

Response to Request for Proposals from
City of Fort Lauderdale

RFP #455-11519, Federal Lobbyist Services
January 7, 2015

Holland & Knight

Michael Galano

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Disclaimer: The information provided in this handout is general information and not designed to be and should not be relied on as your sole source of information when analyzing and resolving a specific legal issue. Each fact situation is different; the laws are constantly changing. If you have specific questions regarding a particular fact situation, we urge you to consult with legal counsel.

Tab 1: Bid/Proposal and Signature Pages

Completed Bid/Proposal and Signature Pages from Holland & Knight follow this page.

BID/PROPOSAL SIGNATURE PAGE

How to submit bids/proposals: Proposals must be submitted by hard copy only. It will be the sole responsibility of the Bidder to ensure that the bid reaches the City of Fort Lauderdale, City Hall, Procurement Services Division, Suite 619, 100 N. Andrews Avenue, Fort Lauderdale, FL 33301, prior to the bid opening date and time listed. Bids/proposals submitted by fax or email will NOT be accepted.

The below signed hereby agrees to furnish the following article(s) or services at the price(s) and terms stated subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in the bid. I have read all attachments including the specifications and fully understand what is required. By submitting this signed proposal I will accept a contract if approved by the CITY and such acceptance covers all terms, conditions, and specifications of this bid/proposal.

Please Note: All fields below **must** be completed. If the field does not apply to you, please note N/A in that field.

Submitted by: Michael Galano (signature) 1/6/15 (date)

Name (printed) Michael Galano Title: Partner

Company: (Legal Registration) Holland & Knight LLP

CONTRACTOR, IF FOREIGN CORPORATION, MAY BE REQUIRED TO OBTAIN A CERTIFICATE OF AUTHORITY FROM THE DEPARTMENT OF STATE, IN ACCORDANCE WITH FLORIDA STATUTE §607.1501 (visit <http://www.dos.state.fl.us/>).

Address: 515 East Las Olas Boulevard, Suite 1200

City Fort Lauderdale State: FL Zip 33301

Telephone No. (202) 828-5081 FAX No. (202) 955-5564 Email: michael.galano@hkllaw.com

Delivery: Calendar days after receipt of Purchase Order (section 1.02 of General Conditions): N/A

Payment Terms (section 1.04): Net 45 Total Bid Discount (section 1.05): N/A

Does your firm qualify for MBE or WBE status (section 1.09): MBE WBE N/A

ADDENDUM ACKNOWLEDGEMENT - Proposer acknowledges that the following addenda have been received and are included in the proposal:

<u>Addendum No.</u>	<u>Date Issued</u>
#1	12/03/14

P-CARDS: Will your firm accept the City's Credit Card (VISA / MasterCard) as payment for goods/services?

VISA YES NO MasterCard YES NO

VARIANCES: State any variations to specifications, terms and conditions in the space provided below or reference in the space provided below all variances contained on other pages of bid, attachments or bid pages. No variations or exceptions by the Proposer will be deemed to be part of the bid submitted unless such variation or exception is listed and contained within the bid documents and referenced in the space provided below. If no statement is contained in the below space, it is hereby implied that your bid/proposal complies with the full scope of this solicitation. **PLEASE STATE ANY VARIANCES OR EXCEPTIONS BELOW.** If this section does not apply to your bid, simply mark N/A in the section below.

Variances:

Please see Holland & Knight's list of exceptions attached on the next page.

revised 06/11/14

List of Exceptions

Holland & Knight LLP would like to note the following exceptions to the form of proposed contract:

1. Section VI.F. Insurance.

a. Holland & Knight requests a modification to this provision to the extent it requires that we provide advance notice of cancellation and modification of our professional liability insurance. Holland & Knight is not entitled to advance notice of termination by our insurer, but we can agree that:

“In the event Contractor’s professional liability insurance is terminated, Contractor will provide immediate notice of cancellation of professional liability insurance to the City. Contractor further agrees that it shall not hereafter modify its professional liability insurance in such a manner that the insurance, as modified, does not comply with the requirement of this contract, without first providing 10 days advance notice to the City.”

b. With respect to the Commercial General Liability Insurance Requirement in Section VI. F., Holland & Knight requests clarification stating that the Commercial General Liability Insurance will not cover liability for damages resulting from our performance of services under the contract, as that coverage is provided under our professional liability insurance, and that that our professional liability insurance may not cover claims under the indemnification provision to the extent that provision were deemed to apply to damages that were not caused by Contractor’s negligence or breach of its performance obligations under the contract.

c. With respect to our commercial general liability insurance, Holland & Knight requests clarification stating that it only covers actions of third parties for whom we are vicariously liable.

2. Section VI.J. Audit right and retention of records.

Holland & Knight requests an exception/clarification to the requirement that we maintain our accounting records for three years after termination of the agreement. Holland & Knight’s standard practice is to maintain records for 7 years. We ask that the following language be substituted:

“Contractor’s accounting records shall be maintained for a minimum period of seven calendar years. At the end of each calendar year, Contractor may dispose of firm accounting records, such as cancelled checks, books of receipts and disbursements, and similar records for one year, ensuring that the current year’s records and the records for a seven-year period preceding the current year are retained.”

3. Section VI.T. Limitation of Liability.

Holland & Knight requests an exception to Section VI.T., Limitation of Liability, and requests that both paragraph of that section be deleted and replaced with the following:

“The City desires to enter into this Agreement only if in so doing the City can place a limit on the City’s liability for any cause of action for money damages due to an alleged breach by the City of this Agreement, so that its liability for any such breach, over and above the City’s liability for fees owed, never exceeds the sum of \$1,000. Contractor hereby expresses its willingness to enter into this Agreement with Contractor’s recovery from this Agreement to be limited to the amount of fees owed

under this Agreement plus an amount no greater than \$1,000 less the amount of all funds actually paid by the City to Contractor pursuant to this Agreement; provided, however, that notwithstanding the foregoing, Contractor shall be entitled to maintain an action against the City to recover the full amount of fees owed to it under this Agreement.

Nothing contained in this paragraph or elsewhere in this Agreement is in any way intended to be a waiver of the limitation placed upon City's liability as set forth in Section 768.28, Florida Statutes."

###

Tab 2: Cost Proposal Page

A completed Cost Proposal Page from Holland & Knight follows this page.

PART VI - PROPOSAL PAGES – COST PROPOSAL

Cost to the City: Contractor must quote firm, fixed, annual fee, billed monthly, for all services identified in this request for proposal. This firm fixed annual fee includes any costs for travel to the City. No other costs will be accepted. This firm fixed annual rate will be the same for the initial contract period. The fixed annual rate should not include cost associated with providing the additional services indicated within this RFP.

Contractor shall not be reimbursed or otherwise paid for internal word processing, data processing or other services (i.e. local telephone services, copies, mail, or postage services) that would reasonably be deemed the Contractor' overhead expense. Contractor will be reimbursed on a monthly basis at a firm fixed annual fee plus charges per additional service provided during the month, inclusive of all expenses.

Failure to use the City's COST PROPOSAL Page and provide costs as requested in this RFP, may deem your proposal non-responsive.

PLEASE FILL-IN THE TOTAL ANNUAL FIRM FIXED FEE BELOW FOR THE (INITIAL CONTRACT PERIOD – (2) YEARS)

1. TOTAL ANNUAL FIRM FIXED FEE \$ 120,000 /ANNUALLY x 2 yrs. =\$ 240,000

PLEASE FILL-IN THE AMOUNT PER ADDITIONAL SERVICE PROVIDED BELOW FOR THE (INITIAL CONTRACT PERIOD – (2) YEARS)

2. TOTAL FEE PER GRANT REVIEWED \$ 1,000 /GRANT x 4* GRANTS =\$ 4,000

3. TOTAL FEE PER GRANT WRITTEN \$ † /GRANT x 4* GRANTS =\$ †

TOTAL TWO YEAR COST TO THE CITY...(ITEMS 1+2+3).....\$ 244,000

If a Contractor wishes to provide a proposal as a joint venture, Contractor shall provide on this Cost Proposal page a breakdown of their portion of the annual fee and the portion of each joint venture Contractor being submitted. i.e. (ABC Company \$25,000 annual fee and DEF Company \$25,000 annual fee) x 2 yrs. = \$100,000. The total cost of the joint venture, is what will be considered in scoring for the cost criteria. If you do not provide the amount to be paid to each proposer, you may be deemed non-responsive. THE JOINT PROPOSERS MUST ALSO, EACH PROVIDE A BID SIGNATURE PAGE, EXECUTED BY AN OFFICER OF THE COMPANY.

*Estimated number of grants

† Holland & Knight LLP does not provide grant writing services, however we can recommend highly qualified and successful grant writers from outside the firm to work with the City upon request.

Tab 3: Non-Collusion Statement

A completed Non-Collusion Statement follows this page.

NON-COLLUSION STATEMENT:

By signing this offer, the vendor/contractor certifies that this offer is made independently and *free* from collusion. Vendor shall disclose below any City of Fort Lauderdale, FL officer or employee, or any relative of any such officer or employee who is an officer or director of, or has a material interest in, the vendor's business, who is in a position to influence this procurement.

Any City of Fort Lauderdale, FL officer or employee who has any input into the writing of specifications or requirements, solicitation of offers, decision to award, evaluation of offers, or any other activity pertinent to this procurement is presumed, for purposes hereof, to be in a position to influence this procurement.

For purposes hereof, a person has a material interest if they directly or indirectly own more than 5 percent of the total assets or capital stock of any business entity, or if they otherwise stand to personally gain if the contract is awarded to this vendor.

In accordance with City of Fort Lauderdale, FL Policy and Standards Manual, 6.10.8.3,

3.3. City employees may not contract with the City through any corporation or business entity in which they or their immediate family members hold a controlling financial interest (e.g. ownership of five (5) percent or more).

3.4. Immediate family members (spouse, parents and children) are also prohibited from contracting with the City subject to the same general rules.

Failure of a vendor to disclose any relationship described herein shall be reason for debarment in accordance with the provisions of the City Procurement Code.

<u>NAME</u>	<u>RELATIONSHIPS</u>
*	*
_____	_____
_____	_____

In the event the vendor does not indicate any names, the City shall interpret this to mean that the vendor has indicated that no such relationships exist.

*Not Applicable - Holland & Knight LLP has no relationships to disclose.

Tab 4: Company Profile

Legal name, address, Telephone number, Fax number, E-mail address, Webpage address, etc. of the proposer, together with legal entity (corporation, partnership, etc.) Firm must be established as a legal entity in the State of Florida. Provide hours of operation; Years in business; State whether the firm is local, regional, or national; Provide addresses and phone numbers for Headquarters and other relevant offices if applicable.

Company Profile of Holland & Knight	
Legal Name	Holland & Knight LLP
Address (Washington, D.C. Office)	800 17th Street N.W., Suite 1100 Washington, D.C. 20006
Telephone Number	202.955.3000
Fax Number	202.955.5564
Email Address	michael.galano@hklaw.com ; ron.klein@hklaw.com
Webpage address	www.hklaw.com
Legal Entity in the State of Florida	Limited Liability Partnership
Hours of Operation	Generally normal business hours, but longer during legislative sessions and addressing client needs.
Years in Business	Firm: 46 years Fort Lauderdale Office: 35 years Washington, D.C. Office: 33 years
Local, Regional or National	National (20 U.S. offices, including 8 in Florida)
Fort Lauderdale Address/Phone Number	515 East Las Olas Boulevard, Suite 1200 Fort Lauderdale, FL 33301 Phone: 954.525.1000 Fax: 954.463.2030
Headquarters Office Address/Phone Number	201 N. Franklin Street, Suite 1100 Tampa, FL 33602 Phone: 813.227.8500

Tab 5: Letter of Interest

The letter of interest may contain any other information not in the proposal but should not exceed two (2) pages.

Holland & Knight

800 17th Street NW, Suite 1100 | Washington, DC 20006 | T 202.955.3000 | F 202.955.5564
515 East Las Olas Boulevard, Suite 1200 | Fort Lauderdale, FL 333301 | T 954.525.1000 | F 954.463.2030
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Michael Galano
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Ronald J. Klein
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ron.klein@hklaw.com

January 7, 2015

Via Overnight Courier

Bob McKenney, Procurement Specialist II
City of Fort Lauderdale
Procurement Services Division, Room 619
City Hall
100 North Andrews Avenue
Fort Lauderdale, FL 33301

Re: Response to Request for Proposal #455-11519, Federal Lobbyist Services

Dear Mr. McKenney:

To achieve your objectives in Washington, the City of Fort Lauderdale needs a lobbying firm that combines face-to-face lobbying with creative strategies that use modern tools of influence such as coalition building and social media.

Holland & Knight is that firm. Since 1982, we have offered a bipartisan, comprehensive, and above all, successful approach to federal relations for municipalities of all sizes across the nation. These include Atlanta, Charlotte, Norfolk, Philadelphia, Phoenix, San Francisco, Tampa and West Sacramento, along with many others.

We wish to offer our services to Fort Lauderdale. Our longstanding, successful engagements with similar clients mean we understand many of the issues you face such as transportation, beach renourishment, water management and control, criminal justice, housing and economic development.

We also understand Fort Lauderdale's needs because of our strong ties to both the City and the Sunshine State. On the state level, Holland & Knight traces its origins to two historic firms. Spessard L. Holland, a former Florida governor and U.S. senator, founded his firm in the early 1900s. Peter O. Knight established his law practice in Tampa in 1889. The firms merged in July 1968. Today, Holland & Knight is a global law firm with more than 1,100 lawyers, lobbyists and other professionals in 20 U.S. offices – including Fort Lauderdale, which we opened in 1980 and is one of eight locations in the Sunshine State.

Since opening our Fort Lauderdale office 35 years ago, it has grown with the City to have more than 70 attorneys and staff in it. One of them is Ron Klein, a former state legislator and member of Congress who represented the Fort Lauderdale area. Other attorneys and staff are active in the local community. In 2012, for example, the office was honored by the Fort Lauderdale/Broward Chapter of the Association of Fundraising Professionals (AFP) at their 25th Annual National Philanthropy Day® Awards luncheon. The firm received the top award in the category of "Large Corporation" at the event, which is attended by more than 500 nonprofit executives, board members, civic leaders and philanthropists each year.

Additionally, in 2014, Broward Lawyers Care, the *pro bono* project of Legal Aid Service of Broward County (LAS) and Coast to Coast Legal Aid of South Florida (CCLA), selected Holland & Knight to receive their 2014 Law Firm of the Year award. Additional examples of our *pro bono*, business leadership, and charitable activities is included in Tab 16 of this proposal.

On a professional level, we are active in Washington as well. Not only do we bring a depth of legislative and regulatory experience, we can develop effective strategies for working with Congress, the White House, the executive branch, and federal agencies such as the Department of Transportation (DOT), the U.S. Army Corps of Engineers, the Environmental Protection Agency (EPA), Department of Justice (DOJ), and the Department of Housing and Urban Development (HUD).

Our strategies are often recognized by Washington insiders and the media that cover them. Recently, the 2015 *U.S. News & World Report – Best Lawyers®* "Best Law Firms" guide named Holland & Knight as "Law Firm of the Year" in the area of Transportation Law. *The Hill*, a congressional newspaper, also named the firm among its list of "Top 10 Lobbying Victories of the Year" in 2014 for our work to enact legislation for the Public Access to SunScreens (PASS) coalition to regulate new sunscreens in the market.

Michael Galano would serve as your project manager for this assignment. Ron Klein would serve as your local contact. Senior Policy Advisor Lisa Barkovic would be your day-to-day contact in Washington. As detailed in our proposal, this core team will be supported by a number of senior professionals including Jeff Boothe, a nationally recognized expert on streetcar and transit projects.

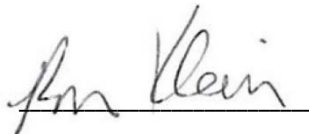
Thank you for the opportunity to apply for this position. We would consider it a privilege to represent and assist the City of Fort Lauderdale in achieving its legislative, funding, and policy goals.

Very truly yours,

Holland & Knight



Michael Galano, Partner



Ronald J. Klein, Partner

Tab 6: Statement of Proposed Services

Proposals should respond to scope of work. They should be no longer than twelve (12) pages (single sided), and be comprised of three general components: (a) an assessment of capability and approach to perform the scope of service; (b) identification of Proposer's distinctive competence, staff qualifications assigned to this account with their experience and skills they bring to this assignment, along with resume of experience and qualifications; (c) estimated timetables (e.g. marketing)

A) An assessment of Capability and Approach to Perform the Scope of Service

Holland & Knight is capable of providing excellent government representation services to the City of Fort Lauderdale in the nation's capital. Our proposed team has many accomplished professionals who know how to effectively advocate for municipal clients such as the City. It includes Ron Klein, a former member of Congress representing Fort Lauderdale's district; three congressional chiefs of staff (including one for then-Sen. George LeMieux); and staffers from key Capitol Hill committees such as Senate Appropriations.

Supporting the proposed team at the firm are scores of other former White House, department and agency officials, and other former Hill and agency staff who make their experience and contacts available to the City. Since opening our Washington office in 1982, Holland & Knight has gained a deep understanding of local government pressures and needs, how to position clients, and what it takes to be successful on their behalf. We also have a deep understanding of Fort Lauderdale and Florida, too. The firm, founded in Tampa, traces its origins to the late 19th and early 20th centuries and we have had a Fort Lauderdale office since 1980. It is one of eight Holland & Knight offices across the Sunshine State.

This knowledge and experience, both on the local and national level, combine to provide results for clients in several areas such as federal funding guidance. With the federal shift from earmarks to competitive grants, Holland & Knight has longstanding working relationships with federal departments and agencies to effectively position municipal clients for grant opportunities. Our guidance includes counseling our clients on all the nuances of grants to make their applications as competitive as possible.

Our strategy has proven highly effective. From 2010 to the present, Holland & Knight has helped to secure nearly \$2.25 *billion* in grants and programmatic funding for clients. This money covers the full spectrum of local government needs. In terms of transportation specifically, we have secured almost \$250 million across all six rounds of the U.S. Department of Transportation's Transportation Investment Generating Economic Recovery, or the TIGER Discretionary Grant program. Our experience in key issue areas for local government entities includes:

Transportation. Declared "Law Firm of the Year" in transportation by the 2015 *U.S. News & World Report – Best Lawyers® "Best Law Firms"* guide, Holland & Knight is committed to being a leader in this crucial municipal issue. For more than 30 years, this Holland & Knight team has focused on serving public and private sector clients operating in the many dimensions of the transportation sector. We have extensive experience in advocacy work covering public transportation, aviation, ports, highways, transit, freight, and commuter and high-speed rail. We bring an array of program and policy relationships in the Department of Transportation, including the Federal Aviation Administration (FAA), Federal Transit Administration (FTA), Federal Highway Administration (FHWA), and the Federal Railroad Administration (FRA). Our team has played a proactive role for our local government clients in all of the major transportation reauthorization bills, including

SAFETEA-LU, MAP-21, and the Senate Environment and Public Works Committee's MAP-21 Reauthorization Act; competing successfully for competitive grants such as TIGER; and securing Full Funding Grant Agreements (FFGA) and Transportation Infrastructure Finance and Innovations Act (TIFIA) loans.

Water, Energy, Environment, Flood Control, and Sustainability. Our water and environment practices have helped draft and advocate for clients on water supply, sea rise and water control, beach renourishment, energy, and environmental legislation. The team brings a strong track record in securing funding for major water, environmental, sustainability, and energy projects. Members of the team are experienced senior advocates in environmental, water and energy laws and regulations, including the Clean Air Act, Clean Water Act, Superfund, and brownfields. We also have extensive experience with the Army Corps of Engineers. Through each Water Resources Development Act (WRDA) reauthorization bill, Holland & Knight has steered our clients through this important process with great success. In addition, we have successfully included projects in the President's annual budget requests and Army Corps work plans on behalf of our clients. Our extensive working relationships cover the Department of Energy (DOE), Department of Interior (DOI), EPA, Army Corps of Engineers, and Federal Emergency Management Agency (FEMA).

