 White Oak Drive, Lago Vista, TX 7845

CITY OF FORT LAUDERDALE BID/PROPOSAL CERTIFICATION

Please Note: It is the sole responsibility of the bidder/proposer to ensure that their response is submitted electronically through the City's on-line strategic sourcing platform prior to the bid opening date and time listed. Paper bid submittals will not be accepted. All fields below must be completed. If the field does not apply to you, please note N/A in that field.

If you are a foreign corporation, you may be required to obtain a certificate of authority from the department of state, in accordance with Florida Statute §607.1501 (visit <http://www.dos.state.fl.us/>).

Company: (Legal Registration) TFR Enterprises, Inc EIN (Optional): 721149862

Address: 601 Leander Drive

City: Leander State: TX Zip: 78641

Telephone No.: 512-260-3322 FAX No.: 512-528-1942 Email: tiffany@tfrinc.com

Delivery: Calendar days after receipt of Purchase Order (section 1.02 of General Conditions): 24 hours

Total Bid Discount (section 1.05 of General Conditions): N/A

Check box if your firm qualifies for DBE (section 1.09 of General Conditions):

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>
<u>1</u>	<u>2/1/2024</u>	<u>6</u>	<u>3/4/2024</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>1 Revised</u>	<u>2/6/2024</u>	<u>7</u>	<u>3/11/2024</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>4</u>	<u>2/27/2024</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>5</u>	<u>3/1/2024</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

VARIANCES: If you take exception or have variances to any term, condition, specification, scope of service, or requirement in this competitive solicitation you must specify such exception or variance in the space provided below or reference in the space provided below all variances contained on other pages within your response. Additional pages may be attached if necessary. No exceptions or variances will be deemed to be part of the response submitted unless such is listed and contained in the space provided below. The City does not, by virtue of submitting a variance, necessarily accept any variances. If no statement is contained in the below space, it is hereby implied that your response is in full compliance with this competitive solicitation. If you do not have variances, simply mark N/A.

N/A

The below signatory hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid/proposal. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal, I will accept a contract if approved by the City and such acceptance covers all terms, conditions, and specifications of this bid/proposal. The below signatory also hereby agrees, by virtue of submitting or attempting to submit a response, that in no event shall the City's liability for respondent's direct, indirect, incidental, consequential, special or exemplary damages, expenses, or lost profits arising out of this competitive solicitation process, including but not limited to public advertisement, bid conferences, site visits, evaluations, oral presentations, or award proceedings exceed the amount of Five Hundred Dollars (\$500.00). This limitation shall not apply to claims arising under any provision of indemnification or the City's protest ordinance contained in this competitive solicitation.


Submitted by:

Tipton F. Rowland

Name (printed)

3/8/2024

Date

Signature 

CEO

Title



NON-COLLUSION STATEMENT

By signing this offer, the vendor/contractor certifies that this offer is made independently and *free* from collusion. Vendor shall disclose below any City of Fort Lauderdale, FL officer or employee, or any relative of any such officer or employee who is an officer or director of, or has a material interest in, the vendor's business, who is in a position to influence this procurement.

Any City of Fort Lauderdale, FL officer or employee who has any input into the writing of specifications or requirements, solicitation of offers, decision to award, evaluation of offers, or any other activity pertinent to this procurement is presumed, for purposes hereof, to be in a position to influence this procurement.

For purposes hereof, a person has a material interest if they directly or indirectly own more than 5 percent of the total assets or capital stock of any business entity, or if they otherwise stand to personally gain if the contract is awarded to this vendor.

In accordance with City of Fort Lauderdale, FL Policy and Standards Manual, 6.10.8.3,


3.3. City employees may not contract with the City through any corporation or business entity in which they or their immediate family members hold a controlling financial interest (e.g., ownership of five (5) percent or more).

3.4. Immediate family members (spouse, parents, and children) are also prohibited from contracting with the City subject to the same general rules.

Failure of a vendor to disclose any relationship described herein shall be reason for debarment in accordance with the provisions of the City Procurement Code.

<u>NAME</u>	<u>RELATIONSHIPS</u>
N/A	
_____	_____
_____	_____
_____	_____
_____	_____

In the event the vendor does not indicate any names, the City shall interpret this to mean that the vendor has indicated that no such relationships exist.



 Authorized Signature
Tipton F. Rowland

 Name (Printed)

CEO

 Title
3/8/2024

 Date



**CONTRACTOR'S CERTIFICATE OF COMPLIANCE WITH
NON-DISCRIMINATION PROVISIONS OF THE CONTRACT**

The completed and signed form should be returned with the Contractor's submittal. If not provided with submittal, the Contractor must submit within three business days of City's request. Contractor may be deemed non-responsive for failure to fully comply within stated timeframes.


Pursuant to City Ordinance Sec. 2-17(a)(i)(ii), bidders must certify compliance with the Non-Discrimination provision of the ordinance.

- A. Contractors doing business with the City shall not discriminate against their employees based on the employee's race, color, religion, gender (including identity or expression), marital status, sexual orientation, national origin, age, disability, or any other protected classification as defined by applicable law.

Contracts. Every Contract exceeding \$100,000, or otherwise exempt from this section shall contain language that obligates the Contractor to comply with the applicable provisions of this section.

The Contract shall include provisions for the following:

- (i) The Contractor certifies and represents that it will comply with this section during the entire term of the contract.
- (ii) The failure of the Contractor to comply with this section shall be deemed to be a material breach of the contract, entitling the City to pursue any remedy stated below or any remedy provided under applicable law.



Authorized Signature

Tipton F. Rowland, CEO

Print Name and Title

3/8/2024

Date



E-VERIFY AFFIRMATION STATEMENT

Solicitation/Bid /Contract No: RFP No. 211

Project Description:


Emergency debris removal and disaster recovery services.

Contractor/Proposer/Bidder acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of,

- A. all persons employed by Contractor/Proposer/Bidder to perform employment duties within Florida during the term of the Contract, and,
- B. all persons (including subcontractors/vendors) assigned by Contractor/Proposer/Bidder to perform work pursuant to the Contract.

The Contractor/Proposer/Bidder acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the Contract is a condition of the Contract.

Contractor/Proposer/ Bidder Company Name: TFR Enterprises, Inc

Authorized Company Person's Signature: 

Authorized Company Person's Title: CEO

Date: 3/8/2024

AFFIDAVIT OF COMPLIANCE WITH FOREIGN ENTITY LAWS
(Florida Statute- §287.138, 692.201, 692.202, 692.203, and 692.204)

The undersigned, on behalf of the entity listed below ("Entity"), hereby attests under penalty of perjury as follows:

1. Entity is not owned by the government of a foreign country of concern as defined in Section 287.138, Florida Statutes. (Source:§ 287.138(2)(a), Florida Statutes)
2. The government of a foreign country of concern does not have a controlling interest in Entity. (Source:§ 287.138(2)(b), Florida Statutes)
3. Entity is not organized under the laws of, and does not have a principal place of business in, a foreign country of concern. (Source: § 287.138(2)(c), Florida Statutes)
4. Entity is not owned or controlled by the government of a foreign country of concern, as defined in Section 692.201, Florida Statutes. (Source:§ 288.007(2), Florida Statutes)
5. Entity is not a partnership, association, corporation, organization, or other combination of persons organized under the laws of or having its principal place of business in a foreign country of concern, as defined in Section 692.201, Florida Statutes, or a subsidiary of such entity. (Source: § 288.007(2), Florida Statutes)
6. Entity is not a foreign principal, as defined in Section 692.201, Florida Statutes. (Source: § 692.202(5)(a)(I), Florida Statutes)
7. Entity is in compliance with all applicable requirements of Sections 692.202, 692.203, and 692.204, Florida Statutes.
8. **(Only applicable if purchasing real property)** Entity is not a foreign principal prohibited from purchasing the subject real property. Entity is either (a) not a person or entity described in Section 692.204(1)(a), Florida Statutes, or (b) authorized under Section 692.204(2), Florida Statutes, to purchase the subject property. Entity is in compliance with the requirements of Section 692.204, Florida Statutes. (Source: §§ 692.203(6)(a), 692.204(6)(a), Florida Statutes)
9. The undersigned is authorized to execute this affidavit on behalf of Entity.

Name: Tipton F. Rowland Title: CEO Entity: TFR Enterprises, Inc

Signature:  Date: 3/8/2024

NOTARY PUBLIC ACKNOWLEDGEMENT SECTION

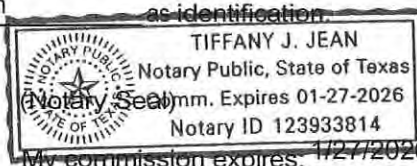
STATE OF Texas
COUNTY OF Williamson

The foregoing instrument was acknowledged before me, by means of physical presence or online notarization, this 8th day of March 2024 by Tipton F. Rowland, as
CEO for TFR Enterprises, Inc, who is

personally known to me or who has produced personally known ac-identification.

