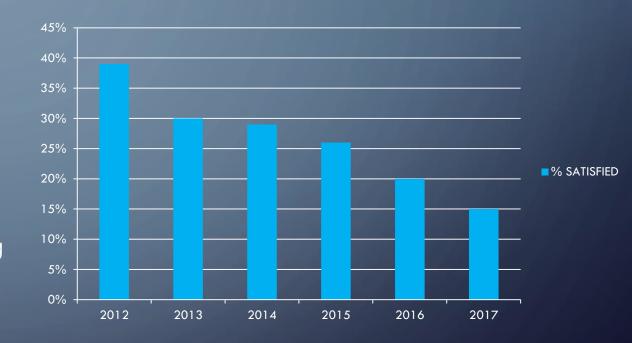


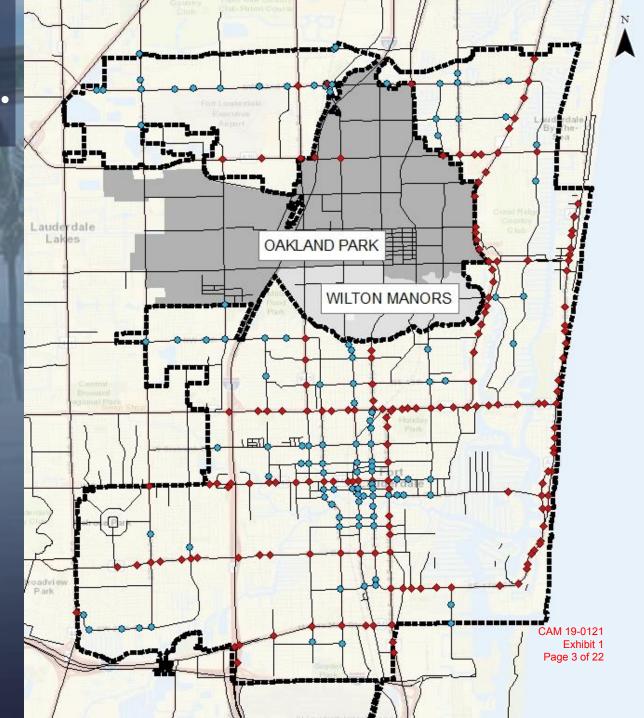
RESEARCH INCLUDES

- FORT LAUDERDALE NEIGHBOR SURVEY RESULTS: Satisfaction with Overall Flow of Traffic
 - (% includes Very Satisfied and Satisfied responses)
- Traffic System Survey- 72 questions to FDOT and Broward County Traffic Directors
 - Existing systems, staff, infrastructure, funding allocations, etc.
- Visited City of Boca Raton Traffic Management Center (TMC) and interviewed staff – took signals over from Palm Beach County 20 years ago.
- Toured Broward County TMC on separate occasions



2019 TRAFFIC STATUS...

- System OPERATED by BROWARD COUNTY
 - City currently has <u>limited influence</u>
 - Urban context requires unique considerations
 - 280 Traffic Signals plus 200^{+/-} School Flashers
 - Florida DOT Owned
 - Broward County Owned



SIGNAL SYSTEM INVESTMENT NEEDS

Legal

Physical Infrastructure

Financial Capital

INVESTMENT

Human Capital

> CAM 19-01: Exhibit Page 4 of 2

SCENARIO OVERVIEW



Scenario 1: Limited Control

City Staff at Broward Traffic Control Center (TMC) to find signal timing opportunities and work with County to implement



Scenario 2: Moderate Control

City takes over the maintenance and operations of signals within City Limits (County/FDOT own system)



Scenario 3: Full Control

City take full ownership of entire traffic system

SCENARIO ELEMENTS

	Limited Control Moderate Cont		ol Full Control	
	City Staff at TMC	City Maintains & Operates Entire System	City takes ownership of System/Full Control	
City Staff in Broward TMC to find signal timing opportunities		•		
Ability to request signal timing				
Ability to change signal timing		<u> </u>		
Ability to change intersection geometry (add lanes, roundabouts, etc)				
Possible to receive state/federal funding		•		
Quick implementation of field changes/repair/upgrade				
Ability to implement NEW Technologies				

SCENARIO COST DETAILS

	Limited Control	Moderate Control	Full Control	
	City Staff at TMC	City Maintains & Operates Entire System	City takes ownership of System/Full Control	
Estimated Start Up Costs to Implement (Employees, Facilities, Equipment)	\$1M - \$3M	\$3M - \$10M	\$20M - \$60M*	
Estimated Number of Employees	3	6 - 10	20 – 30	
Estimated Annual Maintenance & Operations Costs	\$1M - \$2M	\$2M - \$10M	\$15M - \$30M	
Estimated Annual Extra Costs for Technology Upgrades	\$ 0	\$5M	\$5M	
Estimated Annual NEW Technology Program	N/A	N/A	\$2.5M	
Estimated Time for Legal Agreements	6 M - 1 YR	2 - 5 YR	2 - 5 YR	
Estimated Time to Full Implementation	1 YR - 2 YR	3 - 7 YR	3 - 7 YR	