Public Safety and Homeland Security. Our Public Safety Advocacy Team brings substantial experience in working with Congress and the administration to shape local law enforcement, and first responder and homeland security policies and programs. We have worked alongside national local government organizations to oppose proposed cuts to or elimination of public safety programs, as well as to ensure that first responder programs retain local level funding. The team has a solid record of assisting local governments in pursuing funding to support their critical core services in public safety, emergency management and response. We maintain close working relationships with the Department of Homeland Security (DHS), including FEMA, successfully working with local governments in the Urban Area Security Initiative (UASI) program and Urban Search and Rescue (USAR) program, to name a few. Our program relationships in the Department of Justice are equally strong, working with the Community Oriented Policing Services (COPS) office, Bureau of Justice Assistance, Office for Victims of Crime, and the Office of Juvenile Justice and Delinquency Prevention.

Housing, Homelessness, and Economic Development. Our team has a history of significant involvement in advancing housing, community, and economic development legislative, funding, and regulatory policy concerns and projects. Our Local Government Advocacy Team also has been involved with all housing and community development formula and competitive programs – from the Community Development Block Grant program (CDBG), HOME Investment Partnership Fund, foreclosure assistance, homeless assistance programs, and supportive services to public housing programs, Section 8 program, Choice Neighborhoods Initiative and Rental Assistance Demonstration program, as well as helping local governments in successfully pursuing and addressing federal housing financing opportunities and issues, including the Section 108 program and low-income housing tax credit. In addition, we have a successful track record for organizing strategies to secure funding for small- and large-scale economic development projects. We have strong program and policy relationships at the Departments of Housing and Urban Development (HUD), Commerce, Health and Human Services (HHS), and Treasury, as well as the Economic Development Administration (EDA). We are also proactive in working closely with national local government groups to preserve funding for core programs such as the 100,000 Homes Campaign, also known as Housing First.

Regarding approach to providing services to Fort Lauderdale, Holland & Knight's is detailed below. It is organized in direct response to the RFP's Scope of Services:

a. Develop an overall strategy to ensure issues of concern to the City are addressed to the City's satisfaction.

As your federal legislative consultant, Holland & Knight's philosophy is to function as an extension of the City – just as if we were full-time employees. We would partner with you to craft legislative, regulatory, and political strategies that meet your priorities. Working together, we would keep your voice on critical legislative issues front and center before federal policymakers.

As an extension of your team, we would work closely with you to develop a strategic, holistic plan of action to advance each specific project and policy priority to achieve measurable results. In this dynamic political environment, our team understands that in order to be successful, it is essential to use a comprehensive approach that includes message development, coalition building, branding, social media, and communications to complement our advocacy efforts. Our team would take the following basic steps to develop and execute a strategy around a specific funding or policy priority:

- » Consult with the City staff and other key personnel (as directed by the City) to gain a full and comprehensive understanding of the specific funding need or policy priority. We would want to understand the local dynamics around the particular policy/funding priority, the issue/challenge we were trying to address at the local level, and local successes that we could highlight on the issue. The goal would be to develop the "Fort Lauderdale story" around the particular issue.
- » Create messaging materials and briefing materials to explain the City's initiative. Work closely with City staff to quantify the effect of the initiative on Fort Lauderdale – and nationally. These materials are "living" documents that will be constantly refined based on new information/feedback we receive as the initiative unfolds.
- » With the City's guidance, we would work with your communications team to develop a media strategy to complement our advocacy work and to ensure that messaging materials reinforce the City's overall message. We would also identify opportunities to highlight the work through the local, national, and social media.
- » Meet with and organize support from Florida's congressional delegation, Administration, and key congressional committees as well as with key stakeholder groups.
- » Develop forums for the Mayor, the City Commission, and City Manager to highlight the City's work at the national level by partnering with high-level organizations that support the initiative and that can help garner media attention.
- » Build outside support for the initiative through working with mayors from other cities and key stakeholder groups. Develop tangible records of support through letters to Congress from key urban stakeholder groups, other mayors, and/or other elected officials and city managers; resolutions of support from the National League of Cities and/or U.S. Conference of Mayors; and supportive blog posts from outside organizations.

One example of our success was for the Los Angeles County Metropolitan Transportation Authority (Metro) and our work to develop the America Fast Forward (AFF) initiative, which helped position then Los Angeles Mayor Antonio Villaraigosa as a national transportation leader. The City needed

significant funding to build out its transit system and determined that a critical tool in its efforts was the Transportation Infrastructure Finance and Innovation Act (TIFIA). However, to work for the City of Los Angeles' needs, the program required major policy changes as well as significantly more funding. The then pending surface transportation reauthorization, MAP-21, was the ideal vehicle for moving the needed TIFIA changes through Congress. However, recognizing that the City would not be able to accomplish its objectives on its own, we helped LA Metro develop the successful AFF national initiative.

We developed materials to support AFF and identified the number of jobs that would be created nationwide as a result of the changes to TIFIA. We created one-page fact sheets to succinctly explain our policy objectives, and we worked with LA Metro's press team to develop a website dedicated to AFF.

To support our efforts, we built a bipartisan coalition that included the U.S. Conference of Mayors, the AFL-CIO, the U.S. Chamber of Commerce, local chambers from across the country, and other national transportation entities. We closely coordinated this effort with the chairs and ranking members of the Senate Environment and Public Works and the House Transportation and Infrastructure Committees, the White House, and the DOT throughout the legislative process.

Los Angeles Mayor Villaraigosa served as the lead spokesperson for the effort, and we helped secure speaking engagements at several forums – from the Brookings Institution and the Center for American Progress to the U.S. Chamber of Commerce and Aspen Institute. We also set up media tours of the proposed transit projects in Los Angeles as well as with other projects across the country that would benefit from the TIFIA expansion. We arranged for the Mayor to speak at four congressional hearings on the proposed transportation bill. As a result of our work, MAP-21 dramatically expands TIFIA's lending powers, resulting in approximately \$20 billion over the two-year period covered by the bill. It also incorporates all of the policy changes we requested which makes the program significantly more flexible for large-scale projects.

b. Meet with City management and appear before the City Commission, as needed, to effectively represent the City of Fort Lauderdale and its interests at a federal level.

Your local contact, former congressman Ron Klein, works in our Fort Lauderdale office located just blocks from City Hall and is available to meet in person regularly. The full Holland & Knight team can meet with the City Manager, Mayor, City Commission and staff, as needed in person or by frequent video or telephone conference.

c. Assist in the development of the City's list of goals, priorities, and specific projects. Identify which of these goals, priorities, and specific projects could be addressed at the federal level and assist in developing written material on each request to provide to congressional and federal staff.

During our initial meeting, Holland & Knight would provide the City with an outlook of the new 114th Congress and current assessment of the budgetary climate in Washington that will govern decisions for the Administration and Congress around particular issues of interest to the City in 2015. We would want to identify upcoming opportunities to highlight the issue before Congress and the Administration. We would also want to identify potential champions and/or opponents at the federal level in Congress, the Administration, and with key stakeholder groups (e.g. think tanks, business groups, labor). Using this analysis, we would develop timelines and performance metrics to assess progress on the City's federal agenda.

d. Develop and implement strategy for the support, opposition, or amendment of pending legislation by tracking legislation regularly.

In Washington, we track legislation through a variety of ways. Our legislative assistants and public affairs advisors – many of whom previously served as Capitol Hill aides – use several legislative and administrative tracking services to monitor issues of interest to clients. We inform our clients of the latest developments. For example, we use *Congressional Quarterly (CQ)*, *National Journal* and *Politico Pro*, which gives us access to a variety of information including breaking news, hearing schedules, Congressional Research Service (CRS) reports, legislative updates, and detailed action reports. But most importantly, our lobbyists interact on a regular basis with key decision makers. This enables us to gain first-hand insight to what the committee leadership is planning with regards to moving or stalling legislation.

e. Provide City management and City Commission with any information that may impact the City, and actively seek opportunities to enhance the City's federal legislative program and provide options as to legislative strategy when necessary.

When Holland & Knight advocates hear of something that could affect Fort Lauderdale, you will be the first to know – and you will learn that information immediately. We offer this because constant communication is key to our clients' successes and we are committed to keeping the City abreast of all developments. In addition to meetings and regular phone calls, we will provide the City with:

- » Weekly, biweekly or monthly reports with the status of legislative, regulatory and public affairs initiatives we are addressing for the City.
- » Regular updates that provide links to information regarding important legislative active or regulatory activities important to the City.
- » Weekly "Eyes on Washington" updates, which offer our clients the latest information on key developments in Congress and the executive branch.
- » Weekly grant notifications that provide our clients with information regarding recently announced federal grant opportunities.

These communications, and their frequency, can be tailored to meet the City's needs.

f. Revise the City's federal legislative program as needed, and as requested by the City Commission through City management.

We know, based on our experience, that legislative programs need to be revised throughout the year. For example, when the Cities of Tampa and Charlotte learned they had been selected to host the 2012 Republican and Democratic conventions, respectively, we revised their federal legislative programs to include seeking security funding as it related to the conventions. If selected, Holland & Knight pledges to maintain constant contact with the City on strategic implementation of its federal program, making adjustments as federal, political, and legislative factors evolve.

g. Monitor and review on a continuing basis all existing and proposed federal legislation, various federal agency actions and the federal budget process and report to the City, both orally and in writing, any legislative events that may directly or indirectly impact the City or its citizens. Provide legislative expertise and consulting services.

Holland & Knight monitors all legislative and regulatory activity that affects our clients – and acts accordingly if there is an opportunity or threat from it. We are involved every step of the way through the federal budget process from when the President releases his annual budget request, to congressional hearings and mark-ups of the budget until final passage. For example, we closely monitor the federal budget process for funding of key programs such as the TIGER grant program. During the FY 2015 budget process, we learned quickly that the House Appropriations Committee proposed to prohibit TIGER funding from being awarded to transit and pedestrian related projects. We alerted clients of the harmful language and drafted letters to send their congressional delegations opposing the House's position on TIGER. Further, we actively lobbied congressional leadership to keep the Senate's position on TIGER in the final omnibus appropriations package, which they did.

h. Advocate with Congress, congressional committees, and federal agencies in support of the City's goals, priorities, and projects.

Holland & Knight has organized a strong bipartisan team for you with deep ties among federal decision-makers in Congress to help you advocate for the City's federal priorities. Ron Klein and our team has longstanding, close relationships with the City's House and Senate delegation, key House and Senate committee chairs and ranking members, and House and Senate leadership. The advocacy team will work closely with your House and Senate delegation to achieve success on the City's federal priority objectives, including having regular meetings with the members' senior staff and strategizing on next steps with the City's proactive participation. In line with this effort the team will:

- » Recommend and perform appropriate liaison and follow-up work with members of Congress and their staffs on behalf of the City in a manner that the City determines to be in its best interest.
- » Identify the critical times in the federal legislative or budgetary processes for the City Manager, the Mayor, the City Commission and other City officials to contact congressional members or Administration officials to advance a City project or issue.
- » Determine key City events for your House and Senate delegation and top Administration/federal agency officials' participation.
- » Sustain delegation's interest in City's project priorities through key visits in which business and community support can be effectively highlighted.
- » Identify pivotal times in the federal process for the City to contact or meet with congressional members and Administration officials. We would guide you in developing concise talking points, briefing materials and other preparatory materials for each meeting or contact.

Another way for the City to work with their members of Congress is through coalitions, a powerful lobbying tactic that is a Holland & Knight specialty.

Holland & Knight's success with local government clients would not be possible without our strong relationships with think tanks, foundations, business and private sector associations, labor organizations, minority leadership groups, and thought leaders. We would work closely with these organizations to build coalitions and broaden support for policies and projects of importance to the City of Fort Lauderdale. Examples of groups we regularly work with include: American Public

Transportation Association, National League of Cities, Center for American Progress, and the U.S. Conference of Mayors.

Holland & Knight also organizes and leads our *own* coalitions for the benefit of clients. This includes transportation groups such as the Community Streetcar Coalition, the New Starts Working Group (a coalition advocating for increased mass transit funding), and the Urban Mayors Representatives Group.

In 2004, proposed team member Jeff Boothe created Community Streetcar Coalition, which counts more than 50 members. The coalition includes cities, local governmental entities, private sector companies, transit agencies, and individuals committed to collective and coordinated advocacy for streetcars across the nation. Mr. Boothe serves as chairman of the New Starts Working Group, which is a coalition of transit properties, cities, and private sector companies that actively supports funding for mass transit, and helps develop federal transportation policy that responds to concerns about congestion, air quality, economic development and quality of life.

Regarding federal agencies, with the new federal legislative and budgetary realities, developing a regular pattern of contacts with agency officials is an essential element of a successful funding strategy. Holland & Knight has close working relationships with the White House and the federal agencies. We are regularly asked for feedback on potential new Administration initiatives, and we are frequently called upon to convene stakeholders to help Administration officials solicit feedback on their policy proposals. We will use these relationships to highlight the City's innovative projects/practices and achieve the objectives in the federal agenda.

i. Prepare an annual report, including the final status of the City's priorities and a summary of the impact of major legislative changes and appropriations to the City of Fort Lauderdale.

Holland & Knight can provide an annual report of the progress on the City's priorities in Washington – in addition to the monthly, bi-weekly, and other more frequent forms of communication described in question "e."

j. Identify relevant funding opportunities that may arise for which the City may qualify to apply; assist staff in submitting grant request.

If selected, Holland & Knight will provide comprehensive advice and strategy services to the City on its grant applications. These would include:

- » Arranging meetings with relevant agencies to discuss initiatives, respond to questions, gather intelligence regarding funding plans, and gain inclusion in the President's annual budget.
- » Developing strategies to position the City with agency officials early in the process so that grant guidelines, proposed regulations/guidance, and agency circulars include the City's ideas for innovative programs, as well as creating a broad coalition effort to effectively advance your priorities. These efforts will include collaboration with municipalities and water districts with similar interests and key organizations and coalitions with which we have longstanding working relationships.
- » Keeping the City informed of opportunities to participate in federal agency programs and activities, and commissions that provide the opportunity for the City Commission and professional management team to cultivate key relationships and raise the City's profile.

- » Providing comprehensive advice and strategy services to the City on its proposals and grant applications. This will include thorough reviews and discussions on your proposals; meetings with agencies to discuss the City's initiatives; and working with the Florida congressional delegation to solicit support for grants through letters or contact with agency heads and staff.
- » Preparing weekly grant newsletters for the City.

k. Appear and testify before federal agency hearings, rule-making proceedings, and other administrative agency or legislative meetings, as required, to promote, oppose, and seek passage of legislation affecting the City or its residents, and specific legislation contained in the City's legislative program. Attend meetings as necessary.

It is standard practice for Holland & Knight to find opportunities for clients to testify before Congress. For example, last year, we helped one of our fire chiefs be selected to testify before the House Transportation & Infrastructure Committee on the Urban Search & Rescue taskforces as it related to FEMA reauthorization legislation. We helped draft the testimony and deliver it to the committee prior to the hearing. Our team always attends and provide reports of congressional committee meetings, rule-making proceedings and other legislative meetings that affect our clients. We can tailor these reports to meet your needs once we have been selected.

l. Upon request, coordinate appointments/meetings between the City Commission or other City staff, and appropriate state and/or federal officials.

Holland & Knight will make all arrangements necessary for the City itself to send delegations to Washington, D.C., and key national conferences. We will:

- » Arrange meetings with House and Senate members and their staffs, the White House, and key federal department and agency officials to advance the City's objectives, as well as arrange meetings with key organizational leaders, such as the National League of Cities, to work in partnership on issues important to the City.
- » Provide advance work, including developing talking points, briefing materials, position papers, and justification packets.
- » Provide assistance with travel logistics for Washington visits, including arranging local transportation and conference room facilities for City officials.

m. Draft letters to federal legislators regarding issues of interest and concern to the City, thank you letters after meetings and letters of appreciation for support, when applicable.

Holland & Knight will assist with drafting letters and testimony for the City to send to the White House, congressional delegation and federal agencies to clearly articulate your position on federal issues while expressing appreciation for their support. It is our standard practice to always follow up with letters of thanks.

B) Identification of Proposer's Distinctive Competence, Staff Qualifications Assigned to This Account with Their Experience and Skills They Bring to This Assignment, Along with Resume of Experience and Qualifications

Founded in 1982, Holland & Knight's lobbying shop – formally called the Public Policy & Regulation (PP&R) Group – is a team of nearly 100 people with deep ties throughout Washington, D.C. We have

built a thriving government affairs practice through our depth of experience and diversity – and by maintaining our bipartisan approach.

That means while the reach of some firms fluctuates depending on which party is in power, Holland & Knight remains steady. Year after year, election after election, we nurture longstanding relationships on both sides of the aisle when advocating on behalf of our clients.

Those longstanding ties – along with honesty, competence, teamwork, and persuasive communication – are the firm’s hallmark traits when dealing with Congress and the federal government. Our team of attorneys and professionals partner with you to keep your voice on critical legislative issues front and center before federal policymakers. As your advocates, we collaborate with you to shape public policy decisions through careful, strategic positioning – and by combining both traditional lobbying efforts with newer tools such as social media and grassroots advocacy.

Our seasoned team is comprised of lawyers and lobbyists with a comprehensive understanding of the federal legislative and agency policymaking processes. The firm has been recognized among the top 10 federal lobbying and law firms in Washington, D.C., by *Influence* and *Roll Call*. Other recent awards the firm has received for our abilities in the nation’s capital include:

- » Holland & Knight being named "Law Firm of the Year" in the area of Transportation Law by the 2015 *U.S. News & World Report – Best Lawyers®* "Best Law Firms" guide (November 2014).
- » Holland & Knight being named in *The Hill's* list of "Top 10 Lobbying Victories of the Year" for 2014 for the firm's sunscreen regulation work with the PASS coalition (December 2014).
- » Partners (and proposed team members) Richard Gold and Partner Kathryn Hazeem Lehman being recognized by *The Hill* as D.C.'s Top Lobbyists (October 2014).

Finally, with Holland & Knight you have both a local and national firm with longstanding ties in both Washington and Fort Lauderdale. We have had offices in both cities since the early 1980s and know both locales equally well. Here’s a look at the members of your Holland & Knight team:

Michael Galano, Partner (Project Manager/Primary Contact): Mr. Galano has orchestrated numerous local-federal partnerships to complete critical transportation, water, energy, economic development and healthcare projects. He has worked to secure hundreds of millions of dollars in federal grants and appropriations funding across the federal funding spectrum including in the TIGER Program, the New Starts Program, Army Corps of Engineers funding and funding for local law enforcement and public safety. He has both a bachelor’s and law degree from American University. Some of his municipal and tribal clients include: the City of West Sacramento, Calif.; City of Rockville, Md.; and the Mille Lacs Band of Ojibwe tribe in Minnesota.

Ron Klein (Local Contact and Liaison to House Democrats and White House): In 2006, voters in Florida’s 22nd Congressional District (Broward, including Fort Lauderdale, and Palm Beach counties) selected Mr. Klein to represent them in Washington. He served two terms, focusing his efforts on business development, healthcare, infrastructure, and energy issues. From 1992-1996, Mr. Klein served as a state representative in the Florida House of Representatives, and from 1996-2006, he served in the Florida Senate, where he was elected Democratic whip and Democratic Leader. Having represented South Florida communities for 18 years in state and federal government, he has worked alongside members of Congress, and many of our state and local elected officials. His involvement as an elected official involved understanding and help fund the building and maintenance of local roads, bridges, and public transportation projects, as well as

beach re-nourishment, water control and management systems, storm water treatment, and other environmental plans and projects. Mr. Klein has a bachelor's degree from The Ohio State University and is a graduate of the Case Western Reserve University School of Law. His municipal clients include the Broward Metropolitan Planning Organization and the City of Key West, Fla.

Lisa Barkovic, Senior Policy Advisor (Day-to-Day Washington Contact, Infrastructure & Public Safety Specialist): Holland & Knight clients turn to Ms. Barkovic to help them with their funding needs for criminal justice and public safety issues. She works closely with the Department of Homeland Security, Department of Justice, including the COPS office and the Office of Legislative Affairs to help clients achieve their goals through the federal grant process. Her successful advocacy efforts recently resulted in the City of Phoenix in winning an \$8 million SAFER grant to fund the salary and benefits of 42 firefighters, over \$1.2 million to hire 10 new police officers and helped secured the City's fire chief as a witness before the House Transportation and Infrastructure Committee's 2013 hearing on FEMA reauthorization which authorizes the Urban Search & Rescue Program. Prior to joining Holland & Knight, Ms. Barkovic served five years in the office of then-Rep. Mark Foley, R-Fla., as a legislative assistant. Her work there included managing all appropriation requests, developing legislative strategy in conjunction with outside groups and the congressman's constituency on array of issues, in addition to preparing talking points, drafting testimony and legislation. She is a graduate of Virginia Polytechnic Institute and State University and is an active board member with the Florida State Society, maintaining her strong ties to the Florida congressional delegation. Her municipal clients include the Broward Metropolitan Planning Organization; City of Austin, Texas; City of Edinburg, Texas; City of Tampa, Fla.; City of Phoenix, Ariz.; City of Key West, Fla.; City of Des Moines, Iowa; City of Richmond, Calif.; Orange County (Calif.) Fire Authority; and the City of Santa Ana, Calif.