Notary Public Signature: 

Print Name: Tiffany J. Jean





CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
3/24/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Higginbotham Insurance Agency, Inc. 1221 S. Mopac Expy., Suite 160 Austin TX 78746	CONTACT NAME: Larry Sue Dunn PHONE (A/C, No, Ext): 817-347-6816 E-MAIL ADDRESS: ldunn@higginbotham.net	FAX (A/C, No): 817-347-6981	
	INSURER(S) AFFORDING COVERAGE		
	INSURER A : Starr Indemnity & Liability Company		NAIC # 38318
	INSURER B : Texas Mutual Insurance Company		22945
	INSURER C : Starr Surplus Lines Ins. Co.		13604
	INSURER D : Argonaut Insurance Company		19801
INSURER E : Tokio Marine Specialty Insurance Co.		23850	
INSURER F : Travelers Lloyds Insurance Company		41262	

INSURED T F R Enterprises Inc 601 Leander Drive Leander TX 78641	TFRENTE-02
--	------------

COVERAGES

CERTIFICATE NUMBER: 489218349

REVISION NUMBER:

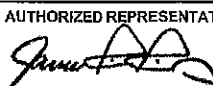
THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL ISUBR INSD WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
C	COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> \$5,000 Oad BI/PD <input checked="" type="checkbox"/> *SEE DESCRIPTION GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:		1000066507211	3/31/2023	3/31/2024	EACH OCCURRENCE	\$ 1,000,000
						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 50,000
						MED EXP (Any one person)	\$ 5,000
						PERSONAL & ADV INJURY	\$ 1,000,000
						GENERAL AGGREGATE	\$ 2,000,000
						PRODUCTS - COMP/OP AGG	\$ 2,000,000
						ContractorsPollution	\$ 1,000,000
A	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY		1000199116211	3/31/2023	3/31/2024	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000
						BODILY INJURY (Per person)	\$
						BODILY INJURY (Per accident)	\$
						PROPERTY DAMAGE (Per accident)	\$
							\$
E	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DED <input checked="" type="checkbox"/> RETENTION \$ 0		PUB798753	3/31/2023	3/31/2024	EACH OCCURRENCE	\$ 5,000,000
						AGGREGATE	\$ 5,000,000
							\$
B D	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N	0001209012 928948359384	3/31/2023 3/31/2023	3/31/2024 3/31/2024	<input checked="" type="checkbox"/> PER STATUTE <input checked="" type="checkbox"/> OTH-ER	** SEE DESCRIP
		N/A				E.L. EACH ACCIDENT	\$ 1,000,000
						E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000
						E.L. DISEASE - POLICY LIMIT	\$ 1,000,000
F A	Leased/Rented Equipment Leased/Rented/Hired Phy Damage		QT-660-8071X472-TLC-23 1000199116211	3/31/2023 3/31/2023	3/31/2024 3/31/2024	Limit - \$700,000 Limit Comp/Collision Ded	\$2,500 Actual Cash Value \$1,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

*General Liability Deductible: \$5,000 BI/PD Per Occurrence
 *XCU is not excluded.
 *The General Liability policy includes a \$1,000,000 Contractors Pollution Limit.
 **Texas Workers' Compensation Policy - 0001209012
 **All Other States (incl California) - Policy 928828359384
 The General Liability and Automobile Liability policies include a blanket automatic additional insured endorsement that provides additional insured status
 See Attached...

CERTIFICATE HOLDER	CANCELLATION
---------------------------	---------------------

Information Only	<p>SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.</p> <p>AUTHORIZED REPRESENTATIVE</p> 
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ADDITIONAL REMARKS SCHEDULE

AGENCY Higginbotham Insurance Agency, Inc.		NAMED INSURED T F R Enterprises Inc 601 Leander Drive Leander TX 78641	
POLICY NUMBER		EFFECTIVE DATE:	
CARRIER	NAIC CODE		

ADDITIONAL REMARKS

**THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE**

(Including Completed Ops) and General Liability, Automobile Liability and Workers' Compensation policies includes a blanket waiver of subrogation endorsement to the certificate holder when written contract requires such status.

The General Liability policy has a blanket Primary & Non Contributory endorsement that affords that coverage to certificate holders when written contract requires such status

The General Liability, Automobile Liability and Workers Compensation policy includes a blanket notice of cancellation to certificate holders endorsement, providing for 30 days' advance notice if the policy is canceled by the company other than for nonpayment of premium, 10 days' notice after the policy is canceled for nonpayment of premium. Notice is sent to certificate holders with mailing addresses on file with the agent or the company. The endorsement does not provide for notice of cancellation if the named insured requests cancellation

Excess Policy is Follow Form underlying the General Liability (Incl. Contractors Pollution), Automobile Liability and Employers Liability policies.

Request for Taxpayer Identification Number and Certification

**Give Form to the
requester. Do not
send to the IRS.**

▶ Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type. See Specific Instructions on page 3.	1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank. TFR Enterprises, Inc	
	2 Business name/disregarded entity name, if different from above	
	3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes. <input type="checkbox"/> Individual/sole proprietor or single-member LLC <input checked="" type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate <input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ _____ <small>Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.</small> <input type="checkbox"/> Other (see Instructions) ▶ _____	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from FATCA reporting code (if any) _____ <small>(Applies to accounts maintained outside the U.S.)</small>
	5 Address (number, street, and apt. or suite no.) See instructions. 601 Leander Drive	Requester's name and address (optional)
	6 City, state, and ZIP code Leander, Texas 78641	
	7 List account number(s) here (optional)	

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number												
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Employer identification number												
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7	2	-	1	1	4	9	8	6	2			

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person ▶	Date ▶ 02/12/2024
------------------	----------------------------	-------------------

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)
- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

2024 FOREIGN PROFIT CORPORATION ANNUAL REPORT

FILED
Feb 02, 2024
Secretary of State
7078581813CC

DOCUMENT# F02000004640

Entity Name: T.F.R., INC. OF TEXAS

Current Principal Place of Business:

601 LEANDER DR
LEANDER, TX 78641

Current Mailing Address:

601 LEANDER DR
LEANDER, TX 78641

FEI Number: 72-1149862

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CORPORATION SERVICE COMPANY
1201 HAYS STREET
TALLAHASSEE, FL 32301-2525 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE: _____

Electronic Signature of Registered Agent

Date

Officer/Director Detail :

Title PRESIDENT
Name ROWLAND, TIPTON
Address 601 LEANDER DR
City-State-Zip: LEANDER TX 78641

Title SECRETARY, TREASURER
Name ROWLAND, JULIE
Address 601 LEANDER DR
City-State-Zip: LEANDER TX 78641

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JULIE ROWLAND

SECRETARY

02/02/2024

Electronic Signature of Signing Officer/Director Detail

Date



ADDENDUM NO. 1

RFP No. 211 Emergency Debris Removal and Disaster Recovery Services

ISSUED: 2/1/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underlined** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Providing Question and Answer to Question 1 as it is not visible on Q and A Forum:
QUESTION:
 1. Price line items 33 – 40, vessel recovery, is this intended to be a land based or water based operations?
 2. Please confirm that all disposal fees shall be a pass through cost.ANSWER:

Please look at the Description for all line items for full descriptions.
33-36 specify vessels on land; 37-40 specify vessels in water.
Yes, all disposal fees shall be a pass through cost.
2. **Disposal Fee shall be a pass-through cost.** – Clarification updated on line items 33-40.
3. Response to Question 4.13 regarding section 4.2.4:

4.2.4 Approach to Scope of Work

Provide in concise narrative form, your understanding of the City's needs, goals, and objectives as they relate to the project, and your overall approach to accomplishing the project. Give an overview of your proposed vision, ideas, and methodology. Describe your proposed approach to the project.

~~As a part of the response, a design plan and diagram(s) shall be presented to the City for approval.~~

The Proposer shall also propose a scheduling methodology (timeline) for effectively managing and executing the work in the optimum time. The delivery time shall be stated in calendar days from the date of City notification of award or notice to proceed with delivery. Such timeline information and proposed dates shall include, but not necessarily be limited to: delivery, installation, acceptance testing, personnel, and other related completion dates, in accordance with the RFP specifications.



City of Fort Lauderdale • Procurement Services Division
 100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
 954-828-5933 • Fax 954-828-5576 • purchase@fortlauderdale.gov

4. In response to question 4.18. Solicitation line-item updated, and Exhibit B Line-Item 31 shall now read as follows:

31	Housedhold Hazardous Waste Removal, Transport and Disposal	1000	TN LB	\$ -
----	--	------	----------	------

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024



ADDENDUM NO. 1 - Revised

RFP No. 211 Emergency Debris Removal and Disaster Recovery Services

ISSUED: 2/6/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Providing Question and Answer to Question 1 as it is not visible on Q and A Forum:
QUESTION:
 1. Price line items 33 – 40, vessel recovery, is this intended to be a land based or water based operations?
 2. Please confirm that all disposal fees shall be a pass through cost.ANSWER:

Please look at the Description for all line items for full descriptions.
33-36 specify vessels on land; 37-40 specify vessels in water.
Yes, all disposal fees shall be a pass through cost.
2. **Disposal Fee shall be a pass-through cost.** – Clarification updated on line items 33-40.
3. Response to Question 4.13 regarding section 4.2.4:

4.2.4 Approach to Scope of Work

Provide in concise narrative form, your understanding of the City's needs, goals, and objectives as they relate to the project, and your overall approach to accomplishing the project. Give an overview of your proposed vision, ideas, and methodology. Describe your proposed approach to the project.

~~As a part of the response, a design plan and diagram(s) shall be presented to the City for approval.~~

The Proposer shall also propose a scheduling methodology (timeline) for effectively managing and executing the work in the optimum time. The delivery time shall be stated in calendar days from the date of City notification of award or notice to proceed with delivery. Such timeline information and proposed dates shall include, but not necessarily be limited to: delivery, installation, acceptance testing, personnel, and other related completion dates, in accordance with the RFP specifications.