TECHNOLOGY ENHANCEMENT OPPORTUNITIES

		Example	System Planning and Expansion / Long Term Operations	Pilot Planning and Engineering / Implementation
	Emergency Services	Smart Preemption	\$1M — \$3M \$75k / year	\$50k - \$75k \$15k / int + \$10k / vehicle
	Crossings	Connected Crossing to Traffic Signal System	\$2M — \$5M+ \$100k / year	\$150k - \$200k \$50k - \$100k / crossing
	Freight	Freight Priority	\$3M - \$6M+ \$100k+ / year	\$200k - \$400k \$500k - \$1M
	Transit Systems	Priority, Queue Jumps	\$1.5M — \$4M \$100k / year	\$100k - \$200k \$20k / int + \$10k / bus
Ä	Pedestrian / Bicycle	Pedestrian Detection, Roadway Improvements	\$500k — \$2.5M \$50k / year	\$25k - \$50k \$50k - \$100k / intersection CAM 19-0121 Exhibit 1 Page 8 of 22

CHALLENGES:

- What liability will the City incur in each Scenario?
- What type of regional funding would be available to support City investment in Technology/Synchronization?
- Would City need additional resources for coordination with Broward County for areas on edge, Oakland Park, Wilton Manors?

VALUE TO CITY...

- To serve our Urban Core/City needs: Traffic synchronization, Bridge openings, RR Coordination, Fire/EMS/Fire Response, Freight/Goods, Urban Multi-modal
- Invest in resources to define our voice: Dedicated staff and resources will increase the ability to implement change and dictate movement of people and goods.
- Use our voice to lead innovation and collaboration: Implement technology to lead region in movement of traffic



RECOMMENDATIONS

- Begin with Scenario 1 (Limited Control)
 - Initiate work flow with County and FDOT within the City
 - Assess priorities, opportunities, and barriers
- Bi-annual progress reports
 - Define performance measures and objectives
- Modify approach pending results

BACKGROUND

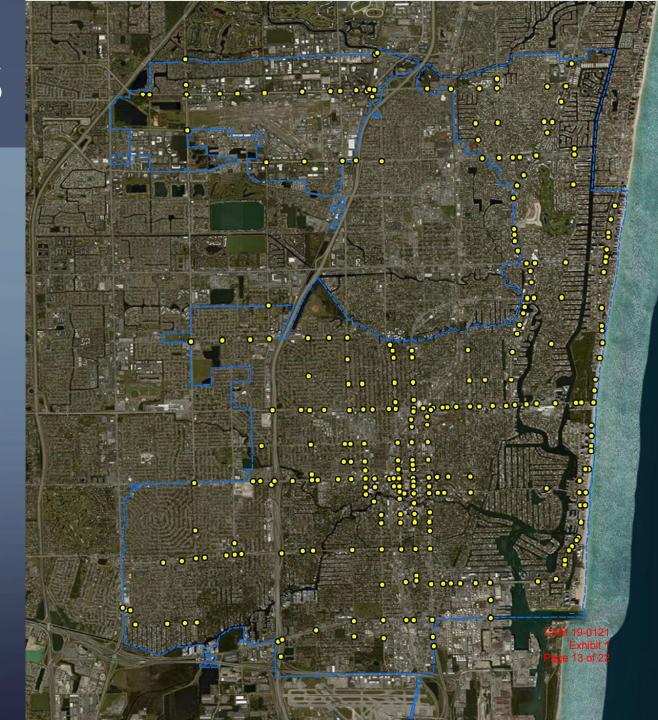
ALL TRAFFIC SIGNALS

 Approximately 280 traffic signals (various types)