Kathryn Lehman (Liaison to House Republicans): A 15-year veteran of Capitol Hill, Ms. Lehman has significant and wide-ranging experience, having worked closely with the White House, administrative agencies, House and Senate leadership and committees, political committees and other key members of government. Prior to entering private practice, Ms. Lehman served as chief of staff for the House Republican Conference. Before that, she served several staffing posts in the GOP, including special assistant to then-Speaker Newt Gingrich, R-Ga., as policy director to House Majority Whip Tom DeLay, R-Texas, and director of coalitions and outreach for Speaker J. Dennis Hastert, R-Ill. In 2003, she assumed the top post under GOP Conference Chairman Deborah Pryce, managing the fourth-ranking leadership office in the House of Representatives. In this role she was charged with crafting legislative and floor strategies for House Republicans while earning respect from members on both sides of the aisle. She is a graduate of Oral Roberts University and the Catholic University School of Law. Her municipal clients include: the Los Angeles County Metropolitan Transportation Authority, Columbus Chamber of Commerce, and the Los Angeles Chamber of Commerce.

Kerry Feehery (Liaison to Senate Republicans): Ms. Feehery has 20 years' experience in government and public relations in both the public and private sectors. Prior to joining Holland & Knight, Ms. Feehery served as chief of staff to Sen. George LeMieux, R-Fla., where she was responsible for managing the senator's legislative and political priorities. A native Floridian, she has also served in the offices of former Sens. Mel Martinez, R-Fla., and Connie Mack, R-Fla., and was executive director of the State of Florida Washington Office. She has extensive relationships with Sen. Marco Rubio, R-Fla., Senate Republican offices and members of the new Senate Republican Leadership, including Majority Leader Mitch McConnell, Majority Whip John Cornyn, Senate

Republican Conference Chairman and Commerce Committee Chairman John Thune. A graduate of Villanova University, Ms. Feehery assists clients with the Florida delegation and Senate Republicans.

Jeffrey Boothe, Partner (Transportation Specialist): Mr. Boothe is experienced in representing public transit properties and helping clients advance projects through the federal approval process for discretionary grants, transit procurement and Buy America provisions. In addition, he has a substantial background in negotiating full-funding grant agreements and counseling on surface transportation authorization and transit-oriented development. Prior to entering private practice, Mr. Boothe spent 10 years on Capitol Hill as a legislative assistant to then-Sen. Mark Hatfield, R-Ore., and as a professional staff member on the U.S. Senate Appropriations Committee. He is a graduate of Stanford University and the George Mason University School of Law. He is currently assisting the Broward Metropolitan Planning Organization; Jacksonville Transportation Authority, Atlanta BeltLine; the City of Charlotte, N.C.; VIA Metropolitan Transit (San Antonio, Texas); City of Austin, Texas; West Sacramento and Sacramento, Calif.; and the City of Santa Ana, Calif., through the Small Starts project approval process with their streetcar project.

Karl Koch, Senior Policy Advisor (Liaison to House Democrats): Mr. Koch brings significant experience in both federal and state governments, including the executive and legislative branches, as well as the private sector. Prior to joining Holland & Knight, Mr. Koch served over four years as chief of staff to Rep. Jim Davis, D-Fla. His career in public service began in 1988 with his work for then-Rep. Buddy MacKay, D-Fla. In the 1990s, he worked on two campaigns for the late Florida Gov. Lawton Chiles, serving as the director of the re-election campaign in 1994. He went on to serve as chief of staff to then-Florida Lt. Gov. Buddy MacKay. He maintains close relationships with Sen. Bill Nelson, D-Fla. and democratic House members from the Florida Congressional delegation. A graduate of the University of South Florida, Mr. Koch received his J.D. from Stetson University, although he is not admitted to practice law. His municipal clients include the City of West Palm Beach, Fla.; the City of Tampa, Fla.; and City of Charlotte, N.C.

Rich Gold, Partner (Liaison to Senate Democrats and White House): Mr. Gold is the leader of Holland & Knight's Public Policy & Regulation Practice Group, which has been ranked among the top 10 law and lobby firms in Washington, D.C. by *Influence* magazine the last several years. He also leads the firm's Federal Funding Team, which has been successful in achieving federal funding for a wide variety of projects including stormwater and drinking water projects, road and transit projects, renewable energy, and clean up and redevelopment of brownfields. Under his leadership, the firm has secured billions of dollars and exceptional policy results over the last decade for clients. He joined Holland & Knight in 1994 after eight years of government service, culminating in stints with Sen. Lloyd Bentsen, D-Texas, and former EPA Administrator Carol Browner. Mr. Gold is a graduate of the University of Vermont and the George Washington University School of Law. His municipal clients include City of Austin, Texas; City of Des Moines, Iowa; City of Atlanta, Ga.; City of Charlotte, N.C.; City of Philadelphia, Pa.; City of Tampa, Fla.; City of West Palm Beach, Fla.; and City of West Sacramento, Calif.

C) Estimated Timetables (e.g. Marketing)

After developing a federal agenda that reflects the City's priorities, we will work to devise a detailed written plan for enacting the agenda that includes specific milestones.

Our proposed contract implementation plan, based on the RFP's Scope of Services and presented in timeline form, is below. Given the variations in the legislative and regulatory process, this is only an estimate of what the exact effort would entail.

Date	Action
January-February 2015	Initial meeting with the City to understand issues and priorities and develop 2015 agenda ; meetings with the congressional delegation, key committees and federal agencies ; meetings with agencies to discuss FY 2016 President's Budget Request ; city officials travel to Washington to meet with the congressional delegation, key committees and agencies ; monitor FY 2016 President's Budget Request, which is typically released early February.
March-April 2015	Monitor legislative and agency activity, attend National League of Cities legislative conference ; draft hearing questions for congressional budget and appropriations hearings ; monitor grant opportunities (e.g. COPS, TIGER, AFG, SAFER, FEMA) and obtain congressional letters of support for City's grant requests.
May-June-July 2015	Monitor legislative and agency activity, meetings as necessary ; meetings with federal agencies to discuss FY 2017 President's Budget Request.
August 2015	Meetings with City officials to develop 2016 agenda ; meetings with OMB to discuss FY 2017 President's Budget Request.
September - October 2015	Monitor legislative and agency activity, meetings as necessary ; draft letters for Florida congressional delegation to send to OMB requesting funding for the City's funding priorities.
November - December 2015	Monitor legislative and agency activity, meetings as necessary ; attend annual NLC conference ; finalize 2016 agenda.
January-February 2016	City officials travel to Washington to meet with the congressional delegation, key committees and agencies ; monitor FY 2017 President's Budget Request, which is typically released early February.
March-April 2016	Monitor legislative and agency activity, meetings as necessary ; draft hearing questions for congressional budget and appropriations hearings ; monitor grant opportunities (e.g. COPS, TIGER, AFG, SAFER, FEMA) and obtain congressional letters of support for City's grant requests.
May-June-July 2016	Monitor legislative and agency activity, meetings as necessary ; meetings with agencies to discuss FY 2018 President's Budget Request.
August 2016	Meetings with City officials to develop 2017 agenda ; meetings with OMB to discuss FY 2018 President's Budget Request.
September - October 2016	Monitor legislative and agency activity, meetings as necessary ; draft letters for Florida congressional delegation to send to OMB requesting funding for the City's funding priorities.
November - December 2016	Monitor legislative and agency activity, meetings as necessary ; finalize 2017 agenda.

Tab 7: Business Licenses

Evidence that your firm and/or persons performing the work are licensed to do business in the State of Florida

Please see the attached documents following this page:

- » City of Fort Lauderdale Business Tax Receipt
- » Certificate of Status from the Florida Secretary of State
- » Broward County Local Business Tax Receipt



CITY OF
FORT LAUDERDALE BUSINESS TAX YEAR 2014-2015

Venice of America

BUSINESS TAX DIVISION
700 NW 19 AVENUE, FORT LAUDERDALE, FLORIDA 33311
(954)828-5195

Business ID: 1002483 Business Name: KLEIN, RONALD
Business Address: 515 E LAS OLAS BLVD # 1200
Tax Category: ATTORNEY AT LAW Tax#: 733782 Fee:
(EACH LICENSED INDIVIDUALLY)

KLEIN, RONALD
HOLLAND & KNIGHT
515 E LAS OLAS BLVD
FORT LAUDERDALE, FL 33301

DETACH AND POST THIS RECEIPT IN A CONSPICUOUS PLACE

Business ID: 1002483
Tax Number: 733782
Business Name: KLEIN, RONALD
Business Address: 515 E LAS OLAS BLVD # 1200
Business Owner: KLEIN, RONALD

- This Receipt is issued for the period commencing October 1st and ending September 30th of the years shown above.
- If you have moved out of the city, please provide a written statement.
- A transfer of business location within the city limits is subject to zoning approval. Please complete a Business Tax Transfer Application and bring it to our office to obtain the necessary approval.
- A Transfer fee applies of 10% of the annual business tax fee. The fee shall not be less than \$3.00, nor greater than \$25.00.
- If you have sold your business, please provide us with a copy of the Bill of Sale.

Please be advised that this issuance of a Business Tax Receipt establishes that the business you intend to conduct is a use permitted by the City Zoning Code for the location at which you intend to operate. The issuance of a Business Tax Receipt in no way certifies that the property located at this address is in compliance with other provisions of the City Code of Ordinances.

State of Florida



Department of State

I certify from the records of this office that HOLLAND & KNIGHT LLP is a Florida Limited Liability Partnership, filed on January 6, 1998.

The document number of this registration is LLP980000003.

I further certify that the status of said limited liability partnership is active.

Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this the
Twenty-fourth day of November, 2014



CR2EO22 (1-11)

Ken Detzner

Ken Detzner
Secretary of State

Tab 8: Evidence of Insurance

Certificate of Insurance showing coverage, forms, limits. Actual insurance certificates will be required from recommended contractor, prior to award.

Please see the attached documents following this page:

- » Confirmation of Insurance from Paragon International Insurance Brokers Ltd.
- » A Bid Certificate for Non-Professional Liability Insurance coverage.
- » A Certificate for the City of Fort Lauderdale for Non-Professional Liability Insurance.

Also please note that all of Holland & Knight's underwriters are rated A- or better by A. M. Best.

However, Holland & Knight's professional liability insurance policy does not provide for 10 days' notice prior to cancellation or modification of the policy. In the unlikely event the firm's professional liability insurance were cancelled, Holland & Knight would immediately advise its clients; notice is not available for modifications to the policy.

That said, our professional liability insurance meets the requirement of \$2,000,000 per occurrence.

For additional comments regarding our insurance, please see the "List of Exceptions" page that follows the RFP's Bid/Proposal Signature Page.

Paragon International
Insurance Brokers
140 Leadenhall Street
London EC3V 4QT

Telephone
+44 (0)20 7280 8200
Facsimile
+44 (0)20 7280 8270/8271

Website
www.paragonbrokers.com
Email
info@paragonbrokers.com



Name of Assured: **HOLLAND & KNIGHT, A Registered Limited Liability Partnership**

Address: 315 South Calhoun Street
Tallahassee FL 32301
U.S.A.

Business of Assured: Attorneys at Law

To: **Whom It May Concern**

In respect of: CONFIRMATION OF INSURANCE

We, the brokers, hereby certify that the above Named Assured is currently insured through Lloyd's of London and certain insurance companies for the period 12:01 am Local Time on September 6, 2014, to 12.01 am Local Time on 6 September, 2015 with a single claim limit of liability in excess of USD10,000,000 and with an aggregate claims limit of twice the single claim limit (Policy No. LDUSA1300776).

The policy provides coverage to Assureds for legal services performed in their professional capacity as attorney, counsellor at law, notary, administrator, arbitrator, mediator, executor, trustee, guardian, committee for incompetent, agent for service of process, agent to title insurance company, and/or designated issuing attorney to title insurance company, expert witness, lobbyist or other fiduciary, or similar agent or advisor.

The policy is subject to the insuring agreements, terms, conditions, exclusions and limitations contained therein.

The above is accurate at the date of signature. No obligation is imposed herein on the signatory to advise of any alterations.

Signed:

A handwritten signature in black ink, appearing to read "Glen Obermaier", written over a circular stamp or seal.

Name: Glen Obermaier

on behalf of: Paragon International Insurance Brokers Ltd.

Name and address of broker: Paragon International Insurance Brokers Ltd.
140 Leadenhall Street,
London
EC3V 4QT
United Kingdom

Date: Monday, September 8, 2014



CERTIFICATE OF LIABILITY INSURANCE

OP ID: MB

DATE (MM/DD/YYYY)

07/29/2014

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Brown & Brown of Florida, Inc. P. O. Box 173086 Tampa, FL 33672 Joseph W. LoPresti	Phone: 813-226-1300 Fax: 813-226-1313	CONTACT NAME: Mia Bush PHONE (A/C, No, Ext): 813-226-1337 E-MAIL ADDRESS: mbush@bbtampa.com PRODUCER CUSTOMER ID #: HOLLA-4	FAX (A/C, No): 813-226-1313																				
	INSURED Holland & Knight LLP Holland & Knight Charitable Foundation Inc. 100 North Tampa Street St 4100 Tampa, FL 33602		<table border="1"> <thead> <tr> <th colspan="2">INSURER(S) AFFORDING COVERAGE</th> <th>NAIC #</th> </tr> </thead> <tbody> <tr> <td>INSURER A :</td> <td>Federal Insurance Company</td> <td>20281</td> </tr> <tr> <td>INSURER B :</td> <td>Sentry Insurance</td> <td>24988</td> </tr> <tr> <td>INSURER C :</td> <td>Fed.Ins Co/Liberty Ins Und</td> <td></td> </tr> <tr> <td>INSURER D :</td> <td>Great Northern Insurance</td> <td>20303</td> </tr> <tr> <td>INSURER E :</td> <td></td> <td></td> </tr> <tr> <td>INSURER F :</td> <td></td> <td></td> </tr> </tbody> </table>	INSURER(S) AFFORDING COVERAGE		NAIC #	INSURER A :	Federal Insurance Company	20281	INSURER B :	Sentry Insurance	24988	INSURER C :	Fed.Ins Co/Liberty Ins Und		INSURER D :	Great Northern Insurance	20303	INSURER E :			INSURER F :	
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INSURER D :	Great Northern Insurance	20303																					
INSURER E :																							
INSURER F :																							

COVERAGES

CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
D	GENERAL LIABILITY <input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> Insured Contract GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input checked="" type="checkbox"/> LOC			35798711	08/01/2014	08/01/2015	EACH OCCURRENCE	\$ 1,000,000
							DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 1,000,000
							MED EXP (Any one person)	\$ 10,000
							PERSONAL & ADV INJURY	\$ 1,000,000
							GENERAL AGGREGATE	\$ 2,000,000
							PRODUCTS - COMP/OP AGG	\$ Included
D	AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS <input checked="" type="checkbox"/> No Owned Autos			74986035	08/01/2014	08/01/2015	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000
							BODILY INJURY (Per person)	\$
							BODILY INJURY (Per accident)	\$
							PROPERTY DAMAGE (Per accident)	\$
								\$
								\$
C	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE <input type="checkbox"/> DEDUCTIBLE <input type="checkbox"/> RETENTION \$			79818355/1000053016-03	08/01/2014	08/01/2015	EACH OCCURRENCE	\$ 49,000,000
							AGGREGATE	\$ 49,000,000
								\$
								\$
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below			901492301/9014920302	08/01/2014	08/01/2015	<input checked="" type="checkbox"/> WC STATUTORY LIMITS <input type="checkbox"/> OTH-ER	
			N / A				E.L. EACH ACCIDENT	\$ 1,000,000
							E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000
							E.L. DISEASE - POLICY LIMIT	\$ 1,000,000
D	Personal Property			35798711	08/01/2014	08/01/2015	Spec.Form	115,892,000
D	Data Process.Equip			35798711	08/01/2014	08/01/2015	IncITheft	Included

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)
 See "Certificate Attachment - Holland & Knight, LLP dated 8-1-14" attached.

CERTIFICATE HOLDER**CANCELLATION**

BIDPURP "Bid Purposes Only" c/o Holland & Knight LLP 100 N Franklin St Ste 4100 Tampa, FL 33602	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE <i>Mia Bush</i>
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NOTEPADINSURED'S NAME **Holland & Knight LLP****HOLLA-4
OP ID: MB**PAGE 2
DATE **07/29/14**

CERTIFICATE ATTACHMENT - HOLLAND & KNIGHT, LLP

Additional Insured

Certificate Holder is a General Liability Additional Insured and Auto Liability (CA2048) Designated Insured, when required by written contract.

Primary / Non-Contributory Additional Insured

Primary and non-contributory General Liability, Auto Liability and Excess Liability Additional Insured provisions apply, when required by written contract.

Per Location and Per Project General Aggregate

General Liability Per Location and Per Project General Aggregate applies

Contractual Liability

General Liability and Auto Liability Insured Contract contractual liability provisions apply.

Separation of Insureds

General Liability and Auto Liability Separation of Insureds provisions apply.

Waiver of Subrogation

Waiver of Transfer Of Rights Of Recovery Against Others To Us provision as respects General Liability, Auto Liability, Excess Liability and Workers Compensation applies in favor of Certificate Holder, when required by written contract.

Excess Liability Underlying Insurance

Excess Liability schedule of underlying insurance includes General Liability, Auto Liability, and Workers Compensation Employers Liability.

8-1-14



CERTIFICATE OF LIABILITY INSURANCE

OP ID: MB

DATE (MM/DD/YYYY)
01/06/2015

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Brown & Brown of Florida, Inc. P. O. Box 173086 Tampa, FL 33672 Joseph W. LoPresti		CONTACT NAME: Mia Bush PHONE (A/C, No, Ext): 813-226-1337 FAX (A/C, No): 813-226-1313 E-MAIL ADDRESS: mbush@bbtampa.com PRODUCER CUSTOMER ID #: HOLLA-4																			
INSURED Holland & Knight LLP Holland & Knight Charitable Foundation Inc. 100 North Tampa Street St 4100 Tampa, FL 33602		INSURER(S) AFFORDING COVERAGE <table border="1"> <tr> <td>INSURER A:</td> <td>Federal Insurance Company</td> <td>20281</td> </tr> <tr> <td>INSURER B:</td> <td>Sentry Insurance</td> <td>24988</td> </tr> <tr> <td>INSURER C:</td> <td>Fed.Ins Co/Liberty Ins Und</td> <td></td> </tr> <tr> <td>INSURER D:</td> <td>Great Northern Insurance</td> <td>20303</td> </tr> <tr> <td>INSURER E:</td> <td></td> <td></td> </tr> <tr> <td>INSURER F:</td> <td></td> <td></td> </tr> </table>		INSURER A:	Federal Insurance Company	20281	INSURER B:	Sentry Insurance	24988	INSURER C:	Fed.Ins Co/Liberty Ins Und		INSURER D:	Great Northern Insurance	20303	INSURER E:			INSURER F:		
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INSURER D:	Great Northern Insurance	20303																			
INSURER E:																					
INSURER F:																					

COVERAGES**CERTIFICATE NUMBER:****REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSR	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
D	<input checked="" type="checkbox"/> GENERAL LIABILITY <input type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR <input checked="" type="checkbox"/> Insured Contract			35798711	08/01/2014	08/01/2015	EACH OCCURRENCE	\$ 1,000,000
	GENL AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input checked="" type="checkbox"/> LOC						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 1,000,000
							MED EXP (Any one person)	\$ 10,000
							PERSONAL & ADV INJURY	\$ 1,000,000
							GENERAL AGGREGATE	\$ 2,000,000
							PRODUCTS - COMP/OP AGG	\$ Included
D	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> ALL OWNED AUTOS <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> HIRED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS <input checked="" type="checkbox"/> No Owned Autos			74986035	08/01/2014	08/01/2015	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000
							BODILY INJURY (Per person)	\$
							BODILY INJURY (Per accident)	\$
							PROPERTY DAMAGE (PER ACCIDENT)	\$
								\$
C	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> EXCESS LIAB <input type="checkbox"/> CLAIMS-MADE			79818355/1000053016-03	08/01/2014	08/01/2015	EACH OCCURRENCE	\$ 49,000,000
	<input type="checkbox"/> DEDUCTIBLE <input type="checkbox"/> RETENTION \$						AGGREGATE	\$ 49,000,000
								\$
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y / N	N / A	901492301/9014920302	08/01/2014	08/01/2015	<input checked="" type="checkbox"/> WC STATUTORY LIMITS <input type="checkbox"/> OTH-ER	
							E.L. EACH ACCIDENT	\$ 1,000,000
							E.L. DISEASE - EA EMPLOYEE	\$ 1,000,000
							E.L. DISEASE - POLICY LIMIT	\$ 1,000,000
D	Personal Property			35798711	08/01/2014	08/01/2015	Spec.Form	115,892,000
D	Data Process.Equip			35798711	08/01/2014	08/01/2015	InclTheft	Included

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)
 See "Certificate Attachment - Holland & Knight, LLP dated 8-1-14" attached.