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
4. In response to question 4.18. Solicitation line-item updated, and Exhibit B Line-Item 31 shall now read as follows:

31	Household Hazardous Waste Removal, Transport and Disposal	4 1000	TN LB	\$ -
----	---	------------------	----------------------------	------

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024



ADDENDUM NO. 4

RFP No. 211 Disaster Debris Removal and Emergency Logistical Services

ISSUED: 2/27/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Page 1 of the solicitation document shall have the following changes.:

A. Solicitation name has changed and shall now read as follows:

City of Fort Lauderdale
~~**Emergency Debris Removal and Disaster Recovery Services**~~
Disaster Debris Removal and Emergency Logistical Services
RFP Event # 211

B. Section 1.1 shall now read as follows:

1.1 Purpose

The City of Fort Lauderdale, Florida (City) is seeking qualified, experienced, and licensed firm(s) to provide ~~Emergency Debris Removal and Disaster Recovery Services~~ **Disaster Debris Removal and Emergency Logistical Services** for the City, in accordance with the terms, conditions, and specifications contained in this Request for Proposals (RFP).

2. Section 1.5 – Strategic Sourcing Platform link fixed. It shall now read as follows:

1.5 Electronic Bid Openings/Proposal Closings

Please be advised that effective immediately, and until further notice, all Invitation to Bids, Request for Proposals, Request for Qualifications, and other solicitations led by the City of Fort Lauderdale will be opened electronically via the ~~City's on-line strategic sourcing platform~~ **City's on-line strategic sourcing platform** at the date and time indicated on the solicitation. All openings will be held on the City's on-line strategic sourcing platform.

Anyone requesting assistance or having further inquiry in this matter must contact the Procurement Specialist indicated on the solicitation, via the Question-and-Answer forum on the City's on-line strategic sourcing platform before the Last Day for Questions indicated in the Solicitation.



3. Sections 2.24.1 and 2.34.2 have been updated as Surety 2000 should not be used. Verbiage updated to provide clarifying instructions for Proposal Security. Sections shall read as follows:

2.24 Proposal Security

2.24.1 A proposal security payable to the City of Fort Lauderdale shall be submitted with the proposal response in the amount of five percent (5%) of the total proposed amount. A proposal security can be in the form of a bid/proposal bond or cashier's check. Proposal security will be returned to the unsuccessful contractor as soon as practicable after opening of proposals. Proposal security will be returned to the successful Proposer after acceptance of the Payment and Performance Bond, if required; acceptance of insurance coverage, if required; and full execution of contract documents, if required; or other conditions as stated in Special Conditions or elsewhere in the RFP.

~~The [City's on-line strategic sourcing platform](#) allows proposers to submit bid bonds electronically directly through the system using **Surety 2000**.~~

2.24.2 ~~The Proposer may choose to **shall** mail their original executed bid/proposal bond or upload the bid/proposal bond on [City's on-line strategic sourcing platform](#)~~ **attach a PDF of the original bid/proposal bond** to accompany their electronic proposal and then deliver the original, signed and sealed bid/proposal bond within five (5) business days from the solicitation end date or it will be determined as non-responsive. A bid/proposal security in the form of a cashier's check must be an original document and must be submitted at the time of the bid/proposal due date. If choosing the cashier's check method, plan in advance to send via United States Postal Service or air freight carrier to ensure cashier's check arrives on or before bid opening/ proposal closing deadline.

A. Deliver via United States Postal Service or air freight carrier to the following address:

City of Fort Lauderdale
Procurement Services
Attn.: Laurie Platkin
521 NE 4th Avenue
Fort Lauderdale, FL 33301

B. Include company name, solicitation number and title clearly indicated outside of the envelope.

4. Section 2.27 shall now read as follows:

2.27 Award of Contract

A Contract (the "Agreement") may be awarded by the City Commission. The City reserves the right to execute or not execute, as applicable, a contract with the Proposer(s) that is determined to be in the City's best interests. The City reserves the right to award a contract to more than one Proposer, at the sole and absolute discretion



of the City. **The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.**

5. Sections 3.3.5, 3.3.6, 3.3.7, 3.3.10, and 3.3.12 have been removed.
6. Section 3.3.8, the second sentence has been removed.
7. Section 3.3.13, the second sentence has been removed.
8. Section 3.3 shall now read as follows:

3.3 MINIMUM QUALIFICATIONS

- 3.3.1** To be eligible for award of a contract in response to this RFP, the Proposer must demonstrate that it has successfully completed services, as specified in this solicitation and are normally and routinely engaged in performing such services and are properly and legally licensed to perform such work. In addition, the Contractor must have no conflict of interest with regard to any other work performed by the Contractor for the City of Fort Lauderdale.
- 3.3.2** The Proposer must have the capacity to manage a major and diverse workforce with multiple subcontractors and to cover the expenses associated with a major recovery operation prior to the initial payment and between subsequent payments, as well as the capacity to provide the necessary bonds and insurance. Proposer must also have an established management team, an established network of resources to provide the necessary equipment and personnel, comprehensive debris removal and volume reduction operations plans and demonstrate experience in major disaster recovery projects.
- 3.3.3** The selected firm must be experienced and knowledgeable in Federal Emergency Management Administration (FEMA) and Insurance reimbursement rules and procedures and must demonstrate such to the City in its proposal and subsequent selection process presentations. The selected firm must also demonstrate experience and knowledge of state, local and federal environmental regulating and permitting agencies. The selected firm will be responsible for staying current with all FEMA and other agencies guidelines and regulations and will be responsible for advising the City from beginning to end to ensure maximum financial recovery for the City.
- 3.3.4** Proposer is properly and legally licensed to perform Disaster and Debris Management Services.
- ~~**3.3.5** Proposer is currently, and has been conducting business as, a full-service Disaster Debris Management Contractor for the last ten (10) consecutive years.~~
- ~~**3.3.6** Proposer provides Disaster Debris Management Services as the primary contractor in at least three (3) states.~~



- ~~3.3.7~~ Proposer has experience performing work as a primary contractor on Disaster Debris Management projects exceeding fifty million dollars (\$50,000,000) per event.
- 3.3.8 Proposer currently has a minimum of three (3) full-service Disaster Debris Management contracts in place in which (1) the Proposer is the primary contractor, and (2) the contract is with a government entity with a population of at least 150,000 residents.
- 3.3.9 Proposer has experience in simultaneously operating a minimum of three (3) Temporary Debris Management Sites (TDMS).
- ~~3.3.10~~ Proposer has direct management and permitting experience in sand screening and beach re-nourishment projects, with at least one (1) project including screening a minimum of twenty thousand (20,000) cubic yards of sand.
- 3.3.11 Proposer will provide experienced staff. Certification or active involvement with disaster preparedness agencies is highly desirable such as: NIMS certification, FEMA Region IV, FEMA National Advisory Council, FEMA National Training Programs (NTP), FEMA Center for Domestic Preparedness (CDP), FEMA Emergency Management Institute (EMI), Florida State Emergency Response Team (SERT), and/or Florida Governor's Hurricane Conference training/instructor.
- ~~3.3.12~~ Proposer certifies that their company is a licensed General Contractor, preferably in the State of Florida, or a joint agency with a Florida General Contractor. Proposer must submit a copy of the license with the proposal and be in good standing with the State regulatory body. No specific designation is required, only that the company is properly licensed as a Contractor to perform the work detailed in this RFP.
- ~~3.3.13~~ Proposer must show its qualifications in the handling of hazardous materials and household hazardous waste. This requirement can be demonstrated by including a listing of the proposer's employees and their respective HAZWOPER licenses, asbestos licenses and other related qualifications.

9. Section 3.8.18 (E) shall now read as follows:

- E. Tipping fees are not included in ~~EXHIBIT B~~ **EXHIBITS B and C** or Event line items.

10. Section 3.12.4 (C) shall now read as follows:

- C. Labor and fuel for fueling the fuel powered unit shall be in accordance with hourly labor and equipment rates for the items listed in ~~EXHIBIT B~~ **EXHIBITS B and C** and Event line items.

11. Section 3.12.5 (B) shall now read as follows:

- B. Labor for refilling trucks shall be compensated based on hourly labor and equipment rates for the items listed in ~~EXHIBIT B~~ **EXHIBITS B and C** and Event line items.



12. Section 5.2.2 shall now read as follows:

5.2.2 Weighted Criteria

Qualifications and Experience: A) Firm background, history, and overall experience; B) Staff experience and resumes - specifically, operational, and administrative personnel assigned to the City	15% 25%
Operational Plan for the City: A) Subcontractor Plan; B) Quality control and customer service plans; C) Organizational Structure of Firm	25%
Resources and Availability: A) Current workload and future commitments; B) Plan for managing multiple Florida-based contracts; C) Demonstrated financial capability	15%
Past Performance: A) Reference Checks; B) Closed, active and pending FEMA disputes, audits, or lawsuits; C) Explanation of unrecovered (deobligated) FEMA reimbursements	15%
Price Proposal	30% 20%
Total Percent Available	100%

13. Section 5.3 shall now read as follows:

5.3 Contract Award

The City reserves the right to award a contract to that Consultant who will best serve the interests of the City. The City reserves the right, based upon its deliberations and in its opinion, to accept or reject any or all proposals. The City also reserves the right to waive minor irregularities or variations of the submittal requirements and RFP process. **The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.**

14. Section VI – Cost Proposal Page has been revised. See attached for replacement Cost Proposal Page.

15. Exhibit B shall be voided and removed. See attached.

16. New Exhibit B and Exhibit C have been added to the solicitation. Quantities and Units of Measure have remained the same. See Attached.