** not including school system flashers

*** not including Oakland Park and Wilton Manor traffic signals

 Estimated value of \$60 million in infrastructure assets

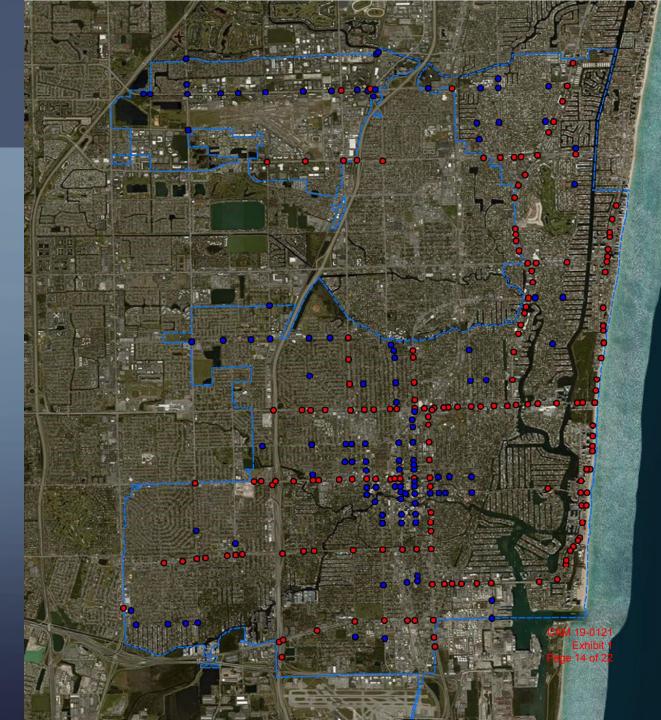


SIGNAL OWNERSHIP

- Florida DOT Owned
- Broward County Owned

*** not including Oakland Park and Wilton Manor traffic signals

Estimated \$5M-\$6M annual operation/maintenance budget

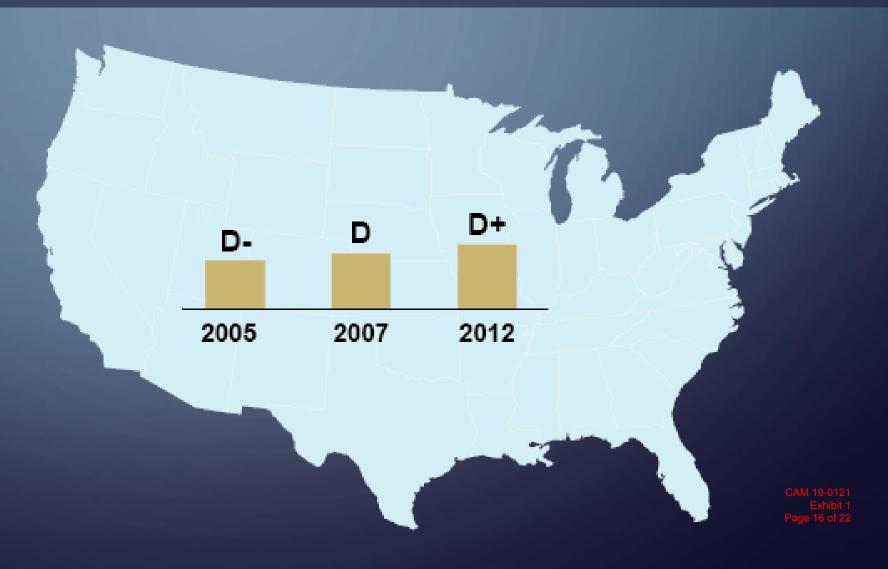


OPERATIONAL INITIATIVES

- Initiate user-based priorities that will vary by area and corridor
 - Flexibility in managing mobility for everyone
 - Flexibility for the future as our City grows
- Leverage technologies
 - Maximize existing capabilities
 - Expand for future readiness
- Engage partners
 - Business
 - Safety
 - Health
 - Environment

TRAFFIC SIGNAL STATE OF PRACTICE: NATIONAL PERSPECTIVE

- Common challenges
 - Management
 - Performance
 - Maintenance
 - Technology



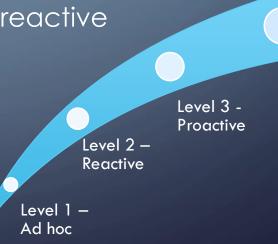
CAPABILITY MATURITY

 Capability Maturity (CM) Assessment is a tool to assess government agency efficiencies and effectiveness

 CM is directly correlated to long term growth and innovation

 Lower capabilities result in status quo and reactive management

 Higher capabilities encourage proactive and planned management



Level 5 -Planned

Level 4 – Managed

FLORIDA CAPABILITY MATURITY

- Federal Highway Administration and Florida DOT conducted capability assessments in past 5 years
- FDOT completed assessment for major areas for 2017 Transportation System Management & Operations Plan
 - Arterial Management based on FDOT priorities
- Regional transportation partners completed assessment in 2012
 - Rated mostly "Level 1 (Ad hoc)" and "Level 2 (Reactive)"



Source: 2017 FDOT TSMO Plan

CAPABILITY MATURITY: REGIONAL SIGNAL OPERATIONS

Capability Maturity Category	Regional DOT (FDOT and County) Assessment Level				
	Level 1: Ad-hoc	Level 2: Reactive	Level 3: Proactive	Level 4: Managed	Level 5: Planned
Business Processes					
Performance Measurement					
Culture and Collaboration					
Organization and Staffing					4/4/

SCENARIO 1: EXAMPLE



- Florida Department of Transportation
 - Defers asset management to local agency after construction
 - Provides opportunities for supplemental funding and resources

SCENARIO 2: EXAMPLE



- Broward County
 - FDOT owns all traffic signals on state facilities and provides supplemental funding beyond construction
 - Approximately \$2-\$3 million annually provided to County (about half of County budget)
- County manages, operates, and maintains after traffic signal construction

SCENARIO 3: EXAMPLE



- City of Boca Raton
 - 138 signals (+ lighting)
 - Traffic signals related staff
 - 9 planners/engineers + 9 technicians
 - Estimated \$4-\$5.5 million annual budget
- Programmatic management
 - Internal agency collaboration
 - Coordination with Palm Beach County
 - Leveraging technologies and innovation