CERTIFICATE HOLDER**CANCELLATION**

CITYFTL City of Fort Lauderdale Procurement Services Division 100 N. Andrews Avenue Room 619 Ft Lauderdale, FL 33301	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE <i>Mia Bush</i>
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CERTIFICATE ATTACHMENT - HOLLAND & KNIGHT, LLP

Additional Insured

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Per Location and Per Project General Aggregate

General Liability Per Location and Per Project General Aggregate applies

Contractual Liability

General Liability and Auto Liability Insured Contract contractual liability provisions apply.

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General Liability and Auto Liability Separation of Insureds provisions apply.

Waiver of Subrogation

Waiver of Transfer Of Rights Of Recovery Against Others To Us provision as respects General Liability, Auto Liability, Excess Liability and Workers Compensation applies in favor of Certificate Holder, when required by written contract.

Excess Liability Underlying Insurance

Excess Liability schedule of underlying insurance includes General Liability, Auto Liability, and Workers Compensation Employers Liability.

8-1-14

Tab 9: Proposer's Assessment of City's Needs

Proposer's assessment of the City of Fort Lauderdale's needs and the quality of the proposal to meet those needs, including a plan/outline.

Introduction

As the seventh largest city in Florida, encompassing more than 33 square miles with a population of 170,000, the City of Fort Lauderdale is an outstanding place to live, visit and to do business.

The City, always one of the nation's most desirable vacation destinations, also has established itself as a world-class international business center boasting a wide range of industries. These include marine, finance, technology, aerospace, film and television production. In order to both maintain the current high quality of life and fulfil future requirements, the City has developed a number of infrastructure and policy goals to ensure that the needs of residents, businesses, and visitors are supported in a sustainable and well-designed manner.

At Holland & Knight, our philosophy is to function as an extension of the City's staff and to support the City's goals in the nation's capital. As stated in the timetable contained in Section 6 of this response, our first job upon being hired would be to meet with City officials to create a strategic plan to determine which projects have the best chance of receiving federal funding support.

These objectives are not easy – especially in the present economic and political environment. At the federal level, there is currently resistance to new or expanded spending. Meanwhile, the ban on legislatively earmarked funds for infrastructure and other projects is reshaping the techniques that need to be employed to ensure success.

Notwithstanding these challenges, Holland & Knight believes that the City can succeed in its objectives through a comprehensive and creative approach. This includes harnessing the interest of both Florida senators, House members, and the City Manager and Mayor and City Commission in advancing real, meaningful progress.

First Steps – Federal Funding Audit

In this context, our initial recommended action in pursuing federal funding for the City include the following:

- » *Conduct a federal funding audit.* This should include at least three elements: (1) the identification of current streams of federal funding; (2) the identification of areas where federal funding has been unsuccessfully sought in the past and the reasons behind that failure; (3) the identification of areas of desired funding that meet two basic requirements: (a) high merit and (b) high priority.
- » *Identify potential approaches to retained/improved federal funding.* Based on the foregoing audit, create a listing of potential legislative and administrative approaches that could favorably impact the ability to secure federal funding.
- » *Evaluate your potential for success and the time and resources involved.* Make an honest assessment as to the feasibility of the identified strategies and the amount of effort that would be involved.

- » *Determine priority areas to pursue where potential for success is sufficient to warrant moving forward.*

Next Steps – Identifying Specific Infrastructure Funding and Policy Goals

In the interim, we believe there are a number of current City projects and policies that we can offer immediate assistance with. These include:

Transportation

The Wave Streetcar

The City and its partners at the Wave Streetcar Partnership have made tremendous progress on this project. With \$50 million in FY 2015 Small Starts funding and the \$18 million TIGER 2012 grant in-hand the Wave Streetcar project is well positioned to both improve mobility within the City and facilitate long-term economic growth.

Potential Next Steps: As the project completes final design and engineering, it will move into negotiations with the Federal Transit Administration for a Small Starts Grant Agreement and construction. Holland & Knight can assist the City with its partnership with FTA to ensure that potential construction issues are anticipated, delays are avoided and construction milestones are achieved and to be an interface with FTA as issues arise. Our transit team has helped deliver many New Starts and Small Starts projects over the years, including: the Charlotte South Corridor Light Rail Project, the Charlotte Blue Line Extension, the Sacramento Regional Transit District Southline Phase II Light Rail Extension Project, and the Metropolitan Atlanta Rapid Transit Authority Streetcar project.

Complete Streets and Walkability

The City of Fort Lauderdale City Commission adopted a Complete Streets Policy in October 2013. It demonstrated the commitment to design, construct, operate and maintain appropriate facilities for pedestrians, bicyclists, motor vehicles, transit vehicles and transit riders, freight carriers, emergency responders, and adjacent land users.

Potential Next Steps: Holland & Knight's transportation team has a strong record helping cities successfully pursue competitive funding opportunities at the DOT and the FTA, including the Full Funding Grant Agreements, Capital Investment Grants, and TIFIA loans. We are particularly adept with TIGER grants, securing almost \$250 million for clients in six rounds of funding. For example, we assisted the City of Tampa in securing a \$10.9 million TIGER grant to support bicycle and pedestrian transportation connections in the downtown area (Tampa Riverwalk). We assisted the Atlanta Beltline, Inc. to secure \$18 million in TIGER V for pedestrian and bicycle improvements. We also led efforts to defeat efforts by the House of Representatives to deny eligibility for transit, bicycle and pedestrian projects in TIGER VII. This preserves current project eligibility. We believe the City of Fort Lauderdale's Complete Streets project will be of interest to decision-makers at the U.S. Department of Transportation and we would work with the City to find suitable funding pathways.

Riverwalk District Plan

The Riverwalk District Plan was initiated to improve and enhance the blocks north and south of the New River. The intent was to build on existing assets to create a regional landmark destination that will generate significant economic and social value for the City and improve accessibility along the Riverwalk.

Potential Next Steps: Holland & Knight has had great success helping clients redevelop waterfronts and we would work with the City to address any future needs at the Riverwalk. By way of example, in San Francisco, we helped the City implement the Southeast Waterfront Transportation Improvements Project, which advanced the revitalization of the Hunters Point and Candlestick neighborhoods by implementing infrastructure improvements and effective transit oriented development strategies while increasing the availability of affordable housing for residents. Redevelopment plans included transit, roadway, and streetscape initiatives; significant new parks; and open space development. Out of 39 submitted projects, we worked with the City to position it to be first out of the four projects selected by the DOT to proceed with the highly competitive TIFIA loan support application. The City secured a \$120 million TIFIA grant. We also worked with the City of San Francisco to revitalize the City's waterfront area in Northern Embarcadero. We successfully included language in the WRDA of 2007 to declare the area non-navigable so that the area is not subject to certain Corps permits thus streamlining and expediting project development. We believe the City of Fort Lauderdale's Riverwalk is a similar candidate for federal participation.

Water, Beach Renourishment and Resiliency

To achieve success in Washington on water issues the City needs an aggressive, experienced, and results oriented team of strategists and advocates. The issues of climate change and sea level rise are real threats to coastal communities. Holland & Knight has a long and successful track record in advocating on behalf of municipal governments on water and wastewater infrastructure, infiltration and inflow, combined sewer overflows (CSOs) and sanitary sewer overflows (SSOs), flood control and protection, stormwater, and green infrastructure. Our team members' relationships with EPA Administrator Gina McCarthy, Assistant Secretary of the Army (Civil Works) Jo Ellen Darcy, and OMB Director Shaun Donovan can support the City's existing contacts at these agencies.

Stormwater Management, Beach Renourishment Project and Canal Dredging

Potential Next Steps: WRRDA and its sister federal funding programs offer potential funding to a variety of City and regional projects including the stormwater management plan, the Segment II Beach Renourishment Project and canal dredging. We have represented multiple coastal local governments in obtaining entitlements for beach restoration/nourishment projects, which include negotiating with the Army Corps of Engineers, the U.S. Fish and Wildlife Service and other state and local agencies; and drafting responses and decision documents.

For example, we secured Army Corps funding in the President's budget for completing a beach nourishment project in Norfolk, Va., that had been stalled at the Corps for years. Holland & Knight also helped Norfolk secure Corps funding for flood damage reduction and a congressional study resolution that will allow the Corps to mitigate flood damage region wide. And, for the City of San Francisco, we secured \$594,000 for the Ocean Beach Feasibility Study and Nourishment Project,

which outlined the process that the Corps and the city would take to stem the erosion and address the restoration issues at Ocean Beach. Separately, the City might consider supplementing your resiliency program by partnering with private foundations such as the Rockefeller Foundation “Resilient Cities” grant program that aims to help cities “become more resilient to the physical, social and economic challenges that are a growing part of the 21st century.”

The Water Resources Development Act (WRDA) is the main legislative vehicle for civil works policy and projects. The President signed the WRRDA 2014 into law on June 10, 2014. The legislation includes a number of funding programs and provisions that encourage public private partnership that could be of interest to the City of Fort Lauderdale. For example:

- » *Incentivizing Sustainability in the Clean Water Act Programs:* The Environmental Protection Agency (EPA)'s Clean Water State Revolving Fund (SRF) Program provides low-cost financing for water quality infrastructure projects to states, local governments, and water agencies. SRF loans can now be used for investments in: decentralized systems, water efficiency and conservation efforts that reduce the demand for more capacity; stormwater treatment; subsurface drainage; energy conservation and efficiency that reduce overall energy consumption needs; water reuse and recycling; watershed-based activities; and resiliency against extreme weather events. The legislation also incentivizes sustainable and water/energy efficient projects by allowing states to provide loan forgiveness and negative interest loans for projects that are energy and water efficient, mitigate stormwater runoff, or encourage sustainability. Additionally, the legislation requires that innovative methods are utilized to manage, reduce, treat, recapture, or reuse municipal stormwater and to increase resiliency of water treatment works.
- » *Water Infrastructure Public-Private Partnership Pilot Program:* WRRDA authorizes the Army Corps of Engineers to enter into agreements with non-federal interests, including private entities, to finance construction of at least 15 authorized water resources development projects. These include coastal harbor improvement, channel improvement, inland navigation, flood damage reduction, or hurricane and storm damage reduction. The pilot program is to identify cost-saving project delivery alternatives and to evaluate the benefits of allowing a non-federal entity to design and construct Corps projects. Private entities are eligible – with the consent of the local government in which the project is located or that is otherwise affected by the project. The Corps must report to Congress on the program not later than three years after bill enactment. The Corps will select projects that:
 - Are significant to the U.S. economy.
 - Leverage federal investment by encouraging non-federal contributions to the project.
 - Employ innovative project delivery and cost- saving methods.
 - Received federal funds in the past and experienced delays or missed scheduled deadlines.
 - Have unobligated Corps funding balances.
 - Have not received federal funding for recapitalization and modernization since the project was authorized.
- » *Water Infrastructure Finance Innovations Authority (WIFIA):* WRRDA establishes a five-year pilot program allowing the EPA and the Corps to provide loans and loan guarantees for drinking water, wastewater, and water resources infrastructure projects. Specifically, the EPA would be responsible for drinking water and wastewater infrastructure projects (including desalination;

and the Corps would be responsible for flood damage reduction, restoration of aquatic ecosystems, improvements to inland and intra-coastal waterway navigation systems. Eligible entities include corporations, partnerships, joint ventures, federal, state, or local government or agencies, and tribal governments. A total of \$175 million is available over five years for the pilot program, which must be leveraged by other capital for 51% of the project's total cost. The project cost must be at least \$20 million for large communities and at least \$5 million for small communities (less than 25,000).

Public Safety

Holland & Knight has had tremendous success helping municipal clients access federal public safety funding. We have long standing relationships with the leadership at the Office of Community Oriented Policing Services (COPS Office). Last year, we worked closely with the COPS office to have the Department of Justice hold a press conference in the City of Phoenix announcing the COPS grant, giving our client positive media exposure in addition to the federal funding.

Predictive and Intelligence-Led Policing

Potential Next Steps: The City of Fort Lauderdale is at the forefront of the Predictive and Intelligence Policing movement through your partnership with IBM to deploy a software system designed to improve efficiency. Now that the pilot project has ended and as the City moves into the actual implementation phase of the project there are two federal grant programs the City should evaluate:

- » *COPS Hiring Program:* In FY 2014 CHP grants provided up to 75 percent of the approved entry-level salaries and fringe benefits of full-time officers for a 36-month grant period, with a minimum 25 percent local cash match requirement and a maximum federal share of \$125,000 per officer position. CHP grants may be used to: (1) hire new officer positions, which includes filling existing officer vacancies that are no longer funded in an agency's budget; (2) rehire officers laid off by any jurisdiction, or (3) rehire officers who were, at the time of grant application, scheduled to be laid off (by the applicant's jurisdiction).
- » *Community Policing Development Program:* The Community Policing Development program supports innovative community policing strategies, applied research, guidebooks, and best practices. For 2014, the program funded projects related to a number of public safety topic areas, including:
 - Microgrants Initiative, enhanced and expanded for FY 2014.
 - Microgrants Initiative Coordinator.
 - COPS Office Community Policing Issues Forums.
 - Using Community Policing to Combat Violent Extremism.
 - Minority Youth Violence Prevention (MYVP) Site Coordinator and Evaluator.
 - COPS Office Community Policing Development (CPD) Continuation Funding.
 - Tribal Training and Technical Assistance.

Fire and First Responders

Also of potential interest for first responder funding are several funding programs at the Federal Emergency Management Agency:

- » *Staffing for Adequate Fire and Emergency Response (SAFER) Program:* The SAFER Grant Program provides funding directly to fire departments and national, state, local, or tribal organizations representing the interests of volunteer firefighters to assist them in increasing the number of firefighters to help fire departments meet industry minimum standards and attain 24-hour staffing to protect communities from fire and fire related hazards, and to fulfill traditional missions of fire departments.
- » *Assistance to Firefighters Grants (AFG):* The primary goal of the AFG program is to meet the firefighting and emergency response needs of fire departments and nonaffiliated emergency medical service organizations. AFG provides funding to help firefighters and other first responders to obtain critically needed equipment, protective gear, emergency vehicles, training and other resources needed to protect the public and emergency personnel from fire and related hazards.
- » *Fire Prevention and Safety (FP&S) Program:* FP&S Activities are designed to reach high-risk target groups and mitigate the incidence of death and injuries caused by fire and fire-related hazards. Accordingly, the categories eligible for funding under this activity include the following: General Education/Awareness; Code Enforcement/Awareness; Fire & Arson Investigation; National/State/Regional Programs and Studies; Clinical Studies; Technology and Product; Development; Database System Development; Dissemination and Implementation Research; and Preliminary Studies.

Housing and Economic Development

Holland & Knight has worked extensively on housing, community development, and neighborhood services issues, including the Community Development Block Grant (CDBG) program, HOME, Choice Neighborhoods, Promise Zones, public housing capital and operating funds, Rental Assistance Demonstration program, and homeless assistance. We have secured a wide range of successes for clients on these issues from regulators waivers that increase jurisdictions' fair market rates to positioning clients to achieve wins on highly competitive HUD grants like Choice for San Francisco, Philadelphia, and Columbus. Further, most recently, our client, the City of Philadelphia, became a "Promise Zone" – one of the five in the country named by HUD.

Housing and Homelessness

Cities, particularly those fortunate to have favorable climates, face a balancing act as they support their homeless populations. The City of Fort Lauderdale (as one of only 235 communities nationwide participating in the 100,000 Homes Campaign, also known as Housing First) has been a leader on this issue.

Potential Next Steps: Holland & Knight has been very active with local governments seeking to increase the quality of life for the homeless, recovering substance abusers, and mentally ill. Similarly, we have worked on programs focused on the veterans population who, unfortunately, face unusually high odds of homelessness and remain homeless for long periods. We would work with the City to review existing streams of federal funding and to identify untapped federal programs to support your goals in this area.

Economic Development Strategic Plan

Potential Next Steps: The creation of a comprehensive Economic Development Strategic Plan was identified by the City Commission as a top priority during the strategic planning process. The Economic Development Administration (EDA) within the U.S. Department of Commerce offers several funding and technical assistance programs that Holland & Knight is very familiar with. We would work with the City to partner with EDA to advance your Economic Development Strategic Plan.

Also of potential interest, are the White House's Strong Cities Strong Communities (SC2) Initiative, EDA's Advanced Manufacturing Jobs and Innovation Accelerator Challenge and Public Works and the U.S. Department of Labor's YouthBuild and ex-offender re-entry training programs are just a few examples of the Administration's vigorous plan to provide tools to support regional efforts to improve the economy.

Finally, the Holland & Knight community and economic development team is working to advocate for local government priorities in the New Markets Tax Credit program, as well as assist clients develop competitive projects to seek funding under the Administration's many economic development-oriented federal grant opportunities. Holland & Knight also has substantial experience with the NMTC program. Since the program's inception, we have worked with local government clients and industry groups to analyze and develop creative solutions to the tax and structuring issues arising under the NMTC program and to close NMTC transactions.

Final Steps - The Pursuit of Federal Funding

Once we have conducted our federal funding audit and identified high priority projects to pursue, we would then undertake the pursuit of federal funding through one or more strategies.

The practice of including language in federal spending bills directing funding to a particular entity or geographic location (earmarking) grew exponentially between 1995 and 2005; then it leveled off and began to decline somewhat. Since 2010, it has not been allowed under House and Senate rules. In this legislative context, the mechanisms for obtaining federal funding have changed. The appropriations process is now governed by different procedures and the methods for obtaining funding are different.

Obtaining federal funding through contracts, grants and cooperative agreements has always been the predominant method for obtaining federal funding. And many of the "old school" approaches to obtaining funding have been revived by those with the institutional memory and experience to put them into practice. Some of the hallmarks of the current federal funding process include the following:

- » *Work the Agency.* Legislated earmarks made it easy to ignore the executive branch agency administering the funds until it was time to apply for the money. But – as is already well known to those working on defense projects, water projects and transit projects – a successful funding strategy includes an approach to the agency of jurisdiction to discuss initiatives, respond to questions and gain inclusion in budgets or plus-up lists.
- » *Unspecified Funding.* Many appropriations bills do not set out in complete detail how the funding in a particular account will be spent. But there are ordinarily unwritten understandings

between committee staff and agency budget officers regarding areas of priority or specific activities that will be funded.

- » *Descriptive Report Language.* Accounts sometimes contain language that directs or encourages the agency to fund certain sorts of activities or approaches. These directives can be dovetailed to align funding with areas of competence.
- » *Addressing Bureaucratic Impediments to Competing for Funds.* The drive to earmark is often fueled by frustration over existing agency practices or legislative rules that exclude an interested party from applying for a particular pot of money. For example, a given competition might only be open to units of government or non-profits or rural entities or some other subgroup. The appropriations process is the proper venue for addressing such arbitrary impediments to competing for available funds.
- » *“Plussing-up” Priority Accounts.* Where entities already receive federal funding through existing programs and funding streams (whether directly or indirectly) or are in a strong competitive posture to receive funding under a certain activity, the direction of additional funds to that account, line or sub activity can often be the difference between success and failure (especially when combined with language or other tools).
- » *Creating Coalitions and Programs.* Extensive line-item earmarking and transparency requirements led to the downfall of the more traditional practice of forming coalitions or multi-State amalgamations of interested parties and working to pursue agency support and appropriated funding for broader initiatives and programs aligned with coalition objectives. This traditional approach will work better in the future.