- A. Exhibit B represents Group A – Disaster Debris Removal Services
 - 1) Line item 5: (PPDR) removed.
 - 2) Previous line item 69: River and Canal Shoreline Restoration was removed and replaced with line item 549 Mechanized Street Streetsweeper.
 - 3) Previous line items 369-412 moved up and are now in Group A.
- B. Exhibit C represents Group B – Emergency Logistical Services
 - 1) Previous line items 70-368 have moved down and are now in Group B.

17. Updated Answers to the following Questions previously posted in the Sourcing Platform:

Q: Can the City provide the names and titles of the evaluation committee members?

A: The Evaluation Committee will now have the following 5 members: Shane Simcox, Fire Captain; Sandria Barrett-Lee, Chief Accountant; Joe Pasquariello, Assistant Building Official, Gabrielle Bush, Management Analyst; and Kim Pearson, Parks Manager.

Q: The RFP states "The City reserves the right to award a contract to more than one proposer, at the sole discretion of the City." Can the City clarify if the contracts will be categorized by order of intended activation (e.g. Primary, Secondary, Tertiary) or if there will be a pool of qualified vendors?

A: The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.

Q: If there will be a pool of qualified vendors, then how will the order of activation occur?


A: Contracted vendor will be notified by the contract administrator should an activation occur.

18. The opening date has been changed to March 11, 2024 at 2 p.m.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
(please print)

Bidder's Signature: 

Date: 3/8/2024



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ADDENDUM NO. 5

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/1/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strike through~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strike through~~ removed; **underlined bolded** is added).

1. Section VI – Cost Proposal Page has been revised.

Project Cost Group A (Line Items ~~4-69~~ **481-549**) \$ please see

Project Cost Group B (Line Items ~~70-412~~ **550-892**) \$ addendum


Total Project Cost (Lines Items ~~4-412~~ **481-892**) \$ # to be revised

See attached for replacement Cost Proposal Page.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024



ADDENDUM NO. 6

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/4/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Exhibit B – Group A and Exhibit C – Group B in Addendum 4 are now void. Category N – Emergency Road Clearance and Debris Removal should have been included in Group A rather than Group B.
2. Revised Cost Proposal Page in Addendum 5 is now void. The above change affected Section VI – Cost Proposal Page. The page has been revised and shall now read as follows:

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items 1-69 481-549 <u>481-593</u>)	\$ <u>please see</u>
Project Cost Group B (Line Items 70-412 550-892 <u>594-892</u>)	\$ <u>addendum</u>
Total Project Cost (Lines Items 1-412 <u>481-892</u>)	\$ <u># to revised</u>

3. See attached for voided and revised Section VI – Cost Proposal Page_R3 and Exhibit B – Group A and Exhibit C – Group B_R2.

All other terms, conditions, and specifications remain unchanged.



City of Fort Lauderdale • Procurement Services Division
100 N. Andrews Avenue, Suite 619 • Fort Lauderdale, Florida 33301
954-828-5933 • Fax 954-828-5576 • purchase@fortlauderdale.gov

Laurie Platkin
Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
(please print)

Bidder's Signature: 

Date: 3/8/2024

SECTION VI - COST PROPOSAL PAGE

Proposer Name: TFR Enterprises, Inc

Proposer agrees to supply the products and services at the prices bid/proposed below in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

Notes: Provide Total Project Cost from your Submission in the Infor Sourcing Platform

Total Project Cost _____ \$ _____

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items ~~1-69 481-549~~ 481-593) \$ 26,871,100.55

Project Cost Group B (Line Items ~~70-412 550-892~~ 594-892) \$ 725,194.70

Total Project Cost (Lines Items ~~1-412~~ 481-892) \$ 27,596,295.25

Submitted by:

Tipton F. Rowland

Name (printed)

3/8/2024

Date



Signature

CEO

Title



ADDENDUM NO. 7

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/11/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strike through~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strike through~~ removed; **underlined bolded** is added).

1. Exhibit B – Group A, lines 526 and 526, quantity on lines should read as follows:

526	Dead Animal Carcasses Animals on Land (can be collected on shore or from shoreline)	4 <u>0.5</u>	TN	\$	-
527	Dead Animal Carcasses Animals or Fish in Waterway (collected from barge or boat)	4 <u>0.5</u>	TN	\$	-


Quantity is sourcing platform is correct.

2. System updated to allow “No Bid” line-item response when not providing pricing for Group A or Group B.
3. Solicitation Open Date has been extended to 3/13/24 at 2:00pm.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024

BID BOND

TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA
Hartford, Connecticut 06183

KNOWN ALL BY THESE PRESENTS, That we, T.F.R. Enterprises, Inc. , as Principal, and Travelers Casualty and Surety Company of America, as Surety, are held and firmly bound unto City of Fort Lauderdale , as Oblige, in the sum of Five Percent of the Greatest Amount Bid Dollars (\$ 5% G.A.B.) for the payment of which we bind ourselves, and our successors and assigns, jointly and severally, as provided herein.

WHEREAS, Principal has submitted or is about to submit a bid to the Oblige on a contract for Disaster Debris Removal and Emergency Logistical Services - RFP Event # 211 ("Project").

NOW, THEREFORE, the condition of this bond is that if Oblige accepts Principal's bid, and Principal enters into a contract with Oblige in conformance with the terms of the bid and provides such bond or bonds as may be specified in the bidding or contract documents, then this obligation shall be void; otherwise Principal and Surety will pay to Oblige the difference between the amount of Principal's bid and the amount for which Oblige shall in good faith contract with another person or entity to perform the work covered by Principal's bid, but in no event shall Surety's and Principal's liability exceed the penal sum of this bond.

Signed this 11th day of March , 2024 .

T.F.R. Enterprises, Inc.

(Principal)

By:  _____

Travelers Casualty and Surety Company of America

By:  _____
David T. Miclette , Attorney-in-Fact





**Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company**

POWER OF ATTORNEY


KNOW ALL MEN BY THESE PRESENTS: That Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and that the Companies do hereby make, constitute and appoint **DAVID T MICLETTE** of **HOUSTON, Texas**, their true and lawful Attorney(s)-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this **21st** day of **April, 2021**.



State of Connecticut

City of Hartford ss.

By: 
Robert L. Raney, Senior Vice President

On this the **21st** day of **April, 2021**, before me personally appeared **Robert L. Raney**, who acknowledged himself to be the Senior Vice President of each of the Companies, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the **30th** day of **June, 2026**




Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of each of the Companies, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, **Kevin E. Hughes**, the undersigned, Assistant Secretary of each of the Companies, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this **11th** day of **March**, **2024**.




Kevin E. Hughes, Assistant Secretary

**To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
Please refer to the above-named Attorney(s)-in-Fact and the details of the bond to which this Power of Attorney is attached.**

CITY OF FORT LAUDERDALE BID/PROPOSAL CERTIFICATION

Please Note: It is the sole responsibility of the bidder/proposer to ensure that their response is submitted electronically through the City's on-line strategic sourcing platform prior to the bid opening date and time listed. Paper bid submittals will not be accepted. All fields below must be completed. If the field does not apply to you, please note N/A in that field.

If you are a foreign corporation, you may be required to obtain a certificate of authority from the department of state, in accordance with Florida Statute §607.1501 (visit <http://www.dos.state.fl.us/>).

Company: (Legal Registration) TFR Enterprises, Inc EIN (Optional): 721149862

Address: 601 Leander Drive

City: Leander State: TX Zip: 78641

Telephone No.: 512-260-3322 FAX No.: 512-528-1942 Email: tiffany@tfrinc.com

Delivery: Calendar days after receipt of Purchase Order (**section 1.02 of General Conditions**): 24 hours

Total Bid Discount (**section 1.05 of General Conditions**): N/A

Check box if your firm qualifies for DBE (**section 1.09 of General Conditions**):

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>	<u>Addendum No.</u>	<u>Date Issued</u>
<u>1</u>	<u>2/1/2024</u>	<u>6</u>	<u>3/4/2024</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>1 Revised</u>	<u>2/6/2024</u>	<u>7</u>	<u>3/11/2024</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>4</u>	<u>2/27/2024</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u>5</u>	<u>3/1/2024</u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>

VARIANCES: If you take exception or have variances to any term, condition, specification, scope of service, or requirement in this competitive solicitation you must specify such exception or variance in the space provided below or reference in the space provided below all variances contained on other pages within your response. Additional pages may be attached if necessary. No exceptions or variances will be deemed to be part of the response submitted unless such is listed and contained in the space provided below. The City does not, by virtue of submitting a variance, necessarily accept any variances. If no statement is contained in the below space, it is hereby implied that your response is in full compliance with this competitive solicitation. If you do not have variances, simply mark N/A.

N/A

The below signatory hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid/proposal. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal, I will accept a contract if approved by the City and such acceptance covers all terms, conditions, and specifications of this bid/proposal. The below signatory also hereby agrees, by virtue of submitting or attempting to submit a response, that in no event shall the City's liability for respondent's direct, indirect, incidental, consequential, special or exemplary damages, expenses, or lost profits arising out of this competitive solicitation process, including but not limited to public advertisement, bid conferences, site visits, evaluations, oral presentations, or award proceedings exceed the amount of Five Hundred Dollars (\$500.00). This limitation shall not apply to claims arising under any provision of indemnification or the City's protest ordinance contained in this competitive solicitation.


Submitted by:

Tipton F. Rowland

Name (printed)

3/8/2024

Date


Signature

CEO

Title



NON-COLLUSION STATEMENT

By signing this offer, the vendor/contractor certifies that this offer is made independently and *free* from collusion. Vendor shall disclose below any City of Fort Lauderdale, FL officer or employee, or any relative of any such officer or employee who is an officer or director of, or has a material interest in, the vendor's business, who is in a position to influence this procurement.

Any City of Fort Lauderdale, FL officer or employee who has any input into the writing of specifications or requirements, solicitation of offers, decision to award, evaluation of offers, or any other activity pertinent to this procurement is presumed, for purposes hereof, to be in a position to influence this procurement.

For purposes hereof, a person has a material interest if they directly or indirectly own more than 5 percent of the total assets or capital stock of any business entity, or if they otherwise stand to personally gain if the contract is awarded to this vendor.

In accordance with City of Fort Lauderdale, FL Policy and Standards Manual, 6.10.8.3,


3.3. City employees may not contract with the City through any corporation or business entity in which they or their immediate family members hold a controlling financial interest (e.g., ownership of five (5) percent or more).

3.4. Immediate family members (spouse, parents, and children) are also prohibited from contracting with the City subject to the same general rules.

Failure of a vendor to disclose any relationship described herein shall be reason for debarment in accordance with the provisions of the City Procurement Code.

<u>NAME</u>	<u>RELATIONSHIPS</u>
N/A	
_____	_____
_____	_____
_____	_____
_____	_____

In the event the vendor does not indicate any names, the City shall interpret this to mean that the vendor has indicated that no such relationships exist.



 Authorized Signature
Tipton F. Rowland

 Name (Printed)

CEO

 Title
3/8/2024

 Date



**CONTRACTOR'S CERTIFICATE OF COMPLIANCE WITH
NON-DISCRIMINATION PROVISIONS OF THE CONTRACT**

The completed and signed form should be returned with the Contractor's submittal. If not provided with submittal, the Contractor must submit within three business days of City's request. Contractor may be deemed non-responsive for failure to fully comply within stated timeframes.


Pursuant to City Ordinance Sec. 2-17(a)(i)(ii), bidders must certify compliance with the Non-Discrimination provision of the ordinance.

- A. Contractors doing business with the City shall not discriminate against their employees based on the employee's race, color, religion, gender (including identity or expression), marital status, sexual orientation, national origin, age, disability, or any other protected classification as defined by applicable law.

Contracts. Every Contract exceeding \$100,000, or otherwise exempt from this section shall contain language that obligates the Contractor to comply with the applicable provisions of this section.

The Contract shall include provisions for the following:

- (i) The Contractor certifies and represents that it will comply with this section during the entire term of the contract.
- (ii) The failure of the Contractor to comply with this section shall be deemed to be a material breach of the contract, entitling the City to pursue any remedy stated below or any remedy provided under applicable law.



Authorized Signature

Tipton F. Rowland, CEO

Print Name and Title

3/8/2024

Date



E-VERIFY AFFIRMATION STATEMENT

Solicitation/Bid /Contract No: RFP No. 211

Project Description:


Emergency debris removal and disaster recovery services.

Contractor/Proposer/Bidder acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of,

- A. all persons employed by Contractor/Proposer/Bidder to perform employment duties within Florida during the term of the Contract, and,
- B. all persons (including subcontractors/vendors) assigned by Contractor/Proposer/Bidder to perform work pursuant to the Contract.

The Contractor/Proposer/Bidder acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the Contract is a condition of the Contract.

Contractor/Proposer/ Bidder Company Name: TFR Enterprises, Inc

Authorized Company Person's Signature: 

Authorized Company Person's Title: CEO

Date: 3/8/2024

AFFIDAVIT OF COMPLIANCE WITH FOREIGN ENTITY LAWS
(Florida Statute- §287.138, 692.201, 692.202, 692.203, and 692.204)

The undersigned, on behalf of the entity listed below ("Entity"), hereby attests under penalty of perjury as follows:

1. Entity is not owned by the government of a foreign country of concern as defined in Section 287.138, Florida Statutes. (Source:§ 287.138(2)(a), Florida Statutes)
2. The government of a foreign country of concern does not have a controlling interest in Entity. (Source:§ 287.138(2)(b), Florida Statutes)
3. Entity is not organized under the laws of, and does not have a principal place of business in, a foreign country of concern. (Source: § 287.138(2)(c), Florida Statutes)
4. Entity is not owned or controlled by the government of a foreign country of concern, as defined in Section 692.201, Florida Statutes. (Source:§ 288.007(2), Florida Statutes)
5. Entity is not a partnership, association, corporation, organization, or other combination of persons organized under the laws of or having its principal place of business in a foreign country of concern, as defined in Section 692.201, Florida Statutes, or a subsidiary of such entity. (Source: § 288.007(2), Florida Statutes)
6. Entity is not a foreign principal, as defined in Section 692.201, Florida Statutes. (Source: § 692.202(5)(a)(I), Florida Statutes)
7. Entity is in compliance with all applicable requirements of Sections 692.202, 692.203, and 692.204, Florida Statutes.
8. **(Only applicable if purchasing real property)** Entity is not a foreign principal prohibited from purchasing the subject real property. Entity is either (a) not a person or entity described in Section 692.204(1)(a), Florida Statutes, or (b) authorized under Section 692.204(2), Florida Statutes, to purchase the subject property. Entity is in compliance with the requirements of Section 692.204, Florida Statutes. (Source: §§ 692.203(6)(a), 692.204(6)(a), Florida Statutes)
9. The undersigned is authorized to execute this affidavit on behalf of Entity.

Name: Tipton F. Rowland Title: CEO Entity: TFR Enterprises, Inc

Signature:  Date: 3/8/2024

NOTARY PUBLIC ACKNOWLEDGEMENT SECTION

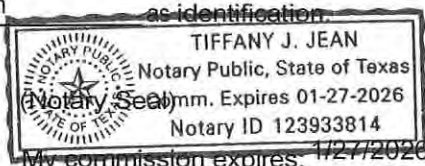
STATE OF Texas
COUNTY OF Williamson

The foregoing instrument was acknowledged before me, by means of physical presence or online notarization, this 8th day of March 2024 by Tipton F. Rowland, as CEO for TFR Enterprises, Inc, who is

personally known to me or who has produced personally known ac-identification.

Notary Public Signature: 

Print Name: Tiffany J. Jean





CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)
3/24/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Higginbotham Insurance Agency, Inc. 1221 S. Mopac Expy., Suite 160 Austin TX 78746	CONTACT NAME: Larry Sue Dunn PHONE (A/C, No., Ext): 817-347-6816 E-MAIL ADDRESS: ldunn@higginbotham.net	FAX (A/C, No.): 817-347-6981													
	<table border="1"> <thead> <tr> <th>INSURER(S) AFFORDING COVERAGE</th> <th>NAIC #</th> </tr> </thead> <tbody> <tr> <td>INSURER A : Starr Indemnity & Liability Company</td> <td>38318</td> </tr> <tr> <td>INSURER B : Texas Mutual Insurance Company</td> <td>22945</td> </tr> <tr> <td>INSURER C : Starr Surplus Lines Ins. Co.</td> <td>13604</td> </tr> <tr> <td>INSURER D : Argonaut Insurance Company</td> <td>19801</td> </tr> <tr> <td>INSURER E : Tokio Marine Specialty Insurance Co.</td> <td>23850</td> </tr> <tr> <td>INSURER F : Travelers Lloyds Insurance Company</td> <td>41262</td> </tr> </tbody> </table>		INSURER(S) AFFORDING COVERAGE	NAIC #	INSURER A : Starr Indemnity & Liability Company	38318	INSURER B : Texas Mutual Insurance Company	22945	INSURER C : Starr Surplus Lines Ins. Co.	13604	INSURER D : Argonaut Insurance Company	19801	INSURER E : Tokio Marine Specialty Insurance Co.	23850	INSURER F : Travelers Lloyds Insurance Company
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INSURED T F R Enterprises Inc 601 Leander Drive Leander TX 78641 TFRENTE-02

COVERAGES

CERTIFICATE NUMBER: 489218349

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL ISUBR INSD WVP	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
C	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> \$5,000 Oad BI/PPD <input checked="" type="checkbox"/> *SEE DESCRIPTION GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:		1000066507211	3/31/2023	3/31/2024	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 50,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 ContractorsPollution \$ 1,000,000
A	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY		1000199116211	3/31/2023	3/31/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
E	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DED <input checked="" type="checkbox"/> RETENTION \$ 0		PUB798753	3/31/2023	3/31/2024	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 \$
B D	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) <input type="checkbox"/> Y/N If yes, describe under DESCRIPTION OF OPERATIONS below	N/A	0001209012 928948359384	3/31/2023 3/31/2023	3/31/2024 3/31/2024	<input checked="" type="checkbox"/> PER STATUTE <input checked="" type="checkbox"/> OTH-ER ** SEE DESCIP E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
F A	Leased/Rented Equipment Leased/Rented/Hired Phy Damage		QT-660-8071X472-TLC-23 1000199116211	3/31/2023 3/31/2023	3/31/2024 3/31/2024	Limit - \$700,000 Limit Actual Cash Value \$2,500 Comp/Collision Ded \$1,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

- *General Liability Deductible: \$5,000 BI/PPD Per Occurrence
- *XCU is not excluded.
- *The General Liability policy includes a \$1,000,000 Contractors Pollution Limit.
- **Texas Workers' Compensation Policy - 0001209012
- **All Other States (incl California) - Policy 928828359384

The General Liability and Automobile Liability policies include a blanket automatic additional insured endorsement that provides additional insured status See Attached...