Tab 10: Proposer's Ability to Assign Appropriate Resources

Proposer's ability to assign appropriate resources to the account in a timely manner.

If selected, the City will quickly learn that Holland & Knight combines the traits of both a major U.S. law firm and a successful boutique lobbying firm into one. We have both the resources of 20 U.S. offices and two international locations and the skill to provide close, personal attention to your legislative agenda.

Take our Washington office, our largest and located less than two blocks from the White House. Holland & Knight currently represents nearly 200 clients in the capital city as their federal advocate. But, with nearly 100 lawyers and lobbyists working in the firm's Public Policy & Regulation Group, that number isn't so large when accommodating client needs. In fact, because of our philosophy of constant client communication, you will know about your agenda's progress from us just as if we were members of the City's full-time staff.

We also have resources in Fort Lauderdale as well, with an office at 515 East Las Olas Boulevard – about a half-mile from City Hall. There, team members, such as Ron Klein, are available to you as we work on your federal agenda in Washington. Our Fort Lauderdale location also can be a convenient “off campus” meeting place for City staff to discuss the progress of your federal agenda with Holland & Knight advocates and make any necessary changes to it.

Finally, although you will be mostly working with a Washington-based team, all of Holland & Knight's personnel are available to the City at no extra cost. That's because of our “one firm” policy, where technology links the firm's government relations professionals and lawyers at the local, national and international levels, enabling us to serve clients regardless of location.

Our clients appreciate this philosophy of service – and tell others about it. Holland & Knight ranks in the top five percent of firms based on client recommendations, according to corporate counsel in the 2014 BTI Brand Elite report.

Tab 11: Additional Services

Additional services available in-house, not requested by the City in Part III - technical specifications/scope of work with fee schedule for those services (For Informational Purposes Only).

One additional service Holland & Knight can offer the City is our High-Stakes Communications Team, which regularly runs inside-the-Beltway, inside-state-capital and local advocacy campaigns to achieve policy objectives. We have extensive experience in preparing spokespeople and serving as "press secretary" to ensure that messages and messengers resonate with decision-makers and in the court of public opinion. Alternately, our team can serve in a stand-alone role should the City's needs not include legal or policy related help.

a. Upon request, review grant application and provide recommendations that will improve the City's chances of receiving the grant.

Holland & Knight's services include counseling our clients on all the nuances of federal grants to make their applications as competitive as possible – and our help has proven highly effective.

From 2010 to the present, Holland & Knight has helped to secure nearly \$2.25 *billion* in grants and programmatic funding for clients. This money covers the full spectrum of local government needs. In transportation alone, we have secured almost \$250 million across all six rounds of the U.S. Department of Transportation's Transportation Investment Generating Economic Recovery (TIGER) discretionary grant program.

This is noteworthy because unlike the appropriations process, which usually features formal timeframes, grant solicitations and their notices have tended to be more sporadic. Certainly, the federal government continues to move forward with many grant opportunities. But unlike the appropriations process, these myriad grant opportunities do not all come at one time.

And they do not happen by accident. A key to success is proactive communication and meetings with the grant agencies to understand the timing and key evaluation metrics used in the evaluation process. That's why, to assist our clients in this area, we have developed a sophisticated webinar system where we can provide up-to-date information on the status of grant programs and current events that affect federal funding. We also offer weekly grant notifications that provide our clients with information regarding recently announced federal grant opportunities.

b. Upon request, write grants on behalf of the City.

Although Holland & Knight can provide sound advice and helpful guidance in the grant process, we do not write the grants ourselves. However, we can recommend highly qualified and successful grant writers from outside the firm to work with the City upon request.

Tab 12: References

List of three clients/references for whom you have provided similar services in the last three years; Provide agency name, address, telephone number, contact person, and date service was provided. Be prepared to provide, upon request, evidence of work product, ability to meet schedules, cooperation, and responsiveness. Attach additional sheets if necessary. **Please do not include City of Fort Lauderdale or its employees as references when submitting your proposal.**

Reference No. 1: West Sacramento, CA	
Address	1110 West Capitol Avenue West Sacramento, CA 95691
Telephone Number	916.617.4855
Contact	Greg Fabun, Flood Protection Manager (gregf@cityofwestsacramento.org)
Dates of Service	2007 – present
Evidence of Work Product	Holland & Knight has assisted the City on issues concerning flood protection, the TIGER program, and development of Riverfront Streetcar Project.

Reference No. 2: Norfolk, VA	
Address	City Hall Building, 810 Union Street, Suite 302, Norfolk, VA 23510
Telephone Number	757.664.4467
Contact	Bryan Pennington, Director of Intergovernmental Affairs (bryan.pennington@norfolk.gov)
Dates of Service	2004 - present
Evidence of Work Product	Holland & Knight has assisted the City on issues concerning public safety, water and waste.

Reference No. 3: Phoenix, AZ	
Address	200 West Washington Street, 12th Floor Phoenix, AZ 85003
Telephone Number	602.262.4413
Contact	Tom Remes, Government Relations Director (thomas.remes@phoenix.gov)

Dates of Service	2012 - present
Evidence of Work Product	Holland & Knight has assisted the City on issues concerning transportation, aviation, homeland security, water, environmental, public safety, veterans affairs.

Tab 13: Major Successes

Describe 5 major successes your firm has had for clients in the past 5 years (ex. Legislation drafted/advocated for, earmarks/grants received, etc.).

Success No. 1

Securing Streetcar and Other Transportation Funding for Charlotte, N.C.: Through the assistance of proposed team member Jeff Boothe, Charlotte obtained \$25 million in Federal Transit Administration (FTA) Urban Circulator funds. With this funding, awarded in July 2010, the City is building a 1.5-mile streetcar starter route with six stops and three replica trolleys, in advance of a future 10-mile streetcar route. FTA approved the extension of the streetcar into project development in February 2014. Mr. Boothe also secured more than \$40 million in FY 2009 and 2010 for the Northeast Light Rail Extension project and is working with the Charlotte Area Transit System to advance the project into final design. Holland & Knight is also outside counsel to City of Charlotte for Full Funding Grant Agreement (FFGA) negotiations.

Success No. 2

Delivering \$1.875 Million to Help Phoenix Hire 15 Police Officers: Proposed team member Lisa Barkovic, a Holland & Knight senior policy advisor, helped secure \$1.875 million in funding from the Justice Department's COPS program to hire 15 officers – the maximum grant received for FY 2013 funding. In addition, we helped the Phoenix Police Department secure a \$50,000 micro-grant for law enforcement. Last year, we worked closely with the COPS office to have the Department of Justice hold a press conference in the City of Phoenix announcing the COPS grant, giving our client positive media exposure in addition to the federal funding.

Success No. 3

Helping the Atlanta Streetcar Receive Largest TIGER Grant Ever: Holland & Knight is part of the team selected by the City of Atlanta's transit agency, MARTA, under the General Planning Contract (GPC). We provided counsel on the issue of steps necessary to become a designated grant recipient; we reviewed the governance agreements between the City of Atlanta and MARTA; and assisted in drafting of the TIGER grant application that resulted in the project receiving \$47.67 million, which is the largest TIGER grant award made by the DOT.

Success No. 4

Delivering Transportation Funding for Tampa's Riverwalk Development Project: In 2012, Holland & Knight helped secure \$10.9 million in TIGER IV funds for the City's Riverwalk, an open space and pedestrian trail development along the Hillsborough River. The downtown Tampa portion travels alongside the Tampa Arts District and includes Curtis Hixon Park, the Tampa Museum of Art, Glazer Children's Museum, Rivergate Tower and adjacent atrium containing the Florida Museum of Photographic Arts. The long term goal is to complete a continuous path of 2.4 miles.

Success No. 5

Using the Power of Coalitions to Deliver Funding for Client Cities Hosting National Political Conventions: Holland & Knight successfully assisted the cities of Charlotte and Tampa, both Holland & Knight clients, in securing \$100 million in the FY 2012 "minibus" appropriations bill. The money was used to fund security at the Democratic National Convention in Charlotte and the Republican

National Convention in Tampa. Security funding for the conventions has been a federal government expense since 9/11. But the federal government's budget deficit, as well as the killing of "earmarks" in the federal appropriations process made funding convention security a serious challenge. Both cities turned to Holland & Knight to resolve the issue. The firm's team put together a sophisticated advocacy campaign that succeeded in convincing both Republicans and Democrats in Congress and the White House to include the funding in the Department of Justice spending bill.

Tab 14: Relationships, Resources and Capabilities

Relationships, Resources and Capabilities – Please describe your existing relationships with the Federal Legislators/Agencies and support staff.

Federal Legislators

Holland & Knight's roots go back to two separate Sunshine State firms from the late 19th and early 20th centuries. The modern version of our firm has been based in Tampa for 45 years. Eight of our 20 U.S. offices are in Florida.

This history and presence in the Sunshine State helps us work closely with Reps. Lois Frankel, Debbie Wasserman Shultz, Alcee Hastings, and Ted Deutch as well as the state's U.S. senators, and the entire Florida congressional delegation. Ron Klein, your local firm contact, served with all these members during his tenure in the U.S. House of Representatives.

We also have access to both Democratic and Republican leadership in Congress. We are as comfortable working with House Speaker John Boehner, R-Ohio, as we are with Minority Leader Nancy Pelosi, D-Calif. The same goes for the new Senate Majority Leader Mitch McConnell, R-Ky., and the new Senate Minority Leader Harry Reid, D-Nev.

We are welcome in both camps partly because many of Holland & Knight's legislative attorneys and senior policy advisors are former members of Congress themselves. Or, they are senior-level congressional staffers and former Administration officials from both sides of the aisle.

For example, team member Ron Klein, a Democrat, served as a congressman representing Fort Lauderdale's congressional district for two terms. Team member Karl Koch served over four years as chief of staff to Rep. Jim Davis, D-Fla., before joining the firm. Mr. Koch's career in public service began in 1988 with his work for then-Rep. Buddy MacKay, D-Fla.

Joining Mr. Klein and Mr. Koch is team member Kathryn Lehman. She used to work for House Republican leadership, and has strong ties with Speaker Boehner, Majority Leader Kevin McCarthy; House Ways and Means Committee Chairman Paul Ryan, R-Wis.; and House Transportation Committee Chairman Bill Shuster, R-Pa.

There's also Kerry Feehery, a Holland & Knight senior policy advisor who served as chief of staff to Sen. George LeMieux, R-Fla., where she was responsible for managing the senator's legislative and political priorities. Today, she has extensive relationships with Sen. Marco Rubio, R-Fla., Senate Republican offices and members of Senate Republican Leadership, including Republican Leader Mitch McConnell, Minority Whip John Cornyn, Senate Republican Conference Chairman and Commerce Committee Ranking Member John Thune.

Working together, Mr. Klein, Mr. Koch, Ms. Lehman and Ms. Feehery combine their close relationships with committee and members' staffs with their legislative experience to advocate for clients' priorities. These close bipartisan relationships have secured billions of dollars in federal resources to support small- and large-scale transportation infrastructure initiatives across the country – including those in Florida. This funding has covered everything from ferries and bridges and light and commuter rail to sustainable development and bike and pedestrian improvement.

Agencies/Executive Branch

Holland & Knight has excellent relationships with the White House and the Administration. We are regularly asked for feedback on potential new Administration initiatives, and we are frequently called upon to convene stakeholders to help Administration officials solicit feedback on their policy proposals. Members of the firm work closely with the:

- » White House Office of Intergovernmental Affairs and Public Engagement
- » Domestic Policy Council
- » National Economic Council
- » Council on Environmental Quality
- » Office of Management and Budget
- » Office of the U.S. Trade Representative
- » Office of the Vice President
- » Office of the First Lady

We have close relationships with the secretaries and senior staff of the myriad federal agencies that stretch across Washington.

Department of Transportation Secretary Foxx, for example, knows Holland & Knight's work personally. He used to be a client of the firm when he served as Mayor and as a City Council member for the City of Charlotte, N.C., which we have represented since 2003. We continue to enjoy an excellent relationship with the Secretary and his immediate staff that includes Under Secretary for Policy Peter Rogoff, with whom we have worked with for more than 20 years while Mr. Rogoff was on the staff of the Senate Appropriations Committee prior to becoming FTA Administrator and the Transportation Department's Under Secretary for Policy.

In addition to our top-level contacts at the Department of Transportation, our team has and will use its strong relationships with the Federal Transit Administration, the Federal Highway Administration, and the Federal Railroad Administration for the City. Our team has played a proactive role for our local government clients in all of the major transportation reauthorization bills, including SAFETEA-LU, MAP-21, and the Senate Environment and Public Works Committee MAP-21 Reauthorization Act. We have also helped our municipal clients compete successfully for competitive grants such as TIGER, and securing Full Funding Grant Agreements (FFGAs) and TIFIA loans.

Holland & Knight also has extensive relationships with the EPA including Administrator Gina McCarthy and her senior staff. We have close relationships with the EPA Assistant Administrators, such as Cynthia Giles with the Office of Enforcement and Compliance Assurance and the President's nominee for the Assistant Administrator in the Office of Water, Ken Kopocis, who is currently awaiting Senate confirmation and serves as a senior advisor to the agency.

Members of the proposed advocacy team have close relationships with Shaun Donovan, the Director of the Office of Management and Budget (OMB)– a key agency in the federal budget process. The advocacy team also has close ties to the political and career staff with the Resource Management Offices. The firm has close ties to the Natural Resources Programs (which handles environment, energy, and the Army Corps). She and others also have ties to General Government Programs (which handles homeland security and transportation).

At the Department of Housing and Urban Development (HUD), Holland & Knight has close working relationships with Secretary Julian Castro; Laura Hogshead, Deputy Chief of Staff; Deputy Secretary nominee Nani Coloretti; Assistant Secretary of Public and Indian Housing nominee Lourdes Castro Ramirez; Assistant Secretary for Policy Development and Research Katherine M. O'Regan; Acting Assistant Secretary for Public and Indian Housing Jemine Bryon; and Assistant Secretary for Fair Housing and Equal Opportunity Gustavo F. Velasquez.

At the Department of Commerce, we regularly work with Secretary Penny Pritzker. We also have close working relationships with EDA Administrator Jay Williams, as well as William Ramos, the Director of Intergovernmental Affairs.

Holland & Knight has close working and personal relationships with the Army Corps including the Assistant Secretary of Army (Civil Works) Jo Ellen Darcy and her senior staff. For the City, we can arrange meetings with headquarters so that when the City's projects come to their desks, the Corps will work to include them in the President's annual budget requests or the Corps work plan.

Finally, we also work closely with the Department of Justice. We have close relationships with Attorney General Eric Holder, Deputy Attorney General James M. Cole, the COPS office, and the Office of Legislative Affairs.

Tab 15: Local Preference Ordinance Documentation

Local Preference Ordinance documentation if applicable.

Please see the attached documents following this page:

- » Local Business Preference Certification Statement
- » City of Fort Lauderdale Business Tax Receipt
- » Broward County Local Business Tax Receipt

LOCAL BUSINESS PREFERENCE CERTIFICATION STATEMENT

The Business identified below certifies that it qualifies for the local BUSINESS preference classification as indicated herein, and further certifies and agrees that it will re-affirm it's local preference classification annually no later than thirty (30) calendar days prior to the anniversary of the date of a contract awarded pursuant to this ITB Violation of the foregoing provision may result in contract termination

- (1) _____
Business Name is a **Class A** Business as defined in City of Fort Lauderdale Ordinance No C-12-04, Sec 2-199 2 A copy of the City of Fort Lauderdale current year Business Tax Receipt **and** a complete list of full-time employees and evidence of their addresses shall be provided within 10 calendar days of a formal request by the City


- (2) Holland & Knight LLP
Business Name is a **Class B** Business as defined in the City of Fort Lauderdale Ordinance No C-12-04, Sec 2-199 2 A copy of the Business Tax Receipt **or** a complete list of full-time employees and evidence of their addresses shall be provided within 10 calendar days of a formal request by the City

- (3) _____
Business Name is a **Class C** Business as defined in the City of Fort Lauderdale Ordinance No C-12-04, Sec 2-199 2 A copy of the Broward County Business Tax Receipt shall be provided within 10 calendar days of a formal request by the City

- (4) _____
Business Name requests a **Conditional Class A** classification as defined in the City of Fort Lauderdale Ordinance No C-12-04, Sec 2-199 2 Written certification of intent shall be provided within 10 calendar days of a formal request by the City

- (5) _____
Business Name requests a **Conditional Class B** classification as defined in the City of Fort Lauderdale Ordinance No C-12-04, Sec 2-199 2 Written certification of intent shall be provided within 10 calendar days of a formal request by the City

- (6) _____
Business Name is considered a **Class D** Business as defined in the City of Fort Lauderdale Ordinance No C-12-04, Sec 2-199 2 and does not qualify for Local Preference consideration

BIDDER'S COMPANY Holland & Knight LLP
AUTHORIZED COMPANY PERSON Michael Galano  1/6/15
NAME SIGNATURE DATE



CITY OF
FORT LAUDERDALE BUSINESS TAX YEAR 2014-2015

Venice of America

BUSINESS TAX DIVISION
700 NW 19 AVENUE, FORT LAUDERDALE, FLORIDA 33311
(954)828-5195

Business ID: 1002483 Business Name: KLEIN, RONALD
Business Address: 515 E LAS OLAS BLVD # 1200
Tax Category: ATTORNEY AT LAW Tax#: 733782 Fee:
(EACH LICENSED INDIVIDUALLY)

KLEIN, RONALD
HOLLAND & KNIGHT
515 E LAS OLAS BLVD
FORT LAUDERDALE, FL 33301

DETACH AND POST THIS RECEIPT IN A CONSPICUOUS PLACE

Business ID: 1002483
Tax Number: 733782
Business Name: KLEIN, RONALD
Business Address: 515 E LAS OLAS BLVD # 1200
Business Owner: KLEIN, RONALD

- This Receipt is issued for the period commencing October 1st and ending September 30th of the years shown above.
- If you have moved out of the city, please provide a written statement.
- A transfer of business location within the city limits is subject to zoning approval. Please complete a Business Tax Transfer Application and bring it to our office to obtain the necessary approval.
- A Transfer fee applies of 10% of the annual business tax fee. The fee shall not be less than \$3.00, nor greater than \$25.00.
- If you have sold your business, please provide us with a copy of the Bill of Sale.

Please be advised that this issuance of a Business Tax Receipt establishes that the business you intend to conduct is a use permitted by the City Zoning Code for the location at which you intend to operate. The issuance of a Business Tax Receipt in no way certifies that the property located at this address is in compliance with other provisions of the City Code of Ordinances.

Tab 16: Additional Attachments

Any additional attachments to your proposal.

Clients Newsletters and Grant Alerts

The following pages contain recent examples of Holland & Knight client newsletters regarding grants and the latest events in Washington.

Our "Eyes on Washington" updates, which offer our clients the latest information on key developments in Congress and the executive branch, are available weekly. Grant notifications are provided weekly as well. They contain information from the *Federal Register*, Grants.gov, and other resources to identify specific funding that may be of interest.

We provide this service to our clients as part of our regular legislative efforts. Should the City decide to pursue a particular grant opportunity, Holland & Knight is available to assist in mapping a strategic plan to pursue the grant, address selection criteria, emphasize certain project aspects that the agency may be more focused on in a particular round of funding, as well as work with you to organize the necessary political support to strengthen your grant application package.

If selected, we can tailor these updates to meet your schedule and needs. We offer this because consistent, constant communications among our team members and our clients is a hallmark of Holland & Knight's work.

Pro Bono Success

Our firm has a long tradition of public service and we proudly continue that tradition in Fort Lauderdale. Below are some examples of recent efforts to improve our communities for all. We've also included a current list of community leadership roles.

MISSION UNITED/United Way of Broward County: The firm has had a long history with the United Way of Broward County and is spearheading the group's successful MISSION UNITED program (in collaboration with the American Red Cross). Holland & Knight Partner Stephen Moss has served as chairman of the advisory committee of MISSION UNITED since its inception in 2013. The program supports U.S. military service members, veterans and their families in Broward County by helping them adjust to civilian life.