CERTIFICATE HOLDER

CANCELLATION

Information Only	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE

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ADDITIONAL REMARKS SCHEDULE

AGENCY Higginbotham Insurance Agency, Inc.		NAMED INSURED T F R Enterprises Inc 601 Leander Drive Leander TX 78641	
POLICY NUMBER		EFFECTIVE DATE:	
CARRIER	NAIC CODE		

ADDITIONAL REMARKS

**THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 FORM TITLE: CERTIFICATE OF LIABILITY INSURANCE**

(Including Completed Ops) and General Liability, Automobile Liability and Workers' Compensation policies includes a blanket waiver of subrogation endorsement to the certificate holder when written contract requires such status.

The General Liability policy has a blanket Primary & Non Contributory endorsement that affords that coverage to certificate holders when written contract requires such status

The General Liability, Automobile Liability and Workers Compensation policy includes a blanket notice of cancellation to certificate holders endorsement, providing for 30 days' advance notice if the policy is canceled by the company other than for nonpayment of premium, 10 days' notice after the policy is canceled for nonpayment of premium. Notice is sent to certificate holders with mailing addresses on file with the agent or the company. The endorsement does not provide for notice of cancellation if the named insured requests cancellation

Excess Policy is Follow Form underlying the General Liability (Incl. Contractors Pollution), Automobile Liability and Employers Liability policies.

Request for Taxpayer Identification Number and Certification

**Give Form to the
 requester. Do not
 send to the IRS.**

▶ Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type. See Specific Instructions on page 3.	1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank. TFR Enterprises, Inc	
	2 Business name/disregarded entity name, if different from above	
	3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes. <input type="checkbox"/> Individual/sole proprietor or single-member LLC <input checked="" type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate <input type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ _____ <small>Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.</small> <input type="checkbox"/> Other (see Instructions) ▶ _____	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from FATCA reporting code (if any) _____ <small>(Applies to accounts maintained outside the U.S.)</small>
	5 Address (number, street, and apt. or suite no.) See instructions. 601 Leander Drive	Requester's name and address (optional)
	6 City, state, and ZIP code Leander, Texas 78641	
	7 List account number(s) here (optional)	

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

	Social security number										
	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%; height: 20px;"></td> <td style="width: 25%; height: 20px;"></td> <td style="width: 25%; height: 20px;"></td> <td style="width: 25%; height: 20px;"></td> </tr> </table>										
	or										
	Employer identification number										
	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 25%; height: 20px; text-align: center;">7</td> <td style="width: 25%; height: 20px; text-align: center;">2</td> <td style="width: 25%; height: 20px; text-align: center;">-</td> <td style="width: 25%; height: 20px; text-align: center;">1</td> <td style="width: 25%; height: 20px; text-align: center;">1</td> <td style="width: 25%; height: 20px; text-align: center;">4</td> <td style="width: 25%; height: 20px; text-align: center;">9</td> <td style="width: 25%; height: 20px; text-align: center;">8</td> <td style="width: 25%; height: 20px; text-align: center;">6</td> <td style="width: 25%; height: 20px; text-align: center;">2</td> </tr> </table>	7	2	-	1	1	4	9	8	6	2
7	2	-	1	1	4	9	8	6	2		

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person ▶	Date ▶ 02/12/2024
------------------	----------------------------	-------------------

General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)
- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.

2024 FOREIGN PROFIT CORPORATION ANNUAL REPORT

DOCUMENT# F02000004640

Entity Name: T.F.R., INC. OF TEXAS

Current Principal Place of Business:

601 LEANDER DR
LEANDER, TX 78641

Current Mailing Address:

601 LEANDER DR
LEANDER, TX 78641

FEI Number: 72-1149862

Certificate of Status Desired: No

Name and Address of Current Registered Agent:

CORPORATION SERVICE COMPANY
1201 HAYS STREET
TALLAHASSEE, FL 32301-2525 US

The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida.

SIGNATURE:

Electronic Signature of Registered Agent

Date

Officer/Director Detail :

Title PRESIDENT
Name ROWLAND, TIPTON
Address 601 LEANDER DR
City-State-Zip: LEANDER TX 78641

Title SECRETARY, TREASURER
Name ROWLAND, JULIE
Address 601 LEANDER DR
City-State-Zip: LEANDER TX 78641

I hereby certify that the information indicated on this report or supplemental report is true and accurate and that my electronic signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears above, or on an attachment with all other like empowered.

SIGNATURE: JULIE ROWLAND

SECRETARY

02/02/2024

Electronic Signature of Signing Officer/Director Detail

Date



ADDENDUM NO. 1

RFP No. 211 Emergency Debris Removal and Disaster Recovery Services

ISSUED: 2/1/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underlined** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Providing Question and Answer to Question 1 as it is not visible on Q and A Forum:
QUESTION:

1. Price line items 33 – 40, vessel recovery, is this intended to be a land based or water based operations?
2. Please confirm that all disposal fees shall be a pass through cost.

ANSWER:

- Please look at the Description for all line items for full descriptions.
33-36 specify vessels on land; 37-40 specify vessels in water.
Yes, all disposal fees shall be a pass through cost.

2. **Disposal Fee shall be a pass-through cost.** – Clarification updated on line items 33-40.
3. Response to Question 4.13 regarding section 4.2.4:

4.2.4 Approach to Scope of Work

Provide in concise narrative form, your understanding of the City's needs, goals, and objectives as they relate to the project, and your overall approach to accomplishing the project. Give an overview of your proposed vision, ideas, and methodology. Describe your proposed approach to the project.

~~As a part of the response, a design plan and diagram(s) shall be presented to the City for approval.~~

The Proposer shall also propose a scheduling methodology (timeline) for effectively managing and executing the work in the optimum time. The delivery time shall be stated in calendar days from the date of City notification of award or notice to proceed with delivery. Such timeline information and proposed dates shall include, but not necessarily be limited to: delivery, installation, acceptance testing, personnel, and other related completion dates, in accordance with the RFP specifications.



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
4. In response to question 4.18. Solicitation line-item updated, and Exhibit B Line-Item 31 shall now read as follows:

31	Housedhold Hazardous Waste Removal, Transport and Disposal	1000	TN LB	\$ -
----	--	------	----------	------

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024



ADDENDUM NO. 1 - Revised

RFP No. 211 Emergency Debris Removal and Disaster Recovery Services

ISSUED: 2/6/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Providing Question and Answer to Question 1 as it is not visible on Q and A Forum:
QUESTION:
 1. Price line items 33 – 40, vessel recovery, is this intended to be a land based or water based operations?
 2. Please confirm that all disposal fees shall be a pass through cost.ANSWER:

Please look at the Description for all line items for full descriptions.
33-36 specify vessels on land; 37-40 specify vessels in water.
Yes, all disposal fees shall be a pass through cost.
2. **Disposal Fee shall be a pass-through cost.** – Clarification updated on line items 33-40.
3. Response to Question 4.13 regarding section 4.2.4:

4.2.4 Approach to Scope of Work

Provide in concise narrative form, your understanding of the City's needs, goals, and objectives as they relate to the project, and your overall approach to accomplishing the project. Give an overview of your proposed vision, ideas, and methodology. Describe your proposed approach to the project.

~~As a part of the response, a design plan and diagram(s) shall be presented to the City for approval.~~

The Proposer shall also propose a scheduling methodology (timeline) for effectively managing and executing the work in the optimum time. The delivery time shall be stated in calendar days from the date of City notification of award or notice to proceed with delivery. Such timeline information and proposed dates shall include, but not necessarily be limited to: delivery, installation, acceptance testing, personnel, and other related completion dates, in accordance with the RFP specifications.



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4. In response to question 4.18. Solicitation line-item updated, and Exhibit B Line-Item 31 shall now read as follows:

31	Housedhold Hazardous Waste Removal, Transport and Disposal	4 1000	TN LB	\$ -
----	--	------------------	----------------------------	------

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024



ADDENDUM NO. 4

RFP No. 211 Disaster Debris Removal and Emergency Logistical Services

ISSUED: 2/27/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Page 1 of the solicitation document shall have the following changes.:

A. Solicitation name has changed and shall now read as follows:

City of Fort Lauderdale
~~**Emergency Debris Removal and Disaster Recovery Services**~~
Disaster Debris Removal and Emergency Logistical Services
RFP Event # 211

B. Section 1.1 shall now read as follows:

1.1 Purpose

The City of Fort Lauderdale, Florida (City) is seeking qualified, experienced, and licensed firm(s) to provide ~~Emergency Debris Removal and Disaster Recovery Services~~ **Disaster Debris Removal and Emergency Logistical Services** for the City, in accordance with the terms, conditions, and specifications contained in this Request for Proposals (RFP).

2. Section 1.5 – Strategic Sourcing Platform link fixed. It shall now read as follows:

1.5 Electronic Bid Openings/Proposal Closings

Please be advised that effective immediately, and until further notice, all Invitation to Bids, Request for Proposals, Request for Qualifications, and other solicitations led by the City of Fort Lauderdale will be opened electronically via the ~~City's on-line strategic sourcing platform~~ **City's on-line strategic sourcing platform** at the date and time indicated on the solicitation. All openings will be held on the City's on-line strategic sourcing platform.

Anyone requesting assistance or having further inquiry in this matter must contact the Procurement Specialist indicated on the solicitation, via the Question-and-Answer forum on the City's on-line strategic sourcing platform before the Last Day for Questions indicated in the Solicitation.



3. Sections 2.24.1 and 2.34.2 have been updated as Surety 2000 should not be used. Verbiage updated to provide clarifying instructions for Proposal Security. Sections shall read as follows:

2.24 Proposal Security

2.24.1 A proposal security payable to the City of Fort Lauderdale shall be submitted with the proposal response in the amount of five percent (5%) of the total proposed amount. A proposal security can be in the form of a bid/proposal bond or cashier's check. Proposal security will be returned to the unsuccessful contractor as soon as practicable after opening of proposals. Proposal security will be returned to the successful Proposer after acceptance of the Payment and Performance Bond, if required; acceptance of insurance coverage, if required; and full execution of contract documents, if required; or other conditions as stated in Special Conditions or elsewhere in the RFP.

~~The [City's on-line strategic sourcing platform](#) allows proposers to submit bid bonds electronically directly through the system using **Surety 2000**.~~

2.24.2 ~~The Proposer may choose to~~ **shall** ~~mail their original executed bid/proposal bond or upload the bid/proposal bond on [City's on-line strategic sourcing platform](#)~~ **attach a PDF of the original bid/proposal bond** to accompany their electronic proposal and then deliver the original, signed and sealed bid/proposal bond within five (5) business days from the solicitation end date or it will be determined as non-responsive. A bid/proposal security in the form of a cashier's check must be an original document and must be submitted at the time of the bid/proposal due date. If choosing the cashier's check method, plan in advance to send via United States Postal Service or air freight carrier to ensure cashier's check arrives on or before bid opening/ proposal closing deadline.

A. Deliver via United States Postal Service or air freight carrier to the following address:

City of Fort Lauderdale
Procurement Services
Attn.: Laurie Platkin
521 NE 4th Avenue
Fort Lauderdale, FL 33301

B. Include company name, solicitation number and title clearly indicated outside of the envelope.

4. Section 2.27 shall now read as follows:

2.27 Award of Contract

A Contract (the "Agreement") may be awarded by the City Commission. The City reserves the right to execute or not execute, as applicable, a contract with the Proposer(s) that is determined to be in the City's best interests. The City reserves the right to award a contract to more than one Proposer, at the sole and absolute discretion



of the City. **The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.**

5. Sections 3.3.5, 3.3.6, 3.3.7, 3.3.10, and 3.3.12 have been removed.
6. Section 3.3.8, the second sentence has been removed.
7. Section 3.3.13, the second sentence has been removed.
8. Section 3.3 shall now read as follows:

3.3 MINIMUM QUALIFICATIONS

- 3.3.1** To be eligible for award of a contract in response to this RFP, the Proposer must demonstrate that it has successfully completed services, as specified in this solicitation and are normally and routinely engaged in performing such services and are properly and legally licensed to perform such work. In addition, the Contractor must have no conflict of interest with regard to any other work performed by the Contractor for the City of Fort Lauderdale.
- 3.3.2** The Proposer must have the capacity to manage a major and diverse workforce with multiple subcontractors and to cover the expenses associated with a major recovery operation prior to the initial payment and between subsequent payments, as well as the capacity to provide the necessary bonds and insurance. Proposer must also have an established management team, an established network of resources to provide the necessary equipment and personnel, comprehensive debris removal and volume reduction operations plans and demonstrate experience in major disaster recovery projects.
- 3.3.3** The selected firm must be experienced and knowledgeable in Federal Emergency Management Administration (FEMA) and Insurance reimbursement rules and procedures and must demonstrate such to the City in its proposal and subsequent selection process presentations. The selected firm must also demonstrate experience and knowledge of state, local and federal environmental regulating and permitting agencies. The selected firm will be responsible for staying current with all FEMA and other agencies guidelines and regulations and will be responsible for advising the City from beginning to end to ensure maximum financial recovery for the City.
- 3.3.4** Proposer is properly and legally licensed to perform Disaster and Debris Management Services.
- ~~**3.3.5** Proposer is currently, and has been conducting business as, a full-service Disaster Debris Management Contractor for the last ten (10) consecutive years.~~
- ~~**3.3.6** Proposer provides Disaster Debris Management Services as the primary contractor in at least three (3) states.~~



- ~~3.3.7~~ Proposer has experience performing work as a primary contractor on Disaster Debris Management projects exceeding fifty million dollars (\$50,000,000) per event.
- 3.3.8 Proposer currently has a minimum of three (3) full-service Disaster Debris Management contracts in place in which (1) the Proposer is the primary contractor, and (2) the contract is with a government entity with a population of at least 150,000 residents.
- 3.3.9 Proposer has experience in simultaneously operating a minimum of three (3) Temporary Debris Management Sites (TDMS).
- ~~3.3.10~~ Proposer has direct management and permitting experience in sand screening and beach re-nourishment projects, with at least one (1) project including screening a minimum of twenty thousand (20,000) cubic yards of sand.
- 3.3.11 Proposer will provide experienced staff. Certification or active involvement with disaster preparedness agencies is highly desirable such as: NIMS certification, FEMA Region IV, FEMA National Advisory Council, FEMA National Training Programs (NTP), FEMA Center for Domestic Preparedness (CDP), FEMA Emergency Management Institute (EMI), Florida State Emergency Response Team (SERT), and/or Florida Governor's Hurricane Conference training/instructor.
- ~~3.3.12~~ Proposer certifies that their company is a licensed General Contractor, preferably in the State of Florida, or a joint agency with a Florida General Contractor. Proposer must submit a copy of the license with the proposal and be in good standing with the State regulatory body. No specific designation is required, only that the company is properly licensed as a Contractor to perform the work detailed in this RFP.
- ~~3.3.13~~ Proposer must show its qualifications in the handling of hazardous materials and household hazardous waste. This requirement can be demonstrated by including a listing of the proposer's employees and their respective HAZWOPER licenses, asbestos licenses and other related qualifications.

9. Section 3.8.18 (E) shall now read as follows:

- E. Tipping fees are not included in ~~EXHIBIT B~~ **EXHIBITS B and C** or Event line items.

10. Section 3.12.4 (C) shall now read as follows:

- C. Labor and fuel for fueling the fuel powered unit shall be in accordance with hourly labor and equipment rates for the items listed in ~~EXHIBIT B~~ **EXHIBITS B and C** and Event line items.

11. Section 3.12.5 (B) shall now read as follows:

- B. Labor for refilling trucks shall be compensated based on hourly labor and equipment rates for the items listed in ~~EXHIBIT B~~ **EXHIBITS B and C** and Event line items.



12. Section 5.2.2 shall now read as follows:

5.2.2 Weighted Criteria

Qualifications and Experience: A) Firm background, history, and overall experience; B) Staff experience and resumes - specifically, operational, and administrative personnel assigned to the City	15% <u>25%</u>
Operational Plan for the City: A) Subcontractor Plan; B) Quality control and customer service plans; C) Organizational Structure of Firm	25%
Resources and Availability: A) Current workload and future commitments; B) Plan for managing multiple Florida-based contracts; C) Demonstrated financial capability	15%
Past Performance: A) Reference Checks; B) Closed, active and pending FEMA disputes, audits, or lawsuits; C) Explanation of unrecovered (deobligated) FEMA reimbursements	15%
Price Proposal	30% <u>20%</u>
Total Percent Available	100%

13. Section 5.3 shall now read as follows:

5.3 Contract Award

The City reserves the right to award a contract to that Consultant who will best serve the interests of the City. The City reserves the right, based upon its deliberations and in its opinion, to accept or reject any or all proposals. The City also reserves the right to waive minor irregularities or variations of the submittal requirements and RFP process. **The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.**

14. Section VI – Cost Proposal Page has been revised. See attached for replacement Cost Proposal Page.

15. Exhibit B shall be voided and removed. See attached.

16. New Exhibit B and Exhibit C have been added to the solicitation. Quantities and Units of Measure have remained the same. See Attached.



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- A. Exhibit B represents Group A – Disaster Debris Removal Services
 - 1) Line item 5: (PPDR) removed.
 - 2) Previous line item 69: River and Canal Shoreline Restoration was removed and replaced with line item 549 Mechanized Street Streetsweeper.
 - 3) Previous line items 369-412 moved up and are now in Group A.
- B. Exhibit C represents Group B – Emergency Logistical Services
 - 1) Previous line items 70-368 have moved down and are now in Group B.

17. Updated Answers to the following Questions previously posted in the Sourcing Platform:

Q: *Can the City provide the names and titles of the evaluation committee members?*

A: *The Evaluation Committee will now have the following 5 members: Shane Simcox, Fire Captain; Sandria Barrett-Lee, Chief Accountant; Joe Pasquariello, Assistant Building Official, Gabrielle Bush, Management Analyst; and Kim Pearson, Parks Manager.*

Q: *The RFP states "The City reserves the right to award a contract to more than one proposer, at the sole discretion of the City." Can the City clarify if the contracts will be categorized by order of intended activation (e.g. Primary, Secondary, Tertiary) or if there will be a pool of qualified vendors?*

A: *The City may award this contract to multiple contractors on a line item, group, or any other combination basis deemed in the City's best interest.*

Q: *If there will be a pool of qualified vendors, then how will the order of activation occur?*


A: *Contracted vendor will be notified by the contract administrator should an activation occur.*

18. The opening date has been changed to March 11, 2024 at 2 p.m.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024



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ADDENDUM NO. 5

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/1/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strike through~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strike through~~ removed; **underlined bolded** is added).

1. Section VI – Cost Proposal Page has been revised.

Project Cost Group A (Line Items ~~4-69~~ **481-549**) \$ please see

Project Cost Group B (Line Items ~~70-412~~ **550-892**) \$ addendum


Total Project Cost (Lines Items ~~4-412~~ **481-892**) \$ # to be revised

See attached for replacement Cost Proposal Page.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024



ADDENDUM NO. 6

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/4/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strikethrough~~ are deletions from the existing text and words in **underline** are additions to the existing text (~~strikethrough~~ removed; **underlined bolded** is added).