Arc Broward: For the past two years, Holland & Knight has served as presenting sponsor of *Miss ARC Broward: A Pageant to Empower Young Women with Disabilities*, with Partner Tammy Knight serving as a pageant judge and mentor to contestants. ARC Broward is a nonprofit human services organization dedicated to providing services to children and adults with developmental disabilities.

Opening Doors for Children: Through the firm's Opening Doors for Children program (run through the Holland & Knight Charitable Foundation), many of our staff and attorneys have had the opportunity to work with North Fork Elementary School children on reading and arts projects. Since 1997, we have spent countless hours reading books with students (volunteers attend "reading days" monthly), funded book distributions, hosted holiday parties for the children and their families, and raised money to offset shortfalls in school funding.

Partners in Education/Broward Education Foundation: Partners in Education is Broward County Public Schools' premier school-business partnership program. Our close relationship with North

Fork Elementary is organized with their assistance. Partner Janna Lhota is a current board member and is a former president of the organization. Janna is also on the board of the Broward Education Foundation, which provides scholarships to students, awards grant to teachers, and provides supplies for classrooms.

Boy Scouts of America - South Florida Council: Associate Josh Levenson serves on the executive board of the South Florida Council of Boy Scouts of America and was instrumental in the firm being chosen to receive the 2012 Whitney M. Young Jr. Service Award. The firm was recognized for its extensive involvement in both Scouting and low-income communities nationwide.

Family Central: Family Central is the largest child welfare organization in Florida. It provides services and support to families in South Florida. Senior Partner Stephen Moss has a long history with this organization and, in 2003, won its Child Advocate of the Year Award. During the holiday season, the Fort Lauderdale office adopts two well-deserving families and provides them with Christmas dinner and Christmas presents.

Fund-Raising Activities

The office frequently holds fundraisers which benefit local non-profit associations selected by lawyers and staff. In the past year the following local organizations benefited from our efforts:

- » American Heart Association
- » Behavior Analysis, Inc.
- » Best Buddies
- » Family Central
- » Jessica June Children's Cancer Foundation
- » Juvenile Diabetes Research Foundation
- » Mothers Against Drunk Driving
- » Music 4 Miracles
- » The Shawn Carter Foundation

ORGANIZATION	ATTORNEY NAME	POSITION
Best Buddies	Nick Milano	Advisory Board Member
Boy Scouts of America	Joshua Levenson	Member, South Florida Council
Big Brothers, Big Sisters of Broward County	Allison McCarthy	Member, Women on the Verge
	Erika Royal	Member, Women on the Verge
Broward County Bar Association	Brian Hole	Member, Bench & Bar Committee

ORGANIZATION	ATTORNEY NAME	POSITION
Broward Education Foundation, Inc.	Janna Lhota	Board Member; Governance Committee Member
Broward Housing Partnership	Jon Marcus	Board of Directors Member
Broward Workshop	Nicholas Milano	Member
Center for Child Development	Gayle Miller	Mailman Advisory Council Member
Children's Harbor	Tammy Knight Allison McCarthy	Member, Board of Directors Member, Annual Gala Committee and Chair of Auction Committee
Childnet, Inc.	Stephen Moss	Member, Circle of Supporters
Commercial Real Estate Women - FTL/WPB Chapter	Allison McCarthy	Board Member
Cystic Fibrosis Foundation	Ron Klein	Board Member, South Florida
Emerge Broward	Nicole Maron Robert Montejo	Member Member
Federal Bar Association Broward County Chapter	Phil Rothschild	Judicial Liaison Officer, Member of Executive Board
The FLITE Center	Nicole Maron	Board of Directors, Secretary
Florida Bar	John Chapman	YLD Pro Bono Volunteer for Emergency Disaster Relief Program; Member, Code & Rules of Evidence Committee
Florida Democratic Party	Ron Klein	Chair, Board of Trustees
Florida Restaurant and Lodging Association, Broward Chapter	Geneve Dubois Stephen Moss	Member, Board of Directors; Secretary Honorary Member, Board of Directors
Fort Lauderdale Chamber of Commerce	Nicholas Milano Stephen Moss	Class V Graduate Current Trustee Representative

ORGANIZATION	ATTORNEY NAME	POSITION
	Jonathan Marcus	Board of Directors
Jewish Federation of Broward County	Bill Sherman	Member, Finance and Administration Committee
Junior League of Fort Lauderdale	Nicole Maron	Member and Emerging Opportunities Chair
Leadership Broward	Janna Lhota Nicholas Milano Erika Royal Katherine Joffe Geneve Dubois	Class XXVII - 2010 Board Member; Secretary Member, Class XXX Member, Class XXXI Member, Class XXXII Member, Class XXXIII
Leadership Fort Lauderdale	Geneve DuBois Joshua Levenson	Member, Class XIII Member, Class XXI
Leadership Florida	Nick Milano	Co-Chair, Recruitment Committee , Gold-Coast Region
Partners in Education, Inc.	Janna Lhota	Board Member; Vice President
Samaritan Counseling Centers	Amber Goethel	Board Member
Stephen R. Booher American Inn of Court	John Chapman	Member
Tower Forum	Janna Lhota	Key Note Speaker Host; Member
United Way of Broward County	1. Stephen Moss 2. Nicholas Milano 3. Timothy Leixner 4. Amber Goethel 5. Robert Montejo	1. Chair, Mission United Advisory Council Member, Board of Directors; Member, Mission United Advisory Council 2. Public Policy Advisory Committee Member 3. Member 4. Chair, Pro Bono Legal Services Subcommittee 5. Mission United Outreach Committee

ORGANIZATION	ATTORNEY NAME	POSITION
Urban Land Institute, South Florida/Caribbean	Anthony Alfonso	Member, Regional Leadership Committee
US Green Building Council, South Florida Chapter	Anthony Alfonso	Vice President, Member of Board of Directors, Member of Executive Committee of the Board of Directors, Immediate Past Chair - Broward Branch
Women Executive Leadership Committee	Tammy Knight	Committee Member
Women in Distress of Broward County	Cindy Basham	Board of Directors, Secretary

EYES ON WASHINGTON

February 28, 2014

In This Issue:

- **TIGER VI Notice of Funding Availability Released**
- **Chairman Camp Releases Tax Reform Proposal**
- **President Obama Unveils \$300 Billion Infrastructure Plan**
- **Chairmen Boxer and Shuster Comment on WRDA and Transportation Reauthorization**
- **DOD Donating Vehicles to Municipalities**
- **House Appropriations Deadlines Set**
- **House Delays Flood Insurance Legislation**
- **The Week Ahead**

TIGER VI Notice of Funding Availability Released

This week, the United States Department of Transportation (DOT) announced the availability of \$600 million in funding for the sixth round of Transportation Investment Generating Economic Recovery (TIGER) grants. This year's program is substantially similar to recent years, with a few notable exceptions (outlined below).

- There is a larger emphasis on "enhancing opportunity for all Americans by investing in transportation projects that better connect communities to centers of employment, education, and services (including for non-drivers) and that hold promise to stimulate long-term job growth, especially in economically distressed areas." This priority reflects the administration's "ladders of opportunity."
- \$35 million is set aside for planning grants, which can be used for planning, preparation or design – including environmental analysis, feasibility studies and other pre-construction activities. There is no minimum award amount.
- Funds within this opportunity are available for obligation until the deadline of September 30, 2016.
- Applications that identify project co-applicants or project partners in addition to a lead applicant must be signed by each co-applicant and/or partner organization.

Applications will be available on grants.gov beginning April 3. The deadline for submitting an application is April 28 at 5:00 p.m. ET. While there is no pre-application associated with this round, applicants should be aware that they must complete a registration process – which could take two to four weeks to complete – before submitting an application.



Rich Gold
Practice Group Leader
Public Policy & Regulation Group
202.457.7143
rich.gold@hklaw.com

Find us on Facebook and Twitter

Holland & Knight's Public Policy & Regulation Group is now on Facebook and Twitter! Join the conversation by clicking the icons below, and spread the word.



Prior to the opening of the application period, the DOT plans to hold a series of webinars on topics such as "How to Compete for TIGER Discretionary Grants;" "Preparing a TIGER Planning Grant Application;" and "Preparing a Benefit Cost Analysis (BCA) for a TIGER Discretionary Grant."

The full NOFA is available [here](#). More information on available webinars is available [here](#).

Chairman Camp Releases Tax Reform Proposal

As reported earlier this week, House Ways and Means Committee Chairman Dave Camp (R-Mich.) has released draft legislation aimed at reforming the tax code. The draft legislation can be viewed [here](#). Also released were an executive [summary](#), a detailed [section-by-section](#) summary, and the [Joint Committee on Taxation \(JCT\) materials](#). Clients are encouraged to contact their Holland & Knight representatives with any specific questions.

This plan cuts the corporate tax rate to 25 percent. For individuals, the proposal would collapse current tax brackets into two brackets of 10 percent and 25 percent. It would also impose an additional "surtax" of 10 percent on certain types of income over \$450,000.

Such a surtax would apply to some interest income, including income generated from investments in currently tax-exempt municipal bonds. This provision would have lasting impacts on municipalities across the country and has encountered much opposition. The U.S. Conference of Mayors CEO/Executive Director Tom Cochran said in a statement, "Chairman Camp's plan to impose a 10 percent surtax on interest income from otherwise tax-exempt municipal bonds is an all out attack on local governments and our ability to raise funds for local investments ... This move is economically ill-informed and we believe Chairman Camp is being misadvised on the potential impact of his proposal."

In addition, Chairman Camp's legislation would:

- provide an inflation-adjusted standard deduction of \$11,000 for individuals and \$22,000 for married couples
- increase the child tax credit to \$1,500 per child, adjust it for inflation going forward and expand the number of families that can claim the credit
- dedicate \$126.5 billion to address the shortfall facing the Highway Trust Fund
- invest in innovation by improving and making the Research & Development Tax Credit permanent
- tax long-term capital gains and dividends as ordinary income, but exempt 40 percent of such income from taxation
- repeal the Alternative Minimum Tax (AMT) for individuals, pass-through businesses and corporations
- consolidate education tax benefits
- repeal the medical device tax and medicine cabinet tax
- require the Internal Revenue Service to develop a simple tax return to be known as Form 1040SR for individuals over the age of 65 who receive common kinds of retirement income like annuity and Social Security payments, interest, dividends and capital gains
- expand opportunities to make tax-deductible contributions past the end of the tax year, make permanent conservation easement incentives, simplify exempt organization taxes and set a floor instead of a cap to the amount of donations that can be deducted

President Obama Unveils \$300 Billion Infrastructure Plan

On February 26, President Obama called on Congress to pass a four-year transportation bill that would invest more than \$300 billion in the nation's infrastructure system. Such legislation would be a marked increase over the two-year, \$109 billion measure (known as Moving Ahead for Progress in the 21st Century Act or MAP-21) enacted in 2012.

The president's proposal includes \$150 billion in funding from a "one-time transition revenue from pro-growth business tax reform." This amount would provide \$63 billion to address the funding gap in the Highway Trust Fund and increase surface transportation investment over current projected levels by nearly \$90 billion over the next four years.

Other highlights of the president's plan include:

- \$199 billion for highways, which is a 22 percent annual increase
- \$7 billion for road and bridge safety improvements
- \$72 billion for transit, which is a 70 percent annual increase over current funding levels
- \$19 billion for rail programs, which includes \$5 billion annually for high performance and passenger rail programs with a focus on improving the connections between key regional city pairs and high traffic corridors throughout the country
- \$9 billion in competitive funding to spur innovation, including \$5 billion for TIGER grants and \$4 billion for awards to incentivize innovation and local policy reforms to encourage better performance, productivity and cost-effectiveness in our transportation systems
- \$2.6 billion (along with policy reforms) to support the creation of ladders of opportunity
- \$10 billion for a new freight program to strengthen exports and trade
- \$4 billion to attract private investment in transportation infrastructure, including \$1 billion for the Transportation Infrastructure Finance and Innovation Act (TIFIA) loan program

More information on the president's proposal is available [here](#).

Chairmen Boxer and Shuster Comment on WRDA and Transportation Reauthorization

Senator Barbara Boxer (D-Calif.) – chairwoman of the Senate Environment and Public Works Committee – indicated this week that the conference on the Water Resources Development Act (WRDA) should finish soon. She indicated that the "most problematic issues" had been addressed and noted that she is "very, very hopeful we'll have [the bill] out of conference shortly." Sen. Boxer did not offer any specifics as to timing for consideration of the conference report.

Sen. Boxer also recently stated her intent to mark up a transportation reauthorization bill in April. She said that she hopes to have a five- or six-year bill, but she noted that a gas tax increase is unlikely. "I'm going to be very honest with you, I don't see support for raising the gas tax. There is absolutely no way we're going to cut spending," she commented. "So it's going to have to be a creative way to fund this in reality."

Sen. Boxer's counterpart – House Transportation and Infrastructure Committee Chairman Bill Shuster (R-Pa.) – said yesterday that he hopes to mark up a bill "sometime this spring, early summer." He conceded that the identification of a viable, long-term funding source is "a huge challenge" but noted that he was encouraged by plans put forth by President Obama and House Ways and Means Committee Chairman Dave Camp (R-Mich.).

Rep. Shuster also claimed that the WRDA conference is progressing, stating that conferees have "crossed a number of hurdles." He said, "It's still a little slow going. But I'm confident we're going to be in the coming weeks getting to where we can [bring the bill to the House floor] and get tremendous support for it."

DOD Donating Combat Vehicles

The U.S. Department of Defense (DOD) is in the process of donating 13,000 mine-resistant, ambush-protected (MRAP) trucks to police departments and other partners across the country. The armored vehicles have been used in combat but no longer fit into the Pentagon's future plans.

"We've notified our friends and allies that we have MRAPs available and if they want them they can have them," said Deputy Undersecretary of Defense for Acquisitions, Technology and Logistics Alan Estevez.

Since August of 2013, almost 200 trucks have been given to police departments and there are pending requests for 750 more.

House Appropriations Deadlines Set

As the appropriations season gets underway, the House Appropriations Committee has set deadlines and procedures for receiving members' programmatic and language requests for FY 2015. The deadlines are outlined below.

Subcommittee	Deadline
Agriculture, Rural Development, Food and Drug Administration	March 31
Commerce, Justice, Science	March 31
Defense	April 2
Energy and Water	April 2
Financial Services and General Government	April 2
Homeland Security	March 31
Interior and Environment	April 4
Labor, Health and Human Services, Education	April 4
Legislative Branch	March 17
Military Construction, Veterans Affairs	March 17
State, Foreign Operations	April 4
Transportation, Housing and Urban Development	April 2

House Delays Flood Insurance Legislation

The House was originally set to vote on H.R. 3370, the Homeowner Flood Insurance Affordability Act, on Wednesday, February 26, but consideration of the bill has been delayed until next week, raising questions as to whether or not the measure has the votes necessary to pass.

House Republican leaders planned to bring the bill to the floor under suspension of the rules – a procedure requiring a two-thirds majority for passage – which is most often used for non-controversial legislation. However, the vote did not occur as scheduled. Proponents of the bill say they hope to have a vote next week.

The bill is opposed by some conservatives, including the chairman of the House Financial Services Committee, which has jurisdiction over the legislation. GOP leaders have begun reaching out to Democrats to shore up support.

The legislation would delay the flood insurance rate increases mandated by the Biggert-Waters Act of 2012 for four years in order to allow for the completion of an affordability study. A similar measure passed the Senate last month.

The Week Ahead

The president's budget request for FY 2015 is due out on March 4.

On Capitol Hill, the Senate is expected to consider legislation related to veterans health and benefits, retirement unemployment benefits and sexual assault in the military. The chamber will also vote on several nominations. The House could revisit the flood insurance legislation mentioned above.

Hearings of interest for the week of March 3-7 include:

FDA Generic Drug Labeling

House Energy and Commerce - Subcommittee on Health
Subcommittee Hearing

March 3, 2 p.m., 2123 Rayburn Bldg.

Maritime Transportation Regulations

House Transportation and Infrastructure - Subcommittee on Coast Guard and Maritime Transportation
Subcommittee Hearing

March 4, 10 a.m., 2253 Rayburn Bldg.

Medicare Fraud Protection

House Energy and Commerce - Subcommittee on Health
Subcommittee Hearing

March 4, 10 a.m., 2123 Rayburn Bldg.

Charter Schools in K-12 Education

House Education and the Workforce Committee
Full Committee Hearing

March 4, 10 a.m., 2175 Rayburn Bldg.

Defense Authorization Request for FY 2015 and the Future Years Defense Program

Senate Armed Services Committee
Full Committee Hearing

March 5, 9:30 a.m., 216 Hart Bldg.

Satellite Television Extension and Localism Act Reauthorization

House Energy and Commerce - Subcommittee on Communications and Technology
Subcommittee Hearing

March 5, 10 a.m., 2123 Rayburn Bldg.

Public-Private Partnerships for Highway and Transit Projects

House Transportation and Infrastructure - Public-Private Partnerships Panel
Subcommittee Hearing

March 5, 10 a.m., 2167 Rayburn Bldg.

President's FY 2015 Budget

Senate Finance Committee
Full Committee Hearing

March 5, 10:30 a.m., 215 Dirksen Bldg.

Rail Safety

Senate Commerce, Science and Transportation - Subcommittee on Surface Transportation and Merchant Marine
Infrastructure, Safety and Security
Subcommittee Hearing

March 6, 11 a.m., 253 Russell Bldg.

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EYES ON WASHINGTON

May 9, 2014

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Transportation Update: Senate Committees Hold Hearings, EPW Schedules Markup for Next Week, Legislation to be Released on Monday

On May 6, the Senate Finance Committee held a hearing titled "New Routes for Funding and Financing Highways and Transit." Senate Environment and Public Works Committee (EPW) Chairwoman Barbara Boxer (D-Calif.) appeared before her colleagues on the panel and implored them to find a way to fund a long-term transportation reauthorization bill. Representatives from the Congressional Budget Office (CBO), the Virginia Department of Transportation, Standard & Poor's Ratings Services, AECOM Capital and the Cato Institute also testified. Much of the discussion focused on the need to address the looming insolvency of the Highway Trust Fund (HTF) in a timely manner.

Later in the week, the Senate Commerce, Science and Transportation Committee held a hearing titled "Surface Transportation Reauthorization: Progress, Challenges and Next Steps." Secretary of Transportation Anthony Foxx was the sole witness.

Secretary Foxx touted the administration's transportation proposal, known as the Generating Renewal, Opportunity, and Work with Accelerated Mobility, Efficiency, and Rebuilding of Infrastructure and Communities throughout America (GROW AMERICA) Act, and called on senators to find a solution that will allow for more investment in job-creating transportation projects. He warned that inaction will likely force states, tribes and local governments to slow down or stop work on critical projects and noted that this slowdown could happen well in advance of the actual HTF insolvency, currently projected to occur in late August.



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Also this week, the "big four" of the Senate Environment and Public Works (EPW) Committee – Chairwoman Boxer, Ranking Member David Vitter (R-La.), Chairman of the Transportation and Infrastructure Subcommittee Tom Carper (D-Del.), and Ranking Member of the Subcommittee John Barrasso (R-Wyo.) – announced that they would release the legislative text of their reauthorization proposal on Monday, May 5 and mark it up in full committee on Thursday, May 15. The bill will provide for current funding levels plus inflation. Senator Boxer had originally said the legislation would be released this week; it is not clear what caused the delay.

Appropriations Update

This week, the House Appropriations Committee approved its subcommittee allocations – known as 302(b) allocations – for FY 2015. These figures are included below.

	FY 2013 (with sequester)	FY 2014 House allocations	FY 2014 Senate allocations	FY 2014 Omnibus	Draft FY 2015 House allocations
Agriculture	\$19,560	\$19,450	\$20,930	\$20,880	\$20,880
Commerce-Justice- Science	\$47,020	\$47,396	\$52,272	\$51,600	\$51,202
Defense	\$486,297	\$512,522	\$516,624	\$486,851	\$490,960
Overseas Contingency Operations (OCO)	\$82,190	\$85,769	\$77,788	\$85,191	\$79,445
Energy-Water	\$34,263	\$30,426	\$34,773	\$34,060	\$34,010
Financial Services	\$19,874	\$16,966	\$23,031	\$21,851	\$21,276
Homeland Security	\$37,759	\$38,991	\$39,100	\$39,270	\$39,220
Interior- Environment	\$28,240	\$24,278	\$30,100	\$30,058	\$30,220
Labor-Health and Human Services- Education	\$149,640	\$121,797	\$164,330	\$156,773	\$155,693
Legislative Branch	\$4,061	\$4,124	\$4,350	\$4,258	\$4,258
Military Construction- Veterans Affairs	\$70,909	\$73,320	\$74,366	\$73,299	\$71,499
State-Foreign Operations	\$40,358	\$34,103	\$44,079	\$42,481	\$42,381
OCO	\$10,843	\$6,520	\$6,515	\$6,520	\$5,912
Transportation- Housing and Urban Development	\$48,441	\$44,100	\$54,045	\$50,856	\$52,029
TOTAL	\$986,422	\$967,473	\$1,058,000	\$1,012,237	\$1,013,628

Also this week, the full House Appropriations Committee passed its version of the FY 2015 Commerce, Justice, and Science (CJS) Appropriations bill. Floor time has not yet been scheduled.