1. Exhibit B – Group A and Exhibit C – Group B in Addendum 4 are now void. Category N – Emergency Road Clearance and Debris Removal should have been included in Group A rather than Group B.
2. Revised Cost Proposal Page in Addendum 5 is now void. The above change affected Section VI – Cost Proposal Page. The page has been revised and shall now read as follows:

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.

Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items 1-69 481-549 <u>481-593</u>)	\$ <u>please see</u>
Project Cost Group B (Line Items 70-412 550-892 <u>594-892</u>)	\$ <u>addendum</u>
Total Project Cost (Lines Items 1-412 <u>481-892</u>)	\$ <u># to revised</u>

3. See attached for voided and revised Section VI – Cost Proposal Page_R3 and Exhibit B – Group A and Exhibit C – Group B_R2.

All other terms, conditions, and specifications remain unchanged.



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Laurie Platkin
Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
(please print)

Bidder's Signature: 

Date: 3/8/2024

SECTION VI - COST PROPOSAL PAGE

Proposer Name: TFR Enterprises, Inc

Proposer agrees to supply the products and services at the prices bid/proposed below in accordance with the terms, conditions and specifications contained in this RFP.

Cost to the City: Contractor shall quote firm, fixed, costs for all services/products identified in this request for proposal. These firm fixed costs for the project include any costs for travel and miscellaneous expenses. No other costs will be accepted.

Notes: Provide Total Project Cost from your Submission in the Infor Sourcing Platform

Total Project Cost _____ \$ _____

Note: Proposer may choose to provide pricing for ALL of Group A and / or ALL of Group B. No lines shall be omitted when providing pricing for either or both Groups or you will be deemed non-responsive.


Provide Project Cost for Group A, Group B, and Total Project Cost from your Submission in the Infor Sourcing Platform. (Group A and Group B are not tallied individually in the Sourcing Platform. You will provide your own calculations below in the designated area.)

Project Cost Group A (Line Items ~~1-69 481-549~~ 481-593) \$ 26,871,100.55

Project Cost Group B (Line Items ~~70-412 550-892~~ 594-892) \$ 725,194.70

Total Project Cost (Lines Items ~~1-412~~ 481-892) \$ 27,596,295.25

Submitted by:
Tipton F. Rowland
Name (printed)
3/8/2024
Date



Signature
CEO
Title



ADDENDUM NO. 7

**RFP No. 211
 Disaster Debris Removal and Emergency Logistical Services**

ISSUED: 3/11/24

This addendum is being issued to make the following change(s):

The Specifications and Requirements have been revised. Words in ~~strike through~~ are deletions from the existing text and words in **bold underline** are additions to the existing text (~~strike through~~ removed; **underlined bolded** is added).

1. Exhibit B – Group A, lines 526 and 526, quantity on lines should read as follows:

526	Dead Animal Carcasses Animals on Land (can be collected on shore or from shoreline)	4 <u>0.5</u>	TN	\$	-
527	Dead Animal Carcasses Animals or Fish in Waterway (collected from barge or boat)	4 <u>0.5</u>	TN	\$	-


Quantity is sourcing platform is correct.

2. System updated to allow “No Bid” line-item response when not providing pricing for Group A or Group B.
3. Solicitation Open Date has been extended to 3/13/24 at 2:00pm.

All other terms, conditions, and specifications remain unchanged.

Laurie Platkin
 Senior Procurement Specialist

Company Name: TFR Enterprises, Inc
 (please print)

Bidder's Signature: 

Date: 3/8/2024

BID BOND

TRAVELERS CASUALTY AND SURETY COMPANY OF AMERICA
Hartford, Connecticut 06183

KNOWN ALL BY THESE PRESENTS, That we, T.F.R. Enterprises, Inc. , as Principal, and Travelers Casualty and Surety Company of America, as Surety, are held and firmly bound unto City of Fort Lauderdale , as Obligee, in the sum of Five Percent of the Greatest Amount Bid Dollars (\$ 5% G.A.B.) for the payment of which we bind ourselves, and our successors and assigns, jointly and severally, as provided herein.

WHEREAS, Principal has submitted or is about to submit a bid to the Obligee on a contract for Disaster Debris Removal and Emergency Logistical Services - RFP Event # 211 ("Project").

NOW, THEREFORE, the condition of this bond is that if Obligee accepts Principal's bid, and Principal enters into a contract with Obligee in conformance with the terms of the bid and provides such bond or bonds as may be specified in the bidding or contract documents, then this obligation shall be void; otherwise Principal and Surety will pay to Obligee the difference between the amount of Principal's bid and the amount for which Obligee shall in good faith contract with another person or entity to perform the work covered by Principal's bid, but in no event shall Surety's and Principal's liability exceed the penal sum of this bond.

Signed this 11th day of March , 2024 .

T.F.R. Enterprises, Inc.
(Principal)

By:  _____

Travelers Casualty and Surety Company of America

By:  _____
David T. Miclette , Attorney-in-Fact





**Travelers Casualty and Surety Company of America
Travelers Casualty and Surety Company
St. Paul Fire and Marine Insurance Company**

POWER OF ATTORNEY

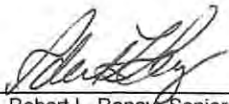
KNOW ALL MEN BY THESE PRESENTS: That Travelers Casualty and Surety Company of America, Travelers Casualty and Surety Company, and St. Paul Fire and Marine Insurance Company are corporations duly organized under the laws of the State of Connecticut (herein collectively called the "Companies"), and that the Companies do hereby make, constitute and appoint **DAVID T MICLETTE** of **HOUSTON, Texas**, their true and lawful Attorney(s)-in-Fact to sign, execute, seal and acknowledge any and all bonds, recognizances, conditional undertakings and other writings obligatory in the nature thereof on behalf of the Companies in their business of guaranteeing the fidelity of persons, guaranteeing the performance of contracts and executing or guaranteeing bonds and undertakings required or permitted in any actions or proceedings allowed by law.

IN WITNESS WHEREOF, the Companies have caused this instrument to be signed, and their corporate seals to be hereto affixed, this **21st** day of **April, 2021**.



State of Connecticut

City of Hartford ss.

By: 
Robert L. Raney, Senior Vice President

On this the **21st** day of **April, 2021**, before me personally appeared **Robert L. Raney**, who acknowledged himself to be the Senior Vice President of each of the Companies, and that he, as such, being authorized so to do, executed the foregoing instrument for the purposes therein contained by signing on behalf of said Companies by himself as a duly authorized officer.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.

My Commission expires the **30th** day of **June, 2026**




Anna P. Nowik, Notary Public

This Power of Attorney is granted under and by the authority of the following resolutions adopted by the Boards of Directors of each of the Companies, which resolutions are now in full force and effect, reading as follows:

RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President, any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary may appoint Attorneys-in-Fact and Agents to act for and on behalf of the Company and may give such appointee such authority as his or her certificate of authority may prescribe to sign with the Company's name and seal with the Company's seal bonds, recognizances, contracts of indemnity, and other writings obligatory in the nature of a bond, recognizance, or conditional undertaking, and any of said officers or the Board of Directors at any time may remove any such appointee and revoke the power given him or her; and it is

FURTHER RESOLVED, that the Chairman, the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President may delegate all or any part of the foregoing authority to one or more officers or employees of this Company, provided that each such delegation is in writing and a copy thereof is filed in the office of the Secretary; and it is

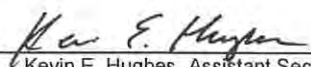
FURTHER RESOLVED, that any bond, recognizance, contract of indemnity, or writing obligatory in the nature of a bond, recognizance, or conditional undertaking shall be valid and binding upon the Company when (a) signed by the President, any Vice Chairman, any Executive Vice President, any Senior Vice President or any Vice President, any Second Vice President, the Treasurer, any Assistant Treasurer, the Corporate Secretary or any Assistant Secretary and duly attested and sealed with the Company's seal by a Secretary or Assistant Secretary; or (b) duly executed (under seal, if required) by one or more Attorneys-in-Fact and Agents pursuant to the power prescribed in his or her certificate or their certificates of authority or by one or more Company officers pursuant to a written delegation of authority; and it is

FURTHER RESOLVED, that the signature of each of the following officers: President, any Executive Vice President, any Senior Vice President, any Vice President, any Assistant Vice President, any Secretary, any Assistant Secretary, and the seal of the Company may be affixed by facsimile to any Power of Attorney or to any certificate relating thereto appointing Resident Vice Presidents, Resident Assistant Secretaries or Attorneys-in-Fact for purposes only of executing and attesting bonds and undertakings and other writings obligatory in the nature thereof, and any such Power of Attorney or certificate bearing such facsimile signature or facsimile seal shall be valid and binding upon the Company and any such power so executed and certified by such facsimile signature and facsimile seal shall be valid and binding on the Company in the future with respect to any bond or understanding to which it is attached.

I, **Kevin E. Hughes**, the undersigned, Assistant Secretary of each of the Companies, do hereby certify that the above and foregoing is a true and correct copy of the Power of Attorney executed by said Companies, which remains in full force and effect.

Dated this **11th** day of **March**, **2024**.




Kevin E. Hughes, Assistant Secretary

**To verify the authenticity of this Power of Attorney, please call us at 1-800-421-3880.
Please refer to the above-named Attorney(s)-in-Fact and the details of the bond to which this Power of Attorney is attached.**