The CJS measure provides \$51.2 billion to fund several departments, agencies and programs, including the Department of Commerce, the Department of Justice (DOJ), the Federal Bureau of Investigation (FBI), the National Aeronautics and Space Administration (NASA), the National Science Foundation (NSF), the National Institute of Standards and Technology (NIST), the National Oceanic and Atmospheric Administration (NOAA), the Office of the United States Trade Representative (USTR), the Equal Employment Opportunity Commission (EEOC) and others.

The bill also funds several programs within the DOJ that are of interest to local governments, most notably the Community Oriented Policing Services (COPS) program. Funding levels for COPS are outlined in the chart below.

COPS Office Program	FY 14 Budget Request	FY 14 Enacted	FY 15 Budget Request	FY 15 House CJS Mark
COPS Hiring	\$217 million	\$151 million	\$207 million	\$43.5 million
Anti-Gang Task Forces	N/A	N/A	N/A	\$10 million
Community Policing Development	\$15 million	\$7.5 million	\$15 million	\$0
Collaborative Reform	\$10 million	\$5 million	\$10 million	\$0
Comprehensive School Safety Program	\$150 million	\$0	\$0	\$0
Drug Enforcement Administration Meth Transfer	\$12.5 million	\$10 million	\$7 million	\$10 million
Anti-Methamphetamine Task Forces	N/A	\$7.5 million	\$0	\$0
Total COPS Appropriation	\$439.5 million	\$214 million	\$274 million	\$96.5 million

Finally, the House Appropriations Subcommittee on Transportation, Housing, and Urban Development released and marked up its FY 2015 proposal. A full committee markup will likely occur during the week of May 12, after members return from mid-May recess.

Overall, the bill provides \$52 billion in discretionary spending. This includes:

- \$40.25 billion for federal highways
- \$1.4 billion for the Federal Railroad Administration (FRA)
- \$10.5 billion for the Federal Transit Administration (FTA): 1.7 billion for Capital Investment Grants – full funding for all transit projects with a Full Funding Grant Agreement (FFGA)
- \$150 million for Washington Metropolitan Area Transit Authority (WMATA)
- \$100 million for the Transportation Investment Generating Economic Recovery (TIGER) program for road, highway and bridge construction and improvement as well as port and railroad intermodal improvements; the legislation does not allow these funds to be used for transit projects or bike and pedestrian paths
- No money for high-speed rail projects

These levels reduce Capital Investment Grant funding by \$252 million. They also rescind \$65 million in the prior year's monies, but it is not clear if those funds would be reprogrammed for Capital Investment Grant projects.

The bill would cap funding for New Starts projects to 50 percent federal share. The full legislative text can be found [here](#).

FY 2015 House Appropriations				
Appropriations Bill	Subcommittee	Full Committee	Floor Consideration	Status
Military Construction, Veterans Affairs	April 3	April 9	Week of April 28	Passed House on April 30
Legislative Branch	April 3	April 9	Week of April 28	Passed House on May 1
Commerce, Justice, Science	April 30	May 8	TBA	TBA
Transportation, Housing, and Urban Development	May 7	Week of May 19 (expected)	TBA	TBA

WRRDA Deal Announced

On May 8, Senate EPW Committee Chairwoman Boxer and Ranking Member Vitter, along with House Transportation and Infrastructure Committee Chairman Bill Shuster (R-Pa.) and Representative Nick Rahall (D-W.Va.), announced a bipartisan agreement on the conference report for the Water Resources Reform and Development Act (WRRDA). The report will be filed next week.

The group issued the following statement on the measure: "We are proud to deliver what the American public wants and needs. This conference report maintains ports and navigation routes for commerce and the movement of goods, provides flood control that protects lives and property and restores vital ecosystems to preserve our natural heritage. This important measure will strengthen our Nation's infrastructure and keep America competitive in the global marketplace."

White House Releases Climate Report

On May 6, the White House released the National Climate Assessment, an extensive report compiled by experts in academia and government. The assessment points to several factors, such as rising sea levels, flooding, droughts and wildfires as evidence that global warming is affecting every part of the United States. The full report, along with several interactive tools, can be found [here](#).

Democrats on Capitol Hill praised the study, while Republicans bashed the effort as a political ploy. "The National Climate Assessment shows that climate change is real. It's happening now, and the impacts will be severe if we don't act," said Representative Henry Waxman (D-Calif.), the top Democrat on the House Energy and Commerce Committee. Senate EPW Committee Chairwoman Boxer said the report "confirms with the greatest level of detail yet that climate change in the United States is all around us, and we are already feeling the impacts. We must act in a comprehensive way to reduce carbon pollution for the sake of public health, our nation's economy, and the well-being of future generations."

Senator Jim Inhofe (R-Okla.), a senior member of the EPW Committee, also commented on the report. "With this report, the president is attempting to once again distract Americans from his unchecked regulatory agenda that is costing our nation millions of job opportunities and our ability to be energy-independent," Senator Inhofe said.

GROW AMERICA Act Summary

As reported last week, the White House released its draft four-year \$302 billion surface transportation reauthorization bill on April 29. A detailed description of the bill is included below.

The proposal, which has been dubbed the GROW AMERICA Act, does not offer specifics regarding how its programs would be financed, but it does mention that \$150 billion in one-time transit revenue would be derived from pro-growth business tax reform. The measure also includes rail for the first time.

Overall, the legislation represents an increase of about 37 percent over the Moving Ahead for Progress in the 21st Century Act (MAP-21), which provided \$80 billion for highways and \$21.3 billion for transit over two years. The proposal includes:

- \$199 billion for highways
 - \$92.1 billion for the National Highway Performance Program
 - \$13.6 billion for "critical immediate investments"
- \$72 billion for transit
 - \$11 billion for Capital Investment Grants
 - \$2.2 billion to help rapidly growing communities invest in new bus rapid transit lines
- \$5 billion for the TIGER program (\$1.25 billion per year – an increase of more than 100 percent over current levels)
- \$19 billion in dedicated funding for rail programs

- \$5 billion annually for high performance and passenger rail programs with a focus on improving the connections between key regional city pairs and high traffic corridors throughout the country
- \$4 billion to attract private investment through the Transportation Infrastructure Finance and Innovation Act (TIFIA) program
- \$1 billion for a new grant program called Fixing and Accelerating Surface Transportation (FAST) geared toward "bold, innovative strategies and best practices"
- Significant investment in the president's "Ladders of Opportunity" initiative
 - \$2 billion for an innovative Rapid Growth Area Transit Program to provide new bus rapid transit and other multimodal solutions for rapidly growing regions
 - \$245 million for workforce development to enhance the size, diversity and skills of the construction and transportation workforce through collaborative partnerships with the U.S. Department of Labor, states and non-governmental organizations
- \$10 billion for a multi-modal freight program
- \$7 billion for the National Highway Traffic Safety Administration (NHTSA) and Federal Motor Carrier Safety Administration (FMCSA) to improve safety

The GROW AMERICA Act also includes several policy changes, highlights of which are included below.

Environmental Protection

- Consistent with the president's Climate Action Plan
- Supports development of future efficiency standards for cars and trucks
- Helps communities meet and maintain air quality standards through improvements to the Congestion Mitigation and Air Quality Improvement Program by aggressively targeting fine particle air pollution and smog-forming emissions that can have the greatest health impacts
- Creates a new program to support construction, reconstruction or rehabilitation of nationally significant transportation infrastructure within or accessing federal or tribal lands, including national parks and forests
- Supports increasing the number of electric vehicles on the road by 2015 by facilitating the installation of electric charging stations along America's highway rest areas and making it easier for government agencies to offer electric vehicle charging services for employees
- Requires state and regional long-range transportation plans take into account the need to reduce risks from extreme weather events and create more resilient infrastructure
- Expands eligibility for certain Federal Highway Administration funds to include activities that support green stormwater infrastructure activities

Freight

- Better aligns planning among the Federal government, states, ports and local communities to improve decision-making
- Incentivizes states to collaborate and establish long-term freight strategic plans that will help inform a National Freight Strategic Plan by the U.S. Department of Transportation (DOT) that will serve as the basis for how the Department can best support the needs of shippers, consumers, ports, communities, states and transportation providers

Highways and Bridges

- Builds on recent efforts to cut red tape and implement measures to reduce the amount of time it takes to break ground on a transportation project
- Improves transparency and accountability by establishing an online system to report the status of environmental reviews and a new interagency center to spearhead the federal government's efforts at permitting reform
- Increases flexibility for recipients to help speed environmental reviews by using their federal transportation dollars to fund liaisons at other agencies
- Promotes early and substantive engagement among agencies during the review process
- Eliminates duplicate and unnecessary requirements, such as the different and overlapping historical preservation processes under the National Historic Preservation Act and the preservation of historic sites

Innovative Financing

- Expands financing options under TIFIA and makes it easier for small projects to use the program
- Strengthens the Railroad Rehabilitation and Improvement Financing (RRIF) program
- Increases the availability of Private Activity Bonds (PABs)

Ladders of Opportunity

- Requires state planners to consider the needs and safety of pedestrians, bicyclists, motorcyclists and transit users when planning highways; low-income workers are more dependent on these methods to reach their jobs; the bill will also require states with high numbers of pedestrian and bicycle fatalities to spend more of their safety funds to address safety for these groups
- Creates a pilot program for ten communities to develop better practices to connect neighborhoods to jobs, education and other opportunities
- Gives priority to veterans in transportation research, commercial truck driver training and workforce development programs

Local Decision Making

- Ensures the public and interested parties can participate early in the development of transportation plans and alternative development scenarios
- Requires the adoption of performance-based decision-making to ensure that regional priorities drive investment decisions

Rural America

- Prioritizes project dollars to improve safety on high risk rural corridors
- Includes funds for much needed "fix-it-first" repairs as well as funds to improve the safety of highways, bridges and bus services, with particular attention to improving roads and bridges in rural and tribal areas
- Increases deployment of broadband in rural areas
- Improves the Federal Lands Transportation Program to achieve a strategic high-use transportation system on roads that directly access federal lands

Safety

- Establishes harsher penalties for manufacturers that refuse to address defective and dangerous vehicles and equipment that endanger the public
- Provides the authority to require manufacturers to cease retail sale and/or require repair of vehicles or equipment that pose an imminent hazard to the safety of the motoring public
- Provides the authority to require rental car companies and used car dealers to participate in recalls of defective and unsafe vehicles
- Encourages greater state progress on drunk and distracted driving and other key safety laws by giving states additional funding and flexibility in meeting grant requirements
- Allows DOT to be more engaged in motorcycle helmet policy discussions in the states
- Promotes graduated licensing requirements to help new teen drivers adjust to being on the road
- Streamlines the federal truck- and bus-safety grant programs
- Requires the DOT to set a timeline for the implementation of Positive Train Control (PTC)

Public Transportation

- Addresses public transit's maintenance backlog with increased investment
- Creates an innovative investment to help fast-growing communities invest in bus rapid transit and other multimodal solutions to get ahead of the challenges caused by rapid growth; a project would be located in a project corridor that has experience with moderate to substantial population growth between 2000 and 2010, transit ridership must have experience with moderate to substantial increases and up to 30 percent

of the project cost may be derived from federal highway funds for those projects that have a direct nexus to a bus rapid transit project receiving federal assistance

- Expand the "Buy America" Act to require final assembly of prototype vehicles in the United States and gradually increase the domestic content requirement from the current 60 percent by 10 percent annually until 100 percent of domestic content is provided in FY 2018
- A discretionary component would be added to the Bus and Bus Facilities program, but the specific amount is not identified

Transportation Careers

- Strengthens collaboration between transportation agencies, employers and workforce programs to ensure effective workforce development
- Promotes the use of registered apprenticeship and job training programs
- Creates an incentive grant program for states that effectively use their on-the-job training funds
- Has state DOTs develop transportation workforce plans that identify immediate and anticipated demographic and workforce gaps to ensure that future training helps create a diverse workforce with the right mix of skills
- Provides grants to universities to support cross-modal transportation education, research and technology transfer
- Gives priority to veterans in transportation research, commercial truck driver training and workforce development programs

Congressional transportation leaders praised the administration for sharing a legislative proposal for the transportation reauthorization. House Transportation and Infrastructure Committee Chairman Shuster said that he appreciates the White House's effort to craft a bill but doubts that he would be in absolute agreement. "I respect that, for the first time, the Obama Administration has put forward a detailed surface transportation proposal. While I'm certain I won't agree with all the details, I look forward to reviewing it," he said.

Senator Inhofe, a senior member of the Senate EPW Committee, praised Secretary Foxx for presenting the plan to Congress. "Congress must pass a long-term surface transportation bill," said Inhofe. "While Secretary Foxx's proposal is not perfect, it launches a necessary discussion between the Obama administration and Congress on the need to find a long-term bipartisan solution to address the growing infrastructure crisis in our country. Among my initial concerns is the inclusion of Amtrak and the TIGER grant program into the Highway Trust Fund that will further diminish scarce transportation dollars without paying a single cent into the program."

The American Public Transportation Association (APTA) applauded the administration's proposal. "This proposed legislation calls for much-needed growth in federal surface transportation investment, after years of flat funding," said APTA President Michael Melaniphy. "We are pleased that Secretary Foxx and the administration developed a detailed legislative proposal that calls for increased investment in transportation and a significant increase in public transportation. GROW AMERICA reflects the administration's commitment to the infrastructure that serves our nation and should advance the debate on this bill in Congress ..."

More information on the proposal – including fact sheets and full legislative text – can be found [here](#).

The Week Ahead

The House will be in recess next week. The Senate will be in session and is expected to continue work on an energy efficiency bill, in addition to considering legislation regarding tax extenders.

Highlights of next week's committee schedule are included below.

Minority Serving Institutions

Senate Health, Education, Labor and Pensions Committee

Full Committee Hearing

Tuesday, May 13, 10 a.m., 430 Dirksen Senate Building

Polluted Transportation Infrastructure

Senate Environment and Public Works – Subcommittee on Water and Wildlife

Subcommittee Hearing

Tuesday, May 13, 3 p.m., 406 Dirksen Senate Building

Chemical Facilities Anti-Terrorism Standards Program

Senate Homeland Security and Governmental Affairs Committee

Full Committee Hearing

Wednesday, May 14, 10 a.m., 342 Dirksen Senate Building

Bulletproof Vest Partnership Grant Program

Senate Judiciary Committee

Full Committee Hearing

Wednesday, May 14, 10 a.m., 226 Dirksen Senate Building

Federal Expenditures for Disaster Response

Senate Homeland Security and Governmental Affairs – Subcommittee on Emergency Management, Intergovernmental Relations and the District of Columbia

Subcommittee Hearing

Wednesday, May 14, 2:30 p.m., 342 Dirksen Senate Building

Surface Transportation Reauthorization Bill

Senate Environment and Public Works Committee

Full Committee Markup

Thursday, May 15, 10 a.m., 406 Dirksen Senate Building

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EYES ON WASHINGTON

September 19, 2014

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- **House Transportation & Infrastructure Committee Approves Passenger Rail Reform Bill**
- **House Transportation & Infrastructure Panel Releases Public-Private Partnerships Report**
- **White House Announces Executive Actions and Funding to Promote Energy Efficiency**
- **Environmental Protection Agency (EPA) Extends Comment Period on Proposed Rule Limiting Greenhouse Gas Emissions**
- **Administration Announces Second Round of Promise Zone Grants**
- **The Week Ahead**

House and Senate Pass Continuing Resolution

On Wednesday, the House voted 319-108 on a continuing resolution to keep the government funded through December 11. Before final passage, the House also voted on an amendment sponsored by House Armed Services Committee Chairman Howard "Buck" McKeon (R-Calif.) that authorizes the Defense Department to train and equip Syrian forces in their fight against the Islamic State of Iraq and the Levant, or ISIL. As previously reported, the measure maintains funding levels at the current \$1.012 trillion cap, and includes a number of key language provisions:

- extends the Internet Tax Freedom Act through December 11, 2014
- extends operating authority of the Export-Import Bank through June 30, 2015
- extension of Department of Defense activities
- continuation of State Department funding for counter-regional aggression toward Ukraine and other former Soviet Union countries
- provides flexibility for U.S. Customs and Border Protection, and Immigration and Customs enforcement to maintain immigration enforcement activities and staffing
- funding to accelerate Department of Health and Human Services (HHS) research to address the Ebola crisis
- continuation of the Temporary Assistance to Needy Families (TANF) program



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On Thursday, the Senate moved quickly to approve the bill by a vote of 78-22, which included the House provision on Syria. The measure will now head to the president's desk for signature in a move that will avoid the prospects of a government shutdown during election time. The Senate also confirmed a number of nominations by voice votes. Both the House and Senate will recess now for the midterm elections, and will not return to Washington until mid-November.

Once the House and Senate return to Washington for the lame duck session, both chambers will need to act promptly to overcome the challenges that prevented Congress from passing its FY 2015 appropriations measures, such as disagreements on how to address the influx of immigrant children.

House Transportation & Infrastructure Committee Approves Passenger Rail Reform Bill

On Wednesday, the House Transportation Committee held a full committee markup and approved by voice vote H.R. 5449, the Passenger Rail Reform and Investment Act of 2014. The bill was originally introduced on September 11 by House Transportation & Infrastructure Committee Chairman Bill Shuster (R-Pa.) and Ranking Member Nick Rahall (D-W.Va.). The bill authorizes \$770 million for new construction for Amtrak, which is 40 percent less than the \$1.3 billion that is currently authorized. Among its other provisions, the bill also implements new accountability and transparency measures, such as a mandate requiring Amtrak to conduct business case analyses before entering large capital acquisitions. H.R. 5449 is a reauthorization of the 2008 Passenger Rail Investment and Improvement Act (PRIA).

House Transportation & Infrastructure Panel Releases Public-Private Partnerships Report

On September 17, the House Transportation and Infrastructure Committee panel on Public-Private Partnerships (P3 Panel) released a special report titled, "Public-Private Partnerships: Balancing the Needs of the Public and Private Sectors to Finance the Nation's Infrastructure." The P3 Panel, which was created in January 2014 by Committee Chairman Bill Shuster (R-PA.) and Ranking Member Nick Rahall (D-W.Va.), was headed by Representatives John Duncan (R-Tenn.) and Michael Capuano (D-Mass.).

After holding a series of roundtable discussions, hearings and meetings to examine the scope and effectiveness of P3s in the United States, the panel found that P3s can provide a cost-effective and more efficient alternative to traditional financing mechanisms currently in place. However, the panel added that due to the limited number of high-cost projects, P3s may be limited in how much they can address the nation's overall infrastructure needs. The complete report can be found [here](#).

White House Announces Executive Actions and Funding to Promote Energy Efficiency

On September 18, President Obama announced a series of executive actions and federal investments to shore up energy efficiency and solar deployment across the United States. In a statement, the President announced \$68 million for 540 renewable energy and efficiency projects in rural areas, as well as a series of executive actions aimed at bolstering the solar workforce, improving energy efficiency in commercial buildings and appliances, and promoting clean energy and efficiency in affordable housing.

During the announcement, the administration launched a new website to serve as a "one-stop shop that will provide access to a wide range of federal resources to drive solar deployment." The initiative, known as Solar Powering America, will be managed by the U.S. Department of Energy. Complete information on the president's new initiative can be found [here](#).

Environmental Protection Agency (EPA) Extends Comment Period on Proposed Rule Limiting Greenhouse Gas Emissions

On September 16, the EPA announced a 45-day extension on the public comment period for a proposed rule aimed at reducing carbon pollution from existing power plants, pushing the deadline back until December 1. The

"Clean Power Plan" is part of President Obama's climate action plan to reduce greenhouse gas emissions throughout the United States. It has been the source of sustained criticism from members of Congress and various outside groups.

The rule, originally proposed on June 2, would require existing power plants to cut their greenhouse gas pollution by as much as 30 percent lower than 2005 levels by 2030. EPA Administrator Gina McCarthy testified before Congress in July to defend the rule amid harsh criticism from Republicans in Congress and various outside groups.

Administration Announces Second Round of Promise Zone Grants

On September 19, the U.S. Departments of Agriculture, Housing and Urban Development (HUD), Transportation, and Education announced a new round of Promise Zones grants, which will partner the federal government with urban, rural and tribal communities to increase economic activity, create educational opportunities and reduce crime. Applications seeking Promise Zone designation are due November 21, 2014. Earlier this year, President Obama announced five designated Promise Zones across the country, which have been targeted for additional federal investment and staff to implement the Promise Zone goals. In a statement, Agriculture Secretary Tom Vilsack applauded the program stating, "In the current Promise Zones, especially in rural and tribal areas, we are seeing how effective it can be when we work in a coordinated way to address economic and social challenges." For this second round, the administration is expected to designate at least eight additional Promise Zones. HUD, in collaboration with the USDA, will also host a series of webinars to provide additional information to potential applicants on the second round of the Promise Zone Initiative: (1) Tribal Webcast, September 29, 1:00 – 2:00 p.m. ET; (2) Rural Webcast, September 29, 3:00 – 4:00 p.m. ET; and (3) Urban Webcast, October 1, 3:00 – 4:00 p.m. ET. More information on the second round of Promise Zones designation opportunities can be found [here](#).

The Week Ahead

House Majority Leader Kevin McCarthy announced that the House will recess at the close of business on Thursday through the midterm election. The Senate has also adjourned until November 12, with only pro forma sessions taking place in between these time spans. The House is expected to return on November 12 for official business, whereas the Senate is also expected to return on November 12 in order to conduct orientation and leadership elections.

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EYES ON WASHINGTON

November 7, 2014

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Republicans Take Control in Senate and Retain House Majority During Midterm Election

The midterm elections provided sweeping gains for the Republican Party and Republicans now control both chambers in Congress. In the House, with another 11 races still undecided, the balance of power so far is 243 Republicans to 181 Democrats. By comparison, during the 113th Congress, there were 233 Republicans and 199 Democrats that comprised the lower house.

In the Senate, Republicans have recaptured a majority from Democrats, meaning that leadership positions and committee assignments will shuffle in the exchange. After Tuesday's election, Republicans now control at least 52 seats, while Democrats control roughly 44 seats and 2 independents who caucus with Senate Democrats. The exact margin of control will not be known until December 6 due to a runoff election in Louisiana between incumbent Senator Mary Landrieu (D) and Bill Cassidy (R). The Senate race in Alaska is also still pending.

Republicans now have control of both chambers in Congress. While 24 Senate Republicans will be up for re-election in 2016, posing the risk of the Senate changing party hands once again, Republicans in Congress will have largely uninhibited control over the legislative agenda for at least the next two years.



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Lame Duck Session Outlook

With the exception of a few runoff elections and votes still being counted in other races, Congress can now consider the handful of agenda items that it may address during the lame duck session:

- **FY 2015 Appropriations** – A continuing resolution to keep the federal government funded will expire on December 11, 2014. In order to avert a government shutdown, Congress will need to either: (1) pass another continuing resolution to extend spending authority until a FY 2015 budget can be agreed on; (2) consider an omnibus appropriations measure that will combine the separate appropriations bills into a single package; or (3) consider an omnibus measure containing the seven appropriations bills already passed in the House, while passing a continuing resolution for the remaining bills until a compromise can be reached.
- **Terrorism Risk Insurance Act** – The Terrorism Risk Insurance Act (TRIA) is also set to expire on December 31, 2014. The program, which was passed after the September 11 attacks, aims to provide a federal financial backstop for insurance against terrorist attacks. The House Financial Services Committee approved a version of the bill that would provide for a five-year extension of the program, with an adjustment to the amount of damages that "trigger" the program to kick in. The Senate passed a version providing for a longer seven-year extension, although the program's harshest critics prefer a market solution approach and oppose reauthorization altogether.
- **Tax Extenders** – A set of 60 tax provisions worth nearly \$85 billion is set to expire on December 31, 2014 absent congressional action. A House bill seeks to make a number of the tax credits permanent, while allowing others to disappear; whereas a Senate version would provide one- or two-year extensions for only certain tax breaks. To date, Congress has not specified how it would pay for the additional costs associated with the tax extensions.

Preview of the 114th Congress

With Republican majorities in both the House and Senate, the 114th Congress will operate very different from past Congresses. House Speaker John Boehner (R-Ohio) and Majority Leader Kevin McCarthy (R-Calif.) will continue their leadership roles in the House. Senator Mitch McConnell (R-Ky.) – who has served as minority leader of the Senate since 2007 – will assume his new role as Senate majority leader in January 2015. Senator McConnell went on record to say that, as majority leader, he would look to pass important legislative measures during the lame duck session to provide the Senate a clean agenda for the 114th Congress, while returning the Senate to an open process of debate and considering amendments.

House Speaker John Boehner and Senate Minority Leader Mitch McConnell Plot Potential Priorities for 114th Congress

In an op-ed published in *The Wall Street Journal* on November 5, House Speaker John Boehner (R-Ohio) and Senate Minority Leader Mitch McConnell (R-Ky.) laid down the groundwork for their potential legislative priorities during the 114th Congress.

In the op-ed, the Republican leaders made it clear that they are looking to distinguish the party from their Democratic counterparts, who they consider the true obstructionists in Congress: "Looking ahead to the next Congress, we will honor the voters' trust by focusing, first, on jobs and the economy. Among other things, that means a renewed effort to debate and vote on the many bills that passed the Republican-led House in recent years with bipartisan support, but were never even brought to a vote by the Democratic Senate majority."

In addition, the article lists that the GOP-led Congress may also address issues relating to energy production (specifically, the Keystone XL Pipeline), tax reform, regulatory and legislative changes to the Affordable Care Act, and consideration of House-passed jobs legislation, among other items.

President Obama to Engage Congress on New Authorization to Use Military Force Against ISIL

During a press conference held on Wednesday, President Obama announced his intent to engage with Congress on a renewed Authorization for Use of Military Force (AUMF) against ISIL, or the Islamic State of Iraq and the Levant. In his statement, the president said: "The world needs to know we are united behind this effort, and the men and women of our military deserve our clear and unified support."

Since August, the United States has launched a series of targeted airstrikes against the terrorist organization. According to Army General Lloyd Austin, who leads the U.S. Central Command, the airstrikes have since been effective at eroding ISIL's efforts in Iraq and Syria. President Obama added, "it makes sense for us to make sure that the authorization from Congress reflects what we perceive to be not just our strategy over the next two or three months, but our strategy going forward." The president's statement suggests that the administration may be ready for a longer-term engagement overseas.

President Obama Requests \$6.18 Billion in Emergency Spending to Combat Ebola

On November 5, President Obama sent a formal request to Congress requesting \$6.18 billion for FY 2015 to combat Ebola. Specifically, "to implement a comprehensive strategy to contain and end the Ebola outbreak at its source in Africa, enhance domestic preparedness, speed the procurement and testing of vaccines and therapeutics, and accelerate global capability to prevent the spread of future infectious diseases."

The request is divided into two main components – \$4.64 billion to address immediate needs and response, while the remaining \$1.54 billion is to be used as a contingency fund. The request to address immediate needs will be divided as follows:

- \$2.43 billion for the Department of Health and Human Services (HHS)
 - \$1.83 billion for the Centers for Disease Control and Prevention (CDC) to prevent, detect and respond to the Ebola epidemic – both at home and abroad
 - \$333 million for the Public Health and Social Services Emergency Fund
 - \$157 million for the Biomedical Advanced Research and Development Authority to manufacture vaccines and therapeutics for use in clinical trials
 - \$283 million for the National Institutes of Health to conduct clinical trials
 - \$25 million for the Food and Drug Administration (FDA) to review vaccines and therapies

- \$2.10 billion for the U.S. Department of State
 - \$1.98 billion for USAID to provide regional and humanitarian assistances to affected countries
 - \$36 million to expand the State Department's capacity for medical support and evacuation at overseas posts in the affected region
 - \$35 million to contribute to the United Nations Mission for Ebola Emergency Response
 - \$5.6 million for bio-safety training efforts

- \$112 million for the Defense Advanced Research Projects Agency to develop various technologies relevant to the Ebola crisis

The \$1.54 billion Contingency Fund would provide an additional \$751 million for HHS and \$792 million for the Department of State and international assistance programs to respond to changing needs. The Senate Appropriations Committee is expected to discuss the proposal during a hearing, which is scheduled for Wednesday, November 12.

HUD Announces Availability of \$76 Million for Choice Neighborhoods Implementation Grant Program

On November 5, the Department of Housing and Urban Development (HUD) announced the availability of approximately \$76 million for its Choice Neighborhoods Implementation Grant program. The program seeks to revitalize neighborhoods based on three core objectives that are consistent with the president's goal to build "Ladders of Opportunity" to the middle class. This funding opportunity is open to public housing authorities, local governments, for- and non-profit entities, as well as tribal entities. All applications for this program are due by February 8, 2015. For more information, please view the complete [Notice of Funding Availability via grants.gov](#).

The Week Ahead

The Senate is expected to return from recess on Monday, November 10, while the House is expected to return on Wednesday, November 12. Both chambers are expected to begin holding leadership elections next week, with House Republicans meeting on Friday, November 14 to elect a new Steering Committee and adopt rules for the 114th Congress.

In addition, a number of committee hearings are expected, which are outlined below.

U.S. Government Response to Ebola Outbreak

Senate Appropriations Committee

Full Committee Hearing

Wednesday, November 12, 2:00 p.m., SD-G50 Dirksen Senate Office Building

Assessing the Implementation of the Veterans Access, Choice and Accountability Act of 2014

House Committee on Veterans' Affairs

Full Committee Hearing

Thursday, November 13, 10:00 a.m., 334 Cannon House Office Building

Nominations for Secretary of Housing and Urban Development as well as Administrator of the Federal Transit Administration

Senate Committee on Banking, Housing, & Urban Affairs

Full Committee

Thursday, November 13, 11:00 a.m., 538 Dirksen Senate Office Building

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New Federal Grant Opportunities Posted February 24-28, 2014

Department of Transportation – Transportation Investment Generating Economic Recovery (TIGER) Program

This week, the U.S. Department of Transportation (DOT) announced the availability of \$600 million in funding for the sixth round of Transportation Investment Generating Economic Recovery (TIGER) grants. This year's program is substantially similar to recent years, with a few notable exceptions.

Highlights include:

- There is a larger emphasis on "enhancing opportunity for all Americans by investing in transportation projects that better connect communities to centers of employment, education, and services (including for non-drivers) and that hold promise to stimulate long-term job growth, especially in economically distressed areas."
- \$35 million is set aside for planning grants, which can be used for planning, preparation or design – including environmental analysis, feasibility studies and other pre-construction activities. There is no minimum award amount.
- Funds within this opportunity are available for obligation until the deadline of September 30, 2016.
- Applications that identify project co-applicants or project partners in addition to a lead applicant must be signed by each co-applicant and/or partner organization.

While there is no pre-application associated with this round, applicants should be aware that they must complete a registration process – which could take two to four weeks to complete – before submitting an application. Applications will be available on grants.gov beginning April 3. The deadline for submitting an application is April 28 at 5:00 p.m. ET. For more information, please visit the [Department of Transportation's grant opportunities Web page](#).

Department of Education – Arts in Education Model Development and Dissemination Program

The Arts in Education Model Development and Dissemination (AEMDD) program supports the enhancement, expansion, documentation, evaluation and dissemination of innovative, cohesive models that are based on research and have demonstrated that they effectively (1) integrate standards-based arts education into the core elementary and middle school curriculum; (2) strengthen standards-based arts instruction in these grades; and (3) improve students' academic performance, including their skills in creating, performing and responding to the arts. Projects funded through the AEMDD program are intended to increase the amount of nationally available information on effective models for arts education that integrate the arts with standards-based education programs. All applications for this program

are due by April 28, 2014. For more information, please visit the [Department of Education's grant opportunities Web page](#).

Department of State – Bureau of Educational and Cultural Affairs: Youth Ambassadors Program

The Office of Citizen Exchanges, Youth Programs Division, of the Bureau of Educational and Cultural Affairs (ECA) announces an open competition for the FY 2014 Youth Ambassadors Program with South America, Central America, the Caribbean, Canada and Haiti. Public and private nonprofit organizations may submit proposals to recruit and select youth and adult participants for three-week exchanges focused on civic education, community service and youth leadership development along with supporting follow-on projects in their home communities. All applications for this program are due by April 18, 2014. For more information, please visit the [Department of State's grant opportunities Web page](#).

Department of Justice – Office of Juvenile Justice and Delinquency Prevention: Internet Crimes Against Children Program Support

State and regional Internet Crimes Against Children (ICAC) task forces work collaboratively as a national network of law enforcement and prosecutorial agencies that prevent, interdict and investigate technology-facilitated child sexual exploitation and Internet crimes against children. This program furthers the Department of Justice's mission to provide support in this area of constantly evolving technology. Through this program, the Office of Juvenile Justice and Delinquency Prevention will select an awardee to provide a variety of services and support to the ICAC task force program. All applications for this program are due by April 14, 2014. For more information, please visit the [Department of Justice's grant opportunities Web page](#).

Department of Justice – National Institute of Justice: W.E.B. Du Bois Fellowship for Research on Race, Gender, Culture and Crime

The National Institute of Justice seeks applications for the W.E.B. Du Bois Fellowship for Research on Race, Gender, Culture and Crime FY 2014. The fellowship program seeks to advance knowledge regarding the confluence of crime, justice and culture in various societal contexts. The fellowship places particular emphasis on crime, violence and the administration of criminal justice in diverse cultural contexts within the United States. All applications for this program are due by May 12, 2014. For more information, please visit the [Department of Justice's grant opportunities Web page](#).

Environmental Protection Agency: Request for Proposals for the Pollution Prevention Information Network (PPIN) Grant Program

The Pollution Prevention Information Network (PPIN) Grant Program funds regional centers that serve both regional and national pollution prevention (P2) information needs. Grantees determine audience needs and then supply quality information and training on source reduction and related P2 practices. Grantees provide assistance and training to businesses whose lack of information may be an impediment to implementing source reduction, preventing pollution or adopting sustainable practices. All applications for this program are due by April 15, 2014. For more information, please visit the [Environmental Protection Agency's grant opportunities Web page](#).

Department of the Interior – National Park Service: Chesapeake Bay Financial Assistance Program

The National Park Service, Chesapeake Bay Office is accepting project proposals from Chesapeake Bay Gateways and Trail partners for financial assistance awards. Public water access site development

projects that advance the development of designated Gateways Water Trails, the Captain John Smith Chesapeake National Historic Trail and/or the Star-Spangled Banner National Historic Trail are the funding priority for FY 2014. All applications for this program are due by March 26, 2014. For more information, please visit the [Department of the Interior's grant opportunities Web page](#).

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New Federal Grant Opportunities Posted June 16-20, 2014

Department of Homeland Security: Homeland Security National Training Program – Continuing Training Grants

The FY 2014 Continuing Training Grants (CTG) funds are available to develop and deliver innovative training programs that are national in scope and meet emerging training needs in our nation's communities. Where possible, efforts should be made in the development and delivery of training programs to address priorities from the National Preparedness Report and Capability Estimation Process. Funding will be provided in the form of cooperative agreements directly to qualified applicants. All applications for this program are due by July 16, 2014. For more information, please visit the [Department of Homeland Security's grant opportunities Web page](#).

Department of Justice/Office of Juvenile Justice and Delinquency Prevention – Smart on Juvenile Justice: A Comprehensive Strategy to Juvenile Justice Reform

Many states have recently embraced or are in the process of pursuing comprehensive juvenile justice reforms to protect public safety, hold offenders accountable, improve youth outcomes and reduce taxpayer burdens associated with out-of-home placement. In addition to improving both public safety and outcomes for youth, states are seeking ways that these reforms can be self-financing through a redistribution of spending from more expensive facility costs to early intervention, diversion and community-based programs. To achieve their potential, these reforms must be implemented properly. The Office of Juvenile Justice and Delinquency Prevention (OJJDP) will support states and localities implementing juvenile justice reform by providing national leadership, policy guidance, training and technical assistance on a range of juvenile justice issues, including but not limited to (1) eliminating racial and ethnic disparities; (2) implementation of evidence-based assessment tools; (3) enhancement of the adjudicatory hearing process to support prosecutors, probation officers, defense attorneys and judges; (4) use of out-of-home placement when deemed appropriate; (5) enhancing standards for out-of-home placement; and (6) comprehensive re-entry/aftercare models. The initiative is a public-private partnership between the OJJDP, the Pew Charitable Trusts, the training and technical assistance provider to be selected and participating states. This project will cover a broad range of activities and services to facilitate the effective implementation of state reforms on a local level, with the overall goal of sustained change and promotion of a developmentally appropriate approach to juvenile justice nationally. All applications for this program are due by July 16, 2014. For more information, please visit the [Department of Justice's grant opportunities Web page](#).

Department of Justice – Office of Juvenile Justice and Delinquency

Prevention: Tribal Healing to Wellness Court Responses to Underage Drinking Initiative

The Office of Juvenile Justice and Delinquency Prevention envisions a nation and tribal nations where our children are healthy, educated and free from violence. If they come into contact with the family and juvenile justice system, the contact should be rare, fair and beneficial to them. To meet this vision, tribal juveniles, juveniles and family, or family Healing to Wellness Courts (hereinafter referred to as Tribal Healing to Wellness Courts) provide comprehensive, developmentally appropriate, community-based and culturally appropriate services for youth who come in contact with the tribal juvenile justice system due to alcohol or other drug use. This program supports efforts of such courts to develop or enhance their capacity to address issues related to youth younger than 21 years old that possess and consume alcohol. Such capacity development and enhancements are for (1) reducing the number of alcohol-related offenses; (2) alcohol-related traffic injuries or fatalities where this age group's use of alcohol may have been a factor; (3) increasing the number of activities to deter underage drinking; (4) increasing the number of youth who participate in activities to deter underage drinking; and (5) decreasing the number of crimes against persons or property where youth younger than 21 consuming alcohol may have been a factor. In addition to supporting program implementation and direct service activities, this initiative will fund a single cooperative agreement to a training and technical assistance provider to support project sites. All applications for this program are due by August 1, 2014. For more information, please visit the [Department of Justice's grant opportunities Web page](#).

Department of Justice/Office of Juvenile Justice and Delinquency Prevention: Second Chance Act Strengthening Relationships Between Young Fathers and Their Children – A Re-entry Mentoring Project

The FY 2014 Second Chance Act Strengthening Relationships Between Young Fathers and Their Children – A Re-entry Mentoring Project helps ensure that the transition young fathers make from secure confinement facilities back to their families and their communities is successful and promotes public safety. This solicitation will fund mentoring and comprehensive transitional services, with an emphasis on developing parenting skills for offenders who are young fathers. All applications for this program are due by July 17, 2014. For more information, please visit the [Department of Justice's grant opportunities Web page](#).

Department of Education: Innovative Approaches to Literacy

The Innovative Approaches to Literacy (IAL) program supports high-quality programs designed to develop and improve literacy skills for children and students from birth through grade 12 in high-need local educational agencies (high-need LEAs, as defined in this notice) and schools. The U.S. Department of Education (DOE) intends to support innovative programs that (1) promote early literacy for young children; (2) motivate older children to read; and (3) increase student achievement by using school libraries as partners to improve literacy by distributing free books to children and their families, and offering high-quality literacy activities. Many schools and districts across the nation do not have school libraries that deliver high-quality literacy programming to children and their families. Additionally, many schools do not have qualified library media specialists and library facilities. Where facilities do exist, they often lack adequate books and other materials and resources. In many communities, high-need children have limited access to appropriate age- and grade-level reading material in their homes. The IAL program supports the implementation of high-quality plans for childhood literacy activities and book distribution efforts that are supported by evidence of strong theory (as defined in this notice). All applications for this program are due by July 17, 2014. For more information, please visit the [Department of Education's grant opportunities Web page](#).

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